

**Audited Financial Statements**

**Skuppah Indian Band**  
**Financial Statements**  
**For the year ended March 31, 2017**

**Skuppah Indian Band**  
**Financial Statements**  
For the year ended March 31, 2017

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## Management's Responsibility for Financial Reporting

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The accompanying financial statements of the Skuppah Indian Band are the responsibility of management and have been approved by the Chief and another Band Councilor of the Band Council.

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.


The Skuppah Indian Band maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the Band's assets are appropriately accounted for and adequately safeguarded.

The Skuppah Indian Band Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements. Council carries out this responsibility principally through the Chief and Council.

The Chief and Council review the Band's financial statements and recommend their approval. The Chief and Council meet periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the financial statements and the external auditor's report. The Chief and Council takes this information into consideration when approving the financial statements for issuance to the Members. The Chief and Council also appoint the external auditors.

The financial statements have been audited by BDO Canada LLP in accordance with Canadian generally accepted auditing standards on behalf of the members. BDO Canada LLP has full access to the Band Council.

  
Chief

  
Councilor





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BDO Canada LLP  
300 - 275 Lansdowne Street  
Kamloops BC V2C 6J3

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## Independent Auditor's Report

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### To the Chief and Council of Skuppah Indian Band

We have audited the accompanying financial statements of Skuppah Indian Band, which comprise the statement of financial position as at March 31, 2017 and the statements of change in net assets, operations and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.



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### **Basis for Qualified Opinion**

As described in Note 1 Summary of Significant Accounting Policies regarding tangible capital assets, the Social Housing tangible capital assets are required by Canada Mortgage and Housing Corporation to be amortized at a rate equivalent to the annual principal reduction of the related long term debt. This amortization policy is not in accordance with Canadian public sector accounting standards, which require that tangible capital assets be amortized over their estimated useful lives. The effect of this departure on the net book value of tangible capital assets, the related amortization expense, annual surplus and equity in tangible capital assets has not been determined.

Skuppah Indian Band operates rental housing and has balances receivable for outstanding rents of \$237,624 (2016 \$222,762), the collectibility of which is not susceptible to satisfactory audit verification. Accordingly, the verification of rents receivable was limited to the amounts recorded in the records of the Band and we were not able to determine whether any adjustment might be necessary to those rents receivable, annual surplus, and accumulated surplus.

### **Qualified Opinion**

In our opinion, except for the possible effects of the matters described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects, the financial position of Skuppah Indian Band as at March 31, 2017 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

*BDO Canada LLP*

Chartered Professional Accountants


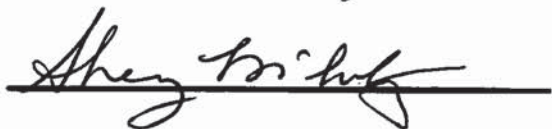
Kamloops, British Columbia  
July 26, 2017



**Skuppah Indian Band**  
**Exhibit A - Statement of Financial Position**

As at March 31, 2017	2017	2016
<b>Financial Assets</b>		
Cash (Note 3)	\$ 5,096	\$ 39,859
Restricted cash (Note 4)	99,623	98,101
Accounts receivable (Note 5)	319,718	55,995
Rents receivable (Note 6)	237,624	222,762
Investments (Note 7)	11,240	11,240
	<u>673,301</u>	<u>427,957</u>
<b>Liabilities</b>		
Accounts payable and accrued liabilities (Note 8)	288,166	48,226
Due to Replacement Reserve (Note 10)	3,171	171
Deferred revenue (Note 9)	32,050	-
Funded reserve (Note 10)	32,989	32,989
Long-term debt (Note 11)	52,668	66,379
	<u>409,042</u>	<u>147,765</u>
<b>Net Financial Assets</b>	<u>264,259</u>	<u>280,192</u>
<b>Non-financial Assets</b>		
Prepaid expenses	3,774	3,093
Tangible capital assets (Note 12)	369,528	409,779
	<u>373,300</u>	<u>412,872</u>
<b>Accumulated surplus (Note 13)</b>	<u>\$ 637,559</u>	<u>\$ 693,064</u>
Commitments (Note 14)		
Contingencies (Note 15)		

Approved on behalf of the Band Council:

