

Mohawk Council of Kahnawà:ke
Consolidated Financial Statements
March 31, 2024

Mohawk Council of Kahnawà:ke

Contents

For the year ended March 31, 2024

Page

Independent Auditor's Report

Consolidated Financial Statements

| | |
|---|---|
| Consolidated Statement of Financial Position..... | 1 |
| Consolidated Statement of Operations and Accumulated Surplus..... | 2 |
| Consolidated Statement of Change in Net Financial Assets..... | 3 |
| Consolidated Statement of Cash Flows..... | 4 |

| | |
|---|---|
| Notes to the Consolidated Financial Statements..... | 5 |
|---|---|

Schedules

| | |
|--|----|
| Schedule 1 - Consolidated Schedule of Tangible Capital Assets..... | 21 |
| Schedule 2 - Consolidated Schedule of Expenses by Object..... | 22 |
| Schedule 3 - Consolidated Schedule of Revenue and Expenses..... | 23 |
| Schedule 4 - Government Operations..... | 24 |
| Schedule 5 - Economic Development..... | 27 |
| Schedule 6 - Health and Community Services..... | 29 |
| Schedule 7 - Education..... | 30 |
| Schedule 8 - Fire Services..... | 31 |
| Schedule 9 - Cultural Center..... | 32 |
| Schedule 10 - Kariwonoron..... | 33 |
| Schedule 11 - Ottawa Trust Funds..... | 34 |

Independent Auditor's Report

To the Community Members of Mohawk Council of Kahnawà:ke:

Opinion

We have audited the financial statements of Mohawk Council of Kahnawà:ke (the "MCK"), which comprise the statement of financial position as at March 31, 2024, and the statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the MCK as at March 31, 2024, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the MCK in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the MCK's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the MCK or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the MCK's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the MCK's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the MCK's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the MCK to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the MCK to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Montréal, Québec

July 17, 2024

MNP LLP¹

¹ By CPA auditor, public accountancy permit No. A124849

Mohawk Council of Kahnawà:ke
Consolidated Statement of Financial Position
As at March 31, 2024

| | 2024 | 2023 |
|--|--------------------|--------------------|
| Financial assets | | |
| Cash resources (Note 4) | 248,587,846 | 212,904,011 |
| Term deposits (Note 5) | 19,439,934 | 22,047,603 |
| Accounts receivable (Note 6) | 25,918,457 | 15,623,382 |
| Loan receivable (Note 7) | 28,427,543 | 29,662,838 |
| Investment in loans (Note 8) | 2,520,431 | 3,077,903 |
| Investment in government partnerships and business entities (Note 9) | 9,565,744 | 10,487,715 |
| Mortgage and housing loans (Note 10) | 9,535,336 | 10,101,933 |
| Total financial assets | 343,995,291 | 303,905,385 |
| Liabilities | | |
| Accounts payable and accruals (Note 12) | 17,136,708 | 13,795,439 |
| Deferred revenue (Note 13) | 43,923,726 | 42,782,043 |
| Loan payable - Financement Québec (Note 7) | 28,427,543 | 29,662,838 |
| Amounts held in trust (Note 14) | 147,270 | 185,339 |
| Long-term debt (Note 15) | 1,006,055 | 1,591,118 |
| Funding advances (Note 16) | 4,717,760 | 16,203,749 |
| Total financial liabilities | 95,359,062 | 104,220,526 |
| Net financial assets | 248,636,229 | 199,684,859 |
| Contingencies (Note 17) | | |
| Non-financial assets | | |
| Tangible capital assets (Note 18) (Schedule 1) | 109,630,033 | 99,299,553 |
| Inventories held for use | 21,475 | 26,083 |
| Prepaid expenses | 1,360,883 | 975,558 |
| Total non-financial assets | 111,012,391 | 100,301,194 |
| Accumulated surplus (Note 19) | 359,648,620 | 299,986,053 |

Approved on behalf of the Council

e-Signed by Cody Diabo
2024-07-18 17:56:21:21 GMT

Grand Chief

e-Signed by Tonya Perron
2024-07-18 17:56:47:47 GMT

Council Chief

Mohawk Council of Kahnawà:ke

Consolidated Statement of Operations and Accumulated Surplus

For the year ended March 31, 2024

| | <i>Schedules</i> | <i>2024 Budget</i> | <i>2024</i> | <i>2023</i> |
|---|------------------|------------------------|--------------------|--------------------|
| Revenue | | | | |
| Government funding (Note 22) | | | | |
| Indigenous Services Canada (Note 24) | | 96,089,307 | 122,634,770 | 124,437,068 |
| Provincial government funding | | 6,039,731 | 8,279,342 | 10,602,065 |
| Federal government funding | | 6,717,462 | 9,669,042 | 5,600,917 |
| | | 108,846,500 | 140,583,154 | 140,640,050 |
| Investment income | | 6,823,897 | 8,785,802 | 4,142,977 |
| Other community income | | 26,813,925 | 42,483,358 | 31,712,051 |
| First Nations Quebec and Labrador Health and Social Services Commission | | - | 3,300,951 | 2,489,674 |
| First Nations Human Resources Development Commission of Quebec | | 2,168,564 | 2,562,303 | 2,050,420 |
| First Nations Education Council | | 197,975 | 320,538 | 2,077,989 |
| National Aboriginal Capital Corporations | | 542,762 | 573,712 | 354,291 |
| Share in loss from investment in government business entities | | - | (81,971) | (216,952) |
| Repayment of funding | | - | (1,368,616) | (352,612) |
| Deferred revenue - prior year | | 2,197,791 | 42,632,043 | 25,612,865 |
| Deferred revenue - current year | | 461,498 | (43,923,726) | (42,632,043) |
| | | 148,052,912 | 195,867,548 | 165,878,710 |
| Program expenses | | | | |
| Government Operations | 4 | 61,362,865 | 58,522,079 | 55,914,652 |
| Economic Development | 5 | 9,197,680 | 8,859,386 | 7,811,533 |
| Health and Community Services | 6 | 48,540,938 | 38,745,998 | 29,433,183 |
| Education | 7 | 18,466,909 | 27,357,092 | 24,300,415 |
| Fire Services | 8 | 1,478,912 | 1,509,187 | 1,512,666 |
| Cultural Center | 9 | 1,651,220 | 1,587,326 | 1,515,796 |
| Kariwonoron | 10 | 1,424,050 | 1,336,781 | 1,267,854 |
| Ottawa Trust Funds | 11 | - | 42,687 | 11,171 |
| Total expenses (Schedule 2) | | 142,122,574 | 137,960,536 | 121,767,270 |
| Surplus before other income | | 5,930,338 | 57,907,012 | 44,111,440 |
| Other income (expense) | | | | |
| Gain on disposal of portfolio investments | | - | - | 1,486,930 |
| Gain on disposal of capital assets | | - | 2,200 | 237,230 |
| Foreign exchange | | 659,250 | 534,732 | 2,070,103 |
| Allocations to other community organizations | | (10,000) | (2,738,590) | (2,886,385) |
| Inter-segment allocations | | 1,972,306 | 3,957,213 | 1,104,523 |
| | | 2,621,556 | 1,755,555 | 2,012,401 |
| Surplus | | 8,551,894 | 59,662,567 | 46,123,841 |
| Accumulated surplus, beginning of year | | 299,986,053 | 299,986,053 | 253,862,212 |
| Accumulated surplus, end of year | | 308,537,947 | 359,648,620 | 299,986,053 |

The accompanying notes are an integral part of these consolidated financial statements

Mohawk Council of Kahnawà:ke
Consolidated Statement of Change in Net Financial Assets
For the year ended March 31, 2024

| | 2024 Budget | 2024 | 2023 |
|---|------------------------|---------------------|--------------|
| Annual surplus | 8,551,894 | 59,662,567 | 46,123,841 |
| Purchases of tangible capital assets | (6,674,685) | (17,991,629) | (10,688,853) |
| Amortization of tangible capital assets | 2,000 | 7,661,149 | 6,941,511 |
| Gain on sale of tangible capital assets | - | (2,200) | (237,230) |
| Acquisition of fuel inventories | - | (21,475) | (26,083) |
| Consumption of fuel inventories | - | 26,083 | 14,492 |
| Proceeds on disposal of tangible capital assets | - | 2,200 | 237,230 |
| | (6,672,685) | (10,325,872) | (3,758,933) |
| Acquisition of prepaid expenses | - | (1,360,883) | (975,558) |
| Use of prepaid expenses | - | 975,558 | 479,866 |
| | - | (385,325) | (495,692) |
| Increase in net financial assets | 1,879,209 | 48,951,370 | 41,869,216 |
| Net financial assets, beginning of year | 199,684,859 | 199,684,859 | 157,815,643 |
| Net financial assets, end of year | 201,564,068 | 248,636,229 | 199,684,859 |

The accompanying notes are an integral part of these consolidated financial statements

Mohawk Council of Kahnawà:ke

Consolidated Statement of Cash Flows

For the year ended March 31, 2024

| | 2024 | 2023 |
|---|---------------------|---------------------|
| Cash provided by (used for) the following activities | | |
| Operating activities | | |
| Cash receipts from contributors | 166,524,336 | 214,291,468 |
| Cash paid to suppliers | (60,169,868) | (48,001,770) |
| Cash paid to employees | (65,283,847) | (62,527,420) |
| Investment income | 8,411,515 | 3,742,022 |
| Interest on long-term debt | (93,154) | (106,191) |
| | 49,388,982 | 107,398,109 |
| Financing activities | | |
| Change in amounts held in trust | (38,069) | 7,695 |
| Repayment of long-term debt | (585,063) | (698,232) |
| | (623,132) | (690,537) |
| Capital activities | | |
| Purchases of tangible capital assets | (17,991,629) | (10,688,853) |
| Proceeds on disposal of tangible capital assets | 2,200 | 237,230 |
| | (17,989,429) | (10,451,623) |
| Investing activities | | |
| Purchase of term deposits | (19,439,934) | (22,047,603) |
| Proceeds on disposal of term deposits | 22,047,603 | 6,519,232 |
| Cash payments for new loans granted | (355,095) | (472,142) |
| Principal payments on loan collected | 1,814,840 | 1,813,301 |
| Dividends received from government business entity | - | 3,000,000 |
| Distributions from limited partnership | 840,000 | 1,657,610 |
| Investment in government business entity | - | (100) |
| | 4,907,414 | (9,529,702) |
| Increase in cash resources | 35,683,835 | 86,726,247 |
| Cash resources, beginning of year | 212,904,011 | 126,177,764 |
| Cash resources, end of year | 248,587,846 | 212,904,011 |

The accompanying notes are an integral part of these consolidated financial statements

Mohawk Council of Kahnawà:ke

Notes to the Consolidated Financial Statements

For the year ended March 31, 2024

1. Operations

Mohawk Council of Kahnawà:ke ("MCK") is located in the province of Quebec, and provides various services to its community members. MCK includes the government and all related entities which form part of the Government Reporting Unit.

