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Skuppah Indian Band
Financial Statements
For the year ended March 31, 2019

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**Skuppah Indian Band
Financial Statements
For the year ended March 31, 2019**

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Management's Responsibility for Financial Reporting

The accompanying financial statements of the Skuppah Indian Band are the responsibility of management and have been approved by the Chief and another Band Councilor of the Band Council.

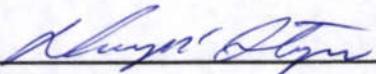
The financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

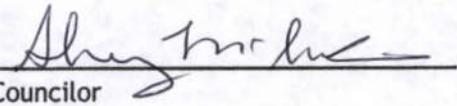
The Skuppah Indian Band maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the Band's assets are appropriately accounted for and adequately safeguarded.

The Skuppah Indian Band Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements. Council carries out this responsibility principally through the Chief and Council.

The Chief and Council review the Band's financial statements and recommend their approval. The Chief and Council meet periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the financial statements and the external auditor's report. The Chief and Council takes this information into consideration when approving the financial statements for issuance to the Members. The Chief and Council also appoint the external auditors.

The financial statements have been audited by BDO Canada LLP in accordance with Canadian generally accepted auditing standards on behalf of the members. BDO Canada LLP has full access to the Band Council.


Chief


Councilor

Independent Auditor's Report

To the Chief and Council of Skuppah Indian Band

Adverse Opinion

We have audited the financial statements of Skuppah Indian Band (the "Band"), which comprise the financial position as at March 31, 2019, and the results of its operations, change in net assets and its cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, due to the omission of information the possible effects of the matters described in the Basis for Adverse Opinion paragraph, the financial statements do not present fairly, in all material respects, the financial position of Skuppah Indian Band as at March 31, 2019 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Adverse Opinion

During the year, the Band received a claim settlement for \$3,187,965 which has not been recorded in these financial statements. In this respect, these financial statements are not in accordance with Canadian public sector accounting standards. As these monies are held outside of the financial records of the Skuppah Indian Band, we are unable to satisfy ourselves in regards to the cash balance remaining and any revenue or expenditures incurred theron. As a result, the effects of this departure from Canadian public sector accounting standards on the Band's financial position, results of operations, changes in net financial assets and cash flows has not been determined.

As noted in the Summary of Significant Accounting Policies regarding tangible capital assets, the Social Housing tangible capital assets are required by Canada Mortgage and Housing Corporation to be amortized at a rate equivalent to the annual principal reduction of the related long term debt. This amortization policy is not in accordance with Canadian public sector accounting standards, which require that tangible capital assets be amortized over their estimated useful lives. The effect of this departure has not been determined on the net book value of tangible capital assets as at March 31, 2019 and 2018, the related amortization expense and annual surplus for the year ended March 31, 2019 and 2018 and equity in tangible capital assets as at April 1 and March 31 for both the 2019 and 2018 years. Our audit opinion for the year ended March 31, 2018 was qualified with respect to this matter.

Skuppah Indian Band operates rental housing and has balances receivable for outstanding rents of \$251,010 (2018 -\$246,298). Canada Mortgage and Housing Corporation does not allow for an allowance for doubtful account to be recorded for the uncollectible portion of this balance. This policy is not in accordance with Canadian public sector accounting standards. Management advised us not to audit the amount of the adjustment that would be required to the general purpose financial statement for any bad debt. As a result, we were unable to determine the impact of this error on accounts receivable as at March 31, 2019 and 2018, bad debt expense and annual surplus for the year ended March 31, 2019 and 2018, and surplus as at April 1 and March 31 for both the 2019 and 2018 years.



Our audit opinion for the year ended March 31, 2018 was qualified with respect to this matter.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Band in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for private enterprises, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Band's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Band or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Band's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

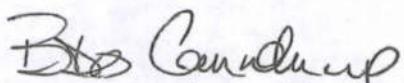
As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Band's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Band's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Band to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.


