

**High Bar First Nation**  
**Consolidated Financial Statements**  
*March 31, 2020*

**High Bar First Nation**  
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*For the Year Ended March 31, 2020*

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## Management's Responsibility

To the Members of High Bar First Nation

The accompanying consolidated financial statements of High Bar First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The High Bar First Nation Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Council fulfils these responsibilities by reviewing the consolidated financial information prepared by management and discussing relevant matters with management and external auditors. The Directors are also responsible for recommending the appointment of the Nation's external auditor.

Stolz Chartered Professional Accountant Inc. is appointed by the Members to audit the consolidated financial statements and report directly to them; their report follows. The external auditor has full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

January 27, 2021

*Original signed by Stephanie Fletcher*

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Band Administrator

*Original signed by Chief Roy Fletcher*

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Chief

## Independent Auditor's Report

To the Members of High Bar First Nation

### Opinion

We have audited the consolidated financial statements of High Bar First Nation ("the Nation"), which comprise the consolidated statement of financial position as at March 31, 2020 and the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of High Bar First Nation as at March 31, 2020 and the results of its operations, its changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis of Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Nation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing these consolidated financial statements, management is responsible for assessing the Nation's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative to do so.

Those charged with governance are responsible for overseeing the Nation's financial reporting process.

### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

*continued on next page*

## **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements** *(continued from previous page)*

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Chartered Professional Accountant

February 13, 2021  
100 Mile House, British Columbia

**High Bar First Nation**  
**Consolidated Statement of Financial Position**  
*As at March 31, 2020*

	2020	2019
<b>Financial assets</b>		
Cash	738,446	537,550
Short-term investments	1,164,795	1,133,750
Accounts receivable (Note 3)	400,433	35,680
Due from Nation business entity	49,388	49,390
Investment in Nation business entity (Note 4)	(5,046)	(5,046)
	<b>2,348,016</b>	1,751,324
<b>Restricted assets</b>		
Trust funds (Note 5)	19,807	19,124
	<b>2,367,823</b>	1,770,448
<b>Liabilities</b>		
Accounts payable and accrued liabilities (Note 6)	91,448	77,479
Debt (Note 7)	66,915	78,873
	<b>158,363</b>	156,352
<b>Net financial assets</b>	<b>2,209,460</b>	1,614,096
<b>Non-financial assets</b>		
Tangible capital assets (Note 8)	485,643	497,095
Prepaid expenses	3,128	1,564
	<b>488,771</b>	498,659
<b>Accumulated surplus (Note 9)</b>	<b>2,698,231</b>	2,112,755

**Approved on behalf of Chief and Council**

*Original signed by Chief Roy Fletcher*

*Original signed by Councillor Jamie Fletcher*

*The accompanying notes are an integral part of these financial statements*

**High Bar First Nation**  
**Consolidated Statement of Operations and Accumulated Surplus**  
*For the Year Ended March 31, 2020*

	<i>Budget</i>	<i>2020</i>	<i>2019</i>
<b>Revenue</b>			
Indigenous Services Canada	-	<b>267,970</b>	308,069
Province of British Columbia	-	<b>363,121</b>	244,941
BCFN Gaming Revenue Sharing	-	<b>273,498</b>	-
Other income	-	<b>235,547</b>	133,855
Archaeology services	-	<b>179,491</b>	220,046
Department of Fisheries and Oceans	-	<b>124,435</b>	28,800
Shuswap Nation Tribal Council Society	-	<b>117,626</b>	1,488
First Nations Health Authority	-	<b>80,640</b>	3,468
Enbridge	-	<b>51,000</b>	65,000
HDI Constantia	-	<b>20,000</b>	17,000
Interest income	-	<b>9,312</b>	21,098
Logging income	-	<b>8,239</b>	64,385
New Relationship Trust	-	<b>2,500</b>	17,000
United Way	-	-	11,062
NStQ Treaty Group	-	-	10,455
	-	<b>1,733,379</b>	1,146,667
<b>Expenses</b>			
Administration	-	<b>317,020</b>	245,661
Capital	-	<b>34,947</b>	30,603
Community Services	-	<b>128,758</b>	20,481
Education	-	<b>48,574</b>	99,465
Lands and Resources	-	<b>583,028</b>	256,457
Economic Development	-	<b>35,576</b>	44,012
	-	<b>1,147,903</b>	696,679
<b>Annual surplus</b>	-	<b>585,476</b>	449,988
<b>Accumulated surplus, beginning of year</b>	2,112,755	<b>2,112,755</b>	1,662,767
<b>Accumulated surplus, end of year</b>	2,112,755	<b>2,698,231</b>	2,112,755

