

**KWIAKAH INDIAN BAND**

**FINANCIAL STATEMENTS**

**MARCH 31, 2015**

**KWIAKAH INDIAN BAND  
FINANCIAL STATEMENTS  
MARCH 31, 2015**

|  |          |
|--|----------|
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**KWIAKAH INDIAN BAND**  
**MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING**  
**MARCH 31, 2015**

The accompanying financial statements of Kwiakah Indian Band are the responsibility of management and have been approved by the Council.

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants and as such include amounts that are the best estimates and judgments of management.

Management is responsible for the integrity and objectivity of these statements and for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

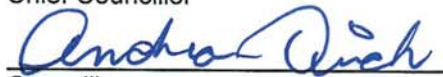
The Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the financial statements.


The Council meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the financial statements and the external auditor's report.

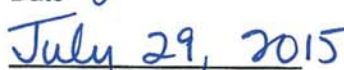
The external auditors, Moeller & Company, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the financial statements. The external auditors have full and free access to financial management of Kwiakah Indian Band and meet when required.

On behalf of Kwiakah Indian Band:

  
Chief Councillor

  
Councillor

  
Date

  
Date

# MOELLER & COMPANY

## CHARTERED ACCOUNTANTS

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### Independent Auditors' Report

To the Members of Kwiakah Indian Band,

We have audited the accompanying financial statements of Kwiakah Indian Band, which comprise the statement of financial position as at March 31, 2015, and the statements of revenue, expenditures and accumulated surplus, change in net financial assets, cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### *Auditor's Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the First Nation's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### *Opinion*

In our opinion, the financial statements present fairly, in all material respects, the financial position of Kwiakah Indian Band as at March 31, 2015, and the results of its operations, the changes in its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Campbell River, British Columbia  
July 28, 2015

Moeller & Company  
Chartered Professional Accountants

**KWIAKAH INDIAN BAND**  
**STATEMENT OF FINANCIAL POSITION**  
**AS AT MARCH 31, 2015**

|  | 2015           | 2014           |
|--|----------------|----------------|
|  | \$             | \$             |
| <b>Financial Assets</b>                                  |                |                |
| Cash   | 387,507        | 322,623        |
| Accounts receivable (Note 2)                             | 14,603         | 4,705          |
| Loans receivable (Note 3)                                | 29,997         | 29,588         |
| Investments in government business enterprises (Note 4)  | 100            | 100            |
| Investments in government business partnerships (Note 5) | 135,102        | 66,295         |
| Trust funds held by Federal Government (Note 6)          | 6,590          | 6,454          |
|  | <b>573,899</b> | <b>429,765</b> |
| <b>Liabilities</b>                                       |                |                |
| Accounts payable (Note 7)                                | 6,000          | 6,618          |
|  | <b>6,000</b>   | <b>6,618</b>   |
| <b>Net financial assets</b>                              | <b>567,899</b> | <b>423,147</b> |
| <b>Non-financial Assets</b>                              |                |                |
| Tangible capital assets (Note 8)                         | 96,995         | 101,485        |
| Prepaid expenses (Note 9)                                | 26,717         | 21,199         |
|  | <b>123,712</b> | <b>122,684</b> |
| <b>Accumulated Surplus</b>                               | <b>691,611</b> | <b>545,831</b> |

Approved on behalf of the Kwiakah Indian Band

 , Chief Councillor

 , Councillor

The accompanying notes are an integral part of these financial statements.

