

**Upper Nicola Band**

**Consolidated Financial Statements**

**March 31, 2025**

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## Upper Nicola Band

### Consolidated Financial Statements

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# Upper Nicola Band

## Management's Responsibility for Financial Reporting

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March 31, 2025

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The accompanying Consolidated financial statements of Upper Nicola Band are the responsibility of management and have been approved by Council.

The Consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada and as such include amounts that are the best estimates and judgments of management.


Management is responsible for the integrity and objectivity of these statements and for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the Consolidated financial statements.

The Council meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the Consolidated financial statements and the external auditor's report.

The external auditors, Crowe MacKay LLP, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the Consolidated financial statements. The external auditors have full and free access to financial management of Upper Nicola Band and meet when required.

On behalf of Upper Nicola Band:

  
\_\_\_\_\_  
Chief

29 July 2025  
\_\_\_\_\_  
Date

  
\_\_\_\_\_  
Finance and Audit Committee Chair

29 July 2025  
\_\_\_\_\_  
Date

  
\_\_\_\_\_  
Band Administrator

29 July 2025  
\_\_\_\_\_  
Date

## **Independent Auditors' Report**

### **To the Members of Upper Nicola Band**

#### *Qualified Opinion*

We have audited the Consolidated financial statements of Upper Nicola Band, which comprise the Consolidated statement of financial position as at March 31, 2025, and the Consolidated statement of remeasurement gains losses, statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and notes to the Consolidated financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying Consolidated financial statements present fairly, in all material respects, the Consolidated financial position of Upper Nicola Band as at March 31, 2025, and the results of its Consolidated operations, its remeasurement gains and losses, its changes in its Consolidated net debt, and its Consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### *Basis for Qualified Opinion*

The Basis of Presentation and Significant Accounting Policies describes the accounting policy with respect to the First Nation's asset retirement obligations. As discussed in Note 14 to the consolidated financial statements, asset retirement obligations have not been estimated and recorded on the consolidated statement of financial position both as at April 1, 2024 and as at the year-end March 31, 2025. The First Nation's tangible capital assets represent a significant amount of the assets of the consolidated financial statements as at March 31, 2025 and we were unable to obtain sufficient information regarding the effect of the asset retirement obligations on the consolidated financial statements. Therefore we were unable to determine whether any adjustments might be necessary to expenses, excess of revenue over expenses and cash flows from operating activities for the year ended March 31, 2025, and net financial assets, non-financial assets and accumulated surplus as at April 1, 2024 and March 31, 2025. Our audit opinion on the financial statements for the year ended March 31, 2024 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of Upper Nicola Band in accordance with the ethical requirements that are relevant to our audit of the Consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

#### *Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of the Consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of Consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Consolidated financial statements, management is responsible for assessing Upper Nicola Band's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate Upper Nicola Band or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing Upper Nicola Band's financial reporting process.

### *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements*

Our objectives are to obtain reasonable assurance about whether the Consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ◆ Identify and assess the risks of material misstatement of the Consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ◆ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- ◆ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ◆ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Upper Nicola Band's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause Upper Nicola Band to cease to continue as a going concern.
- ◆ Evaluate the overall presentation, structure and content of the Consolidated financial statements, including the disclosures, and whether the Consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- ◆ Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Vancouver, Canada  
July 29, 2025**



**Chartered Professional Accountants**

## Upper Nicola Band

### Consolidated Statement of Financial Position

March 31	2025	2024
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#### Financial Assets

Cash and equivalents (Note 2)	\$ 29,799,219	\$ 9,374,369
Accounts receivable (Note 3)	3,382,487	3,886,118
Due from related party (Note 5)	42,979	42,374
Portfolio investments (Note 4)	23,701,928	23,633,551
Long-term investments (Note 6)	2,555,132	2,483,562
Trust funds held by Ottawa (Note 7)	71,789	67,387
	<b>59,553,534</b>	<b>39,487,361</b>

#### Liabilities

Accounts payable and accrued liabilities	2,884,862	1,947,339
Deferred revenue (Note 8)	19,785,667	9,127,342
Upper Nicola Trust	113,455	113,455
Long-term debt (Note 9)	1,017,714	1,516,841
	<b>23,801,698</b>	<b>12,704,977</b>

<b>Net financial assets</b>	<b>35,751,836</b>	<b>26,782,384</b>
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#### Non-financial Assets

Capital assets (Note 10)	22,379,364	11,899,543
Prepaid expenses	37,714	16,768
	<b>22,417,078</b>	<b>11,916,311</b>

<b>Accumulated Surplus</b>	<b>\$ 58,168,914</b>	<b>\$ 38,698,695</b>
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#### Accumulated Surplus consists of

Accumulated operating surplus (Note 11)	53,709,364	34,855,350
Accumulated remeasurement gains, end of year	4,459,550	3,843,345


<b>Accumulated Surplus</b>	<b>58,168,914</b>	<b>38,698,695</b>
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Contingent liabilities (Note 12)

#### Approved on behalf of the Upper Nicola Band

  
\_\_\_\_\_, Chief

  
\_\_\_\_\_, Finance and Audit Committee Chair

  
\_\_\_\_\_, Band Administrator

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## Upper Nicola Band

### Consolidated Statement of Remeasurement Gains and Losses

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For the year ended March 31	2025	2024
Accumulated remeasurement gains, beginning of year	\$ 3,843,345	\$ 2,127,691
Unrealized gains (losses) attributable to:		
Portfolio investments	1,508,103	2,137,074
Amounts reclassified to the statement of operations		
Realized (gains) losses on portfolio investments	(891,898)	(421,420)
Net remeasurement gains	616,205	1,715,654
Accumulated remeasurement gains, end of year	\$ 4,459,550	\$ 3,843,345

