



**Skuppah Indian Band**  
**Financial Statements**  
**For the year ended March 31, 2016**

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**Financial Statements**  
**For the year ended March 31, 2016**

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## Management's Responsibility for Financial Reporting

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The accompanying financial statements of the Skuppah Indian Band are the responsibility of management and have been approved by the Chief and another Band Councilor of the Band Council.

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

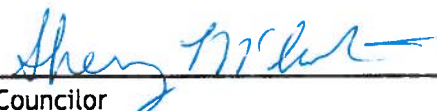
The Skuppah Indian Band maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the Band's assets are appropriately accounted for and adequately safeguarded.

The Skuppah Indian Band Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements. Council carries out this responsibility principally through the Chief and Council.

The Chief and Council review the Band's financial statements and recommend their approval. The Chief and Council meet periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the financial statements and the external auditor's report. The Chief and Council takes this information into consideration when approving the financial statements for issuance to the Members. The Chief and Council also appoint the external auditors.

The financial statements have been audited by BDO Canada LLP in accordance with Canadian generally accepted auditing standards on behalf of the members. BDO Canada LLP has full access to the Band Council.

  
\_\_\_\_\_  
Chief

  
\_\_\_\_\_  
Councilor



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## Independent Auditor's Report

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### To the Chief and Council of Skuppah Indian Band

We have audited the accompanying financial statements of Skuppah Indian Band, which comprise the statement of financial position as at March 31, 2016 and the statements of change in net assets, operations and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

### Basis for Qualified Opinion

As described in Note 1 - Summary of Significant Accounting Policies regarding tangible capital assets, the Social Housing tangible capital assets are required by Canada Mortgage and Housing Corporation to be amortized at a rate equivalent to the annual principal reduction of the related long-term debt. This amortization policy is not in accordance with Canadian public sector accounting standards, which require that tangible capital assets be amortized over their estimated useful lives. The effect of this departure has not been determined on the net book value of tangible capital assets, the related amortization expense, annual surplus and equity in tangible capital assets.

Skuppah Indian Band operates rental housing and has balances receivable for outstanding rents of \$222,762 (2015 - \$198,854), the collectibility of which is not susceptible to satisfactory audit verification. Accordingly, the verification of rents receivable was limited to the amounts recorded in the records of the Band and we were not able to determine whether any adjustment might be necessary to those rents receivable, annual surplus, and accumulated surplus.



#### **Qualified Opinion**

In our opinion, except for the possible effects of the matters described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects, the financial position of Skuppah Indian Band as at March 31, 2016 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Unaudited Information**

We have not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the exhibits on pages 26 through 55 of the Skuppah Indian Band's Financial Statements.

A handwritten signature in black ink that reads "BDO Canada LLP". The signature is written in a cursive, flowing style.

**Chartered Professional Accountants**

**Kamloops, British Columbia  
July 25, 2016**

**Skuppah Indian Band**  
**Exhibit A - Statement of Financial Position**

<b>As at March 31, 2016</b>	<b>2016</b>	<b>2015</b>
<b>Financial Assets</b>		
Cash (Note 3)	\$ 39,859	\$ 47,547
Restricted cash (Note 4)	98,101	59,862
Accounts receivable (Note 5)	55,995	251,789
Rents receivable (Note 6)	222,762	198,854
Investments (Note 7)	11,240	11,240
	<u>427,957</u>	<u>569,292</u>
<b>Liabilities</b>		
Accounts payable and accrued liabilities (Note 8)	48,397	91,224
Deferred revenue (Note 9)	-	57,704
Funded reserve (Note 10)	32,989	4
Long-term debt (Note 11)	66,379	79,518
	<u>147,765</u>	<u>228,450</u>
<b>Net Debt</b>	<u>280,192</u>	<u>340,842</u>
<b>Non-financial Assets</b>		
Prepaid expenses	3,098	7,326
Tangible capital assets (Note 12)	409,779	450,499
	<u>412,877</u>	<u>457,825</u>
<b>Accumulated surplus</b> (Note 13)	<u>\$ 693,069</u>	<u>\$ 798,667</u>
<b>Commitments</b> (Note 14)		
<b>Contingencies</b> (Note 15)		

