

**T'IT'Q'ET ADMINISTRATION
Consolidated Financial Statements
Year Ended March 31, 2025**

T'IT'Q'ET ADMINISTRATION
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Year Ended March 31, 2025

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MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The consolidated financial statements of T'it'q'et Administration have been prepared in accordance with Canadian public sector accounting standards (PSAS). When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. These statements include certain amounts based on management's estimates and judgments. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

The integrity and reliability of T'it'q'et Administration's reporting systems are achieved through the use of formal policies and procedures, the careful selection of employees and an appropriate division of responsibilities. These systems are designed to provide reasonable assurance that the financial information is reliable and accurate.

The Chief and Council is responsible for ensuring that management fulfills its responsibility for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Council carries out this responsibility principally by reviewing financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the engagement or re-appointment of the external auditors.

The consolidated financial statements have been audited on behalf of the members by Morine Thomas CPA LLP, in accordance with Canadian public sector accounting standards (PSAS)


Chief
Councillor

Lillooet, BC
July 06, 2025

INDEPENDENT AUDITOR'S REPORT

To the Members of T'it'q'et Administration

Report on the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of T'it'q'et Administration (the "Nation"), which comprise the consolidated statement of financial position as at March 31, 2025, and the consolidated statements of operations, changes in annual surplus (deficit), changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Nation as at March 31, 2025, and the consolidated results of its operations and consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAS).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Nation in accordance with ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Nation's financial reporting process.

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Independent Auditor's Report to the Members of T'it'q'et Administration (*continued*)

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Nanaimo, British Columbia
July 6, 2025

MORINE THOMAS CPA LLP
CHARTERED PROFESSIONAL ACCOUNTANT

T'IT'Q'ET ADMINISTRATION
Consolidated Statement of Financial Position
March 31, 2025

	2025	2024
FINANCIAL ASSETS		
Cash	\$ 11,248,424	\$ 11,182,597
Marketable securities (<i>Note 3</i>)	1,452,934	1,332,658
Accounts receivable	1,203,262	4,103,577
Rent receivable	9,526	7,962
CMHC Subsidy Receivable	11,054	10,839
Loans receivable	252,145	265,908
Restricted cash (<i>Note 4</i>)	926,815	1,333,627
Funds held in trust (<i>Note 5</i>)	1,030	-
Investment in T'it'q'et Economic Development Authority (<i>Note 6</i>)	556,519	556,519
	<u>15,661,709</u>	<u>18,793,687</u>
LIABILITIES		
Accounts payable	580,925	165,506
Deferred income	20,000	20,000
Long term debt (<i>Note 8</i>)	<u>4,861,301</u>	<u>7,227,470</u>
	<u>5,462,226</u>	<u>7,412,976</u>
NET FINANCIAL ASSETS	<u>10,199,483</u>	<u>11,380,711</u>
NON-FINANCIAL ASSETS		
Prepaid expenses	294,399	2,764
Tangible capital assets (<i>Note 7</i>)	<u>15,827,257</u>	<u>14,284,341</u>
	<u>16,121,656</u>	<u>14,287,105</u>
ACCUMULATED SURPLUS	<u>\$ 26,321,139</u>	<u>\$ 25,667,815</u>
ACCUMULATED SURPLUS CONSISTS OF:		
Accumulated operating surplus	\$ 26,220,733	\$ 25,667,816
Accumulated remeasurement gains (losses)	<u>100,406</u>	-
	<u>\$ 26,321,139</u>	<u>\$ 25,667,816</u>

ON BEHALF OF COUNCIL

 *Chief*
 *Councillor*

T'IT'Q'ET ADMINISTRATION
Consolidated Statement of Operations
Year Ended March 31, 2025