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## Upper Nicola Band

### Consolidated Statement of Operations and Accumulated Surplus

For the year ended March 31

	2025 Budget	2025 Actual	2024 Actual
<b>Revenue</b>			
Indigenous Services Canada	\$ 26,397,064	\$ 26,665,203	\$ 7,453,107
Other income	11,490,742	10,707,723	4,609,098
ISC - Revenue deferred from prior year	3,633,507	4,733,550	3,794,710
First Nations Health Authority	2,158,705	2,232,745	1,539,147
CMHC	1,275,000	-	1,275,000
Other Province of BC	585,428	687,467	1,056,575
Other - Revenue deferred from prior year	1,540,290	4,393,792	946,602
Forestry	947,722	2,675,845	899,324
Income from portfolio investments	-	1,202,172	732,924
BC Gaming Revenue	552,000	498,505	618,458
Investment income	84,000	759,746	477,989
First Nations Education Steering Committee	356,589	430,427	438,355
Rental income	231,060	243,487	264,283
CMHC subsidy	79,115	301,793	91,793
Indigenous Skills & Employment Training Strategy	139,259	135,179	-
Modified equity from government business enterprises	-	144,343	(44,354)
Other - Revenue deferred to future year	-	(4,038,520)	(4,342,175)
ISC - Revenue deferred to future year	-	(15,747,146)	(4,785,167)
	<b>49,470,481</b>	<b>36,026,311</b>	<b>15,025,669</b>
<b>Expenses (Note 16)</b>			
Administration	1,940,476	2,484,160	1,897,761
Amortization	-	1,010,934	816,748
Community and Social Services	4,718,247	4,096,930	3,772,014
Economic Development	105,000	17,646	18,646
Education	3,032,781	2,897,985	2,685,110
Forestry	-	1,148,459	32,936
Health	1,907,750	2,212,865	1,848,823
Housing	948,030	1,483,372	613,052
Language and culture	299,992	242,035	250,772
Other	470,164	473,908	164,708
Title and rights	1,357,720	1,028,240	789,303
Property Tax	12,406	6,888	9,899
Capital Fund	31,550,282	68,875	228,035
	<b>46,342,848</b>	<b>17,172,297</b>	<b>13,127,807</b>
<b>Excess of revenue over expenses</b>	<b>3,123,813</b>	<b>18,854,014</b>	<b>1,897,862</b>
<b>Accumulated surplus, beginning of year</b>	<b>-</b>	<b>38,698,695</b>	<b>35,084,179</b>
<b>Net remeasurement gains (losses)</b>	<b>-</b>	<b>616,205</b>	<b>1,716,654</b>
<b>Accumulated surplus, end of year</b>	<b>\$ 3,123,813</b>	<b>\$ 58,168,914</b>	<b>\$ 38,698,695</b>

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## Upper Nicola Band

### Consolidated Statement of Change in Net Financial Assets

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For the year ended March 31	2025	2024
<b>Excess of revenue over expenses</b>	<b>\$ 18,854,014</b>	<b>\$ 1,897,862</b>
Acquisition of tangible capital assets	(11,490,755)	(2,233,411)
Amortization of tangible capital assets	1,010,934	816,748
	(10,479,821)	(1,416,663)
Use (acquisition) of prepaid asset	(20,946)	52,515
Effects of remeasurement gains (losses) for the year	616,205	1,716,654
<b>Increase in net financial assets</b>	<b>8,969,452</b>	<b>2,250,364</b>
<b>Net financial assets, beginning of year</b>	<b>26,782,384</b>	<b>24,532,020</b>
<b>Net financial assets, end of year</b>	<b>\$ 35,751,836</b>	<b>\$ 26,782,384</b>

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## Upper Nicola Band

### Consolidated Statement of Cash Flow

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For the year ended March 31, 2025

2025

2024

#### Cash flows from

##### Operating activities

Excess of revenue over expenses	\$ 18,854,014	\$ 1,897,862
Items not affecting cash		
Amortization	1,010,934	816,748
Modified equity from government business enterprises	(144,343)	44,354
Modified equity from other investments	72,773	(141,310)

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	19,793,378	2,617,654
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##### Change in non-cash operating working capital

Accounts receivable	503,631	(1,468,626)
Prepaid expenses	(20,946)	52,515
Accounts payable and accrued liabilities	937,524	582,074
Deferred revenue	10,658,325	4,386,030

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	31,871,912	6,169,647
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##### Capital activities

Purchase of capital assets	(11,490,755)	(2,233,411)
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##### Financing activities

Repayment of long term debt	(499,128)	(125,184)
Fund decrease (increase) in Trust Funds held in Ottawa	(4,402)	(4,338)
Advances to related parties	(605)	(42,374)

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	(504,135)	(171,896)
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##### Investing activities

Portfolio investment dispositions	7,132,348	6,238,530
Portfolio investment purchases	(6,584,520)	(6,980,144)

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	547,828	(741,614)
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Increase in cash and cash equivalents	20,424,850	3,022,726
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Cash and cash equivalents, beginning of year	9,374,369	6,351,643
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Cash and cash equivalents, end of year	\$ 29,799,219	\$ 9,374,369
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# Upper Nicola Band

## Notes to Consolidated Financial Statements

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March 31, 2025

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### 1. Basis of Presentation and Significant Accounting Policies

These Consolidated financial statements are prepared in accordance with Canadian public sector accounting standards for governments as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada.

The Consolidated financial statements reflect activities of the First Nation and the partnerships and business enterprises which it controls. Controlled organizations are consolidated, except for government business enterprises and partnerships which are accounted for by the modified equity method. Upper Nicola Band Limited Partnership is controlled by the Nation and accounted for by the modified equity method.

