

**Tla-o-qui-aht First Nation  
Consolidated Financial Statements**

*March 31, 2021*

# Tla-o-qui-aht First Nation Contents

For the year ended March 31, 2021

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## **Management's Responsibility**

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To the Members of Tla-o-qui-aht First Nation:

The accompanying consolidated financial statements of Tla-o-qui-aht First Nation are the responsibility of management and have been approved by Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Tla-o-qui-aht First Nation Chief and Council are responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Chief and Council fulfil these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Chief and Council are also responsible for recommending the appointment of the Nation's external auditors.

MNP LLP is appointed by Chief and Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to both Chief and Council and management to discuss their audit findings.

July 29, 2021



Tribal Administrator

To the Members of Tla-o-qui-aht First Nation:

**Opinion**

We have audited the consolidated financial statements of Tla-o-qui-aht First Nation (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2021, and the consolidated statements of operations and accumulated surplus, changes in net debt, cash flows and the related schedules for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2021, and the results of its consolidated operations, consolidated net debt and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

**Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

**Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the First Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Nanaimo, British Columbia

July 29, 2021

*MNP LLP*

Chartered Professional Accountants

**MNP**  
LLP

**Tla-o-qui-aht First Nation**  
**Consolidated Statement of Financial Position**  
*As at March 31, 2021*

	<b>2021</b>	<b>2020</b>
<b>Financial assets</b>		
Cash resources	3,709,509	2,981,225
Accounts receivable (Note 3)	2,269,192	1,750,198
Funds held in trust (Note 4)	427,851	356,222
Restricted cash (Note 5)	898,691	893,261
Advances to related Nation entities (Note 6)	60,107	83,507
Advance to Nation business entities (Note 7)	1,300,689	1,077,334
Investment in Nation business entities (Note 8)	3,574,874	4,654,462
<b>Total financial assets</b>	<b>12,240,913</b>	11,796,209
<b>Liabilities</b>		
Accounts payable and accruals	1,000,102	719,163
Deferred revenue (Note 9)	441,930	588,897
Advances from Nation business entities (Note 10)	5,444,924	5,453,028
Long-term debt (Note 11)	15,534,182	16,294,605
<b>Total liabilities</b>	<b>22,421,138</b>	23,055,693
<b>Net debt</b>	<b>(10,180,225)</b>	(11,259,484)
<b>Contingencies (Note 16)</b>		
<b>Significant event (Note 18)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Schedule 1)	48,149,803	50,325,730
Prepaid expenses	72,776	58,002
<b>Total non-financial assets</b>	<b>48,222,579</b>	50,383,732
<b>Accumulated surplus (Note 12)</b>	<b>38,042,354</b>	39,124,248

Approved on behalf of Chief and Council



Chief



Councilor

**Tla-o-qui-aht First Nation**  
**Consolidated Statement of Operations and Accumulated Surplus**  
*For the year ended March 31, 2021*

	<i>Schedules</i>	<b>2021 Budget (Note 15)</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>				
Nuu-chah-nulth Tribal Council		<b>5,747,941</b>	<b>7,029,371</b>	5,445,782
Department of Fisheries and Oceans		<b>130,809</b>	<b>130,809</b>	130,809
Province of British Columbia		<b>448,000</b>	<b>990,407</b>	376,115
Other revenue and recoveries		<b>1,516,309</b>	<b>1,530,941</b>	1,236,047
First Nations Health Authority		<b>172,028</b>	<b>436,485</b>	30,253
BC Gaming		-	<b>785,959</b>	732,437
Canada Mortgage and Housing Corporation		<b>224,529</b>	<b>226,242</b>	232,118
Donations		<b>31,250</b>	<b>137,852</b>	20,632
Property tax income		<b>308,369</b>	<b>230,141</b>	308,369
Lease income		<b>137,900</b>	<b>80,799</b>	144,929
Rental income		<b>931,095</b>	<b>1,186,583</b>	1,130,030
Interest income		<b>85,500</b>	<b>37,331</b>	178,594
Administration fees		<b>653,192</b>	-	-
Earnings (loss) from investment in Nation business entities		-	<b>(1,080,587)</b>	35,276
British Columbia Treaty Commission		-	<b>(2,495)</b>	121,233
<b>Total revenues</b>		<b>10,386,922</b>	<b>11,719,838</b>	10,122,624
<b>Program expenses</b>				
Administration	3	<b>1,541,128</b>	<b>720,286</b>	804,236
Public Works	4	<b>2,167,216</b>	<b>4,921,736</b>	4,885,194
Community and Human Services	5	<b>1,913,613</b>	<b>2,648,959</b>	1,764,507
Natural Resources	6	<b>1,215,030</b>	<b>988,010</b>	1,202,616
Education	7	<b>1,198,270</b>	<b>1,172,060</b>	823,687
Housing	8	<b>1,355,014</b>	<b>2,350,681</b>	2,384,683
<b>Total expenses</b>		<b>9,390,271</b>	<b>12,801,732</b>	11,864,923
<b>Annual surplus (deficit) before other income</b>		<b>996,651</b>	<b>(1,081,894)</b>	(1,742,299)
<b>Other revenue and transfers</b>				
Treaty loan forgiveness		-	-	5,614,886
<b>Annual surplus (deficit)</b>		<b>996,651</b>	<b>(1,081,894)</b>	3,872,587
<b>Accumulated surplus, beginning of year</b>		<b>39,124,248</b>	<b>39,124,248</b>	35,251,661
<b>Accumulated surplus, end of year</b>		<b>40,120,899</b>	<b>38,042,354</b>	39,124,248

**Tla-o-qui-aht First Nation**  
**Consolidated Statement of Changes in Net Debt**  
*For the year ended March 31, 2021*

	<b>2021</b> <i>Budget</i> <i>(Note 15)</i>	<b>2021</b>	2020
<b>Annual surplus (deficit)</b>	<b>996,651</b>	<b>(1,081,894)</b>	3,872,587
Purchases of tangible capital assets	(960,061)	(984,701)	(291,445)
Amortization of tangible capital assets	232,084	3,160,628	3,125,384
Disposal of tangible capital assets	-	-	133,282
Use (acquisition) of prepaid expenses	-	(14,774)	15,621
<b>Decrease in net debt</b>	<b>268,674</b>	<b>1,079,259</b>	6,855,429
<b>Net debt, beginning of year</b>	<b>(11,259,484)</b>	<b>(11,259,484)</b>	(18,114,913)
<b>Net debt, end of year</b>	<b>(10,990,810)</b>	<b>(10,180,225)</b>	(11,259,484)