	2025	2025	2024
REVENUES			
Indigenous Services Canada	\$ 3,885,344	\$ 4,822,490	\$ 7,618,162
Department of Fisheries and Oceans Canada	-	120,280	177,409
CMHC	-	136,788	138,594
First Nations Health Authority	618,871	758,035	1,006,868
Other revenue	2,136,137	2,559,152	2,816,761
Rental revenue	473,064	826,603	804,648
Trust allocation	-	446,568	170,564
BCFN Gaming	-	368,720	451,974
Province of BC	275,000	142,664	191,164
Taxation	68,700	223,598	214,404
BC Hydro	112,874	131,642	113,407
Investment income	149,962	723,349	664,270
ASETS	-	-	4,709
Allocation to RRF	-	26,120	26,120
ISETS	-	26,674	28,993
Tax rebates	10,000	35,469	23,827
WOP	-	4,215	2,810
Surplus recoveries	258,822	(2,129)	(18,093)
	<u>7,988,774</u>	<u>11,350,238</u>	<u>14,436,591</u>
EXPENSES			
Segment - Administration (<i>Schedule 2</i>)	2,317,823	1,805,356	2,100,514
Segment - Public Works (<i>Schedule 3</i>)	2,566,633	2,917,700	2,569,031
Segment - Housing (<i>Schedule 4</i>)	333,339	875,504	650,071
Segment - Community and Human Services (<i>Schedule 5</i>)	2,268,066	2,464,684	2,431,734
Segment - Education (<i>Schedule 6</i>)	1,080,694	1,171,946	1,118,355
Segment - Resources (<i>Schedule 7</i>)	1,550,922	1,407,200	983,568
Segment - Taxation (<i>Schedule 8</i>)	-	154,932	151,002
	<u>10,117,477</u>	<u>10,797,322</u>	<u>10,004,275</u>
ANNUAL SURPLUS	<u>(2,128,703)</u>	<u>552,916</u>	<u>4,432,316</u>
	-	-	-
	-	-	-
ANNUAL SURPLUS (DEFICIT)	<u>\$ (2,128,703)</u>	<u>\$ 552,916</u>	<u>\$ 4,432,316</u>

T'IT'Q'ET ADMINISTRATION
Consolidated Statement of Changes in Annual Surplus (Deficit)
Year Ended March 31, 2025

	2025	2024
ACCUMULATED SURPLUS - BEGINNING OF YEAR	\$ 25,667,817	\$ 21,400,010
ANNUAL SURPLUS (DEFICIT)	<u>552,916</u>	<u>4,432,316</u>
	26,220,733	25,832,326
Unrealized gains (losses)	<u>100,406</u>	<u>(164,511)</u>
ACCUMULATED SURPLUS (DEFICIT) - END OF YEAR	<u><u>\$ 26,321,139</u></u>	<u><u>\$ 25,667,815</u></u>

T'IT'Q'ET ADMINISTRATION
Consolidated Statement of Changes in Net Financial Assets
Year Ended March 31, 2025

	Budget 2025	2025	2024
ANNUAL SURPLUS (DEFICIT)	\$ (2,128,703)	\$ 552,916	\$ 4,432,316
2	-	762,880	782,887
Purchase of tangible capital assets	-	(2,305,795)	(214,175)
Decrease (increase) in prepaid expenses	-	(291,635)	1,157
Change in remeasurement gains	-	100,406	(164,511)
	<hr/>	<hr/>	<hr/>
	-	(1,734,144)	405,358
INCREASE (DECREASE) IN NET FINANCIAL ASSETS	(2,128,703)	(1,181,228)	4,837,674
NET FINANCIAL ASSETS - BEGINNING OF YEAR	11,380,711	11,380,710	6,543,036
NET FINANCIAL ASSETS - END OF YEAR	\$ 9,252,008	\$ 10,199,482	\$ 11,380,710

T'IT'Q'ET ADMINISTRATION
Consolidated Statement of Cash Flows
Year Ended March 31, 2025