**KWIAKAH INDIAN BAND**  
**STATEMENT OF REVENUE, EXPENDITURES AND ACCUMULATED SURPLUS**  
**FOR THE YEAR ENDED MARCH 31, 2015**

|   | 2015<br>Budget<br>(unaudited) | 2015<br>Actual | 2014<br>Actual |
|---|-------------------------------|----------------|----------------|
|   | \$                            | \$             | \$             |
| <b>Revenue</b>  |                               |                |                |
| Federal Government:                                   |                               |                |                |
| Aboriginal Affairs and Northern Development Canada    | 79,542                        | 79,542         | 80,646         |
| Ottawa Trust  | -                             | 136            | 404            |
| Kwakiutl District Council                             | 4,660                         | 4,660          | 4,908          |
| Province of BC  | 17,500                        | 20,417         | 35,000         |
| London Drugs  | 50,000                        | 50,000         | 55,000         |
| A-Tlegay Fisheries Limited Partnership - income       | -                             | 68,807         | 66,165         |
| Timberwest  | -                             | -              | 78,885         |
| Saaiyouck Development Corporation - net income (loss) | -                             | (42,954)       | (1,169)        |
| Other   | 197,776                       | 250,720        | 17,102         |
|   | <b>349,478</b>                | <b>431,328</b> | 336,941        |
| <b>Expenditures</b>                                   |                               |                |                |
| Band Government                                       | 84,961                        | 103,934        | 106,964        |
| Education   | 12,276                        | 12,276         | 7,114          |
| Health  | 5,160                         | 3,383          | 8,571          |
| Economic Development                                  | 169,000                       | 165,955        | 78,279         |
|   | <b>271,397</b>                | <b>285,548</b> | 200,928        |
| <b>Annual surplus</b>                                 | <b>78,081</b>                 | <b>145,780</b> | <b>136,013</b> |
| <b>Accumulated surplus at beginning of year</b>       | <b>545,831</b>                | <b>545,831</b> | 409,818        |
| <b>Accumulated surplus at end of year</b>             | <b>623,912</b>                | <b>691,611</b> | <b>545,831</b> |

The accompanying notes are an integral part of these financial statements.

**KWIAKAH INDIAN BAND**  
**STATEMENT OF CHANGE IN NET FINANCIAL ASSETS**  
**FOR THE YEAR ENDED MARCH 31, 2015**

|  | 2015<br>Budget<br>(unaudited) | 2015<br>Actual | 2014           |
|--|-------------------------------|----------------|----------------|
|  | \$                            | \$             | \$             |
| <b>Annual surplus</b>                      | 78,081                        | 145,780        | 136,013        |
| Amortization of tangible capital assets    | -                             | 4,490          | 4,818          |
| Acquisition of prepaid assets              | -                             | (17,717)       | (17,199)       |
| Use of prepaid assets                      | -                             | 12,199         | -              |
|  | -                             | (5,518)        | (17,199)       |
| Increase in net financial assets           | 78,081                        | 144,752        | 123,632        |
| Net financial assets at beginning of year  | 423,147                       | 423,147        | 299,515        |
| <b>Net financial assets at end of year</b> | <b>501,228</b>                | <b>567,899</b> | <b>423,147</b> |

The accompanying notes are an integral part of these financial statements.

**KWIAKAH INDIAN BAND  
STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED MARCH 31, 2015**

|  | 2015     | 2014     |
|--|----------|----------|
|  | \$       | \$       |
| <b>Cash flows from</b>   |          |          |
| <b>Operating activities</b>  |          |          |
| Annual surplus   | 145,780  | 136,013  |
| Items not affecting cash   |          |          |
| Amortization of tangible capital assets                            | 4,490    | 4,818    |
| Income (loss) from investments in government business partnerships | (68,807) | (66,165) |
|  | 81,463   | 74,666   |
| Change in non-cash operating working capital                       |          |          |
| Accounts receivable  | (9,898)  | (3,304)  |
| Loans receivable   | (409)    | 1,169    |
| Prepaid expenses   | (5,518)  | (17,199) |
| Accounts payable   | (618)    | 2,118    |
|  | 65,020   | 57,450   |
| <b>Investing activities</b>  |          |          |
| Ottawa Trust revenue   | (136)    | (405)    |
| Ottawa Trust withdrawal  | -        | 30,000   |
|  | (136)    | 29,595   |
| <b>Increase in cash and cash equivalents</b>                       | 64,884   | 87,045   |
| <b>Cash and cash equivalents, beginning of year</b>                | 322,623  | 235,578  |
| <b>Cash and cash equivalents, end of year</b>                      | 387,507  | 322,623  |

The accompanying notes are an integral part of these financial statements.