#### (a) Revenue recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulated liabilities are settled.

Forestry revenues are recognized in the period in which they become receivable in accordance to the First Nation's contractual arrangements.

Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

Income from investments is recorded on the accrual basis.

#### (b) Investments

The First Nation accounts for its Government Business Enterprise (Upper Nicola Holdings Limited Partnership) and its investments in Stuwix Resources Joint Venture and Stuwix Resources Ltd. using the modified equity method. Under this method, the First Nation's investment in the business enterprise and its net earnings and other changes in equity are recorded in the Administration segment. No adjustment is made to conform the accounting policies of the government business enterprise to those of the Nation. Inter-organizational transactions and balances have not been eliminated, except for any profit or loss on transactions of assets that remain within the entities.

Other investments are recorded at lower of cost and net realizable value.

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## Upper Nicola Band

### Notes to Consolidated Financial Statements

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March 31, 2025

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#### 1. Basis of Presentation and Significant Accounting Policies (continued)

##### (c) Financial instruments

###### Measurement

The First Nation measures all its financial assets and financial liabilities at cost or amortized cost, except for the following, which are measured at fair value without any adjustment for transaction costs: derivatives, portfolio investments in equity instruments that are quoted in an active market and portfolio investments that the First Nation has elected to measure at fair value. The effective interest rate method is used to determine interest revenue or expenses for financial instruments measured at amortized cost.

Financial assets measured at amortized cost include cash and equivalents, accounts receivable, and trust funds held by Ottawa. Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, Upper Nicola Trust, and long-term debt.

Financial assets measured at fair value include portfolio investments.

Fair value measurements are classified using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy used has the following levels:

- Level 1 – Unadjusted quoted prices in active markets for identical assets or liabilities;
- Level 2 – Inputs other than quoted prices included within Level 1, that are observable for the asset or liability either directly, such as prices, or indirectly, such as those derived from prices; and
- Level 3 – Inputs for the asset or liability that are not based on observable market data; assumptions are based on the best internal and external information available and are most suitable and appropriate based on the type of financial instrument being valued in order to establish what the transaction price would have been on the measurement date in an arm's length transaction.

Unrealized gains and losses from changes in the fair value of financial instruments are recognized in the Consolidated Statement of Remeasurement Gains and Losses. Upon settlement, the cumulative gain or loss is reclassified from the Consolidated Statement of Remeasurement Gains and Losses and recognized in the Consolidated Statement of Operations and Accumulated Surplus. Interest and dividends attributable to financial instruments are reported in the Consolidated Statement of Operations and Accumulated Surplus.

###### Transaction costs

Transaction costs attributable to financial instruments measured at fair value are recognized in the Consolidated Statement of Operations and Accumulated Surplus in the period incurred. Transaction costs for financial instruments measured at cost or amortized cost are recognized in the original cost of the instrument.

###### Impairment

At the end of each reporting period, management assesses financial assets or groups of financial assets for evidence of objective impairment. An impairment loss is recognized in the Consolidated Statement of Operations and Accumulated Surplus when there is a loss in value that is other than temporary. Future recoveries of impaired financial assets are recognized in the Consolidated Statement of Operations and Accumulated Surplus when received, except for recoveries of impaired portfolio investments. Future recoveries of impaired portfolio investments are not recognized. In the case of an item in the fair value category, a reversal of any net remeasurement gains recognized in previous reporting periods up to the amount of the write-down is reported in the Consolidated Statement of Remeasurement Gains and Losses.

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## Upper Nicola Band

### Notes to Consolidated Financial Statements

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March 31, 2025

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#### 1. Basis of Presentation and Significant Accounting Policies (continued)

##### (d) Cash and equivalents

Cash and cash equivalents include cash on hand and balances in bank accounts, net of bank overdrafts.

##### (e) Use of estimates

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

##### (f) Tangible capital assets

Tangible capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset.

Leases that transfer substantially all the benefits and risks of ownership to the lessee are recorded as capital leases. Accordingly, at the inception of the leases, the tangible capital asset and related lease obligations are recorded at an amount equal to the present value of future lease payments discounted at the lower of the interest rate inherent in the lease contracts and the First Nation's incremental cost of borrowing.

Amortization is provided for on a straight-line basis over their estimated useful lives as follows:

Automotive equipment	4 Years
Buildings	20 Years
Furniture and Equipment	5 Years
Infrastructure	25 Years
Social Housing	25 Years

Tangible capital assets are written down when conditions indicate that they no longer contribute to the First Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

Contributed capital assets are recorded into revenues at their fair value on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Transfers of capital assets from related parties are recorded at carrying value.

Certain assets, including recognized interest in reserve lands and natural resources, as well as assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets. Assets under construction are not amortized until the asset is available to be put into service.

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## Upper Nicola Band

### Notes to Consolidated Financial Statements

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March 31, 2025

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#### 1. Basis of Presentation and Significant Accounting Policies (continued)

##### (g) Asset Retirement Obligations

A liability is recognized when, as at the financial reporting date:

- there is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- the past transaction or event giving rise to the liability has occurred;
- it is expected that future economic benefits will be given up; and
- a reasonable estimate of the amount can be made.

Liabilities are recognized for statutory, contractual or legal obligations associated with the retirement of tangible capital assets when those obligations result from the acquisition, construction, development or normal operation of the assets. The obligations are measured initially at fair value, determined using present value methodology, and the resulting costs capitalized into the carrying amount of the related tangible capital asset. In subsequent periods, the liability is adjusted for accretion and any changes in the amount or timing of the underlying future cash flows. The capitalized asset retirement cost is amortized on the same basis as the related asset and accretion expense is included in the Consolidated Statement of Operations and Accumulated Surplus.