 Chief  
 Councilor

**Skuppah Indian Band**  
**Exhibit B - Statement of Change in Net Assets**

<b>For the year ended March 31</b>	<b>Financial plan</b>	<b>2017</b>	<b>2016</b>
<b>Annual deficit</b>	\$ -	\$ (57,034)	\$ (110,853)
Acquisition of tangible capital assets	-	(2,082)	-
Amortization of tangible capital assets	-	42,335	40,720
	-	(16,781)	(70,133)
Change in prepaid expenses	-	(676)	4,226
Equity change in Ottawa Trust		1,525	5,254
Equity transfer to operating reserves		(1)	3
<b>Change in net financial assets</b>	-	(15,933)	(60,650)
<b>Net financial assets, beginning of year</b>	280,192	280,192	340,842
<b>Net financial assets, end of year</b>	\$ 280,192	\$ 264,259	\$ 280,192

The accompanying notes are an integral part of these financial statements.



**Skuppah Indian Band**  
**Exhibit C - Statement of Operations**

<b>For the year ended March 31</b>	<b>Financial plan</b>	<b>2017</b>	<b>2016</b>
<b>Revenue</b>			
Indigenous and Northern Affairs Canada	\$ -	\$ 647,756	\$ 618,361
INAC recoveries	-	(32,050)	263
Property taxes	-	21,623	21,637
First Nations Health Authority	-	193,248	161,550
Rental income	-	28,309	39,284
CMHC	-	11,533	12,044
Other income	-	194,218	93,153
	-	<b>1,064,637</b>	<b>946,292</b>
<b>Expenses (Note 19)</b>			
Band Support Fund	-	104,143	138,533
Chief and Council	-	17,173	4,557
Band Employee Benefits	-	16,837	21,677
New Path for Education	-	2,374	-
Elementary/Secondary	-	4,918	4,559
Post Secondary	-	45,265	58,232
Social Assistance	-	34,656	49,203
Service Delivery	-	21,814	21,483
Community Maintenance	-	227,109	261,913
Safe Water Operation	-	22,988	30,650
Property Taxation	-	10,885	8,278
First Nations Health Authority	-	132,499	145,726
ASETS	-	775	561
Social Housing Fund	-	20,339	21,747
Special Projects	-	309,486	115,384
Prevention Projects	-	1,790	1,100
A.C.R.S.	-	350	-
Tribunal	-	145,152	169,550
National Child Benefit	-	3,118	3,992
	-	<b>1,121,671</b>	<b>1,057,145</b>
<b>Annual deficit</b>	-	<b>(57,034)</b>	<b>(110,853)</b>
<b>Accumulated surplus, beginning of year</b>	-	<b>693,068</b>	<b>798,667</b>
<b>Ottawa Trust Fund allocations</b>	-	<b>1,525</b>	<b>5,254</b>
<b>Accumulated surplus (Note 13), end of year</b>	\$ -	\$ -	\$ 637,559
<b>\$ 693,068</b>			

The accompanying notes are an integral part of these financial statements.

**Skuppah Indian Band**  
**Exhibit D - Statement of Cash Flows**

<b>For the year ended March 31</b>	<b>2017</b>	<b>2016</b>
<b>Cash provided by (used for)</b>		
<b>Operating activities</b>		
Cash receipts from various sources	\$ 818,102	\$ 1,060,474
Cash paid to employees and suppliers	<u>(837,070)</u>	<u>(1,055,023)</u>
<b>Cash flows from operating activities</b>	<u>(18,968)</u>	<u>5,451</u>
<b>Capital activities</b>		
Acquisitions of tangible capital assets	<u>(2,082)</u>	<u>-</u>
<b>Financing activities</b>		
Repayment of long term debt	<u>(13,713)</u>	<u>(13,139)</u>
<b>Net decrease in cash and cash equivalents</b>	<u>(34,763)</u>	<u>(7,688)</u>
<b>Cash and cash equivalents, beginning of year</b>	<u>39,859</u>	<u>47,547</u>
<b>Cash and cash equivalents, end of year</b>	<u>\$ 5,096</u>	<u>\$ 39,859</u>
<b>Represented by:</b>		
Cash	<u>\$ 5,096</u>	<u>\$ 39,859</u>

The accompanying notes are an integral part of these financial statements.

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## Skuppah Indian Band Notes to Financial Statements

March 31, 2017

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### 1. Summary of Significant Accounting Policies

#### Basis of Presentation

These financial statements have been prepared, in all material respects, in accordance with Canadian public sector accounting standards for government entities as recommended by Public Sector Accounting Board ("PSAB"), defined in the CPA Canada Public Sector Accounting Handbook, which encompasses the following policies.