	2025	2024
OPERATING ACTIVITIES		
Annual surplus	\$ 552,916	\$ 4,432,316
Items not affecting cash:		
Amortization of tangible capital assets	762,880	782,887
Unrealized change in market value of investments	<u>(100,406)</u>	<u>(164,511)</u>
	1,215,390	5,050,692
Changes in non-cash working capital:		
Accounts receivable	2,900,315	(2,572,693)
Rent receivable	<u>(1,564)</u>	<u>(2,224)</u>
Accounts payable	415,417	28,865
Prepaid expenses	<u>(291,635)</u>	<u>1,153</u>
Restricted cash	406,812	(30,387)
Funds held in trust	<u>(1,030)</u>	<u>983</u>
CMHC Subsidy Receivable	<u>(215)</u>	<u>(522)</u>
Loans receivable	<u>13,763</u>	<u>26,915</u>
	3,441,863	(2,547,910)
Cash flow from operating activities	<u>4,657,253</u>	<u>2,502,782</u>
INVESTING ACTIVITIES		
Purchase of tangible capital assets	(2,305,795)	(214,175)
Portfolio investments - net	<u>80,536</u>	<u>54,955</u>
Cash flow used by investing activities	<u>(2,225,259)</u>	<u>(159,220)</u>
FINANCING ACTIVITIES		
Investment in T'it'q'et Business Entities	-	399,410
Proceeds from long term financing	1,567,235	-
Repayment of long term debt	<u>(3,933,402)</u>	<u>(341,376)</u>
Cash flow from (used by) financing activities	<u>(2,366,167)</u>	<u>58,034</u>
INCREASE IN CASH FLOW		
Cash - beginning of year	65,827	2,401,596
CASH - END OF YEAR	<u>\$ 11,248,424</u>	<u>\$ 11,182,596</u>

T'IT'Q'ET ADMINISTRATION
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

1. OPERATIONS

T'it'q'et Administration (the "Nation") is located in the province of British Columbia, and provides various services to its members. T'it'q'et Administration includes the Nation's members, government and all related entities that are accountable to the Nation and are either owned or controlled by the Nation.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The consolidated financial statements were prepared in accordance with Canadian public sector accounting standards (GAAP).

Basis of consolidation

The consolidated financial statements include the financial activities of all entities and departments comprising the Nation reporting entity, except for Nation Business Entities. As a result, figures as at March 31, 2025 or for the years then ended include the operating fund, social housing fund and the capital fund. All inter-entity balances have been eliminated, however, in the respective schedules transactions between departments have not been eliminated in order to present the results of operations for each specific department

T'it'q'et Administration business entities owned or controlled by the Nation's Council but not dependent on the Nation for their continuing operations, are included in the consolidated financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent that the business entity accounting principles are not adjusted to conform to those of the Nation. Thus, the Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received. Entities accounted for by the modified equity basis include:

	Ownership %	Year end
T'it'q'et Economic Development Authority	100.00	
1050033 BC Ltd	100.00	
Rancherie Enterprises Ltd	100.00	

Cash and cash equivalents

Cash includes cash and cash equivalents. Cash equivalents include short term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

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T'IT'Q'ET ADMINISTRATION
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Financial instruments policy

The Nation recognizes its financial instruments when the Nation becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value. At initial recognition, the Nation may irrevocably elect to subsequently measure any financial instrument at fair value. The Nation has not made such an election.

The Nation subsequently measures investments in equity instruments quoted in an active market and all derivative instruments, except those that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, at fair value. Fair value is determined by reference to published price quotations. Transactions to purchase or sell these items are recorded on the trade date. Net gains and losses arising from changes in fair value are recognized in the statement of remeasurement gains and losses. Investments in equity instruments not quoted in an active market and derivatives that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, are subsequently measured at cost. With the exception of those instruments designated at fair value, all other financial assets and liabilities are subsequently measured at amortized cost using the effective interest rate method.

