

TL'AZT'EN NATION
FINANCIAL STATEMENTS

March 31, 2018

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INDEX

	Page
Management's Responsibility for Financial Reporting	1
Independent Auditor's Report	2-3
 FINANCIAL STATEMENTS	
Statement of Operations and Accumulated Surplus	4
Statement of Financial Position.....	5
Statement of Changes in Net Assets	6
Statement of Cash Flows	7
Notes to the Financial Statements	8 - 26
SCHEDULE A –Revenue, Expenditures and Surplus (deficit) by Segment	27
SCHEDULE B –Tangible Capital Assets	28



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March 31, 2018

**MANAGEMENT'S RESPONSIBILITY FOR
FINANCIAL REPORTING**

The accompanying financial statements of the Tl'azt'en Nation (the "Nation") and all the information in this report are the responsibility of the Nation's management and have been approved by Chief and Council on behalf of the Nation.

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

The Nation maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable costs. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the Nation's assets are appropriately accounted for and adequately safeguarded.

The Nation's Council is responsible for ensuring management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements.

The Chief and Council review the Nation's financial statements and recommend their approval. The Chief and Council meet periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the financial statements and the external auditor's report. The Chief and Council take this information into consideration when approving the financial statements for issuance to the Members. The Chief and Council also consider the engagement of the external auditors.

The financial statements have been audited by Deloitte LLP in accordance with Canadian generally accepted auditing standards on behalf of the Members. Deloitte LLP has full and free access to the Nation's Council.

Bjohn _____ Chief

T. M. _____ Finance Director

Independent Auditor's Report

To the Chief and Council and Members of
Tl'azt'en Nation

We have audited the accompanying financial statements of Tl'azt'en Nation (the "Nation"), which comprise the statement of financial position as at March 31, 2018, and the statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for qualified opinion

The Nation's share of the assets, liabilities, revenues and expenses related to its investment in Tache Enterprises Limited Partnership ("Tache Enterprises"), which are required to be accounted for using the consolidation method, have been excluded from the financial statements of the Nation as at March 31, 2018. We were unable to gather sufficient appropriate audit evidence relating to these amounts as at the date of these financial statements. Details of the unaudited financial statement results provided by Management have been reported in Note 3 of these financial statements.

Qualified Opinion

In our opinion, except for the possible effects of the matters described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects, the financial position of Tl'azt'en Nation at March 31, 2018, and the results of its operations, changes in its net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Deloitte LLP

Chartered Professional Accountants

Prince George, British Columbia
January 23, 2019

TL'AZT'EN NATION
STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS
year ended March 31, 2018

	2018 Budget	2018 Actual	2017 Actual
	\$	\$	\$
(restated - Note 21)			
Revenues (Note 2)			
Operations Fund			
Indigenous Services Canada	4,000,426	10,011,663	8,213,286
First Nation Health Authority	1,688,006	2,335,752	1,906,429
Canada Mortgage and Housing Corporation	-	98,264	165,184
Other federal government funding	216,000	242,268	290,607
Provincial government funding	-	5,345,103	1,434,527
Prince George Nechako Aboriginal Employment and Training Association	653,342	507,476	447,245
First Nations Associations	-	571,246	374,464
Private funding agencies	-	-	275
Interest	-	126,470	118,789
Rentals and user fees	-	583,026	580,225
Services and product sales	-	129,534	127,133
Miscellaneous income	1,248,925	287,942	718,000
Equity earnings from business enterprises	-	1,135,072	-
Ottawa Trust earnings	-	148,711	112,004
	7,806,699	21,522,527	14,488,168
Expenditures (Note 19)			
Administration	425,077	1,106,670	1,209,109
Housing operations	-	826,503	964,279
Health services	2,005,022	2,588,333	2,265,965
Natural resources	280,782	1,606,863	1,599,192
Economic development	-	86,119	91,159
Education	2,995,222	4,129,312	3,415,112
Social development	1,161,562	1,080,826	1,171,867
Infrastructure	937,460	2,380,269	1,939,447
Capital projects	-	194,941	953,924
Equity loss from business enterprises (Note 21)	-	-	16,759
Impairment allowance (Note 3)		555,000	-
	7,805,125	14,554,836	13,626,813
Annual surplus	1,574	6,967,691	861,355
Accumulated surplus, beginning of year			
As previously stated	11,399,778	11,734,508	11,778,316
Prior period adjustments (Note 21)	-	(334,730)	(1,278,544)
As restated	11,399,778	11,399,778	10,499,772
Program recovery, net	-	(175,841)	38,651
Accumulated surplus, end of year (Note 16)	11,401,352	18,191,628	11,399,778

TL'AZT'EN NATION
 STATEMENT OF FINANCIAL POSITION
 as at March 31, 2018

	2 0 1 8	2 0 1 7
	\$	\$
	(restated - Note 21)	
Financial assets		
Cash and cash equivalents (Note 4)	3,306,796	3,872,650
Accounts receivable (Note 5)	453,764	413,262
Investment and advances (Notes 6, 21)	7,905,997	1,781,190
	11,666,557	6,067,102
Liabilities		
Accounts payable and accrued liabilities (Note 10)	1,318,551	761,079
Deferred revenue (Note 11)	2,661,628	2,672,470
Long-term debt (Note 12)	3,923,265	4,221,537
Reserves (Note 13)	200,562	200,562
	8,104,006	7,855,648
Net financial assets (debt)	3,562,551	(1,788,546)
Non-financial assets		
Tangible capital assets (Note 14)	14,456,747	13,051,643
Prepaid expenses	172,330	136,681
	14,629,077	13,188,324
Accumulated surplus (Note 16)	18,191,628	11,399,778
Commitments and contingencies (Note 17)		

APPROVED BY THE COUNCIL

B John CHIEF

A. Smith COUNCILLOR

The accompanying notes to the financial statement are an integral part of this financial statement

TL'AZT'EN NATION
STATEMENT OF CHANGES IN NET FINANCIAL ASSETS
year ended March 31, 2018