2. Change in accounting policy

MCK adopted the following recommendation, as set out in the Canadian public sector accounting standards.

Revenue

Effective April 1, 2023, MCK adopted the Public Sector Accounting Board's (PSAB) new standard for the recognition, measurement and disclosure of revenue under PS 3400 *Revenue*. The new standard establishes when to recognize and how to measure revenue, and provides the related financial statement presentation and disclosure requirements. Pursuant to these recommendations, the change was applied prospectively, and prior periods have not been restated.

There was no material impact on the financial statements from the prospective application of the new accounting recommendations.

3. Significant accounting policies

These financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

Reporting entity

The financial statements consolidate the financial activities of all entities and departments comprising the MCK reporting entity, except for government business entities. Trusts administered on behalf of third parties by Mohawk Council of Kahnawà:ke are excluded from the MCK reporting entity.

MCK has consolidated the assets, liabilities, revenue and expenses of the following entities:

- Mohawk Council of Kahnawà:ke
- Kahnawà:ke Shakotiiia'Takehnhas Community Services
- Tewatohnhi'saktha
- Kahnawà:ke Education Center
- Kanien'kehaka Onkwawen:na Raotitiohkwa
- Kahnawà:ke Fire Brigade
- Karihwanoron Kanienkeha Owenna Tsi lonteriwaienstahkwa
- Kahnawà:ke Sustainable Energies Inc.

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

Inter-entity transactions

MCK recognizes and records all transactions with entities within the government reporting entity ("inter-entity transactions") at their carrying amount as determined at the transaction date.

Basis of presentation

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

3. Significant accounting policies *(Continued from previous page)*

Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets, inventories held for use and prepaid expenses.

Net financial assets

MCK's consolidated financial statements are presented so as to highlight net financial assets as the measurement of financial position. The net financial assets of MCK are determined by its financial assets less its liabilities. Net financial assets are comprised of two components, non-financial assets and accumulated surplus.

Segments

MCK conducts its business through eight reportable segments. These operating segments are established by senior management to facilitate the achievement of MCK's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis.

The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements as disclosed in the *Significant accounting policies*.

Foreign currency translation

Transaction amounts denominated in foreign currencies are translated into their Canadian dollar equivalents at exchange rates prevailing at the transaction dates. Carrying values of monetary assets and liabilities reflect the exchange rates at the statement of financial position date. Translation gains and losses are included in current year surplus.

Cash resources

Cash and cash equivalents include balances with banks and short-term investments with maturities of three months or less from the date of purchase. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

Loans receivable

Loans are initially recorded at fair value and subsequently measured at their amortized cost less impairment. Amortized cost is calculated as the loans' principal amount plus unamortized loan administration fees, less any allowance for anticipated losses, plus accrued interest. Interest revenue is recorded on the accrual basis using the effective interest method. Loan administration fees are amortized over the term of the loan using the effective interest method. The effective interest rate is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset to the carrying amount of the financial asset.

Allowance for loan impairment

MCK maintains an allowance for loan impairment that reduces the carrying value of loans to their estimated realizable amount. The allowance is increased by a charge for loan impairment, which is charged to income, and reduced by write-offs, net of recoveries. Interest revenue accrual is discontinued when collectability of either the loan's principal or interest is not reasonably assured.

A specific allowance is established on an individual loan basis, to reduce the carrying values to estimated realizable amounts. Estimated realizable values are determined by discounting the expected future cash flows at the effective interest rate inherent in the loans. When the amount and timing of future cash flows cannot be reliably established, estimated realizable values are determined by reference to market prices for the loans or their underlying security value.

3. Significant accounting policies *(Continued from previous page)*

Allowance for loan impairment *(Continued from previous page)*

In addition, a general allowance may be established where, in management's opinion, it is required to absorb losses inherent in the loan portfolio, for which a specific allowance cannot yet be determined. A general provision is established when evidence of impairment exists within groups of loans but is not sufficient to allow identification of individually doubtful loans. Provision for loss is estimated based on historical credit loss experience, known portfolio risks and current economic conditions and trends.

Loan guarantees

MCK records a provision for losses on loan guarantees when it determines that a loss is likely.

The provision is determined based on the current circumstances of the individual borrowers; based on historical experience; based on current economic conditions facing the individual borrower; and is reviewed on an ongoing basis as new events occur, as more experience is acquired, or as additional information is obtained. Any changes in the provision is charged or credited to expenses. A provision for loss on a loan guarantee is removed from the MCK's statement of financial position when the guaranteed loan has been discharged or the term of the loan guarantee has expired.

Tangible capital assets

Tangible capital assets are initially recorded at cost based on historical cost accounting records. Contributed tangible assets are recorded at their fair value at the date of contribution. Tangible capital assets include acquired, built, developed and improved tangible capital assets whose useful life extends beyond one year and which are intended to be used on an ongoing basis for delivering services.

When conditions indicate that a tangible capital asset no longer contributes to the MCK's ability to provide goods and services, or that the value of future economic benefits associated with a tangible capital asset is less than its net book value, the MCK reduces the cost of the asset to reflect the decline in its value. Write-downs of tangible capital assets are not reversed.

Amortization

Tangible capital assets are amortized annually using the following methods at rates intended to amortize the cost of the assets over their estimated useful lives:

| | <i>Method</i> | <i>Rate</i> |
|-------------------|----------------------|--------------------|
| Buildings | declining balance | 4-5 % |
| Infrastructure | declining balance | 4-5 % |
| Housing | declining balance | 4 % |
| Land improvements | straight-line | 50 years |
| Firetrucks | straight-line | 20 years |
| Vehicles | straight-line | 5-10 years |
| Equipment | straight-line | 5 years |
| Computers | straight-line | 3 years |

Long-lived assets

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

MCK performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying amount of an asset, or group of assets, may not be recoverable. The carrying amount of a long-lived asset is not recoverable if the carrying amount exceeds the sum of the undiscounted future cash flows from its use and disposal. Impairment is measured as the amount by which the asset's carrying amount exceeds its fair value. Fair value is measured using discounted future cash flows. Any impairment is included in surplus for the year.

3. Significant accounting policies *(Continued from previous page)*

Measurement uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable, loans receivable and mortgages receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary and loans are stated after allowances for forgiveness (where applicable) and provisions for uncollectible amounts. Amortization is based on the estimated useful lives of tangible capital assets. Other significant estimates include the estimates of the funding deficit for the Pension Plan. These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in surplus in the year in which they become known.

By their nature, these judgments are subject to measurement uncertainty, and the effect on the financial statements of changes in such estimates and assumptions in future years could be significant. These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the year in which they become known.

Asset retirement obligation

A liability for an asset retirement obligation is recognized at the best estimate of the amount required to retire a tangible capital asset (or a component thereof) at the financial statement date when there is a legal obligation for the MCK to incur retirement costs in relation to a tangible capital asset (or component thereof), the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made. The best estimate of the liability includes all costs directly attributable to asset retirement activities, based on information available at March 31, 2024. The best estimate of an asset retirement obligation incorporates a present value technique, when the cash flows required to settle or otherwise extinguish an asset retirement obligation are expected to occur over extended future periods.

When a liability for an asset retirement obligation is initially recognized, a corresponding asset retirement cost is capitalized to the carrying amount of the related tangible capital asset (or component thereof). The asset retirement cost is amortized over the useful life of the related asset.

At each financial reporting date, the MCK reviews the carrying amount of the liability. The MCK recognizes period-to-period changes to the liability due to the passage of time as accretion expense. Changes to the liability arising from revisions to either the timing, the amount of the original estimate of undiscounted cash flows or the discount rate are recognized as an increase or decrease to the carrying amount of the related tangible capital asset.

The MCK continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

Revenue recognition

Funding

Revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received under funding arrangements that relate to a subsequent fiscal period are reflected as deferred revenue on the statement of financial position in the year of receipt.

Government Transfers

MCK recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, MCK recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

Externally restricted revenue

MCK recognizes externally restricted inflows as revenue in the period the resources are used for the purpose specified in accordance with an agreement or legislation. Until this time, MCK records externally restricted inflows in deferred revenue.

3. Significant accounting policies *(Continued from previous page)*

Revenue recognition *(Continued from previous page)*

Funds held in Ottawa Trust Fund

Due to measurement uncertainty, revenue related to the receipt of funds held in the Ottawa Trust Fund is recognized when it is received.