**Tla-o-qui-aht First Nation**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2021*

	<b>2021</b>	<b>2020</b>
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Annual surplus (deficit)	(1,081,894)	3,872,587
Non-cash items		
Amortization	3,160,628	3,125,384
Bad debts	421,982	68,852
Loss (earnings) from investment in Nation business entities	1,080,587	(35,276)
Disposal of tangible capital assets	-	133,282
Forgiveness of treaty loan	-	(5,614,886)
	<b>3,581,303</b>	1,549,943
Changes in working capital accounts		
Accounts receivable	(940,976)	(92,548)
Accounts payable and accruals	280,939	(467,179)
Deferred revenue	(146,967)	(66,801)
Prepaid expenses	(14,774)	15,621
	<b>2,759,525</b>	939,036
<b>Financing activities</b>		
Advances of long-term debt	-	105,500
Repayment of long-term debt	(760,423)	(800,846)
	<b>(760,423)</b>	(695,346)
<b>Capital activities</b>		
Purchases of tangible capital assets	(984,701)	(291,445)
<b>Investing activities</b>		
Sale of Guaranteed investment certificate	-	716,195
Increase in restricted cash	(5,430)	(55,297)
Increase in funds held in trust	(71,629)	(56,602)
Net advances to related Nation entities	(209,058)	133,305
	<b>(286,117)</b>	737,601
<b>Increase in cash resources</b>	<b>728,284</b>	689,846
<b>Cash resources, beginning of year</b>	<b>2,981,225</b>	2,291,379
<b>Cash resources, end of year</b>	<b>3,709,509</b>	2,981,225

**Tla-o-qui-aht First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**1. Operations**

The Tla-o-qui-aht First Nation (the "Nation") is located in the province of British Columbia, and provides various services to its members. Tla-o-qui-aht First Nation includes the Nation's members, government and all related entities that are accountable to the Nation and are either owned or controlled by the Nation.

**2. Significant accounting policies**

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

***Reporting entity consolidated***

The financial statements consolidate the financial activities of all entities and departments comprising the First Nation reporting entity, except for First Nation business enterprises.

The First Nation has consolidated the assets, liabilities, revenue and expenses of the following entities and departments:

- Operating Fund
- Trust Fund
- Social Housing Fund
- Enterprise Fund
- Treaty Fund
- Capital Fund

All inter-entity balances have been eliminated on consolidation.

Tla-o-qui-aht First Nation business enterprises, owned or controlled by the Nation's Chief and Council but not dependent on the Nation for their continuing operations, are included in the consolidated financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent that business entity accounting principles are not adjusted to conform to those of the Nation. Thus, the Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received. Entities accounted for by the modified equity basis include:

- Tla-o-qui-aht First Nation Economic Development Corporation; which holds interests in:
  - TFN Seafoods Ltd.
  - Tin Wis Resort Ltd.
  - TFN Micro Power GP Inc.; which holds interests in:
    - Haa-ak-suuk Creek Hydro Company Ltd.
    - Winchie Creek Hydro Company Ltd.
    - Canoe Creek Hydro Company Ltd.
  - Nasuk Mahtii Master GP Ltd; which holds interests in:
    - Hithuiis Spirit Construction Management Ltd.

**Tla-o-qui-aht First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**2. Significant accounting policies** *(Continued from previous page)*

- TFN Master Limited Partnership; which holds interests in:
  - TFN Seafoods Limited Partnership
  - TSWC Holdings Limited Partnership
  - TWR Resort Limited Partnership
  - TFN Micro Hydro Power Master Limited Partnership; which holds interests in:
    - Haa-ak-suuk Creek Hydro Limited Partnership
    - Winchie Creek Hydro Limited Partnership
    - Canoe Creek Hydro Limited Partnership
  - Nasuk Mahtii Master Limited Partnership; which holds interests in:
    - Hithuiis Spirit Construction Limited Partnership.
- Tsiiix-Waa-Cahs Holdings Ltd
- Tsawaak RV Resort Limited Liability Partnership

***Basis of presentation***

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

***Funds held in trust***

Funds held in trust on behalf of First Nation members by the Government of Canada in the Ottawa Trust Fund are reported on the consolidated statement of financial position with an offsetting amount in accumulated surplus. Trust moneys consist of:

- Capital trust moneys derived from non-renewable resource transactions on the land or other First Nation capital assets; and
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

***Net debt***

The First Nation's consolidated financial statements are presented so as to highlight net debt as the measurement of consolidated financial position. The net debt of the First Nation is determined by its financial assets less its liabilities. Net debt is comprised of two components, non-financial assets and accumulated surplus.

***Asset classification***

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

***Cash resources***

Cash resources includes balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

**Tla-o-qui-aht First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**2. Significant accounting policies** *(Continued from previous page)*

**Tangible capital assets**

Tangible capital assets are recorded at cost less accumulated amortization. Contributed tangible capital assets are recorded at their fair value on the date of contribution.

All intangible assets and items inherited by the right of the Nation, such as reserve land, forests, water and mineral resources, are not recognized in the Nation's consolidated financial statements.

**Amortization**

Tangible capital assets are amortized annually using the straight-line method at rates intended to amortize the cost of the assets over their estimated useful lives.