Transaction costs directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in operating annual operating surplus (deficit). Conversely, transaction costs are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

All financial assets except derivatives are tested annually for impairment. Management considers certain criteria, e.g. whether the investee has experienced continued losses for a period of years, etc. in determining whether objective evidence of impairment exists. Any impairment, which is not considered temporary, is recorded in the statement of operations. Write-downs of financial assets measured at cost and/or amortized cost to reflect losses in value are not reversed for subsequent increases in value. Reversals of any net remeasurements of financial assets measured at fair value are reported in the statement of remeasurement gains and losses.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

Funds held in trust

Funds held in trust on behalf of Nation members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position and consist of:

Capital trust monies derived from non-renewable resource transactions on the sale of land or other Nation tangible capital assets; and

Revenue trust monies generated primarily through land leasing transactions or interest earned on deposits held in trust.

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T'IT'Q'ET ADMINISTRATION
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Asset classification

Assets are classified as financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

Liability for Contaminated site

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the Band is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2025.

At each financial reporting date, the Band reviews the carrying amount of the liability. Any revision required to the amount previously recognized is accounted for in the period revisions are made. The Band continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made. As at March 31, 2025, no liability for contaminated site exists.

Asset Retirement Obligation

A liability for an asset retirement obligation is recognized at the best estimate of the amount required to retire a tangible capital asset (or a component thereof) at the consolidated financial statement date when there is a legal obligation for the Nation to incur retirement costs in relation to a tangible capital asset (or component thereof), the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made. The best estimate of the liability includes all costs directly attributable to asset retirement activities, based on information available at March 31, 2025. The best estimate of an asset retirement obligation incorporates a present value technique, when the cash flows required to settle or otherwise extinguish an asset retirement obligation are expected to occur over extended future periods.

When a liability for an asset retirement obligation is initially recognized, a corresponding asset retirement cost is capitalized to the carrying amount of the related tangible capital asset (or component thereof). The asset retirement cost is amortized over the useful life of the related asset.

At each financial reporting date, the Nation reviews the carrying amount of the liability. The Nation recognizes period-to period changes to the liability due to the passage of time as accretion expense. Changes to the liability arising from revisions to either the timing, the amount of the original estimate of undiscounted cash flows or the discount rate are recognized as an increase or decrease to the carrying amount of the related tangible capital asset.

The Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made

Net Financial Assets (Net Debt)

The Band's financial statements are presented so as to highlight net financial assets (net debt) as the measurement of financial position. The net financial assets (net debt) of the Band is determined by its financial assets less its liabilities. Net financial assets (net debt) combined with non-financial assets comprise a second indicator of financial position, accumulated surplus (deficit).

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T'IT'Q'ET ADMINISTRATION
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Segments

The Nation conducts its business through a number of reportable segments as described in Note 11. These operating segments are established by senior management to facilitate the achievement of the Nation's long-term objectives, to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements.

Schedule of remeasurement gains

By presenting remeasurement gains (losses) separately, changes in the carrying value of financial instruments arising from fair value measurement, unrealized foreign exchange gains (losses) and other comprehensive income arising from investments in government business entities are distinguished from revenues and expenses reported in the statement of operations. The statement of operations reports the extent to which revenues raised in the period were sufficient to meet the expenses incurred. Remeasurement gains (losses) do not affect this assessment as they are recognized in the statement of remeasurement gains and losses. Taken together, the two statements account for changes in a Nation's net assets (liabilities) in the period.

Upon settlement, the cumulative gain (loss) is reclassified from the statement of remeasurement gains and losses and recognized in the statement of operations. Interest and dividends attributable to all financial instruments are reported in the statement of operations.

Tangible Capital assets

Tangible Capital assets are stated at cost or deemed cost less accumulated amortization. Tangible Capital assets are amortized over their estimated useful lives on a declining balance basis at the following rates and methods:

Buildings	5%	declining balance method
Motor vehicles	30%	declining balance method
Equipment	20%	declining balance method
Infrastructure	5%	declining balance method

The Nation regularly reviews its tangible capital assets to eliminate obsolete items.