#### Reporting Entity and Principles of Financial Reporting

The Band reporting entity includes the Skuppah Indian Band government.

In order to present the results of operations for each specific fund, transactions amongst funds have not necessarily been eliminated on the individual schedules.

#### Revenue Recognition

Government grants and transfers, which include Federal funding agreements are recognized in the financial statements in the period in which events giving rise to the transfers occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amount can be made. When the eligibility criteria is not met, transfers received are reflected as deferred revenue in the year of receipt and classified as such on the Statement of Financial Position.

Rental revenue is recognized as it becomes receivable under the terms of the rental agreement.

Periodic revenue is recognized on an accrual basis commencing at the beginning of the month.

#### Ottawa Trust Funds

The Band uses the accrual method of accounting for Ottawa Trust Fund revenues earned in the Fund. Trust monies are recognized in revenue of the Band upon withdrawal from the Ottawa Trust Fund.

#### Rents Receivable

Canada Mortgages and Housing Corporation ("CMHC") does not allow or recognize bad debts recorded in the financial statements of Social Housing and will not subsidize rental arrears.

#### Deferred Revenue

Funds received for specific purposes which are externally restricted by legislation, regulation or agreement and are not available for general purposes are accounted for as deferred revenue on the statement of financial position. The revenue is recognized in the statement of financial activity in the year in which it is used for the specified purpose.



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## Skuppah Indian Band Notes to Financial Statements

March 31, 2017

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### 1. Summary of Significant Accounting Policies (continued)

#### Loans

Loans issued and repaid under the fund accounting method are recorded as expenditures and revenue respectively. Loans which become uncollectible are removed from equity in the year they are first considered doubtful.

#### Investments

The Band accounts for its equity investments for which market value is not readily available at cost.

#### Tangible Capital Assets

Tangible capital assets are stated at cost less accumulated amortization and are recorded in the Capital Fund. The acquisition costs of tangible capital assets and payments on capital debt, which are not funded from capital financing sources, are charged to operations through interfund transfers and matched with the applicable revenue source in the year of expenditure. Tangible capital asset acquisitions are also recorded as an addition to assets of the Capital Fund with a corresponding increase in equity in tangible capital assets.

Amortization is charged against tangible capital assets and equity in tangible capital assets on a straight-line basis at the following rates:

Automotive equipment	5 years
Buildings and improvements	25 years
Furniture and equipment	5 years
Infrastructure	50 years

Social housing assets acquired under Canada Mortgage and Housing Corporation sponsored housing programs are amortized at a rate equivalent to the annual principal reduction in the related long-term debt, as required for Canada Mortgage and Housing Corporation reporting purposes.

#### Impairment of Long-lived Assets

In the event that fact and circumstances indicate that the Band's long-lived assets may be impaired, an evaluation of recoverability would be performed. Such an evaluation entails comparing the estimated future undiscounted cash flows associated with the asset to the asset's carrying amount to determine if a write-down to market value or discounted cash flow value is required. The Band considers that no circumstances exist that would require such an evaluation.

#### Leased Assets

Leases are entered into, that transfer substantially all of the benefits and risks associated with ownership, are recorded as the acquisition of a tangible capital asset and the incurrence of an obligation. The asset is amortized in a manner consistent with tangible capital assets owned by the Band, and the obligation, including interest thereon, is liquidated over the term of the lease. All other leases are accounted for as operating leases, and the rental costs are expensed as incurred.



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## Skuppah Indian Band Notes to Financial Statements

March 31, 2017

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### 1. Summary of Significant Accounting Policies (continued)

#### Use of Estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make assumptions and estimates that have an effect on the reported amounts of assets and liabilities and disclosure of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could be different from those estimates, as additional information becomes available in the future.

#### Financial Instruments

The Band recognizes and measures financial assets and financial liabilities on the statement of financial position when it becomes a party to the contractual provisions of a financial instrument. All transactions related to financial instruments are recorded on a trade date or settlement date basis. All financial instruments are measured at fair value on initial recognition. Financial instruments are subsequently measured at amortized cost as the Band has not entered into any derivative contracts and it does not hold any investments in equity instruments quoted on the active market. Since no financial instruments are measured at fair value after initial recognition, a statement of remeasurement gains and losses has not been presented in these financial statements.

