

SIMPCW FIRST NATION
FINANCIAL STATEMENTS

March 31, 2025

SIMPCW FIRST NATION
CONSOLIDATED FINANCIAL STATEMENTS
March 31, 2025

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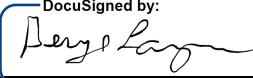
MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The financial statements of SIMPCW FIRST NATION have been prepared in accordance with Canadian public sector accounting standards. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. These statements include certain amounts based on management's estimates and judgements. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

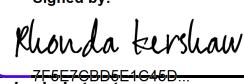
The integrity and reliability of SIMPCW FIRST NATION's reporting systems are achieved through the use of formal policies and procedures, the careful selection of employees and an appropriate division of responsibilities. These systems are designed to provide reasonable assurance that the financial information is reliable and accurate.

The Band Council is responsible for ensuring that management fulfils its responsibility for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Council carries out this responsibility periodically through its Finance Committee. The Finance Committee is appointed by the Council and meets periodically with management and the members' auditors to review significant accounting, reporting and internal control matters. Following its review of the financial statements and discussions with the auditors, the Finance Committee reports to Council prior to its approval of the financial statements. The Committee also considers, for review by the Council and approval by the members, the engagement or re-appointment of the external auditors.

The financial statements have been audited on behalf of the members by Doane Grant Thornton LLP in accordance with Canadian generally accepted auditing standards.

DocuSigned by:


Chief
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Signed by:


Administrator
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Doane Grant Thornton LLP
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INDEPENDENT AUDITOR'S REPORT

To the members of SIMPCW FIRST NATION

EXHIBIT A1

Opinion

We have audited the consolidated financial statements of SIMPCW FIRST NATION (the First Nation), which comprise the consolidated statement of financial position as at March 31, 2025, and the consolidated statement of accumulated surplus, consolidated statement of operations, consolidated statement of remeasurement gains and losses, consolidated statement of change in net financial assets and consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the First Nation as at March 31, 2025, and the results of its operations and its cash flow for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matters

We draw attention to the fact the supplementary information included in Exhibits B1 to B3, C1 to C2, D1 to D2, and Schedules 1 to 13 do not form part of the consolidated financial statements. We have not audited or reviewed this supplementary information and, accordingly, we do not express an opinion, a review conclusion or any other form of assurance on this supplementary information.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

Independent Auditor's Report to the Members of SIMPCW FIRST NATION (continued)

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the First Nation (which is the group entity) to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

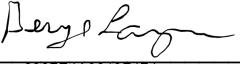
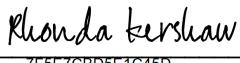
We communicate with Chief and Council regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Doane Grant Thornton LLP

Chartered Professional Accountants

Kamloops, Canada
September 4, 2025

SIMPCW FIRST NATION
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
March 31, 2025

| FINANCIAL ASSETS | 2025 | 2024 |
|---|------------------------------|------------------------------|
| Cash | \$ 59,139,558 | \$ 46,426,441 |
| Term deposits | 4,681,518 | 6,038,032 |
| Restricted cash (Note A4) | 502,511 | 558,987 |
| Investments held in trust (Note A3) | 4,843,799 | 3,973,771 |
| Marketable securities (Note A3) | 10,755,390 | 9,194,809 |
| Grants and accounts receivable (Note A5) | 1,318,914 | 5,805,070 |
| Investment in government business enterprises (Note A6) | 191,083,030 | 182,825,195 |
| Investments and advances (Note A7) | 42,673 | 42,673 |
| | <u>272,367,393</u> | <u>254,864,978</u> |
| LIABILITIES | | |
| Accounts payable and accruals | 1,535,511 | 2,485,592 |
| Prepaid rents | 6,366 | 4,623 |
| Mortgages payable (Note A8) | 890,199 | 945,967 |
| Deferred revenue (Note A9) | 2,843,668 | 2,929,585 |
| | <u>5,275,744</u> | <u>6,365,767</u> |
| NET FINANCIAL ASSETS | <u>267,091,649</u> | <u>248,499,211</u> |
| NON-FINANCIAL ASSETS | | |
| Tangible capital assets (Note A10) | 32,627,079 | 18,449,842 |
| Prepaid expenses | <u>115,344</u> | <u>219,744</u> |
| | <u>32,742,423</u> | <u>18,669,586</u> |
| ACCUMULATED SURPLUS (Note A11) | <u>\$ 299,834,072</u> | <u>\$ 267,168,797</u> |
| ACCUMULATED SURPLUS IS COMPRISED OF: | | |
| ACCUMULATED OPERATING SURPLUS | \$ 298,960,690 | \$ 266,461,821 |
| ACCUMULATED REMEASUREMENT GAINS | 873,382 | 706,976 |
| | <u>\$ 299,834,072</u> | <u>\$ 267,168,797</u> |
| COMMITMENTS AND CONTINGENCIES (Note A12) | | |
| APPROVED BY THE FIRST NATION: | | |
| <small>Docusign by:</small> | | |
|  | Chief | |
| <small>2397E4A0643F474...</small> | | |
| <small>Signed by:</small> | | |
|  | Administrator | |
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SIMPCW FIRST NATION
CONSOLIDATED STATEMENT OF ACCUMULATED SURPLUS
Year ended March 31, 2025

| | 2025 | 2024 |
|--|------------------------------|-----------------------|
| ACCUMULATED SURPLUS - OPERATING, beginning of year | \$ 266,461,821 | \$ 227,415,841 |
| EXCESS OF REVENUE OVER EXPENSES | <u>32,498,869</u> | <u>39,045,980</u> |
| ACCUMULATED SURPLUS - OPERATING, end of year | <u>\$ 298,960,690</u> | <u>\$ 266,461,821</u> |

SIMPCW FIRST NATION
CONSOLIDATED STATEMENT OF OPERATIONS
Year ended March 31, 2025

| | Budget | 2025 | 2024 |
|---|--------------------------|--------------------------|--------------------------|
| REVENUE: | | | |
| Government transfers: | | | |
| Indigenous Services Canada | \$ 10,321,700 | 8,965,297 | \$ 9,150,590 |
| First Nations Health Authority | 1,736,863 | 1,319,374 | 1,230,913 |
| Canada Mortgage & Housing Corporation | 68,204 | 68,275 | 5,925,057 |
| Province of B.C. | 3,819,982 | 3,201,503 | 3,253,831 |
| Other revenues: | | | |
| Rental | 63,804 | 168,573 | 91,582 |
| Impact Benefit Agreements | 1,650,000 | - | - |
| Investment income | - | 690,455 | 563,283 |
| Income - Ottawa Trust Funds | - | 11,160 | 10,890 |
| Income from investment in government business enterprise | 3,000,000 | 15,367,977 | 23,944,250 |
| BC First Nations Gaming Revenue Sharing | | | |
| Limited Partnership | 108,805 | 454,085 | 553,302 |
| Other | <u>6,176,027</u> | <u>22,509,563</u> | <u>12,549,735</u> |
| | <u>26,945,385</u> | <u>52,756,262</u> | <u>57,273,433</u> |
| EXPENSES: | | | |
| Administration | 5,822,937 | 7,667,551 | 4,963,323 |
| Local Revenue | 12,725 | 6,296 | 6,209 |
| Council | 372,500 | 645,176 | 1,014,974 |
| Education | 1,138,986 | 979,677 | 758,849 |
| Emergency Operations Centre | - | 88,126 | - |
| Emergency Preparedness Program | 1,222,980 | 632,462 | 605,632 |
| Health | 1,226,599 | 1,288,498 | 1,607,056 |
| Language & Culture | 660,943 | 637,394 | 444,076 |
| Natural Resources | 4,430,947 | 3,197,679 | 3,901,430 |
| Neqweyqwesten School | 1,418,173 | 1,095,711 | 1,017,708 |
| Own Source Revenue | 1,607,750 | 859,441 | 841,993 |
| Social Development | 2,580,918 | 3,049,083 | 2,962,828 |
| Housing | <u>129,663</u> | <u>110,299</u> | <u>103,375</u> |
| | <u>20,625,121</u> | <u>20,257,393</u> | <u>18,227,453</u> |
| EXCESS OF REVENUE OVER EXPENSES | \$ 6,320,264 | \$ 32,498,869 | \$ 39,045,980 |

SIMPCW FIRST NATION
CONSOLIDATED STATEMENT OF REMEASUREMENT GAINS AND LOSSES
Year ended March 31, 2025

| | 2025 | 2024 |
|---|-------------------|-------------------|
| ACCUMULATED REMEASUREMENT GAINS, beginning of year | \$ 706,976 | \$394,851 |
| UNREALIZED GAINS (LOSSES) ATTRIBUTED TO: | | |
| Portfolio investments | (241,543) | 350,849 |
| AMOUNTS RECLASSIFIED TO THE STATEMENTS OF OPERATIONS: | | |
| Portfolio investments | 407,949 | (38,724) |
| ACCUMULATED REMEASUREMENT GAINS, end of year | \$ 873,382 | \$ 706,976 |

