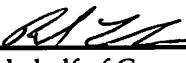


MESSAGE FROM CHIEF and COUNCILLORS ESQUIMALT NATION

The accompanying audited consolidated financial statements of Esquimalt Nation as at March 31, 2021 are presented here for your review under protest. It is our view that these consolidated financial statements are confidential and should only be available to the Members of Esquimalt Nation. However, we are compelled by the Government of Canada under the auspices of the *First Nations Financial Transparency Act* to publish these consolidated financial statements for the general public, inclusive of our competitors, to peruse.

Our economic, social, educational and employment activities are numerous and are funded by other important funding sources in addition to the Government of Canada. In many cases these activities have no Government of Canada funding and are self-funded, yet these activities are required to be presented to the public despite having already been separately reported to the other funding sources. It is our view, as well as that of numerous other First Nations across Canada, that the Government of Canada does not have the authority to compel our Nation to provide these consolidated financial statements to anyone other than our own Members.

It is our hope that our future reporting for the public's viewing will be limited to those activities that have Government of Canada funding.


On behalf of Council,
Chief Rob Thomas

ESQUIMALT NATION

FINANCIAL STATEMENTS

March 31, 2021

ESQUIMALT NATION
AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2021

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MANAGEMENT'S STATEMENT OF RESPONSIBILITY

The accompanying financial statements of Esquimalt Nation as at March 31, 2021 and all the information in this annual report are the responsibility of management and have been approved by the Chief and Council of Esquimalt Nation.

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants Canada ("CPA Canada") and as such include amounts that are the best estimates and judgements of management.

Management is responsible for the integrity and objectivity of these statements and for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Council is responsible for ensuring that management fulfils its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the financial statements.

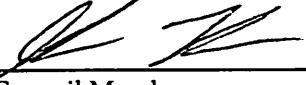
The Chief and Council meet periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the financial statements and the external auditor's report.

The external auditors, Chan & Associates, Chartered Professional Accountants, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the financial statements. The external auditors have full and free access to financial management of Esquimalt Nation and meet when required.

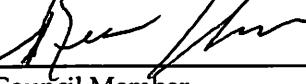
Signed on behalf of Esquimalt Nation on July 29, 2021:


Chief


Council Member


Council Member


Council Member


Council Member


Council Member



INDEPENDENT AUDITORS' REPORT

TO THE CHIEF, COUNCIL AND MEMBERS
ESQUIMALT NATION

Opinion

We have audited the financial statements of Esquimalt Nation (the "Nation"), which comprise the statement of financial position as at March 31, 2021 and the statements of operations and accumulated surplus, statement of changes in net financial assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Nation as at March 31, 2021 and the results of its financial performance and the changes in its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Nation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Nation's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for over-seeing the Nation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause the Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including and significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with the relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Other Matter

Our audit was performed for the purpose of forming an opinion on the financial statements. Budget information as presented in the financial statements and as also described in Note 20 in these financial statements are unaudited and are presented as information only.

Victoria, British Columbia

July 29, 2021

Chan & Associates
CHARTERED PROFESSIONAL ACCOUNTANTS

ESQUIMALT NATION

STATEMENT OF FINANCIAL POSITION as at March 31, 2021

	2021	2020
FINANCIAL ASSETS		
Cash (Note 3)	\$ 14,844,344	\$ 13,255,578
Restricted cash (Note 4)	3,765,041	3,709,192
Accounts receivable (Note 5)	2,575,779	1,980,585
Ottawa Trust Funds (Note 6)	22,307	21,316
	<hr/> 21,207,471	<hr/> 18,966,671
FINANCIAL LIABILITIES		
Accounts payable and accrued liabilities (Note 7)	833,594	411,426
Deferred revenues (Note 8)	156,220	632,089
Long term debt (Note 9)	690,255	549,206
	<hr/> 1,680,069	<hr/> 1,592,721
NET FINANCIAL ASSETS	<hr/> 19,527,402	<hr/> 17,373,950
NON FINANCIAL ASSETS		
Tangible capital assets (Note 11)	3,329,552	3,497,020
Construction in progress (Note 11)	2,580,303	-
Investments in Joint Ventures (Note 12)	3,142,856	2,614,296
Prepaid expenses	76,294	70,747
	<hr/> 9,129,005	<hr/> 6,182,063
ACCUMULATED SURPLUS	<hr/> \$ 28,656,407	<hr/> \$ 23,556,013