	<b>Rate</b>
Automotive equipment	7 years
Office equipment	3 years
General equipment	7 years
Marine equipment	7 years
Housing	20 years
Infrastructure	20-100 years
Leasehold improvements	20 years
Software	3 years
Buildings	20 years
Furniture, fixtures and equipment	5 years
Social housing	20 years

**Revenue recognition**

i) Nuu-chah-nulth ("NTC") Funding

Revenue is recognized as it becomes receivable under the terms of NTC's funding agreement. Funding received that relates to a subsequent fiscal period is reflected as deferred revenue on the consolidated statement of financial position in the year of receipt.

ii) Government Transfers

The Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

iii) First Nation Capital and Revenue Trust Funds

The Nation recognizes revenue of the Capital and Revenue Trust Fund at the time funds are contributed from the accounts held in Ottawa. Interest revenue is recognized when earned.

iv) Canada Mortgage and Housing Corporation ("CMHC")

CMHC revenue is recognized as it becomes receivable under the terms of the applicable funding agreements. Funding received under funding arrangements that relate to a subsequent fiscal period are reflected as deferred revenue on the consolidated statement of financial position in the year of receipt.

v) Housing rental income

Rental revenue is recorded in the year it is earned. At the end of each year management evaluates whether rent revenue is collectible and records a bad debt expense and allowance for doubtful accounts for those amounts designated as unlikely to be collected.

**Tla-o-qui-aht First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**2. Significant accounting policies** *(Continued from previous page)*

vi) Own source and other revenue

Own source and other revenue is recognized when performance is completed, amounts are measurable and collection is reasonably assured.

vii) Investment income

Investment income is recognized by the Nation when investment income is earned.

***Measurement uncertainty (use of estimates)***

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenditures during the reporting period.

Accounts receivable are stated after evaluation as to their collectibility and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of tangible capital assets. Liabilities for contaminated sites are based on the best information available regarding potentially contaminated sites that the Nation is responsible for.

These estimates are reviewed periodically and, as adjustments become necessary, they are reported in surplus in the periods in which they become known.

***Segments***

The Nation conducts its business through a number of reportable segments as described in Note 14. These operating segments are established by senior management to facilitate the achievement of the Nation's long-term objectives, to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements.

***Liability for contaminated site***

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2021.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The First Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made. As at March 31, 2021, no liability for contaminated site exists.

**Tla-o-qui-aht First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**3. Accounts receivable**

	<b>2021</b>	2020
Nuu-chah-nulth Tribal Council	1,397,035	785,051
Rent receivable	1,124,569	1,021,351
Members	12,434	22,037
Other receivables	704,327	633,250
	<hr/>	<hr/>
	3,238,365	2,461,689
Less: Allowance for doubtful accounts	969,173	711,491
	<hr/>	<hr/>
	<b>2,269,192</b>	1,750,198
	<hr/>	<hr/>

**4. Funds held in trust**

Capital and revenue trust monies are transferred to the First Nation on the authorization of the Minister of Indigenous Services Canada, with the consent of the First Nation's Chief and Council.

	<b>2021</b>	2020
<b>Capital Trust</b>		
Balance, beginning and end of year	22,565	22,565
Timber dues	1,785	-
	<hr/>	<hr/>
Balance, end of year	<b>24,350</b>	22,565
	<hr/>	<hr/>
<b>Revenue Trust</b>		
Balance, beginning of year	333,657	277,055
Interest	4,546	5,768
Lease income	62,725	48,250
BC Special	2,573	2,584
	<hr/>	<hr/>
Balance, end of year	<b>403,501</b>	333,657
	<hr/>	<hr/>
	<b>427,851</b>	356,222
	<hr/>	<hr/>

Ottawa Trust Funds

The Ottawa Trust accounts arise from monies derived from capital or revenue sources as outlined in Section 62 of the *Indian Act*. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the *Indian Act*.

**Tla-o-qui-aht First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**5. Restricted cash**

Under the terms of the agreement with Canada Mortgage and Housing Corporation ("CMHC"), the replacement reserve account is to be credited in the amount of \$61,240 annually (2020 - \$61,240). These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. The funds in the account may only be used as approved by CMHC. At year end, these reserves were adequately funded (2020 - adequately funded).

Under the terms of the agreement with Canada Mortgage and Housing Corporation ("CMHC"), excess revenues over expenditures for the Post 1996 phases may be retained in an operating reserve. These funds along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. At year end, the operating reserve was underfunded by \$144,476 (2020 - adequately funded).

Restricted cash is comprised of the following:

	<b>2021</b>	2020
Replacement reserve	312,130	310,251
Operating reserve	586,561	583,010
	<b>898,691</b>	893,261

**6. Advances to related Nation entities**

Advances to related Nation entities are unsecured, non-interest bearing and due on demand. These entities are related by virtue of common control or joint control by the Nation.

	<b>2021</b>	2020
Ma-Mook Natural Resources Ltd.	60,107	83,507

**7. Advances to Nation business entities**

Advances to Nation business entities are unsecured, non-interest bearing and due on demand.

	<b>2021</b>	2020
Tsiix Waa Cahs Holdings Ltd.	85,671	77,056
TFN Mater Limited Partnership	1,215,018	1,000,278
	<b>1,300,689</b>	1,077,334

**Tla-o-qui-aht First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

**8. Investment in Nation business entities**

Summary financial information for each Nation business entity, accounted for using the modified equity method, for their respective year-ends are as follows:

The Nation has investments in the following entities:

	2020				2021
	<i>Total investment</i>	<i>Investment</i>	<i>Share of earnings (loss)</i>	<i>Distributions and other adjustments</i>	<i>Total investment</i>
<b>Wholly-owned Businesses:</b>					
Tla-o-qui-aht First Nation Economic Development Corporation	799,867	-	(5,331)	-	794,536
Tsix Waa Cahs Holdings Ltd.	(19,327)	-	(718)	-	(20,045)
Tsawaak Resort RV LLP	-	999	(1,360)	-	(361)
	<b>780,540</b>	<b>999</b>	<b>(7,409)</b>	<b>-</b>	<b>774,130</b>

**First Nation Business Partnerships –**

**Modified Equity:**

TFN Master Limited Partnership (99.9%)	3,873,922	-	(1,073,178)	-	2,800,744
	<b>4,654,462</b>	<b>999</b>	<b>(1,080,587)</b>	<b>-</b>	<b>3,574,874</b>

	2020				2020
	<i>Total investment</i>	<i>Investment</i>	<i>Share of earnings (loss)</i>	<i>Distributions and other adjustments</i>	<i>Total investment</i>
<b>Wholly-owned Businesses:</b>					
Tla-o-qui-aht First Nation Economic Development Corporation	807,707	-	(7,840)	-	799,867
Tsix Waa Cahs Holdings Ltd.	(18,927)	-	(400)	-	(19,327)
	<b>788,780</b>	<b>-</b>	<b>(8,240)</b>	<b>-</b>	<b>780,540</b>

**First Nation Business Partnerships – Modified Equity:**

TFN Master Limited Partnership (99.9%)	4,481,106	43,516	(650,700)	3,873,922
	<b>5,269,886</b>	<b>35,276</b>	<b>(650,700)</b>	<b>4,654,462</b>

**Tla-o-qui-aht First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

**8. Investment in Nation business entities** *(Continued from previous page)*

Summary financial information for each Nation business entity, accounted for using the modified equity method, for their respective year-ends is provided below.