*The accompanying notes are an integral part of these financial statements*

**High Bar First Nation**  
**Consolidated Statement of Changes in Net Financial Assets**  
*For the Year Ended March 31, 2020*

	<i>Budget</i>	<i>2020</i>	<i>2019</i>
<b>Annual surplus</b>	-	<b>585,476</b>	449,988
<b>Tangible capital assets</b>			
Acquisition of tangible capital assets	-	<b>(23,495)</b>	(102,018)
Amortization	-	<b>34,947</b>	30,603
	-	<b>11,452</b>	(71,415)
<b>Prepaid expenses</b>			
Acquisition of prepaid expenses	-	<b>(3,124)</b>	(1,560)
Use of prepaid expenses	-	<b>1,560</b>	4,688
	-	<b>(1,564)</b>	3,128
<b>Change in net financial assets</b>	-	<b>595,364</b>	381,701
<b>Net financial assets, beginning of year</b>	1,614,096	<b>1,614,096</b>	1,232,395
<b>Net financial assets, end of year</b>	1,614,096	<b>2,209,460</b>	1,614,096

*The accompanying notes are an integral part of these financial statements*



**High Bar First Nation**  
**Consolidated Statement of Cash Flows**  
*For the Year Ended March 31, 2020*

	2020	2019
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Annual surplus	585,476	449,988
Non-cash items		
Amortization	34,947	30,603
Net loss from Nation business entity	-	5,047
Revenue earned in trust funds	(683)	(794)
	619,740	484,844
Changes in working capital accounts		
Accounts receivable	(364,754)	(28,778)
Accounts payable and accrued liabilities	13,969	63,142
Prepaid expenses	(1,564)	3,128
	267,391	522,336
<b>Financing activities</b>		
Repayment of long-term debt	(11,958)	(11,332)
<b>Capital activities</b>		
Acquisition of tangible capital assets	(23,495)	(102,018)
<b>Investing activities</b>		
Investment in short-term investments	-	(1,114,292)
Redemption of short-term investments	(31,044)	336,508
Advances to Nation business entity	2	(49,391)
	(31,042)	(827,175)
<b>Increase (decrease) in cash resources</b>	200,896	(418,189)
<b>Cash resources, beginning of year</b>	537,550	955,739
<b>Cash resources, end of year</b>	738,446	537,550
<b>Supplementary cash flow information:</b>		
Interest received	(9,312)	(21,098)
Interest paid	6,555	6,962

*The accompanying notes are an integral part of these financial statements*

# High Bar First Nation

## Notes to the Consolidated Financial Statements

For the Year Ended March 31, 2020

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### 1. Operations

High Bar First Nation (the "Nation") is a First Nation band located in the province of British Columbia that provides various services to its members. High Bar First Nation includes the Nation's government and all related entities that are accountable to the Nation and are either owned or controlled by the Nation.

### 2. Significant accounting policies

These consolidated financial statements of High Bar First Nation are the representations of management, prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

#### ***Principles of consolidation***

All controlled entities are fully consolidated on a line-by-line basis. Inter-entity balances and transactions have been eliminated on consolidation.

Organizations consolidated in High Bar First Nation's financial statements include:

- Cougar Point Development Incorporated
- High Bar Resources & Development LLP

In addition, the Nation's investment in the following non-controlled entity and subject to significant influence is recorded using the modified equity method:

- Pelltiq't Energy Group Ltd. owned 25% by the Nation

#### ***Asset classification***

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

#### ***Net financial assets (debt)***

High Bar First Nation's financial statements are presented so as to highlight net financial assets (debt) as the measurement of financial position. The net financial assets (debt) of the Nation is determined by its financial assets less its liabilities. Net financial assets (debt) is comprised of two components, non-financial assets and accumulated surplus.