SIMPCW FIRST NATION
CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS
Year ended March 31, 2025

| | Budget | 2025 | 2024 |
|---|----------------------------|------------------------------|------------------------------|
| EXCESS OF REVENUE OVER EXPENSES | \$ 6,320,264 | \$ 32,498,869 | \$ 39,045,980 |
| Acquisition of tangible capital assets | - | (17,003,367) | (8,982,264) |
| Amortization of tangible capital assets | - | 818,734 | 597,650 |
| Change in prepaid expenses | - | 104,400 | 378,925 |
| Loss on disposal of tangible capital assets | - | 2,007,396 | 26,333 |
| Unrealized loss attributed to portfolio investments | <u>-</u> | <u>166,406</u> | <u>312,123</u> |
| INCREASE IN NET FINANCIAL ASSETS | 6,320,264 | 18,592,438 | 31,378,747 |
| NET FINANCIAL ASSETS, beginning of year | <u>-</u> | <u>248,499,211</u> | <u>217,120,464</u> |
| NET FINANCIAL ASSETS, end of year | <u>\$ 6,320,264</u> | <u>\$ 267,091,649</u> | <u>\$ 248,499,211</u> |

SIMPCW FIRST NATION
CONSOLIDATED STATEMENT OF CASH FLOWS
Year ended March 31, 2025

| | 2025 | 2024 |
|--|-----------------------------|-----------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES: | | |
| Excess of revenue over expenses | \$ 32,498,869 | \$ 39,045,980 |
| Non-cash charges to operations: | | |
| Amortization | 818,734 | 597,650 |
| Loss on disposal of assets | 2,007,396 | 26,333 |
| Reinvested income / losses from marketable securities | 314,775 | 345,640 |
| Reinvested income from Restricted cash / investments held in trust | (271,691) | (94,430) |
| Equity income from government business enterprise | (15,257,835) | (23,944,250) |
| (Increase) decrease in: | | |
| Grants and accounts receivable | 4,486,156 | (2,033,956) |
| Prepaid expenses | 104,400 | 378,925 |
| Increase (decrease) in: | | |
| Accounts payable and accruals | (950,081) | 960,020 |
| Deferred revenue | (85,917) | (303,010) |
| Prepaid rents | 1,743 | (903) |
| Cash flows from operations | <u>23,666,549</u> | <u>14,977,999</u> |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | |
| Mortgages payable reduction | (55,768) | (55,066) |
| Cash flows used in financing | <u>(55,768)</u> | <u>(55,066)</u> |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | |
| Marketable securities | (1,560,581) | (1,166,017) |
| Drawings from partnership | 7,000,000 | 15,966,600 |
| Restricted cash / investments held in trust | (690,230) | 12,979 |
| Cash flows from investing | <u>4,749,189</u> | <u>14,813,562</u> |
| CASH FLOWS FROM CAPITAL ACTIVITIES: | | |
| Acquisition of tangible capital assets | (17,003,367) | (8,982,264) |
| Cash flows used in capital | <u>(17,003,367)</u> | <u>(8,982,264)</u> |
| INCREASE IN CASH RESOURCES | 11,356,603 | 20,754,231 |
| CASH RESOURCES, beginning of year | <u>52,464,473</u> | <u>31,710,242</u> |
| CASH RESOURCES, end of year | <u>\$ 63,821,076</u> | <u>\$ 52,464,473</u> |
| CASH RESOURCES IS REPRESENTED BY: | | |
| Cash | \$ 59,139,558 | \$ 46,426,441 |
| Term deposits | <u>4,681,518</u> | <u>6,038,032</u> |
| | <u>\$ 63,821,076</u> | <u>\$ 52,464,473</u> |

SIMPCW FIRST NATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
Year ended March 31, 2025

NOTE A1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES:

These consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards. The accrual basis recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

a) Reporting Entity and Principles of Financial Reporting:

The Simpcw First Nation reporting entity includes the Band government and all related entities which are controlled by the First Nation. Control is defined as the power to govern the financial and operating policies of another with expected benefits or the risk of loss to the government from the other organizations' activities. Control exists regardless of whether the government chooses to exercise its power to govern so long as it has the ability to govern. Control must exist at the financial statement date, without the need to amend agreements.

These financial statements consolidate the assets, liabilities and results of operations for the following entities which use accounting principles which lend themselves to consolidation:

- Simpcw First Nation Band Operations Fund
- Simpcw First Nation Trust Fund
- Simpcw First Nation Capital Fund
- Simpcw First Nation Social Housing Fund
- Simpcw Holdings Limited

All inter-entity balances have been eliminated on consolidation.

Government business entities owned or controlled by the Simpcw First Nation and which are not dependent on the First Nation for their continuing operations, are included in the consolidated financial statements using the modified equity method. This includes:

- Simpcw Resources LLP (including the entity's interest in Estsek' Environmental Services LLP, Tmicw-kt Cultural Services (TCS) LLP, Simpcw Ledcor Limited Partnership and River City Fibre Limited Partnership)
- Simpcw Resources 2020 LLP
- Simpcw Resources Ltd.

All investments in entities that are not controlled or are under shared control are considered to be portfolio investments. They are reported at cost less any write-downs associated with a loss in value that is other than a temporary decline. A write-down of a portfolio investment to reflect a loss in value is not reversed for a subsequent increase in value.

Accounts in foreign currencies have been translated into Canadian dollars using the temporal method. Under this method, monetary assets and liabilities have been translated at the year end exchange rate. Revenues and expenses have been translated at the average rates of exchange during the year.

Foreign exchange gains and losses on monetary assets and liabilities are included in the determination of earnings.

SIMPCW FIRST NATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
Year ended March 31, 2025

NOTE A1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (continued):

b) Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale. Non-financial assets include tangible capital assets and prepaid expenses.

c) Tangible Capital Assets:

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Major Asset Category:

| | |
|---------------------|----------------|
| Roads and trails | 10 to 75 years |
| Buildings and other | 20 to 70 years |
| Water Systems | 50 to 80 years |
| Automotive | 5 to 10 years |
| Equipment | 5 to 10 years |

Assets under construction are not amortized until the asset is available for productive use.

The First Nation reviews the useful lives and the carrying values of its tangible capital assets at least annually or more frequently if events or changes in circumstances indicate that the assets might be impaired, by reference to the assets' contribution to the First Nation's ability to provide services. When assets no longer have any long-term service potential to the First Nation, the assets are considered to be impaired. An impairment loss is measured at the amount by which the carrying amount of the assets exceeds their fair value, which is estimated as the expected service potential of the assets.

The First Nation's interest in reserve lands is not reflected in these financial statements, as no consideration was paid by the First Nation to acquire these lands.

d) Contributions of Tangible Capital Assets:

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt.

e) Leases:

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

f) Government Transfers:

Government transfers (revenue from non-exchange transactions with governments) are recognized as revenues when the transfer is authorized, any eligibility criteria are met, and reasonable estimates of the amounts can be made, except when there is a stipulation that gives rise to an obligation that meets the definition of a liability. In that case, the transfer is recorded as a liability and recognized as revenue as the stipulations are met.

Amounts received from Indigenous Services Canada (ISC) are reported in accordance with the terms of the funding arrangement. Amounts specified as set funding are reported as revenue as program terms and conditions are met and delivered. Any resulting surpluses are repayable to ISC and any deficits incurred are refundable by ISC. Amounts specified as fixed funding are recognized as revenue as program terms and conditions are met and delivered. Any resulting surpluses may be retained by the First Nation provided delivery of the program is complete at March 31. Any resulting deficits are the responsibility of the First Nation. Grants received from ISC are unconditional and are reported as revenue when received or receivable and collection is reasonably assured. Amounts received under block funding arrangements are reported as revenue when received or receivable and collection is reasonably assured.

SIMPCW FIRST NATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
Year ended March 31, 2025

NOTE A1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (continued):

g) Revenue Recognition:

The Simpcw First Nation derives revenues from a number of sources. Revenue is recognized on the accrual basis as it is earned, or as services are provided, and is measurable and becomes receivable under the terms of the applicable funding agreements.

Revenues, other than government transfers, that are externally restricted through stipulations imposed by an agreement with an external party, legislation, or regulation that specify the purpose or purpose for which the resources are to be used are deferred on the consolidated statement of financial position. The revenue is recognized in the year in which it is used for the specified purpose.

Transactions where goods or services are provided for consideration include performance obligations to a specific payor. Revenue from these transactions is recognized as the performance obligations are satisfied. Transactions without performance obligations are recognized when the revenue is received or receivable.

Rental income is recognized when earned. Deposits recorded in advance are deferred until they are repaid or applied against outstanding accounts.

Own source revenues derived from such sources as housing rents, resource based revenues, interest income, and property taxes, etc. are recognized upon transfer of title of the product or upon performance of the service and when collectability is reasonably assured.

h) Financial instruments

All financial instruments are recorded at their cost or amortized cost except for portfolio investments in equity instruments quoted in an active market which are recorded at their fair value with unrealized remeasurement gains and losses recorded in the statement of remeasurement gains and losses. Once realized, remeasurement gains and losses are transferred to the statement of operations. Changes in the fair value on restricted assets are recognized as a liability until the criterion attached to the restrictions has been met, upon which the gain or loss is recognized in the statement of operations.