Chartered Professional Accountants

Kamloops, British Columbia
December 6, 2019

Skuppah Indian Band

As at March 31, 2019	2019	2018
Financial Assets		
Cash (Note 3)	\$ 55,264	\$ 28,192
Restricted cash (Note 4)	113,293	97,229
Accounts receivable (Note 5)	52,621	125,152
Rents receivable (Note 6)	251,010	246,298
Investments (Note 7)	11,240	11,240
	<hr/>	<hr/>
	483,428	508,111
Liabilities		
Accounts payable and accrued liabilities (Note 8)	64,234	104,206
Due to Replacement Reserve (Note 9)	6,171	3,171
Deferred revenue (Note 10)	51,196	99,953
Funded reserve (Note 9)	32,989	21,449
Long-term debt (Note 11)	24,825	38,816
	<hr/>	<hr/>
	179,415	267,595
Net Financial Assets	<hr/>	<hr/>
	304,013	240,516
Non-financial Assets		
Prepaid expenses	-	2,926
Tangible capital assets (Note 12)	285,623	327,191
	<hr/>	<hr/>
	285,623	330,117
Accumulated surplus (Note 13)	\$ 589,636	\$ 570,633

Contingencies (Note 14)

Approved on behalf of the Band Council:

John Major

Chief

Shylock

Councilor

Skuppah Indian Band
Exhibit B - Statement of Change in Net Assets

For the year ended March 31	Financial plan	2019	2018
Annual surplus	\$ -	\$ 16,402	\$ 18,870
Amortization of tangible capital assets	- -	41,568	42,335
	- -	57,970	61,205
Change in prepaid expenses	- -	2,926	850
Equity change in Ottawa Trust		4,527	-
Equity transfer to operating reserves		1	(1)
Equity transfer to subsidy surplus reserves		(1,927)	(85,797)
Change in net financial assets	- -	63,497	(23,743)
Net financial assets, beginning of year	240,516	240,516	264,259
Net financial assets, end of year	\$ 240,516	\$ 304,013	\$ 240,516

Skuppah Indian Band
Exhibit C - Statement of Operations

For the year ended March 31	Financial plan	2019	2018
Revenue			
Indigenous Services Canada	\$ -	\$ 474,678	\$ 520,990
INAC recoveries	- -	(7,756)	
Property taxes	- -	20,196	18,662
First Nations Health Authority	- -	270,113	(144,705)
Rental income	- -	15,784	23,734
CMHC	- -	11,533	11,533
Other income	- -	54,842	451,287
	<hr/>	<hr/>	<hr/>
	- -	847,146	873,745
Expenses (Note 18)			
Band Support Fund	- -	113,966	115,237
Chief and Council	- -	52,164	9,205
Band Employee Benefits	- -	25,072	17,016
Elementary/Secondary	- -	3,827	4,466
Post Secondary	- -	6,654	20,552
Social Assistance	- -	26,204	32,919
Service Delivery	- -	22,503	23,546
Community Maintenance	- -	233,965	277,793
Safe Water Operation	- -	20,250	31,010
Property Taxation	- -	28,926	14,919
Health Canada	- -	- -	69
First Nations Health Authority	- -	130,968	131,550
Social Housing Fund	- -	20,112	20,531
Special Projects	- -	135,941	119,371
A.C.R.S.	- -	- -	22,194
Tribunal	- -	4,030	13,251
National Child Benefit	- -	6,162	1,246
	<hr/>	<hr/>	<hr/>
	- -	830,744	854,875
Annual deficit	<hr/>	<hr/>	<hr/>
	\$ -	\$ 16,402	\$ 18,870

Skuppah Indian Band
Exhibit D - Statement of Cash Flows

<u>For the year ended March 31</u>	<u>2019</u>	<u>2018</u>
Cash provided by (used for)		
Operating activities		
Cash receipts from various sources	\$ 832,896	\$ 1,047,173
Cash paid to employees and suppliers	<u>(802,449)</u>	<u>(995,649)</u>
Cash flows from operating activities	30,447	51,524
Financing activities		
Proceeds from issuance of long term debt	<u>13,991</u>	<u>13,850</u>
Net increase in cash and cash equivalents	44,438	65,374
Cash and cash equivalents, beginning of year	170,093	104,719
Cash and cash equivalents, end of year	\$ 214,531	\$ 170,093
Cash and cash equivalents represented by:		
Cash	\$ 55,264	\$ 28,192
Restricted cash	<u>113,293</u>	<u>97,229</u>
	\$ 168,557	\$ 125,421

Skuppah Indian Band Notes to Financial Statements

March 31, 2019

1. Summary of Significant Accounting Policies

Basis of Presentation

These financial statements have been prepared, in all material respects, in accordance with Canadian public sector accounting standards for government entities as recommended by Public Sector Accounting Board ("PSAB"), defined in the CPA Canada Public Sector Accounting Handbook, which encompasses the following policies.