**KWIAKAH INDIAN BAND  
NOTES TO FINANCIAL STATEMENTS  
MARCH 31, 2015**

**1. Basis of Presentation and Significant Accounting Policies**

These financial statements are prepared in accordance with Canadian public sector accounting standards for governments as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants.

**(a) Reporting entity**

The Kwiakah Indian Band reporting entity includes the Kwiakah Indian Band government and all related entities that are controlled by the First Nation. The Kwiakah Indian Band has made investments in entities that are included in the financial statements using the modified equity basis of accounting.

Under the modified equity method of accounting, only Kwiakah Indian Band's investment in the entity and the entity's net income and other changes in equity are recorded. No adjustment is made for accounting policies of the entity that are different from those of Kwiakah Indian Band.

Government business enterprises and partnerships accounted for using the modified equity basis include:

1. Saaiyouck Development Corporation (100% ownership)
2. A-Tlegay Fisheries Limited Partnership (12.99% ownership)

**(b) Tangible capital assets**

Tangible capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets.

Amortization is provided for on a declining balance over their estimated useful lives as follows:

|                      |                       |
|----------------------|-----------------------|
| Buildings            | 4% Declining balance  |
| Automotive equipment | 30% Declining balance |
| Equipment            | 20% Declining balance |

Tangible capital assets are written down when conditions indicate that they no longer contribute to Kwiakah Indian Band's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the statement of operations.

Contributed capital assets are recorded into revenues at their fair value on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Transfers of capital assets from related parties are recorded at carrying value.

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets. Assets under construction are not amortized until the asset is available to be put into service.

**(c) Loans receivable**

Loans receivable are recorded at cost less any amount for valuation allowance. Valuation allowances are made when collection is in doubt as assessed by management. Loans are reviewed on an annual basis by management. Interest income is accrued on loans receivable to the extent it is deemed collectable.

**KWIAKAH INDIAN BAND**  
**NOTES TO FINANCIAL STATEMENTS**  
**MARCH 31, 2015**

**1. Basis of Presentation and Significant Accounting Policies (continued)**

**(d) Revenue recognition**

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

**(e) Measurement uncertainty**

In preparing the financial statements for the First Nation, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities, at the date of the financial statements and the reported amounts of revenue and expenses during the period. Items requiring the use of significant estimates include amortization and allowance for doubtful accounts. Actual results could differ from these estimates.

**2. Accounts receivable**

|  | 2015<br>\$    | 2014<br>\$   |
|--|---------------|--------------|
| Kwakiutl District Council                  | -             | 2,205        |
| First Nations Education Steering Committee | 5,000         | 2,500        |
| New Relationship Trust                     | 5,000         | -            |
| Wewaikum Kwiakah Treaty Society            | 4,603         | -            |
|  | <b>14,603</b> | <b>4,705</b> |

**3. Loans receivable**

|   | 2015<br>\$    | 2014<br>\$    |
|---|---------------|---------------|
| Saaiyouck Development Corporation, no specified terms of repayment or stated interest rate. | 91,858        | 48,495        |
| Less - allowance  | (61,861)      | (18,907)      |
|   | <b>29,997</b> | <b>29,588</b> |

**KWIAKAH INDIAN BAND**  
**NOTES TO FINANCIAL STATEMENTS**  
**MARCH 31, 2015**

**4. Investments in government business enterprises**

|  | 2015 | 2014 |
|--|------|------|
|  | \$   | \$   |
| Saaiyouck Development Corporation - shares | 100  | 100  |

Saaiyouck Development Corporation is an economic development corporation which investigates and pursues various business opportunities within the Kwiakah Indian Band's traditional territories.