Transaction costs related to financial instruments measured at cost or amortized cost are added to the carrying value of the financial instrument. Transaction costs related to financial instruments recorded at their fair values are expensed as incurred.

Financial liabilities (or part of a financial liability) are removed from the statement of financial position when, and only when, they are discharged or cancelled or expire.

i) Use of Estimates:

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. By their nature, these estimates are subject to measurement uncertainty and the effect on the financial statements of changes in such estimates in future periods could be significant.

SIMPCW FIRST NATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
Year ended March 31, 2025

NOTE A1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (continued):

j) Asset retirement obligations:

A liability for an asset retirement obligation is recognized when all of the following criteria are met:

- there is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- the past transaction or event giving rise to the liability has occurred;
- it is expected that future economic benefits will be given up
- a reasonable estimate of the amount can be made.

The liability is measured at Simpcw First Nation's best estimate of the amount required to retire a tangible capital asset (or component thereof) at the financial statement date. The estimate includes costs directly attributable to the asset retirement activities. The costs also include post-retirement operation, maintenance, and monitoring that are an integral part of the retirement of the tangible capital asset and the costs of tangible capital assets acquired as part of asset retirement activities to the extent those assets have no alternative use.

Upon initial recognition of the liability for an asset retirement obligation, the carrying amount of the corresponding tangible capital asset (or component thereof) is increased by the same amount. The capitalized asset retirement cost is expensed in a rational and systematic manner over the useful life of the tangible capital asset (or a component thereof). For obligation for which there is no tangible capital asset recognized or for tangible capital assets that are no longer in productive use, the asset retirement costs are expensed immediately. Subsequently, the liability is reviewed at each financial statement reporting date and adjusted for changes as a result of the passage of time with corresponding accretion expense and adjusted for any revisions to the timing, amount of the original estimate of undiscounted cash flows, or the discount rate. Adjustments to the liability as a result of revisions to the timing, amount of the estimate and the revised carrying amount of the related tangible capital asset is amortized except for adjustments related to tangible capital assets that are not recognized or no longer in productive use, which are expensed in the period they are incurred.

The asset retirement costs are amortized on a declining balance basis over their estimated useful lives of the asset.

A recovery related to asset retirement obligation is recognized when the recovery can be appropriately measured; reasonably estimated and it is expected that future economic benefits will be obtained. The recovery is not netted against the liability.

NOTE A2. FUTURE ACCOUNTING CHANGES:

PS 1202 Financial Statement Presentation

New section PS 1202 Financial Statement Presentation replaces Section PS 1201 Financial Statement Presentation. This section applies to fiscal years beginning on or after April 1, 2026, with early adoption permitted only if the conceptual framework is adopted at the same time. Prior period amounts would need to be restated to conform to the presentation requirements for comparative financial information in Section PS 1202. The main features of the new section include:

- Changes to the statement of financial position to present financial assets, non-financial assets, total assets, financial liabilities, non-financial liabilities total liabilities and net assets/net liabilities
- Separate statement of changes in net assets or net liabilities (formerly known as accumulated surplus) by required categories
- The addition of a statement of net financial assets or net financial liabilities that presents a revised net financial assets or net financial liabilities (formerly known as "net debt") calculation
- The option to present the change in net financial assets or net financial liabilities on the statement of net financial assets or net financial liabilities
- Ability to present an amended budget when there is an election or the majority of the governing body of a government organization is newly elected or appointed
- The requirement to provide a subtotal prior to financing activities in the statement of cash flow
- Guidance on assessing the going concern assumption

SIMPCW FIRST NATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
Year ended March 31, 2025

NOTE A2. FUTURE ACCOUNTING CHANGES (continued):

PSAB's Conceptual Framework for Financial Reporting in the Public Sector

PSAB's Conceptual Framework for Financial Reporting in the Public Sector replaces Sections PS 1000 Financial Statement Concepts and PS 1100 Financial Statement Objectives. As a result of the issuance of the Conceptual Framework, various Sections and Guidelines of the Handbook have been amended to include references to the new Conceptual Framework, add/clarify key definitions that are consistent with the Conceptual Framework, and/or remove references to qualitative characteristics that are no longer qualitative characteristics in the new Conceptual Framework. This section applies to fiscal years beginning on or after April 1, 2026, with early adoption permitted.

NOTE A3. FINANCIAL INSTRUMENTS:

Classification

The following table provides the carrying amount information of the First Nation's financial instruments by category. The maximum exposure to credit risk for the financial assets would be the carrying values shown below.

| Financial Instrument | 2025 | | 2024 | |
|--------------------------------|------------------------------|-------------------|------------------------------|-------------------|
| | Amortized cost / cost | Fair value | Amortized cost / cost | Fair value |
| Cash | \$ 59,139,558 | \$ - | \$ 46,426,441 | \$ - |
| Term deposits | 4,681,518 | - | 6,038,032 | - |
| Restricted cash | 502,511 | - | 558,987 | - |
| Investments held in trust | - | 4,843,799 | - | 3,973,771 |
| Marketable securities | - | 10,755,390 | - | 9,194,809 |
| Grants and accounts receivable | 1,318,914 | - | 5,805,070 | - |
| Accounts payable and accruals | 1,535,511 | - | 2,485,592 | - |
| Mortgages payable | 890,199 | - | 945,967 | - |

The following provides an analysis of financial instruments that are subsequently measure at fair value, where the fair value measurements are those derived from quoted prices in active markets for identical assets or liabilities using the last bid price;

| | 2025 | 2024 |
|--|----------------------|---------------------|
| Investments held in trust | | |
| Fixed income | \$ 2,083,123 | \$ 1,621,056 |
| Common stocks and equivalents | 1,626,733 | 1,380,913 |
| Common shares (Foreign Dollar account) | 1,133,943 | 971,802 |
| | \$ 4,843,799 | \$ 3,973,771 |
| Marketable securities | | |
| Medium-term bonds | \$ - | \$ 59,086 |
| Long-term bonds | 2,786,091 | 2,346,803 |
| Money market funds | 1,891,838 | 1,850,906 |
| Other fixed income | - | 285,438 |
| Common stocks and equivalents | 3,011,322 | 2,795,011 |
| Common shares (Foreign Dollar account) | 2,800,918 | 440,838 |
| Other income | 265,221 | 1,416,727 |
| | \$ 10,755,390 | \$ 9,194,809 |

SIMPCW FIRST NATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
Year ended March 31, 2025

NOTE A3. FINANCIAL INSTRUMENTS (continued):

Credit risk

Credit risk is the risk of financial loss to the First Nation if a debtor fails to discharge their obligation (e.g., pay the accounts receivable owing to the First Nation). The First Nation is exposed to this risk arising from its cash, investments, grants receivable and accounts receivable. The First Nation holds its cash accounts with two federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation. In the event of default, the First Nation's cash accounts are insured up to \$100,000 with each bank.

Accounts receivable is primarily due from government corporations and individuals. Credit risk is mitigated by the highly diversified nature of the debtors and other customers. The First Nation measures its exposure to credit risk based on how long the amounts have been outstanding. An impairment allowance is set up based on the First Nation's historical experience regarding collections. In the current and prior years, all of the impairment allowance related to the other receivables. There were no changes in exposures to credit risk during the period. The amounts outstanding at year end were as follows:

| | Current | 1-30 days | 31-60 days | 61-90 days | Over 90 days | Total |
|---------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|---------------------|
| Government receivables | \$ - | \$ 16,495 | \$ 18,256 | \$ - | \$ 168,599 | \$ 203,350 |
| Other accounts receivable | 572,571 | 696,797 | 66,350 | (52) | 202,603 | 1,538,269 |
| Total | 572,571 | 713,292 | 84,606 | (52) | 371,202 | 1,741,619 |
| Less impairment allowance | - | - | - | - | (422,705) | (422,705) |
| Net receivable | \$ 572,571 | \$ 713,292 | \$ 84,606 | \$ (52) | \$ (51,503) | \$ 1,318,914 |

The First Nation has also provided a loan guarantee to Simpcw Resources LLP. The maximum exposure to credit risk in the amount the First Nation could be called up to pay if the guarantee is called upon which is \$900,000 (2024 - \$900,000).

Liquidity risk

Liquidity risk is the risk that the First Nation will not be able to meet all cash outflow obligations as they come due. The First Nation mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting and maintaining investments that may be converted to cash in the near-term if unexpected cash outflows arise.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The investment portfolio is monitored by management, the investment managers, and Chief and Council.

Currency risk

The First Nation is exposed to foreign currency exchange risk on investments held in trust and marketable securities held in U.S. and other foreign dollars. The First Nation does not use derivative instruments to reduce its exposure to foreign currency risk.

Other Price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from currency risk or interest rate risk). The First Nation is exposed to other price risk related to its investments in equity instruments. If market prices had changed by 10% during the year, the First Nation's net income would have changed by \$36,573.