COMMITMENTS - (Note 17)

Approved on behalf of the Esquimalt Nation Council

 Councillor  Councillor

ESQUIMALT NATION

STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS for the year ended March 31, 2021

	Budget	2021	2020
<i>(Unaudited - Note 20)</i>			
REVENUES			
ISC	\$ 3,017,920	\$ 3,017,920	\$ 1,426,721
Government of Canada - other (Note 18)	578,172	588,099	482,541
Settlement Trust and fund (Note 16)	1,625,000	1,899,888	1,636,103
Commercial leases and residential rentals	465,011	461,936	424,553
FNHA, CSETS and other First Nations sources	1,528,750	1,544,186	1,309,970
Capital Regional District	224,945	224,945	60,000
Joint ventures and investments	580,000	652,604	890,108
CMHC	68,829	69,384	82,195
School District #61	57,754	58,227	57,754
Province of British Columbia	1,363,370	1,379,216	249,051
Other miscellaneous - net	769,870	891,886	263,428
Health Canada	-	-	93,602
	10,279,620	10,788,291	6,976,026
EXPENDITURES			
Nation generated	182,560	178,534	300,135
Nation administration	876,218	939,743	897,027
Education	315,158	387,026	257,084
Social assistance and health	891,002	1,091,479	814,561
Social Housing	283,250	326,793	358,551
Land use and public works	1,008,139	1,020,492	217,053
Employment	122,869	107,102	132,331
Settlement Trusts and fund activities	259,900	263,041	1,880,614
Economic development	1,008,063	1,118,870	986,418
Headstart	-	-	82,682
Other miscellaneous programs	284,368	254,817	345,548
	5,231,527	5,687,897	6,272,004
ANNUAL (DEFICIT) SURPLUS	5,048,093	5,100,394	704,022
ACCUMULATED SURPLUS, BEGINNING OF YEAR	23,556,013	23,556,013	22,851,991
ACCUMULATED SURPLUS, END OF YEAR	\$28,604,106	\$ 28,656,407	\$ 23,556,013

ESQUIMALT NATION

STATEMENT OF CHANGE IN NET FINANCIAL ASSETS for the year ended March 31, 2021

	Budget	2021	2020
<i>(Unaudited - Note 20)</i>			
Annual surplus (deficit)	\$ 5,048,093	\$ 5,100,394	\$ 704,022
Acquisition of tangible capital assets	(25,000)	(24,147)	(97,189)
Amortization of tangible capital assets	190,000	191,615	201,634
Construction in progress	(2,500,000)	(2,580,303)	-
(Income) loss in Joint ventures	(500,000)	(528,560)	(308,591)
	2,213,093	2,158,999	499,876
Decrease (increase) in prepaid expenses	(10,000)	(5,547)	(11,863)
Advances/income from investments	-	-	125,000
	(10,000)	(5,547)	113,137
CHANGE IN FINANCIAL ASSETS	2,203,093	2,153,452	613,013
NET FINANCIAL ASSETS, BEGINNING OF YEAR	17,373,950	17,373,950	16,760,937
NET FINANCIAL ASSETS, END OF YEAR	\$19,577,043	\$19,527,402	\$ 17,373,950

ESQUIMALT NATION

STATEMENT OF CASH FLOWS for the year ended March 31, 2021

	2021	2020
CASH PROVIDED BY (USED IN):		
OPERATING ACTIVITIES		
Annual Surplus (deficit)	\$ 5,100,394	\$ 704,022
Items not involving cash		
Amortization of tangible capital assets	191,615	201,634
Joint venture income allocations	(528,560)	(308,591)
Change in non-cash operating accounts	(654,442)	15,542
	<hr/> 4,109,007	<hr/> 612,607
CAPITAL ACTIVITIES		
Acquisition of tangible capital assets	(24,147)	(97,189)
Construction in progress	(2,580,303)	-
	<hr/> (2,604,450)	<hr/> (97,189)
INVESTING ACTIVITIES		
Funds advanced (to) from investment entities	-	125,000
FINANCING ACTIVITIES		
Repayment of long-term debt	(47,914)	(65,220)
CMHC Funding for townhomes	188,963	-
	<hr/> 141,049	<hr/> (65,220)
INCREASE (DECREASE) IN CASH	1,645,606	575,198
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	16,986,086	16,410,888
CASH AND CASH EQUIVALENTS, END OF YEAR	\$18,631,692	\$ 16,986,086
CASH AND CASH EQUIVALENTS ARE REPRESENTED BY:		
Cash	\$14,844,344	\$ 13,255,578
Land Acquisition Trust fund	2,670,745	2,670,745
Cadboro Bay Minors Trust	947,000	1,038,447
Ottawa Trust funds	22,307	21,316
Construction Holdback account	147,296	-
	<hr/> \$18,631,692	<hr/> \$ 16,986,086