Investment income

Interest income is recorded on the accrual basis as it is earned. Dividend income is recorded when the dividend is declared.

Rental Income

Rental income is recorded on the straight line basis method over the term of the lease.

Other Income

Revenue is recognized when a price is agreed and all significant contractual obligations have been satisfied, and collectability is reasonably assured. Management assesses the business environment, customers' financial condition, historical experience, accounts receivable aging and customer disputes to determine whether collectability is reasonably assured. If collectability is not considered reasonably assured at the time of sale, MCK does not recognize revenue until collection occurs.

Employee future benefits

MCK's employee future benefit programs consist of a defined benefit pension plan.

The estimated future cost of providing defined benefit pension is actuarially determined using the projected benefits method pro-rated on service, as future salary levels affect the amount of employee future benefits. The attribution period for such cost begins on the date of hire of the eligible employee to the date the employee becomes fully eligible to receive the benefits. MCK determines its discount rates by reference to its plan asset earnings.

The expected return on plan assets is determined by applying the assumed rate of return on plan assets to the average market-related value of assets for the period. Actuarial gains and losses are amortized on a straight-line basis over the average remaining service life of the related employee group. Prior period employee service costs resulting from plan amendments are expensed in the period of the plan amendment.

MCK contributions to the defined contribution plan are expensed as incurred.

Funds held in Ottawa Trust Fund

Funds held in trust on behalf of MCK members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position with an offsetting amount in accumulated operating surplus. Trust moneys consist of:

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other MCK tangible capital assets; and
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

Financial instruments

MCK recognizes its financial instruments when MCK becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value.

At initial recognition, MCK may irrevocably elect to subsequently measure any financial instrument at fair value. MCK has not made such an election during the year.

Mohawk Council of Kahnawà:ke

Notes to the Consolidated Financial Statements

For the year ended March 31, 2024

3. Significant accounting policies *(Continued from previous page)*

Financial instruments *(Continued from previous page)*

MCK subsequently measures investments in equity instruments quoted in an active market and all derivative instruments, except those that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, at fair value. Fair value is determined by published price quotations. Transactions to purchase or sell these items are recorded on the trade date. Net gains and losses arising from changes in fair value are recognized in the statement of remeasurement gains and losses. Interest income is recognized in the statement of operations. Investments in equity instruments not quoted in an active market and derivatives that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, are subsequently measured at cost. With the exception of those instruments designated at fair value, all other financial assets and liabilities are subsequently measured at amortized cost using the effective interest rate method.

Transaction costs directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in surplus. Conversely, transaction costs are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

All financial assets except derivatives are tested annually for impairment. Management considers whether the investee has experienced continued losses for a period of years, recent collection experience for the loan, such as a default or delinquency in interest or principal payments, in determining whether objective evidence of impairment exists. Any impairment, which is not considered temporary, is recorded in the statement of operations. Write-downs of financial assets measured at cost and/or amortized cost to reflect losses in value are not reversed for subsequent increases in value. Reversals of any net remeasurements of financial assets measured at fair value are reported in the statement of remeasurement gains and losses.

The Organization has not presented a statement of remeasurement gains and losses as it does not have any items giving rise to remeasurement gains (losses).

4. Cash resources

| | 2024 | 2023 |
|--------------------------------------|--------------------|--------------------|
| Cash on hand and balances with banks | 248,544,101 | 212,861,324 |
| Ottawa Trust Fund | 43,745 | 42,687 |
| | 248,587,846 | 212,904,011 |

Included in cash is approximately \$147,000 (2023 - \$185,000) of cash held in trust for community members for who the Organization collects their social assistance payments.

Included in cash is approximately \$15,000 (2023 - \$240,000) related to the Business Contribution Fund and \$99,000 (2023 - \$105,000) related to the Indigenous Business Stabilization Program - Emergency Loan Program. The use of the cash is restricted for activities related to the operation of these programs and cannot be used for any other purposes.

Included in cash is approximately \$46,000,000 (2023 - \$30,700,000) of externally restricted cash and approximately \$155,000,000 (2023 - \$121,000,000) of internally restricted funds which have been set aside and designated by Council of Chiefs and the boards of directors of the various organizations for specific purposes as described in Note 19. These funds cannot be used for any other purposes without the prior approval of Council of Chiefs or the board of directors of the organization which initially restricted those funds.

5. Term deposits

Term deposits consist of various Canadian dollar term deposits which are interest bearing at rates ranging from 4% to 5.50% annually, and have maturity dates ranging from October 2024 to March 2025. The market value of the term deposits at March 31, 2024 approximates their carrying amount. Term deposits have been restricted as described in Note 19.

Mohawk Council of Kahnawà:ke
Notes to the Consolidated Financial Statements
For the year ended March 31, 2024

6. Accounts receivable

| | 2024 | 2023 |
|---------------------------------|--------------------|-------------|
| Indigenous Services Canada | 10,343,528 | 6,446,228 |
| Trade receivables | 16,366,358 | 12,483,384 |
| Federal government | 3,929,131 | 1,687,313 |
| Provincial government | 843,633 | 262,570 |
| Rent receivable | 242,179 | 174,732 |
| Fuel tax | 97,983 | 102,067 |
| Allowance for doubtful accounts | (5,904,355) | (5,532,912) |
| | 25,918,457 | 15,623,382 |

7. Loan receivable (payable)

MCK agreed to act as the signatory for the Capital Contribution Agreement signed on March 28, 2012 for the capital expansion of the Kateri Memorial Hospital Center (KMHC). A memorandum of understanding was signed whereby MCK transferred administrative and legal liability for the project to KMHC. However, MCK would, under the terms of funding provided by the Ministère de la Santé et des Services Sociaux (MSSS), continue in the capacity as the project manager. The total principal funding provided by the MSSS amounts to \$31,271,000. As part of this project, a term loan agreement was signed between Financement-Québec, MCK and MSSS for the purpose of financing the construction costs of the hospital expansion.

Under the terms of the agreement, MCK has been identified as the borrower. Therefore, at March 31, 2024, an equal amount has been recognized as a liability due to Financement-Québec by MCK.

As MCK is the guarantor and the loan receivable and payable are with different counter-parties, both an asset and a liability have been recorded for this amount, as no legal right of offset exists.

As at March 31, 2024, the project was completed, and the payments have started in financial year 2023. The balance payable to Financement-Québec and the balance due from Kateri Hospital are comprised of the following:

| | 2024 | 2023 |
|--------------------------------|--------------------|-------------|
| Total funding provided | 28,936,743 | 28,936,743 |
| Capitalized interest | 1,942,480 | 1,951,935 |
| Total funding provided by MSSS | 30,879,223 | 30,888,678 |
| Repayments to date | (2,451,680) | (1,225,840) |
| | 28,427,543 | 29,662,838 |

Mohawk Council of Kahnawà:ke
Notes to the Consolidated Financial Statements
For the year ended March 31, 2024

8. Investment in loans

Investment in loans consist of the following:

| | | | 2024 | 2023 |
|--|------------------|----------------------------------|------------------------------|------------------------------|
| | <i>Principal</i> | <i>Provisions and allowances</i> | <i>Net recoverable value</i> | <i>Net recoverable value</i> |
| Onkwawista Holdings Limited ("OHL") | 1,757,895 | - | 1,757,895 | 2,245,068 |
| Loans receivable - Youth and Business Fund | 887,001 | 124,465 | 762,536 | 747,349 |
| Loans receivable - Emergency Loan Program | 68,611 | 68,611 | - | 85,486 |
| | 2,713,507 | 193,076 | 2,520,431 | 3,077,903 |

The loan receivable from Onkwawista Holdings Limited ("OHL") of \$1,757,895 (US\$1,200,000) (2023 - \$2,245,068 (US\$1,600,000)) is unsecured, interest bearing at 2.5% per annum, and is repayable by way of annual principal payments of US \$400,000 until August 1, 2026.

The primary purpose of the Business Loan Fund (BLF) and the Youth Business Fund (YBF) loans are to help the youth entrepreneurs and members of the business community of Kahnawà:ke to establish viable businesses. The general terms and conditions differ from conventional loan agreements in that they are unsecured. Amortization periods range from one to ten years depending on the size of the loan. Interest is charged at annual fixed rates ranging from 6.45% to 11.20% (YBF) and prime plus 4% (BLF) compounded monthly. In addition, Youth Business Fund borrowers have the option of paying interest only during the first year of the loan. Furthermore, the Organization will forgive the remaining 25% of the loan balance once 75% has been reimbursed and the borrower has met all the terms of the agreement to the date of forgiveness. Recovery of youth loans is dependent upon the success of the related borrowers' businesses as the youth loans require no equity or personal guarantees.

Indigenous Business Stabilization Program - Emergency Loan Program (ELP) loans are unsecured, non-interest bearing with 25%-75% forgivable if repaid no later than 4 years following the date the loan was issued, payable monthly commencing no later than one year after the loan was issued. As at March 31, 2024, the total amounts of loans issued under this program amounted to \$846,000 of which \$523,750 has been recognized as grant, \$253,639 has been repaid and \$68,611 has been provided for as an allowance to date.