Approved on behalf of the Band Council:

 Chief

 Councilor

**Skuppah Indian Band**  
**Exhibit B - Statement of Change in Net Assets**

<b>For the year ended March 31</b>	<b>Financial plan</b>	<b>2016</b>	<b>2015</b>
<b>Annual surplus (deficit)</b>		<b>\$ (110,853)</b>	<b>\$ 363,250</b>
Acquisition of tangible capital assets		-	(34,807)
Amortization of tangible capital assets		<u>40,720</u>	<u>40,152</u>
		<b>(70,133)</b>	<b>368,595</b>
Change in prepaid expenses		<b>4,226</b>	<b>(4,901)</b>
Equity change in Ottawa Trust		<b>5,254</b>	<b>4,936</b>
Equity transfer to operating reserves		<u>3</u>	<u>(8)</u>
<b>Change in net financial assets</b>		<b>(60,650)</b>	<b>368,622</b>
<b>Net financial assets (debt), beginning of year</b>		<b>340,842</b>	<b>(27,780)</b>
<b>Net financial assets, end of year</b>		<b>\$ 280,192</b>	<b>\$ 340,842</b>

**Skuppah Indian Band**  
**Exhibit C - Statement of Operations**

<b>For the year ended March 31</b>	<b>Financial plan</b>	<b>2016</b>	<b>2015</b>
<b>Revenue</b>			
Indigenous and Northern Affairs Canada	\$ 486,632	\$ 618,361	\$ 667,095
INAC recoveries	-	263	(8,013)
Property taxes	21,286	21,637	24,649
First Nations Health Authority	184,685	161,550	158,186
Rental income	13,584	39,284	39,924
CMHC	12,144	12,044	12,146
Other income	60,937	93,153	390,765
	<b>779,268</b>	<b>946,292</b>	<b>1,284,752</b>
<b>Expenses (Note 17)</b>			
Band Support Fund	182,368	138,533	100,965
Chief and Council	-	4,557	6,112
Band Employee Benefits	13,936	21,677	20,977
Elementary/Secondary	4,323	4,559	4,716
Post Secondary	61,232	58,232	50,008
Capacity Development	-	-	24,486
Social Assistance	82,287	49,203	40,760
Service Delivery	-	21,483	22,657
Community Maintenance	228,347	261,913	236,125
Safe Water Operation	-	30,650	24,960
Property Taxation	7,512	8,278	8,590
First Nations Health Authority	142,509	145,726	131,535
ASETS	-	561	9,692
Social Housing Fund	22,152	21,747	29,305
Special Projects	-	115,384	72,808
Prevention Projects	-	1,100	-
A.C.R.S.	-	-	3,508
Tribunal	-	169,550	112,727
National Child Benefit	-	3,992	21,571
	<b>744,666</b>	<b>1,057,145</b>	<b>921,502</b>
<b>Annual deficit</b>	<b>34,602</b>	<b>(110,853)</b>	<b>363,250</b>
<b>Accumulated surplus, beginning of year</b>	<b>-</b>	<b>798,667</b>	<b>430,481</b>
<b>Ottawa Trust Fund allocations</b>	<b>-</b>	<b>5,254</b>	<b>4,936</b>
<b>Accumulated surplus (Note 13), end of year</b>	<b>\$ -</b>	<b>\$ 693,068</b>	<b>\$ 798,667</b>



**Skuppah Indian Band**  
**Exhibit D - Statement of Cash Flows**

<b>For the year ended March 31</b>	<b>2016</b>	<b>2015</b>
<b>Cash provided by (used for)</b>		
<b>Operating activities</b>		
Cash receipts from various sources	\$ 1,056,210	\$ 1,030,179
Cash paid to employees and suppliers	<u>(1,050,759)</u>	<u>(943,898)</u>
<b>Cash flows from operating activities</b>	<u>5,451</u>	<u>86,281</u>
<b>Capital activities</b>		
Acquisitions of tangible capital assets	<u>-</u>	<u>(34,807)</u>
<b>Investing activities</b>		
<b>Financing activities</b>		
Repayment of long term debt	<u>(13,139)</u>	<u>(12,388)</u>
<b>Net increase (decrease) in cash and cash equivalents</b>	<u>(7,688)</u>	<u>39,086</u>
<b>Cash and cash equivalents, beginning of year</b>	<u>47,547</u>	<u>8,461</u>
<b>Cash and cash equivalents, end of year</b>	<u>\$ 39,859</u>	<u>\$ 47,547</u>
<b>Represented by:</b>		
Cash	<u>\$ 39,859</u>	<u>\$ 47,547</u>