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## Upper Nicola Band

### Notes to Consolidated Financial Statements

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March 31, 2025

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#### 2. Cash and equivalents

	2025	2024
Externally restricted		
CMHC replacement reserve	\$ 69,173	\$ 102,679
CMHC operating reserve	469,456	458,343
	<b>538,629</b>	561,022
Unrestricted		
General accounts	29,260,590	8,813,347
	<b>\$ 29,799,219</b>	\$ 9,374,369

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Under the terms of agreements with Canada Mortgage and Housing Corporation (CMHC), any annual operating surplus may be retained in an operating reserve, to be drawn against in the event of any future deficits. These funds, along with accumulated interest, must be deposited in a separate bank account. Funds may only be invested in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time.

Under the terms of the operating agreements with CMHC, the replacement reserve is to be credited annually with agreed amounts. These funds, along with accumulated interest, must be held in a separate bank account, and invested in accounts or instruments insured by Canada Deposit Insurance Corporation, or otherwise approved by CMHC from time to time. These funds in the account may only be used as approved by CMHC. Withdrawals are credited to interest first and then to principal. At the year-end date, the reserve was underfunded (2024: overfunded) by \$16,235 (2024 - \$46,865).

#### 3. Accounts receivable

	2025	2024
Accounts receivable - general	\$ 3,303,620	\$ 3,395,960
Members receivables	538,740	511,784
UNB Housing Society	312,492	750,739
	<b>4,154,852</b>	4,658,483
Allowance for doubtful accounts	(772,365)	(772,365)
	<b>\$ 3,382,487</b>	\$ 3,886,118

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## Upper Nicola Band

### Notes to Consolidated Financial Statements

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March 31, 2025

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#### 4. Portfolio investments

	2025	2024
Cash	\$ 289,236	\$ 1,118,206
Guaranteed investment certificates	20,000	1,770,000
Fixed income	6,319,399	6,159,165
Equities	15,634,567	14,586,180
Alternative investments	1,438,726	-
	<b>\$ 23,701,928</b>	<b>\$ 23,633,551</b>

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Portfolio investments are carried at fair market value with cash, guaranteed investment certificates, and equities classified as level 1 and fixed income as level 2 as per the fair value hierarchy under Note 1(c). The cost of portfolio investments is \$19,241,378 (2024 - \$19,789,206).

#### 5. Due from related party

The amount due from related party is due from Upper Nicola Holdings Limited Partnership. The balance is non-interest bearing with no specific terms of repayment.

#### 6. Long-term investments

	2025	2024
All Nations Trust Company, at cost	\$ 40,152	\$ 36,000
Spayum Holdings Limited Partnership	1,183,060	1,183,060
Stuwix Resources Joint Venture	385,038	461,963
Upper Nicola Holdings Limited Partnership	946,882	802,539
	<b>\$ 2,555,132</b>	<b>\$ 2,483,562</b>

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Upper Nicola Band holds a loan receivable and 20% equity interest in Spayum Holdings Limited Partnership (previously 1149296 Limited Partnership). The note receivable is non-interest bearing, and there are no set terms of repayment.

Upper Nicola Band has a 12.50% interest in Stuwix Resources Joint Venture. During the year, the Joint Venture paid, under normal terms of trade, \$1,902,412 (2024 - \$376,627) for contract services provided.

Upper Nicola Band wholly owns Upper Nicola Holdings Limited Partnership.

Summary of the financial statements of Stuwix Resources Joint Venture, Upper Nicola Holdings Limited Partnership, and Spayum Holdings Limited Partnership is as follows:

## Upper Nicola Band

### Notes to Consolidated Financial Statements

March 31, 2025

#### 6. Long-term investments (continued)

	Stuwix Resources Joint Venture	Upper Nicola Holdings Limited Partnership	Spayum Holdings Limited Partnership	2025 Total	2024 Total
<b>Assets</b>	<b>\$ 9,826,768</b>	<b>\$ 1,052,022</b>	<b>\$ 5,815,574</b>	<b>\$ 16,694,364</b>	<b>\$ 16,021,121</b>
<b>Liabilities</b>	<b>\$ 6,911,038</b>	<b>\$ 105,139</b>	<b>\$ 3,279,517</b>	<b>\$ 10,295,694</b>	<b>\$ 9,173,387</b>
<b>Equity</b>	<b>2,915,752</b>	<b>946,883</b>	<b>2,536,057</b>	<b>6,398,692</b>	<b>6,847,734</b>
<b>Total equity</b>	<b>2,915,752</b>	<b>946,883</b>	<b>2,536,057</b>	<b>6,398,692</b>	<b>6,847,734</b>
<b>Total liabilities and equity</b>	<b>\$ 9,826,768</b>	<b>\$ 1,052,022</b>	<b>\$ 5,815,574</b>	<b>\$ 16,694,364</b>	<b>\$ 16,021,121</b>
	Stuwix Resources Joint Venture	Upper Nicola Holdings Limited Partnership	Spayum Holdings Limited Partnership	2025 Total	2024 Total
Revenue	\$ 21,092,570	\$ 1,230,723	\$ 346,795	\$ 22,670,088	\$ 21,005,203
Other income	240,185	-	-	240,185	-
	<b>21,332,755</b>	<b>1,230,723</b>	<b>346,795</b>	<b>22,910,273</b>	<b>21,005,203</b>
Cost of sales	20,363,974	-	-	20,363,974	18,168,088
Expenses	1,550,965	1,086,380	357,996	2,995,341	2,273,978
<b>Total expenses</b>	<b>21,914,939</b>	<b>1,086,380</b>	<b>357,996</b>	<b>23,359,315</b>	<b>20,442,066</b>
<b>Net income</b>	<b>\$ (582,184)</b>	<b>\$ 144,343</b>	<b>\$ (11,201)</b>	<b>\$ (449,042)</b>	<b>\$ 563,137</b>

#### 7. Trust funds held by Ottawa

The Capital and Revenue funds are held in Ottawa and arise from monies derived from capital and revenue sources which the Crown considers are described in Section 62 of the Indian Act. These funds are held in trust by the Government of Canada and the Crown treats these funds as primarily governed by section 64 and 69 of the Indian Act. The Funds earn interest pursuant to section 61(2) of the Indian Act.