ESQUIMALT NATION

NOTES TO FINANCIAL STATEMENTS

March 31, 2021

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards for governments as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants Canada.

1. DESCRIPTION OF REPORTING ENTITY

The Esquimalt Nation reporting entity includes Esquimalt Nation government and all related entities which are accountable to the Nation and are either owned or controlled by Esquimalt Nation. The financial statements include the assets, liabilities, and results of operations for the following entities which use accounting principles which lend themselves to combination:

- Nation government administration (Operations and Capital funds)
- Nation trust funds (comprising the funds held in trust with Indigenous and Northern Affairs Canada)
- Nation reserves (housing replacement reserve)

The following entities have been reported herein under the modified equity method such that if an entity does not conform with accounting principles of the Nation, it is modified to be consistent with the Nation. The Nation's investment in these entities is recorded at acquisition cost and is increased or decreased by the Nation's proportionate interest in the entity and by cash advances made or received. Entities recorded using the modified equity method include:

- Matullia Holdings Limited Partnership
- Skungeenes Holdings Limited Liability Partnership
- Xhamasung Holdings Limited Partnership
- Salish Sea Industrial Services Ltd.
- 1161742 B.C. Ltd.
- Kosapsum Development Corporation

2. SIGNIFICANT ACCOUNTING POLICIES

a) *Basis of presentation*

- (i) These financial statements are prepared in accordance with Canadian public sector accounting standards. The accounting principles therein are designed to show that funds provided by governments, government agencies and other groups have been used for the purposes intended.
- (ii) The financial statements have been prepared using the full accrual basis. Revenues are recognized in the period earned or contributed and expenditures are recorded in the period in which they became an obligation of the Nation.

b) *Government transfers and revenue recognition*

Government transfers from the Government of Canada (inclusive of Indigenous Services Canada ("ISC"), Health Canada and other departments), the Province of British Columbia, municipalities and other quasi-governmental entities (Canada Mortgage and Housing Corporation, school districts and the First Nations Health Authority) are recorded as revenues when the related project is undertaken, however, if the project is not completed in the fiscal year, an estimate of the unearned revenues is made and recorded as deferred revenues (see 2c below).

ESQUIMALT NATION

NOTES TO FINANCIAL STATEMENTS

March 31, 2021

2. SIGNIFICANT ACCOUNTING POLICIES, *continued*

The Nation has signed a Comprehensive Funding Arrangement with ISC which stipulates that funding to the Nation will consist of flexible transfer payments and contribution payments. Funding under the flexible transfer payments requires the Nation to absorb any deficits in these projects and to use any surpluses from these projects at its discretion as long as the terms and conditions of the agreement have been met. Deficits in projects funded by contribution payments are recoverable from ISC and any surpluses must be returned to ISC.

c) *Deferred revenue*

Funding received in advance for specific approved projects which were not completed at year end have been recorded on the statement of financial position. As the projects are completed and funding utilized or received, the amounts will be transferred to the statement of operations and surplus.

d) *Non-financial capital assets*

Non-financial assets are those assets which are not able to extinguish financial liabilities in an orderly manner. Typically the assets have service lives beyond the current year and are generally held for use in the provision of services to the community. Non-financial assets comprise the following:

(I) *Tangible capital assets*

Tangible capital assets (previously called 'property, plant and equipment' or 'capital assets') are recorded at cost inclusive of costs relating to the betterment of these assets. Reserve lands are not included in tangible capital assets, unless those lands were acquired by the Nation and the costs can be reasonably determined. Amortization of these assets is provided annually over their expected useful life using the declining balance method as follows:

Buildings	5%
Infrastructure	5%
Equipment	20%
Moveable equipment	30%

Additions to tangible capital assets are deemed to occur midway during the year and amortization of additions is recorded at one-half the normal rate.