Reporting Entity and Principles of Financial Reporting

The Band reporting entity includes the Skuppah Indian Band government.

In order to present the results of operations for each specific fund, transactions amongst funds have not necessarily been eliminated on the individual schedules.

Revenue Recognition

Government grants and transfers, which include Federal funding agreements are recognized in the financial statements in the period in which events giving rise to the transfers occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amount can be made. When the eligibility criteria is not met, transfers received are reflected as deferred revenue in the year of receipt and classified as such on the Statement of Financial Position.

Rental revenue is recognized as it becomes receivable under the terms of the rental agreement.

Periodic revenue is recognized on an accrual basis commencing at the beginning of the month.

Ottawa Trust Funds

The Band uses the accrual method of accounting for Ottawa Trust Fund revenues earned in the Fund. Trust monies are recognized in revenue of the Band upon withdrawal from the Ottawa Trust Fund.

Rents Receivable

Canada Mortgages and Housing Corporation ("CMHC") does not allow or recognize bad debts recorded in the financial statements of Social Housing and will not subsidize rental arrears.

Deferred Revenue

Funds received for specific purposes which are externally restricted by legislation, regulation or agreement and are not available for general purposes are accounted for as deferred revenue on the statement of financial position. The revenue is recognized in the statement of financial activity in the year in which it is used for the specified purpose.

Skuppah Indian Band Notes to Financial Statements

March 31, 2019

1. Summary of Significant Accounting Policies (continued)

Loans

Loans issued and repaid under the fund accounting method are recorded as expenditures and revenue respectively. Loans which become uncollectible are removed from equity in the year they are first considered doubtful.

Investments

The Band accounts for its equity investments for which market value is not readily available at cost.

Tangible Capital Assets

Tangible capital assets are stated at cost less accumulated amortization and are recorded in the Capital Fund. The acquisition costs of tangible capital assets and payments on capital debt, which are not funded from capital financing sources, are charged to operations through interfund transfers and matched with the applicable revenue source in the year of expenditure. Tangible capital asset acquisitions are also recorded as an addition to assets of the Capital Fund with a corresponding increase in equity in tangible capital assets.

Amortization is charged against tangible capital assets and equity in tangible capital assets on a straight-line basis at the following rates:

Buildings	25 years
Furniture and equipment	5 years
Infrastructure	50 years

Social housing assets acquired under Canada Mortgage and Housing Corporation sponsored housing programs are amortized at a rate equivalent to the annual principal reduction in the related long-term debt, as required for Canada Mortgage and Housing Corporation reporting purposes.

Impairment of Long-lived Assets

In the event that fact and circumstances indicate that the Band's long-lived assets may be impaired, an evaluation of recoverability would be performed. Such an evaluation entails comparing the estimated future undiscounted cash flows associated with the asset to the asset's carrying amount to determine if a write-down to market value or discounted cash flow value is required. The Band considers that no circumstances exist that would require such an evaluation.

Leased Assets

Leases are entered into, that transfer substantially all of the benefits and risks associated with ownership, are recorded as the acquisition of a tangible capital asset and the incurrence of an obligation. The asset is amortized in a manner consistent with tangible capital assets owned by the Band, and the obligation, including interest thereon, is liquidated over the term of the lease. All other leases are accounted for as operating leases, and the rental costs are expensed as incurred.

Skuppah Indian Band Notes to Financial Statements

March 31, 2019

1. Summary of Significant Accounting Policies (continued)

Use of Estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make assumptions and estimates that have an effect on the reported amounts of assets and liabilities and disclosure of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could be different from those estimates, as additional information becomes available in the future.

Financial Instruments

The Band recognizes and measures financial assets and financial liabilities on the statement of financial position when it becomes a party to the contractual provisions of a financial instrument. All transactions related to financial instruments are recorded on a trade date or settlement date basis. All financial instruments are measured at fair value on initial recognition. Financial instruments are subsequently measured at amortized cost as the Band has not entered into any derivative contracts and it does not hold any investments in equity instruments quoted on the active market. Since no financial instruments are measured at fair value after initial recognition, a statement of remeasurement gains and losses has not been presented in these financial statements.