9. Investments in government partnerships and business entities

The First Nation has investments in the following business sectors:

The MCK has investments in the following entities:

| | <i>Investment cost, beginning of year</i> | <i>Investment in shares or units</i> | <i>Cumulative share of earnings</i> | <i>Distributions</i> | <i>Cumulative dividends received</i> | <i>2024 Total investment</i> |
|--|---|--------------------------------------|-------------------------------------|----------------------|--------------------------------------|------------------------------|
| Wholly-owned Businesses: | | | | | | |
| Online Gaming | 14,579,476 | - | 5,118,779 | - | (14,000,000) | 5,698,255 |
| Business Partnership - Modified equity: | | | | | | |
| Renewable energy | 1,910,122 | - | 5,846,296 | (3,888,929) | - | 3,867,489 |
| | 16,489,598 | - | 10,965,075 | (3,888,929) | (14,000,000) | 9,565,744 |

Mohawk Council of Kahnawà:ke
Notes to the Consolidated Financial Statements
For the year ended March 31, 2024

9. Investments in government partnerships and business entities *(Continued from previous page)*

| | <i>Investment cost, beginning of year</i> | <i>Investment in shares or units</i> | <i>Cumulative share of earnings</i> | <i>Distributions</i> | <i>Cumulative dividends received</i> | <i>2023 Total investment</i> |
|--|---|--|---|----------------------|--|--------------------------------------|
| Wholly-owned Businesses: | | | | | | |
| Online gaming | 14,579,376 | 100 | 7,031,950 | - | (14,000,000) | 7,611,426 |
| Business Partnership - Modified equity: | | | | | | |
| Renewable energy | 1,910,122 | - | 4,015,096 | (3,048,929) | - | 2,876,289 |
| | 16,489,498 | 100 | 11,047,046 | (3,048,929) | (14,000,000) | 10,487,715 |

The investment in Des Cultures Renewable Energy, Limited Partnership was established for the purposes of building and operating a wind farm in St. Remi, Quebec in partnership with Kruger Energy Inc (KEI).

Summary financial information for each MCK business partnership, accounted for using the modified equity method, for their respective year-end is as follows:

| | <i>Des Cultures Renewable Energy, LP (audited) As at December 31, 2023</i> | <i>Des Cultures Renewable Energy, LP (unaudited) As at March 31, 2024</i> |
|--|--|---|
| Assets | | |
| Cash | 3,485,000 | 4,340,000 |
| Trade and other receivables | 1,552,000 | 2,244,000 |
| Prepaid expenses and other assets | 41,000 | 670,000 |
| Property, plant and equipment | 58,592,000 | 57,790,000 |
| Right-of-use-assets | 3,226,000 | 3,348,000 |
| Derivative financial instrument | 11,186,000 | 12,679,000 |
| Total assets | 78,082,000 | 81,071,000 |
| Liabilities | | |
| Trade and other payables | 836,000 | 1,442,000 |
| Lease obligation | 3,676,000 | 3,672,000 |
| Long-term debt | 63,574,000 | 62,675,000 |
| Asset retirement obligation | 387,000 | 392,000 |
| Total liabilities | 68,473,000 | 68,181,000 |
| Net assets | 9,609,000 | 12,890,000 |
| Total revenue | 11,271,000 | 3,532,000 |
| Total expenses | 5,320,000 | 1,289,000 |
| Net income | 5,951,000 | 2,243,000 |
| Other comprehensive income (loss) | (4,999,000) | 1,037,000 |
| Net income | 952,000 | 3,280,000 |

Mohawk Council of Kahnawà:ke
Notes to the Consolidated Financial Statements
For the year ended March 31, 2024

9. Investments in government partnerships and business entities *(Continued from previous page)*

Summary financial information for each MCK business enterprise, accounted for using the modified equity method, for the respective year-end is as follows:

| | <i>Mohawk Online Limited As at December 31, 2023</i> | <i>Onkwawista Holdings Limited As at March 31, 2024</i> | <i>Mohawk Online Kahnawà:ke As at March 31, 2024</i> |
|--|--|---|--|
| Assets | | | |
| Cash | 10,269,913 | 3,808 | 95,361 |
| Accounts receivable | - | 36,062 | 9,630 |
| Prepayments | 14,915 | - | 4,900 |
| Investments | - | 1,626,000 | - |
| Tangible capital assets | - | - | 2,668 |
| Total assets | 10,284,828 | 1,665,870 | 112,559 |
| Liabilities | | | |
| Accounts payable and accruals | 4,370,680 | 161,616 | - |
| Loans payable | - | 1,757,895 | 29,106 |
| Total liabilities | 4,370,680 | 1,919,511 | 29,106 |
| Net assets excluding accumulated other comprehensive income | 5,914,148 | (253,641) | 83,453 |
| Total revenue | 667 | - | 136,008 |
| Total expenses | 5,537,803 | 94,695 | 133,415 |
| Net income (loss) | (5,537,136) | (94,695) | 2,593 |
| Comprehensive income (loss) | (5,537,136) | (94,695) | 2,593 |

One of MCK's investees has a different year-end than March 31, 2024. MCK uses the investees' year-end and interim financial statements to account for this investment.

| <i>Name of investee</i> | <i>Year-end</i> | <i>Significant events and transactions</i> |
|-----------------------------------|-------------------|---|
| Des Cultures Renewable Energy, LP | December 31, 2023 | Financial income \$3,280,000 During the period of January 1, 2024 to March 31, 2024, the investee incurred a loss of \$57,940 which was included in the balance of the Organization's investment in the investee as at March 31, 2024. |
| Mohawk Online Limited | December 31, 2023 | |

10. Mortgage loans receivable and housing initiative loans

Mortgage loans receivable represent funds advanced for the construction of homes for community residents and are secured by the related properties. Initial terms of these mortgages vary, up to a maximum term of approximately thirty years. Old mortgages are repayable in monthly instalments and bear interest at 6% per annum. New mortgages are repayable in monthly blended instalments with varying fixed rates of interest over a fixed term up to a maximum of 10 years.

Housing initiative loans receivable are unsecured loans which are repayable in monthly principal and interest instalments at 6% per annum, with terms of approximately five years.

Mohawk Council of Kahnawà:ke
Notes to the Consolidated Financial Statements
For the year ended March 31, 2024

11. Revolving line of credit

MCK has access to various unsecured credit facilities amounting to \$3,220,000 (2023 - \$3,220,000) which remains unused as at March 31, 2024, which are renewable on an annual basis. Borrowings under these facilities bear interest at rates ranging from prime plus 0.5% to prime plus 3% per annum.

12. Accounts payable and accruals

| | 2024 | 2023 |
|--|-------------------|-------------------|
| Trade payables and accrued liabilities | 11,923,529 | 9,175,758 |
| Salaries and vacations payable | 3,238,770 | 4,210,104 |
| Government funding payable | 1,974,409 | 409,577 |
| | 17,136,708 | 13,795,439 |

13. Deferred revenue

The following table represents changes in the deferred revenue balance attributable to each major category of external restrictions:

| | <i>Balance, beginning of year</i> | <i>Contributions received</i> | <i>Amount recognized as revenue</i> | <i>Balance, end of year</i> |
|--|---|-----------------------------------|---|---------------------------------|
| Indigenous Services Canada | 31,620,874 | 5,277,149 | 11,275,763 | 25,622,260 |
| Government of Quebec | 6,283,309 | 3,166,247 | 678,381 | 8,771,175 |
| Federal funding | 739,246 | 7,478,058 | 4,865,819 | 3,351,485 |
| First Nations Education Council | 215,008 | 311,434 | 451,373 | 75,069 |
| National Aboriginal Capital Corporations Association | 235,519 | 516,761 | 733,334 | 18,946 |
| First Nations of Quebec and Labrador Health and Social Services Commission | 715,095 | 1,152,957 | 422,828 | 1,445,224 |
| First Nations Human Resources Development Commission of Quebec | 233,953 | 1,116,201 | 863,534 | 486,620 |
| Health Canada | 1,530,619 | 3,008,865 | 2,496,376 | 2,043,108 |
| Other | 1,058,420 | 4,763,282 | 3,855,956 | 1,965,746 |
| | 42,632,043 | 26,790,954 | 25,643,364 | 43,779,633 |
| DCRE, LP 23/24 restricted contribution | 150,000 | - | 5,907 | 144,093 |
| | 42,782,043 | 26,790,954 | 25,649,271 | 43,923,726 |

14. Amounts held in trust

Mohawk Council of Kahnawà:ke holds funds in trust for several Community members and uses those funds to pay for their day to day essential needs. The balance represents the total amount being administered on behalf of those community members as at March 31, 2024.

Mohawk Council of Kahnawà:ke
Notes to the Consolidated Financial Statements
For the year ended March 31, 2024

15. Long-term debt

| | 2024 | 2023 |
|--|------------------|-------------|
| Mortgage payable, interest bearing at 3.54% (2023 - 3.54%), repayable in blended monthly installments of \$14,592, with the balance subject to renewal in August 2023, secured by a trust agreement in the lender's favour on the Business Complex having a net book value of \$2,9643,128 | 72,301 | 241,569 |
| Mortgage payable, interest bearing at 3.03% (2023 - 3.03%), repayable in blended monthly installments of \$4,332 with the balance subject to renewal in December 2024, secured by a \$1,000,000 first rank immovable hypothec on the Commercial Complex having a net book value of \$774,810 | 476,642 | 513,540 |
| Indigenous Business Stabilization Program - Emergency Loan Program loans payable are unsecured, non-interest bearing with 25% - 50% forgivable if repaid no later than 4 years following the date the loan was issued, payable monthly, on the same basis the loans receivable are collected, commencing no later than one year after the loan was issued. | 5,417 | 96,445 |
| Term loan, unsecured, bearing interest at 3.45% per annum, repayable in monthly principal and interest payments of \$2,657, repaid in the year | - | 29,011 |
| Term loan, unsecured, bearing interest at 3.8% per annum, repayable in monthly principal and interest payments of \$643, repaid in the year | - | 641 |
| Term loan, unsecured, bearing interest at 3.73% per annum, repayable in monthly principal and interest payments of \$1,422, due in June 2025 | 20,812 | 36,778 |
| Term loan, unsecured, bearing interest at 3.75% per annum, repayable in monthly principal and interest payments of \$3,070, due in February 2026 | 68,036 | 101,642 |
| Term loan, unsecured, bearing interest at 3.15% per annum, repayable in monthly principal and interest payments of \$6,789 maturing in October 2026 | 201,862 | 275,702 |
| Term loan, unsecured, bearing interest at 3.58% per annum, repayable in monthly principal and interest payments of \$2,285, maturing in March 2026 | 52,839 | 77,876 |
| Term loan, unsecured, bearing interest at 3.23% per annum, repayable in monthly principal and interest payments of \$5,886 maturing in May 2024 | 11,725 | 80,736 |
| Term loan, unsecured, bearing interest at 3.08% per annum, repayable in monthly principal and interest payments of \$3,701 maturing in June 2026 | 96,421 | 137,178 |
| | 1,006,055 | 1,591,118 |

Principal repayments on long-term debt in each of the next five years, assuming all term debt is subject to renewal is renewed under similar rates and terms, are estimated as follows:

| | Total |
|------------|----------------|
| 2025 | 324,000 |
| 2026 | 225,000 |
| 2027 | 98,000 |
| 2028 | 42,000 |
| 2029 | 43,000 |
| | 732,000 |
| Thereafter | 274,000 |

Mohawk Council of Kahnawà:ke
Notes to the Consolidated Financial Statements
For the year ended March 31, 2024

16. Funding advance

The Funding advance is comprised of funding received from various funders authorized for fiscal year 2024 - 2025.