#### Contaminated sites

Governments are required to accrue a liability for the costs to remediate a contaminated site. Liabilities are recognized when an environmental standard exists, contamination exceeds the standard, the government has responsibility for remediation, future economic benefits will be given up and a reasonable estimate can be made.

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**Skuppah Indian Band**  
**Notes to Financial Statements**

**March 31, 2017**

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**2. Economic Dependence**

The Band receives a significant portion of its revenue pursuant to a funding arrangement with Indigenous and Northern Affairs Canada ("INAC").

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**3. Cash**

	2017		2016
Operating Fund	\$ 3,470	\$	38,228
Social Housing	1,626		1,631
	<u>\$ 5,096</u>	\$	<u>39,859</u>

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**4. Restricted Cash**

	2017		2016
Ottawa Trust Funds	\$ 66,637	\$	65,112
Housing Replacement Reserve Fund	32,986		32,989
	<u>\$ 99,623</u>	\$	<u>98,101</u>

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The Ottawa trust accounts arise from monies derived from capital or revenue sources as outlined in Section 62 of the *Indian Act*. These funds are held in trust in the Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. These funds are restricted in their use. The Band is permitted to use its revenue for any purpose that will promote the general progress and welfare of the Band and Band members. The expenditures of capital funds requires the consent of Indigenous and Northern Affairs Canada and generally must be for projects of a capital nature. Withdrawals of revenue or capital funds are recorded as revenue in the applicable fund where the monies are expended.

The Housing restricted cash is derived under the terms of the agreement with Canada Mortgage and Housing Corporation ("CMHC"), the account is to be credited annually. These funds along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation.

## Skuppah Indian Band Notes to Financial Statements

**March 31, 2017**

### 5. Accounts Receivable

Accounts receivable by program area is summarized as follows:

	2017	2016
Operating Fund		
Indigenous and Northern Affairs Canada		
Specific Claims	\$ 80,747	\$ -
Band Employee Benefits	20,312	-
Trade accounts receivable	160,407	-
Band Member Loans	47,071	42,555
Kanaka Bar	11,181	13,440
	<u>\$ 319,718</u>	<u>\$ 55,995</u>

### 6. Rents Receivable

Rents receivable are the accumulated arrears and vary in amount based on the unit being rented.

	2017	2016
Rents receivable	<u>\$ 237,624</u>	<u>\$ 222,762</u>

### 7. Investments

	2017	2016
All Nations Trust Company		
16,860 class A common shares	<u>\$ 11,240</u>	<u>\$ 11,240</u>

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**Skuppah Indian Band**  
**Notes to Financial Statements**

**March 31, 2017**

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**8. Accounts Payable**

	<u>2017</u>	<u>2016</u>
Operating Fund		
Accounts payable and accrued liabilities	\$ 281,850	\$ 42,520
Social Housing Fund		
Accounts payable and accrued liabilities	<u>6,316</u>	<u>5,706</u>
	<u>\$ 288,166</u>	<u>\$ 48,226</u>

**9. Deferred Revenue**

Deferred revenue represents amounts received that relate to a subsequent period. A breakdown of deferred revenue is as follows:

	<u>2017</u>	<u>2016</u>
Operating Fund		
Indigenous and Northern Affairs Canada		
ACRS 2015 Recovery	\$ 20,809	\$ -
National Child Benefit 2016 Recovery	9,301	-
Prevention Projects 2016 Recovery	<u>1,940</u>	<u>-</u>
	<u>32,050</u>	<u>-</u>

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**10. Social Housing Reserves**

Under the terms of the agreement with CMHC, the Replacement Reserve account is to be credited in the amount of \$3,000 annually. These funds along with accumulating interest are to be held in a separate bank account. The funds in this account may only be used as approved by CMHC. Withdrawals are credited to interest first and then principal. The replacement reserve is underfunded at March 31, 2017 by \$3,171 (2016 - \$171).