#### ***Short-term investments***

Short-term investments consists of term deposits or guaranteed investment certificates and are recorded at cost. Accrued interest is recorded when earned.

**High Bar First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the Year Ended March 31, 2020*

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**2. Significant accounting policies** *(continued from previous page)*

***Liability for contaminated sites***

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- i) an environmental standard exists;
- ii) contamination exceeds the environmental standard;
- iii) the Nation is directly responsible; or accepts responsibility; and
- iv) a reasonable estimate of the amount can be made.

Management has determined that no such liability exists at March 31, 2020.

***Tangible capital assets***

Tangible capital assets are initially recorded at cost based on historical cost accounting records.

*Amortization*

Tangible capital assets are amortized annually on a straight-line basis over their estimated useful lives as follows:

<b>Asset</b>	<b>Basis</b>	<b>Useful life</b>
Buildings	Straight-line	25 years
Computers	Straight-line	5 years
Automotive	Straight-line	7 years
Equipment	Straight-line	10 years
Furniture and fixtures	Straight-line	10 years

Tangible capital assets are written down when conditions indicate that they no longer contribute to the Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

Contributed tangible capital assets are recorded at their fair value at the date of contribution.

Assets under construction are not amortized until the asset is available to be put into service.

***Funds held in Ottawa Trust fund***

Funds held in trust on behalf of the Nation's members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position with an offsetting amount in accumulated surplus. Trust moneys consist of:

- Capital trust moneys derived from nonrenewable resource transactions on the sale of land or other tangible capital assets; and
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

# High Bar First Nation

## Notes to the Consolidated Financial Statements

For the Year Ended March 31, 2020

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### 2. Significant accounting policies (continued from previous page)

#### **Revenue recognition**

##### *Government transfers*

High Bar First Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

##### *Own source revenue*

Own source revenue is recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

##### *First Nation capital and revenue trust funds*

High Bar First Nation recognizes revenues at the time funds are contributed from the accounts held in Ottawa. Interest revenue is recognized when earned.

#### **Measurement uncertainty (use of estimates)**

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenditures during the reporting period.

Accounts receivable and amounts due from Nation business entity are stated after evaluation as to their collectibility and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in annual surplus in the periods in which they become known.

#### **Long-lived assets and discontinued operations**

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies. When the Nation determines that a long-lived asset no longer has any long-term service potential to the Nation, the excess of its net carrying amount over any residual value is recognized as an expense in the statement of operations. Write-downs are not reversed.

#### **Segments**

High Bar First Nation conducts its operations through various segments as described in Note 13. These operating segments are established by management to facilitate the achievement of the Nation's long-term objectives, to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements.

# High Bar First Nation

## Notes to the Consolidated Financial Statements

For the Year Ended March 31, 2020

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### 2. Significant accounting policies *(continued from previous page)*

#### **Financial instruments**

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Nation has not elected to carry any such financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Nation determines if there is a significant adverse change in the expected amount of timing of future cash flows, the carrying value of the financial asset is reduced to the highest present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Nation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

### 3. Accounts receivable

	2020	2019
Trade receivables	395,054	35,680
Indigenous Services Canada funding receivable	5,379	-
	<b>400,433</b>	35,680

### 4. Investment in Nation business entity

The investment in Nation business entity is comprised of 120 common shares of Pelltiq't Energy Group Ltd. representing 25% ownership. Financial information for Pelltiq't Energy Group Ltd. is as follows:

	2020	2019
Current assets	-	29,205
Current liabilities	20,182	49,387
Share capital	4	4
Equity (deficit)	(20,186)	(20,186)
Total equity	(20,182)	-
Total liabilities and equity	-	29,205

**High Bar First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the Year Ended March 31, 2020*

**4. Investment in Nation business entity** *(continued from previous page)*

	<b>2020</b>	2019
Revenues	-	6,839
Expenses	-	49,366
Net earnings (loss)	-	(42,527)

**5. Trust funds**

Trust funds consist of Ottawa Trust accounts that arise from funds derived from capital or revenue sources as outlined in Section 62 of the Indian Act. The management of these funds are governed by Sections 63 to 69 of the Indian Act.