17. Contingencies

- (a) The Community has entered into contribution agreements with various government departments. Funding received under these contribution agreements may be subject to repayment upon final review and verification of the eligibility of the expenses by the funder.
- (b) MCK has been named as a defendant where various legal matters are pending or are before the courts or other regulatory bodies. Damages in certain cases have either not been filed as yet or are not requested or cannot be awarded. Council is unable to accurately estimate the outcome of these actions. No provision has been recorded in the accounts. Any settlement resulting from these claims will be recorded as an expense in the year in which the settlement occurs.
- (c) MCK guarantees loans made to Kahnawà:ke residents by Canada Mortgage and Housing Corporation ("CMHC") for renovations. As at March 31, 2024, such loans are not significant. MCK has also acted as co-signer on mortgage loans to residents from various lending institutions for an aggregate amount of approximately \$6,892,264 (2023 - \$7,386,622) for purchases of houses as part of the On-reserve loan guarantee program.
- (d) MCK has incurred certain financial obligations with respect to the research, development and negotiation of its specific claim relating to the Seigneurie of Sault St. Louis Claim (program 1917). ISC has provided MCK with an interim loan to assist them in meeting these obligations. As at March 31, 2024 the outstanding loan is \$4,481,536 (2023 - \$4,481,536). The advance is secured by a promissory note which is payable on the date on which the claim is settled.
- (e) Through the Business Loan Fund, Mohawk Council of Kahnawà:ke has guaranteed the Caisse Populaire Kahnawà:ke for a portion of the approved bank borrowings to a maximum of \$156,000 (2023 - \$156,000) for indigenous entrepreneurs under the loan guarantee program. As at March 31, 2024, the total guaranteed indebtedness amounted to \$96,000 (2023 - \$116,800).
- (f) The Organization has been named as co-defendant in a lawsuit on behalf of a previous tenant, seeking to recover \$1,800,000 in damages allegedly sustained by them as a result of construction work performed on or around the property leased. The lawsuit remains at an early stage, and as litigation is subject to many uncertainties, it is not possible to predict the ultimate outcome of the lawsuit or to estimate the loss, if any, which may result. Any amount awarded as a result of this action will be recorded when reasonably estimable.

18. Tangible capital assets

The tangible capital assets reconciliation is included in Schedule 1.

The building category includes assets under construction which has a carrying value of \$5,145,149 (2023 - \$1,381,421). No amortization of this asset has been recorded during the year because the assets are currently under construction.

Mohawk Council of Kahnawà:ke
Notes to the Consolidated Financial Statements
For the year ended March 31, 2024

19. Accumulated surplus

Accumulated surplus consists of the following:

| | 2024 | 2023 |
|--|--------------------|-------------|
| Invested in tangible capital assets | 109,048,148 | 97,938,586 |
| Ottawa Trust Funds | 43,745 | 42,687 |
| Investment in loans | 8,096,338 | 2,245,068 |
| Investment in government business enterprises and partnerships | 3,687,905 | 7,611,426 |
| Investment in mortgages and HRLP loans | 9,535,336 | 10,101,933 |
| Externally restricted | 45,338,829 | 30,725,536 |
| Appropriated reserves | 172,990,862 | 143,441,943 |
| Unrestricted surplus | 10,907,457 | 7,878,874 |
| | 359,648,620 | 299,986,053 |

20. CMHC replacement and operating reserves

Under agreements with CMHC, MCK established a replacement reserve, funded by an annual allocation of \$116,000 (2023 - \$114,267), to ensure replacement of buildings financed by CMHC. At March 31, 2024, \$822,825 (2023 - \$673,993) has been set aside to fund this reserve.

Under the terms of the agreement with CMHC, MCK has also established an operational reserve related to the on-reserve housing units funded by CMHC. During the current year, \$161,158 (2023 - \$139,813) has been set aside to fully fund this reserve. As at March 31, 2024, \$893,035 (2023 - \$697,881) has been set aside to fully fund this reserve.

In accordance with terms of the agreements, CMHC reserve moneys must be held or invested only in accounts or instruments guaranteed by the Canada Deposit Insurance Corporation, or as otherwise approved by CMHC. Reserve withdrawals are credited first to interest and then to principal.

21. Defined benefit pension plan

MCK maintains a defined benefit pension plan covering the employees of MCK and other band empowered entities. According to the most recent actuarial valuation of the Plan dated March 31, 2024, the Plan had a funding surplus of approximately \$44,499,000 (2023 - \$63,321,000) on a going concern basis and a funding surplus of approximately \$30,458,000 (2023 - \$33,115,000) on a solvency basis. The Pension Benefits Standards Act requires that Council fund the benefits determined under the Plan. The determination of the value of these benefits was made on the basis of an actuarial valuation on March 31, 2024.

Under the Pension Benefits Standards Act, a plan sponsor is permitted to use a letter of credit to reduce any solvency special payments otherwise required to be paid under the Act. In this regard, on July 27, 2015, the Plan sponsor entered into a letter of guarantee agreement with Bank of Montreal, whereby Bank of Montreal provided the sponsor with letters of guarantee. Letters of guarantee outstanding at March 31, 2024 totalled Nil (2023 - \$988,000), since the plan has met all the required conditions allowing it to fully withdraw all outstanding letters of guarantee.

Other accounts receivable includes an amount of \$1,907,517 (2023 - \$1,865,210), net of a provision of \$1,907,517 (2023 - \$1,865,210) due from the Pension plan for the employees of MCK. This comprises administrative expenses paid by MCK on behalf of the Plan for current and prior years. Expenses for the current year are \$42,308 (2023 - \$107,848) and these amounts are charged at cost.

Mohawk Council of Kahnawà:ke
Notes to the Consolidated Financial Statements
For the year ended March 31, 2024

22. Government transfers

During the year, the Organization recognized the following government transfers:

| | <i>Operating and capital</i> | <i>Deferrals and repayments</i> | 2024 | 2023 |
|--|----------------------------------|---|--------------------|--------------------|
| <i>Federal government transfers</i> | | | | |
| Indigenous Services Canada | 105,066,441 | 928,934 | 105,995,375 | 97,021,389 |
| Health Canada | 17,568,329 | (810,055) | 16,758,274 | 17,154,273 |
| Public Safety Canada | 5,614,515 | (1,451,987) | 4,162,528 | 3,394,358 |
| Department of Justice Canada | 102,500 | (583,640) | (481,140) | 83,760 |
| Fisheries and Oceans Canada | 763,848 | (263,103) | 500,745 | 285,997 |
| Canadian Heritage | 130,659 | (39,419) | 91,240 | 611,537 |
| Canada Mortgage Housing Corporation | 1,276,784 | - | 1,276,784 | 319,906 |
| Canada Revenue Agency | 180,924 | - | 180,924 | 161,905 |
| Impact Assessment Agency of Canada | 5,479 | - | 5,479 | 24,392 |
| Transport Canada | 271,377 | - | 271,377 | 160,251 |
| Minister of Environment and Climate Change | 319,390 | (222,913) | 96,477 | 52,853 |
| Employment and Social Development Canada | 444,722 | (54,665) | 390,057 | - |
| Economic Development Agency of Canada | 558,844 | - | 558,844 | - |
| | 132,303,812 | (2,496,848) | 129,806,964 | 119,270,621 |
| <i>Provincial government transfers</i> | | | | |
| Transports Québec | 2,569,304 | - | 2,569,304 | 2,478,431 |
| Sécurité publique Québec | 3,080,011 | (612,077) | 2,467,934 | 2,457,254 |
| Département de la justice du Québec | 65,000 | (4,367) | 60,633 | 152,317 |
| Développement durable, Environnement et Lutte contre les changements climatiques | 154,534 | (70,016) | 84,518 | 48,876 |
| Ministère de la Culture et des Communications | 76,250 | - | 76,250 | - |
| Province of Québec | 2,334,243 | (1,804,706) | 529,537 | - |
| | 8,279,342 | (2,491,166) | 5,788,176 | 5,136,878 |
| Total government transfers | 140,583,154 | (4,988,014) | 135,595,140 | 124,407,499 |

23. Economic dependence

MCK receives 68% (2023 - 78%) of its revenue from Indigenous Services Canada and other agencies of the Government of Canada. The ability of MCK to deliver services is dependent upon the Government of Canada's continued financial commitments.