	<i>Tla-o-qui-aht First Nation Economic Development Corporation</i> As at December 31, 2020	<i>TFN Master Limited Partnership</i> As at December 31, 2020	<i>Tsiix-waa-cahs Holdings Ltd.</i> As at December 31, 2020	<i>Tsawaak RV Resort LLP</i> As at December 31, 2020
<b>Assets</b>				
Cash	-	2,638,210	-	20,526
Accounts receivable	-	1,010,817	-	69
Inventory	-	43,843	-	-
Prepaid expenses	-	230,469	-	-
Advances to related parties	-	11,243,345	-	1,000
Property, plant and equipment	-	46,040,980	-	229,484
Investments	1,143,652	2,561,531	3,868,325	-
Restricted cash	-	1,322,972	(3)	-
Intangible assets	-	3,533,557	-	-
<b>Total assets</b>	<b>1,143,652</b>	<b>68,625,724</b>	<b>3,868,322</b>	<b>251,079</b>
<b>Liabilities</b>				
Accounts payable	4,000	656,510	650	1,439
Deferred revenue	-	4,767	-	-
Advances from related parties	345,038	7,673,564	87,716	250,000
Debt	-	55,488,780	-	-
<b>Total liabilities</b>	<b>349,038</b>	<b>63,823,621</b>	<b>88,366</b>	<b>251,439</b>
	<b>794,614</b>	<b>4,802,103</b>	<b>3,779,956</b>	<b>(360)</b>
<b>Total revenue</b>	<b>(2,299)</b>	<b>(823,085)</b>	<b>(2)</b>	<b>10</b>
<b>Total expenses</b>	<b>3,032</b>	<b>251,167</b>	<b>717</b>	<b>1,370</b>
	<b>(5,331)</b>	<b>(1,074,252)</b>	<b>(719)</b>	<b>(1,360)</b>

The Nation's investees have a different year-end than March 31, 2021, as described below. The Nation uses the investees' year-end financial statements to account for its investment in these investees. There have been no significant events or transactions in the interim period.

No assurance was provided for the following entities: Tla-o-qui-aht First Nation Economic Development Corporation or TFN Master Limited Partnership; however, all significant business components of these entities were audited.

Principal repayments on long-term debt of the First Nation's business entities in each of the next five years assuming long-term debt subject to refinancing is renewed, are estimated as follows:

	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Thereafter</b>	<b>Total</b>
<b>Principal repayments on long-term debt owed by business entities of the Nation</b>							
Haa-ak-suuk Creek							
Hydro Limited Partnership	116,043	134,906	150,905	167,836	182,009	17,961,508	18,713,207
Canoe Creek Hydro Limited Partnership	323,065	151,788	162,908	174,550	182,985	9,916,503	10,911,799
TWR Resort Limited Partnership	685,604	789,291	897,900	903,547	911,251	6,795,652	10,983,245
Winchie Creek Hydro Limited Partnership	88,093	101,216	109,685	135,277	143,059	14,061,593	14,638,923
	<b>1,212,805</b>	<b>1,177,201</b>	<b>1,321,398</b>	<b>1,381,210</b>	<b>1,419,304</b>	<b>48,735,256</b>	<b>55,247,174</b>

**Tla-o-qui-aht First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**8. Investment in Nation business entities** *(Continued from previous page)*

The Nation has guaranteed two loans for TWR Resort Limited Partnership with the Bank of Montreal. Both loans bear interest at 3.75% per annum and mature June 30, 2021.

**9. Deferred revenue**

The following table represents changes in the deferred revenue balance attributable to each funding source:

	<i>Balance, beginning of year</i>	<i>Contributions received</i>	<i>Amount spent</i>	<i>Balance, end of year</i>
FNHA - TyHistanis health centre	46,585	-	-	46,585
FNHA- Mens Group	82,833	-	82,833	-
FNHA- Headstart	110,034	175,470	-	285,504
FNHA- Covid Infrastructure	-	44,059	-	44,059
Creative Salmon	22,500	-	12,500	10,000
MCFD - Clinical Councilor	30,000	-	30,000	-
BCTC- Revenue Sharing	179,961	-	179,961	-
FNESC- Headstart	55,782	-	-	55,782
Other - Various	61,202	-	61,202	-
	<b>588,897</b>	<b>219,529</b>	<b>366,496</b>	<b>441,930</b>

**10. Advances from Nation business entities**

Advances from Nation business entities are unsecured, non interest bearing and due on demand.

	<i>2021</i>	<i>2020</i>
Tla-o-qui-aht First Nation Economic Development Corporation	5,443,926	5,453,028
Tsawaak RV Resort LLP	998	-
	<b>5,444,924</b>	<b>5,453,028</b>