Tangible Capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

All intangible assets and items inherited by the right of the band, such as reserve lands, forests, water and mineral resources, are not recognized in the Nation's consolidated financial statements.

Housing units are amortized at an annual amount equal to the principal reduction in related debt as per the Nation's agreement with CMHC.

The Nation performs impairment testing on tangible capital assets whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Impairment losses are recognized when an asset's service potential is reduced and they are charged to surplus in the year.

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T'IT'Q'ET ADMINISTRATION
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue recognition

The Nation recognizes revenues when they are earned, specifically when all the following conditions are met:

- services are provided or products are delivered to customers
- there is clear evidence that an arrangement exists
- amounts are fixed or can be determined
- the ability to collect is reasonably assured.

Government transfers

The Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the First Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

First Nation Capital and Revenue Trust Funds

The Nation recognizes revenue of the Capital and Revenue Trust Fund at the time funds are contributed from the accounts held in Ottawa. Interest revenue is recognized when earned.

Canada Mortgage and Housing Corporation ("CMHC")

CMHC revenue is recognized as it becomes receivable under the terms of the applicable funding agreements. Funding received under funding arrangements that relate to a subsequent fiscal period are reflected as deferred revenue on the consolidated statement of financial position in the year of receipt.

Housing rental income

Rental revenue is recorded in the year it is earned. At the end of each year management evaluates whether rent revenue is collectible and records a bad debt expense and allowance for doubtful accounts for those amounts designated as unlikely to be collected.

Own source and other revenue

Own source and other revenue is recognized when performance is completed, amounts are measurable and collection is reasonably assured.

Investment income

Investment income is recognized by the Nation when investment income is earned.

3. MARKETABLE SECURITIES

Measured market value

2025	2024
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T'IT'Q'ET ADMINISTRATION
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

3. MARKETABLE SECURITIES (*continued*)

	2025	2024
BMO portfolio	\$ 1,352,528	\$ 1,218,284
First Nation Finance Authority	-	114,374
Unrealized market value adjustment	<u>100,406</u>	-
	\$ 1,452,934	\$ 1,332,658

4. Restricted cash

Under the terms of the agreement with Canada Mortgage and Housing Corporation ("CMHC"), the replacement reserve account is to be credited by an amount annually. These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. The funds in the account may only be used as approved by CMHC. At year end, these reserves were not fully funded. Also included are accounts related to the CMHC operating reserve which are deposited in an interest bearing account.

5. Funds held in trust

	2025	2024
Capital		
Revenue		
Balance beginning of year	\$ -	\$ 980
Additions	1,030	1,013
Transfers to Nation	<u>-</u>	<u>(1,993)</u>
	1,030	-
	\$ 1,030	\$ -

The Ottawa Trust accounts arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

6. Investment in T'it'q'et Business Entities

	2025	2024
Investment in Rancherie Enterprises Ltd	\$ 239,222	\$ 239,222
Due from 1050033 BC Ltd.	<u>317,297</u>	<u>317,297</u>
	\$ 556,519	\$ 556,519

The amounts due from other entities are without interest and stated terms of repayment.

T'IT'Q'ET ADMINISTRATION
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

7. TANGIBLE CAPITAL ASSETS

<u>Cost</u>	2024 Balance	Additions	Disposals	2025 Balance
Land and Improvements	\$ 824,118	\$ -	\$ -	\$ 824,118
Buildings	14,365,674	-	-	14,365,674
Housing units	7,177,653	-	-	7,177,653
Infrastructure	4,392,699	-	-	4,392,699
Equipment	707,772	-	-	707,772
Motor Vehicles	1,008,912	73,435	-	1,082,347
Assets under construction	-	2,232,361	-	2,232,361
	\$ 28,476,828	\$ 2,305,796	\$ -	\$ 30,782,624

