

**WILLIAMS LAKE FIRST NATION  
CONSOLIDATED FINANCIAL  
STATEMENTS**

**For the year ended March 31, 2025**

**WILLIAMS LAKE FIRST NATION  
CONSOLIDATED FINANCIAL STATEMENTS  
March 31, 2025**

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**Williams Lake**  
FIRST NATION

## MANAGEMENT RESPONSIBILITY STATEMENT

The accompanying consolidated financial statements of Williams Lake First Nation are the responsibility of management and have been approved by Chief and Council.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the consolidated financial statements are presented fairly, in all material respects.

Williams Lake First Nation maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and that the Nation's assets are appropriately accounted for and adequately safeguarded.

The Chief and Council are responsible for ensuring the integrity of the Nation's accounting and reporting systems and that appropriate internal controls are in place, including those for monitoring risk, financial reporting and compliance with the laws and that management fulfills its responsibilities for financial reporting. The Chief and Council are ultimately responsible for reviewing and approving the consolidated financial statements.

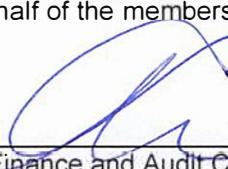
The Chief and Council review Williams Lake First Nation's consolidated financial statements and recommend their approval. The Chief and Council meet periodically with management, as well as the independent auditor, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the consolidated financial statements and independent auditor's report. The Chief and Council also consider the engagement of the independent auditor.

The consolidated financial statements have been audited by FBB Chartered Professional Accountants LLP in accordance with Canadian generally accepted auditing standards on behalf of the members. FBB Chartered Professional Accountants LLP has full access to the Chief and Council.

\_\_\_\_\_  
Chief

  
\_\_\_\_\_  
Chief Financial Officer

July 25, 2025

  
\_\_\_\_\_  
Chair, Finance and Audit Committee



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## INDEPENDENT AUDITOR'S REPORT

### To the Members of

Williams Lake First Nation

#### *Opinion*

We have audited the consolidated financial statements of Williams Lake First Nation, which comprise the consolidated statement of financial position as at March 31, 2025, and the consolidated statements of operations and statement of changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the management as at March 31, 2025, and its consolidated results of operations and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the management in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### *Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the management's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the management's financial reporting process.



## INDEPENDENT AUDITOR'S REPORT, continued

### *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements*

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ◆ Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ◆ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Nation's internal control.
- ◆ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ◆ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Nation to cease to continue as a going concern.
- ◆ Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- ◆ Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*FBB Chartered Professional  
Accountants LLP*

**WILLIAMS LAKE FIRST NATION**  
**CONSOLIDATED STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS**  
**March 31, 2025**

	<b>2025 Budget (unaudited)</b>	<b>2025 Actual</b>	<b>2024 Actual</b>
<b>REVENUES, Schedule 1</b>	\$ 20,380,771	\$ 34,985,923	\$ 29,954,482
<b>EXPENDITURES, Schedule 2</b>	<u>34,330,117</u>	<u>33,862,963</u>	<u>32,395,653</u>
<b>(DEFICIENCY) EXCESS OF REVENUES OVER EXPENDITURES FROM OPERATIONS</b>	<u>(13,949,346)</u>	<u>1,122,960</u>	<u>(2,441,171)</u>
<b>OTHER INCOME (EXPENSES)</b>			
Amortization	-	(2,060,032)	(1,823,775)
Tangible capital asset acquisitions	-	3,424,615	6,370,888
Unrealized gain (loss) on WLFN trust funds	-	13,990,993	13,643,222
Operating results of Nation Enterprises	-	2,595,855	2,413,927
Dividends and interest on WLFN trust funds	4,000,000	4,908,174	3,983,097
Impairment loss on nation enterprise (note 6)	<u>-</u>	<u>-</u>	<u>1,237,898</u>
	<u>4,000,000</u>	<u>22,859,605</u>	<u>23,349,461</u>
<b>(DEFICIENCY) EXCESS OF REVENUES OVER EXPENDITURES</b>	<u>(9,949,346)</u>	<u>23,982,565</u>	<u>20,908,290</u>
<b>ACCUMULATED SURPLUS, BEGINNING OF YEAR</b>	<u>214,691,017</u>	<u>214,691,017</u>	<u>193,782,727</u>
<b>ACCUMULATED SURPLUS, END OF YEAR</b>	<u>\$ 204,741,671</u>	<u>\$ 238,673,582</u>	<u>\$ 214,691,017</u>

See accompanying notes

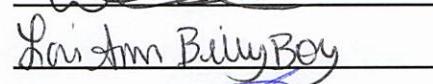
**WILLIAMS LAKE FIRST NATION**  
**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
**As at March 31, 2025**