	<b>2020</b>	2019
<b>Capital fund</b>		
Balance, beginning of year	<b>63</b>	63
Balance, end of year	<b>63</b>	63
<b>Revenue fund</b>		
Balance, beginning of year	<b>19,061</b>	18,267
Interest income	<b>310</b>	424
BC special distribution	<b>373</b>	370
Balance, end of year	<b>19,744</b>	19,061
	<b>19,807</b>	19,124

**6. Accounts payable and accrued liabilities**

Included in accounts payable are government remittances totaling \$46,888 (2019 - \$8,252).

**7. Long-term debt**

	<b>2020</b>	2019
Integrus Credit Union loan, payments of \$1,334 per month including interest at 5.5% per annum, matures December 2024 (secured by specific land and buildings)	<b>66,915</b>	78,873
	<b>66,915</b>	78,873

**High Bar First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the Year Ended March 31, 2020*

**7. Long-term debt** *(continued from previous page)*

Principal repayments on long-term debt in each of the next five years are estimated as follows:

2020	12,648
2021	13,362
2022	14,116
2023	14,912
2024	11,877
	66,915

**8. Tangible capital assets**

<b>Cost</b>	<b>Beginning of year</b>	<b>Acquisitions</b>	<b>Disposals</b>	<b>End of year</b>
Land	145,681	-	-	145,681
Buildings	302,780	-	-	302,780
Automotive	44,430	-	-	44,430
Equipment	179,148	23,495	-	202,643
	672,039	23,495	-	695,534

<b>Accumulated amortization</b>	<b>Beginning of year</b>	<b>Amortization</b>	<b>Disposals</b>	<b>End of year</b>
Buildings	71,740	12,111	-	83,851
Automotive	6,347	6,347	-	12,694
Equipment	96,857	16,489	-	113,346
	174,944	34,947	-	209,891

<b>Net book value</b>	<b>2020</b>	<b>2019</b>
Land	145,681	145,681
Buildings	218,929	231,040
Automotive	31,736	38,083
Equipment	89,297	82,291
	485,643	497,095

Amortization expense of \$34,947 (2019 - \$30,603) was recorded in the Capital Fund.

# High Bar First Nation

## Notes to the Consolidated Financial Statements

*For the Year Ended March 31, 2020*

### 9. Accumulated surplus

	2020	2019
Unrestricted surplus	2,256,569	1,673,845
Equity in tangible capital assets	418,728	418,222
Equity in other non-financial assets	3,128	1,564
Equity in trust funds	19,807	19,124
	<b>2,698,232</b>	<b>2,112,755</b>

### 10. Comparative figures

Certain comparative figures have been reclassified to conform with the financial statement presentation adopted for the current year.

### 11. Financial instruments

As part of its operations, High Bar First Nation carries a number of financial instruments. It is management's opinion that the Nation is not exposed to significant interest, currency or credit risks arising from these financial instruments except as otherwise disclosed.

#### **Interest rate risk**

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk. In seeking to minimize the risks from interest rate fluctuations, the Nation manages exposure through its normal operating and financing activities.

High Bar First Nation is exposed to interest rate price risk on its term deposit and long-term debt with Integrus Credit Union as they are at fixed interest rates.

### 12. Significant event

During the year, there was a global outbreak of the COVID-19 virus, which has had a significant impact on businesses and organizations through the restrictions put in place by the Canadian, provincial and municipal governments regarding travel, operations and isolation/quarantine orders. At this time, it is unknown the extent of the impact the COVID-19 outbreak may have on the Nation as this will depend on future developments that are highly uncertain and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the ultimate geographic spread of the disease, and the duration of the outbreak, including the duration of travel restrictions, business closures or disruptions, and quarantine/isolation measures that are currently, or may be put, in place by Canada and other countries to fight the virus. While the extent of the impact is unknown, the Nation's ability to generate revenue and deliver its objectives may be negatively impacted.