Contaminated sites

Governments are required to accrue a liability for the costs to remediate a contaminated site. Liabilities are recognized when an environmental standard exists, contamination exceeds the standard, the government has responsibility for remediation, future economic benefits will be given up and a reasonable estimate can be made.

Skuppah Indian Band Notes to Financial Statements

March 31, 2019

2. Economic Dependence

The Band receives a significant portion of its revenue pursuant to a funding arrangement with Indigenous Services Canada ("ISC").

3. Cash

	2019	2018
Operating Fund	\$ 53,655	\$ 28,061
Social Housing	1,609	131
	\$ 55,264	\$ 28,192

4. Restricted Cash

	2019	2018
Ottawa Trust Funds	\$ 80,308	\$ 75,781
Housing Replacement Reserve Fund	32,985	21,448
	\$ 113,293	\$ 97,229

The Ottawa trust accounts arise from monies derived from capital or revenue sources as outlined in Section 62 of the *Indian Act*. These funds are held in trust in the Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. These funds are restricted in their use. The Band is permitted to use its revenue for any purpose that will promote the general progress and welfare of the Band and Band members. The expenditures of capital funds requires the consent of Indigenous and Northern Affairs Canada and generally must be for projects of a capital nature. Withdrawals of revenue or capital funds are recorded as revenue in the applicable fund where the monies are expended.

The Housing restricted cash is derived under the terms of the agreement with Canada Mortgage and Housing Corporation ("CMHC"), the account is to be credited annually. These funds along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation.

Skuppah Indian Band Notes to Financial Statements

March 31, 2019

5. Accounts Receivable

Accounts receivable by program area is summarized as follows:

	2019	2018
Operating Fund		
Indigenous Services Canada	\$ -	\$ 66,767
Trade accounts receivable	47,831	50,005
Band Member Loans	4,790	8,380
Kanaka Bar		
	\$ 52,621	\$ 125,152

6. Rents Receivable

Rents receivable are the accumulated arrears and vary in amount based on the unit being rented.

	2019	2018
Rents receivable	\$ 251,010	\$ 246,298

7. Investments

	2019	2018
All Nations Trust Company 16,860 class A common shares	\$ 11,240	\$ 11,240

Skuppah Indian Band
Notes to Financial Statements

March 31, 2019

8. Accounts Payable and Accrued Liabilities

	2019	2018
Operating Fund Accounts payable and accrued liabilities	\$ 57,942	\$ 97,902
Social Housing Fund Accounts payable and accrued liabilities	<u>6,292</u>	<u>6,304</u>
	<u>\$ 64,234</u>	<u>\$ 104,206</u>

9. Social Housing Reserve

Under the terms of the agreement with CMHC, the replacement reserve account is to be credited in the amount of \$3,000 annually. These funds along with accumulating interest are to be held in a separate bank account. The funds in this account may only be used as approved by CMHC. Withdrawals are credited to interest first and then principal. The replacement reserve is underfunded at March 31, 2019 by \$(6,171) (2018 - \$(3,171)).

10. Deferred Revenue

Deferred revenue represents amounts received that relate to a subsequent period. A breakdown of deferred revenue is as follows:

	2019	2018
Indigenous Services Canada		
ACRS	\$ 12,139	\$ 7,756
National Child Benefit	5,425	17,409
Prevention Projects 2016 Recovery	1,131	-
INAC recovery prior	-	7,753
Other Protection CMS#126987	46,711	46,711
Basic needs	4,942	6,013
Band employee benefits	-	4,475
Specific Claim	-	9,811
Special needs	-	25
Adult In Home Care	7,257	-
Unidentified Items	<u>(26,409)</u>	<u>-</u>
	<u>\$ 51,196</u>	<u>\$ 99,953</u>

Skuppah Indian Band
Notes to Financial Statements

March 31, 2019

11. Long-term Debt

	2019	2018
<u>Social Housing Phase II</u>		
All Nations Trust Co. mortgage repayable \$1,193 monthly including interest at 1.01% per annum, maturing December, 2020. The loan is secured by a ministerial guarantee.	\$ 24,825	\$ 38,816
Less amount due within one year.	<u>14,132</u>	<u>13,991</u>
	<u>\$ 10,693</u>	<u>\$ 24,825</u>