SIMPCW FIRST NATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
Year ended March 31, 2025

NOTE A3. FINANCIAL INSTRUMENTS (continued):

Simpcw First Nation has entered into various accommodation agreements with proponents wishing to develop projects in Simpcw First Nation's traditional territory. Simpcw Trust (the "Trust") was established on January 1, 2009 to hold payments received pursuant to the agreements and any income therefrom for the benefit of current and future generations of Simpcw First Nation. Royal Trust Corporation of Canada will administer the trust in accordance with the trust agreement. The trust agreement governs the distribution of income earned and distributed from the trust in the best interest of the First Nation and its members.

Distributions from the trust may only be made in areas of community development which includes social services, transportation for members, support for families for hardship, housing, elders, children, youth and family development, health, education and training, economic development, disaster relief and fire control, cultural awareness, recreation and recreational infrastructure, improvement to reserve lands, preparation and advancement of claims, justice and police and acquisition of fee simple lands for community benefits.

NOTE A4. RESTRICTED CASH:

| | 2025 | 2024 |
|---------------------|-------------------------|-------------------------|
| Operating reserve | \$ 36,845 | \$ 30,925 |
| Replacement reserve | 174,287 | 247,843 |
| Ottawa Trust Funds | <u>291,379</u> | <u>280,219</u> |
| | <hr/> \$ 502,511 | <hr/> \$ 558,987 |

a) Operating Reserve Fund:

Under the terms of the agreement with Canada Mortgage & Housing Corporation, after the payment of all costs and expenditures including the allocation of the Replacement Reserve, any surplus revenue will be retained by the First Nation within an Operating Reserve fund. Interest earnings must accrue to and be maintained in the Operating Reserve fund. The Project's Operating Reserve fund may only be used for the ongoing operating costs of the housing projects committed under the On-Reserve Program. Accordingly, future years' deficits may be recovered from the Operating Reserve fund. The First Nation agrees to maintain Operating Reserve funds in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation, or as may otherwise be mutually agreed to by the First Nation and CMHC.

b) Replacement Reserve Fund:

Under the terms of the agreement with Canada Mortgage & Housing Corporation, the Replacement Reserve account is to be credited in the amount of \$13,320 annually plus interest. These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts of instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by Canada Mortgage & Housing Corporation from time to time. Withdrawals are credited to interest first and then principal.

c) Ottawa Trust Funds:

The Ottawa Trust Accounts arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

NOTE A5. GRANTS AND ACCOUNTS RECEIVABLE:

| | 2025 | 2024 |
|---------------------------------------|---------------------------|---------------------------|
| Grants and Accounts Receivable | \$ 1,741,619 | \$ 6,225,008 |
| Less: Allowance for doubtful accounts | <u>(422,705)</u> | <u>(419,938)</u> |
| | <hr/> \$ 1,318,914 | <hr/> \$ 5,805,070 |

SIMPCW FIRST NATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
Year ended March 31, 2025

NOTE A6. INVESTMENT IN GOVERNMENT BUSINESS ENTERPRISES: 2025 2024

| | | | |
|----------------------------|------------------------------|------------------------------|--|
| Simpcw Resources LLP | | | |
| Partnership units (99.99%) | \$ 999 | \$ 999 | |
| Partnership interest: | | | |
| Balance, beginning of year | 184,094,606 | 175,075,325 | |
| Net income allocation | 15,901,761 | 24,985,881 | |
| Drawings | (7,000,000) | (15,905,000) | |
| Payable | - | (61,600) | |
| Balance, end of year | <u>192,996,367</u> | <u>184,094,606</u> | |
| | <u><u>192,997,366</u></u> | <u><u>184,095,605</u></u> | |
| Simpcw Resources 2020 LLP | | | |
| Partnership units (99.99%) | 100 | 100 | |
| Partnership interest: | | | |
| Balance, beginning of year | (1,283,918) | (242,287) | |
| Net income allocation | (643,220) | (1,041,631) | |
| Balance, end of year | <u>(1,927,138)</u> | <u>(1,283,918)</u> | |
| | <u><u>(1,927,038)</u></u> | <u><u>(1,283,818)</u></u> | |
| Simpcw Resources Ltd.: | | | |
| Common shares (100%) | 1 | 1 | |
| Equity interest: | | | |
| Balance, beginning of year | 13,407 | 12,297 | |
| Net income allocation | (706) | 1,110 | |
| Balance, end of year | <u>12,701</u> | <u>13,407</u> | |
| | <u><u>12,702</u></u> | <u><u>13,408</u></u> | |
| | <u><u>\$ 191,083,030</u></u> | <u><u>\$ 182,825,195</u></u> | |

Summarized financial information is as follows:

| | Simpcw Resources Ltd. | Simpcw Resources LLP | Simpcw Resources 2020 LLP |
|-------------|--------------------------|-------------------------|---------------------------------|
| Assets | \$ 12,722 | \$ 200,994,765 | \$ 4,990,993 |
| Liabilities | <u>1,062</u> | <u>7,922,074</u> | <u>6,918,050</u> |
| Equity | <u>\$ 11,660</u> | <u>\$ 193,072,691</u> | <u>\$ (1,927,057)</u> |
| Revenues | \$ 1,584 | \$ 78,247,541 | \$ 3,424,037 |
| Expenses | <u>2,290</u> | <u>62,344,190</u> | <u>4,067,263</u> |
| Net income | <u>\$ (706)</u> | <u>\$ 15,903,351</u> | <u>\$ (643,226)</u> |

SIMPCW FIRST NATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
Year ended March 31, 2025

| NOTE A7. INVESTMENTS AND ADVANCES: | 2025 | 2024 |
|--|-------------------------|-------------------------|
| a) <u>All Nations Trust Company:</u> 2,057 Common shares, par value \$10.01 | \$ 20,570 | \$ 20,570 |
| b) <u>Community Futures Development Corporation of Central Interior First Nations:</u> Loan Administration Agreement, direct loans to a maximum of \$5,000 and Micro Lending Circles of up to \$4,000, direct loans at 12% per annum and on Micro Lending Circles interest at a percentage of prime per annum | | |
| Cash and equivalents | <u>21,993</u> | <u>21,993</u> |
| c) <u>BC First Nations Gaming Revenue Sharing Limited Partnership:</u> Partnership interest in BC First Nations Gaming Revenue Sharing Limited Partnership. 0.47% partnership interest in the entity at March 31, 2025 | 100 | 100 |
| Share in the General Partner, BCFN GRS GP Inc., a corporation incorporated under the BC Business Corporations Act. Share represents a 0.47% interest in the Company at March 31, 2025. | <u>10</u> | <u>10</u> |
| TOTAL INVESTMENTS AND ADVANCES | <u>\$ 42,673</u> | <u>\$ 42,673</u> |

| NOTE A8. MORTGAGES PAYABLE: | 2025 | 2024 |
|---|--------------------------|--------------------------|
| <u>Social Housing Operations:</u> Canada Mortgage and Housing Corporation, repayable in monthly installments of \$1,583 including interest at 1.13% per annum, secured by buildings with a carrying value of \$123,355 due May 2026. | \$ 22,007 | \$ 40,642 |
| Canada Mortgage and Housing Corporation, repayable in monthly installments of \$309 including interest at 3.51% per annum, secured by a building with a carrying value of \$50,876, due December 2029. | 30,629 | 33,414 |
| Canada Mortgage and Housing Corporation, repayable in monthly installments of \$3,785 including interest at 1.30% per annum, secured by a building with a carrying value of \$1,119,091, due April 2026. | <u>837,563</u> | <u>871,911</u> |
| | <u>\$ 890,199</u> | <u>\$ 945,967</u> |

The mortgages are guaranteed by Indigenous Services Canada.

Principal repayments due in the ensuing 5 years are approximately as follows:

| | |
|------|-------------------|
| 2026 | \$ 55,605 |
| 2027 | 809,416 |
| 2028 | 2,872 |
| 2029 | 2,975 |
| 2030 | <u>19,331</u> |
| | <u>\$ 890,199</u> |

SIMPCW FIRST NATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
Year ended March 31, 2025

| NOTE A9. DEFERRED REVENUE: | 2025 | 2024 |
|---|----------------------------|----------------------------|
| Amounts deferred are summarized below: | | |
| Kinder Morgan Canada Inc. | \$ 164,822 | \$ 164,822 |
| Province of B.C. - Land Selection Agreement | 406,550 | 406,550 |
| Trans Mountain Emergency Operation Centre | 265,060 | 265,060 |
| Minister of Transportation and Infrastructure | 1,209,824 | 1,209,824 |
| Ministry of Children and Family Development | 814,279 | 814,279 |
| Miscellaneous projects | <u>(16,867)</u> | <u>69,050</u> |
| | <u>\$ 2,843,668</u> | <u>\$ 2,929,585</u> |