**High Bar First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the Year Ended March 31, 2020*

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**13. Segmented information**

High Bar First Nation operates a number of programs and receives funding from various sources. For the management of and for reporting purposes, the Nation groups revenues, expenses, and accumulated surplus or deficit by segment based on major functional classification of activities as outlined below:

1. Administration supports the development of stable, legitimate and accountable community governments. It also provides overall support of the Nation including advisory services to financial management, band government, economic development, community services and technical services.
2. Capital includes activities related to the Nation's tangible capital assets.
3. Community Services department is responsible for administering various member and community programs such as cultural, member support programs, membership tracking and health programs.
4. Education supports the members in expressing, preserving, developing and promoting its cultural heritage through the establishment and operation of First Nation education centres and programs. It also provides services for students at the elementary/secondary and post-secondary level, including instructional services both on and off reserve as well as support services.
5. Natural Resources is responsible for the development of lands and natural resources under community control as well as research and advocacy.
6. Economic Development is responsible for developing access to economic opportunities, investment promotion and managing economic development planning and proposal development.

**High Bar First Nation**  
**Schedule 1 - Consolidated Statement of Expenses by Object**  
*For the Year Ended March 31, 2020*

	<i>Budget</i>	<i>2020</i>	<i>2019</i>
<b>Expenses by Object</b>			
Administration	-	<b>11,769</b>	5,652
Amortization	-	<b>34,947</b>	30,603
Bad debts	-	<b>13,356</b>	-
Business fees and licenses	-	-	5,665
Contracted services	-	<b>195,795</b>	57,043
Education programs and supplies	-	<b>48,574</b>	99,481
Donations	-	<b>231</b>	1,395
Honoraria	-	<b>19,590</b>	21,668
Insurance	-	<b>15,242</b>	12,853
Interest and bank charges	-	<b>2,498</b>	2,280
Interest on long-term debt	-	<b>4,057</b>	4,681
Licenses, dues and fees	-	<b>168</b>	18,292
Materials and supplies	-	<b>51,198</b>	41,769
Meetings and events	-	<b>23,198</b>	5,976
Member support	-	<b>7,899</b>	6,340
Office	-	<b>23,530</b>	17,367
Professional fees	-	<b>42,310</b>	(23,866)
Repairs and maintenance	-	<b>15,069</b>	39,758
Salaries, wages, and benefits	-	<b>552,411</b>	306,387
Property taxes	-	<b>7,904</b>	7,482
Telephone and communications	-	<b>17,463</b>	14,921
Training and education	-	<b>12,582</b>	7,982
Travel	-	<b>41,130</b>	6,642
Utilities	-	<b>6,982</b>	6,308
	-	<b>1,147,903</b>	696,679

**High Bar First Nation**  
**Segmented Information - Administration**  
*For the Year Ended March 31, 2020*

	<i>Budget</i>	<i>2020</i>	<i>2019</i>
<b>Revenue</b>			
Indigenous Services Canada	-	<b>104,045</b>	133,846
BCFN Gaming Revenue Sharing	-	<b>273,498</b>	-
Enbridge	-	<b>51,000</b>	65,000
Other income	-	<b>27,602</b>	113,755
HDI Constantia	-	<b>20,000</b>	17,000
Interest income	-	<b>8,309</b>	19,152
New Relationship Trust	-	<b>2,500</b>	17,000
Province of British Columbia	-	-	144,941
NStQ Treaty Group	-	-	10,455
		<b>486,954</b>	521,149
<b>Expenses</b>			
Administration	-	<b>1,852</b>	4,597
Contracted services	-	<b>19,207</b>	1,673
Donations	-	<b>231</b>	800
Honoraria	-	<b>19,090</b>	20,745
Insurance	-	<b>13,922</b>	5,000
Interest and bank charges	-	<b>2,107</b>	1,727
Materials and supplies	-	<b>6,221</b>	25,523
Meetings and events	-	<b>6,376</b>	2,118
Member support	-	<b>773</b>	4,750
Office	-	<b>21,182</b>	16,858
Professional fees	-	<b>25,818</b>	(26,345)
Salaries, wages and benefits	-	<b>160,306</b>	137,562
Repairs and maintenance	-	<b>13,949</b>	29,448
Telephone and communications	-	<b>16,941</b>	14,921
Training and education	-	-	4,807
Travel	-	<b>9,045</b>	1,477
	-	<b>317,020</b>	245,661
<b>Surplus (deficit) before transfers</b>	-	<b>169,934</b>	275,488