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**Skuppah Indian Band**  
**Notes to Financial Statements**

**March 31, 2017**

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**11. Long-term Debt**

**Social Housing Phase II**

All Nations Trust Co. mortgage repayable \$1,193 monthly including interest at 1.01% per annum, maturing December, 2020. The loan is secured by a ministerial guarantee

Less amount due within one year

	<u>2017</u>		<u>2016</u>
	\$ 52,666	\$	66,379
	<u>13,849</u>		<u>13,713</u>
	<u>\$ 38,817</u>	\$	<u>52,666</u>

Principal payments due in the next year is as follows:

2018	\$ 13,849
2019	13,990
2020	14,132
2021	<u>10,695</u>
	<u>\$ 52,666</u>

**Skuppah Indian Band**  
**Notes to Financial Statements**

**March 31, 2017**

**12. Tangible Capital Assets**

	<b>2017</b>		<b>2016</b>	
	<b>Cost</b>	<b>Accumulated Amortization</b>	<b>Cost</b>	<b>Accumulated Amortization</b>
Land	\$ 36,750	\$ -	\$ 36,750	\$ -
Buildings	615,311	444,233	615,311	419,620
Furniture and equipment	205,759	203,126	203,677	201,289
Infrastructure	573,905	548,079	573,905	545,907
	<b>1,431,725</b>	<b>1,195,438</b>	<b>1,429,643</b>	<b>1,166,816</b>
Social Housing Buildings	290,300	157,061	290,300	143,348
	<b>1,722,025</b>	<b>1,352,499</b>	<b>1,719,943</b>	<b>1,310,164</b>
Net book value		<b>\$ 369,526</b>		<b>\$ 409,779</b>

**Skuppah Indian Band**  
**Notes to Financial Statements**

**March 31, 2017**

**12. Tangible Capital Assets (continued)**

					<b>2017</b>
	Buildings	Furniture and equipment	Infrastructure	Land	Total
Cost, beginning of year	\$ 905,611	\$ 203,677	\$ 573,905	\$ 36,750	\$ 1,719,943
Additions	-	2,082	-	-	2,082
Cost, end of year	\$ 905,611	\$ 205,759	\$ 573,905	\$ 36,750	\$ 1,722,025
Accumulated amortization, beginning of year	\$ 562,968	\$ 201,289	\$ 545,907	-	\$ 1,310,164
Amortization	38,326	1,837	2,172	-	42,335
Accumulated amortization, end of year	601,294	203,126	548,079	-	1,352,499
Net carrying amount, end of year	\$ 304,317	\$ 2,633	\$ 25,826	\$ 36,750	\$ 369,526

**Skuppah Indian Band**  
**Notes to Financial Statements**

**March 31, 2017**

**12. Tangible Capital Assets (continued)**

	2016				
	Buildings	Furniture and equipment	Infrastructure	Land	Total
Cost, beginning of year	\$ 905,611	\$ 203,677	\$ 573,905	\$ 36,750	\$ 1,719,943
Cost, end of year	\$ 905,611	\$ 203,677	\$ 573,905	\$ 36,750	\$ 1,719,943
Accumulated amortization, beginning of year	\$ 525,216	\$ 200,493	\$ 543,735	-	\$ 1,269,444
Amortization	37,752	796	2,172	-	40,720
Accumulated amortization, end of year	562,968	201,289	545,907	-	1,310,164
Net carrying amount, end of year	\$ 342,643	\$ 2,388	\$ 27,998	\$ 36,750	\$ 409,779



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**Skuppah Indian Band**  
**Notes to Financial Statements**

**March 31, 2017**

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**13. Accumulated Surplus**

Accumulated surplus of the Band is comprised of the following:

	<u>2017</u>	<u>2016</u>
Contributed surplus - Post 1997	\$ 81,000	\$ 81,000
Equity in long-term investment	11,240	11,240
Equity in Ottawa Trust	66,637	65,112
Equity in tangible capital assets	239,907	266,447
Unrestricted surplus	<u>238,775</u>	<u>269,265</u>
	<u>\$ 637,559</u>	<u>\$ 693,064</u>

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**14. Commitments**

Skuppah Indian Band has entered into various lease agreements for office equipment. Minimum annual lease payments due are approximately as follows:

2018	<u>\$ 1,750</u>
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**15. Contingencies**

Skuppah Indian Band has guaranteed certain band members loans with Indigenous and Northern Affairs Canada with an outstanding balance of \$51,265 at year end.

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**Skuppah Indian Band**  
**Notes to Financial Statements**

**March 31, 2017**

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**16. Comparative Figures**

Certain of the comparative figures have been reclassified to conform with the current year's basis of presentation.