|                              | Saaiyouck<br>Development<br>Corporation |
|------------------------------|---|
|                              | \$                                      |
| Total Assets                 | 89,656                                  |
| Total Liabilities            | 151,417                                 |
| Equity                       | (61,761)                                |
| Total liabilities and equity | 89,656                                  |

|                   | Saaiyouck<br>Development<br>Corporation |
|-------------------|---|
|                   | \$                                      |
| Revenue           | 106,291                                 |
| Expenses          | 149,245                                 |
| Net income (loss) | (42,954)                                |

**KWIAKAH INDIAN BAND**  
**NOTES TO FINANCIAL STATEMENTS**  
**MARCH 31, 2015**

**5. Investments in government business partnerships**

|   | 2015           | 2014   |
|---|----------------|--------|
|   | \$             | \$     |
| A-Tlegay Fisheries Limited Partnership (12.99% ownership) | <b>135,102</b> | 66,295 |

A-Tlegay Fisheries Limited Partnership acquires and manages various fishing licenses and quota.

|              | A-Tlegay<br>Fisheries<br>Limited<br>Partnership |
|--------------|---|
|              | \$  |
| Total Assets | 1,149,227                                       |

|                   |               |
|-------------------|---------------|
| Total Liabilities | \$<br>109,878 |
|-------------------|---------------|

|        |           |
|--------|-----------|
| Equity | 1,039,349 |
|--------|-----------|

|                              |           |
|------------------------------|-----------|
| Total liabilities and equity | 1,149,227 |
|------------------------------|-----------|

|            | A-Tlegay<br>Fisheries<br>Limited<br>Partnership |
|------------|---|
|            | \$  |
| Revenue    | 700,031   |
| Expense    | 170,694   |
| Net income | 529,337   |

**KWIAKAH INDIAN BAND**  
**NOTES TO FINANCIAL STATEMENTS**  
**MARCH 31, 2015**

**6. Trust funds held by federal government**

|         | March 31,<br>2014 | Additions,<br>2015 | March 31,<br>2015 |
|---------|-------------------|--------------------|-------------------|
|         | \$                | \$                 | \$                |
| Revenue | 2,456             | 136                | <b>2,592</b>      |
| Capital | 3,998             | -                  | <b>3,998</b>      |
|         | <b>6,454</b>      | <b>136</b>         | <b>6,590</b>      |

The trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

**7. Accounts payable**

|                | 2015         | 2014         |
|----------------|--------------|--------------|
|                | \$           | \$           |
| Trade payables | <b>6,000</b> | <b>6,618</b> |

**KWIAKAH INDIAN BAND**  
**NOTES TO FINANCIAL STATEMENTS**  
**MARCH 31, 2015**

**8. Tangible Capital Assets**

|                      | Cost                                   |                               | Accumulated amortization               |                    |                               |                              |
|----------------------|--|-------------------------------|--|--------------------|-------------------------------|------------------------------|
|                      | Balance,<br>beginning of<br>year<br>\$ | Balance,<br>end of year<br>\$ | Balance,<br>beginning of<br>year<br>\$ | Amortization<br>\$ | Balance,<br>end of year<br>\$ | 2015 net<br>book value<br>\$ |
| Buildings            | 128,608                                | 128,608                       | 29,432                                 | 3,968              | 33,400                        | 95,208                       |
| Automotive equipment | 6,099                                  | 6,099                         | 5,489                                  | 183                | 5,672                         | 427                          |
| Equipment            | 15,018                                 | 15,018                        | 13,319                                 | 339                | 13,658                        | 1,360                        |
|                      | 149,725                                | 149,725                       | 48,240                                 | 4,490              | 52,730                        | 96,995                       |

|                      | Cost                                   |                               | Accumulated amortization               |                    |                               |                              |
|----------------------|--|-------------------------------|--|--------------------|-------------------------------|------------------------------|
|                      | Balance,<br>beginning of<br>year<br>\$ | Balance,<br>end of year<br>\$ | Balance,<br>beginning of<br>year<br>\$ | Amortization<br>\$ | Balance,<br>end of year<br>\$ | 2014 Net<br>book value<br>\$ |
| Buildings            | 128,608                                | 128,608                       | 25,300                                 | 4,132              | 29,432                        | 99,176                       |
| Automotive equipment | 6,099                                  | 6,099                         | 5,228                                  | 261                | 5,489                         | 610                          |
| Equipment            | 15,018                                 | 15,018                        | 12,894                                 | 425                | 13,319                        | 1,699                        |
|                      | 149,725                                | 149,725                       | 43,422                                 | 4,818              | 48,240                        | 101,485                      |