*Continued on next page*

**High Bar First Nation**  
**Segmented Information - Administration**  
*For the Year Ended March 31, 2020*

	<i><b>Budget</b></i>	<i><b>2020</b></i>	<i><b>2019</b></i>
<i>Continued from previous page</i>			
<b>Surplus (deficit) before transfers</b>	-	<b>169,934</b>	275,488
<b>Transfers</b>			
Transfer to Capital	-	<b>(3,767)</b>	(7,850)
Transfer to Community Services	-	<b>(27,500)</b>	(32,500)
Transfer to Education	-	-	(7,782)
Transfer from Lands and Resources	-	-	106,366
	-	<b>(31,267)</b>	58,234
<b>Annual surplus</b>	-	<b>138,667</b>	333,722
<b>Accumulated surplus, beginning of year</b>	2,147,644	<b>2,147,644</b>	1,813,922
<b>Accumulated surplus, end of year</b>	2,147,644	<b>2,286,311</b>	2,147,644

**High Bar First Nation**  
**Segmented Information - Capital**  
*For the Year Ended March 31, 2020*

	<i>Budget</i>	<i>2020</i>	<i>2019</i>
<b>Expenses</b>			
Amortization		<b>34,947</b>	30,603
<b>Deficit before transfers</b>	-	<b>(34,947)</b>	(30,603)
<b>Transfers</b>			
Transfer from Administration	-	<b>3,767</b>	7,850
Transfer from Community Services	-	<b>19,728</b>	44,747
Transfer from Lands and Resources	-	-	44,430
Transfer from Economic Development	-	<b>11,958</b>	16,323
	-	<b>35,453</b>	113,350
<b>Surplus (deficit)</b>	-	<b>506</b>	82,747
<b>Accumulated surplus, beginning of year</b>	418,221	<b>418,221</b>	335,475
<b>Accumulated surplus, end of year</b>	418,221	<b>418,727</b>	418,222

**High Bar First Nation**  
**Segmented Information - Community Services**  
*For the Year Ended March 31, 2020*

	<i>Budget</i>	<i>2020</i>	<i>2019</i>
<b>Revenue</b>			
Indigenous Services Canada	-	<b>77,927</b>	72,548
First Nations Health Authority	-	<b>80,640</b>	3,468
Shuswap Nation Tribal Council Society	-	<b>28,857</b>	1,488
Province of British Columbia	-	<b>27,000</b>	-
Other income	-	<b>23,976</b>	70
United Way	-	-	11,062
		<b>238,400</b>	88,636
<b>Expenses</b>			
Contracted services	-	<b>17,645</b>	5,715
Donations	-	-	595
Honoraria	-	<b>500</b>	923
Materials and supplies	-	<b>16,867</b>	1,069
Meetings and events	-	<b>16,121</b>	3,857
Member support	-	<b>7,126</b>	1,589
Office	-	<b>889</b>	443
Professional fees	-	<b>500</b>	-
Repairs and maintenance	-	<b>846</b>	-
Salaries, wages and benefits	-	<b>53,555</b>	6,129
Travel	-	<b>14,709</b>	160
	-	<b>128,758</b>	20,480
<b>Surplus before transfers</b>	-	<b>109,642</b>	68,156
<b>Transfers</b>			
Transfer to Capital	-	<b>(19,728)</b>	(44,747)
<b>Surplus</b>	-	<b>89,914</b>	23,409
<b>Accumulated surplus, beginning of year</b>	-	<b>57,068</b>	33,659
<b>Accumulated surplus, end of year</b>	-	<b>146,982</b>	57,068

**High Bar First Nation**  
**Segmented Information - Education**  
*For the Year Ended March 31, 2020*

	<i>Budget</i>	<i>2020</i>	<i>2019</i>
<b>Revenue</b>			
Indigenous Services Canada	-	<b>70,998</b>	91,675
		<b>70,998</b>	91,675
<b>Expenses</b>			
Administration	-	-	(50)
Books and supplies	-	<b>1,118</b>	3,097
Interest and bank charges	-	-	34
Living allowance	-	<b>29,716</b>	64,124
Tuition fees	-	<b>17,740</b>	32,260
	-	<b>48,574</b>	99,465
<b>Operating surplus (deficit) before transfers</b>	-	<b>22,424</b>	(7,790)
<b>Transfers</b>			
Transfer from Administration	-	-	7,782
<b>Operating surplus (deficit)</b>	-	<b>22,424</b>	(8)
<b>Accumulated operating surplus, beginning of year</b>	-	<b>25,500</b>	25,508
<b>Accumulated operating surplus, end of year</b>	-	<b>47,924</b>	25,500

