

**Nazko First Nation**  
**Consolidated Financial Statements**  
*March 31, 2020*

	Page
<b>Management's Responsibility</b>	
<b>Independent Auditor's Report</b>	
<b>Consolidated Financial Statements</b>	
Consolidated Statement of Financial Position.....	1
Consolidated Statement of Operations.....	2
Consolidated Statement of Accumulated Surplus.....	3
Consolidated Statement of Change in Net Debt.....	3
Consolidated Statement of Cash Flows.....	4
<b>Notes to the Consolidated Financial Statements.....</b>	<b>5</b>
<b>Schedules</b>	
Schedule 1 - Consolidated Schedule of Tangible Capital Assets.....	18
Schedule 2 - Consolidated Schedule of Expenses by Object.....	20
Schedule 3 - Schedule of Revenue and Expenses - Government Development and Administration.....	22
Schedule 4 - Schedule of Revenue and Expenses - Economic Development.....	23
Schedule 5 - Schedule of Revenue and Expenses - Education.....	25
Schedule 6 - Schedule of Revenue and Expenses - Employment and Training.....	26
Schedule 7 - Schedule of Revenue and Expenses - Health Services.....	27
Schedule 8 - Schedule of Revenue and Expenses - Public Works Operations and Maintenance.....	28
Schedule 9 - Schedule of Revenue and Expenses - Social and Community Services.....	29
Schedule 10 - Schedule of Revenue and Expenses - Treaty Claims and Negotiations.....	30
Schedule 11 - Schedule of Revenue and Expenses - Capital Projects.....	31
Schedule 12 - Schedule of Revenue and Expenses - Social Housing.....	32



## Independent Auditor's Report

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To the Members of Nazko First Nation:

### Qualified Opinion

We have audited the consolidated financial statements of Nazko First Nation and its subsidiaries (the "Nation"), which comprise the consolidated statement of financial position as at March 31, 2020, and the consolidated statements of operations, accumulated surplus (deficit), changes in net financial assets (net debt) and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies and related schedules.

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Nation as at March 31, 2020, and the results of its consolidated operations, changes in its consolidated net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Qualified Opinion

The Nation prepared a budget but did not approve the budget for the year ending March 31, 2020. Canadian Public Sector Accounting Standards requires the approved budget to be presented in the consolidated statements of operations and change in net debt.

In addition, the Nation holds an investment in Nazko Logging Limited Partnership, an entity fully consolidated into the Nation. As well as the Nation holds investment in Nazko Economic Development Corp., an entity fully consolidated into the Nation, which owns investments in subsidiary companies. These subsidiaries have been fully consolidated into the financial records of Nazko Economic Development Corp. Sufficient appropriate audit evidence, related to these entities, was unobtainable to determine whether adjustments are required to revenue, expenses, assets, liabilities, annual surplus and accumulated surplus of the Nation.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

### Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Nation's financial reporting process.

### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Prince George, British Columbia

June 16, 2021

*MNP LLP*

Chartered Professional Accountants

**Nazko First Nation**  
**Consolidated Statement of Financial Position**

*As at March 31, 2020*

	2020	2019
<b>Financial assets</b>		
Cash and cash equivalents (Note 3)	1,612,197	2,745,668
Trade and other receivables (Note 4)	1,266,019	768,319
Restricted cash and reserves (Note 5)	132,880	121,550
Advances to related Nation entities	-	49,634
Inventory for resale	-	35,453
Patronage equity (Note 16)	104,654	103,981
Investment in Nation business entities (Note 6)	1	1
Funds held in trust (Note 7)	20,923	19,690
<b>Total financial assets</b>	<b>3,136,674</b>	<b>3,844,296</b>
<b>Liabilities</b>		
Bank indebtedness (Note 8)	2,004,615	1,550,272
Trade and other payables (Note 9)	1,908,994	1,917,742
Deferred revenue (Note 10)	-	1,306,217
Debt (Note 11)	3,824,202	4,725,435
Capital lease obligations (Note 12)	474,340	701,067
Treaty loan (Note 13)	-	6,295,884
Accrued silviculture liabilities (Note 14)	268,315	332,466
<b>Total liabilities</b>	<b>8,480,466</b>	<b>16,829,083</b>
<b>Net debt</b>	<b>(5,343,792)</b>	<b>(12,984,787)</b>
<b>Contingent liabilities (Note 15)</b>		
<b>Subsequent events (Note 16)</b>		
<b>Significant event (Note 17)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Schedule 1)	11,629,489	11,616,918
Prepaid expenses	58,612	55,259
<b>Total non-financial assets</b>	<b>11,688,101</b>	<b>11,672,177</b>
<b>Accumulated surplus (deficit) (Note 18)</b>	<b>6,344,309</b>	<b>(1,312,610)</b>
<b>Approved on behalf of Chief and Council:</b>		
E-SIGNED by Leah Stump	Chief	E-SIGNED by Delores Alec Councillor
E-SIGNED by Anthony Perry	Councillor	

The accompanying notes are an integral part of these financial statements

**Nazko First Nation**  
**Consolidated Statement of Operations**  
*For the year ended March 31, 2020*

	<i>Schedules</i>	<i>2020 Budget (Note 21)</i>	<i>2020</i>	<i>2019</i>
<b>Revenue</b>				
Treaty forgiveness (Note 13)		-	6,295,884	-
Indigenous Services Canada (Note 20)		1,314,377	2,621,397	1,544,359
Logging revenue		-	2,059,266	4,554,573
First Nations Health Authority		1,126,886	1,126,886	996,396
Lumber sales		-	700,632	781,699
Forest Consultation and Revenue Sharing Agreement		-	654,165	526,788
Gain on disposal of tangible capital assets		-	542,081	58,362
Silviculture revenue		-	452,174	814,540
Retail revenue		-	409,599	431,216
British Columbia Gaming Revenue		-	330,742	-
Gain on forest license		-	225,000	-
Land and natural resources		-	224,305	342,035
Other revenue		125,150	200,765	196,914
Retail revenue		-	161,021	166,388
Contract settlement		-	100,350	-
Province of British Columbia		82,130	92,130	300,915
Cariboo Chilcotin Aboriginal Training Employment Centre		33,897	52,233	25,540
Canadian Housing and Mortgage Corporation		-	30,300	30,227
Interest income		2,163	21,397	36,213
First Nations Education Steering Committee		3,596	3,596	6,695
Investment income		-	373	8,231
		<b>2,688,199</b>	<b>16,304,296</b>	<b>10,821,091</b>
<b>Expenses</b>				
Government Development and Administration	3	351,022	573,285	401,749
Economic Development	4	74,074	5,227,848	8,736,317
Education	5	199,526	178,075	248,396
Employment and Training	6	37,493	55,829	43,824
Health Services	7	1,269,166	1,367,925	1,059,898
Public Works Operations and Maintenance	8	299,342	281,501	149,258
Social and Community Services	9	457,576	555,572	336,201
Treaty Claims and Negotiations	10	-	(4,737)	341
Capital Projects	11	-	370,007	239,814
Social Housing	12	-	42,072	91,907
		<b>2,688,199</b>	<b>8,647,377</b>	<b>11,307,705</b>
<b>Annual surplus (deficit)</b>		-	<b>7,656,919</b>	<b>(486,614)</b>
<b>Accumulated deficit, beginning of year</b>		-	<b>(1,312,610)</b>	<b>(825,996)</b>
<b>Accumulated surplus (deficit), end of year</b>		-	<b>6,344,309</b>	<b>(1,312,610)</b>