Principal payments due in the next year is as follows:

2020	\$ 14,132
2021	<u>10,693</u>
	<u>\$ 24,825</u>

12. Tangible Capital Assets

	2019	2018		
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Land	\$ 36,750	\$ -	\$ 36,750	\$ -
Buildings	615,311	493,459	615,311	468,846
Furniture and equipment	205,759	205,756	205,759	204,963
Infrastructure	573,905	552,423	573,905	550,251
	1,431,725	1,251,638	1,431,725	1,224,060
Social Housing				
Buildings	290,300	184,764	290,300	170,774
	\$ 1,722,025	\$ 1,436,402	\$ 1,722,025	\$ 1,394,834
Net book value		\$ 285,623		\$ 327,191

Skuppah Indian Band
Notes to Financial Statements

March 31, 2019

12. Tangible Capital Assets (continued)

	2019				
	Land	Buildings	Furniture and equipment	Infrastructure	Total
Cost, beginning of year	\$ 36,750	\$ 905,611	\$ 205,759	\$ 573,905	\$ 1,722,025
Cost, end of year	\$ 36,750	\$ 905,611	\$ 205,759	\$ 573,905	\$ 1,722,025
Accumulated amortization, beginning of year	\$ -	\$ 639,620	\$ 204,963	\$ 550,251	\$ 1,394,834
Amortization	- 38,603	793	2,172	41,568	
Accumulated amortization, end of year	\$ -	\$ 678,223	\$ 205,756	\$ 552,423	\$ 1,436,402
Net carrying amount, end of year	\$ 36,750	\$ 227,388	\$ 3	\$ 21,482	\$ 285,623

**Skuppah Indian Band
Notes to Financial Statements**

March 31, 2019

12. Tangible Capital Assets (continued)

	2018				
	Land	Buildings	Furniture and equipment	Infrastructure	Total
Cost, beginning of year	\$ 36,750	\$ 905,611	\$ 205,759	\$ 573,905	\$ 1,722,025
Cost, end of year	\$ 36,750	\$ 905,611	\$ 205,759	\$ 573,905	\$ 1,722,025
Accumulated amortization, beginning of year	\$ -	\$ 601,294	\$ 203,126	\$ 548,079	\$ 1,352,499
Amortization	- 38,326	1,837	2,172	42,335	
Accumulated amortization, end of year	\$ -	\$ 639,620	\$ 204,963	\$ 550,251	\$ 1,394,834
Net carrying amount, end of year	\$ 36,750	\$ 265,991	\$ 796	\$ 23,654	\$ 327,191

Skuppah Indian Band
Notes to Financial Statements

March 31, 2019

13. Accumulated Surplus

Accumulated surplus of the Band is comprised of the following:

	2019	2018
Contributed surplus - Post 1997	\$ 81,000	\$ 81,000
Equity in long-term investment	11,240	11,240
Equity in Ottawa Trust	71,164	66,637
Equity in tangible capital assets	184,748	211,285
Unrestricted surplus	<u>241,484</u>	<u>200,471</u>
	<hr/>	<hr/>
	\$ 589,636	\$ 570,633

14. Contingencies

Skuppah Indian Band has guaranteed certain band members loans with IndigenousServices Canada with an outstanding balance of \$51,265 at year end.

Skuppah Indian Band Notes to Financial Statements

March 31, 2019

15. Comparative Figures

Certain of the comparative figures have been reclassified to conform with the current year's basis of presentation.

16. Fiscal Plan

Canadian public sector accounting standards requires that the Band's budget be presented in the financial statements. As the Band currently does not prepare a budget, no budgeted figures have been presented as otherwise required.

17. Employee Benefits

The Band has a defined contribution plan providing pension benefits to certain employees. The pension cost charge represents contributions payable by the Band to the plan of \$11,946 (2018 - \$14,260).