Mohawk Council of Kahnawà:ke
Notes to the Consolidated Financial Statements
For the year ended March 31, 2024

24. ISC funding reconciliation

ISC funding as per the statement of operations and accumulated surplus is reconciled as follows:

| | 2024 | 2023 |
|--|--------------------|-------------|
| Balance per financial statements | | |
| Balance per confirmation | 105,043,808 | 107,282,795 |
| ISC Health funding received for Health and Community Services not included in confirmation | 17,568,329 | 17,154,273 |
| Kahnawà:ke Shakotia'Takehnhas Community Services - Recovery of prior year's deficit | 22,633 | - |
| | 122,634,770 | 124,437,068 |

25. Budget information

The disclosed budget information has been approved by Council of Chiefs and the Board of Directors of the related entities which form part of the government reporting entity.

26. Comparative figures

Certain comparative figures have been reclassified to conform with current year's presentation.

Mohawk Council of Kahnawà:ke
Schedule 1 - Consolidated Schedule of Tangible Capital Assets
For the year ended March 31, 2024

| | <i>Land and land improvements</i> | <i>Buildings</i> | <i>Housing</i> | <i>Infrastructure</i> | <i>Vehicles</i> | <i>Firetrucks</i> | <i>Equipment</i> | <i>Computers</i> | 2024 | 2023 |
|--|---------------------------------------|-------------------|-------------------|-----------------------|------------------|-------------------|------------------|------------------|--------------------|-------------------|
| Cost | | | | | | | | | | |
| Balance, beginning of year | 7,324,934 | 64,116,581 | 10,046,339 | 87,365,931 | 10,258,290 | 2,565,170 | 7,562,412 | 3,259,374 | 192,499,031 | 181,810,178 |
| Acquisition of tangible capital assets | 300,000 | 1,765,002 | 5,038,022 | 1,459,460 | 4,298,751 | 30,625 | 4,536,361 | 563,408 | 17,991,629 | 10,688,853 |
| Balance, end of year | 7,624,934 | 65,881,583 | 15,084,361 | 88,825,391 | 14,557,041 | 2,595,795 | 12,098,773 | 3,822,782 | 210,490,660 | 192,499,031 |
| Accumulated amortization | | | | | | | | | | |
| Balance, beginning of year | 73,047 | 39,046,161 | 2,952,174 | 33,390,822 | 7,577,272 | 1,539,652 | 5,668,179 | 2,952,171 | 93,199,478 | 86,257,967 |
| Annual amortization | 75,436 | 2,133,857 | 309,119 | 2,732,995 | 1,222,663 | 106,763 | 801,622 | 278,694 | 7,661,149 | 6,941,511 |
| Balance, end of year | 148,483 | 41,180,018 | 3,261,293 | 36,123,817 | 8,799,935 | 1,646,415 | 6,469,801 | 3,230,865 | 100,860,627 | 93,199,478 |
| Net book value of tangible capital assets | 7,476,451 | 24,701,565 | 11,823,068 | 52,701,574 | 5,757,106 | 949,380 | 5,628,972 | 591,917 | 109,630,033 | 99,299,553 |
| | 2023 | | | | | | | | | |
| Net book value of tangible capital assets | 7,251,887 | 25,070,420 | 7,094,165 | 53,975,109 | 2,681,018 | 1,025,518 | 1,894,233 | 307,203 | 99,299,553 | |

Mohawk Council of Kahnawà:ke
Schedule 2 - Schedule of Consolidated Expenses by Object
For the year ended March 31, 2024

| | <i>2024 Budget</i> | <i>2024</i> | <i>2023</i> |
|--|------------------------|--------------------|--------------------|
| Consolidated expenses by object | | | |
| Advertising and public relations | 1,264,940 | 1,169,947 | 807,335 |
| Amortization | 2,000 | 7,661,149 | 6,941,511 |
| Automotive | 1,196,542 | 1,300,302 | 1,406,748 |
| Bad debts | 365,366 | 423,899 | 381,933 |
| Bank charges and interest | 285,917 | 237,657 | 291,509 |
| Covid Support programs | 18,000 | 8,312 | 77,829 |
| Economic | 198,380 | 429,167 | 561,821 |
| Education and culture | 829,215 | 4,031,262 | 4,229,443 |
| Employment and training | 1,679,807 | 1,626,798 | 1,170,334 |
| Health costs | 18,700,793 | 20,385,984 | 11,533,553 |
| Honouraria(um) | 227,213 | 184,649 | 183,411 |
| Infrastructure costs | 4,929,331 | 2,322,207 | 869,497 |
| Insurance | 458,513 | 440,196 | 360,989 |
| Interest on long-term debt | 96,401 | 93,154 | 106,191 |
| Meeting | 530,651 | 347,175 | 182,272 |
| Office expenses and supplies | 3,356,237 | 2,018,733 | 2,029,301 |
| Overhead costs and recoveries | 5,549,357 | 158,988 | 119,251 |
| Pension | 560,000 | 95,024 | 2,454,666 |
| Post majority, foster and group home | 3,040,300 | 1,554,898 | 2,349,401 |
| Professional fees | 5,198,672 | 9,612,669 | 6,855,773 |
| Recovery of expenses | (123,465) | (461,603) | (304,569) |
| Rent | 2,892,932 | 1,867,404 | 2,031,528 |
| Repairs and maintenance | 3,185,342 | 2,797,373 | 2,386,675 |
| Salaries and benefits | 72,374,782 | 65,283,847 | 62,527,420 |
| Social assistance | 6,223,745 | 6,078,035 | 5,725,915 |
| Subcontracts | - | 158,112 | - |
| Telephone and IT | 1,097,187 | 759,924 | 566,967 |
| Training | 1,772,790 | 1,150,561 | 709,620 |
| Travel | 1,063,182 | 1,074,108 | 852,951 |
| Tuitions and Student Allowances | 3,447,821 | 3,694,743 | 2,854,344 |
| Uniforms | 91,960 | 68,677 | 45,445 |
| Utilities | 1,608,663 | 1,387,185 | 1,458,206 |
| | 142,122,574 | 137,960,536 | 121,767,270 |

Mohawk Council of Kahnawà:ke
Schedule 3 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2024

| | <i>Sch</i> | <i>ISC Revenue</i> | <i>Other Revenue</i> | <i>Total Revenues</i> | <i>Total Expenses</i> | <i>Transfers between programs</i> | <i>Schedule Surplus (Deficit)</i> | <i>Prior Year Schedule Surplus (Deficit)</i> |
|-------------------------------|------------|--------------------|----------------------|---------------------------|---------------------------|---|---|--|
| Segment Schedules | | | | | | | | |
| Government Operations | 4 | 36,483,428 | 63,078,551 | 99,561,979 | 58,522,079 | (2,710,181) | 38,329,719 | 19,100,568 |
| Economic Development | 5 | 2,066,634 | 1,101,503 | 3,168,137 | 8,859,386 | 1,324,142 | (4,367,107) | 505,308 |
| Health and Community Services | 6 | 56,036,243 | 2,009,577 | 58,045,820 | 38,745,998 | - | 19,299,822 | 22,792,222 |
| Education | 7 | 25,396,889 | 6,211,047 | 31,607,936 | 27,357,092 | - | 4,250,844 | 2,325,912 |
| Fire Services | 8 | 494,098 | 116,097 | 610,195 | 1,509,187 | 1,129,460 | 230,468 | 31,660 |
| Cultural Center | 9 | 62,560 | 1,830,286 | 1,892,846 | 1,587,326 | 256,579 | 562,099 | 314,506 |
| Kariwonoron | 10 | 2,094,918 | 597,527 | 2,692,445 | 1,336,781 | - | 1,355,664 | 1,022,149 |
| Ottawa Trust Funds | 11 | - | 43,745 | 43,745 | 42,687 | - | 1,058 | 31,516 |
| | | 122,634,770 | 74,988,333 | 197,623,103 | 137,960,536 | - | 59,662,567 | 46,123,841 |

Mohawk Council of Kahnawà:ke
Government Operations
Schedule 4 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2024

| | <i>2024 Budget</i> | <i>2024</i> | <i>2023</i> |
|---|------------------------|-------------------|-------------------|
| Revenue | | | |
| Government funding | | | |
| Indigenous Services Canada | 28,814,439 | 36,483,428 | 48,733,689 |
| Provincial government funding | 5,764,231 | 7,676,238 | 10,602,065 |
| Federal government funding | 4,646,396 | 8,913,552 | 4,827,474 |
| | 39,225,066 | 53,073,218 | 64,163,228 |
| Investment income | 6,341,031 | 6,285,286 | 3,101,323 |
| Share in equity of government business entities | - | (81,971) | (1,040,152) |
| Other revenues | 2,948,154 | 8,170,665 | 5,777,207 |
| User fees | 139,812 | 143,533 | 142,943 |
| Rental income | 1,641,483 | 1,642,891 | 1,392,372 |
| Kahnawake Gaming Commission | 1,802,167 | 2,015,295 | 1,565,456 |
| Registration fees | 15,807 | 144,160 | 170,700 |
| Poker room | 191,213 | 206,619 | 178,412 |
| Snack bar | 130,000 | 159,029 | 144,245 |
| Advertising revenue | 24,977 | 105,620 | 51,200 |
| Tickets and fines | 526,368 | 505,311 | 605,092 |
| Royalties | 324,105 | 461,893 | 426,178 |
| MSI | 2,401,077 | 2,397,267 | 2,116,412 |
| EGD revenue | 14,143,956 | 22,137,060 | 14,903,392 |
| First Nations Quebec and Labrador Health and Social Services Commission | - | 3,300,951 | 2,408,560 |
| Repayment of funding | - | (798,192) | 52,598 |
| Deferred revenue - prior year | 1,279,897 | 34,665,755 | 16,744,147 |
| Deferred revenue - current year | (425,367) | (38,809,611) | (34,665,755) |
| | 70,709,746 | 95,724,779 | 78,237,558 |