**High Bar First Nation**  
**Segmented Information - Lands and Resources**  
*For the Year Ended March 31, 2020*

	<i>Budget</i>	<i>2020</i>	<i>2019</i>
<b>Revenue</b>			
Province of British Columbia	-	<b>336,121</b>	100,000
Other income	-	<b>180,461</b>	18,830
Archaeology services	-	<b>179,491</b>	220,046
Department of Fisheries and Oceans	-	<b>124,435</b>	28,800
Shuswap Nation Tribal Council Society	-	<b>88,769</b>	-
Logging income	-	<b>8,239</b>	64,385
		<b>917,516</b>	432,061
<b>Expenses</b>			
Administration	-	<b>9,916</b>	600
Bad debts	-	<b>13,356</b>	-
Business fees and licenses	-	-	5,665
Contracted services	-	<b>158,943</b>	49,655
Insurance	-	-	1,354
Interest and bank charges	-	-	16
Licenses, dues and fees	-	-	18,292
Meetings and events	-	<b>701</b>	-
Materials and supplies	-	<b>26,777</b>	15,179
Office	-	<b>1,458</b>	66
Professional fees	-	<b>15,992</b>	2,084
Repairs and maintenance	-	-	1,817
Salaries, wages and benefits	-	<b>326,720</b>	153,550
Training and education	-	<b>11,808</b>	3,175
Travel	-	<b>17,357</b>	5,006
	-	<b>583,028</b>	256,459
<b>Surplus before transfers</b>	-	<b>334,488</b>	175,602
<b>Transfers</b>			
Transfer to Administration	-	-	(106,366)
Transfer to Capital	-	-	(44,430)
	-	-	(150,796)
<b>Surplus</b>	-	<b>334,488</b>	24,806
<b>Accumulated surplus, beginning of year</b>	-	<b>24,806</b>	-
<b>Accumulated surplus, end of year</b>	-	<b>359,294</b>	24,806



**High Bar First Nation**  
**Segmented Information - Economic Development**  
*For the Year Ended March 31, 2020*

	<i>Budget</i>	<i>2020</i>	<i>2019</i>
<b>Revenue</b>			
Indigenous Services Canada	-	<b>15,000</b>	10,000
Other income	-	<b>3,508</b>	1,200
Interest income	-	<b>1,003</b>	1,945
		<b>19,511</b>	13,145
<b>Expenses</b>			
Administration	-	-	505
Insurance	-	<b>1,320</b>	6,499
Interest and bank charges	-	<b>391</b>	503
Interest on long-term debt	-	<b>4,057</b>	4,681
Licenses, dues and fees	-	<b>168</b>	-
Materials and supplies	-	<b>1,332</b>	-
Professional fees	-	-	395
Property taxes	-	<b>7,904</b>	7,482
Repairs and maintenance	-	<b>275</b>	8,493
Salaries, wages and benefits	-	<b>11,831</b>	9,145
Telephone and communications	-	<b>522</b>	-
Training and education	-	<b>774</b>	-
Travel	-	<b>20</b>	-
Utilities	-	<b>6,982</b>	6,308
	-	<b>35,576</b>	44,011
<b>Surplus (deficit) before transfers</b>	-	<b>(16,065)</b>	(30,866)
<b>Transfers</b>			
Transfer from Administration	-	<b>27,500</b>	32,500
Transfer to Capital	-	<b>(11,958)</b>	(16,323)
	-	<b>15,542</b>	16,177
<b>Surplus (deficit)</b>	-	<b>(523)</b>	(14,689)
<b>Accumulated deficit, beginning of year</b>	(560,487)	<b>(560,487)</b>	(545,798)
<b>Accumulated deficit, end of year</b>	(560,487)	<b>(561,010)</b>	(560,487)