**Tla-o-qui-aht First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**11. Long-term debt**

	<b>2021</b>	<b>2020</b>
Bank of Montreal loan, repayable in monthly instalments of \$950 bearing interest at 3.85% per annum, secured by a general security agreement and promissory note, maturing February 28, 2037.	187,801	193,033
Bank of Montreal loan, repayable in monthly blended instalments of \$6,452, bearing interest at 3.35% per annum, secured by a general security agreement and promissory note, maturing May 31, 2037.	946,371	972,886
Bank of Montreal loan, repayable in monthly blended instalments of \$4,441, bearing interest at 3.35% per annum, secured by a general security agreement and promissory note, maturing November 30, 2038.	709,322	726,839
Bank of Montreal loan, repayable in monthly blended instalments of \$14,026, bearing interest at 2.69% per annum, secured by a general security agreement and promissory note, maturing July 31, 2039.	2,291,843	2,305,167
Bank of Montreal loan, repayable in monthly blended instalments of \$13,245, bearing interest at 3.76 % per annum, secured by a general security agreement and promissory note, maturing May 31, 2029.	1,102,614	1,240,140
Bank of Montreal loan, repayable in monthly blended instalments of \$21,319, bearing interest at 3.98% per annum, secured by a general security agreement and promissory note, maturing July 31, 2031.	2,140,861	2,348,785
Bank of Montreal loan, repayable in monthly blended instalments of \$14,446, bearing interest at 3.16% per annum, secured by a general security agreement and promissory note, maturing February 28, 2026.	774,480	934,572
Bank of Montreal demand loan, repayable at \$2,116 per month plus interest at prime plus 1.50%, secured by a general security agreement. This loan relates to the advance to Ma-Mook Natural Resources Ltd. as described in Note 6.	23,283	46,683
Bank of Montreal loan, repayable in monthly blended instalments of \$6,074, bearing interest at 3.71% per annum, secured by a general security agreement and promissory note, maturing December 31, 2041.	1,039,517	1,058,888
Bank of Montreal demand loan, bearing interest at prime plus 2.0%, secured by a general security agreement.	22,448	26,695
Bank of Montreal demand loan, bearing interest at prime plus 0.75%, secured by a general security agreement.	1,724,360	1,750,000
Bank of Montreal demand loan, repayable in monthly blended instalments of \$329, bearing interest at 7.25% per annum, secured by a general security agreement.	21,906	22,927
NEDC loan, repayable in monthly blended instalments of \$1,045, bearing interest at 8.00% per annum, secured by a general security agreement. The loan is forgivable at 1:1 on principal paid.	36,380	47,349
Bank of Montreal demand loan, repayable at \$1,000 per month plus interest at prime plus 0.50%, secured by a general security agreement.	94,000	106,000
Bank of Montreal demand loan, repayable at \$1,000 per month plus interest at prime plus 0.5%, secured by a general security agreement.	41,000	53,000

**Tla-o-qui-aht First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**11. Long-term debt** *(Continued from previous page)*

	<b>2021</b>	<b>2020</b>
All Nations Trust Company loan, repayable in monthly blended instalments of \$6,314, bearing interest at 2.13% per annum, secured by buildings with a net book value of \$885,432 (2020 - \$989,600), matures September 1, 2032 (renewal date is October 21, 2022).	772,623	831,370
All Nations Trust Company loan, repayable in monthly blended instalments of \$3,521, bearing interest at 1.87% per annum, secured by buildings with a net book value of \$569,166 (2020 - \$628,012), matures May 1, 2039 (renewal date is May 1, 2024).	631,331	680,553
All Nations Trust Company loan, repayable in monthly blended instalments of \$4,829, bearing interest at 1.14% per annum, secured by buildings with a net book value of \$1,056,354 (2020 - \$1,132,662), matures July 1, 2036 (renewal date is June 1, 2021). Renewed Jun 1, 2021 with blended monthly payments of \$4,825, bearing interest at 1.13%, matures Jun 1, 2036 (renewal date is June 1, 2026)	814,976	863,377
All Nations Trust Company loan, repayable in monthly blended instalments of \$8,200, bearing interest at 2.41% per annum, secured by buildings with a net book value of \$1,537,715 (2020 - \$1,663,121), matures April 1, 2038 (renewal date is April 1, 2023).	1,379,066	1,443,621
CMHC RRAP Conversion On-Reserve forgivable loan, bearing interest at 5% per annum and secured by a general security agreement.	<u>780,000</u>	<u>642,720</u>
	<b>15,534,182</b>	<b>16,294,605</b>

Principal repayments on long-term debt in each of the next five years, assuming debt subject to re-financing are renewed, are estimated as follows:

	Principal
2022	2,794,801
2023	918,398
2024	951,946
2025	966,151
2026	966,155
	6,597,451
Thereafter	8,936,731
<b>Total</b>	<b>15,534,182</b>

Prime rate at March 31, 2021 was 2.45% (2020 - 2.45%).

**Tla-o-qui-aht First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**12. Accumulated surplus**

Accumulated surplus consists of the following:

	<b>2021</b>	2020
Equity in Ottawa Trust funds	427,851	356,222
Deficit in operating fund	(4,472,979)	(6,072,428)
Equity in tangible capital assets	37,652,591	39,493,258
Investment in First Nation business entities (enterprise fund)	3,574,874	4,654,462
Replacement and operating reserves	860,017	692,734
	<b>38,042,354</b>	39,124,248

**13. Economic dependence**

Tla-o-qui-aht First Nation receives a significant portion of its revenue from Indigenous Services Canada ("ISC") through the Nuu-chah-nulth Tribal Council ("NTC") as a result of funding agreements entered into with the Government of Canada. These agreements are administered by ISC under the terms and conditions of the *Indian Act*. The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these agreements.

**14. Segments**

The Nation receives revenue and incurs expenses from many different projects and sources. For management and reporting purposes, the revenue, expenses and surplus or deficits are organized by the following segments:

Administration:

Includes general operations, support, and financial management of the Nation.

Education:

Includes revenue and expenses related to primary, secondary and post secondary education of the members of the Nation.

Public Works:

Includes revenue and expenditures related to capital projects.

Natural Resources:

Includes revenue and expenditures related to conservation and stewardship of the Nation's land and resources, as well as the activities related to the growth of revenue producing projects with the Nation.

Community and Human Services:

Includes revenue and expenditures related to the social assistance and health services to the members of the Nation.

Housing:

Includes revenue and expenses related to band owned and social housing of the members of the Nation.

**Tla-o-qui-aht First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**15. Budget information**

The disclosed budget information has been approved by the Chief and Council of Tla-o-qui-aht First Nation. The original budget was approved at the Chief and Council meeting held on April 22, 2020.