Continued on next page

Mohawk Council of Kahnawà:ke
Government Operations
Schedule 4 - Consolidated Schedule of Revenue and Expenses and Accumulated Surplus
(Deficit)

For the year ended March 31, 2024

| | 2024 | 2023 |
|--|-------------------|--------------------|
| <i>(Continued from previous page)</i> | 70,709,746 | 95,724,779 |
| | | 78,237,558 |
| Expenses | | |
| Advertising and public relations | 287,773 | 252,076 |
| Amortization | - | 5,092,494 |
| Automotive | 1,058,254 | 1,235,167 |
| Bad debts | 365,366 | 370,957 |
| Bank charges and interest | 221,437 | 223,476 |
| Covid Support programs | 18,000 | 8,312 |
| Health costs | - | 18,000 |
| Honouraria(um) | 40,850 | 32,590 |
| Infrastructure costs | 4,929,331 | 2,322,207 |
| Insurance | 388,370 | 285,454 |
| Interest on long-term debt | 64,833 | 72,223 |
| Meeting | 359,627 | 265,195 |
| Office expenses and supplies | 1,257,228 | 1,166,758 |
| Overhead charges and cost recoveries | (123,465) | (461,603) |
| Overhead costs and recoveries | 185,811 | 225,821 |
| Pension | 560,000 | 95,024 |
| Professional fees | 3,427,380 | 6,066,788 |
| Rent | 1,732,468 | 1,220,496 |
| Repairs and maintenance | 1,159,721 | 1,350,914 |
| Salaries and employee benefits | 36,658,793 | 30,592,867 |
| Social assistance | 6,223,745 | 6,078,035 |
| Subcontracts | - | 158,112 |
| Telephone and IT | 150,084 | 125,738 |
| Training | 981,185 | 557,940 |
| Travel | 487,076 | 306,124 |
| Uniforms | 76,960 | 46,117 |
| Utilities | 852,038 | 814,797 |
| | 61,362,865 | 58,522,079 |
| | | 55,914,652 |
| Surplus before other items | 9,346,881 | 37,202,700 |
| | | 22,322,906 |
| Other income (expense) | | |
| Gain on disposal of capital assets | - | 2,200 |
| Foreign exchange | 659,600 | 545,820 |
| Allocations to other community organizations | (10,000) | (2,738,590) |
| Kahnawà:ke Shakotia'Takehnhas Community Services | - | 1,374,561 |
| Loss on transfer of debt to Mohawk Council of Kahnawà:ke | - | 8,438,443 |
| Gain on transfer of investment to Mohawk Council of Kahnawà:ke | - | (3,785,234) |
| | 649,600 | 3,837,200 |
| | | (615,128) |
| Surplus before transfers | 9,996,481 | 41,039,900 |
| | | 21,707,778 |
| Transfers between programs | - | (2,710,181) |
| | | (2,607,210) |
| Surplus | 9,996,481 | 38,329,719 |
| | | 19,100,568 |

Mohawk Council of Kahnawà:ke
Economic Development
Schedule 5 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2024

| | 2024 Budget | 2024 | 2023 |
|---|------------------------|------------------|-------------|
| Revenue | | | |
| Government funding | | | |
| Indigenous Services Canada | 968,892 | 2,066,634 | 979,280 |
| Provincial government funding | 275,500 | 526,854 | - |
| Federal government funding | 1,728,612 | 444,722 | 99,884 |
| | 2,973,004 | 3,038,210 | 1,079,164 |
| Investment income | 77,866 | 235,248 | 136,711 |
| Share in equity of government business entities | - | - | 823,200 |
| Other revenues | 348,293 | 1,295,723 | 1,106,902 |
| Rental income | 840,603 | 943,352 | 937,948 |
| First Nations Quebec and Labrador Health and Social Services Commission | - | - | 81,114 |
| First Nations Human Resources Development Commission of Quebec | 2,168,564 | 2,562,303 | 2,050,420 |
| National Aboriginal Capital Corporations | 542,762 | 573,712 | 354,291 |
| Repayment of funding | - | (126,308) | - |
| Deferred revenue - prior year | - | 724,896 | 737,468 |
| Deferred revenue - current year | 148,230 | (2,367,265) | (724,896) |
| | 7,099,322 | 6,879,871 | 6,582,322 |

Continued on next page

Mohawk Council of Kahnawà:ke
Economic Development
Schedule 5 - Consolidated Schedule of Revenue and Expenses and Accumulated Surplus
(Deficit)

For the year ended March 31, 2024

| | 2024 | 2023 |
|--|--------------------|--------------------|
| <i>(Continued from previous page)</i> | 7,099,322 | 6,879,871 |
| | 6,582,322 | |
| Expenses | | |
| Advertising and public relations | 840,149 | 818,352 |
| Amortization | - | 269,331 |
| Bad debts | - | 38,611 |
| Bank charges and interest | 3,265 | (18,431) |
| Covid Support programs | - | - |
| Economic | 198,380 | 429,167 |
| Employment and training | 1,679,807 | 1,626,798 |
| Honouraria(um) | 76,626 | 22,097 |
| Insurance | 25,840 | 20,177 |
| Interest on long-term debt | 31,568 | 20,931 |
| Meeting | 122,904 | 48,194 |
| Office expenses and supplies | 416,875 | 297,256 |
| Overhead costs and recoveries | (205,477) | (47,933) |
| Professional fees | 513,962 | 582,695 |
| Rent | 247,566 | 222,329 |
| Repairs and maintenance | 217,957 | 180,653 |
| Salaries and employee benefits | 4,326,758 | 3,804,563 |
| Telephone and IT | 145,590 | 160,242 |
| Training | 116,866 | 129,710 |
| Travel | 127,189 | 143,929 |
| Utilities | 311,855 | 110,715 |
| | 9,197,680 | 8,859,386 |
| | 7,811,533 | |
| Deficit before other items | (2,098,358) | (1,979,515) |
| | (1,229,211) | |
| Other income (expense) | | |
| Kahnawà:ke Education Centre | 148,262 | 126,336 |
| Kahnawà:ke Shakotii'a'Takehnhas Community Services | 261,114 | 815,139 |
| Loss on transfer of debt to Mohawk Council of Kahnawà:ke | - | (8,438,443) |
| Gain on transfer of investment to Mohawk Council of Kahnawà:ke | - | 3,785,234 |
| | 409,376 | (3,711,734) |
| | 286,543 | |
| Deficit before transfers | (1,688,982) | (5,691,249) |
| | (942,668) | |
| Transfers between programs | - | 1,324,142 |
| | 1,447,976 | |
| Surplus (deficit) | (1,688,982) | (4,367,107) |
| | 505,308 | |

Mohawk Council of Kahnawà:ke
Health and Community Services
Schedule 6 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2024

| | <i>2024 Budget</i> | <i>2024</i> | <i>2023</i> |
|---|------------------------|-------------------|-------------|
| Revenue | | | |
| Government funding | | | |
| Indigenous Services Canada | 42,753,867 | 56,036,243 | 48,233,655 |
| Federal government funding | 228,000 | 161,924 | 161,906 |
| | 42,981,867 | 56,198,167 | 48,395,561 |
| Investment income | 400,000 | 1,293,174 | 444,295 |
| Other revenues | 204,333 | 272,859 | 368,909 |
| Rental income | 482,451 | 429,627 | 473,723 |
| Repayment of funding | - | (307,089) | (169,115) |
| Deferred revenue - prior year | 917,894 | 2,797,822 | 3,989,674 |
| Deferred revenue - current year | 738,635 | (2,638,740) | (2,797,822) |
| | 45,725,180 | 58,045,820 | 50,705,225 |
| Expenses | | | |
| Advertising and public relations | 5,500 | 62,304 | 5,262 |
| Amortization | - | 530,278 | 370,098 |
| Automotive | 69,604 | 52,480 | 33,528 |
| Bad debts | - | 1,449 | - |
| Bank charges and interest | 26,700 | 27,353 | 24,728 |
| Health costs | 18,700,793 | 20,367,984 | 11,533,553 |
| Honouraria(um) | 40,000 | 41,222 | 38,858 |
| Insurance | 20,453 | 47,557 | 39,854 |
| Office expenses and supplies | 200,341 | 176,071 | 184,690 |
| Overhead costs and recoveries | 5,562,706 | (61,587) | (60,679) |
| Post majority, foster and group home | 3,040,300 | 1,554,898 | 2,349,401 |
| Professional fees | 316,200 | 678,271 | 154,855 |
| Rent | 675,354 | 271,940 | 122,593 |
| Repairs and maintenance | 1,380,885 | 676,221 | 399,787 |
| Salaries and employee benefits | 17,442,184 | 13,429,921 | 13,605,495 |
| Telephone and IT | 349,807 | 234,627 | 166,183 |
| Training | 257,730 | 268,497 | 202,551 |
| Travel | 301,276 | 236,557 | 130,572 |
| Utilities | 151,105 | 149,955 | 131,854 |
| | 48,540,938 | 38,745,998 | 29,433,183 |
| Surplus before other items | (2,815,758) | 19,299,822 | 21,272,042 |
| Other income | | | |
| Gain on disposal of portfolio investments | - | - | 1,486,930 |
| Gain on disposal of capital assets | - | - | 33,250 |
| | - | - | 1,520,180 |
| Surplus | (2,815,758) | 19,299,822 | 22,792,222 |