The accompanying notes are an integral part of these financial statements

**Nazko First Nation**  
**Consolidated Statement of Change in Net Debt**  
*For the year ended March 31, 2020*

	<b>2020 Budget (Note 21)</b>	<b>2020</b>	<b>2019</b>
<b>Annual surplus (deficit)</b>	-	<b>7,656,919</b>	(486,614)
Purchases of tangible capital assets	-	<b>(1,692,844)</b>	(790,911)
Amortization of tangible capital assets	-	<b>802,747</b>	827,784
Use (acquisition) of prepaid expenses	-	<b>(3,353)</b>	102,724
(Use) acquisition of inventory	-	-	147,479
Proceeds on disposal of tangible capital assets	-	<b>954,048</b>	84,709
Gain on disposal of tangible capital assets	-	<b>(542,081)</b>	(58,362)
Consolidation of Nation owned business entities	-	-	(249,402)
Write down of tangible capital assets	-	<b>281,215</b>	-
Transfer of work in progress assets	-	<b>184,344</b>	-
	-	<b>(15,924)</b>	64,021
<b>Increase in net financial assets</b>	-	<b>7,640,995</b>	(422,593)
<b>Net debt, beginning of year</b>	<b>(12,984,787)</b>	<b>(12,984,787)</b>	(12,562,194)
<b>Net debt, end of year</b>	<b>(12,984,787)</b>	<b>(5,343,792)</b>	(12,984,787)



**Nazko First Nation**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2020*

	2020	2019
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Annual deficit	7,656,919	(486,614)
Non-cash items		
Amortization on tangible capital assets	802,747	827,784
Bad debts	81,500	467,141
Ottawa trust funds	(1,233)	(1,327)
Gain on disposal of tangible capital assets	(542,081)	(58,362)
Consolidation of Nation owned business entity (Note 6)	-	466,602
Treaty Loan forgiveness (Note 13)	(6,295,884)	-
Impairment on leased equipment	281,215	-
Transfer of work in progress asset	184,344	-
	2,167,527	1,215,224
Changes in working capital accounts		
Trade and other receivables	(579,200)	229,780
Restricted cash and reserves	(11,330)	24,736
Trade and other payables	(8,748)	(298,698)
Inventory for resale	35,453	112,026
Deferred revenue	(1,306,217)	1,083,349
Prepaid expenses	(3,353)	102,724
Accrued silviculture liability	(64,151)	-
	229,981	2,469,141
<b>Financing activities</b>		
Advances of debt	-	460,813
Repayment of debt	(901,233)	(239,513)
Repayment of capital lease obligations	(226,727)	(8,544)
Change in bank indebtedness	454,343	600,996
Net advances to related party	49,634	(346,003)
	(623,983)	467,749
<b>Capital activities</b>		
Purchases of tangible capital assets	(1,692,844)	(790,911)
Consolidation of tangible capital assets from Nation owned business entities	-	(249,402)
Proceeds of disposal of tangible capital assets	954,048	84,709
	(738,796)	(955,604)
<b>Investing activities</b>		
Increase in patronage equity	(673)	(70,937)
<b>Increase in cash</b>	(1,133,471)	1,910,349
<b>Cash, beginning of year</b>	2,745,668	835,319
<b>Cash, end of year</b>	1,612,197	2,745,668

The accompanying notes are an integral part of these financial statements

**1. Operations**

The Nazko First Nation (the "Nation") is located in the province of British Columbia, and provides various services to its members. Nazko First Nation includes the Nation's members, government and all related entities that are accountable to, or owned or controlled by the Nation.

**2. Significant accounting policies**

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

***Fund accounting***

The Nation uses fund accounting procedures which result in a self-balancing set of accounts for each fund established by legal, contractual or voluntary actions. The various funds have been amalgamated for the purpose of presentation in the summary financial statements. All interfund balances have been eliminated.

The Nation maintains the following funds:

- The Operating Fund, which reports on the general activities of the Nation administration.
- The Ottawa Trust Fund, which reports on trust monies owned by the Nation and held by third parties.
- The Canada Mortgage and Housing Corporations ("CMHC") Social Housing Fund, which reports the CMHC funded social housing operations of the Nation.
- The Capital Fund reports on the tangible capital assets of the Nation, less any related capital financing.
- The Enterprise Fund, which reports on activities of the Limited Partnerships and other incorporated entities controlled by the Nation on a modified equity basis.

***Reporting entity consolidated***

The consolidated financial statements consolidate the financial activities of all entities and departments comprising the Nation's reporting entity, except for Nation business entities. Trusts administered on behalf of third parties by the Nation are excluded from the Nation's reporting entity.

The Nation has consolidated the 100% of assets, liabilities, revenue and expenses of the following entities and departments:

- CMHC Social Housing Program
- Nazko Logging Limited Partnership
- Nazko Silviculture Limited Liability Partnership
- Three Nations Store & Lodge Limited Liability Partnership
- Besikoh Fuel Limited Partnership
- Nazko Economic Development Corp.
- Blackwater Camp Services Ltd.
- Ndazkhot'en Holdings Ltd.
- Ndazkhot'en Properties Ltd.

The Nation has consolidated the 51% of assets, liabilities, revenue and expenses of the following entities and departments:

- Nazbec Limited Partnership
- Nazbec Wood Processing Ltd.

**2. Significant accounting policies** *(Continued from previous page)*

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

The Nation business enterprises, owned or controlled by the Nation's Chief and Council but not dependant on the Nation for their continuing operations, are included in the consolidated financial statements using the modified equity method. Nation business partnerships, jointly owned and controlled by the Nation's Chief and Council that are not dependent on the Nation for their continuing operations, are included in the consolidated financial statements using the modified equity method.