**2025** **2024**

<b>FINANCIAL ASSETS</b>		
Cash and investments (note 3)	\$ 181,806,707	\$ 162,124,233
Accounts receivable (note 4)	5,155,166	5,229,463
Trust funds held by Canada (note 5)	12,618	10,512
Investment in Nation business enterprises (note 6)	<u>9,604,777</u>	<u>6,868,533</u>
	<u>196,579,268</u>	<u>174,232,741</u>
<b>FINANCIAL LIABILITIES</b>		
Accounts payable and accrued liabilities (note 8)	2,655,113	2,233,579
Deferred revenue (note 9)	-	67,500
Bank indebtedness (note 10)	201,036	210,179
Long-term debt (note 11)	<u>11,562,124</u>	<u>12,004,680</u>
	<u>14,418,273</u>	<u>14,515,938</u>
<b>Net financial assets (debt)</b>	<b><u>182,160,995</u></b>	<b><u>159,716,803</u></b>
<b>NON-FINANCIAL ASSETS</b>		
Prepaid expenses	517,686	335,795
Inventory	172,200	180,300
Tangible capital assets (note 7)	<u>56,724,631</u>	<u>55,360,049</u>
	<u>57,414,517</u>	<u>55,876,144</u>
	<b><u>\$ 239,575,512</u></b>	<b><u>\$ 215,592,947</u></b>
Contributed surplus (note 12)	901,930	901,930
Accumulated surplus	<u>238,673,582</u>	<u>214,691,017</u>
<b>NATION EQUITY (note 13)</b>	<b><u>239,575,512</u></b>	<b><u>215,592,947</u></b>
	<b><u>\$ 239,575,512</u></b>	<b><u>\$ 215,592,947</u></b>

On behalf of the Chief, Council, Management, and Finance and Audit Committee

  
 Chief

  
 Chief Financial Officer

  
 Chair, Finance and Audit Committee

See accompanying notes

**WILLIAMS LAKE FIRST NATION**  
**CONSOLIDATED CHANGES IN NET FINANCIAL ASSETS**  
**As at March 31, 2025**

	<b>2025</b> <b>Budget</b> <b>(unaudited)</b>	<b>2025</b> <b>Actual</b>	<b>2024</b> <b>Actual</b>
(Deficiency) excess of revenues over expenditures	\$ (9,949,346)	\$ 23,982,565	\$ 20,908,290
Acquisition of prepaid expenses	-	(181,891)	(73,545)
Acquisition of inventory	-	8,100	(41,450)
Acquisition of tangible capital assets	-	(3,424,615)	(5,219,210)
Amortization	-	2,060,032	1,704,981
	-	(1,364,582)	(4,547,113)
Increase (decrease) in net financial assets	(9,949,346)	22,444,192	16,246,182
Net financial assets, beginning of year	159,716,803	159,716,803	143,470,621
Net financial assets, end of year	<u>\$ 149,767,457</u>	<u>\$ 182,160,995</u>	<u>\$ 159,716,803</u>

See accompanying notes

**WILLIAMS LAKE FIRST NATION**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**March 31, 2025**

	<b>2025</b>	<b>2024</b>
<b>OPERATING ACTIVITIES</b>		
Excess of revenues over expenditures	\$ 23,982,565	\$ 20,908,290
Items not affecting cash		
Amortization	2,060,032	1,823,775
Operating results of Nation Owned Enterprises	(2,595,855)	(2,413,927)
Operating results of Williams Lake Community Forest	(170,045)	(16,403)
Impairment loss	-	1,237,898
	<hr/>	<hr/>
Change in non-cash working capital items	23,276,697	21,539,633
Accounts receivable	74,297	668,701
Work in progress	-	867,502
Accounts payable and accrued liabilities	421,535	882,445
Deferred revenue	(67,500)	-
Prepaid expenses	(181,891)	(73,545)
Inventory	8,100	(41,450)
	<hr/>	<hr/>
	23,531,238	23,843,286
<b>INVESTING ACTIVITIES</b>		
(Increase) decrease in trust funds held by canada	(2,106)	2,179
Purchase of tangible capital assets	<hr/>	<hr/>
	(3,424,615)	(6,370,888)
	<hr/>	<hr/>
	(3,426,721)	(6,368,709)
<b>FINANCING ACTIVITIES</b>		
Investment in related parties	29,656	(211,200)
Repayment of long-term debt	<hr/>	<hr/>
	(442,556)	(868,711)
	<hr/>	<hr/>
	(412,900)	(1,079,911)
<b>INCREASE IN CASH</b>	19,691,617	16,394,666
<b>CASH, BEGINNING OF YEAR</b>	<hr/>	<hr/>
<b>CASH, END OF YEAR</b>	<hr/>	<hr/>
	\$ 181,605,671	\$ 161,914,054
<b>CASH CONSISTS OF:</b>		
Cash and investments	\$ 17,350,020	\$ 16,598,903
FNFA Debt Reserve Fund	544,990	524,731
FNFA SRTA Trust Funds	116,950	105,019
WLFN Trust Funds	163,794,747	144,895,580
Bank indebtedness	<hr/>	<hr/>
	(201,036)	(210,179)
	<hr/>	<hr/>
	\$ 181,605,671	\$ 161,914,054

See accompanying notes

**WILLIAMS LAKE FIRST NATION**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2025**

**1. Nature of operations**

Williams Lake First Nation is a First Nation in the Williams Lake, B.C. area and provides various municipal services for its nation members.

**2. Accounting policies**

These consolidated financial statements are prepared in accordance with Canadian public sector accounting standards. The significant accounting policies are detailed as follows:

**(a) Basis of presentation**

In order to satisfy the Reporting Guide's Financial Reporting Requirements of Indigenous Services Canada these consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards, as defined in the Chartered Professional Accountants Canada Public Sector Accounting Handbook, which encompasses the following:

- a. The focus of PSAB statements is on the financial position of the Nation and the changes thereto. The Consolidated Statement of Financial Position includes all the assets and liabilities of the Nation. Financial assets are economic resources controlled by the Nation as a result of past transactions from which future economic benefits may be obtained. Liabilities are present obligations of the Nation to others arising from past transactions, the settlement of which is expected to result in the future sacrifice of economic benefits.
- b. Williams Lake First Nation uses fund accounting procedures which result in a self-balancing set of accounts for each fund established by legal, contractual or voluntary actions.