	2018 Budget	2018 Actual	2017 Actual
	\$	\$	\$
			(restated - Note 21)
Annual surplus	1,574	6,967,691	861,355
Acquisition of tangible capital assets (Note 18)	-	(2,822,344)	(2,218,159)
Amortization of tangible capital assets	-	1,417,240	1,290,180
Program reimbursement, net	-	(175,841)	38,651
Increase in prepaid expense	-	(35,649)	(4,127)
Decrease (increase) in net debt	1,574	5,351,097	(32,100)
Net debt, beginning of year	(1,788,546)	(1,788,546)	(1,756,446)
Net assets (debt), end of year	(1,786,972)	3,562,551	(1,788,546)

The accompanying notes to the financial statement are an integral part of this financial statement

TL'AZT'EN NATION
STATEMENT OF CASH FLOWS
year ended March 31, 2018

	2018	2017
	\$	\$
		(restated - Note 21)
Cash flows from operating activities		
Annual surplus	6,967,691	861,355
Net program reimbursement	(175,841)	38,651
Items not involving the outlay of funds		
Amortization	1,417,240	1,290,180
Bad debts	555,000	-
Equity (earnings) losses from business enterprises	(1,135,072)	16,759
	7,629,018	2,206,945
Net change in operating working capital		
Accounts receivable	(40,502)	385,037
Prepaid expenses	(35,649)	(4,127)
Accounts payable and accrued liabilities	557,472	(120,567)
Deferred revenue	(10,842)	1,340,980
	8,099,497	3,808,268
Financing activities		
Proceeds of long-term debt (Note 18)	-	140,000
Repayment of long-term debt	(470,442)	(403,694)
	(470,442)	(263,694)
Investing activities		
Acquisition of investments in Gwaii Trust Society	(19,428)	(35,234)
Acquisition of term deposits	(4,970,307)	(1,506,639)
Advances to related parties	(555,000)	-
	(5,544,735)	(1,541,873)
Capital activities		
Acquisition of tangible capital assets (Note 18)	(2,650,174)	(2,185,825)
Net cash outflow	(565,854)	(183,124)
Cash and cash equivalents, beginning of year	3,872,650	4,055,774
Cash and cash equivalents, end of year	3,306,796	3,872,650

The accompanying notes to the financial statement are an integral part of this financial statement

TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018

1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian public sector accounting standards, and include the following significant accounting policies:

a) Fund accounting

Tl'azt'en Nation (the "Nation") uses fund accounting procedures which result in a self-balancing set of accounts for each fund established by legal, contractual or voluntary actions. The various funds have been amalgamated for the purpose of presentation in the financial statements. The Nation maintains the following funds:

- The Operations Fund, which reports the general activities of the Nation's administration.
- The Social Housing Fund, which reports the general activities of the Nation's social housing programs.
- The Ottawa Trust Fund, which reports on trust funds owned by the Nation and held in trust in the Consolidated Revenue Fund of the Government of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.
- The Enterprise Fund, which includes the Nation's investments in and advances to corporate enterprise activities.

b) Reporting entity and principles of financial reporting

The Tl'azt'en Nation reporting entity includes the Nation government and all related entities which are accountable to the Nation Council and are either owned or controlled by the Nation.

Government business entities and government business partnerships, which are owned by the Nation, or are controlled by the Nation Council, and which are not dependent on the Nation for their continuing operations, are included in the financial statements using the modified equity method, whereby the investment was initially recorded at cost and adjusted to recognize the Nation's share of earnings or losses, and reduced by distributions received. The business entity's accounting principles are not adjusted to conform to those of the Nation.

Government business entities and government business partnerships accounted for using the modified equity method include:

Government business enterprises

- Tanizul Timber Ltd.
- Jaboon Holdings Ltd.
- NTT Holdings Ltd.
- N & T Lakes Contracting Ltd.

Government business partnerships

- NTT Nations Limited Partnership

Entities which are not controlled or jointly controlled are accounted for at cost. These include:

- Sustut Holdings Ltd.
- Integris Credit Union
- Gwaii Trust Society

TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018

1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

c) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the annual surplus, provides the change in net financial assets for the year.

Tangible capital assets

Capital expenditures are any significant expenditure incurred to acquire or improve land, buildings, engineering structures, machinery and equipment. They normally confer benefits lasting beyond one year and result in the acquisition of an asset or in the extension of the life of an asset.

Capital expenditures of the Operations Fund, the Social Housing Fund and the Enterprise Fund are recorded at cost in the respective fund.

Assets under construction are not amortized until the asset is available for productive use.

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt, and that fair value is also recorded as revenue.

Amortization is recorded in the financial statements as follows:

Asset	Basis	Years
Buildings, water and sewage and electrification	Straight-line	20 to 25
Housing	Straight-line	25 to 40
Roads	Straight-line	20
Equipment	Straight-line	10
Vehicles	Straight-line	5
Computer equipment and software	Straight-line	3

Assets that no longer contribute to the ability of the Nation to provide services are written down to residual value.

d) Revenue recognition

Government transfers with stipulations are recognized as revenue in the period the transfer is authorized and all eligibility criteria have been met, except when, and to the extent that the transfer gives rise to an obligation that meets the definition of a liability. Any such liability is reduced, and an equivalent amount of revenue is recognized as the liability is settled.

Government transfers without stipulations are recognized in the period in which the transfer is authorized, any eligibility criteria have been met and a reasonable estimate of the amount to be received can be made.

Certain funding received under the terms of specified use agreements (other than government transfers) is recognized as revenue when the related expenditures are incurred. Such funding received but not yet expended is included in the statement of financial position as deferred revenue.

TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018

1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

d) Revenue recognition (continued)

Revenue earned on timber sale licences is recognized when wood fibre is delivered and the customer takes ownership and assumes the risk of loss, persuasive evidence of an arrangement exists and collection of the relevant receivables is reasonably assured.