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## Skuppah Indian Band Notes to Financial Statements

**March 31, 2016**

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### 1. Summary of Significant Accounting Policies

#### Basis of Presentation

These financial statements have been prepared, in all material respects, in accordance with Canadian public sector accounting standards for government entities as recommended by Public Sector Accounting Board ("PSAB"), defined in the CPA Canada Public Sector Accounting Handbook, which encompasses the following policies.

#### Reporting Entity and Principles of Financial Reporting

The Band reporting entity includes the Skuppah Indian Band government.

In order to present the results of operations for each specific fund, transactions amongst funds have not necessarily been eliminated on the individual schedules.

#### Revenue Recognition

Government grants and transfers, which include Federal funding agreements are recognized in the financial statements in the period in which events giving rise to the transfers occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amount can be made. When the eligibility criteria is not met, transfers received are reflected as deferred revenue in the year of receipt and classified as such on the Statement of Financial Position.

Rental revenue is recognized as it becomes receivable under the terms of the rental agreement.

Periodic revenue is recognized on an accrual basis commencing at the beginning of the month.

#### Ottawa Trust Funds

The Band uses the accrual method of accounting for Ottawa Trust Fund revenues earned in the Fund. Trust monies are recognized in revenue of the Band upon withdrawal from the Ottawa Trust Fund.

#### Rents Receivable

Canada Mortgages and Housing Corporation ("CMHC") does not allow or recognize bad debts recorded in the financial statements of Social Housing and will not subsidize rental arrears.

#### Deferred Revenue

Funds received for specific purposes which are externally restricted by legislation, regulation or agreement and are not available for general purposes are accounted for as deferred revenue on the statement of financial position. The revenue is recognized in the statement of financial activity in the year in which it is used for the specified purpose.

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## Skuppah Indian Band Notes to Financial Statements

March 31, 2016

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### 1. Summary of Significant Accounting Policies (continued)

#### Loans

Loans issued and repaid under the fund accounting method are recorded as expenditures and revenue respectively. Loans which become uncollectible are removed from equity in the year they are first considered doubtful.

#### Investments

The Band accounts for its equity investments for which market value is not readily available at cost.

#### Tangible Capital Assets

Tangible capital assets are stated at cost less accumulated amortization and are recorded in the Capital Fund. The acquisition costs of tangible capital assets and payments on capital debt, which are not funded from capital financing sources, are charged to operations through interfund transfers and matched with the applicable revenue source in the year of expenditure. Tangible capital asset acquisitions are also recorded as an addition to assets of the Capital Fund with a corresponding increase in equity in tangible capital assets.

Amortization is charged against tangible capital assets and equity in tangible capital assets on a straight-line basis at the following rates:

Automotive equipment	5 years
Buildings and improvements	25 years
Furniture and equipment	5 years
Infrastructure	50 years

Social housing assets acquired under Canada Mortgage and Housing Corporation sponsored housing programs are amortized at a rate equivalent to the annual principal reduction in the related long-term debt, as required for Canada Mortgage and Housing Corporation reporting purposes.

#### Impairment of Long-lived Assets

In the event that fact and circumstances indicate that the Band's long-lived assets may be impaired, an evaluation of recoverability would be performed. Such an evaluation entails comparing the estimated future undiscounted cash flows associated with the asset to the asset's carrying amount to determine if a write-down to market value or discounted cash flow value is required. The Band considers that no circumstances exist that would require such an evaluation.