## Upper Nicola Band

### Notes to Consolidated Financial Statements

March 31, 2025

#### 8. Deferred revenue

Deferred revenue represents funds received, that will be recognized as revenue in the next fiscal year, when the related expenses are incurred, or when the terms of the funding have been completed. The deferred revenue relates to the following funders:

	March 31, 2024	Funding received, 2025	Revenue recognized, 2025	March 31, 2025
<b>Federal Government</b>				
ISC - ACRS Program	\$ 180,008	\$ -	\$ 7,434	\$ 187,442
ISC - NAHS 2018-19 Septic Replacement	112,859	-	-	112,859
ISC - IR3 Site7 Subdivision ICMS 127751	343,252	-	-	343,252
Lands and Estates	137,350	81,888	(127,401)	91,837
ISC - Operations and Maintenance	413,185	778,845	(831,938)	360,092
ISC - Elementary & Secondary Education	422,063	63,085	(107,179)	377,969
ISC - Economic Development	192,548	56,138	(510)	248,176
ISC - Post secondary Education	92,012	411,012	(503,024)	-
ISC - Local Education Tuition	471,022	523,512	(713,794)	280,740
ISC - Income Assistance	117,352	830,786	(794,624)	153,514
ISC - ACRS 2020	187,135	-	-	187,135
ISC - N'kwala School	249,628	1,023,534	(1,010,400)	262,762
ISC - Species at Risk	46,665	-	(30,966)	15,699
ISC - Professional and Institutional Development	19,667	-	(13,723)	5,944
ISC - First Nation Children Family Services O&M Housing	142,280	307,592	(93,686)	356,186
ISC - Our Relations Kwu StemtimA? Jurisdiction	299,944	-	(129,141)	170,803
ISC - National Child Benefit	-	104,629	(61,951)	42,678
ISC - Housing Top-Up (New)	17,127	-	(17,127)	-
ISC - ACRS Ventilation	50,262	-	-	50,262
ISC - OTHER INFRA O&M MGMT	120,000	-	(32,681)	87,319
ISC - N'kwala Rentals	13,738	20,017	(9,047)	24,708
ISC - Quilchena Community Centre	686,256	20,637,108	(9,175,107)	12,148,257
ISC - Douglas Lake IR3 DWS Upgrade	419,197	-	(198,229)	220,968
ISC - Minor Capital Infrastructure Projects	-	115,879	(97,335)	18,544
	4,733,550	24,954,025	(13,940,429)	15,747,146

#### Other Funders

UNB Miscellaneous Projects	8,082	101,190	-	109,272
Local Revenue - Property Tax	18,259	-	(18,259)	-
WIPG - TMX Investment	89,625	-	-	89,625
Administration	200,000	275,000	-	475,000
Four Pillars	-	200,000	(72,873)	127,127
Educational Scholarships	-	6,326	(1,083)	5,243
Species at Risk	-	38,058	-	38,058
Okanagan Language	265,375	42,979	(222,035)	86,319

## Upper Nicola Band

### Notes to Consolidated Financial Statements

March 31, 2025

BC Gaming Revenue	565,306	498,505	(110,255)	953,556
Youth	21,908	36,302	(8,727)	49,483
Employment Program	69,421	30,720	(100,141)	-
Daycare	18,099	-	(4,298)	13,801
Education Programs - FNEESC	32,492	183,406	(205,585)	10,313
N'kwala Programs	187,958	346,147	(364,364)	169,741
Headstart Program	118,118	894,307	(317,678)	694,747
CMHC Co-Investment	1,188,940	-	(980,621)	208,319
Fundraising	11,402	-	(11,402)	-
Province of BC - Douglas Lake Commonage	473,308	-	(267,553)	205,755
Trans Mountain Projects	295,963	96,682	(81,708)	310,937
Cultural and Heritage Projects	96,138	363,947	(360,622)	99,463
NR Fisheries 2020	681,781	114,246	(571,153)	224,874
Operations and Maintenance	51,617	243,168	(127,896)	166,889
	4,393,792	3,470,983	(3,826,253)	4,038,521
	\$ 9,127,342	\$ 28,425,008	\$ (17,766,682)	\$ 19,785,667

#### 9. Long-term debt

	2025	2024
All Nations Trust Company (Phase 4 - #19362060002) mortgage bearing interest at 0.74% per annum, repayable in blended monthly instalments of \$1,812. The loan has a renewal date of January 2026, and is scheduled to mature in full January 2026. The loan is secured by a ministerial guarantee.	\$ 18,069	\$ 39,452
All Nations Trust Company (Phase 5 - #19362060001) mortgage bearing interest at 3.04% per annum, repayable in blended monthly instalments of \$2,181. The loan renewal and maturity date is February 2027. The loan is secured by a ministerial guarantee.	50,803	74,694
All Nations Trust Company (Phase 6 - #19362060003) mortgage bearing interest at 0.69% per annum, repayable in blended monthly instalments of \$2,023. The loan has a renewal date of June 2025, and is scheduled to mature in full January 2030. The loan is secured by a ministerial guarantee.	115,432	138,395
All Nations Trust Company (Phase 7 - #19362060005) mortgage bearing interest at 3.45% per annum, repayable in blended monthly instalments of \$4,577. The loan has a renewal date of August 2027, and is scheduled to mature in full August 2042. The loan is secured by a ministerial guarantee.	833,410	867,962
Governance building loan, bearing interest at 6% per annum, repayable in blended monthly payments of \$1,592. Repaid in the year.	-	396,338