Interest income, rental income, and user fees are recognized when earned and/or the service is provided and collection is reasonably assured.

e) Income tax status

Income earned by the Nation is exempt from income taxes under Income Tax Act sections 149(1)(c) and (d.5).

f) Impairment of long-lived assets

The Nation periodically reviews the useful lives and the carrying values of its long-lived assets for continued appropriateness. The Nation reviews for impairment of long-lived assets (or asset groups) to be held and used whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. If the sum of the undiscounted expected future cash flows expected to result from the use and eventual disposition of an asset is less than its carrying amount, it is considered to be impaired. An impairment loss is measured at the amount by which the carrying amount of the asset exceeds its fair value. When quoted market prices are not available, the Nation uses the expected future cash flows discounted at a rate commensurate with the risks associated with the recovery of the asset as an estimate of fair value.

g) Financial instruments

The Nation's financial instruments consist of cash and cash equivalents, accounts receivable, and investments and advances. Financial liabilities include accounts payable and accrued liabilities and long-term debt.

Financial instruments are recorded at fair value on initial recognition. They are subsequently recorded at cost or amortized cost less any valuation of impairment losses if other than temporary.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Nation determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Nation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future year, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018

1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

h) Accumulated surplus or deficit

Accumulated surplus represents Nation's net economic resources. It is an amount by which all assets (financial and non-financial) exceed liabilities. An accumulated surplus indicates that the Nation has net resources (financial and physical) that can be used to provide future services. An accumulated deficit means that liabilities are greater than assets.

i) Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant items subject to such estimates and assumptions include the useful lives and potential impairment of tangible capital assets and valuation allowances for trade receivables and investments and advances, liability for contaminated sites and contingent liabilities. Actual results could differ from those estimates.

j) Contaminated sites

The Nation records a liability for the remediation of contaminated sites when an environmental standard exists, contamination exceeds the environmental standard, the Nation is directly responsible or accepts responsibility, it is expected that future economic benefits will be given up and a reasonable estimate of the amount can be made. The Nation has not identified any contaminated sites which meet these criteria.

k) Budget information

Budgeted figures have been provided for comparison purposes and have been derived from the estimates approved by Chief and Council.

l) Adoption of new accounting standards

The Nation has prospectively adopted the following standards from April 1, 2017:

“PS 2200 – Related party disclosures” defines a related party and identifies disclosures for related parties and related party transactions, including key management personnel and close family members.

“PS 3420 – Inter-entity transactions” establishes standards on how to account for and report transactions between public sector entities that comprise a government’s reporting entity from both a provider and recipient perspective.

“PS 3210 – Assets” provides guidance for applying the definition of assets set out in PS 1000 Financial statement concepts and establishes general disclosure standards for assets.

“PS 3320 – Contingent assets” defines and establishes disclosure standards for contingent assets.

“PS 3380 – Contractual rights” defines and establishes disclosure standards for contractual rights.

Adoption of these standards did not have a material impact on the Nation’s financial statements.

TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018

1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

m) Future accounting changes

The following summarizes the upcoming changes to the Canadian public sector accounting standards issued by the Public Sector Accounting Standards Board (PSAB). The Nation will continue to assess the impact and prepare for the adoption of these standards. While the timing of standard adoption can vary, certain standards must be adopted concurrently. The requirements in the Financial Statement Presentation (PS 1201), Financial Instruments (PS 3450), Foreign Currency Translation (PS 2601) and Portfolio Investments (PS 3041) must be implemented at the same time.

i) Restructuring transactions

PS 3430 defines a restructuring transaction and establishes standards for recognizing and measuring assets and liabilities transferred in a restructuring transaction. In June 2015, the Public Sector Accounting Board issued "PS 3430 Restructuring transactions." This standard is effective for fiscal years starting on or after April 1, 2018.

ii) Financial statement presentation

PS 1201 Financial Statement Presentation requires a new statement of re-measurement gains and losses separate from the statement of operations. Included in this new statement are the unrealized gains and losses arising for the re-measurement of financial instruments and items denominated in foreign currencies as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. This standard is effective for fiscal years starting on or after April 1, 2018.

iii) Foreign currency translation

PSAB issues PS 2601 Foreign Currency Translation, replacing the current PS 2600 applicable for fiscal years beginning on or after April 1, 2019. This standard requires that monetary assets and liabilities denominated in a foreign currency be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the new statement of re-measurement gains and losses.

iv) Financial instruments

PS 3450 Financial Instruments applicable for fiscal years beginning on or after April 1, 2019 establishes recognition, measurement and disclosure requirements for derivative and non-derivative financial instruments. The standard requires fair value measurement of derivatives and equity instruments, all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the de-recognition of financial liabilities.

v) Portfolio investments

Section PS 3041 Portfolio Investments has removed the distinction between temporary and portfolio investments. This section now includes pooled investments in its scope and was amended to conform to Financial instruments PS 3450. Upon adoption of PS 3450 and PS 3041, PS 3030 Temporary Investments will no longer apply. This standard is applicable for fiscal years beginning on or after April 1, 2019.

2. ECONOMIC DEPENDENCE

The Nation receives a major portion of its revenue pursuant to funding arrangements with Indigenous Services Canada. The Nation's ability to operate certain programs depends on continuation of this funding.

TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018

3. INVESTMENT IN TACHE ENTERPRISES LIMITED PARTNERSHIP.

The Nation holds a 100% interest in Tache Enterprises Limited Partnership ("Tache Enterprises") as at March 31, 2018. This investment is being accounted for at cost, because of the following:

- i) It does not meet the criteria for reporting as a government business enterprise, accounted for by the modified equity method, because it cannot, in the normal course of its operations, maintain its operations and meet its liabilities from revenues received from sources outside of the Nation.
- ii) Because the investment does not meet the criteria for reporting as a government business enterprise, it would normally be consolidated with the financial statements of the Nation; however, the lack of sufficient and appropriate audit evidence surrounding the financial information of Tache Enterprises, would make consolidation misleading to financial statements users.

The Nation advanced \$555,000 to Tache Enterprises during the year. These advances were written off as uncollectable as at March 31, 2018 given uncertainty regarding repayment of this amount.