Under the modified equity method, the equity method of accounting is modified only to the extent that the business entity accounting principles are not adjusted to conform to those of the Nation. Thus, the Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received. Entities accounted for by the modified equity basis include:

- Ndazkhot'en Forest Management Ltd.

***Basis of presentation***

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

***Funds held in Trust***

Funds held in trust on behalf of Nation members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position with an offsetting amount in accumulated surplus. Trust monies consist of:

- Capital trust monies derived from non-renewable resource transactions on the sale of land or other Nation tangible capital assets; and
- Revenue trust monies generated primarily through land leasing transactions or interest earned on deposits held in trust.

***Net financial assets (net debt)***

The Nation's consolidated financial statements are presented so as to highlight net financial assets (net debt) as the measurement of financial position. The net financial assets (net debt) of the Nation is determined by its financial assets less its liabilities. Net financial assets (net debt) combined with non-financial assets and comprise a second indicator of financial position, accumulated surplus (deficit).

***Asset classification***

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

***Cash and cash equivalents***

Cash and cash equivalents includes balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

***Inventory***

Inventory is recognized at the lower of cost or net realizable value. Cost for retail inventory is valued using FIFO method; cost for logging inventory and lumber is valued using FIFO method.

**2. Significant accounting policies** *(Continued from previous page)*

***Tangible capital assets***

Tangible capital assets are initially recorded at cost, based on historical cost accounting records, less accumulated amortization. Contributed tangible capital assets are recorded at their fair value at the date of contribution. Assets under construction are not amortized until the asset is available for productive use.

All intangible assets and items inherited by the right of the Nation, such as reserve land, forests, water and mineral reserves, are not recognized in the Nation's consolidated financial statements.

***Amortization***

Amortization for tangible capital assets is provided using the following declining balance method at rates intended to amortize the cost of the assets over their estimated useful lives.

	<b><i>Rate/Years</i></b>
Automotive and equipment	30 %
Buildings	4-10 %
Office equipment	20-30 %
Infrastructure	4-20 %
Lease equipment	30 %

***Revenue recognition***

*i) Government Transfers*

The Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

*ii) Nation Capital and Revenue Trust Funds*

The Nation recognizes revenue of the Capital and Revenue Trust Fund at the time funds are contributed from the accounts held in Ottawa. Interest revenue is recognized when earned.

*iii) Investment Income*

Investment income is recognized by the Nation when the investment income is earned.

*iv) Logging Revenue*

Revenue earned on timber sale licenses is recognized when wood fibre is delivered and the customer takes ownership and assumes the risk of loss, persuasive evidence of an arrangement exists, and collection is reasonably assured.

*v) Silviculture Revenue*

Revenue earned on the provision of silviculture services is earned when the service is provided and collection is reasonably assured.

**2. Significant accounting policies** *(Continued from previous page)*

*vi) Other Revenue*

Revenue earned from the sale of lumber, fuel, tobacco and confectionary items is recognized when the goods are delivered to the customer, persuasive evidence of an arrangement exists, and collection is reasonably assured.

Interest income, rental income, and other revenue are recognized when earned and/or when the service is provided and collection is reasonably assured.

***Measurement uncertainty***

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable, and amounts due from related Nation entities and departments, are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Provisions are made for slow moving and obsolete inventory. Amortization is based on the estimated useful lives of tangible capital assets. Liabilities for contaminated sites are based on the best information available regarding potentially contaminated sites that the Nation is responsible for. Silviculture liabilities are based on the best information available regarding the potential liability that the Nation is responsible for.

These estimates are reviewed periodically and, as adjustments become necessary, they are reported in operations in the periods in which they become known.

***Segments***

The Nation conducts its business through a number of reportable segments. These operating segments are established by senior management to facilitate the achievement of the Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements.

***Liability for contaminated site***

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2020.

At each financial reporting date, the Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made. As at March 31, 2020, no liability for contaminated site exists.

***Financial instruments***

**3. Cash and cash equivalents**

Included in cash is restricted unexpended BC gaming revenue of \$330,742.

**Nazko First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

**4. Trade and other receivables**

	<b>2020</b>	<b>2019</b>
Trade receivables	<b>1,238,825</b>	779,760
Other receivables	<b>183,204</b>	98,091
	<b>1,422,029</b>	877,851
Less: Allowance for doubtful accounts	<b>156,010</b>	109,532
	<b>1,266,019</b>	768,319

Included in other receivables are amounts receivable from Indigenous Services Canada of \$nil (2019 - \$31,936).

**5. Restricted cash and reserves**

Under the terms of the agreement with Canada Mortgage and Housing Corporation ("CMHC"), the replacement reserve account is to be credited in the amount of \$8,000 (2019 - \$8,000) annually. These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. The funds in the account may only be used as approved by CMHC. At year end, these reserves were adequately funded. At year end, the post-1996 program was underfunded by \$9,047 (2019 - underfunded by \$9,459).

Under the terms of the agreement with CMHC, excess revenues over expenditures for the Post 1996 phases may be retained in an operating reserve. These funds along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. At year end, the operating reserve was adequately funded. At year end, the operating reserve was underfunded by \$12,370 (2019 - underfunded by \$3,123).

Under the terms of Nazko First Nation Negotiation Support Agreement with Indigenous Services Canada, the purpose of treaty fund is preparing for and carrying out treaty negotiations with Canada and British Columbia.

Restricted cash is comprised of the following:

	<b>2020</b>	<b>2019</b>
Replacement reserve	<b>76,814</b>	66,254
Operating reserve	<b>54,585</b>	53,768
Treaty fund	<b>1,481</b>	1,528
	<b>132,880</b>	121,550

**Nazko First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

**6. Investments in Nation business entities**

The Nation has investments in the following entities:

	<i>Investment cost</i>	<i>Loans / advances</i>	<i>Share of earnings</i>	<i>Consolidation</i>	<i>2020 Total investment</i>
<b>Wholly-owned Businesses:</b>					
Ndazkhot'en Forest Management Ltd.	1	-	-	-	1

	<i>Investment cost</i>	<i>Loans / advances</i>	<i>Share of earnings</i>	<i>Consolidation</i>	<i>2019 Total investment</i>
<b>Wholly-owned Businesses:</b>					
Ndazkhot'en Forest Management Ltd.	1	-	-	-	1

**First Nation Business Partnerships – Modified Equity:**

Besikoh Fuel Limited Partnership - 99.99%	466,602	-	-	(466,602)	-
	466,603	-	-	(466,602)	1

Summary financial information for each Nation business enterprise, accounted for using the modified equity method, for the respective year-end is provided below.