**KWIAKAH INDIAN BAND**  
**NOTES TO FINANCIAL STATEMENTS**  
**MARCH 31, 2015**

**9. Prepaid expenses**

|  | 2015          | 2014          |
|--|---------------|---------------|
|  | \$            | \$            |
| Ministry of Forests - security deposit | 5,000         | 5,000         |
| Province of BC - security deposit      | 4,000         | 4,000         |
| Woodward and Company - retainer        | 17,717        | 12,199        |
|  | <u>26,717</u> | <u>21,199</u> |

**10. Contingent Liabilities**

Kwiahah Indian Band has entered into contribution agreements with various federal government departments. Funding received under these contribution agreements is subject to repayment if the First Nation fails to comply with the terms and conditions of the agreements.

In addition, the Kwiahah Indian Band is contingently liable for \$3,918,208 in loans from Aboriginal Affairs and Northern Development Canada for treaty negotiations. This amount represents the Band's portion of the total loan obligation and is repayable only when a treaty settlement is finalized.

**11. Budgeted Figures**

Unaudited budgeted figures have been provided for comparison purposes and have been derived from the estimates approved by the Band Council.

**12. Economic Dependence**

Kwiahah Indian Band receives a significant portion of its revenue pursuant to a funding agreement with Aboriginal Affairs and Northern Development Canada. The nature and extent of this revenue is of such significance that the First Nation is economically dependant on this source of revenue.

**13. Comparative Amounts**

Certain of the comparative amounts have been reclassified to conform with the presentation adopted in the current period.

**KWIAKAH INDIAN BAND**  
**NOTES TO FINANCIAL STATEMENTS**  
**MARCH 31, 2015**

**14. Segmented information**

|   | 2015<br>Budget     | Band Government<br>2015<br>Actual | 2014<br>Actual     | 2015<br>Budget | Education<br>2015<br>Actual | 2014<br>Actual | 2015<br>Budget | Health<br>2015<br>Actual | 2014<br>Actual    |
|---|--------------------|-----------------------------------|--------------------|----------------|-----------------------------|----------------|----------------|--------------------------|-------------------|
|   | \$                 | \$                                | \$                 | \$             | \$                          | \$             | \$             | \$                       | \$                |
| Revenues  |                    |                                   |                    |                |                             |                |                |                          |                   |
| Aboriginal Affairs and Northern<br>Development Canada | \$ 69,542          | \$ 69,542                         | \$ 70,646          | -              | -                           | -              | -              | -                        | -                 |
| Kwakiutl District Council                             | -                  | -                                 | -                  | -              | -                           | -              | 4,660          | 4,660                    | 4,408             |
| Other revenue   | -                  | 6,578                             | 4,000              | 12,276         | 12,163                      | 7,115          | 500            | 500                      | -                 |
| <b>Total revenue</b>                                  | <b>69,542</b>      | <b>76,120</b>                     | <b>74,646</b>      | <b>12,276</b>  | <b>12,163</b>               | <b>7,115</b>   | <b>5,160</b>   | <b>5,160</b>             | <b>4,408</b>      |
| Expenses  |                    |                                   |                    |                |                             |                |                |                          |                   |
| Honorarium  | 49,200             | 52,425                            | 58,088             | -              | -                           | -              | 2,000          | 1,675                    | 800               |
| Program delivery                                      | 3,225              | -                                 | -                  | 12,276         | 12,276                      | 7,114          | 2,660          | 1,512                    | 7,771             |
| Contract fees   | 9,961              | 18,075                            | 26,000             | -              | -                           | -              | -              | -                        | -                 |
| Other expenses  | 22,575             | 33,434                            | 22,876             | -              | -                           | -              | 500            | 196                      | -                 |
| <b>Total expenses</b>                                 | <b>84,961</b>      | <b>103,934</b>                    | <b>106,964</b>     | <b>12,276</b>  | <b>12,276</b>               | <b>7,114</b>   | <b>5,160</b>   | <b>3,383</b>             | <b>8,571</b>      |
| <b>Annual surplus (deficit)</b>                       | <b>\$ (15,419)</b> | <b>\$ (27,814)</b>                | <b>\$ (32,318)</b> | <b>-</b>       | <b>\$ (113)</b>             | <b>1 \$</b>    | <b>-</b>       | <b>\$ 1,777</b>          | <b>\$ (4,163)</b> |