#### Leased Assets

Leases are entered into, that transfer substantially all of the benefits and risks associated with ownership, are recorded as the acquisition of a tangible capital asset and the incurrence of an obligation. The asset is amortized in a manner consistent with tangible capital assets owned by the Band, and the obligation, including interest thereon, is liquidated over the term of the lease. All other leases are accounted for as operating leases, and the rental costs are expensed as incurred.

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## Skuppah Indian Band Notes to Financial Statements

March 31, 2016

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### 1. Summary of Significant Accounting Policies (continued)

#### Use of Estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make assumptions and estimates that have an effect on the reported amounts of assets and liabilities and disclosure of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could be different from those estimates, as additional information becomes available in the future.

#### Financial Instruments

The Band recognizes and measures financial assets and financial liabilities on the statement of financial position when it becomes a party to the contractual provisions of a financial instrument. All transactions related to financial instruments are recorded on a trade date or settlement date basis. All financial instruments are measured at fair value on initial recognition. Financial instruments are subsequently measured at amortized cost as the Band has not entered into any derivative contracts and it does not hold any investments in equity instruments quoted on the active market. Since no financial instruments are measured at fair value after initial recognition, a statement of remeasurement gains and losses has not been presented in these financial statements.

## Skuppah Indian Band Notes to Financial Statements

**March 31, 2016**

### 2. Economic Dependence

The Band receives a significant portion of its revenue pursuant to a funding arrangement with Indigenous and Northern Affairs Canada ("INAC").

### 3. Cash

	2016	2015
Operating Fund	\$ 38,228	\$ 45,916
Social Housing	1,631	1,631
	<u>\$ 39,859</u>	<u>\$ 47,547</u>

### 4. Restricted Cash

	2016	2015
Ottawa Trust Funds	\$ 65,112	\$ 59,858
Housing Replacement Reserve Fund	32,989	4
	<u>\$ 98,101</u>	<u>\$ 59,862</u>

The Ottawa trust accounts arise from monies derived from capital or revenue sources as outlined in Section 62 of the *Indian Act*. These funds are held in trust in the Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. These funds are restricted in their use. The Band is permitted to use its revenue for any purpose that will promote the general progress and welfare of the Band and Band members. The expenditures of capital funds requires the consent of Indigenous and Northern Affairs Canada and generally must be for projects of a capital nature. Withdrawals of revenue or capital funds are recorded as revenue in the applicable fund where the monies are expended.

The Housing restricted cash is derived under the terms of the agreement with Canada Mortgage and Housing Corporation ("CMHC"), the account is to be credited annually. These funds along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation.

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**Skuppah Indian Band**  
**Notes to Financial Statements**

**March 31, 2016**

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**5. Accounts Receivable**

Accounts receivable by program area is summarized as follows:

	<u>2016</u>	<u>2015</u>
Operating Fund		
Indigenous and Northern Affairs Canada		
Specific Claims	\$ -	\$ 38,500
Trade accounts receivable	-	153,126
Band Member Loans	42,555	39,210
Kanaka Bar	13,440	20,953
	<u>\$ 55,995</u>	<u>\$ 251,789</u>

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**6. Rents Receivable**

Rents receivable are the accumulated arrears and vary in amount based on the unit being rented.

	<u>2016</u>	<u>2015</u>
Rents receivable	\$ 222,762	\$ 198,854

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**7. Investments**

	<u>2016</u>	<u>2015</u>
All Nations Trust Company		
16,860 class A common shares	\$ 11,240	\$ 11,240

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## Skuppah Indian Band Notes to Financial Statements

**March 31, 2016**

### 8. Accounts Payable

	2016	2015
Operating Fund		
Accounts payable and accrued liabilities	\$ 42,520	\$ 55,853
Social Housing Fund		
Accounts payable and accrued liabilities	5,877	35,371
	<u>\$ 48,397</u>	<u>\$ 91,224</u>

### 9. Deferred Revenue

Deferred revenue represents amounts received that relate to a subsequent period. A breakdown of deferred revenue is as follows:

	2016	2015
Operating Fund		
Indigenous and Northern Affairs Canada		
Debt Recovery #824	\$ -	\$ 6,587
Debt Recovery #2713	-	3,567
Special needs	-	22,087
	<u>-</u>	<u>32,241</u>
First Nations Health Authority		
Brighter futures	-	2,598
Injury prevention	-	3,638
NNADAP	-	8,834
Planning and management	-	10,393
	<u>-</u>	<u>25,463</u>
	<u>\$ -</u>	<u>\$ 57,704</u>