Budget figures on the Consolidated Statement of Operations and Accumulated Surplus are presented using the same basis of accounting as the actual results. A reconciliation of these amounts to the Chief and Council approved budget is as follows:

Budgeted surplus per the Consolidated Statement of Operations and Accumulated Surplus	\$ 996,651
Adjusted for:	
Purchase of tangible capital assets	(960,061)
Deferral of unspent funding	29,692
Principal repayments on long-term debt	(594,213)
Budgeted deficit approved by Chief and Council	\$ (527,931)

**16. Contingencies**

The Nation may be contingently liable with respect to Ministerial guarantees for "On Reserve Housing Loans" to Coastal Community Credit Union in the amount of \$220,588 (2020 - nil). These loan guarantees are in addition to CMHC mortgages.

**17. Comparative figures**

Certain comparative figures have been reclassified to conform with current year's presentation.

**18. Significant event**

In March 2020, there was a global outbreak of COVID-19 (coronavirus), which has had a significant impact on businesses through the restrictions put in place by the Canadian, provincial and municipal governments regarding travel, business operations and isolation/quarantine orders. At this time, it is unknown the extent of the impact the COVID-19 outbreak may have on the Nation as this will depend on future developments that are highly uncertain and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the ultimate geographic spread of the disease, and the duration of the outbreak, including the duration of travel restrictions, business closures or disruptions, and quarantine/isolation measures that are currently, or may be put, in place by Canada and other countries to fight the virus.

**Tla-o-qui-aht First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2021*

	<i>Automotive equipment</i>	<i>Office equipment</i>	<i>General Equipment</i>	<i>Marine Equipment</i>	<i>Housing</i>	<i>Infrastructure</i>	<i>Subtotal</i>
<b>Cost</b>							
Balance, beginning of year	286,766	369,303	899,189	434,845	17,003,538	35,765,649	54,759,290
Acquisition of tangible capital assets	40,280	25,903	55,475	301,099	67,543	261,342	751,642
Disposal of tangible capital assets	-	-	-	-	-	-	-
Balance, end of year	327,046	395,206	954,664	735,944	17,071,081	36,026,991	55,510,932
<b>Accumulated amortization</b>							
Balance, beginning of year	116,375	348,912	726,414	185,938	6,340,816	14,522,918	22,241,373
Annual amortization	36,455	19,217	37,907	62,288	627,225	1,442,231	2,225,323
Accumulated amortization on disposals	-	-	-	-	-	-	-
Balance, end of year	152,830	368,129	764,321	248,226	6,968,041	15,965,149	24,466,696
<b>Net book value of tangible capital assets</b>	<b>174,216</b>	<b>27,077</b>	<b>190,343</b>	<b>487,718</b>	<b>10,103,040</b>	<b>20,061,842</b>	<b>31,044,236</b>
2020 Net book value of tangible capital assets	170,391	20,391	172,775	248,907	10,662,722	21,242,731	32,519,937

**Tla-o-qui-aht First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2021*

	<i><b>Subtotal</b></i>	<i><b>Leasehold Improvements</b></i>	<i><b>Software</b></i>	<i><b>Buildings</b></i>	<i><b>Furniture, fixtures and equipment</b></i>	<i><b>Social Housing</b></i>	<i><b>Subtotal</b></i>
<b>Cost</b>							
Balance, beginning of year	54,759,290	2,412,487	40,860	7,261,727	675,203	8,145,903	73,295,470
Acquisition of tangible capital assets	751,642	-	-	-	-	107,737	859,379
Disposal of tangible capital assets	-	-	-	-	-	-	-
Balance, end of year	55,510,932	2,412,487	40,860	7,261,727	675,203	8,253,640	74,154,849
<b>Accumulated amortization</b>							
Balance, beginning of year	22,241,373	543,771	40,860	1,998,365	675,203	3,140,850	28,640,422
Annual amortization	2,225,323	120,624	-	363,086	-	451,595	3,160,628
Accumulated amortization on disposals	-	-	-	-	-	-	-
Balance, end of year	24,466,696	664,395	40,860	2,361,451	675,203	3,592,445	31,801,050
<b>Net book value of tangible capital assets</b>	<b>31,044,236</b>	<b>1,748,092</b>	-	<b>4,900,276</b>	-	<b>4,661,195</b>	<b>42,353,799</b>
2020 Net book value of tangible capital assets	32,519,937	1,868,716	-	5,263,362	-	5,005,053	44,657,068

**Tla-o-qui-aht First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2021*

	<i>Subtotal</i>	<i>Land Improvements</i>	<i>Construction in progress</i>	2021	2020
<b>Cost</b>					
Balance, beginning of year	73,295,470	5,670,682	-	78,966,152	78,818,244
Acquisition of tangible capital assets	859,379	-	125,322	984,701	291,445
Disposal of tangible capital assets	-	-	-	-	(143,537)
Balance, end of year	<b>74,154,849</b>	<b>5,670,682</b>	<b>125,322</b>	<b>79,950,853</b>	<b>78,966,152</b>
<b>Accumulated amortization</b>					
Balance, beginning of year	28,640,422	-	-	28,640,422	25,525,293
Annual amortization	3,160,628	-	-	3,160,628	3,125,384
Accumulated amortization on disposals	-	-	-	-	(10,255)
Balance, end of year	<b>31,801,050</b>	<b>-</b>	<b>-</b>	<b>31,801,050</b>	<b>28,640,422</b>
<b>Net book value of tangible capital assets</b>	<b>42,353,799</b>	<b>5,670,682</b>	<b>125,322</b>	<b>48,149,803</b>	<b>50,325,730</b>
2020 Net book value of tangible capital assets	44,657,068	5,670,682	-	50,325,730	