The various funds have been amalgamated for the purpose of presentation in the consolidated financial statements. Details of the operation of each fund are set out in the supplementary schedules.

Williams Lake First Nation maintains the following funds:

- The Operations Fund which reports the general activities of the Nation.
- The Capital Fund which reports the capital projects of the Nation together with their related financing, other than those capital assets funded by CMHC.
- The Investment Fund which reports the Nation's investments in related entities.
- The Trust Fund which reports on the trust funds owned by the Nation and held by third parties.
- The Treaty Self-Government Fund which reports on activities related to treaty negotiations.

**WILLIAMS LAKE FIRST NATION**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2025**

**2. Accounting policies, continued**

**(b) Basis of consolidation**

The Williams Lake First Nation reporting entity includes the Nation Government and all related entities which are accountable to the Nation Council and are either owned or controlled by the Nation.

The consolidated financial statements include the assets, liabilities and results of operations for the following entities which use accounting principles which lend themselves to consolidation:

- Nation Government administration (Operating and Capital Funds)
  - Nation Investment Fund
  - Nation Trust Fund (comprising the Ottawa Trust Funds)
  - Nation CMHC Social Housing Fund
  - Treaty Self-Government Fund

All inter-entity balances have been eliminated on consolidation, but in order to present the results of operations for each fund, transactions amongst funds have not been eliminated on the individual schedules.

Business entities, which are owned or significantly influenced by the Williams Lake First Nation and which are not dependent on the Nation for their continuing operations, are included in the financial statements using the modified equity method. These include:

- Borland Creek Logging Ltd.
- Sugar Cane Development Corporation
- Sugarcane Petroleum Products Corporation
- Sugar Cane TreadPro Limited
- Sugar Cane Community Diversification Association
- Chief William RV-Campsite Ltd.
- Coyote Rock GP Ltd.
- Coyote Rock LP
- Unity Cannabis LP
- Sugar Cane Cannabis LP
- WLFN SJM Residential School Project LP
- Unity Cannabis GP Ltd.
- Osprey Nest Holdings LP
- WLFN Forestry LP

**(c) Cash and cash equivalents**

Cash and cash equivalents include cash and short-term investments with maturities of three months or less from their date of acquisition, which are readily convertible into a known amount of cash, and are subject to an insignificant risk to changes in their fair value.

**(d) Tangible capital assets**

Tangible capital assets are recorded at cost. The Nation provides for amortization using the declining balance method at rates designed to amortize the cost of the tangible capital assets over their estimated useful lives. The annual amortization rates are as follows:

**WILLIAMS LAKE FIRST NATION**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2025**

**2. Accounting policies, continued**

**(d) Tangible capital assets, continued**

Buildings	2-4%
Equipment	20%
Vehicles	30%
Fences	10%

Tangible capital assets are reviewed for impairment whenever events or changes in the circumstances indicate that the carrying value may not be recoverable. If the total of the estimated undiscounted future cash flows is less than the carrying value of the asset, an impairment loss is recognized for the excess of the carrying value over the fair value of the asset during the year the impairment occurs.

Tangible capital assets are non-financial assets having physical substance that:

- Are held for use in the production or supply of goods and services, for rental to others, for administrative purposes or for the development, construction, maintenance or repair of other tangible assets;
- Have useful economic lives extending beyond an accounting period;
- Are to be used on a continuous basis; and
- Are not for sale in the ordinary course of operations

Tangible capital assets purchased are recorded at cost. Tangible capital assets contributed are recorded at the fair market value as at the date of contribution. Assets are not amortized until they are put into use.

Housing tangible assets acquired under Canada Mortgage and Housing Corporation sponsored housing programs are amortized at a rate equivalent to the annual principal reduction in the related long term debt, as required for Canada Mortgage and Housing Corporation reporting purposes.

**(e) Investments**

Investments in the Nation's wholly-owned enterprises are accounted for using the modified equity method. Under this method, the investments are initially recorded at cost and then increased or decreased to recognize subsequent earnings or losses. Investments are also increased or decreased to reflect advances to or repayments from the enterprises.

**(f) Surplus recoveries and deficit funding**

Under the terms of various funding agreements, remaining surpluses of certain programs may be recovered by the funding agency, and remaining deficits may be funded by the funding agency.

**(g) Trust funds held by Canada (Ottawa Trust Fund)**

Ottawa Trust Fund operating account revenues are recorded on an accrual basis, and include interest earned on the Ottawa Trust account. Ottawa Trust Fund capital account revenues are recorded when the Nation is notified of their deposit by Indigenous Services Canada.

**WILLIAMS LAKE FIRST NATION**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2025**

**2. Accounting policies, continued**

**(h) Revenue recognition**

Revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received under funding arrangements which relate to a subsequent fiscal period is reflected as deferred revenue in the year of receipt and classified as such on the Consolidated Statement of Financial Position.

Expenses are accounted for in the period the goods and services are acquired and a liability is incurred, or transfers are due.

Rental revenue is recognized when a tenant commences occupancy and rent is due. Williams Lake First Nation retains all benefits and risks of ownership of its property and, therefore, accounts for leases with its tenants as operating leases.