Certain inherited assets and rights of the Nation and its members are not recorded in these accounts. These assets and rights include reserve lands and access rights to water, fisheries and minerals.

(ii) *Prepaid expenses*

These assets represent expenditures that have been made in the year that relate to periods that extend past the fiscal year end. These prepaid expenses will be charged to operations in subsequent periods.

ESQUIMALT NATION

NOTES TO FINANCIAL STATEMENTS

March 31, 2021

2. SIGNIFICANT ACCOUNTING POLICIES, *continued*

e) *Use of estimates*

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting periods. Actual results may differ from those estimates. Accounts which may contain significant estimates and assumptions include tangible capital assets, the allowance for doubtful accounts and accounts payable and accrued liabilities.

f) *Liability for contaminated site*

Certain of the reserve lands are contaminated from prior uses. The Nation and ISC have been remediating these lands over the past several years. In these past years, ISC has funded the remediation fully. The Nation is not able to ascertain the extent of any remaining remediation that is required nor the associated costs of these remediation activities.

At each financial reporting date, the Nation reviews the extent of the remediation remaining and the estimate of the costs relating to this remediation, if determinable. If this liability is determined with a degree of certainty, the liability will be recorded in the accounts of the Nation and will be reduced by the activities expended in the remediation process.

g) *Newly adopted accounting standards*

- (I) PS 2200, Related Party Disclosures. This pronouncement defines a related party establishes disclosures required for related party transactions and provides guidance with respect to related parties and disclosure standard. Disclosure is generally required when related party transactions have occurred at a value different from that which would have been arrived at if the parties were unrelated and those transactions would have a material financial effect on the financial statements.
- (ii) PS 3420, Inter-Entity Transactions. This pronouncement establishes standards of how to account for and report/disclose transactions between public sector entities that comprise a government reporting entity from both a provider and recipient perspective.
- (iii) PS 3210, Assets. This pronouncement provides guidance for applying the definition of assets set out in Financial Statement Concepts, Section PS 1000 and establishes general disclosure standards for assets. Disclosure of information about the major categories of assets that are not recognized is required and the reasons why it is not recognized should be disclosed .
- (iv) PS 3380 Contractual Rights. This pronouncement defines and establishes disclosure standards on contractual rights. Contractual rights are rights to economic resources arising from contracts or agreements that will result in both an asset and revenue in the future.
- (v) PS 3400 Revenue. This pronouncement establishes standards on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that

ESQUIMALT NATION

NOTES TO THE FINANCIAL STATEMENTS March 31, 2021

2. SIGNIFICANT ACCOUNTING POLICIES, *continued*

g) *Newly adopted accounting standards*

include performance obligations (recognize the revenue when (or as) the entity satisfies a performance obligation) and transactions that do not have performance obligations (recognize the revenue the entity has the authority to claim or retain an inflow of economic resources and identifies a past transaction or event that gives rise to an asset).

There was no impact to the consolidated financial statements upon transition to these new standards.

3. CASH (BANK INDEBTEDNESS)

Cash (Bank indebtedness) is comprised of the following:

	2021	2020
Cash and GIC's	\$ 14,689,994	\$ 13,113,450
Replacement reserves	154,350	142,128
	<hr/> \$ 14,844,344	<hr/> \$ 13,255,578

4. RESTRICTED CASH

Restricted cash is comprised of three amounts. An amount of \$2,670,745 (2020 - \$2,670,745) which is held at the Nation's legal advisors in an interest bearing account exclusively for the benefit of the Nation. These funds were part of the settlement proceeds received from the Governments of Canada and British Columbia in 2008 and must be used for the acquisition of additional lands for the Nation. Interest earned on these funds is transferred to the Nation on a monthly basis.

In addition, an amount of \$947,000 (2020 - \$1,038,447) is held in a trust account at RBC for the payment of amounts due to minor members of the Nation (under the age of nineteen) from the Cadboro Bay Settlement agreement (see Note 18, below).

Also, the Nation and one of its construction contractors jointly operate a bank account for payment of holdbacks to the contractor. This account has a balance of \$147,296 (2020 - NIL).