<u>Accumulated Amortization</u>	2024 Balance	Amortization	Accumulated Amortization on Disposals	2025 Balance
Land and Improvements	\$ -	\$ -	\$ -	\$ -
Buildings	5,768,691	429,849	-	6,198,540
Housing units	4,478,742	99,025	-	4,577,767
Infrastructure	2,722,955	83,487	-	2,806,442
Equipment	619,055	17,743	-	636,798
Motor Vehicles	603,044	132,776	-	735,820
Assets under construction	-	-	-	-
	\$ 14,192,487	\$ 762,880	\$ -	\$ 14,955,367

<u>Net book value</u>	2025	2024
Land and Improvements	\$ 824,118	\$ 824,118
Buildings	8,167,134	8,596,983
Housing units	2,599,886	2,698,911
Infrastructure	1,586,257	1,669,744
Equipment	70,974	88,717
Motor Vehicles	346,527	405,868
Assets under construction	2,232,361	-
	\$ 15,827,257	\$ 14,284,341

8. LONG TERM DEBT

	2025	2024
First Nations Finance Authority loan bearing interest at 2.9% per annum, repayable in monthly blended payments of \$18,757. The loan matured on June 24, 2024 and was secured by a ministerial guarantee.	\$ -	\$ 3,687,986

(continues)

T'IT'Q'ET ADMINISTRATION
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

8. LONG TERM DEBT (*continued*)

	2025	2024
Bank of Montreal loan bearing interest at 2.82% per annum, repayable in monthly blended payments of \$13,380. The loan matures on January 31, 2026 and is secured by a ministerial guarantee.	1,699,508	1,810,559
All Nations Trust Co loan bearing interest at 3.58% per annum, repayable in monthly blended payments of \$3,639. The loan matures on January 31, 2044 and is secured by a ministerial guarantee.	598,760	620,765
All Nations Trust Co loan bearing interest at 3.7% per annum, repayable in monthly blended payments of \$2,619. The loan matures on December 31, 2037 and is secured by a ministerial guarantee.	319,593	338,928
All Nations Trust Co loan bearing interest at 3.64% per annum, repayable in monthly blended payments of \$2,478. The loan matures on August 31, 2034 and is secured by a ministerial guarantee.	237,045	258,758
All Nations Trust Co loan bearing interest at 3.74% per annum, repayable in monthly blended payments of \$1,854. The loan matures on April 30, 2033 and is secured by a ministerial guarantee.	155,179	171,357
Bank of Montreal loan bearing interest at 5.63% per annum, repayable in monthly blended payments of \$7,054. The loan matures on June 30, 2029 and is secured by a ministerial guarantee.	993,467	-
Bank of Montreal loan bearing interest at 5.9% per annum, repayable in monthly blended payments of \$2,091. The loan matures on June 30, 2026 and is secured by a ministerial guarantee.	288,341	-
Bank of Montreal loan bearing interest at 5.9% per annum, repayable in monthly blended payments of \$1,367. The loan matures on June 30, 2026 and is secured by a ministerial guarantee.	188,470	-
All Nations Trust Co loan bearing interest at 0.69% per annum, repayable in monthly blended payments of \$1,839. The loan matures on June 1, 2040 and is secured by a ministerial guarantee.	319,321	339,117
Bank of Montreal loan bearing interest at 5.8% per annum, repayable in monthly blended payments of \$804. The loan matures on June 30, 2029 and is secured by a ministerial guarantee which has a carrying value of \$-.	61,617	-
	\$ 4,861,301	\$ 7,227,470

(*continues*)

T'IT'Q'ET ADMINISTRATION
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

8. LONG TERM DEBT (continued)

Principal repayment terms are approximately:

2026	\$ 340,770
2027	350,738
2028	361,012
2029	371,603
2030	382,518
Thereafter	<u>3,054,660</u>
	<u>\$ 4,861,301</u>

9. CONTINGENT LIABILITY

The Nation has a housing program with CMHC. The financial results of that program are subject to review by CMHC and it is possible that adjustments could be made based on the results of their review.