Ndazkhot'en Forest Management Ltd. is unaudited.

	<i>Ndazkhot'en Forest Management Ltd. As at March 31, 2020 (unaudited)</i>
<b>Assets</b>	
Cash	7,219
Restricted cash	331,775
<b>Total assets</b>	<b>338,994</b>
<b>Liabilities</b>	
Accounts payable and accruals	2,501
Advances from related parties	330,839
Income taxes payable	2,333
Advances from shareholder	1,575
<b>Total liabilities</b>	<b>337,248</b>
<b>Shareholders' Deficit</b>	<b>1,746</b>
<b>Total revenue</b>	<b>6,412</b>
<b>Total expenses</b>	<b>4,140</b>
<b>Net loss</b>	<b>2,272</b>

**Nazko First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

**7. Funds held in trust**

Capital and revenue trust monies are transferred to the Nation on the authorization of the Minister of Indigenous Services Canada, with the consent of the Nation's Council.

	2020	2019
<b>Capital Trust</b>		
Balance, beginning of year	3,747	3,747
<b>Revenue Trust</b>		
Balance, beginning of year	15,943	14,616
Interest	324	430
BC Special	909	897
Balance, end of year	17,176	15,943
	<b>20,923</b>	<b>19,690</b>

Ottawa Trust Funds

The Ottawa Trust accounts arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

**8. Bank indebtedness**

The following summarizes the credit facilities available to the Nation and funds draw at March 31, 2020:

	2020	2019
Nazko First Nation - Bank of Montreal	292,317	156,810
Nazko Logging Limited Partnership - Bank of Montreal	1,361,945	1,027,054
Nazko Silviculture Limited Liability Partnership - Bank of Montreal	-	640
Three Nations Store & Lodge Limited Liability Partnership - Bank of Montreal	101,147	80,023
Besikoh Fuel Limited Partnership - Bank of Montreal	150,487	141,000
Nazko Economic Development Corporation - Bank of Montreal	-	47,666
Ndazkhot'en Holding Ltd. - Bank of Montreal	98,719	97,079
	<b>2,004,615</b>	<b>1,550,272</b>

Nazko First Nation bank indebtedness includes cheques issued in excess of funds on deposit on a revolving line of credit authorized to \$300,000, bearing interest at prime plus 0.5% (2019 - prime plus 0.5%), secured by an assignment of fire insurance and a general security agreement.

Nazko Logging Limited Partnership's credit facility includes an authorized line of credit of \$1,100,000 bearing interest at prime plus 0.5% (2019 - prime plus 0.5%). Cheques totally \$261,946 were written in excess of this credit line as at March 31, 2020. These facilities are secured by a general security agreement constituting a first ranking security interest in all assets of the partnership. Further the facilities are secured by a guarantee by all related parties in the amount of \$4,110,000.



**Nazko First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

**8. Bank indebtedness** *(Continued from previous page)*

Three Nations Store & Lodge Limited Liability Partnership's credit facility includes an authorized line of credit of \$100,000 bearing interest at prime plus 1% (2019 - prime plus 1%). Cheques totally \$1,147 were written in excess of this credit line as at March 31, 2020. These facilities are secured by a general security agreement constituting a first ranking security interest in all assets of the partnership. Further the facilities are secured by a guarantee by all related parties in the amount of \$4,788,000.

Besikoh Fuel Limited Partnership's credit facility includes an operating line of \$150,000 bearing interest at prime plus 0.5% (2019 - prime plus 0.5%), secured by a general security agreement, registered mortgage over property and guarantees from Nazko First Nation and Nation-owned entities to \$5,800,000 per entity. Cheques in the amount of \$488 were written in excess of this credit line as at March 31, 2020.

Nazko Economic Development Corporation's credit facility includes an operating line of \$50,000 bearing interest at prime plus 0.5% (2019 - prime plus 0.5%), secured by a general security agreement, registered mortgage over property and guarantees from Nazko First Nation and Nation-owned entities to \$5,800,000 per entity.

Ndazkhot'en Holding Ltd. bank indebtedness includes an authorized to a limit of \$100,000 bearing interest at prime plus 0.5% (2019 - prime plus 0.5%), secured by a general security agreement, guarantee and postponement of claim, assignment of rents and first charge over specific assets with a net book value of \$271,853 (2019 - \$279,785).

The Bank of Montreal prime rate at March 31, 2020 was 2.45% (2019 - 3.95%).

**9. Trade and other payables**

	<b>2020</b>	<b>2019</b>
Trade payables	<b>1,771,815</b>	1,514,417
Accrued liabilities	<b>94,775</b>	78,818
Wages payable	<b>16,050</b>	32,100
Government remittances payable	<b>26,354</b>	292,407
	<b>1,908,994</b>	1,917,742

Subsequent to year end, the Nation was involved in a lawsuit to enforce collection of accounts payable related to Nazko Economic Development Corp. and Nazko Logging Limited Partnership. The lawsuit was settled in favor of the vendor. All amounts paid are included in trade payables at year end.

**10. Deferred revenue**

	<b>2020</b>	<b>2019</b>
Indigenous Services Canada	-	1,297,249
Other	-	8,968
	-	1,306,217