- a) Kinder Morgan Canada Inc.
The First Nation has received \$595,533 in prior years as a result of signing a Mutual Benefits Agreement with Kinder Morgan Canada Inc. The payments are to be applied towards program costs as they are incurred. As of March 31, 2025, \$430,711 in costs have been incurred.
- b) Province of B.C. - Land Selection Agreement
The Province of B.C. and the First Nation have signed a Land Selection Agreement as part of accommodation measures for the Valemount Glacier Destination resort. The Province has agreed to transfer \$1.5 million worth of Crown land to the First Nation. At March 31, 2025, the parcels transferred have been identified and valued at \$1,093,450. The First Nation has accepted an amendment to the original agreement whereby the remaining value of the transfer (\$406,550) has been accepted in cash as "residual funds" to be used for survey costs and property transfer taxes to be paid by the First Nation as part of the legal transfer of the identified parcels. This amount has been deferred and will be applied towards these costs as they are incurred.
- c) Trans Mountain Emergency Operation Centre
The First Nation has received \$950,189 in prior years as a result of signing a Mutual Benefits Agreement with Trans Mountain Pipeline LP. The payments are to be applied towards program costs as they are incurred. As of March 31, 2025, \$685,129 in costs have been incurred.
- d) Minister of Transportation and Infrastructure
The First Nation has signed a Memorandum of Agreement with the Province of BC related to tenure to certain road areas within the Reserve that form part of Dunn Lake Road. Under this Agreement they have received \$1,497,851 for additional benefits to Simpcw First Nation. These additional benefits are for various specific projects and have been deferred and will be applied towards the costs of these projects as they are incurred. As of March 31, 2025 \$288,027 in costs have been incurred.
- e) Ministry of Children and Family Development
The First Nation has signed a Funding Agreement with the Province of B.C. for a child care space creation project. Under this Agreement the First Nation is eligible to receive up to \$1,591,283. As of March 31, 2025, the First Nation has received \$1,034,334 and \$220,055 of costs have been incurred.
- g) Miscellaneous projects
The First Nation has received contributions for various projects that have not commenced as of March 31, 2025. These projects will be completed in the next fiscal year and the payments will be applied towards project costs as they are incurred.

SIMPCW FIRST NATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
Year ended March 31, 2025

NOTE A10. TANGIBLE CAPITAL ASSETS: 2025 2024

Tangible capital assets at net book value consist of the following:

| | | |
|------------------------------|-----------------------------|-----------------------------|
| Roads and trails | \$ 365,028 | \$ 376,538 |
| Buildings and other | 13,154,309 | 2,931,142 |
| Buildings under construction | 3,485,791 | 9,386,045 |
| Water systems | 2,700,749 | 2,724,542 |
| Land | 10,339,374 | 629,837 |
| Automotive | 1,496,752 | 1,606,786 |
| Equipment | <u>1,085,076</u> | <u>794,952</u> |
| | <u><u>\$ 32,627,079</u></u> | <u><u>\$ 18,449,842</u></u> |

For additional information, see the Consolidated Schedule of Tangible Capital assets (Appendix 1).

NOTE A11. ACCUMULATED SURPLUS: 2025 2024

Accumulated surplus consists of individual fund surpluses and reserves as follows:

| | | |
|-------------------------------------|------------------------------|------------------------------|
| Surplus from operations | \$ 255,063,190 | \$ 237,302,981 |
| Surplus from remeasurement gain | 873,382 | 706,976 |
| | <u>255,936,572</u> | <u>238,009,957</u> |
| Invested in tangible capital assets | <u>31,736,880</u> | <u>17,503,875</u> |
| Funded Reserves: | | |
| Operating Reserve Fund (CMHC) | 30,483 | 36,846 |
| Replacement Reserve Fund (CMHC) | 236,327 | 218,310 |
| Ottawa Trust Funds | 291,379 | 280,219 |
| | <u>558,189</u> | <u>535,375</u> |
| Committed Reserves (Note A13): | | |
| Own source revenue reserves | 7,706,022 | 7,223,181 |
| Simpcw Trust | 3,896,409 | 3,896,409 |
| | <u>11,602,431</u> | <u>11,119,590</u> |
| | <u><u>\$ 299,834,072</u></u> | <u><u>\$ 267,168,797</u></u> |

NOTE A12. COMMITMENTS AND CONTINGENCIES:

Lease Commitments:

The First Nation leases office equipment under a long-term agreement which expires in May 2027.

Future minimum lease payments as at March 31, 2025, are as follows:

| | |
|------|------------------------|
| 2026 | \$ 1,152 |
| 2027 | 1,152 |
| 2028 | <u>192</u> |
| | <u><u>\$ 2,496</u></u> |

SIMPCW FIRST NATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
Year ended March 31, 2025

NOTE A12. COMMITMENTS AND CONTINGENCIES (continued):

Contingencies:

- a) The First Nation receives a portion of its funding under a contribution authority with Indigenous Services Canada which, if unexpended, may be refundable to Indigenous Services Canada. Further, amounts which are overexpended may be reimbursed by Indigenous Services Canada to the First Nation. No amounts have been recorded in the financial statements as refundable or reimbursable.
- b) Social Housing Mortgages:
The First Nation is guarantor of various Capital Housing mortgages, secured by Ministerial guarantees, totaling \$1,233,104.
- c) Pension Plan:
The First Nation provides a defined contribution pension plan for its employees. The pension costs are charged to operations as contributions are due. Contributions are a defined amount whereby the employer matches that paid by the employee. Total contributions to the plan during the year were \$204,769 (2024 - \$174,953). The pension rate for employees is 5.5%.
- d) Guarantee:
The First Nation has guaranteed a loan to the Royal Bank of Canada on behalf of Simpcw Resources LLP in the amount of \$900,000. The balance of the loan as of March 31, 2025 is \$510,945 (2024 - \$566,614). The First Nation has not charged a guarantee fee for this loan.

NOTE A13. COMMITTED RESERVES:

The First Nation has set up reserves for future education, social development, health and other needs of Band members. These reserves are funded from Health surpluses and funds received from Kinder Morgan Canada Inc. under the Mutual Benefits Agreement and Canadian Hydro Developer's Inc. under the Impact Benefit Agreement.

The reserves are summarized as follows:

Own source revenue reserves:

| | |
|--------------------------|----------------------------|
| Future Generations | \$ 628,097 |
| Legal Defense | 549,674 |
| Rights & Titles Research | 663,552 |
| Community Development | 2,233,862 |
| Heritage | 262,927 |
| School | 44,965 |
| Band Administration | 1,134,595 |
| Health Board | 1,307,541 |
| Unfunded Programs | 620,929 |
| TransAlta | <u>259,880</u> |
| | <u><u>\$ 7,706,022</u></u> |

Simpcw Trust:

These funds consist of monies received from Kinder Morgan Canada Inc. under the Mutual Benefits Agreement and Canadian Hydro Developer's Inc. under the Impact Benefit Agreement. See Note A3 for further detail.

\$ 3,896,409

SIMPCW FIRST NATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
Year ended March 31, 2025

NOTE A14. SEGMENTED INFORMATION:

The Simpcw First Nation is a First Nation government institution that provides a range of programs and services to its members, including band revenue, administration, social development, education, community development, capital works and natural resources. For management reporting purposes the First Nation's operations and activities are organized and reported by fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

First Nation services are provided by departments and their activities are reported in these funds. Certain departments that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

Own Source Revenue:

The Band Revenue department is responsible for administering projects the First Nation is involved in annually and on an on-going basis relating to the overall objectives of the First Nation.

Administration:

Administration supports the development of stable, legitimate and accountable community governments. It also provides overall support of the First Nation including advisory services relating to financial management, band government, economic development, community services and technical services.

Local Revenue:

Local Revenue assists in the maintenance of roads, streets and facilities through revenue raised under local revenue laws. Local Revenues have been prepared by management in accordance with Local Revenue Financial Reporting Standards.

Council:

The Council department supports the Chief and Council in the governance of the First Nation.

Social Development:

Social Services provides assistance to community members unable to provide for themselves and their dependents. The services provided by this department include, but are not limited to, income assistance, child and family services, assisted living and early childhood development.

Education:

Education supports the members in expressing, preserving, developing and promoting its cultural heritage through the establishment and operation of First Nation education centres and programs. It also provides services for students at the elementary/secondary and post secondary level, including; instructional services both on and off reserve as well as support services such as transportation, accommodation, guidance and counselling.

Natural Resources:

Natural Resources is responsible for the development of land and resources under community control, access to economic opportunities on land and resources beyond community control, investment promotion, as well as research and advocacy. It also manages economic development planning, proposal development, and planning and implementation of ongoing activities and one-time projects.

SIMPCW FIRST NATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
Year ended March 31, 2025

NOTE A14. SEGMENTED INFORMATION (continued):

Health:

Health supports the concept of promoting holistic health, and the Community Health Plan, which is based on health needs identified by a community needs assessment. It provides services to the community with programs such as home and community care, addictions counselling and public health services, as well as children, adult and elder wellness prevention and education programs.

Housing:

Housing is responsible for the administration and management of Social Housing units, Band-owned housing units and renovation projects for private homeowners.

Emergency Preparedness Program:

Emergency preparedness program is responsible for the safety and protection of the community.

Emergency Operations Centre:

Emergency Operations Centre is responsible for the administration and management of the Emergency Operations Centre.

Language and culture:

Language and culture supports the members in preserving their language and culture.

Neqweyqwelsten School:

The Neqweyqwelsten School provides a safe and healthy learning environment for students while integrating Simpcw First Nation cultural traditions, values and history into the curriculum.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note A2. For additional information see the Statement of Financial Activities - Segmented (Appendix 2).