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**Upper Nicola Band**

**Notes to Consolidated Financial Statements**

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**March 31, 2025**

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**9. Long-term debt (continued)**

	2025	2024
	\$ 1,017,714	\$ 1,516,841
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Estimated principal portion of long-term debt due within the next five years:		
2026	\$ 105,773	
2027	85,062	
2028	61,789	
2029	63,206	
2030 and thereafter	701,884	
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	\$ 1,017,714	
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## Upper Nicola Band

### Notes to Consolidated Financial Statements

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March 31, 2025

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#### 10. Tangible Capital Assets

	Cost			Accumulated amortization			2025 net book value
	Balance, beginning of year	Additions	Balance, end of year	Balance, beginning of year	Amortization	Balance, end of year	
Land	\$ 297,594	\$ -	\$ 297,594	\$ -	\$ -	\$ -	\$ 297,594
Buildings	8,614,266	529,909	9,144,175	7,820,234	117,624	7,937,858	1,206,317
Automotive equipment	1,682,636	234,372	1,917,008	1,307,532	138,306	1,445,838	471,170
Furniture and equipment	3,182,254	180,264	3,362,518	1,968,603	301,688	2,270,291	1,092,227
Infrastructure	10,774,407	-	10,774,407	6,278,542	293,055	6,571,597	4,202,810
Infrastructure under construction	3,315,311	10,546,210	13,861,521	-	-	-	13,861,521
Social Housing Land	181,180	-	181,180	-	-	-	181,180
Social Housing Buildings	4,082,614	-	4,082,614	2,855,808	160,261	3,016,069	1,066,545
	\$ 32,130,262	\$ 11,490,755	\$ 43,621,017	\$ 20,230,719	\$ 1,010,934	\$ 21,241,653	\$ 22,379,364

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## Upper Nicola Band

### Notes to Consolidated Financial Statements

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March 31, 2025

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	Cost			Accumulated amortization			2024 Net book value
	Balance, beginning of year	Additions	Balance, end of year	Balance, beginning of year	Amortization	Balance, end of year	
Land	\$ 297,594	\$ -	\$ 297,594	\$ -	\$ -	\$ -	\$ 297,594
Buildings	8,614,266	-	8,614,266	7,715,858	104,376	7,820,234	794,032
Automotive equipment	1,298,038	384,598	1,682,636	1,246,597	60,935	1,307,532	375,104
Furniture and equipment	2,236,257	945,997	3,182,254	1,779,541	189,062	1,968,603	1,213,651
Infrastructure	10,774,407	-	10,774,407	5,985,486	293,056	6,278,542	4,495,865
Infrastructure under construction	2,412,495	902,816	3,315,311	-	-	-	3,315,311
Social Housing Land	181,180	-	181,180	-	-	-	181,180
Social Housing Buildings	4,082,614	-	4,082,614	2,686,489	169,319	2,855,808	1,226,806
	\$ 29,896,851	\$ 2,233,411	\$ 32,130,262	\$ 19,413,971	\$ 816,748	\$ 20,230,719	\$ 11,899,543

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## Upper Nicola Band

### Notes to Consolidated Financial Statements

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March 31, 2025

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#### 11. Accumulated operating surplus

	2025	2024
Operating Fund	\$ 27,805,893	\$ 20,390,718
Capital Fund	21,312,819	10,276,399
Investment Fund	2,555,132	2,483,562
Social Housing Fund	1,963,731	1,637,284
Trust Fund	71,789	67,387
	<b>\$ 53,709,364</b>	<b>\$ 34,855,350</b>

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#### 12. Contingent Liabilities

Government contributions related to programs of the Nation are subject to conditions regarding the expenditure of funds. The First Nation's accounting records are subject to audit by the funding agencies. Should any instances be identified in which the amounts charged to the projects are not in accordance with the agreed terms and conditions, amounts would be refundable to the respective funding agencies. Adjustments to the financial statements as a result of these ministerial audits will be recorded in the period in which they become known.

#### 13. Budget Information

The unaudited budget data presented in these consolidated financial statements is based upon information provided by management.

Amortization was not contemplated on development of the budget and has been recognized at the amount expensed in the current year.

#### 14. Asset Retirement Obligations

Asset retirement obligations have not been estimated and recorded in the consolidated financial statements due to the difficulty in determining the amount of the obligation.

#### 15. Commitments

The First Nation has a contract with Unitech Construction Management Ltd. for the construction of the Quilchena Community Centre for a total cost of \$39,679,969, to date \$11,825,476 (2024 - \$1,820,504) has been expended on this project. As at March 31, 2025, the remaining commitment for this contract is \$27,854,493.

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## Upper Nicola Band

### Notes to Consolidated Financial Statements

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March 31, 2025

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#### 16. Expenses by Object

For the year ended March 31	2025 Budget	2025 Actual	2024 Actual
Administration Fees	\$ 244,603	\$ 6,600	\$ 107,624
Advertising	51,000	40,120	16,499
Amortization	-	1,010,934	816,748
Bad debts	-	-	175,020
Band member services	635,468	751,383	554,832
CMHC replacement reserve	29,200	-	29,200
Community meetings	16,000	19,334	13,904
Contracted services	766,845	1,228,488	773,142
Cultural events	-	40,000	-
Equipment purchase	3,440,549	26,454	31,448
Honorariums	469,212	558,128	427,046
Insurance	180,115	214,700	170,471
Interest and bank charges	258,879	50,151	43,167
Office expenses	149,211	164,694	109,468
Other expenses	539,732	606,825	486,384
Professional fees	29,673,163	840,624	694,578
Rent	113,211	146,213	120,815
Repairs and maintenance	828,464	1,636,632	873,104
Salaries, wages and benefits	5,684,932	5,481,217	4,654,401
Social Assistance	977,440	770,407	950,959
Supplies	485,874	1,584,784	492,871
Training and professional development	246,836	293,537	145,852
Travel	369,172	361,469	322,113
Tuition and Student Allowances	940,312	1,132,684	902,220
Utilities	242,630	206,919	215,941
	<b>\$ 46,342,848</b>	<b>\$ 17,172,297</b>	<b>\$ 13,127,807</b>

Included in Salaries, wages and benefits expense is \$144,636 (2024 - \$134,313) related to a defined contribution pension plan. The First Nation matches all permanent employees' contributions up to 8% of annual salary.