**Nazko First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

**11. Debt**

	<b>2020</b>	<b>2019</b>
BMO - demand loan repayable in monthly installments of \$128,108 including interest at prime plus 0.75% per annum, maturing June 2021, secured by a registered general security agreement and corporate guarantee in the amount of \$4,110,000	<b>2,406,909</b>	2,459,446
All Nations Trust Company - mortgage repayable at \$952 per month including interest at 2.14% per annum, maturing on January 1, 2034 and renewing on March 1, 2024, secured by the guarantee of the Nation and the Government of Canada	<b>375,354</b>	404,708
Finning - loan repayable in monthly installments of \$12,517 with skip payments in April, May, June and July including interest at 6.5% per annum, maturing December 2022, secured by specific equipment with a net book value of \$277,485 (2019 - \$367,585)	<b>342,266</b>	363,508
BMO - demand loan repayable in monthly installments of \$2,444 with equal monthly principal payments and monthly interest, maturing June 2037, secured by a registered general security agreement and corporate guarantee in the amount of \$4,788,000	<b>339,614</b>	359,333
All Nations Trust Company - mortgage repayable at \$2,873 per month including interest at 1.31% per annum, maturing on December 1, 2031 and renewing on December 1, 2021, secured by the guarantee of the Nation and the Government of Canada	<b>136,749</b>	145,153
BMO - demand loan repayable in monthly installments of \$998 including interest at prime plus 1% per annum, maturing April 2023, secured by a registered general security agreement and corporate guarantee in the amount of \$4,788,000	<b>78,922</b>	84,034
Four Rivers Co-operative - non-interest bearing loan payable in the amount equal to annual cash portion of equity allocation, secured by specific equipment with a net book value of \$226,662 (2019 - \$237,713)	<b>48,699</b>	48,699
BMO - loan repayable in monthly installments of \$270 including interest at prime plus 0.75% per annum, maturing October 2039, secured by specific equipment with a net book value of \$271,853 (2019 - \$279,785)	<b>43,179</b>	47,078
Visa Truck - loan repayable in monthly installments of \$955 including interest at 5.5% per annum, maturing January 2022, secured by specific equipment with a net book value of \$17,193 (2019 - \$24,561)	<b>20,329</b>	30,377
Visa Truck - loan repayable in monthly installments of \$955 including interest at 5.5% per annum, maturing January 2022, secured by specific equipment with a net book value of \$17,193 (2019 - \$24,561)	<b>20,329</b>	30,377
Visa Truck - loan repayable in monthly installments of \$2,417 including interest at 7.5% per annum, maturing August 2020, secured by specific equipment with a net book value of \$28,014 (2019 - \$40,019)	<b>11,852</b>	38,857
BMO - repaid during the year	-	589,711
Finning - repaid during the year	-	116,074
Ford Credit - repaid during the year	-	8,080
	<b>3,824,202</b>	<b>4,725,435</b>

**Nazko First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

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**11. Debt** *(Continued from previous page)*

Principal repayments on debt in each of the next five years, assuming debt subject to refinancing is renewed, are estimated as follows:

	Total
2021	1,317,573
2022	226,134
2023	207,290
2024	192,151
2025	192,342
	<hr/>
	2,135,490
Thereafter	1,688,712
	<hr/>

The prime rate for BMO is 2.45% (2019 - 3.95%).

**12. Capital lease obligations**

	2020	2019
Pacific Basin Economic Council "PBEC" and Tolko - capital lease repayable in monthly installments of \$60,000 including interest at 4.5% per annum, maturing December 2020, secured by specific equipment with a net book value of \$765,000 (2019 - \$1,094,243)	<b>474,340</b>	701,067
	<hr/>	

During the year, capital lease payments were deferred due to a lack of cash flow by Nazbec Limited Partnership to make such payments. Subsequent to year end these payments are still deferred.

**13. Treaty loan**

Effective March 31, 2020, \$6,295,884 in comprehensive land claim negotiation debt has been forgiven by the Federal Government.

**14. Accrued silviculture liabilities**

Accrued silviculture liabilities are recorded at the estimated cost to reforest forest licenses held by Ndazkhot'en Forest Management Ltd. and payable by Nazko Logging Limited Partnership.

**15. Contingent liabilities**

The Nation has entered into contribution agreements with various government agencies. Funding received under these contribution agreements is subject to additional repayment if the Nation fails to comply with the terms and conditions of the agreements.

The Nation may have future silviculture commitments on government business entity owned forest licences if future costs exceed current estimates. The amount of the liability, if any, is not determinable at this time.

The Nation has guaranteed loans advanced to Nazko Logging Limited Partnership and its general partner, Nazko Economic Development Corp., to a maximum amount of \$5,800,000, and provided guarantees for capital leases in the amount of \$157,000.

The Nation has guaranteed loans advanced to Ndazkhot'en Holdings Ltd. to a maximum of \$300,000.

The Nation has a contingent liability related to Indigenous Services Canada's ministerial loan guarantees on mortgages for certain Nation members. The outstanding balance of these mortgages at March 31, 2020 was approximately \$512,103 (2019 - \$549,860).

In addition, in the normal course of its operations, the Nation may become involved in legal actions. Some of these potential liabilities may become actual liabilities when one or more future events occur or fail to occur. To the extent that the future event is likely to occur, and a reasonable estimate of the loss can be made, an estimated liability is accrued and an expense recorded in the financial statements.

**16. Subsequent events**

Subsequent to year, the following events occurred relating to entities owned by the Nation:

Besikoh Fuel Limited Partnership, 100% consolidated in to the Nation, ceased operations. Equipment with a net book value of \$203,244 was re-possessed and patronage equity with a value of \$66,002 was liquidated, all applied to debt and trade payables owing, in addition to a cash settlement of \$166,558. The remaining assets with net book value of \$23,416 are to be liquidated or transferred to the Nation. The remaining liabilities will be discharged by the Nation.

Blackwater Camp Services Ltd., 100% consolidated in to Nazko Economic Development Corp., which is 100% consolidated in to Nazko First Nation, ceased operations. Equipment with a net book value of \$130,033 is held for sale. The remaining liabilities will be discharged by the Nation.

Nazko Logging Limited Partnership, 100% consolidated in to the Nation, reduced operations significantly. Patronage equity of \$34,640 was liquidated and applied to trade payables owing, along with a cash settlement of \$83,442. The realization of the remaining assets and discharging of liabilities is unknown at this time.

**17. Significant event**

***COVID-19 Outbreak***

In early 2020, there was a global outbreak of COVID-19 (coronavirus), which has had a significant impact on businesses through the restrictions put in place by the Canadian, provincial and municipal governments regarding travel, business operations and isolation/quarantine orders. The Nation's operations were not impacted by COVID-19. At this time, it is unknown the full extent of the impact the COVID-19 outbreak may have on the Nation as this will depend on future developments that are highly uncertain and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the ultimate geographic spread of the disease, and the duration of the outbreak, including the duration of travel restrictions, business closures or disruptions, and quarantine/isolation measures that are currently, or may be put, in place by Canada and other countries to fight the virus.

**Nazko First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

**18. Accumulated surplus (deficit)**

Accumulated surplus (deficit) consists of the following:

	2020	2019
Equity in Ottawa Trust funds	20,923	19,690
Equity in tangible capital assets	7,330,947	6,190,416
Investment in Nation business entities (enterprise fund)	1	1
Replacement and operating reserve (social housing)	152,815	132,604
Deficit in operating fund	(1,190,903)	(7,655,321)
	<b>6,313,783</b>	<b>(1,312,610)</b>

**19. Economic dependence**

The Nation receives a significant portion of its revenue of Indigenous Services Canada (ISC) as a result of treaties entered into with the Government of Canada. These treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these treaties.