5. ACCOUNTS RECEIVABLE

Account receivable is comprised of the following:

Operation fund

	2021	2020
Accounts receivable	\$ 2,366,575	\$ 1,844,671
Due from Members (see below)	209,204	135,914
	<hr/> \$ 2,575,779	<hr/> \$ 1,980,585

Amounts due from Members comprise the following:

Rent

Less: allowance for doubtful accounts

	2021	2020
	\$ 377,852	\$ 304,562
	(168,648)	(168,648)
	<hr/> \$ 209,204	<hr/> \$ 135,914

ESQUIMALT NATION

NOTES TO THE FINANCIAL STATEMENTS March 31, 2021

5. ACCOUNTS RECEIVABLE, *continued*

All amounts are currently due and receivable and are non-interest bearing.

See Note 18 below for information relating to this account.

6. OTTAWA TRUST FUNDS

The Ottawa Trust funds are monies derived from capital or revenue sources as outlined in Section 65 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is primarily governed by Sections 61 to 69 of the Indian Act. During the year, these funds earned interest in the amount of \$ 991 (2020 - \$ 1,277).

7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2021	2020
General trade payables	\$ 807,734	\$ 294,312
Accrued liabilities	<u>25,860</u>	<u>117,114</u>
	<u>\$ 833,594</u>	<u>\$ 411,426</u>

8. DEFERRED REVENUES

	2021	2020
Deferred revenues comprise the following:		
ISC	\$ 4,115	\$ 628,241
Province of British Columbia	9,553	3,848
Miscellaneous funding sources	<u>142,549</u>	-
	<u>\$ 156,220</u>	<u>\$ 632,089</u>

ESQUIMALT NATION

NOTES TO THE FINANCIAL STATEMENTS March 31, 2021

9. LONG-TERM DEBT

	2021	2020
Social Housing Loans		
All Nations Trust Company mortgage repayable in monthly instalments of \$2,479 including interest at 1.14%, maturing March 1, 2026.	\$ 144,673	\$ 172,472
All Nations Trust Company mortgage repayable in monthly instalments of \$2,364 including interest at 2.35%, maturing August 1, 2033	306,618	326,734
CMHC - Project funding for townhome project	<u>188,963</u>	-
	640,254	499,206
Investment in Skwin'ang'eth Se'las Development Company		
Loan payable to Greater Victoria Harbour Authority without interest and repayable on March 31, 2021	<u>50,000</u>	<u>50,000</u>
	<u>\$ 690,254</u>	<u>\$ 549,206</u>

The Social Housing loans are secured by guarantees from CMHC and the Minister of Indigenous and Northern Affairs Canada / Indigenous Services Canada. Assets secured by these loans have a cost amount of \$2,018,416.

Estimated scheduled principal repayments over the next five years are as follows:

2022	\$ 49,708
2023	\$ 50,539
2024	\$ 51,348
2025	\$ 52,247
2026	\$ 23,518

10. CONTINGENT LIABILITY

The Esquimalt Nation is contingently liable, under the Guaranteed Loan Management System administered by Indigenous and Northern Affairs Canada / Indigenous Services Canada in the amount of \$ 690,254 (2020 - \$ 549,206).

ESQUIMALT NATION

NOTES TO THE FINANCIAL STATEMENTS March 31, 2021

11. TANGIBLE CAPITAL ASSETS

Tangible capital assets comprise the following:

	Cost	Accumulated Amortization	Net Book Value	
			2021	2020
Buildings				
CMHC	\$ 2,018,416	\$ 1,382,292	\$ 636,124	\$ 669,604
Other	2,454,350	1,366,180	1,088,170	1,145,442
Longhouse	1,625,886	458,752	1,167,134	1,228,562
Infrastructure				
Sewer systems	59,954	43,826	16,128	16,977
Water systems	22,262	16,365	5,897	6,207
Subdivision	443,045	306,477	136,568	143,756
Roads	100,000	81,087	18,913	19,908
Dock	165,000	43,710	121,290	127,674
Deck	46,800	4,563	42,237	44,460
Equipment	311,564	250,794	60,770	48,422
Movable equipment	55,719	44,922	10,797	15,980
Automotive	35,327	9,803	25,524	30,028
	\$ 7,338,323	\$ 4,008,771	\$ 3,329,552	\$ 3,497,020

The Nation also has construction projects underway which give rise to capital assets once complete. Those projects total \$2,580,303 as at March 31, 2021.