**(i) Use of estimates**

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. By their nature, these estimates are subject to measurement uncertainty. The effect of changes in such estimates on the financial statements in future periods could be significant. Accounts specifically affected by estimates in these financial statements are the impairment of tangible capital assets and due from Nation entities, rates for amortization and the useful lives of tangible capital assets..

**(j) Liability for Contaminated Sites**

PS3260 of the CPA Canada Public Sector Accounting Standards notes that a liability for remediation of contaminated sites should be recognized when, as at the reporting date: an environmental standard exists; contamination exceeds the standards; the Nation has accepted responsibility for or is directly responsible; it is expected that future economic benefits will be given up; and a reasonable estimate can be made.

The Nation is unaware of any contaminated sites on lands within the jurisdiction of the Nation. Should management become aware of any contaminated sites the Nation is responsible for remediating, a liability for contaminated sites would be setup in accordance with PS3260.

**WILLIAMS LAKE FIRST NATION**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2025**

**3. Cash and investments**

	<b>2025</b>	<b>2024</b>
Chequing and savings accounts	\$ 17,350,020	\$ 16,598,903
FNFA debt reserve funds	544,990	524,731
FNFA SRTA funds	116,950	105,019
WLFN Trust Funds (Cost - \$139,189,559)	<u>163,794,747</u>	<u>144,895,580</u>
	<u><u>\$ 181,806,707</u></u>	<u><u>\$ 162,124,233</u></u>

To secure its FNFA loan and FNFA interim financing, the Nation has debt reserve funds held by FNFA in the event the Nation is unable to meet its payment requirements. The Nation expects to recover these funds as the loans are repaid. The Secured Revenues Trust Account ("SRTA") are also funds held in trust to cover borrowing requirements over the loan term and any excess will be paid back to the Nation.

In November 2022, The Nation placed \$130 million of its \$135 million settlement into a trust which is held for the Nation by the Bank of Montreal and administered by an investment advisor. The funds are held in various pooled mutual funds and have since yielded dividend and interest returns of \$4,908,174 for the year ended March 31, 2025 (2024 - \$3,893,097), unrealized gain in market value of \$13,990,993 (2024 - 13,643,222 unrealized gain) and both are recorded in other income.

**WILLIAMS LAKE FIRST NATION**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2025**

#### 4. Accounts receivable

	2025	2024
All other receivables	\$ 394,309	\$ 548,024
Allowance for doubtful accounts	(202,747)	(202,747)
Province of B.C.	1,660,319	1,199,740
Indigenous Services Canada	692,870	362,971
Natural Resources Canada	144,173	110,384
CMHC	-	18,250
FNESC	360	42,953
First Peoples' Heritage Language and Culture	25,000	1,889
First Nations Land Management Resource	10,000	25,000
Three Corners Health Services Society	112,933	152,003
New Relationship Trust	5,000	265,000
Union of B.C. Municipalities	253,033	-
PWC LLP (FESBC)	188,671	448,516
Canada - Department of Fisheries and Oceans	12,500	85,860
Williams Lake Community Forest	-	882,500
CCATEC	14,204	22,373
GST recoverable	76,490	57,254
Northern Shuswap Treaty Society	108,504	108,504
Deloitte LLP	452,171	153,966
Mount Polley Mining Corporation	559,184	47,243
Tolko Forest Products	19	2,636
Rental and members	257,628	303,382
Cantex Okanagan Construction	17,325	17,325
Finning	82,000	-
Borland Creek Logging Ltd.	27,248	113,594
Chief William RV-Campsite Ltd.	-	771
Sugar Cane Development Corporation	35,367	23,401
Sugarcane Petroleum Products Corporation	395	427
Enbridge	52,286	188,000
Unity Cannabis LP	175,924	250,244
	\$ 5,155,166	\$ 5,229,463

**WILLIAMS LAKE FIRST NATION**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2025**

**5. Trust funds held by Canada**

	<u>2025</u>	<u>2024</u>
Ottawa Trust Accounts	<u>\$ 12,618</u>	<u>\$ 10,512</u>

The Ottawa Trust Accounts arise from monies from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the consolidated revenue fund of the Government of Canada and are subject to audit by the office of the Auditor General of Canada. The management of these funds is primarily governed by Sections 63 and 69 of the Indian Act.

**6. Investment in Nation business enterprises**

	<u>2025</u>	<u>2024</u>
Borland Creek Logging Ltd.	\$ 1,050,637	\$ 998,078
Coyote Rock LP	1,367,021	1,303,600
Sugar Cane Development Corporation	3,051,028	2,384,702
Sugarcane Petroleum Products Corporation	1,696,843	1,371,963
Chief William RV-Campsite Ltd.	4,896	12,527
Share capital of controlled corporations	18	18
Coyote Rock GP Ltd.	(11,332)	(9,787)
Unity Cannabis LP	2,966,184	1,113,998
Williams Lake Community Forest LP	215,195	45,150
Sugar Cane Cannabis LP	(1,199,426)	(949,537)
WLFN SJM Residential School Project LP	19,875	1
Osprey Nest LP	(215,038)	-
WLFN Forestry LP	<u>90,712</u>	<u>-</u>
Advances - Coyote Rock LP	9,036,613	6,270,713
Advances - Sugar Cane Development Corporation	24,450	24,450
Advances - Sugar Cane Cannabis LP	<u>293,714</u>	<u>323,370</u>
	<u>250,000</u>	<u>250,000</u>
	<u><u>\$ 9,604,777</u></u>	<u><u>\$ 6,868,533</u></u>

The amounts due to the related companies are unsecured, non-interest bearing and have no specific terms of repayment. The investments are accounted for by the modified equity method. Under this method, the cost of the investments are adjusted for the earnings from the date of acquisition.