Select unaudited financial information of Tache Enterprises, provided by management, is summarized as follows:

	2 0 1 8	
	(Unaudited)	
Balance sheet information		
Assets	\$ 400,280	
Liabilities	555,080	
Equity	(154,800)	
Results of operations		
Revenues	176,055	
Expenses	360,486	
Net loss	(184,431)	

4. CASH AND CASH EQUIVALENTS

	2 0 1 8	2 0 1 7	
	(restated -	Note 21)	
Unrestricted			
Operations Fund	\$ (219,063)	\$ 586,635	
Restricted			
Operations Fund	383,663	364,259	
Trust funds			
Social Housing			
CMHC replacement reserve	784,763	623,133	
CMHC operating reserve	257,736	347,636	
	<u>1,042,499</u>	<u>970,769</u>	
Ottawa Trust Fund			
Ottawa Trust capital account	154,536	154,536	
Ottawa Trust revenue account	1,945,161	1,796,451	
	<u>2,099,697</u>	<u>1,950,987</u>	
Total cash and cash equivalents	<u>\$ 3,306,796</u>	<u>\$ 3,872,650</u>	

TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018

5. ACCOUNTS RECEIVABLE

	2 0 1 8	2 0 1 7
Operations Fund		
Canada Revenue Agency - GST	\$ 12,340	\$ 58,238
Indigenous Services Canada	71,514	7,874
First Nations Funding Agencies	101,207	49,212
First Nations Health Authority	19,240	19,240
Prince George Nechako Aboriginal Employment and Training Association	-	109,216
Province of British Columbia	-	35,662
Miscellaneous receivables	208,105	141,566
Rent receivable - band owned housing	700,360	606,279
Rent receivable - social housing	536,273	459,965
Due from Nation members and employees	<u>230,593</u>	<u>232,804</u>
	1,879,632	1,720,056
Less: Allowance for doubtful accounts	<u>1,434,070</u>	<u>1,314,996</u>
	445,562	405,060
Social Housing Fund		
Canada Mortgage and Housing Corporation	<u>8,202</u>	<u>8,202</u>
Total accounts receivable	<u>\$ 453,764</u>	<u>\$ 413,262</u>

6. INVESTMENTS AND ADVANCES

Investments and advances to commercial and other operations are summarized as follows:

	2 0 1 8	2 0 1 7
		(restated - Note 21)
Government business enterprises (Note 5(a))	\$ 1,037,204	\$ (97,868)
Government business partnerships (Note 5(b))	1,000	1,000
Other (Note 5(c))	<u>6,867,793</u>	<u>1,878,058</u>
	<u>\$ 7,905,997</u>	<u>\$ 1,781,190</u>

TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018

6. INVESTMENTS AND ADVANCES (continued)

(a) Government business enterprises

The Nation has made investment in and loans and advances to incorporated entities, summarized as follows:

	2018	2017
	Ownership %	
Jaboon Holdings Ltd.	25	
Investment in shares, at cost	\$ 32,197	\$ 32,197
Share of loss		
Balance, beginning of year	(22,812)	(26,553)
Earnings (loss)	(1,417)	3,741
Balance, end of year	<u>(24,229)</u>	<u>(22,812)</u>
	7,968	9,385
N&T Lakes Contracting Ltd.	50	
Investment in shares, at cost	2	2
Share of loss		
Balance, beginning of year	(790)	(790)
Loss	-	-
Balance, end of year	<u>(790)</u>	<u>(790)</u>
	(788)	(788)
NTT Holdings Ltd.	33.33	
Investment in shares, at cost	2	2
Share of loss		
Balance, beginning of year	(1,834)	(1,834)
Loss	-	-
Balance, end of year	<u>(1,834)</u>	<u>(1,834)</u>
	(1,832)	(1,832)
Balance carried forward	<u>\$ 5,348</u>	<u>\$ 6,765</u>

TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018

6. INVESTMENTS AND ADVANCES (continued)

(a) Government business enterprises (continued)

	2 0 1 8	2 0 1 7
Ownership	(restated - Note 21)	
	%	
Balance brought forward	\$ 5,348	\$ 6,765
Tanizul Timber Ltd.	100	100
Investment in shares, at cost	7	7
Share of loss		
Balance, beginning of year		
As previously stated	(307,727)	1,194,404
Prior period adjustment	203,087	(1,278,544)
As restated	(104,640)	(84,140)
Earnings (loss)	1,136,489	(20,500)
Balance, end of year	1,031,849	(104,640)
	1,031,856	(104,633)
	 \$ 1,037,204	 \$ (97,868)

(b) Government business partnerships

	2 0 1 8	2 0 1 7
Ownership	%	
NTT Nations Limited Partnership units	33.33	33.33
Investment in units, at cost	\$ 1,000	\$ 1,000

(c) Other – the Nation has made investments in and advances to entities that are not accountable to and neither owned nor controlled by the Nation, as follows:

	2 0 1 8	2 0 1 7
	(restated - Note 21)	
Investment in Integris Credit Union - equity shares, at cost	\$ 26	\$ 26
Investment in Sustut Holdings Ltd., at cost, net of allowance ¹	4,805	4,799
Portfolio investments held with Gwaii Trust Society, at cost	386,016	366,594
Term deposits held with Integris Credit Union, at cost	6,476,946	1,506,639
	 \$ 6,867,793	 \$ 1,878,058

¹ The investment in Sustut Holdings Ltd. in the amount of \$26,833 has been written down to reflect its expected realizable value. Due to the limited information available for Sustut Holdings Ltd. this investment was recorded at cost.

TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018

6. INVESTMENTS AND ADVANCES (continued)

Combined financial information for the government business enterprises is summarized as follows:

	2 0 1 8	2 0 1 7
Balance sheet information		
Assets	\$ 2,124,903	\$ 2,124,903
Liabilities	2,145,983	2,146,855
Equity	(21,080)	(21,952)
Results of operations		
Revenues	2,517,825	54,113
Expenses	1,385,925	364,146
Net earnings (loss)	1,131,900	(310,033)

7. RELATED PARTY BALANCES AND TRANSACTIONS

Chuzghun Resources Corporation is a society over which the Nation is able to exercise significant influence by way of their representation on the Board of Directors.