12. INVESTMENT IN JOINT VENTURES

During 2012, the Nation, along with Songhees Nation and the Ralmax Group of Companies, formed the Salish Sea Joint Venture. This joint venture has as its main objective to secure specialized remediation projects along the Salish Sea area that will train and employ the members of the two Nations.

The parties to the Joint Venture each contributed \$350,000 to the Joint Venture to assist with its start-up and marketing. During the previous fiscal year, these funds were returned to the Nation.

In 2016 the Nation, along with Songhees Nation and the Greater Victoria Harbour Authority, formed Skwin'ang'eth Se'las Development Company, a not-for-profit corporation formed under the Canada Not-for-Profit Corporations Act with the purpose of, among other things, promoting economic development opportunities for the Esquimalt Nation and Songhees Nation communities. During the 2016 fiscal year, the Nation advanced \$50,000 to the Company.

In the 2017 fiscal year, the Nation along with Songhees Nation concluded their acquisition of certain lands from Transport Canada through their limited liability partnership, Matullia Holdings LLP. The Nation paid the sum of \$1,438,753 for its share of the acquisition.

In the 2019 fiscal year, the Nation advanced funds of \$135,000 to Xhamasung Holdings LLP (a joint venture with Songhees Nation) to assist with the acquisition of certain lands in the partnership.

ESQUIMALT NATION

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2021

12. INVESTMENT IN JOINT VENTURES, *continued*

The Nation's ownership interests from these investments is presented below:

	Matullia Holdings LP March 31, 2021	Skungeenes Holdings LLP March 31, 2021	Xhamasung Holdings LP March 31, 2021	Salish Sea Industrial Services Ltd. September 30, 2020	1161742 BC Ltd. March 31, 2021	Kosapsum Development March 31, 2021
ASSETS						
Cash	\$ 632,015	\$ 655	\$ 258,810	\$ 27,974	\$ -	\$ 157,382
Due from related parties	171,490	-	122	-	-	-
Other	255,214	-	27,970	213,412	1,212	-
Land and equipment	1,735,641	-	2,629,007	9,331	157,068	-
Total Assets	2,794,360	655	2,915,909	250,717	158,280	157,382
LIABILITIES						
Accounts payable and accruals	17,960	4,241	105,314	103,268	750	-
Due to related parties	-	-	8,444	-	159,428	-
Mortgages and long-term debts	-	-	2,624,586	-	-	-
Total Liabilities	17,960	4,241	2,738,344	103,268	160,178	-
NET ASSETS	\$ 2,776,400	\$ (3,586)	\$ 177,565	\$ 147,449	\$ (1,898)	\$ 157,382
Total Revenue	\$ 461,297	\$ -	\$ 423,770	\$ 1,320,984	\$ 1,000	\$ 83,434
Total Expenses	21,165	2,629	354,816	1,204,301	892	667
Net surplus (expenditure)	\$ 440,132	\$ (2,629)	\$ 68,954	\$ 116,683	\$ 108	\$ 82,767

The Nation is a 50% partner in Matullia Holdings LP, Skungeenes Holdings LLP, Xhamasung Holdings LP and 1161742 BC Ltd, as well as a one-third (33.33%) owner of Salish Sea Industrial Services Ltd. Kosapsum Development Corporation is wholly-owned by the Nation.

ESQUIMALT NATION

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2021

12. INVESTMENT IN JOINT VENTURES, *continued*

The fully summarized financial information from these investments is presented below.

	Matullia Holdings LP March 31, 2021	Skungeenes Holdings LLP March 31, 2021	Xhamasung Holdings LP March 31, 2021	Salish Sea Industrial Services Ltd. September 30, 2020	1161742 BC Ltd. March 31, 2021	Kosapsum Development March 31, 2021
ASSETS						
Cash	\$ 1,264,029	\$ 1,309	\$ 517,619	\$ 83,922	\$ -	\$ 157,382
Due from related parties	342,980	-	244	-	-	-
Other	510,427	-	55,939	640,237	2,423	-
Land and equipment	3,471,282	-	5,258,013	27,992	314,136	-
Total Assets	5,588,718	1,309	5,831,815	752,151	316,559	157,382
LIABILITIES						
Accounts payable and accruals	35,919	8,481	170,628	309,803	1,500	-
Due to related parties	-	-	16,888	-	318,855	-
Mortgages and long-term debts	-	-	5,289,172	-	-	-
Total Liabilities	35,919	8,481	5,476,688	309,803	320,355	-
NET ASSETS	\$ 5,552,799	\$ (7,172)	\$ 355,127	\$ 442,348	\$ (3,796)	\$ 157,382
Total Revenue	\$ 922,612	\$ -	\$ 847,539	\$ 3,962,951	\$ 2,000	\$ 83,434
Total Expenses	42,330	5,259	709,632	3,612,904	1,784	667
Net surplus (expenditure)	\$ 880,282	\$ (5,259)	\$ 137,907	\$ 350,047	\$ 216	\$ 82,767