Skuppah Indian Band
Notes to Financial Statements

March 31, 2019

18. Expenses by Object

	2019	2018
Adult care	\$ -	\$ 3,705
Amortization	41,568	42,335
Automotive	8,540	8,087
Bank charges	2,586	3,689
	25,777	9,952
Honoraria	60,827	55,557
Insurance	24,560	23,077
Interest on long-term debt	315	854
Lease	25,728	31,077
Licences and dues	2,110	1,870
Office and miscellaneous	39,913	34,298
Prevention	3,015	2,966
Professional fees	46,747	44,655
Program expenses	27,766	35,322
Repairs and maintenance	20,604	15,359
Replacement reserve allocation	3,000	3,000
Student activities	17,679	32,127
Supplies and materials	16,481	17,744
Training	359	359
Travel	52,034	58,676
Utilities	15,914	29,439
Wages and benefits	395,221	400,727
	<hr/>	<hr/>
	\$ 830,744	\$ 854,875

Skuppah Indian Band

Notes to Financial Statements

March 31, 2019

19. Segment Disclosure

The Band is a diversified First Nations organization that provides a wide range of services to its members. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities they encompass are as follows:

Community Welfare

This service area provides services to help the Members by providing a variety of programs, community services and social assistance.

Administration

This item relates to the revenues and expenses that relate to the operations of the Band itself and cannot be directly attributed to a specific segment.

Operations and Maintenance

This service area provides services relating to the development, maintenance and service of the Band's assets, infrastructure and common property.

Education

This service area provides educational services through post secondary education support and the operations of various other educational programs. The goal of this segment is to enhance the educational opportunities of the Band's Members.

Economic Development

This service area provides for the development of economic opportunities to the members.

Capital

This service area provides for the development of new capital projects and infrastructure programs on the reserve.

Social Housing

This service area provides for social housing to the Members.

**Skuppah Indian Band
Notes to Financial Statements**

March 31, 2019

18. Segment Disclosure - continued

2019	Community Welfare	Administrative	Operations & Maintenance	Education	Economic Development	Housing	Total
Revenue							
ISC	\$ 71,047	\$ 147,625	\$ 202,947	\$ 53,059	\$ -	\$ -	\$ 474,678
Other	270,113	50,014	-	-	20,196	32,145	372,468
Total	341,160	197,639	202,947	53,059	20,196	32,145	847,146
Expenses							
Wages & benefits	126,555	128,561	128,940	9,668	1,497	-	395,221
Purchases	53,101	210,154	116,589	7,320	669	6,122	393,955
Amortization	-	27,578	-	-	-	13,990	41,568
Total	179,656	366,293	245,529	16,988	2,166	20,112	830,744
Surplus (deficit)	\$ 161,504	\$ (168,654)	\$ (42,582)	\$ 36,071	\$ 18,030	\$ 12,033	\$ 16,402

2018	Community Welfare	Administrative	Operations & Maintenance	Education	Economic Development	Housing	Total
Revenue							
ISC	\$ 64,571	\$ 142,838	\$ 255,501	\$ 49,096	\$ 1,228	\$ -	\$ 513,234
Other	182,643	118,939	-	-	23,662	35,267	360,511
Total	247,214	261,777	255,501	49,096	24,890	35,267	873,745
Expenses							
Wages & benefits	93,977	149,443	146,646	4,719	5,942	-	400,727
Purchases	80,773	163,228	138,864	21,710	419	6,819	411,813
Amortization	-	28,622	-	-	-	13,713	42,335
Total	174,750	341,293	285,510	26,429	6,361	20,532	854,875
Surplus (deficit)	\$ 72,464	\$ (79,516)	\$ (30,009)	\$ 22,667	\$ 18,529	\$ 14,735	\$ 18,870

¹² See, for example, the discussion of the role of the state in the development of the economy in the 1930s in the Soviet Union in the article by V. V. Kostomarov, 'The State and the Economy in the 1930s' (1990).

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NAME	ADDRESS	TELEGRAM	TELEPHONE	TELETYPE	TELEFAX
DR. J. R. BROWN	1000 15th Street, N.W. Washington, D.C. 20004	WASH 2-1234	202-467-2000	202-467-2000	202-467-2000
DR. J. R. BROWN	1000 15th Street, N.W. Washington, D.C. 20004	WASH 2-1234	202-467-2000	202-467-2000	202-467-2000
DR. J. R. BROWN	1000 15th Street, N.W. Washington, D.C. 20004	WASH 2-1234	202-467-2000	202-467-2000	202-467-2000
DR. J. R. BROWN	1000 15th Street, N.W. Washington, D.C. 20004	WASH 2-1234	202-467-2000	202-467-2000	202-467-2000