During the year, the Nation entered into a new limited partnerships with wholly owned subsidiaries Osprey Nest GP Ltd. and WLFN Forestry Ltd. wherein the Nation is a 99.99% equity interest limited partner and the general partner corporations are 0.01% equity interest general partners.

**WILLIAMS LAKE FIRST NATION**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2025**

**7. Tangible capital assets**

		<b>2025</b>		<b>2024</b>
		<b>Cost</b>	<b>Accumulated amortization</b>	<b>Net</b>
Land	\$ 5,410,418	\$ -	\$ 5,410,418	\$ 5,272,188
Buildings	62,734,595	13,875,985	48,858,610	47,927,965
Equipment	1,623,383	792,552	830,831	695,244
Vehicles	2,098,656	977,796	1,120,860	1,085,070
Fences	522,708	18,796	503,912	379,582
	<b><u>\$ 72,389,760</u></b>	<b><u>\$ 15,665,129</u></b>	<b><u>\$ 56,724,631</u></b>	<b><u>\$ 55,360,049</u></b>

During the year, the Nation purchased the following tangible capital assets:

	<b>2025</b>
Poplar Glade property expenditures	\$ 58,961
Band housing renovations and infrastructure	716,485
Elder's building updates	28,405
2672 Indian Drive office updates	24,380
Carpenter shop	108,737
O&M building updates	3,627
Osprey Nest building	1,367,822
Arbor upgrades	58,052
Golf course structures	79,270
Roads	7,071
Vehicle upgrades	29,317
2020 Dodge Ram	38,699
2024 Chevrolet Silverado 1500	72,936
2024 Toyota Highlander	52,423
2024 Ford Expedition XLT	96,502
2024 Chevrolet Silverado 3500	76,311
Osprey Nest Equipment and Seating	116,587
Playground	202,229
Xerox photocopier	42,159
IT System - School	50,000
LED Community Sign	13,000
Furniture and other misc equipment	48,899
Baseball field bleachers	8,413
Fencing	<u>124,330</u>
	<b><u>\$ 3,424,615</u></b>

**WILLIAMS LAKE FIRST NATION**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2025**

**8. Accounts payable and accrued liabilities**

	<b>2025</b>	<b>2024</b>
Trade payables and accrued liabilities	\$ 1,314,369	\$ 1,588,758
Payroll and withholding taxes	93,542	73,584
GST payable	28,607	80,343
Wages payable	408,534	332,948
Other accrued liabilities	24,000	24,000
Borland Creek Logging Ltd.	71,172	79,949
Sugar Cane Development Corporation	410,581	53,997
Unity Cannabis LP	304,308	-
	<hr/>	<hr/>
	<b>\$ 2,655,113</b>	<b>\$ 2,233,579</b>

**9. Deferred revenue**

	<b>2025</b>	<b>2024</b>
Rental lease	<hr/> \$ -	<hr/> \$ 67,500

The above mentioned lease payment was not received early for 2025/2026 fiscal year.

**10. Bank indebtedness**

	<b>2025</b>	<b>2024</b>
BMO - Demand loan bearing interest at prime plus 0.5% per annum (March 31, 2025 - 5.45%), repayable in monthly blended instalments of \$1,918	<hr/> \$ 201,036	<hr/> \$ 210,179
Estimated principal repayments are as follows:		
2026	\$ 13,378	
2027	14,055	
2028	14,767	
2029	15,515	
2030	16,300	
Subsequent years	<hr/> 127,021	
	<hr/> \$ 201,036	

The above demand loans and unused line of credit are secured by a general security agreement. The line of credit also bears interest at prime plus 0.5% and has an aggregate limit of \$350,000. The demand loans are secured by Sugarcane Petroleum Products Corporation.

**WILLIAMS LAKE FIRST NATION**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2025**

**11. Long-term debt**

	<u>2025</u>	<u>2024</u>
FNFA - Demand loan bearing interest at their prime rate (March 31, 2025 - 4.95%) repayable in annual instalments tied to the Nation's B.C. First Nation Gaming Revenue Sharing Limited Partnership	\$ 4,740,124	\$ 4,918,549
Ford Credit Canada - Conditional sales contract repayable in monthly interest-free instalments of \$1,489, secured by a specific vehicle with a net carrying amount of \$17,757	11,913	29,782
BMO - Loan repayable in monthly blended instalments of \$2,586 bearing interest at bank prime plus 0.5% (March 31, 2025 - 5.45%), secured by a general security agreement as disclosed in Note 10	178,873	199,497
BMO - Loan repayable in monthly blended instalments of \$1,982 bearing interest at bank prime plus 0.5% (March 31, 2025 - 5.45%), secured by a general security agreement as disclosed in Note 10	224,984	235,957
BMO - Loan repayable in monthly blended instalments of \$1,982 bearing interest at bank prime plus 0.5% (March 31, 2025 - 5.45%), secured by a general security agreement as disclosed in Note 10	225,032	235,983
BMO - Loan repayable in monthly blended instalments of \$1,934 bearing interest at bank prime plus 0.5% (March 31, 2025 - 5.45%), secured by a general security agreement as disclosed in Note 10	223,826	234,717
BMO - Loan repayable in monthly blended instalments of \$2,102 bearing interest at bank prime plus 0.5% (March 31, 2025 - 5.45%), secured by a general security agreement as disclosed in Note 10	230,247	241,452
BMO - Loan repayable in monthly blended instalments of \$2,059 bearing interest at bank prime plus 0.5% (March 31, 2025 - 5.45%), secured by a general security agreement as disclosed in Note 10	224,996	235,969
BMO - Loan repayable in monthly blended instalments of \$4,556 bearing interest at bank prime plus 0.5% (March 31, 2025 - 5.45%), secured by a general security agreement as disclosed in Note 10	<u>498,014</u>	<u>522,302</u>
Carried forward	\$ 6,558,009	\$ 6,854,208