The Nation is a 50% partner in Matullia Holdings LP, Skungeenes Holdings LLP, Xhamasung Holdings LP and 1161742 BC Ltd, as well as a one-third (33.33%) owner of Salish Sea Industrial Services Ltd. Kosapsum Development Corporation is wholly-owned by the Nation.

ESQUIMALT NATION

NOTES TO THE FINANCIAL STATEMENTS March 31, 2021

13. ECONOMIC DEPENDENCE

The Nation receives a significant portion of its revenues pursuant to funding arrangements with ISC. The Nation's ability to operate certain programs depends on the continuation of this funding.

14. FINANCIAL INSTRUMENTS

a) Fair value of financial instruments

The carrying amount of cash, accounts receivable, funds held by the Government of Canada, accounts payable and accrued liabilities and long-term debt approximates their fair value at March 31, 2021, due to the short-term maturities of these instruments or interest rates charged at market interest rates.

b) Financial risk

The Nation's financial risk is defined to mean the risk to the Nation's earnings that arises from fluctuations in interest rates and the degree of volatility of these rates. The Nation does not use derivative instruments to reduce its exposure to financial risk. The Nation's exposure to financial risk is limited to the investments in GIC's held by the Nation as at March 31, 2021 - NIL (NIL as at March 31, 2020).

c) Credit risk

The Nation does not believe it is exposed to an unusual level of credit risk with respect to its accounts receivable as an allowance for doubtful accounts in the amount of \$168,648 has been provided. The balance of the receivables are from government agencies.

15. HOUSING PROGRAM REPLACEMENT RESERVE

The rental housing program is obligated under its operating agreements with Canada Mortgage and Housing Corporation ("CMHC") to transfer \$13,000 (2020 - \$18,000) to the replacement reserve annually. Funds deposited into these accounts as well as interest earned thereon may only be used to acquire items outlined by CMHC. At March 31, 2021 the reserves are adequately funded (2020 - adequately funded).

ESQUIMALT NATION

NOTES TO THE FINANCIAL STATEMENTS March 31, 2021

16. JAMES BAY SETTLEMENT AGREEMENT

Pursuant to an agreement dated as of November 18, 2006 and executed by the Esquimalt Nation, the Songhees Nation and the Governments of Canada and British Columbia on January 22, 2008, the Esquimalt Nation settled its claim with the Governments of Canada and British Columbia with respect to the area of land known as the 'James Bay Reserve' in Victoria, British Columbia. The agreement provides for the payment to the Nation of funds totalling \$15,750,000. The settlement funds are to be held in two trusts for the benefit of the Esquimalt Nation members. The 'James Bay Settlement Trust' was established on January 15, 2008 and initially held the sum of \$10,000,000 and the 'Replacement Lands Trust Fund' held an amount totalling \$4,250,000. The balance of the settlement compensation of \$1,500,000 was used to pay the costs associated with the claim and settlement process.

The terms of the settlement with the two governments stipulate that only the investment income earned from the James Bay Settlement Trust is available for use by the Nation. In addition, and in respect to the Replacement Lands Trust, those funds are to be utilized only for the acquisition of additional lands for the Nation's use.

During the year, the sum of \$ 258,500 (2020 - \$227,000) was received from the James Bay Settlement Trust and a further \$1,641,388 is due from the Trust as at March 31, 2021 (2020 - \$1,409,103). During the year, the Nation paid to the Trust the sum of NIL (2020 - NIL) in respect of the erosion of capital due to inflation.

17. COMMITMENTS

The Nation and CMHC entered into a housing rehabilitation program in 2017 which provided funding in the amount of \$138,434 during the previous. These funds were used to refurbish housing units at the Nation (see Schedule 20 below). Pursuant to this agreement, the funding provided by CMHC is a loan that may be forgiven by CMHC over a period of four years as long as the Nation continues to provide housing and adequate upkeep to these housing units over the period of the loan agreement.