#### 17. Comparative Amounts

Certain of the comparative amounts have been reclassified to conform with the presentation adopted in the current year.

# Upper Nicola Band

## Notes to Consolidated Financial Statements

March 31, 2025

### 18. Segmented information

	2025 Budget	Administration 2025 Actual	2024 Actual	2025 Budget	Amortization 2025 Actual	2024 Actual	Community and Social Services 2025 Budget	2025 Actual	2024 Actual
Revenues									
Indigenous Services Canada	\$ 832,766	\$ 521,615	\$ 552,574	-	\$ -	\$ -	\$ 3,319,433	\$ 2,573,046	\$ 2,575,502
First Nations Health Authority	-	-	-	-	-	-	119,964	-	-
Other revenue	3,335,341	10,159,504	1,698,851	-	-	-	1,722,037	1,405,407	1,662,442
Total revenue	4,168,107	10,681,116	2,251,425	-	-	-	5,161,434	3,978,453	4,237,944
Expenses									
Salaries, wages and benefits	1,216,946	1,286,631	862,367	-	-	-	1,763,082	1,436,700	1,126,518
Social Assistance	-	-	-	-	-	-	977,440	770,407	950,959
Other expenses	723,530	1,197,529	1,035,394	-	1,010,934	816,748	1,977,725	1,889,823	1,694,537
Total expenses	1,940,476	2,484,160	1,897,761	-	1,010,934	816,748	4,718,247	4,096,930	3,772,014
Annual surplus (deficit)	\$ 2,227,631	\$ 8,196,956	\$ 353,664	-	\$ (1,010,934)	\$(816,748)	\$ 443,187	\$(118,477)	\$ 465,930
	2025 Budget	Economic Development 2025 Actual	2024 Actual	2025 Budget	Education 2025 Actual	2024 Actual	2025 Budget	Forestry 2025 Actual	2024 Actual
Revenues									
Indigenous Services Canada	\$ 153,511	\$(2,428)	\$ 30,364	\$ 3,307,397	\$ 2,334,397	\$ 2,227,896	-	\$ -	\$ -
First Nations Education Steering Committee	-	-	-	356,589	430,427	438,355	-	-	-
Forestry	-	-	-	-	-	-	947,722	2,675,845	899,324
Other revenue	-	-	-	134,784	312,804	17,549	-	-	-
Total revenue	153,511	(2,428)	30,364	3,798,770	3,077,628	2,683,800	947,722	2,675,845	899,324
Expenses									
Salaries, wages and benefits	-	-	322	992,921	943,285	1,115,081	-	-	-
Tuition and Student Allowances	-	-	-	937,912	1,129,184	901,620	-	-	-
Other expenses	105,000	17,646	18,324	1,101,948	825,516	668,409	-	1,148,459	32,936
Total expenses	105,000	17,646	18,646	3,032,781	2,897,985	2,685,110	-	1,148,459	32,936
Annual surplus (deficit)	\$ 48,511	\$(20,074)	\$ 11,718	\$ 765,989	\$ 179,643	\$(1,310)	\$ 947,722	\$ 1,527,386	\$ 866,388

## Upper Nicola Band

### Notes to Consolidated Financial Statements

March 31, 2025

#### 18. Segmented information (continued)

	2025 Budget	Health 2025 Actual	2024 Actual	2025 Budget	Housing 2025 Actual	2024 Actual	2025 Budget	Language and culture 2025 Actual	2024 Actual
Revenues									
Indigenous Services Canada	\$ 19,484	\$ -	\$ -	\$ 266,188	\$ 148,782	\$ 279,939	\$ -	\$ -	\$ -
First Nations Health Authority	2,038,741	2,140,125	1,539,147	-	-	-	-	-	-
Other revenue	239,794	(113,356)	774,341	1,590,263	1,487,612	395,463	300,000	222,035	259,838
Total revenue	2,298,019	2,026,769	2,313,488	1,856,451	1,636,394	675,402	300,000	222,035	259,838
Expenses									
Salaries, wages and benefits	907,641	1,015,951	917,361	222,976	250,943	132,822	163,036	151,528	143,411
Tuition and Student Allowances	-	-	-	-	-	-	2,400	3,500	600
Other expenses	1,000,109	1,196,914	931,462	725,053	1,232,429	480,230	134,556	87,007	106,761
Total expenses	1,907,750	2,212,865	1,848,823	948,029	1,483,372	613,052	299,992	242,035	250,772
Annual surplus (deficit)	\$ 390,269	\$ (186,096)	\$ 464,665	\$ 908,422	\$ 153,022	\$ 62,350	\$ 8	\$ (20,000)	\$ 9,066
	2025 Budget	Other 2025 Actual	2024 Actual	2025 Budget	Title and rights 2025 Actual	2024 Actual	2025 Budget	Capital Fund 2025 Actual	2024 Actual
Revenues									
Indigenous Services Canada	\$ 118,815	\$ 270,923	\$ 8,846	\$ -	\$ -	\$ 239,435	\$ 22,012,977	\$ 9,805,273	\$ 548,096
First Nations Health Authority	-	-	-	-	92,620	-	-	-	-
Other revenue	669,974	424,400	188,482	1,820,088	1,048,759	289,147	6,113,496	25,000	363,710
Total revenue	788,789	695,323	197,328	1,820,088	1,141,379	528,582	28,126,473	9,830,273	911,806
Expenses									
Salaries, wages and benefits	139,259	34,124	378	279,071	362,055	356,141	-	-	-
Other expenses	330,905	439,784	164,330	1,078,649	666,185	433,162	31,550,282	68,875	228,035
Total expenses	470,164	473,908	164,708	1,357,720	1,028,240	789,303	31,550,282	68,875	228,035
Annual surplus (deficit)	\$ 318,625	\$ 221,415	\$ 32,620	\$ 462,368	\$ 113,139	\$ (260,721)	\$ (3,423,809)	\$ 9,761,398	\$ 683,771