**WILLIAMS LAKE FIRST NATION**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2025**

**11. Long-term debt, continued**

	<u>2025</u>	<u>2024</u>
Carried forward	\$ 6,558,009	\$ 6,854,208
BMO - Loan repayable in monthly blended instalments of \$4,556 bearing interest at bank prime plus 0.5% (March 31, 2025 - 5.45%), secured by a general security agreement as disclosed in Note 10	498,014	522,302
BMO - Conditional sales contract repayable in 60 monthly interest-free instalments of \$1,403, due April 2026, secured by a specific piece of equipment with a net carrying value of \$35,219	18,250	35,096
BMO - Loan repayable in monthly blended instalments of \$1,985 bearing interest at bank prime plus 0.5% (March 31, 2025 - 5.45%), secured by a general security agreement as disclosed in Note 10	225,310	236,298
FNFA Bond Series 2024 Term Debenture Financing with monthly fixed principal payments of \$6,661 and interest at 6.0% per annum, secured by a general security agreement	4,205,920	4,286,679
Conditional sales contract repayable in monthly instalments of \$1,479 plus interest at 6.67%, secured by a 2022 GMC suburban with a net carrying value of \$37,184, due December 2026	<u>56,621</u>	<u>70,097</u>
	<u><u>\$ 11,562,124</u></u>	<u><u>\$ 12,004,680</u></u>

The FNFA loan is secured by an assignment of the funding provided to the Nation by the B.C. First Nation Gaming Revenue Sharing Limited Partnership.

Estimated principal repayments are as follows:

2026	\$ 369,854
2027	389,612
2028	353,943
2029	362,508
2030	371,731
Subsequent years	<u>9,714,476</u>
	<u><u>\$ 11,562,124</u></u>

**WILLIAMS LAKE FIRST NATION**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2025**

**12. Contributed surplus**

	<b>2025</b>	<b>2024</b>
Nation construction contribution	\$ 522,430	\$ 522,430
Land	<u>379,500</u>	<u>379,500</u>
	<u><u>\$ 901,930</u></u>	<u><u>\$ 901,930</u></u>

**13. Nation equity**

	<b>2025</b>	<b>2024</b>
Operating and capital funds	\$ 230,576,730	\$ 209,238,402
Ottawa Trust Funds	12,618	10,512
Investment in Nation Business Enterprises	7,993,576	5,397,721
Treaty Self-Government Fund	90,658	44,382
Contributed surplus (Note 13)	<u>901,930</u>	<u>901,930</u>
	<u><u>\$ 239,575,512</u></u>	<u><u>\$ 215,592,947</u></u>

**14. Other cash flow information**

Non-cash financing and investing activities:

Building purchased for WLFN SJM Residential School Project GP Ltd.	<u><u>\$ -</u></u>	<u><u>\$ 1,225,500</u></u>
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**WILLIAMS LAKE FIRST NATION**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2025**

**15. Financial instruments**

The Nation's financial instruments consist of cash and investments, accounts receivable, trust funds held by Canada, debt reserve fund, investments, bank advances, accounts payable and accrued liabilities and long term debt. Unless otherwise noted, it is management's opinion that the Nation is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair values of these financial instruments approximate their carrying values, unless otherwise noted.

(a) Market risk

Market risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether the factors are specific to the instrument or all instruments traded in the market. The WLFN Trust Funds are invested in pooled mutual funds and are subject to changes in market value. The Nation limits its exposure through use of an investment advisor who follows an investment strategy and uses diversification and targeted risk tolerances to limit the exposure of the invested funds to market risk to an acceptably low level.

(b) Credit risk

The Nation does have credit risk in accounts receivable of \$5,155,166 (2024 - \$5,229,463). Credit risk is the risk that one party to a transaction will fail to discharge an obligation and cause the other party to incur a financial loss. The Nation reduces its exposure to credit risk by granting credit upon a review of the credit history of the applicant and creating an allowance for bad debts when applicable. The Nation maintains strict credit policies and limits in respect to counterparties. In the opinion of management the credit risk exposure to the Nation is low and is not material.

(c) Interest rate risk

The Nation is exposed to interest rate risk arising from fluctuations in interest rates on its cash and investments and does not hold any financial instruments that mitigate this risk.

**16. Reconciliation of ISC Funding Arrangement Revenue**

	<u>2025</u>
ISC Funding Confirmation	\$ <u>7,077,149</u>
ISC Revenue per Schedule 1	\$ <u>7,077,464</u>
ISC Tutoring revenue 71658-Z7K0 2022	(315)
	<u>\$ 7,077,149</u>

**WILLIAMS LAKE FIRST NATION**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2025**

**17. Nation Registered Pension Plan**

The Nation provides a defined contribution pension plan to qualifying employees. Under the plan, the defined members' contributions, the Nation contributions, and the related plan earnings comprise the members' money purchase amounts. The plan is registered with Canada Revenue Agency.