Tanizul Timber Ltd., a Company that is owned 100% by Tl'azt'en Nation, paid the Nation \$33,079 (2017 – \$34,508) in other miscellaneous revenue during the year.

During the year, the Nation advanced \$555,000 (2017 - \$nil) to Tache Enterprises Limited Partnership. These advances were written off as uncollectable as at March 31, 2018.

8. FUNDS ON DEPOSIT – INDIGENOUS SERVICES CANADA (OTTAWA TRUST FUND)

Funds on deposit with Indigenous Services Canada are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the office of the Auditor General of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act. The funds are accessible to the Nation upon the completion of certain prescribed procedures.

9. BANK INDEBTEDNESS

The Nation has three authorized overdraft borrowing agreements in the amounts of \$200,000, \$175,000 and \$200,000, bearing interest respectively at Integris prime lending rate plus 0.5% (March 31, 2018 – 4.45%), Integris prime lending rate (March 31, 2018 – 3.95%) and Royal Bank prime lending rate plus 1.85% (March 31, 2018 – 5.30%) and each is secured by a registered general security agreement. As at March 31, 2018, these credit facilities were not being utilized.

TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018

10. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2 0 1 8	2 0 1 7
Trade accounts payable	\$ 923,735	\$ 482,975
Payroll and benefits	211,308	276,534
Indigenous Services Canada	182,212	-
Accrued interest payable – Social Housing	1,296	1,570
	<hr/>	<hr/>
	\$ 1,318,551	\$ 761,079

11. DEFERRED REVENUE

Deferred revenue comprises funding received prior to expenditures being made in respect of the following capital and other projects:

	2 0 1 7	Externally restricted inflows (outflows)	Revenue (recognized) reallocated	2 0 1 8
Indigenous Services Canada				
Asset condition reporting system	\$ 176,634	\$ -	\$ (81,871)	\$ 94,763
CSMWG sawmill analysis	-	70,000	-	70,000
Duplex construction	-	1,438,800	(867,125)	571,675
Eugene Joseph School heating system	343,084	1,315,246	(1,556,467)	101,863
Middle River water upgrade	-	762,483	(251,825)	510,658
Roads & bridges - Tache IR #1 upgrade	78,382	-	(78,382)	-
Tache road design	-	78,382	(68,978)	9,404
Tl'azt'en solid waste management	320,656	-	(45,791)	274,865
	<hr/>	<hr/>	<hr/>	<hr/>
	918,756	3,664,911	(2,950,439)	1,633,228
Other				
CSTC - languages program	270,145	-	(270,145)	-
FNESC - special education program	103,175	-	(103,175)	-
Miscellaneous	23,039	-	(23,039)	-
Prince Rupert Gas Transmission	1,028,400	-	-	1,028,400
Province of BC - Ministry of Forests	328,955	-	(328,955)	-
	<hr/>	<hr/>	<hr/>	<hr/>
	\$ 2,672,470	\$ 3,664,911	\$ (3,675,753)	\$ 2,661,628

12. LONG-TERM DEBT

Operations Fund

Treaty negotiations promissory notes repayable to the Carrier Sekani Tribal Council at the earlier of:

- a) The date that the loan becomes repayable by the Carrier Sekani Tribal Council pursuant to the First Nation Loan Agreement between the Tribal Council and Canada;
- b) The end of year 2018;
- c) The seventh anniversary of the date of signing of an Agreement-in-Principle by the Carrier Sekani Tribal Council;
- d) The date on which a treaty is signed by the Carrier Sekani Tribal Council;
- e) The date on which the First Nation Loan Agreement between the Carrier Sekani Tribal Council and Canada is terminated;
- f) The date on which the Carrier Sekani Tribal Council becomes insolvent or commits an act of bankruptcy; or
- g) The date on which the Carrier Sekani Tribal Council winds-up.

The promissory notes are secured by a first charge against benefits paid by Canada and British Columbia to the First Nation, or to the Tribal Council on behalf of the First Nation, under a treaty, unless otherwise determined on the due date.

TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018

12. LONG-TERM DEBT (continued)		2 0 1 8	2 0 1 7
Carrier Sekani Tribal Council	\$	2,044,583	\$ 2,044,583
Ford Credit Canada - non-interest bearing, repayable at \$539 per month, secured by specific equipment with a net book value of \$25,329. Due February 2022.		25,329	31,795
Ford Credit Canada - repayable at \$3,017 per month including interest at 1.99% per annum, secured by specific equipment with a net book value of \$150,547. Due July 2021.		150,195	-
Integris demand loan - repayable at \$7,306 per month including interest at 3.30% per annum, secured by GICs. Due November 2018.		56,204	140,254
Integris demand loan - repayable at \$3,120 per month including interest at 3.35% per annum, secured by GICs. Due February 2021.		103,883	137,239
Royal Bank of Canada – repayable at \$2,330 per month including interest at 2.35% per annum, secured by mortgage on buildings and a ministerial guarantee. Due March 2022.		106,404	131,536
Royal Bank of Canada – repayable at \$4,314 per month including interest at 2.51% per annum, secured by mortgage on buildings and a ministerial guarantee. Due April 2018.		67,837	117,226
Royal Bank of Canada – repayable at \$6,556 per month including interest at 2.86% per annum, secured by mortgage on buildings and a ministerial guarantee. Due November 2019.		475,178	539,260
Royal Bank of Canada – repayable at \$335 per month including interest at 2.56% per annum, secured by mortgage on buildings and a ministerial guarantee. Due November 2021.		14,676	18,271
Royal Bank of Canada – repayable at \$624 per month including interest at 3.05% per annum, secured by mortgage on buildings and a ministerial guarantee. Due May 2022.		29,144	35,745
	\$	3,073,433	\$ 3,195,909

TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018

12. LONG-TERM DEBT (continued)

	2 0 1 8	2 0 1 7
Social Housing Fund		
All Nations Trust Co. – repayable at \$2,769 per month including interest at 1.87% per annum, secured by mortgage on buildings and a ministerial guarantee. Renewal June 2018; matures June 2018.	\$ 8,281	\$ 41,017
All Nations Trust Co. – repayable at \$2,771 per month including interest at 1.01% per annum, secured by mortgage on buildings and a ministerial guarantee. Renewal October 2018; matures October 2018.	19,334	52,198
All Nations Trust Co. - repayable at \$4,286 per month including interest at 1.85% per annum, secured by mortgage on buildings and a ministerial guarantee. Renewal August 2019; matures July 2034.	724,769	762,455
All Nations Trust Co. - repayable at \$2,357 per month including interest at 1.83% per annum, secured by mortgage on buildings and a ministerial guarantee. Renewal August 2019; matures August 2019.	39,576	66,802
All Nations Trust Co. - repayable at \$1,494 per month including interest at 1.19% per annum, secured by mortgage on buildings and a ministerial guarantee. Renewal July 2020; matures July 2020.	41,247	58,578
All Nations Trust Co. - repayable at \$2,388 per month including interest at 2.11% per annum, secured by mortgage on buildings and a ministerial guarantee. Renewal October 2018; matures October 2018.	16,625	44,578
	<hr/> 849,832	<hr/> 1,025,628
	<hr/> \$ 3,923,265	<hr/> \$ 4,221,537

Principal payments due on long-term debt in the next five years on the basis that loans are renewed on similar terms and conditions as presently exist, are estimated to be as follows:

	Total
2018	\$ 2,457,007
2019	269,062
2020	230,744
2021	186,076
2022	128,411
Thereafter	651,965
	<hr/> \$ 3,923,265

**TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018**

13. RESERVES

	2 0 1 8	2 0 1 7
Medical Services Branch – Moveable Capital Asset	\$ 183,006	\$ 183,006
Band owned housing replacement reserve	<u>17,556</u>	17,556
 Total unfunded reserves	 \$ 200,562	 \$ 200,562

14. TANGIBLE CAPITAL ASSETS

	2 0 1 8	2 0 1 7
	Net Book Value	
Operations		
Buildings	\$ 6,246,567	\$ 4,235,506
Equipment	83,367	95,583
Computers and software	24,871	26,585
Water and sewer systems	3,854,468	4,073,140
Roads and electrification	440,372	658,560
Lot development	2,172,852	2,172,852
Investment property	255,296	255,296
Vehicles	<u>528,992</u>	500,236
	13,606,785	12,017,758
Social housing buildings	<u>849,962</u>	1,033,885
	\$ 14,456,747	\$ 13,051,643

For additional information, see the Schedule of Tangible Capital Assets (Schedule B).

15. REPLACEMENT RESERVES

Under the terms of agreements with Canada Mortgage and Housing Corporation ("CMHC"), the Nation is required to make yearly deposits equal to required contributions to a replacement reserve account for each housing phase. Contributions are based on a percentage of total asset costs. The use of these funds is subject to approval by CMHC. These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may be otherwise approved by CMHC. Withdrawals are credited to interest first and then principal.

Under the terms of agreements with CMHC – Full Subsidy Program, after the payment of all costs and expenses including the allocation to the Replacement Reserve fund, any surplus will be retained by the Nation within an Operating Reserve fund. These funds, along with accumulated interest, must be held in a separate bank account. These funds may only be used for the ongoing operating costs of the housing projects committed under the Full Subsidy Program. Accordingly, future years' deficits may be recovered from the Operating Reserve fund.

TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018

15. REPLACEMENT RESERVES (continued)

Under agreements with CMHC, the Nation may also establish a subsidy surplus reserve where any operating surplus can be retained to a maximum of \$500 per housing unit plus interest earned within the reserve. An additional operating surplus, within the CMHC Housing Programs, is subject to recovery by Canada Mortgage and Housing Corporation.

	2 0 1 8	2 0 1 7
Replacement reserves	\$ 611,592	\$ 605,185
Operating reserve	<u>379,321</u>	347,636
	\$ 990,913	\$ 952,821

a) *Replacement reserves*

	Pre-1997	Full Subsidy	2 0 1 8	2 0 1 7
Replacement reserve, beg. of year	\$ 348,600	\$ 256,585	\$ 605,185	\$ 557,466
Contributions	32,507	20,000	52,507	52,507
Interest earned	5,615	3,676	9,291	11,413
Expenditures	(44,339)	(11,052)	(55,391)	(25,231)
Adjustment due to reconcile to CMHC	-	-	-	9,030
Replacement reserve, end of year	\$ 342,383	\$ 269,209	\$ 611,592	\$ 605,185

As at March 31, 2018, the replacement reserve cash account was fully funded.

b) *Operating reserve*

	2 0 1 8	2 0 1 7
Operating reserve, beg. of year	\$ 347,636	\$ 319,648
Adjustment to agree to CMHC	-	(9,030)
Allocation for the year	29,804	33,753
Interest earned	1,881	3,265
Operating reserve, end of year	\$ 379,321	\$ 347,636

As at March 31, 2018, the operating reserve cash account was underfunded by \$121,585 (2017 – fully funded).

TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018

16. ACCUMULATED SURPLUS

The combined accumulated surplus consists of the following balances:

	2018	2017
	(restated -	Note 21)
Operating fund surplus	\$ 14,780,022	\$ 8,760,545
Social housing deficit	<u>(161,156)</u>	<u>(166,654)</u>
	14,618,866	8,593,891
Replacement reserves (Note 15)	990,913	952,821
Enterprise fund	482,152	(97,920)
Ottawa Trust revenue surplus	1,945,161	1,796,450
Ottawa Trust capital surplus	<u>154,536</u>	<u>154,536</u>
	\$ 18,191,628	\$ 11,399,778

17. COMMITMENTS AND CONTINGENCIES

(a) Guarantees:

- (i) The Nation has a contingent liability related to Indigenous Services Canada's ministerial loan guarantees on mortgages for certain Nation members. The outstanding balance of these mortgages at March 31, 2018 was approximately \$1,420,293.