**Tla-o-qui-aht First Nation**  
**Schedule 2 - Schedule of Consolidated Expenses by Object**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Note 15)</b>	<b>2021</b>	<b>2020</b>
<b>Consolidated expenses by object</b>			
ACRS projects	227,197	5,475	5,073
Administration (recovery)	663,033	(3,135)	(4,502)
Amortization	232,084	3,160,628	3,125,384
Bad debts	50,000	421,982	68,852
Bank charges and interest	10,950	15,241	4,948
Community events	29,000	66,295	47,761
Community garden	5,000	-	1,000
Contracted services	667,238	695,377	680,174
Elders costs	15,000	-	13,714
Election, membership code	5,000	1,750	5,725
Equipment and furniture	43,065	457,444	605,583
Equipment lease	13,000	9,725	14,206
Family support	107,403	88,732	109,644
Fees, licences and dues	9,515	7,792	15,795
Food bank	1,500	18,582	13,080
Food fish	86,000	77,872	70,246
Freight and postage	3,000	3,446	4,326
Fuel	45,500	52,931	64,766
Honoraria	453,800	369,324	376,484
Insurance	113,307	145,828	125,213
Interest on long-term debt	489,036	267,370	542,290
Janitorial and supplies	91,806	76,878	86,288
MTSA	229,099	335,735	250,894
Materials	124,532	306,448	202,830
Medical Travel	312,218	220,805	302,520
Meeting	52,000	32,157	48,199
Miscellaneous	-	11,188	13,034
National child benefit	14,000	4,622	10,030
Professional fees	79,445	114,518	156,195
Rent	140,400	153,790	164,400
Repairs and maintenance	645,813	808,275	868,642
Salaries and benefits	3,242,954	3,121,969	2,754,076
Social assistance	509,500	735,105	481,390
Student expenses	51,000	25,620	23,863
Technical support	17,000	10,277	17,955
Telecommunications	68,508	81,811	55,595
Training	204,436	93,311	122,491
Travel	160,582	578,651	239,878
Utilities	177,350	227,913	176,881
	<b>9,390,271</b>	<b>12,801,732</b>	<b>11,864,923</b>

**Tla-o-qui-aht First Nation**  
**Administration**  
**Schedule 3 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Note 15)</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	755,998	1,280,347	848,005
Province of British Columbia	-	75,000	-
Other revenue and recoveries	2,580	27,746	147,542
Donations	-	11,567	8,433
Lease income	57,900	57,900	57,900
Interest income	67,500	31,535	74,160
Administration fees	653,192	-	-
British Columbia Treaty Commission	-	(2,495)	121,233
	<b>1,537,170</b>	<b>1,481,600</b>	<b>1,257,273</b>
<b>Expenses</b>			
Administration (recovery)	40,045	(759,741)	(694,794)
Bank charges and interest	10,800	15,046	4,745
Contracted services	123,400	298,153	208,731
Election, membership code	5,000	1,750	5,725
Equipment and furniture	-	24,349	14,101
Equipment lease	13,000	9,725	14,206
Fees, licences and dues	8,000	7,635	12,596
Freight and postage	3,000	3,446	4,326
Honoraria	362,900	324,199	354,691
Insurance	11,000	11,850	10,690
Materials	29,000	36,577	34,444
Meeting	42,000	20,978	44,157
Miscellaneous	-	11,188	11,137
Professional fees	66,940	22,405	103,980
Rent	38,400	35,200	38,400
Salaries and benefits	604,918	545,336	462,889
Technical support	16,000	9,227	17,418
Telecommunications	59,200	76,257	50,441
Training	37,525	10,859	26,999
Travel	67,000	10,679	74,521
Utilities	3,000	5,168	4,833
	<b>1,541,128</b>	<b>720,286</b>	<b>804,236</b>
<b>Surplus (deficit) before transfers</b>	<b>(3,958)</b>	<b>761,314</b>	<b>453,037</b>
<b>Transfers between programs</b>			
Transfers between programs	-	-	(108,550)
Treaty loan forgiveness	-	-	5,614,886
<b>Annual surplus (deficit)</b>	<b>(3,958)</b>	<b>761,314</b>	<b>5,959,373</b>

**Tla-o-qui-aht First Nation**  
**Public Works**  
**Schedule 4 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Note 15)</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	1,582,206	1,811,313	1,588,282
Other revenue and recoveries	204,116	150,246	120,924
First Nations Health Authority (recovery)	-	-	(600)
Rental income	145,200	141,990	153,300
	<b>1,931,522</b>	<b>2,103,549</b>	1,861,906
<b>Expenses</b>			
ACRS projects	227,197	5,475	5,073
Administration	164,656	168,736	184,254
Amortization	-	2,709,032	2,674,460
Contracted services	35,000	60,375	33,617
Equipment and furniture (recovery)	6,000	(224)	49,313
Fees, licences and dues	1,200	(368)	2,676
Fuel	31,000	43,757	51,094
Insurance	34,464	36,222	40,932
Interest on long-term debt	5,846	4,355	12,181
Janitorial and supplies	69,806	57,227	66,392
MTSA	229,099	335,735	250,894
Materials	24,500	46,794	38,851
Miscellaneous	-	-	1,897
Rent	4,800	4,400	4,800
Repairs and maintenance	387,392	568,509	503,813
Salaries and benefits	754,736	678,124	795,902
Telecommunications	600	2,114	1,022
Training (recovery)	24,570	(95)	8,127
Travel	25,500	20,978	28,454
Utilities	140,850	180,590	131,442
	<b>2,167,216</b>	<b>4,921,736</b>	4,885,194
<b>Deficit before transfers</b>	<b>(235,694)</b>	<b>(2,818,187)</b>	(3,023,288)
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	259,393
<b>Annual deficit</b>	<b>(235,694)</b>	<b>(2,818,187)</b>	(2,763,895)

**Tla-o-qui-aht First Nation**  
**Community and Human Services**  
**Schedule 5 - Consolidated Schedule of Revenue and Expenses**

*For the year ended March 31, 2021*

	<b>2021 Budget (Note 15)</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>			
Nuu-chah-nulth Tribal Council	1,479,036	2,701,437	1,780,975
First Nations Health Authority (recovery)	-	436,485	(34,584)
Other revenue and recoveries	173,498	70,150	65,341
Donations	15,000	121,083	4,310
	<b>1,667,534</b>	<b>3,329,155</b>	<b>1,816,042</b>
<b>Expenses</b>			
Administration	85,197	115,250	112,840
Community events	15,000	56,295	38,467
Contracted services	112,883	82,916	31,232
Elders costs	15,000	-	13,714
Equipment and furniture	4,465	-	1,301
Family support	107,403	88,732	109,644
Fees, licences and dues	315	524	524
Food bank	1,500	18,582	13,080
Honoraria	9,000	-	300
Materials	2,421	5,995	4,039
Medical Travel	312,218	220,805	302,520
National child benefit	14,000	4,622	10,030
Professional fees	1,000	-	-
Rent	48,000	49,500	54,000
Salaries and benefits	593,274	725,348	462,273
Social assistance	509,500	735,105	481,390
Technical support	400	300	310
Telecommunications	2,400	2,300	2,100
Training	35,055	4,690	29,111
Travel	14,082	513,542	67,968
Utilities	30,500	24,453	29,664
	<b>1,913,613</b>	<b>2,648,959</b>	<b>1,764,507</b>
<b>Surplus (deficit) before transfers</b>	<b>(246,079)</b>	<b>680,196</b>	<b>51,535</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>202,941</b>
<b>Annual surplus (deficit)</b>	<b>(246,079)</b>	<b>680,196</b>	<b>254,476</b>