**KWIAKAH INDIAN BAND**  
**NOTES TO FINANCIAL STATEMENTS**  
**MARCH 31, 2015**

**14. Segmented information, continued**

|  | Economic Development |                   |                   | Consolidated totals |                   |                   |
|--|----------------------|-------------------|-------------------|---------------------|-------------------|-------------------|
|  | 2015<br>Budget       | 2015<br>Actual    | 2014<br>Actual    | 2015<br>Budget      | 2015<br>Actual    | 2014<br>Actual    |
|  | \$                   | \$                | \$                | \$                  | \$                | \$                |
| <b>Revenues</b>                                    |                      |                   |                   |                     |                   |                   |
| Aboriginal Affairs and Northern Development Canada | \$ 10,000            | \$ 10,000         | \$ 10,000         | \$ 79,542           | \$ 79,542         | \$ 80,646         |
| Kwakiutl District Council                          | -                    | -                 | 500               | 4,660               | 4,660             | 4,908             |
| Province of BC                                     | 17,500               | 20,417            | 35,000            | 17,500              | 20,417            | 35,000            |
| London Drugs                                       | 50,000               | 50,000            | 55,000            | 50,000              | 50,000            | 55,000            |
| Saaiyouck Development Corporation - net income (lo | -                    | (42,954)          | (1,169)           | -                   | (42,954)          | (1,169)           |
| A-Tlegay Fisheries Limited Partnership - income    | -                    | 68,807            | 66,165            | -                   | 68,807            | 66,165            |
| Timberwest   | -                    | -                 | 78,885            | -                   | -                 | 78,885            |
| Ottawa Trust                                       | -                    | 136               | 404               | -                   | 136               | 404               |
| Other revenue                                      | 185,000              | 231,479           | 5,987             | 197,776             | 250,720           | 17,102            |
| <b>Total revenue</b>                               | <b>262,500</b>       | <b>337,885</b>    | <b>250,772</b>    | <b>349,478</b>      | <b>431,328</b>    | <b>336,941</b>    |
| <b>Expenses</b>                                    |                      |                   |                   |                     |                   |                   |
| Amortization                                       | -                    | 4,490             | 4,819             | -                   | 4,490             | 4,819             |
| Honorarium   | 2,000                | 2,000             | -                 | 53,200              | 56,100            | 58,888            |
| Program delivery                                   | 6,500                | 4,525             | 4,700             | 24,661              | 18,313            | 19,585            |
| Contract fees                                      | 115,000              | 106,667           | 55,340            | 124,961             | 124,742           | 81,340            |
| Other expenses                                     | 45,500               | 48,273            | 13,420            | 68,575              | 81,903            | 36,296            |
| <b>Total expenses</b>                              | <b>169,000</b>       | <b>165,955</b>    | <b>78,279</b>     | <b>271,397</b>      | <b>285,548</b>    | <b>200,928</b>    |
| <b>Annual surplus (deficit)</b>                    | <b>\$ 93,500</b>     | <b>\$ 171,930</b> | <b>\$ 172,493</b> | <b>\$ 78,081</b>    | <b>\$ 145,780</b> | <b>\$ 136,013</b> |