## Skuppah Indian Band Notes to Financial Statements

**March 31, 2016**

### 10. Social Housing Reserves

Under the terms of the agreement with CMHC, the Replacement Reserve account is to be credited in the amount of \$3,000 annually. These funds along with accumulating interest are to be held in a separate bank account. The funds in this account may only be used as approved by CMHC. Withdrawals are credited to interest first and then principal. The replacement reserve is underfunded at March 31, 2016.

### 11. Long-term Debt

#### Social Housing Phase II

All Nations Trust Co. mortgage repayable \$1,193 monthly including interest at 1.01% per annum, renewal date of February, 2016, maturing December, 2020. The loan is secured by a ministerial guarantee

Less amount due within one year

	2016	2015
	<u>66,379</u>	<u>79,518</u>
	13,710	79,518
	<u>\$ 52,669</u>	<u>\$ -</u>

Principal payments due in the next year is as follows, if the loan is not renewed as scheduled:

2017	\$ 13,710
2018	13,849
2019	13,990
2020	14,132
2021	<u>10,698</u>
	<u>\$ 66,379</u>



## Skuppah Indian Band Notes to Financial Statements

**March 31, 2016**

### 12. Tangible Capital Assets

	2016		2015	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Land	\$ 36,750	\$ -	\$ 36,750	\$ -
Buildings	615,311	419,620	615,311	395,007
Furniture and equipment	203,677	201,289	203,677	200,493
Infrastructure	573,905	545,907	573,905	543,735
	<b>1,429,643</b>	<b>1,166,816</b>	<b>1,429,643</b>	<b>1,139,235</b>
Social Housing Buildings	290,300	143,348	290,300	130,209
	<b>1,719,943</b>	<b>1,310,164</b>	<b>1,719,943</b>	<b>1,269,444</b>
Net book value		<b>\$ 409,779</b>		<b>\$ 450,499</b>

**March 31, 2016**

	2016				
	Buildings	Furniture and equipment	Infrastructure	Land	Total
Cost, beginning of year	\$ 905,611	\$ 203,677	\$ 573,905	\$ 36,750	\$ 1,719,943
Additions	-	-	-	-	-
Cost, end of year	\$ 905,611	\$ 203,677	\$ 573,905	\$ 36,750	\$ 1,719,943
Accumulated amortization, beginning of year	\$ 525,216	\$ 200,493	\$ 543,735	-	\$ 1,269,444
Amortization	37,752	796	2,172	-	40,720
Accumulated amortization, end of year	562,968	201,289	545,907	-	1,310,164
Net carrying amount, end of year	\$ 342,643	\$ 2,388	\$ 27,998	\$ 36,750	\$ 409,779



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**Skuppah Indian Band**  
**Notes to Financial Statements**

**March 31, 2016**

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**13. Accumulated Surplus**

Accumulated surplus of the Band is comprised of the following:

	<b>2016</b>	<b>2015</b>
Contributed surplus - Post 1997	\$ 81,000	\$ 81,000
Equity in long-term investment	11,240	11,240
Equity in Ottawa Trust	65,112	59,858
Equity in tangible capital assets	266,447	294,028
Funded reserves	4	4
Unrestricted surplus	269,265	352,537
	<b>\$ 693,068</b>	<b>\$ 798,667</b>

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**14. Commitments**

Skuppah Indian Band has entered into various lease agreements for office equipment. Minimum annual lease payments due are approximately as follows:

2017	\$ 2,100
2018	1,750
	<b>\$ 3,850</b>

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**15. Contingencies**

Skuppah Indian Band has guaranteed certain band members loans with Indigenous and Northern Affairs Canada.

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**Skuppah Indian Band**  
**Notes to Financial Statements**

**March 31, 2016**

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**16. Employee Benefits**

The Band has a defined contribution plan providing pension benefits to certain employees. The pension cost charge represents contributions payable by the Band to the plan of \$10,007 (2015 - \$14,537).