**Tla-o-qui-aht First Nation**  
**Natural Resources**  
**Schedule 6 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Note 15)</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>			
BC Gaming	-	<b>785,959</b>	732,437
Other revenue and recoveries	328,775	471,612	483,358
Nuu-chah-nulth Tribal Council	1,013,375	419,077	302,306
Province of British Columbia	376,000	819,546	292,402
Department of Fisheries and Oceans	130,809	130,809	130,809
Earnings (losses) from investment in Nation business entities	-	(1,080,587)	35,276
Donations	15,000	5,202	6,638
Property tax income	308,369	230,141	308,369
Lease income	80,000	22,899	87,029
Interest income	-	-	86,182
	<b>2,252,328</b>	<b>1,804,658</b>	2,464,806
<b>Expenses</b>			
Administration	123,340	141,277	129,963
Community events	-	10,000	-
Community garden	5,000	-	1,000
Contracted services	268,451	135,359	318,072
Equipment and furniture	22,600	12,412	13,857
Food fish	86,000	77,872	70,246
Fuel	14,500	9,173	13,672
Honoraria	36,000	45,125	19,008
Insurance	5,528	7,816	8,859
Interest on long-term debt	194,000	33,646	166,609
Materials	811	18,820	19,620
Meeting	9,500	10,892	3,863
Professional fees	-	91,403	36,590
Rent	22,800	19,800	21,600
Repairs and maintenance (recovery)	8,893	(1,674)	3,590
Salaries and benefits	376,538	356,188	346,186
Telecommunications	5,108	-	700
Training	8,961	8,550	4,400
Travel	27,000	11,351	24,781
	<b>1,215,030</b>	<b>988,010</b>	1,202,616
<b>Surplus before transfers</b>	<b>1,037,298</b>	<b>816,648</b>	1,262,190
<b>Transfers between programs</b>	<b>(162,773)</b>	<b>-</b>	(601,354)
<b>Annual surplus</b>	<b>874,525</b>	<b>816,648</b>	660,836

**Tla-o-qui-aht First Nation  
Education**  
**Schedule 7 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Note 15)</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>			
Other revenue and recoveries	346,004	676,708	201,110
Nuu-chah-nulth Tribal Council	441,899	647,375	452,204
Province of British Columbia	72,000	95,861	83,713
First Nations Health Authority	172,028	-	65,436
Donations	1,250	-	1,250
	<b>1,033,181</b>	<b>1,419,944</b>	<b>803,713</b>
<b>Expenses</b>			
Administration	119,782	150,013	106,996
Community events	14,000	-	9,294
Contracted services	127,504	93,356	72,037
Equipment and furniture	10,000	90,863	9,141
Honoraria	38,700	-	1,838
Insurance	7,916	4,181	3,702
Janitorial and supplies	22,000	19,651	19,895
Materials	34,000	79,330	22,760
Meeting	500	288	179
Rent	16,800	15,400	16,800
Repairs and maintenance	3,500	2,934	3,662
Salaries and benefits	634,543	606,217	457,462
Student expenses	51,000	25,620	23,863
Technical support	600	750	227
Telecommunications	600	1,015	662
Training	92,825	69,372	48,841
Travel	21,000	11,537	23,594
Utilities	3,000	1,533	2,734
	<b>1,198,270</b>	<b>1,172,060</b>	<b>823,687</b>
<b>Surplus (deficit) before transfers</b>	<b>(165,089)</b>	<b>247,884</b>	<b>(19,974)</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>37,192</b>
<b>Annual surplus (deficit)</b>	<b>(165,089)</b>	<b>247,884</b>	<b>17,218</b>

**Tla-o-qui-aht First Nation**  
**Housing**  
**Schedule 8 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget (Note 15)</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>			
Canada Mortgage and Housing Corporation	224,529	226,242	232,118
Nuu-chah-nulth Tribal Council	475,427	169,822	474,011
Other revenue and recoveries	461,336	134,478	217,772
Rental income	785,895	1,044,593	976,730
Interest income	18,000	5,796	18,252
	<b>1,965,187</b>	<b>1,580,931</b>	<b>1,918,883</b>
<b>Expenses</b>			
Administration	130,012	181,330	156,240
Amortization	232,084	451,595	450,924
Bad debts	50,000	421,982	68,852
Bank charges and interest	150	195	203
Contracted services	-	25,219	16,485
Equipment and furniture	-	330,043	517,871
Honoraria	7,200	-	648
Insurance	54,399	85,759	61,030
Interest on long-term debt	289,190	229,369	363,500
Materials	33,800	118,932	83,116
Professional fees	11,505	711	15,625
Rent	9,600	29,490	28,800
Repairs and maintenance	246,028	238,505	357,578
Salaries and benefits	278,946	210,758	229,365
Telecommunications	600	125	670
Training (recovery)	5,500	(64)	5,013
Travel	6,000	10,564	20,561
Utilities	-	16,168	8,202
	<b>1,355,014</b>	<b>2,350,681</b>	<b>2,384,683</b>
<b>Surplus (deficit) before transfers</b>	<b>610,173</b>	<b>(769,750)</b>	<b>(465,800)</b>
<b>Transfers between programs</b>	<b>192,465</b>	<b>-</b>	<b>210,378</b>
<b>Annual surplus (deficit)</b>	<b>802,638</b>	<b>(769,750)</b>	<b>(255,422)</b>