10. ECONOMIC DEPENDENCE

The Nation receives a significant portion of its revenue from Indigenous Services Canada (ISC) as a result of Treaties entered into with the Government of Canada. These treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the Band to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these treaties.

T'IT'Q'ET ADMINISTRATION
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

11. SEGMENTS

The Nation receives revenue and incurs expenses from many different projects and sources. For management and reporting purposes, the revenue, expenses and surplus or deficits are organized by the following segments:

Administration:

Includes general operations, support, and financial management of the Nation.

Education:

Includes revenue and expenses related to primary, secondary and post secondary education of the members of the Nation.

Public Works:

Includes revenue and expenditures related to capital projects.

Community and Human Services:

Includes revenue and expenditures related to the social assistance and health services to the members of the Nation.

Housing:

Includes revenue and expenses related to band owned and social housing of the members of the Nation.

Resources:

Includes revenue and expenses related to conservation and stewardship of the Nation's land and resources.

Taxation:

Includes revenue and expenses related to T'it'q'et Taxation Authority.

12. BUDGET INFORMATION

The disclosed budget information has been approved by the Chief and Council of T'it'q'et Administration.

Budget information was not prepared for the full scope of activities performed by the Nation for the year ended March 31, 2025. For many proposal driven departments, budget information was prepared but not assembled for inclusion in these financial statements.

T'IT'Q'ET ADMINISTRATION
Consolidated Expenses by Object
Year Ended March 31, 2025

(Schedule 1)

	2025	2025	2024
Social Assistance	\$ 21,955	\$ 726,823	\$ 772,602
Administration	321,379	17,444	(22,664)
Amortization	-	762,880	782,887
Bad debts	-	-	399,571
Program education	125,000	19,818	13,346
National Child Benefit - projects	-	35,494	52,356
Business taxes, licenses and memberships	-	4,157	-
GST and sales tax	9,000	8,512	5,719
Consulting fees	-	39,291	39,886
Program expenses	645,934	506,687	365,741
Community donations	-	120,982	131,118
Health	-	13,117	16,717
Insurance	118,968	401,209	154,914
Interest and bank charges	17,500	21,583	15,078
Interest on long term debt	160,564	195,072	225,469
Honoraria	343,830	312,769	271,475
RRF allocation	-	26,120	26,120
Emergency funding	-	1,800	-
Meetings and conventions	202,507	-	-
Tuition	-	200,364	198,322
Office supplies and expenses	375,616	183,915	196,916
Professional fees	209,191	317,721	182,443
Property taxes	-	6,641	6,406
Rental	351,174	327,600	308,974
Repairs and maintenance	1,452,265	1,079,257	923,656
Salaries and wages	3,240,628	2,660,920	2,403,763
Student expenses	30,000	82,614	56,886
Contracted services	1,167,103	1,295,631	1,177,190
Materials and supplies	400,258	549,400	522,246
Telephone and internet	71,760	60,559	59,215
Training	193,562	213,499	128,832
Travel	259,943	330,470	293,141
Utilities	250,640	204,027	192,814
Vehicles and fuel	148,700	70,948	103,133
	\$ 10,117,477	\$ 10,797,324	\$ 10,004,272

T'IT'Q'ET ADMINISTRATION

Segment - Administration

(Schedule 2)