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**17. Fiscal Plan**

Canadian public sector accounting standards requires that the Band's budget be presented in the financial statements. As the Band currently does not prepare a budget, no budgeted figures have been presented as otherwise required.

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**18. Employee Benefits**

The Band has a defined contribution plan providing pension benefits to certain employees. The pension cost charge represents contributions payable by the Band to the plan of \$14,170 (2016 - \$11,090).

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**Skuppah Indian Band**  
**Notes to Financial Statements**

**March 31, 2017**

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**19. Expenses by Object**

	2017	2016
Adult care	\$ 3,531	\$ 13,031
Amortization	42,335	40,720
Automotive	7,659	7,744
Bank charges	3,332	5,678
Contract services	38,200	21,979
Honoraria	33,795	41,698
Insurance	22,613	23,191
Interest on long-term debt	594	1,560
Lease	22,966	34,185
Licences and dues	3,867	2,692
Office and miscellaneous	49,850	58,889
Prevention	2,794	4,825
Professional fees	169,723	159,325
Program expenses	186,566	36,079
Repairs and maintenance	23,208	15,614
Replacement reserve allocation	3,000	3,000
Student activities	64,487	81,005
Supplies and materials	3,378	10,229
Training	1,170	710
Travel	37,701	56,469
Utilities	28,997	26,347
Wages and benefits	371,905	412,175
	<u>\$ 1,121,671</u>	<u>\$ 1,057,145</u>

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## **Skuppah Indian Band** **Notes to Financial Statements**

**March 31, 2017**

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### **20. Segment Disclosure**

The Band is a diversified First Nations organization that provides a wide range of services to its members. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities they encompass are as follows:

#### **Community Welfare**

This service area provides services to help the Members by providing a variety of programs, community services and social assistance.

#### **Administration**

This item relates to the revenues and expenses that relate to the operations of the Band itself and cannot be directly attributed to a specific segment.

#### **Operations and Maintenance**

This service area provides services relating to the development, maintenance and service of the Band's assets, infrastructure and common property.

#### **Education**

This service area provides educational services through post secondary education support and the operations of various other educational programs. The goal of this segment is to enhance the educational opportunities of the Band's Members.

#### **Economic Development**

This service area provides for the development of economic opportunities to the members.

#### **Capital**

This service area provides for the development of new capital projects and infrastructure programs on the reserve.

#### **Social Housing**

This service area provides for social housing to the Members.



**Skuppah Indian Band**  
**Notes to Financial Statements**

**March 31, 2017**

**18. Segment Disclosure - continued**

<u>2017</u>	Community Welfare	Administration	Operations & Maintenance	Education	Economic Development	Social Housing	Total
<b>Revenue</b>							
INAC	\$ 81,574	\$ 291,457	\$ 178,147	\$ 64,528	\$ -	\$ -	\$ 615,706
Other	193,248	194,543	-	-	21,623	39,517	448,931
Total	274,822	486,000	178,147	64,528	21,623	39,517	1,064,837
<b>Expenses</b>							
Wages & benefits	99,217	140,870	117,955	5,967	7,896	-	371,905
Purchases	82,865	460,766	106,821	47,642	2,711	6,626	707,431
Amortization	-	28,622	-	-	-	13,713	42,335
Total	182,082	630,258	224,776	53,609	10,607	20,339	1,121,671
Surplus (deficit)	\$ 92,740	\$ (144,258)	\$ (46,629)	\$ 10,919	\$ 11,016	\$ 19,178	\$ (57,034)

<u>2016</u>	Community Welfare	Administration	Operations & Maintenance	Education	Economic Development	Social Housing	Total
<b>Revenue</b>							
INAC	\$ 83,346	\$ 271,136	\$ 203,701	\$ 60,441	\$ -	\$ -	\$ 618,624
Other	161,550	94,073	-	-	21,637	50,408	327,668
Total	244,896	365,209	203,701	60,441	21,637	50,408	946,292
<b>Expenses</b>							
Wages & benefits	107,126	164,367	129,904	3,474	7,304	-	412,175
Purchases	108,108	297,913	129,102	60,178	341	8,608	604,250
Amortization	-	27,581	-	-	-	13,139	40,720
Total	215,234	489,861	259,006	63,652	7,645	21,747	1,057,145
Surplus (deficit)	\$ 29,662	\$ (124,652)	\$ (55,305)	\$ (3,211)	\$ 13,992	\$ 28,661	\$ (110,853)