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## Upper Nicola Band

### Notes to Consolidated Financial Statements

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March 31, 2025

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#### 18. Segmented information (continued)

	2025 Budget	Property Tax 2025 Actual	2024 Actual	2025 Budget	Consolidated totals 2025 Actual	2024 Actual
Revenues						
Indigenous Services Canada	\$ -	\$ -	\$ -	\$ 30,030,571	\$ 15,651,608	\$ 6,462,652
First Nations Health Authority	-	-	-	2,158,705	2,232,745	1,539,147
First Nations Education Steering Committee	-	-	-	356,589	430,427	438,355
Forestry	-	-	-	947,722	2,675,845	899,324
Local revenue - fees	42,117	45,262	44,375	42,117	45,262	44,375
Other revenue	9,000	18,259	(8,011)	15,934,777	14,990,427	5,641,816
Total revenue	51,117	63,521	36,364	49,470,481	36,026,311	15,025,669
Expenses						
Salaries, wages and benefits	-	-	-	5,684,932	5,481,217	4,654,401
Tuition and Student Allowances	-	-	-	940,312	1,132,684	902,220
Social Assistance	-	-	-	977,440	770,407	950,959
Other expenses	12,406	6,888	9,899	38,740,163	9,787,989	6,620,227
Total expenses	12,406	6,888	9,899	46,342,847	17,172,297	13,127,807
Annual surplus (deficit)	\$ 38,711	\$ 56,633	\$ 26,465	\$ 3,127,634	\$ 18,854,014	\$ 1,897,862

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## Upper Nicola Band

### Notes to Consolidated Financial Statements

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March 31, 2025

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#### 19. Risk Management

Transacting in and holding of financial instruments exposes the First Nation to certain financial risks and uncertainties. Qualitative and quantitative analysis of the significant risks are as follows:

##### **(a) Credit Risk**

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Nation's exposure to credit risk relates to accounts receivable and arises from the possibility that a debtor does not fulfil its obligations. Management believes this risk is minimized as the First Nation performs continuous evaluation of its financial assets and records impairment in accordance with the stated policy. The maximum exposure to credit risk is the carrying value of these assets. A significant portion of the First Nation's accounts receivable is from federal and provincial governments, which minimizes credit risk.

The aged financial assets that are past due but not impaired are as follows include \$1,654,635 of accounts receivable over 90 days. As at year-end, management has determined that a portion of the accounts receivable are impaired. Impaired accounts receivable are disclosed in Note 4. There have been no significant changes to the credit risk from the previous year.

##### **(b) Market Risk**

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The First Nation is exposed to market risk as follows:

###### *(i) Interest Rate Risk*

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The First Nation's interest-bearing financial instruments include fixed rate long-term debt and fixed income instruments included in portfolio investments. The fair values of fixed rate financial instruments fluctuate as market rates of interest change. The cash flows resulting from variable rate financial instruments fluctuate as interest rates applicable to the instruments change. Management manages this risk through borrowing at a fixed rate of interest at the change in market interest rates will have no impact on the cash flows required to service the debt and holding fixed income instruments for their duration. There have been no significant changes to interest rate risk from the previous year.

###### *(ii) Other Price Risk*

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices, other than those arising from interest rate risk or foreign currency risk, whether those changes are caused by factors specific to the individual financial instrument or issuer, or factors affecting all similar financial instruments or issuers. The First Nation's investments in portfolio investments expose the First Nation to price risks as these instruments are subject to price changes in an open market for a variety of reasons including, investor sentiment and expectations, changes in market rates of interest, general economic indicators and restrictions of credit markets. The First Nation does not employ derivative financial instruments to hedge its exposure to other price risk. Management mitigates this risk through diversification of investments in different countries, business sectors and corporate sizes. There have been no significant changes to other price risk from the previous year.

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## Upper Nicola Band

### Notes to Consolidated Financial Statements

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March 31, 2025

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#### 20. Segments

##### Administration

Includes general operations, support, and financial management of the Nation.

##### Community and Social Services

Includes revenue and expenditures related to community and social services.

##### Economic Development

Includes revenue and expenditures related to pursuit of economic development opportunities.

##### Education

Includes revenue and expenditures related to education programs.

##### Forestry

Includes revenue and expenditures related to forestry projects and licenses.

##### Health

Includes revenue and expenditures related to health programs.

##### Housing

Includes revenue and expenditures related to Social Housing programs carried on by the Nation.

##### Language and culture

Includes revenue and expenditures related to language and culture programs.

##### Title and rights

Includes revenue and expenditures related to title and rights.

##### Capital Fund

Includes revenue and expenditures related to capital projects.

##### Property Tax

Includes revenue and expenditures related to administration of property tax.