The Nation contributed \$370,539 to the plan during the year ended March 31, 2025 (2024 - \$323,230) to match its employees' required contributions.

**18. Contingent liabilities**

The Nation has guaranteed a \$100,000 line of credit and an equipment line of credit of \$200,000 for Borland Creek Logging Ltd. As at March 31, 2025, Borland Creek Logging Ltd. had a balance of \$NIL on these lines of credit. The Nation has guaranteed financing agreements for log harvest equipment operated by Borland Creek Logging Ltd. As at March 31, 2025, the balances of the conditional financing agreements aggregated \$657,112 (2024 - \$1,158,116).

The Nation has guaranteed a bank line of credit of \$200,000 and demand loans for Sugarcane Petroleum Products Corporation aggregating \$700,000. As at March 31, 2025, the balances outstanding were \$NIL (2024 - \$118,501). The Nation has also guaranteed a letter of credit in favour of a supplier in the amount of \$155,000.

The Band has guaranteed loans made in previous years by various financial institutions to Band members. The original balances on these loans were \$848,147. As at March 31, 2025, the balances outstanding were \$357,017 (2024 - \$412,526).

**WILLIAMS LAKE FIRST NATION**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2025**

**19. Segment Disclosures**

The Nation is a diversified organization that provides a wide range of services to its members. Distinguishable function segments have been separately disclosed in segmented information. The nature of the segments and the activities they encompass are as follows:

**ADMINISTRATION**

This segment relates to the revenue and expenses that are related to the administrative operations of the Nation and those other functions cannot be directly attributed to another specific segment.

**ECONOMIC DEVELOPMENT**

This segment is related to the revenues and expenses of the economic activities of the Nation and further development efforts.

**NATURAL RESOURCES**

This segment is related to the revenue and expenses that are generated through the Nation's stewardship of the natural resources that are owned by the Nation.

**PUBLIC WORKS AND HOUSING**

This segment provides services relating to the development, maintenance and service of the Nation's assets, infrastructure and common property.

**EDUCATION**

This segment provides educational services through post-secondary education support and the operation of various other educational programs. The goal of this segment is to enhance the educational opportunities of the Nation's members.

**SOCIAL DEVELOPMENT**

This segment provides services to assist Nation members by providing a variety of program, community services and social services.

**RECREATION**

This segment provides services to assist Nation members with obtaining recreation and fitness activities.

**TREATY NEGOTIATION SUPPORT PROGRAM**

This segment is working towards the finalization of treaty negotiations.

**WILLIAMS LAKE FIRST NATION**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2025**

**20. Expenses by object**

	<b>2025</b>	<b>2024</b>
Wages and benefits	\$ 8,701,636	\$ 7,719,938
Materials and supplies	1,466,175	2,180,718
Contracted services	14,900,693	15,405,840
Rent, maintenance and utilities	1,540,357	1,351,872
Honoraria	380,956	300,676
Insurance	330,045	324,391
Education	1,719,176	1,637,759
Bank charges and interest	302,912	388,239
Travel	400,762	435,548
Social assistance	332,257	322,884
All other service delivery costs	2,540,129	1,448,388
Member distributions	<u>1,247,865</u>	<u>879,398</u>
	<u><u>\$ 33,862,963</u></u>	<u><u>\$ 32,395,651</u></u>

**21. Budget**

The budgeted figures presented throughout are unaudited and represent the amended 2024/2025 operating budget as approved by Chief and Council.

**22. Subsequent event**

On May 5, 2025, a fire occurred at a log yard located on WLFN property, which is operated by a third party under lease. As of the date of approval of these consolidated financial statements, the full extent of the damage and the associated financial impact cannot be reasonably estimated.

The Nation maintains insurance coverage, and a claim has been initiated. However, the amount and timing of any insurance recoveries are not yet determinable.

In accordance with PSAS Section PS 2400, this event is classified as a non-adjusting subsequent event, as it did not provide additional evidence of conditions that existed at the financial statement date of March 31, 2025. Accordingly, no adjustments have been made to the financial statements in respect of this event.

While no immediate financial adjustments are required, the event may have a material impact on the Nation's financial position or operations in future periods. Management will continue to monitor the situation and will reflect any further developments in future reporting.