Mohawk Council of Kahnawà:ke
Education
Schedule 7 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2024

| | <i>2024 Budget</i> | <i>2024</i> | <i>2023</i> |
|--|------------------------|------------------|------------------|
| Revenue | | | |
| Government funding | | | |
| Indigenous Services Canada | 21,009,389 | 25,396,889 | 23,898,577 |
| Investment income | - | 871,552 | 448,958 |
| Other revenues | 79,609 | 387,412 | 385,414 |
| Rental income | 33,942 | 33,942 | 33,114 |
| Step by Step | 334,775 | 330,000 | 330,062 |
| First Nations Education Council | 197,975 | 320,538 | 2,077,989 |
| Repayment of funding | - | (125,475) | (236,095) |
| Deferred revenue - prior year | - | 4,392,428 | 3,992,670 |
| Deferred revenue - current year | - | (101,445) | (4,392,428) |
| | 21,655,690 | 31,505,841 | 26,538,261 |
| Expenses | | | |
| Advertising and public relations | 25,964 | 14,076 | 15,124 |
| Amortization | - | 1,574,360 | 1,318,996 |
| Bad debts | - | 12,821 | 6,789 |
| Bank charges and interest | 30,962 | 1,134 | 1,525 |
| Education and culture | 566,428 | 3,438,127 | 3,593,368 |
| Honouraria(um) | 7,737 | 29,944 | 9,575 |
| Insurance | - | 62,007 | 57,260 |
| Meeting | 48,120 | 31,972 | 47,007 |
| Office expenses and supplies | 1,334,063 | 254,510 | 144,454 |
| Overhead costs and recoveries | 6,317 | - | 5,486 |
| Professional fees | 862,130 | 2,232,858 | 1,725,964 |
| Rent | 207,394 | 122,489 | 132,248 |
| Repairs and maintenance | 339,029 | 426,951 | 307,239 |
| Salaries and employee benefits | 10,363,182 | 14,485,443 | 13,239,263 |
| Telephone and IT | 445,756 | 224,953 | 157,413 |
| Training | 378,259 | 106,430 | 94,419 |
| Travel | 130,141 | 360,350 | 274,045 |
| Tuitions and Student Allowances | 3,447,821 | 3,694,743 | 2,854,344 |
| Utilities | 273,606 | 283,924 | 315,896 |
| | 18,466,909 | 27,357,092 | 24,300,415 |
| Surplus before other items | 3,188,781 | 4,148,749 | 2,237,846 |
| Other income | | | |
| Kahnawà:ke Shakotii'a Takehnhas Community Services | - | 102,095 | 88,066 |
| Surplus | 3,188,781 | 4,250,844 | 2,325,912 |

Mohawk Council of Kahnawà:ke
Fire Services
Schedule 8 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2024

| | <i>2024 Budget</i> | <i>2024</i> | <i>2023</i> |
|--|------------------------|------------------|------------------|
| Revenue | | | |
| Government funding | | | |
| Indigenous Services Canada | 447,802 | 494,098 | 713,444 |
| Investment income | 2,000 | 8,064 | 3,630 |
| Other revenues | - | 12,996 | 17,001 |
| Deferred revenue - prior year | - | 16,351 | 64,542 |
| Deferred revenue - current year | - | - | (16,351) |
| | 449,802 | 531,509 | 782,266 |
| Expenses | | | |
| Advertising and public relations | 91,990 | 21,231 | 49,361 |
| Amortization | - | 186,561 | 177,971 |
| Automotive | 68,684 | 12,655 | 16,016 |
| Bad debts | - | 61 | 140 |
| Bank charges and interest | 3,453 | 4,008 | 3,760 |
| Insurance | 19,950 | 22,441 | 15,146 |
| Meeting | - | 1,058 | 1,754 |
| Office expenses and supplies | 69,130 | 61,174 | 34,441 |
| Professional fees | 14,000 | 27,487 | 20,615 |
| Repairs and maintenance | 19,750 | 87,940 | 259,642 |
| Salaries and employee benefits | 1,123,196 | 939,758 | 874,809 |
| Telephone and IT | 3,450 | 2,707 | 5,569 |
| Training | 34,750 | 84,120 | 26,241 |
| Travel | 2,500 | 15,427 | 4,262 |
| Uniforms | 15,000 | 22,560 | 4,590 |
| Utilities | 13,059 | 19,999 | 18,349 |
| | 1,478,912 | 1,509,187 | 1,512,666 |
| Deficit before other items | (1,029,110) | (977,678) | (730,400) |
| Other income (expense) | | | |
| Foreign exchange | (350) | (11,088) | 2,826 |
| Kahnawà:ke Shakotiiia'Takehnhas Community Services | - | 89,774 | - |
| | (350) | 78,686 | 2,826 |
| Deficit before transfers | (1,029,460) | (898,992) | (727,574) |
| Transfers | - | 1,129,460 | 759,234 |
| Surplus (Deficit) | (1,029,460) | 230,468 | 31,660 |

Mohawk Council of Kahnawà:ke
Cultural Center
Schedule 9 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2024

| | <i>2024 Budget</i> | <i>2024</i> | <i>2023</i> |
|---|------------------------|------------------|------------------|
| Revenue | | | |
| Government funding | | | |
| Indigenous Services Canada | - | 62,560 | 100,000 |
| Provincial government funding | - | 76,250 | - |
| Federal government funding | 114,454 | 148,844 | 361,375 |
| | 114,454 | 287,654 | 461,375 |
| Investment income | - | 3,793 | 2,076 |
| Other revenues | - | 307,910 | 187,364 |
| Repayment of funding | - | (11,552) | - |
| Deferred revenue - prior year | - | 34,791 | 84,364 |
| Deferred revenue - current year | - | (6,665) | (34,791) |
| | 114,454 | 615,931 | 700,388 |
| Expenses | | | |
| Advertising and public relations | 13,564 | 1,908 | 3,547 |
| Amortization | 2,000 | 8,125 | 5,846 |
| Education and culture | 197,787 | 528,209 | 561,935 |
| Honouraria(um) | 7,000 | 1,385 | 2,919 |
| Insurance | 2,500 | 1,192 | 2,031 |
| Meeting | - | 756 | 765 |
| Office expenses and supplies | 40,000 | 28,390 | 29,157 |
| Professional fees | 40,000 | 6,195 | 14,760 |
| Rent | 30,000 | 30,000 | 30,000 |
| Repairs and maintenance | 10,000 | 18,395 | 17,655 |
| Salaries and employee benefits | 1,293,369 | 942,391 | 821,621 |
| Telephone and IT | - | 8,659 | 8,691 |
| Travel | 15,000 | 11,721 | 16,194 |
| Utilities | - | - | 675 |
| | 1,651,220 | 1,587,326 | 1,515,796 |
| Deficit before other items | (1,536,766) | (971,395) | (815,408) |
| Other income (expense) | | | |
| Kahnawà:ke Shakotiaa'Takehnhas Community Services | 1,169,412 | 1,276,915 | 729,914 |
| Surplus (deficit) before transfers | (367,354) | 305,520 | (85,494) |
| Transfers | - | 256,579 | 400,000 |
| Surplus (Deficit) | (367,354) | 562,099 | 314,506 |

Mohawk Council of Kahnawà:ke
Kariwonoron
Schedule 10 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2024

| | <i>2024 Budget</i> | <i>2024</i> | <i>2023</i> |
|---|------------------------|------------------|-------------|
| Revenue | | | |
| Government funding | | | |
| Indigenous Services Canada | 2,094,918 | 2,094,918 | 1,778,423 |
| Federal government funding | - | - | 150,278 |
| | 2,094,918 | 2,094,918 | 1,928,701 |
| Investment income | 3,000 | 86,621 | 5,079 |
| Other revenues | 55,800 | 85,696 | 60,449 |
| Step by Step | 145,000 | 252,817 | 295,774 |
| | 2,298,718 | 2,520,052 | 2,290,003 |
| Expenses | | | |
| Bank charges and interest | 100 | 117 | 271 |
| Covid Support programs | - | - | 40,096 |
| Education and culture | 65,000 | 64,926 | 74,140 |
| Honouraria(um) | 55,000 | 57,411 | 42,137 |
| Insurance | 1,400 | 1,368 | - |
| Office expenses and supplies | 38,600 | 34,574 | 31,122 |
| Professional fees | 25,000 | 18,375 | 36,973 |
| Rent | 150 | 150 | (40) |
| Repairs and maintenance | 58,000 | 56,299 | 22,130 |
| Salaries and employee benefits | 1,167,300 | 1,088,904 | 1,012,446 |
| Telephone and IT | 2,500 | 2,998 | 1,813 |
| Training | 4,000 | 3,864 | 2,672 |
| Utilities | 7,000 | 7,795 | 4,094 |
| | 1,424,050 | 1,336,781 | 1,267,854 |
| Surplus before other items | 874,668 | 1,183,271 | 1,022,149 |
| Other income | | | |
| Tewatohnni'saktha | - | 4,811 | - |
| Kahnawà:ke Shakotiia'Takehnhas Community Services | 393,518 | 167,582 | - |
| | 393,518 | 172,393 | - |
| Surplus | 1,268,186 | 1,355,664 | 1,022,149 |

Mohawk Council of Kahnawà:ke
Ottawa Trust Funds
Schedule 11 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2024

| | <i>2024 Budget</i> | <i>2024</i> | <i>2023</i> |
|-------------------------------|-------------------------------|--------------------|--------------------|
| Revenue | | | |
| Investment income | - | 2,064 | 905 |
| Rental income | - | 41,681 | 41,782 |
| | - | 43,745 | 42,687 |
| Expenses | | | |
| Overhead costs and recoveries | - | 42,687 | 11,171 |
| Surplus | - | 1,058 | 31,516 |