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**17. Expenses by Object**

	2016	2015
Adult care	\$ 13,031	\$ 11,907
Amortization	40,720	40,152
Automotive	7,744	7,381
Bank charges	5,678	3,593
Contract services	21,979	29,361
Donations	-	200
Honoraria	41,698	30,044
Insurance	23,191	21,155
Lease	34,185	30,656
Licences and dues	2,692	1,334
Interest on long-term debt	1,560	2,512
Office and miscellaneous	58,889	45,290
Prevention	4,825	5,209
Professional fees	159,325	153,547
Program expenses	36,079	32,222
Repairs and maintenance	15,614	23,336
Replacement reserve	3,000	3,000
Student activities	81,005	70,360
Supplies and materials	10,229	10,465
Training	710	257
Travel	56,469	34,898
Utilities	26,347	26,023
Wages and benefits	412,175	338,600
	<b>\$ 1,057,145</b>	<b>\$ 921,502</b>

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## **Skuppah Indian Band Notes to Financial Statements**

**March 31, 2016**

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### **18. Segment Disclosure**

The Band is a diversified First Nations organization that provides a wide range of services to its members. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities they encompass are as follows:

#### **Community Welfare**

This service area provides services to help the Members by providing a variety of programs, community services and social assistance.

#### **Administration**

This item relates to the revenues and expenses that relate to the operations of the Band itself and cannot be directly attributed to a specific segment.

#### **Operations and Maintenance**

This service area provides services relating to the development, maintenance and service of the Band's assets, infrastructure and common property.

#### **Education**

This service area provides educational services through post secondary education support and the operations of various other educational programs. The goal of this segment is to enhance the educational opportunities of the Band's Members.

#### **Economic Development**

This service area provides for the development of economic opportunities to the members.

#### **Capital**

This service area provides for the development of new capital projects and infrastructure programs on the reserve.

#### **Social Housing**

This service area provides for social housing to the Members.

# **Skuppah Indian Band** **Notes to Financial Statements**

**March 31, 2016**

## **18. Segment Disclosure - continued**

	2016	Community Welfare	Administration	Operations & Maintenance	Education	Economic Development	Capital	Social Housing	Total
<b>Revenue</b>									
INAC	\$	83,346	\$ 271,136	\$ 203,701	\$ 60,441	\$ -	\$ -	\$ -	\$ 618,624
Other		161,550	94,073	-	-	21,637	-	50,408	327,668
<b>Total</b>		244,896	365,209	203,701	60,441	21,637	-	50,408	946,292
<b>Expenses</b>									
Wages & benefits		107,126	164,367	129,904	3,474	7,304	-	-	412,175
Purchases		108,108	297,913	129,102	60,178	341	-	8,608	604,250
Amortization		-	27,581	-	-	-	-	13,139	40,720
<b>Total</b>		215,234	489,861	259,006	63,652	7,645	-	21,747	1,057,145
<b>Surplus (deficit)</b>		\$ 29,662	\$ (124,652)	\$ (55,305)	\$ (3,211)	\$ 13,992	\$ -	\$ 28,661	\$ (110,853)

	2015	Community Welfare	Administration	Operations & Maintenance	Education	Economic Development	Capital	Social Housing	Total
<b>Revenue</b>									
INAC	\$	73,247	\$ 274,985	\$ 256,362	\$ 54,488	\$ -	\$ -	\$ -	\$ 659,082
Other		158,186	396,791	-	-	21,323	-	49,370	625,670
<b>Total</b>		231,433	671,776	256,362	54,488	21,323	-	49,370	1,284,752
<b>Expenses</b>									
Wages & benefits		97,496	104,856	125,154	3,183	7,911	-	-	338,600
Purchases		97,698	247,151	119,583	61,233	351	-	16,734	542,750
Amortization		-	27,580	-	-	-	-	12,572	40,152
<b>Total</b>		195,194	379,587	244,737	64,416	8,262	-	29,306	921,502
<b>Surplus (deficit)</b>		\$ 36,239	\$ 292,189	\$ 11,625	\$ (9,928)	\$ 13,061	\$ -	\$ 20,064	\$ 363,250