NOTE A15. ECONOMIC DEPENDENCE:

The First Nation receives a major portion of its core program revenues pursuant to a Funding Arrangement with Indigenous Services Canada.

NOTE A16. RELATED PARTY TRANSACTIONS:

The First Nation paid \$801,180 (2024 - \$1,458,494) for environmental services to Estsek' Environmental Services LLP, a partnership owned 50% by Simpcw Resources LLP. As at March 31, 2025, an amount payable of \$43,089 (2024 - \$502,530) is owing to Estsek' Environmental Services LLP and is subject to normal trade terms.

The First Nation paid \$69,191 (2024 - \$213,739) for archaeological services and earned revenue of \$Nil (2024 - \$6,076) from Tmicw-Kt Cultural Services (TCS) LLP, a partnership owned 50% by Simpcw Resources LLP. As at March 31, 2025, an amount payable of \$8,447 (2024 - \$Nil) is owing to Tmicw-Kt Cultural Services LLP and is subject to normal trade terms.

NOTE A17. LINE OF CREDIT:

Under a line of credit arrangement with Toronto-Dominion Bank, the First Nation may borrow up to \$2,500,000 on such terms as the First Nation and the bank may mutually agree upon. This arrangement does not have a termination date and can be withdrawn at the bank's option. As of March 31, 2025, the unused portion of the credit line was \$2,500,000.

SIMPCW FIRST NATION
CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS
Year ended March 31, 2025

| | Band Operations | | | | | | | Simpcw Holdings Limited | Social Housing Operations | Totals | |
|---|-------------------|---------------------|----------------------|------------------------------|---------------------|---------------------|---------------------|-------------------------|---------------------------|----------------------|----------------------|
| | Roads and trails | Land | Buildings and other | Buildings under construction | Water Systems | Automotive | Equipment | | | 2025 | 2024 |
| | Cost | | | | | | | | | | |
| Balance, beginning of year | \$ 816,089 | \$ 321,683 | \$ 4,083,802 | \$ 9,386,045 | \$ 3,812,615 | \$ 2,859,728 | \$ 1,650,724 | \$ 308,154 | \$ 1,754,338 | \$ 24,993,178 | \$ 16,108,735 |
| Add: Additions during the year | - | 8,644,689 | 830,434 | 5,618,468 | 45,482 | 188,791 | 610,655 | 1,064,848 | - | 17,003,367 | 8,982,264 |
| Less: Disposals during the year | - | - | - | (1,938,521) | - | (95,000) | - | - | - | (2,033,521) | (97,821) |
| Transfer during the year | - | - | 9,580,201 | (9,580,201) | - | - | - | - | - | - | - |
| Balance, end of year | <u>816,089</u> | <u>8,966,372</u> | <u>14,494,437</u> | <u>3,485,791</u> | <u>3,858,097</u> | <u>2,953,519</u> | <u>2,261,379</u> | <u>1,373,002</u> | <u>1,754,338</u> | <u>39,963,024</u> | <u>24,993,178</u> |
| Accumulated amortization | | | | | | | | | | | |
| Balance, beginning of year | 439,551 | - | 2,500,178 | - | 1,088,073 | 1,252,942 | 855,772 | - | 406,820 | 6,543,336 | 6,017,174 |
| Add: Amortization | 11,510 | - | 133,271 | - | 69,275 | 229,950 | 320,531 | - | 54,197 | 818,734 | 597,650 |
| Less: Disposals during the year | - | - | - | - | - | (26,125) | - | - | - | (26,125) | (71,488) |
| Balance, end of year | <u>451,061</u> | <u>-</u> | <u>2,633,449</u> | <u>-</u> | <u>1,157,348</u> | <u>1,456,767</u> | <u>1,176,303</u> | <u>-</u> | <u>461,017</u> | <u>7,335,945</u> | <u>6,543,336</u> |
| Net Book Value of Tangible Capital Assets | <u>\$ 365,028</u> | <u>\$ 8,966,372</u> | <u>\$ 11,860,988</u> | <u>\$ 3,485,791</u> | <u>\$ 2,700,749</u> | <u>\$ 1,496,752</u> | <u>\$ 1,085,076</u> | <u>\$ 1,373,002</u> | <u>\$ 1,293,321</u> | <u>\$ 32,627,079</u> | <u>\$ 18,449,842</u> |

Buildings under construction are not amortized until they are put into use.