18. CADBORO BAY SETTLEMENT

On May 23, 2018 the Government of Canada settled with the Nation and Songhees Nation the two Nations' claim for compensation in respect of certain lands known as the 'Chekonein Treaty Lands' (Cadboro Bay). Each Nation received a settlement payment of \$17,500,000. Esquimalt Nation received a net amount of \$16,370,396 after legal and other charges. The agreement stipulates that the net proceeds are to be held in trust for the benefit of the members of the Nation, but, allowed for the one-time payment of \$10,000 to each member of the Nation that was alive as at November 20, 2017. For those members who had not attained the age of majority as at November 20, 2017, the distribution amounts would be transferred to a separate account to be paid out when those minor children reached the age of nineteen. In addition, the Nation also transferred funds to GIC's to be used for future land development and acquisition (\$1,250,000) and future litigation (\$1,000,000). The balance was then transferred to James Bay Settlement Trust for investment purposes.

ESQUIMALT NATION

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2021

18. CADBORO BAY SETTLEMENT, *continued*

Amounts Due from Members

As indicated in Note 5, certain Members of the Nation are in arrears with rent payments due for the housing provided by the Nation. Coterminous with the above Settlement over \$90,000 of the arrears were collected in 2019. During 2021, those arrears have risen to \$377,852.

19. PRIOR YEAR BALANCES

Certain of the prior year's balances have been restated to conform to the current year's presentation.

20. BUDGET FIGURES

The unaudited budget data presented in these financial statements are based on the operating and capital budgets approved by the Council.

ESQUIMALT NATION

SCHEDULE OF SEGMENTED INFORMATION

For The Year Ended March 31, 2021

	Nation Administration	Nation Generated	Education	Social Assistance	Housing	Land Use & Public Works	Employment	Trust Activities	Economic Development	Other	Annual Totals	
											2021	2020
Revenues												
Federal government	234,518	-	268,245	682,636	364,211	448,096	-	-	716,889	453,005	3,167,600	2,037,059
Province of BC	-	-	12,048	-	119,987	-	-	-	15,000	923,070	1,070,105	249,051
Nation Activities and Efforts	-	322,036	-	-	153,016	12,220	-	-	-	-	487,272	1,033,736
Investments	81,858	-	-	-	333	-	-	35,849	-	541,301	659,341	308,063
Trust Activities	-	-	-	-	-	-	-	1,899,888	-	-	1,899,888	1,637,380
Settlement proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Other	4,689	-	112,543	950,703	12,790	625,147	115,236	-	1,559,544	123,433	3,504,084	1,710,737
	321,065	322,036	392,836	1,633,339	650,336	1,085,463	115,236	1,935,737	2,291,433	2,040,808	10,788,290	6,976,026
Expenses												
Operations	49,049	9,688	10,606	81,972	27,751	43,697	2,055	100,000	-	25,725	350,542	332,594
Program and services	179,028	96,797	234,126	526,203	121,540	820,782	42,634	161,594	350,337	110,177	2,643,218	3,368,184
Salaries, wages and benefits	597,123	4,214	131,033	472,346	-	137,071	62,413	-	365,200	29,468	1,798,869	1,558,070
Professional fees	5,181	32,352	-	8,425	41,117	7,375	-	-	382,428	89,446	566,323	653,276
Equipment	6,612	-	10,252	-	2,171	677	-	-	20,905	-	40,617	34,553
Insurance	-	35,483	1,009	2,533	28,456	1,549	-	-	-	-	69,030	59,890
Security breach	-	-	-	-	-	-	-	-	-	-	-	39,200
Amortization	102,750	-	-	-	79,523	9,342	-	-	-	-	191,615	201,634
Interest	-	-	-	-	13,236	-	-	1,447	-	-	14,683	11,604
Replacement reserves	-	-	-	-	13,000	-	-	-	-	-	13,000	13,000
	939,743	178,534	387,026	1,091,479	326,793	1,020,492	107,102	263,041	1,118,870	254,817	5,687,896	6,272,004
Annual Surplus (Deficit)	(618,678)	143,502	5,810	541,860	323,543	64,970	8,134	1,672,696	1,172,563	1,785,991	5,100,394	704,022