**20. Indigenous Services Canada ("ISC") funding reconciliation**

	2020	2019
<b>Direct Nation Funding</b>		
ISC revenue per confirmation	1,356,084	2,841,608
Deferred for future capital projects	-	(1,297,249)
Deferred revenue recognized during the year	1,297,249	-
Reimbursements related to 2019 fiscal	(31,936)	-
	<b>2,621,397</b>	<b>1,544,359</b>

**21. Budget information**

Budgets were not prepared for all segments and all departments in 2020. As such, the budget figures in the Consolidated Statement of Operations are not presented for the same scope of activities as the actual results.

The Nation prepared a budget but did not approve the budget for the year ending March 31, 2020. While having no effect on reported revenue, expenses, and surplus, omission of this information is considered a departure from PSA standards.

**22. Segments**

During the year, the Nation had 10 reportable segments. These segments are differentiated by factors such as major activities, services lines, accountability, and control relationships. For management and reporting purposes, the revenues, expenses, surpluses or deficits are organized by the following segments:

Government Development and Administration:

This segment reflects funding and expenditures related to Nation governance activities.

Economic Development:

This segment includes activities related to the growth of revenue producing projects with the Nation and activities related to Nation Owned Entities that are consolidated into the Nation.

Education:

This segment includes revenues and expenditures relating to the elementary, secondary and post-secondary education of the members of the Nation.

Employment and Training:

This segments includes activities related to training and work opportunities for Nation members to improve their job skills and participate effectively in the labour market.

Health Services:

This segment includes activities related to the provision of health services within the Nation.

Public Works Operations and Maintenance:

This segment relates to the operation and maintenance of the Nation's community buildings and water facilities.

Social and Community Services:

This segment includes the revenues and expenses relating to the social assistance of the members of the Nation.

Treaty Claims and Negotiations:

This segment includes activities related to management of the land claim and negotiation process with Canada and the Provincial of British Columbia.

Capital Projects:

This segment includes services relating to housing renovations and repairs.

Social Housing:

This segment includes the revenues and expenses relating to the social housing of the members of the Nation.

**23. Comparative figures**

Certain comparative figures have been reclassified to conform with current year's presentation.

**Nazko First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2020*

	<i>Automotive and equipment</i>	<i>Buildings</i>	<i>Office equipment</i>	<i>Infrastructure</i>	<i>Land</i>	<i>Subtotal</i>
<b>Cost</b>						
Balance, beginning of year	5,470,501	2,483,929	573,734	10,974,314	255,315	19,757,793
Acquisition of tangible capital assets	245,158	-	62,284	1,385,402	-	1,692,844
Disposal of tangible capital assets	(2,264,366)	(184,345)	-	-	-	(2,448,711)
Write down of tangible capital assets	-	-	-	-	-	-
Consolidation of Nation owned business entities	-	-	-	-	-	-
Balance, end of year	3,451,293	2,299,584	636,018	12,359,716	255,315	19,001,926
<b>Accumulated amortization</b>						
Balance, beginning of year	4,062,248	726,878	494,831	3,951,159	-	9,235,116
Annual amortization	295,181	72,865	38,087	348,589	-	754,722
Accumulated amortization on disposals	(1,852,400)	-	-	-	-	(1,852,400)
Consolidation of Nation owned business entities	-	-	-	-	-	-
Balance, end of year	2,505,029	799,743	532,918	4,299,748	-	8,137,438
<b>Net book value of tangible capital assets</b>	<b>946,264</b>	<b>1,499,841</b>	<b>103,100</b>	<b>8,059,968</b>	<b>255,315</b>	<b>10,864,488</b>
Net book value of tangible capital assets 2019	1,408,253	1,757,051	78,903	7,023,155	255,315	10,522,677

**Nazko First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2020*

	<b>Subtotal</b>	<b>Leased equipment</b>	<b>2020</b>	<b>2019</b>
<b>Cost</b>				
Balance, beginning of year	19,757,793	1,641,365	21,399,158	20,417,060
Acquisition of tangible capital assets	1,692,844	-	1,692,844	790,911
Disposal of tangible capital assets	(2,448,711)	-	(2,448,711)	(135,199)
Write down of tangible capital assets	-	(281,215)	(281,215)	-
Consolidation of Nation owned business entities	-	-	-	326,386
Balance, end of year	19,001,926	1,360,150	20,362,076	21,399,158
<b>Accumulated amortization</b>				
Balance, beginning of year	9,235,116	547,124	9,782,240	8,986,324
Annual amortization	754,722	48,025	802,747	827,784
Accumulated amortization on disposals	(1,852,400)	-	(1,852,400)	(108,852)
Consolidation of Nation owned business entities	-	-	-	76,984
Balance, end of year	8,137,438	595,149	8,732,587	9,782,240
<b>Net book value of tangible capital assets</b>	<b>10,864,488</b>	<b>765,001</b>	<b>11,629,489</b>	<b>11,616,918</b>
Net book value of tangible capital assets 2019	10,522,677	1,094,241	11,616,918	



**Nazko First Nation**  
**Schedule 2 - Consolidated Schedule of Expenses by Object**  
*For the year ended March 31, 2020*

	<b>2020 Budget (Note 21)</b>	<b>2020</b>	<b>2019</b>
<b>Consolidated expenses by object</b>			
Salaries and benefits	1,143,291	1,950,804	2,809,860
Contracted services	229,130	1,082,983	2,309,677
Stumpage and other logging costs	-	696,029	676,431
Supplies	364,422	685,518	642,935
Direct cost of sales	-	358,099	943,233
Repairs and maintenance	16,417	355,209	838,969
Interest on debt	12,000	310,894	302,250
Impairment on leased equipment	-	281,215	-
Insurance	28,492	274,151	181,959
Social assistance	216,936	225,405	229,583
Professional fees	90,490	215,763	189,229
Telephone and utilities	47,607	167,603	169,651
Community donations	200	164,843	77,508
Travel	106,011	150,249	108,048
Student expenses	160,964	147,311	218,906
Training and workshops	104,308	136,031	72,242
Management fees	-	122,807	97,921
Bad debts	-	81,500	467,141
Dues, licenses and permits	1,456	75,604	25,590
Administration (recovery)	19,432	70,015	(5,266)
Funding recovery (reimbursement)	-	65,226	(233,996)
Health	38,576	48,370	69,329
Consulting	-	44,190	106,929
Rent	50,805	41,949	40,017
Propane expenses	21,250	24,264	33,817
Vehicle	21,799	22,167	22,240
Property tax	-	19,763	23,105
Advertising	6,100	12,301	17,173
Bank charges and interest	7,513	9,666	16,027
Other expenses	-	4,401	15,674
Honouraria(um)	1,000	300	-
Election and negotiation	-	-	9,782
Funeral	-	-	3,957
Amortization of tangible capital assets	-	802,747	827,784
	<b>2,688,199</b>	<b>8,647,377</b>	<b>11,307,705</b>