SIMPCW FIRST NATION
STATEMENT OF FINANCIAL ACTIVITIES - SEGMENTED
Year ended March 31, 2025

| | Administration | Local Revenue | Council | Education | Emergency Operations Centre | Emergency Preparedness Program | Health | Language & Culture | Natural Resources Department | Neawayqwelsten School | Own Source Revenue | Social Development | Social Housing | Total | 2025 Total | 2024 Total |
|---|---------------------|------------------|---------------------|---------------------|-----------------------------|--------------------------------|-------------------|---------------------|------------------------------|-----------------------|----------------------|--------------------|------------------|----------------------|----------------------|------------|
| Revenue | | | | | | | | | | | | | | | | |
| Fair Value Adjustments | \$ 91,600 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 91,600 | \$ - | \$ - |
| Indigenous Services Canada | 5,145,569 | - | - | 796,948 | - | 230,332 | 52,982 | - | - | 732,182 | - | 2,007,284 | - | 8,965,297 | 9,150,590 | |
| Province of BC | 1,157,671 | 71,162 | 25,949 | - | 12,865 | 206,077 | 170,758 | - | 678,538 | 279,120 | 6,746 | 592,617 | - | 3,201,503 | 3,253,831 | |
| Donations | 6,060 | - | - | - | - | 50 | 4,115 | 1,000 | 6,300 | 979 | - | - | - | 18,504 | 18,059 | |
| FNESC | - | - | - | 849 | - | - | 54,022 | - | - | 257,578 | - | - | - | 312,449 | 334,625 | |
| FNHA | - | - | 2,180 | - | - | - | 1,317,194 | - | - | - | - | - | - | 1,319,374 | 1,230,913 | |
| Taxation Fund | - | 8,471 | - | - | - | - | - | - | - | - | - | - | - | 8,471 | 78,519 | |
| Transalta | - | - | - | - | - | - | - | - | - | - | 237,007 | - | - | 237,007 | 191,192 | |
| Interfor | - | - | - | - | - | - | - | - | 181,174 | - | - | - | - | 181,174 | - | |
| Forestry Revenue Sharing (FCRSA) | - | - | - | - | - | - | - | - | - | - | 3,584,595 | - | - | 3,584,595 | 1,708,001 | |
| Gaming Revenue Sharing (FNGRS) | - | - | - | - | - | - | - | - | - | - | 454,085 | - | - | 454,085 | 553,302 | |
| Simpow Resources LLP | 1,506 | - | - | - | - | 71,024 | - | 1,000 | 35,906 | - | 15,901,761 | - | - | 16,011,197 | 24,985,881 | |
| Simpow Trust | (152,854) | - | - | - | - | - | - | - | - | - | - | - | - | (152,854) | - | |
| Rental | 118,289 | - | - | - | - | - | - | - | - | - | - | - | 50,284 | 168,573 | 91,582 | |
| Grants | - | - | - | - | - | - | - | - | 29,000 | 5,000 | - | - | - | 34,000 | 106,771 | |
| Transmountain | - | - | - | - | - | - | - | - | 128,220 | - | 5,811,721 | - | - | 5,839,941 | - | |
| SD 73 | 5,000 | - | 152 | 12,611 | - | - | - | 19,855 | - | - | - | - | - | 37,618 | 36,435 | |
| Interior Health Authority | - | - | - | - | - | - | 34,172 | - | - | - | - | - | - | 34,172 | 27,500 | |
| Miscellaneous | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 1,445,883 | |
| Other | 91,415 | - | 26,292 | - | - | 246,910 | 400 | - | 454,079 | 3,139 | - | 40,292 | - | 862,527 | 6,283,021 | |
| CMHC | - | - | - | - | - | - | - | - | - | - | - | - | 68,275 | 68,275 | 5,925,057 | |
| TD Wealth | 690,455 | - | - | - | - | - | - | - | - | - | - | - | - | 690,455 | 563,283 | |
| Government of Canada | 3,710,901 | - | 3,061 | - | - | - | - | 1,323 | 479,799 | - | - | - | - | 4,195,084 | 1,904,000 | |
| UBCM | - | - | - | - | - | (7,527) | - | - | - | - | - | - | - | (7,527) | 75,000 | |
| New Relationship Trust | 50,000 | - | - | - | - | - | - | - | - | 11,400 | - | - | - | 61,400 | 320,000 | |
| Mileage Recoveries | 13,337 | - | - | - | - | - | - | - | - | - | - | - | 7,419 | 20,756 | - | |
| Taseko Mines Ltd. | 87,310 | - | 3,750 | - | - | - | - | - | 55,538 | - | - | - | - | 146,598 | - | |
| Simpow Resources 2020 LLP | - | - | - | - | - | - | - | - | - | - | (643,220) | - | - | (643,220) | (1,041,631) | |
| Interest Earned | 2,961,666 | - | - | - | - | - | - | - | - | - | - | - | 3,873 | 2,965,539 | - | |
| Seewepemc Child & Family Services | - | - | - | - | - | - | - | 50,000 | - | - | - | 1,053,006 | - | 1,103,006 | - | |
| Department of Fisheries - DFO | - | - | - | - | - | - | - | - | 335,832 | - | - | - | - | 335,832 | - | |
| Total Professional Development (All) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 267 | |
| Other | 876,773 | 4,112 | 1,967 | - | 63,051 | 198,307 | 289,939 | 135,000 | 881,841 | 53,220 | - | 6,621 | - | 2,510,831 | 31,352 | |
| Total Revenue | 14,854,698 | 83,745 | 63,351 | 810,408 | 75,916 | 945,173 | 1,869,560 | 262,200 | 3,266,227 | 1,342,616 | 25,352,895 | 3,699,820 | 129,851 | 52,756,262 | 57,273,433 | |
| Expenditures | | | | | | | | | | | | | | | | |
| Wages, Honoria & Benefits | 1,909,514 | 1,847 | 410,814 | 49,224 | 40,971 | 251,762 | 830,193 | 464,053 | 1,468,220 | 874,146 | 1,460 | 895,005 | - | 7,197,209 | 6,278,229 | |
| Amortization | 426,780 | - | - | 44,577 | - | 10,225 | 30,186 | 1,345 | 86,108 | - | - | 165,316 | 54,197 | 818,734 | 597,650 | |
| General & Office Supplies | 33,877 | 3,449 | 3,991 | - | - | 153 | 445 | 2,191 | 12,395 | - | 640 | 11,405 | - | 68,546 | 1,011,740 | |
| IT Services | 58,846 | - | 15,142 | 4,756 | - | - | 37,480 | 10,618 | 31,178 | 19,351 | - | 12,530 | - | 189,901 | 194,809 | |
| Rentals | 109,743 | - | - | - | - | 3,529 | - | 2,999 | - | - | - | 13,108 | - | 129,379 | 116,860 | |
| Insurance | 305,128 | - | - | - | - | 17,285 | 156 | - | 18 | 2,404 | - | - | 10,882 | 335,873 | 310,976 | |
| Donations | 890 | - | 7,543 | - | - | - | - | 1,750 | - | 3,570 | - | - | - | 23,753 | 80,929 | |
| Fuel/Oil | 26,720 | - | 494 | - | 86 | 9,283 | 5,633 | 95 | 46,754 | 8,848 | - | 9,870 | - | 107,783 | 72,616 | |
| Postage and Delivery Expense | 6,706 | - | - | - | - | - | - | 350 | - | - | - | 582 | - | 7,638 | 6,771 | |
| Copying and Printing Expense | 24,793 | - | - | - | - | 284 | 1,176 | 828 | 3,575 | 2,449 | - | 2,299 | - | 35,404 | 35,970 | |
| Professional Fees | 1,065,402 | - | 29,537 | 1,475 | 40,446 | 38,504 | 151,714 | 6,996 | 760,511 | 39,274 | 4,127 | 42,600 | - | 2,180,586 | 2,428,444 | |
| Consultants & Contractor Fees | 109,870 | - | 2,000 | - | - | 19,377 | - | 5,202 | 288,721 | 4,900 | - | 154,137 | - | 584,207 | 467,744 | |
| Legal Fees | 193,382 | - | 33,157 | - | - | - | - | 91,777 | - | 6,398 | - | 229,246 | - | 553,960 | 467,055 | |
| Audit Fees | 28,753 | - | - | - | - | - | - | - | - | - | - | - | 7,554 | 36,307 | 73,995 | |
| Materials & Supplies | 114,017 | 1,000 | 9,127 | 5,684 | 2,645 | 202,334 | 44,382 | 36,784 | 60,094 | 53,842 | - | 85,962 | - | 615,871 | 825,944 | |
| Travel | 29,728 | - | 59,970 | 7,902 | 216 | 3,165 | 28,593 | 8,840 | 35,473 | 5,040 | - | 81,520 | - | 260,447 | 367,764 | |
| Accommodation | 35,112 | - | 28,993 | - | - | 2,816 | 4,187 | 22,381 | 41,876 | 472 | - | 53,268 | - | 189,105 | 181,941 | |
| Meals | 8,203 | - | 11,586 | 1,761 | 1,100 | 2,084 | 5,096 | 3,545 | 31,422 | 1,176 | - | 16,653 | - | 82,626 | 27,945 | |
| Travel & Accommodations | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 26,807 | |
| Conferences, Conventions, and Meetings | 1,259 | - | 9,695 | - | - | 1,687 | - | 1,100 | 4,157 | 518 | - | 20,000 | - | 38,416 | 225,010 | |
| Honoraria | 8,304 | - | 750 | - | - | 13,995 | 7,905 | 32,837 | 30,797 | 2,450 | - | - | - | 97,038 | 58,174 | |
| Food and Catering | 60,333 | - | 15,784 | 19,985 | 92 | 4,807 | 22,040 | 27,846 | 30,747 | 33,347 | - | 32,155 | - | 247,136 | 155,573 | |
| Subscription & Membership Fees | 119,821 | - | 1,691 | 380 | - | 4,382 | 3,605 | 2,256 | 29,114 | 3,396 | - | 7,141 | - | 171,786 | 187,803 | |
| Staff Wellness | 2,502 | - | - | - | - | 2,783 | - | 2,711 | 635 | - | - | 4,958 | - | 13,589 | 14,028 | |
| Staff Costs | 90,065 | - | - | - | - | 8,340 | 2,918 | 3,337 | 59,742 | 7,064 | - | 6,669 | - | 178,135 | 94,947 | |
| Repairs and Maintenance | 2,298,981 | - | - | - | 2,570 | 23,921 | 19,564 | 325 | 31,991 | 36,367 | - | 2,585 | - | 24,440,914 | 749,005 | |
| Bank Charges & Interest | 80,485 | - | 7 | - | - | - | - | (2,459) | - | 500 | - | 12,136 | - | 90,669 | 150,879 | |
| Purchase Discounts | (6,189) | - | - | - | - | - | - | - | - | - | - | - | - | (6,189) | (3,508) | |
| Bad Debt Expense | 15,188 | - | (205) | - | - | - | - | - | - | - | - | - | - | 14,983 | 311,422 | |
| Telecommunications | 91,669 | - | - | - | - | 11,746 | 17,128 | 3,000 | 34,752 | - | - | 13,954 | - | 172,249 | 141,240 | |
| Hydro | 66,275 | - | - | - | - | - | - | - | 3,299 | - | - | - | 920 | 70,494 | 71,152 | |
| Propane | 19,809 | - | - | - | - | - | - | 54 | 213 | - | - | - | - | 20,076 | 28,917 | |
| TNRD Dump Fees | 36,323 | - | - | - | - | - | - | - | - | - | - | - | - | 36,323 | 2,038 | |
| Total Member Benefits Expense | 295,262 | - | 5,100 | 843,933 | - | - | 74,347 | 700 | - | 667 | 846,316 | 1,188,120 | - | 3,254,445 | 2,466,983 | |
| Total Expenditures | 7,667,551 | 6,296 | 645,176 | 879,677 | 88,126 | 632,462 | 1,288,498 | 837,394 | 3,197,679 | 1,095,711 | 859,441 | 3,049,083 | 110,299 | 20,257,393 | 18,227,452 | |
| Total Revenue and Expenditures Surplus (Deficit) | \$ 7,157,147 | \$ 77,449 | \$ (581,825) | \$ (169,269) | \$ (12,210) | \$ 312,711 | \$ 581,052 | \$ (375,194) | \$ 68,548 | \$ 246,907 | \$ 24,493,254 | \$ 650,737 | \$ 19,552 | \$ 32,498,869 | \$ 39,045,981 | |