# WILLIAMS LAKE FIRST NATION

## Consolidated SCHEDULE OF REVENUES

March 31, 2025

	2025 Budget (unaudited)	2025 Actual	2024 Actual
ISC Operating	\$ 6,458,960	\$ 7,077,464	\$ 9,082,041
Northern Shuswap Treaty Society	434,014	484,282	434,014
CCATEC	84,824	150,174	155,560
Northern Shuswap Tribal Council	-	-	79,241
CMHC	12,500	1,500	12,500
Three Corners Health Services Society	342,441	419,342	488,898
Government of Canada	371,578	717,998	1,031,275
Province of British Columbia	3,115,140	6,891,241	5,414,521
Tolko Industries Ltd.	350,000	2,278,725	1,766,374
Rentals	750,380	795,772	817,564
All other	2,375,740	5,672,770	5,296,211
Mount Polley Gold Mines	535,000	1,233,871	490,000
Royalties	237,500	310,000	307,500
Service contracts	560,000	698,849	517,830
Daycare fees	35,000	18,000	34,830
Enbridge	130,715	238,090	203,000
BC Hydro	6,158	6,158	6,158
Northern Development Initiatives Trust	-	300,750	49,800
FNESC	255,000	382,808	380,224
Knucwentwecw Society	-	-	31,389
Donations and fundraising	59,500	132,226	59,770
Borland Creek Logging	50,000	54,119	53,006
Property taxes	53,583	59,765	43,294
Gibraltar Mine	140,000	165,000	165,000
New Relationship Trust	-	270,000	260,000
First Nations Health Authority	70,940	221,299	231,353
Insurance proceeds	42,000	37,059	35,305
Southview Sorting Ltd.	-	16,000	10,000
Interest	100,000	755,432	659,231
Administration fees (recovery)	(8,202)	(540)	(17,009)
Lake Excavating	75,000	579,569	150,690
Sugar Cane Development Corporation	143,000	135,048	135,286
Price Waterhouse Coopers	1,500,000	1,530,968	1,198,268
West Fraser Mills	100,000	1,740,678	217,392
Deloitte LLP ITF Canada - Drinking Water Settlement	2,000,000	1,586,506	153,966
First Peoples Cultural Council	-	25,000	-
	<u>\$ 20,380,771</u>	<u>\$ 34,985,923</u>	<u>\$ 29,954,482</u>

**WILLIAMS LAKE FIRST NATION**  
**CONSOLIDATED SCHEDULE OF EXPENDITURES**  
**March 31, 2025**

	<b>2025 Budget (unaudited)</b>	<b>2025 Actual</b>	<b>2024 Actual</b>
Administration	\$ 11,926,024	\$ 9,629,637	\$ 10,020,060
Economic development	3,661,125	4,560,620	5,185,679
Education	3,730,980	3,293,257	3,233,991
Natural resources	6,142,989	9,621,342	6,126,791
Public works and housing	5,627,027	3,856,283	5,202,828
Recreation	392,583	520,387	305,671
Social development	2,414,819	1,986,833	1,870,927
Treaty	434,570	394,604	449,706
	<b>\$ 34,330,117</b>	<b>\$ 33,862,963</b>	<b>\$ 32,395,653</b>

Williams Lake First Nation  
 Statement of Operations by Reporting Segment  
 Year Ended March 31, 2025

Schedule 3

	Administration	Economic Development	Natural Resources	Public Works	Education	Social Development	Recreation	Treaty Negotiation	Capital Projects	Contributed Surplus	Ottawa Trust Funds	Band-Owned Enterprises	Totals
<b>Revenue</b>													
ISC	\$ 1,638,729	\$ 394,534	\$ -	\$ 1,483,546	\$ 2,113,946	\$ 1,446,708	\$ -	\$ -	\$ -	\$ -	\$ 2,106	\$ -	\$ 7,077,463
Other	28,595,625	4,588,337	12,892,940	1,265,075	1,259,091	1,308,704	126,323	484,282	3,251,798	-	2,106	2,595,855	56,370,136
<b>Total</b>	<b>30,234,354</b>	<b>4,982,871</b>	<b>12,892,940</b>	<b>2,748,621</b>	<b>3,373,037</b>	<b>2,755,412</b>	<b>126,323</b>	<b>484,282</b>	<b>3,251,798</b>	<b>-</b>	<b>2,106</b>	<b>2,595,855</b>	<b>63,447,599</b>
<b>Expenses</b>	<b>10,763,620</b>	<b>5,241,799</b>	<b>10,501,692</b>	<b>4,154,000</b>	<b>3,526,713</b>	<b>2,246,152</b>	<b>533,020</b>	<b>438,006</b>	<b>2,060,032</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>39,465,034</b>
<b>Net revenue for the year</b>	<b>19,470,734</b>	<b>(258,928)</b>	<b>2,391,248</b>	<b>(1,405,379)</b>	<b>(153,676)</b>	<b>509,260</b>	<b>(406,697)</b>	<b>46,276</b>	<b>1,191,766</b>	<b>-</b>	<b>2,106</b>	<b>2,595,855</b>	<b>23,982,565</b>
<b>Transfers</b>	<b>(504,458)</b>	<b>188,100</b>	<b>(2,217,681)</b>	<b>1,883,706</b>	<b>315,762</b>	<b>(564,137)</b>	<b>335,066</b>	<b>-</b>	<b>563,642</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus (deficit), Beginning</b>	<b>155,877,942</b>	<b>2,275,874</b>	<b>4,556,732</b>	<b>2,908,185</b>	<b>930,802</b>	<b>1,789,025</b>	<b>71,631</b>	<b>44,383</b>	<b>40,828,212</b>	<b>901,930</b>	<b>10,511</b>	<b>5,397,720</b>	<b>215,592,947</b>
<b>Surplus (Deficit), ending</b>	<b>\$ 174,844,218</b>	<b>\$ 2,205,046</b>	<b>\$ 4,730,299</b>	<b>\$ 3,386,512</b>	<b>\$ 1,092,888</b>	<b>\$ 1,734,148</b>	<b>\$ -</b>	<b>\$ 90,659</b>	<b>\$ 42,583,620</b>	<b>\$ 901,930</b>	<b>\$ 12,617</b>	<b>\$ 7,993,575</b>	<b>\$ 239,575,512</b>