**Nazko First Nation**  
**Government Development and Administration**  
**Schedule 3 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<i>2020 Budget (Note 21)</i>	<i>2020</i>	<i>2019</i>
<b>Revenue</b>			
Indigenous Services Canada	348,859	348,859	301,725
Other revenue	-	-	13,966
Interest income	2,163	3,396	12,218
	<b>351,022</b>	<b>352,255</b>	327,909
<b>Expenses</b>			
Salaries and benefits	336,392	337,394	259,062
Community donations	-	162,600	71,350
Funding recovery (reimbursement)	-	61,562	(213,657)
Professional fees	51,350	43,531	38,085
Travel	35,695	35,629	24,646
Bad debts - member advances	-	-	109,532
Interest on debt	12,000	13,118	24,638
Supplies	9,992	10,325	43,916
Propane expenses	4,150	7,417	8,529
Training and workshops	6,804	6,709	3,798
Telephone and utilities	4,500	4,966	3,813
Advertising	4,600	4,566	1,403
Bank charges and interest	6,500	3,463	11,332
Dues, licenses and permits	1,326	1,310	410
Funeral	-	-	3,957
Rent	7,800	-	-
Election and negotiation	-	-	9,782
Contracted services (recovery)	-	(23,375)	979
Administration (recovery)	(130,087)	(95,930)	174
	<b>351,022</b>	<b>573,285</b>	401,749
<b>Deficit before transfers</b>	-	(221,030)	(73,840)
<b>Transfers between programs</b>	-	252,333	92,481
<b>Annual surplus (deficit)</b>	-	31,303	18,641

**Nazko First Nation**  
**Economic Development**  
**Schedule 4 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<b>2020 Budget (Note 21)</b>	<b>2020</b>	<b>2019</b>
<b>Revenue</b>			
Logging revenue	-	2,059,266	4,554,573
Lumber sales	-	700,632	781,699
Forest Consultation and Revenue Sharing Agreement	-	654,165	526,788
Gain on disposal of tangible capital assets	-	542,081	58,362
Silviculture revenue	-	452,174	814,540
Rental revenue	-	409,599	431,216
Other revenue	5,000	49,581	159,396
Gain on forest license	-	225,000	-
Land and natural resources	-	224,305	342,035
Retail revenue	-	116,621	166,388
Contract settlement	-	100,350	-
Indigenous Services Canada	69,074	69,074	19,637
Interest income	-	18,001	18,743
Province of British Columbia	-	10,000	250,000
Investment income	-	373	8,231
British Columbia Gaming Revenue	-	330,742	-
	<b>74,074</b>	<b>5,961,964</b>	<b>8,131,608</b>
<b>Expenses</b>			
Contracted services	40,500	920,839	2,208,715
Salaries and benefits	13,650	865,386	1,982,959
Stumpage and other logging costs	-	696,029	676,431
Direct cost of sales	-	358,099	943,233
Repairs and maintenance	-	336,540	800,916
Interest on debt	-	289,684	268,364
Impairment on leased equipment	-	281,215	-
Supplies	2,000	255,656	353,968
Insurance	-	238,639	133,283
Professional fees	-	137,086	126,392
Management fees	-	122,807	97,921
Telephone and utilities	-	113,169	126,806
Bad debts	-	81,500	357,609
Dues, licenses and permits	-	74,167	25,000
Travel	9,482	32,952	37,232
Rent	-	30,669	38,079
Training and workshops	2,942	29,831	18,315
Property tax	-	19,763	23,105
Advertising	-	6,385	13,278
Consulting	-	5,551	106,929
Bank charges and interest	-	4,828	4,332
Other expenses	-	4,402	4,674
Community donations	-	1,410	1,408
Student expenses	-	-	921
Administration (recovery)	5,500	(67,833)	(83,715)
Amortization of tangible capital assets	-	389,074	470,162
	<b>74,074</b>	<b>5,227,848</b>	<b>8,736,317</b>

*Continued on next page*

**Nazko First Nation**  
**Economic Development**  
**Schedule 4 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<i>2020 Budget (Note 21)</i>	<i>2020</i>	<i>2019</i>
Surplus (deficit) before transfers	-	734,116	(604,709)
Transfers between programs	-	(275,658)	(92,481)
<b>Annual surplus (deficit)</b>	-	<b>458,458</b>	<b>(697,190)</b>

**Nazko First Nation**  
**Education**

**Schedule 5 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<i>2020 Budget (Note 21)</i>	<i>2020</i>	<i>2019</i>
<b>Revenue</b>			
Indigenous Services Canada	199,526	191,297	255,535
<b>Expenses</b>			
Student expenses	153,147	131,695	217,985
Supplies	21,263	21,263	12,754
Administration	15,180	15,180	230
Rent	7,335	7,335	-
Travel	2,601	2,242	230
Training and workshops	-	360	-
Reimbursement	-	-	5,299
Salaries and benefits	-	-	11,898
	199,526	178,075	248,396
<b>Annual surplus</b>	-	13,222	7,139

**Nazko First Nation**  
**Employment and Training**  
**Schedule 6 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<b>2020 Budget (Note 21)</b>	<b>2020</b>	<b>2019</b>
<b>Revenue</b>			
Cariboo Chilcotin Aboriginal Training Employment Centre	33,897	52,233	25,540
First Nations Education Steering Committee	3,596	3,596	6,695
Other revenue	-	-	11,000
	<b>37,493</b>	<b>55,829</b>	<b>43,235</b>
<b>Expenses</b>			
Salaries and benefits	28,504	29,263	20,226
Contracted services	-	15,960	740
Administration	3,527	5,144	109
Travel	2,426	2,426	6,747
Rent	1,725	1,725	1,938
Supplies	1,311	1,311	10,764
Training and workshops	-	-	3,300
	<b>37,493</b>	<b>55,829</b>	<b>43,824</b>
<b>Surplus (deficit) before transfers</b>	-	-	(589)
<b>Transfers between programs</b>	-	<b>587</b>	-
<b>Annual surplus (deficit)</b>	-	<b>587</b>	<b>(589)</b>