SIMPCW FIRST NATION
STATEMENT OF FINANCIAL ACTIVITIES - SEGMENTED
Year ended March 31, 2024

| | Administration | Local Revenue | Council | Education | Emergency Preparedness Program | Health | Language & Culture | Natural Resources Department | Neqweyqwelten School | Own Source Revenue | Social Development | Social Housing | Total | 2024 | |
|--|-------------------|---------------|------------------|----------------|--------------------------------|------------------|--------------------|------------------------------|----------------------|--------------------|--------------------|----------------|-------------------|--------|--|
| Revenue | | | | | | | | | | | | | | | |
| Indigenous Services Canada | \$ 7,886,974 | \$ - | \$ - | \$ - | \$ 5,498 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,258,118 | \$ - | \$ 9,150,590 | | |
| Province of BC | 1,708,001 | - | - | - | 177,342 | - | - | 368,000 | 268,900 | 6,956 | 724,632 | - | 3,253,831 | | |
| Donations | 3,939 | - | - | - | - | 4,120 | - | - | - | - | 10,000 | - | 18,059 | | |
| FNESC | - | - | - | - | - | - | 53,303 | - | 281,322 | - | - | - | 334,625 | | |
| FNHA | - | - | - | - | - | 1,230,913 | - | - | - | - | - | - | 1,230,913 | | |
| Taxation Fund | - | 78,519 | - | - | - | - | - | - | - | - | - | - | 78,519 | | |
| Transalta | - | - | - | - | - | - | - | - | - | 191,192 | - | - | 191,192 | | |
| Forestry Revenue Sharing (FCRSA) | - | - | - | - | - | - | - | - | - | 1,708,001 | - | - | 1,708,001 | | |
| Gaming Revenue Sharing (FNGRS) | - | - | - | - | - | - | - | - | - | 553,302 | - | - | 553,302 | | |
| Simpow Resources LLP | 10,985,881 | - | - | - | - | - | - | - | - | 14,000,000 | - | - | 24,985,881 | | |
| Simpow Trust | - | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Rental | 32,015 | - | - | - | - | - | - | - | - | 7,500 | - | 52,067 | 91,582 | | |
| Grants | - | - | - | - | 22,993 | 1,000 | - | - | 82,778 | - | - | - | 106,771 | | |
| SD 73 | - | - | - | 16,830 | - | - | 19,605 | - | - | - | - | - | 36,435 | | |
| Interior Health Authority | - | - | - | - | - | 27,500 | - | - | - | - | - | - | 27,500 | | |
| Miscellaneous | 609,791 | - | 4,213 | - | 117,705 | (9,513) | 12,750 | 691,098 | 5,600 | 10,890 | 3,349 | - | 1,445,883 | | |
| Other | 2,464,438 | - | 67,087 | - | 96,171 | 637,395 | 164,556 | 2,833,871 | 5,000 | 525 | 3,614 | 10,364 | 6,283,021 | | |
| CMHC | 5,855,203 | - | - | - | - | - | - | - | - | - | - | 68,203 | 5,925,057 | | |
| TD Wealth | 563,283 | - | - | - | - | - | - | - | - | - | - | - | 563,283 | | |
| Government of Canada | 1,904,000 | - | - | - | - | - | - | - | - | - | - | - | 1,904,000 | | |
| UBCM | 75,000 | - | - | - | - | - | - | - | - | - | - | - | 75,000 | | |
| New Relationship Trust | 320,000 | - | - | - | - | - | - | - | - | - | - | - | 320,000 | | |
| Simpow Resources 2020 LLP | (480,974) | - | - | - | - | - | - | - | - | (560,657) | - | - | (1,041,631) | | |
| Professional Development (All) | 267 | - | - | - | - | - | - | - | - | - | - | - | 267 | | |
| Other | (3,464,150) | - | 1,875,789 | 819,710 | 310,840 | (1,202) | 115,000 | 1,493,981 | 641,000 | (2,893,596) | 1,133,980 | - | - | 31,352 | |
| Total Revenue | 28,463,669 | 78,519 | 1,947,089 | 836,540 | 730,549 | 1,890,213 | 365,214 | 5,388,601 | 1,284,600 | 13,024,113 | 3,133,693 | 130,634 | 57,273,433 | | |
| Expenditures | | | | | | | | | | | | | | | |
| Wages, Honoraria & Benefits | 1,445,218 | 1,760 | 484,890 | 15,446 | 256,833 | 886,561 | 325,445 | 1,412,501 | 824,090 | 3,517 | 621,968 | - | 6,278,229 | | |
| Amortization | 257,842 | - | - | 34,592 | 19,006 | 23,115 | 216 | 72,418 | - | - | 136,264 | 54,197 | 597,650 | | |
| General & Office Supplies | 250,899 | 3,449 | 4,299 | 454,270 | 38,828 | 8,647 | (90) | 119,205 | 3,180 | 16,939 | 112,114 | - | 1,011,740 | | |
| IT Services | 58,427 | - | 13,741 | 2,748 | - | 41,349 | 11,531 | 31,844 | 19,236 | - | 15,733 | - | 194,609 | | |
| Rentals | 84,747 | - | - | - | 722 | - | - | 960 | - | - | 30,431 | - | 116,860 | | |
| Insurance | 227,304 | - | 6,935 | - | 25,761 | 1,716 | 68 | 24,340 | 5,270 | - | 2,796 | 16,786 | 310,976 | | |
| Donations | 25,100 | - | 5,350 | - | - | 32,380 | - | 18,099 | - | - | - | - | 80,929 | | |
| Fuel/Oil | 19,873 | - | - | - | 10,770 | 2,958 | - | 28,024 | 6,726 | - | 4,266 | - | 72,616 | | |
| Postage and Delivery Expense | 6,283 | - | - | - | - | - | - | 39 | 60 | - | 390 | - | 6,771 | | |
| Copying and Printing Expense | 26,152 | - | - | - | 8 | 2,048 | 4,050 | 1,434 | 1,399 | - | 879 | - | 35,970 | | |
| Professional Fees | 469,313 | - | 58,024 | - | 3,044 | 163,708 | - | 1,576,678 | 20,021 | 21,162 | 116,493 | - | 2,428,444 | | |
| Consultants & Contractor Fees | 197,451 | - | 10,505 | - | 7,235 | 6,700 | - | 102,336 | - | - | 143,518 | - | 467,744 | | |
| Legal Fees | 149,266 | - | 128,728 | - | - | - | - | 145,217 | - | 37,102 | 6,742 | - | 467,055 | | |
| Audit Fees | 65,221 | - | - | - | - | - | - | - | - | 1,712 | - | 7,062 | 73,995 | | |
| Materials & Supplies | 283,667 | 1,000 | 110,105 | 8,298 | 77,445 | 60,987 | 20,759 | 75,774 | 96,936 | - | 90,972 | - | 825,944 | | |
| Travel | 44,547 | - | 107,096 | 8,001 | 3,709 | (15) | 13,868 | 53,672 | 2,099 | - | 134,786 | - | 367,764 | | |
| Accommodation | 4,325 | - | 31,389 | - | 2,434 | 8,947 | 2,247 | 83,271 | - | 2,100 | 47,228 | - | 181,941 | | |
| Meals | 2,570 | - | 5,219 | 491 | 354 | 2,283 | 858 | 2,106 | 263 | - | 13,803 | - | 27,945 | | |
| Travel & Accommodations | - | - | 2,778 | - | 450 | - | 6,418 | 6,518 | 1,958 | - | 8,684 | - | 26,807 | | |
| Conferences, Conventions, and Meetings | 337 | - | 1,305 | - | 2,402 | 900 | - | 167 | - | - | 219,899 | - | 225,010 | | |
| Honoraria | 3,737 | - | 2,100 | - | 9,509 | 7,860 | 27,112 | 2,250 | (100) | - | 5,706 | - | 58,174 | | |
| Food and Catering | 21,317 | - | 26,446 | 12,009 | 157 | 14,660 | 25,929 | 25,644 | 7,606 | - | 21,804 | - | 155,573 | | |
| Subscription & Membership Fees | 115,275 | - | 8,138 | - | 2,519 | 1,204 | - | 49,121 | 1,778 | - | 9,768 | - | 187,803 | | |
| Staff Wellness | 844 | - | - | - | - | 1,556 | - | - | - | - | 11,628 | - | 14,028 | | |
| Staff Costs | 65,405 | - | - | - | 2,524 | 7,028 | 1,260 | 12,418 | 131 | - | 6,181 | - | 94,947 | | |
| Repairs and Maintenance | 518,755 | - | 594 | - | 25,996 | 125,259 | - | 34,933 | 26,662 | - | 4,235 | 12,571 | 749,005 | | |
| Bank Charges & Interest | 137,764 | - | 66 | - | 3 | - | - | 29 | - | - | 58 | 12,759 | 150,679 | | |
| Purchase Discounts | (3,508) | - | - | - | - | - | - | - | - | - | - | - | (3,508) | | |
| Bad Debt Expense | 311,422 | - | - | - | - | - | - | - | - | - | - | - | 311,422 | | |
| Telecommunications | 75,576 | - | 7,266 | - | 9,423 | 14,417 | 2,850 | 19,325 | - | - | 12,384 | - | 141,240 | | |
| Hydro | 62,429 | - | - | - | - | - | - | 3,107 | - | - | 5,616 | - | 71,152 | | |
| Propane | 28,917 | - | - | - | - | - | - | - | - | - | - | - | 28,917 | | |
| TNRD Dump Fees | 2,038 | - | - | - | - | - | - | - | - | - | - | - | 2,038 | | |
| Member Benefits Expense | 4,810 | - | - | 222,994 | 106,500 | 194,343 | - | - | 393 | 759,461 | 1,178,482 | - | 2,466,983 | | |
| Total Expenditures | 4,963,323 | 6,209 | 1,014,974 | 758,849 | 605,632 | 1,607,056 | 444,076 | 3,901,430 | 1,017,708 | 841,993 | 2,962,828 | 103,375 | 18,227,453 | | |
| Total Revenue and Expenditures Surplus (Deficit) | \$ 23,500,346 | \$ 72,310 | \$ 932,115 | \$ 77,691 | \$ 124,917 | \$ 283,157 | \$ (78,862) | \$ 1,487,171 | \$ 266,892 | \$ 12,182,120 | \$ 170,865 | \$ 27,259 | \$ 39,045,981 | | |