(b) Surpluses related to some projects funded by Indigenous and Northern Affairs Canada and Health Canada are subject to possible recovery by those agencies. No provision has been made in these statements for potential recovery for the 2018 year end.

(c) The Nation is subject to legal proceedings, claims and litigation arising in the normal course of business. While the outcome of these matters is currently not determinable, management does not expect that the ultimate costs to resolve these matters will have a material adverse effect on the Nation's financial statements.

18. ADDITIONAL INFORMATION RELATING TO THE STATEMENT OF CASH FLOWS

Non-cash transactions

During the year, tangible capital assets were acquired at an aggregate cost of \$2,822,344 (2017 - \$2,218,159) of which \$172,170 (2017 - \$32,334) was financed with the assumption of long-term debt and the balance of the purchase price of \$2,650,174 (2017 - \$2,185,825) was paid by the Nation in cash.

**TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018**

19. EXPENSES BY OBJECT

The following is a summary of expenses by object:

	2018	2017 (restated - Note 21)
Amortization	\$ 1,417,240	\$ 1,290,179
Bad debts	622,377	90,838
Bank charges and interest	57,923	54,933
Building (utilities, repairs and maintenance)	809,319	881,915
Contract fees	57,925	52,052
Education	2,160,117	1,686,391
Equipment costs	629,521	429,979
Health and welfare	1,417,938	1,315,963
Honorarium	512,121	176,850
Materials and supplies	143,149	176,375
Miscellaneous	333,282	611,761
Office	348,064	182,295
Professional fees	844,487	1,094,927
Training and workshops	798,242	803,735
Travel	581,850	500,652
Wages and benefits	3,821,281	4,261,209
Equity loss from business enterprises	-	16,759
	\$ 14,554,836	\$ 13,626,813

20. INCOME AND EXPENDITURES BY SEGMENT

The Nation has presented income and expenditures by segment in Schedule A. The segments presented are as follows:

Operations Fund:

Administration – this segment discloses general activities of the Nation's administration

Housing Operations – this segment reflects income and expenditures associated with the operation and maintenance of Nation owned housing occupied by members.

Health Services – this segment discloses program activities funded by First Nations Health Authority (formerly funded by Health Canada) that related to the provision of health related services to the Nation's members.

Natural Resources – this segment discloses income and expenditures associated with developing and maintaining the natural resources of Nation's traditional territory.

Economic Development – this segment discloses program activities primarily funded by Indigenous Services Canada for community economic development projects.

TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018

20. INCOME AND EXPENDITURES BY SEGMENT (continued)

Operations Fund (continued):

Education – this segment discloses program activities primarily funded by Indigenous Services Canada and Prince George Native Education and Training Association. These programs relate to elementary, secondary and post-secondary education and training services.

Social Development – this segment includes programs and services related to the social benefit and welfare of Nation members, which is funded by Indigenous Services Canada

Infrastructure – this segment reflects maintenance costs of various Nation owned buildings and infrastructure.

Capital projects – this segment discloses income and expenditures related to acquiring new capital projects and is funded by Indigenous Services Canada.

Schedule A also discloses activities related to funds operated by the Nation including the Social Housing Fund, the Ottawa Trust Fund, and the Enterprise Fund, as disclosed in Note 1(a).

21. PRIOR PERIOD ADJUSTMENTS

As a result of an error in recording the share of loss in Tanizul Timber Ltd. for the year ended March 31, 2016, the balance of accumulated surplus at March 31, 2016 was overstated by \$1,278,544. In addition, the share of loss in Tanizul Timber Ltd. for the year ended March 31, 2017 was overstated by \$943,814.

Term deposits with maturity dates of greater than 3 months after the year end were incorrectly included in cash and cash equivalents.

The impact of the correction of prior period errors on the statement of financial position as at April 1, 2017 is as follows:

	Balance as previously stated	Adjustment	Balance as restated
	March 31, 2017		March 31, 2017
Financial assets			
Cash and cash equivalents	\$ 5,379,289	\$ (1,506,639) [a]	\$ 3,872,650
Investment and advances	609,281	1,171,909 [b]	1,781,190
	\$ 5,988,570	\$ (334,730)	\$ 5,653,840

TL'AZT'EN NATION
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2018

21. PRIOR PERIOD ADJUSTMENTS (continued)

The impact of the correction of prior period errors on the statement of operations and accumulated surplus as at April 1, 2017 is as follows:

	Balance as previously stated		Balance as restated	
	March 31, 2017	Adjustment	Ref	March 31, 2017
Expenditure				
Equity loss from business enterprises	\$ 960,573	\$ (943,814)	[b]	\$ 16,759
Accumulated surplus, beginning of year				
As previously reported on March 31, 2016				\$ 11,778,316
Correction of share of loss in Tanizul Timber Ltd.				(1,278,544)
As restated, March 31, 2016				10,499,772
Annual deficit, as previously reported				(82,459)
Correction of share of loss in Tanizul Timber Ltd.			[b]	943,814
Program recovery, net				38,651
As restated, March 31, 2017				<u>\$ 11,399,778</u>
Notes:				
[a] To re-classify term deposits				\$ (1,506,639)
[b] To correct investment in Tanizul Timber Ltd. - 2016				\$ (1,278,544)
To correct investment in Tanizul Timber Ltd. - 2017				943,814
To re-classify term deposits				1,506,639
				<u>\$ 1,171,909</u>

22. COMPARATIVE FIGURES

Certain of the prior year's comparative figures have been reclassified to conform to the current year's presentation.