**Nazko First Nation**  
**Health Services**

**Schedule 7 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<i>2020 Budget (Note 21)</i>	<i>2020</i>	<i>2019</i>
<b>Revenue</b>			
First Nations Health Authority	1,126,886	1,126,886	996,396
Province of British Columbia	82,130	82,130	50,915
Other revenue	60,150	69,039	6,000
Interest income	-	-	5,252
	<b>1,269,166</b>	<b>1,278,055</b>	<b>1,058,563</b>
<b>Expenses</b>			
Salaries and benefits	612,955	572,120	428,595
Supplies	179,514	198,549	156,087
Administration	107,550	107,783	73,811
Contracted services	79,359	72,986	25,499
Training and workshops	46,062	55,606	37,851
Travel	42,538	67,260	36,626
Health	38,576	48,370	69,329
Professional fees	39,140	34,146	14,253
Telephone and utilities	31,596	32,172	27,315
Vehicle	21,799	22,167	22,240
Insurance	19,352	19,791	14,612
Repairs and maintenance	12,182	12,508	27,820
Propane expenses	6,750	6,498	15,978
Advertising	1,500	1,350	2,492
Bank charges and interest	1,013	1,013	-
Community donations	200	833	4,750
Rent	28,080	-	-
Amortization of tangible capital assets	-	114,773	102,640
Honouraria(um)	1,000	-	-
	<b>1,269,166</b>	<b>1,367,925</b>	<b>1,059,898</b>
<b>Annual deficit</b>	<b>-</b>	<b>(89,870)</b>	<b>(1,335)</b>

**Nazko First Nation**  
**Public Works Operations and Maintenance**  
**Schedule 8 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<i>2020 Budget (Note 21)</i>	<i>2020</i>	<i>2019</i>
<b>Revenue</b>			
Indigenous Services Canada	239,342	257,342	299,409
Other revenue	60,000	60,000	-
	<b>299,342</b>	<b>317,342</b>	<b>299,409</b>
<b>Expenses</b>			
Contracted services	102,271	89,573	48,066
Supplies	114,649	79,841	36,015
Consulting	-	38,639	-
Salaries and benefits	32,214	26,684	25,710
Administration	4,182	5,396	-
Telephone and utilities	11,511	11,232	11,717
Propane expenses	10,350	10,349	9,033
Insurance	9,140	10,642	9,005
Repairs and maintenance	4,235	4,943	6,246
Travel	3,195	2,242	1,312
Rent	1,200	1,200	-
Training and workshops	6,265	334	1,974
Honouraria(um)	-	300	-
Dues, licenses and permits	130	126	180
	<b>299,342</b>	<b>281,501</b>	<b>149,258</b>
<b>Surplus before transfers</b>	-	<b>35,841</b>	<b>150,151</b>
<b>Transfers between programs</b>	-	<b>9,988</b>	<b>-</b>
<b>Annual surplus</b>	-	<b>45,829</b>	<b>150,151</b>



**Nazko First Nation**  
**Social and Community Services**  
**Schedule 9 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<i>2020 Budget (Note 21)</i>	<i>2020</i>	<i>2019</i>
<b>Revenue</b>			
Indigenous Services Canada	457,576	457,576	483,707
Other revenue	-	20,000	4,815
	<b>457,576</b>	<b>477,576</b>	488,522
<b>Expenses</b>			
Social assistance	216,936	225,405	229,583
Supplies	35,693	118,574	27,336
Salaries and benefits	119,576	119,956	81,159
Training and workshops	42,235	42,235	2,471
Travel	10,074	6,854	1,256
Student expenses	7,817	15,616	-
Administration	13,580	13,580	-
Contracted services	7,000	7,000	20,034
Funding recovery (reimbursement)	-	3,664	(25,638)
Repairs and maintenance	-	1,218	-
Rent	4,665	1,020	-
Telephone and utilities	-	450	-
	<b>457,576</b>	<b>555,572</b>	336,201
<b>Annual surplus (deficit)</b>	<b>-</b>	<b>(77,996)</b>	152,321

**Nazko First Nation**  
**Treaty Claims and Negotiations**  
**Schedule 10 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<i>2020 Budget (Note 21)</i>	<i>2020</i>	<i>2019</i>
<b>Revenue</b>			
Treaty Loan forgiveness <i>(Note 13)</i>	-	6,295,884	-
<b>Expenses</b>			
Bank charges and interest	-	8	-
Professional fees (recovery)	-	(5,000)	-
Amortization of tangible capital assets	-	255	341
	-	(4,737)	341
<b>Surplus (deficit) before transfers</b>	-	6,300,621	(341)
<b>Transfers between programs</b>	-	14,151	-
<b>Annual surplus (deficit)</b>	-	6,314,772	(341)

**Nazko First Nation**  
**Capital Projects**

**Schedule 11 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<i>2020 Budget (Note 21)</i>	<i>2020</i>	<i>2019</i>
<b>Revenue</b>			
Indigenous Services Canada	-	1,297,249	184,346
<b>Expenses</b>			
Administration	-	86,695	4,125
Telephone and utilities	-	5,614	-
Training and workshops	-	955	4,533
Travel	-	644	-
Amortization of tangible capital assets	-	276,099	231,156
	-	370,007	239,814
<b>Annual surplus (deficit)</b>	-	927,242	(55,468)

**Nazko First Nation**  
**Social Housing**

**Schedule 12 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<b>2020 Budget (Note 21)</b>	<b>2020</b>	<b>2019</b>
<b>Revenue</b>			
Rental revenue	-	<b>44,400</b>	-
Canadian Housing and Mortgage Corporation	-	<b>30,300</b>	30,227
Other revenue	-	<b>2,145</b>	1,738
	-	<b>76,845</b>	31,965
<b>Expenses</b>			
Interest on debt	-	<b>8,092</b>	9,247
Professional fees	-	<b>6,000</b>	10,500
Insurance	-	<b>5,079</b>	25,059
Bank charges and interest	-	<b>355</b>	363
Repairs and maintenance	-	-	3,987
Supplies	-	-	2,096
Contracted services	-	-	5,644
Propane expenses	-	-	277
Salaries and benefits	-	-	250
Other expenses	-	-	10,998
Amortization of tangible capital assets	-	<b>22,546</b>	23,486
	-	<b>42,072</b>	91,907
<b>Surplus (deficit) before transfers</b>	-	<b>34,773</b>	(59,942)
<b>Transfers between programs</b>	-	<b>(1,401)</b>	-
<b>Annual surplus (deficit)</b>	-	<b>33,372</b>	(59,942)