TL'AZT'EN NATION
REVENUE, EXPENDITURES AND SURPLUS BY SEGMENT
year ended March 31, 2018

SCHEDULE A

2018

	INAC Revenue	Other Revenue	Total Revenue	Total Expenditure	Annual Surplus	Net transfers/ Program Recovery	Net annual Surplus	2018 Opening Surplus (Deficit)	2018 Closing Surplus (Deficit)
	\$	\$	\$	\$	\$	\$	\$	\$	\$
(restated - Note 21)									
Operations Fund:									
Administration	710,307	312,921	1,023,228	1,106,670	(83,442)	(25,548)	(108,990)	466,246	357,256
Housing Operations	1,205,956	254,514	1,460,470	521,873	938,597	61,135	999,732	2,090,849	3,090,581
Health Services	451,452	2,659,872	3,111,324	2,588,333	522,991	(8,709)	514,282	67,320	581,602
Natural Resources	-	5,288,481	5,288,481	1,606,863	3,681,618	-	3,681,618	826,207	4,507,825
Economic Development	91,877	18,782	110,659	86,119	24,540	-	24,540	330,231	354,771
Education	3,460,029	1,226,512	4,686,541	4,129,312	557,229	(337,852)	219,377	457,599	676,976
Social Development	1,184,421	-	1,184,421	1,080,826	103,595	(97,955)	5,640	191,013	196,653
Infrastructure	682,689	126,067	808,756	2,380,269	(1,571,513)	262,892	(1,308,621)	2,903,542	1,594,921
Capital Projects	2,224,932	-	2,224,932	194,941	2,029,991	-	2,029,991	2,380,357	4,410,348
Social Housing Fund	-	339,932	339,932	304,630	35,302	(29,804)	5,498	(166,652)	(161,154)
Ottawa Trust Fund	-	148,711	148,711	-	148,711	-	148,711	1,950,986	2,099,697
Enterprise Fund	-	-	1,135,072	555,000	580,072	-	580,072	(97,920)	482,152
	10,011,663	10,375,792	21,522,527	14,554,836	6,967,691	(175,841)	6,791,850	11,399,778	18,191,628

2017

	INAC Revenue	Other Revenue	Total Revenue	Total Expenditure	Annual Surplus	Net transfers/ Program Recovery	Net annual Surplus	2017 Opening Surplus (Deficit)	2017 Closing Surplus (Deficit)
	\$	\$	\$	\$	\$	\$	\$	\$	\$
(restated - Note 21)									
Operations Fund:									
Administration	657,462	447,969	1,105,431	1,209,109	(103,678)	(16,057)	(119,735)	585,981	466,246
Housing Operations	24,661	257,446	282,107	604,610	(322,503)	86,260	(236,243)	2,327,092	2,090,849
Health Services	60,000	2,225,776	2,285,776	2,265,965	19,811	(20,071)	(260)	67,580	67,320
Natural Resources	43,000	1,384,425	1,427,425	1,599,191	(171,766)	(20,036)	(191,802)	1,018,009	826,207
Economic Development	91,418	20,491	111,909	91,159	20,750	98,695	119,445	210,786	330,231
Education	2,985,905	1,249,033	4,234,938	3,415,112	819,826	(171,682)	648,144	(190,545)	457,599
Social Development	1,251,069	1,525	1,252,594	1,171,867	80,727	(117,576)	(36,849)	227,862	191,013
Infrastructure	590,407	139,361	729,768	1,939,448	(1,209,680)	232,871	(976,809)	3,880,351	2,903,542
Capital Projects	2,509,364	30,000	2,539,364	953,924	1,585,440	-	1,585,440	794,917	2,380,357
Social Housing Fund	-	406,852	406,852	359,669	47,183	(33,753)	13,430	(180,082)	(166,652)
Ottawa Trust Fund	-	112,004	112,004	-	112,004	-	112,004	1,838,982	1,950,986
Enterprise Fund	-	-	-	16,759	(16,759)	-	(16,759)	(81,161)	(97,920)
	8,213,286	6,274,882	14,488,168	13,626,813	861,355	38,651	900,006	10,499,772	11,399,778

2018	Buildings	Equipment	Computers and software	Water and sewer systems	Roads and electrification	Lot development	Investment property	Vehicles	Social housing buildings	Total 2018
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cost										
Balance, beginning of the year	22,820,054	1,242,196	169,871	15,814,017	4,827,209	2,172,852	255,296	1,244,492	4,150,535	52,696,522
Add: additions	2,331,452	-	-	307,290	-	-	-	183,602	-	2,822,344
Less: disposals	-	-	-	-	-	-	-	(12,081)	-	(12,081)
Balance: end of year	25,151,506	1,242,196	169,871	16,121,307	4,827,209	2,172,852	255,296	1,416,013	4,150,535	55,506,785
 Accumulated amortization										
Balance: beginning of year	18,584,548	1,146,613	143,286	11,740,877	4,168,649	-	-	744,256	3,116,650	39,644,879
Add: amortization	320,391	12,216	1,714	525,962	218,188	-	-	154,846	183,923	1,417,240
Less: accumulated amortization on disposals/transfers	-	-	-	-	-	-	-	(12,081)	-	(12,081)
Balance, end of year	18,904,939	1,158,829	145,000	12,266,839	4,386,837	-	-	887,021	3,300,573	41,050,038
Net book value	6,246,567	83,367	24,871	3,854,468	440,372	2,172,852	255,296	528,992	849,962	14,456,747
2017	Buildings	Equipment	Computers and software	Water and sewer systems	Roads and electrification	Lot development	Investment property	Vehicles	Social housing buildings	Total 2017
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cost										
Balance, beginning of the year	21,753,560	1,242,196	143,292	15,004,367	4,827,209	2,172,852	255,296	929,056	4,150,535	50,478,363
Add: additions	1,066,494	-	26,579	809,650	-	-	-	315,436	-	2,218,159
Balance: end of year	22,820,054	1,242,196	169,871	15,814,017	4,827,209	2,172,852	255,296	1,244,492	4,150,535	52,696,522
 Accumulated amortization										
Balance: beginning of year	18,278,371	1,134,397	141,572	11,241,582	3,950,461	-	-	664,279	2,944,038	38,354,700
Add: amortization	306,177	12,216	1,714	499,295	218,188	-	-	79,977	172,612	1,290,179
Balance, end of year	18,584,548	1,146,613	143,286	11,740,877	4,168,649	-	-	744,256	3,116,650	39,644,879
Net book value	4,235,506	95,583	26,585	4,073,140	658,560	2,172,852	255,296	500,236	1,033,885	13,051,643