Year Ended March 31, 2025

	2025	2024
REVENUES		
Indigenous Services Canada	\$ 526,888	\$ 517,675
BCFN Gaming	368,720	451,974
Trust allocation	446,568	170,564
Province of BC	51,500	-
BC Hydro	131,642	113,407
Department of Fisheries and Oceans Canada	58,436	63,494
Other revenue	822,434	869,582
Rental revenue	355,483	358,526
Investment income	702,229	642,025
Taxation	7,300	8,917
Tax rebates	35,469	23,827
WOP	4,215	2,810
CMHC	-	12,500
Surplus recoveries	-	(1,368)
	3,510,884	3,233,933
EXPENSES		
Administration	(270,313)	(241,549)
Bad debts	-	399,571
Insurance	111,346	46,179
Interest and bank charges	18,547	13,769
Health	10,258	14,200
Repairs and maintenance	77,286	84,204
Office supplies and expenses	68,184	69,292
Professional fees	11,178	57,015
Honoraria	76,007	97,918
Training	93,684	50,647
Rental	101,720	99,845
Consulting fees	16,000	18,860
Salaries and wages	823,903	714,426
GST and sales tax	8,512	5,719
Contracted services	229,532	201,140
Materials and supplies	159,406	171,864
Travel	89,825	80,739
Utilities	21,391	22,009
Telephone and internet	28,991	27,749
Vehicles and fuel	14,366	17,733
Interest on long term debt	41,051	130,500
Program expenses	67,841	12,278
Property taxes	6,641	6,406
	1,805,356	2,100,514
ANNUAL SURPLUS		
	1,705,528	1,133,419
ACCUMULATED SURPLUS, BEGINNING OF YEAR		
	6,103,805	5,582,162
TRANSFERS		
Transfers	(580,368)	(413,510)
Transfers to fund capital expenditures	-	(65,251)

(continues)

T'IT'Q'ET ADMINISTRATION
Segment - Administration (continued)
Year Ended March 31, 2025

(Schedule 2)

	2025	2024
Transfers to cover principle payments	<u>(2,267,142)</u>	(133,015)
	<u>(2,847,510)</u>	(611,776)
ACCUMULATED SURPLUS, END OF YEAR	<u>\$ 4,961,823</u>	<u>\$ 6,103,805</u>

T'IT'Q'ET ADMINISTRATION

Segment - Public Works

(Schedule 3)

Year Ended March 31, 2025

	2025	2024
REVENUES		
Indigenous Services Canada	\$ 1,409,399	\$ 4,173,641
Rental revenue	263,527	248,214
Other revenue	273,040	281,506
ASETS	-	4,709
Taxation	62,700	47,700
	2,008,666	4,755,770
EXPENSES		
Administration	33,191	37,520
Professional fees	60,224	13,586
Repairs and maintenance	405,110	432,403
Salaries and wages	566,638	450,872
Contracted services	374,182	311,730
Materials and supplies	38,122	63,280
Utilities	172,062	163,528
Vehicles and fuel	52,954	68,622
Amortization	663,856	682,289
Training	11,314	16,178
Travel	57,152	26,092
Rental	29,443	38,535
Office supplies and expenses	17,734	18,444
Program expenses	153,727	130,019
Interest on long term debt	91,912	52,801
Interest and bank charges	3,037	1,308
Insurance	157,546	37,086
Telephone and internet	16,321	17,813
Honoraria	13,175	6,925
	2,917,700	2,569,031
ANNUAL SURPLUS	(909,034)	2,186,739
ACCUMULATED SURPLUS, BEGINNING OF YEAR	9,316,944	6,604,054
TRANSFERS		
Transfers	522,130	226,764
Transfers to cover principle payments	2,267,142	133,015
Transfers to fund capital expenditures	73,435	166,372
	2,862,707	526,151
ACCUMULATED SURPLUS, END OF YEAR	\$ 11,270,617	\$ 9,316,944

T'IT'Q'ET ADMINISTRATION
Segment - Housing
Year Ended March 31, 2025

(Schedule 4)

	2025	2024
REVENUES		
Indigenous Services Canada	\$ 291,936	\$ 200,903
Allocation to RRF	26,120	26,120
Rental revenue	207,593	197,908
CMHC	131,788	126,094
Investment income	19,706	21,394
Other revenue	64,597	60,941
Surplus recoveries	<u>(1,449)</u>	-
	740,291	633,360
EXPENSES		
Amortization	99,025	100,599
Insurance	91,863	49,661
Administration	28,162	29,162
Interest on long term debt	62,109	42,168
Office supplies and expenses	-	22,299
Professional fees	19,779	20,921
RRF allocation	26,120	26,120
Repairs and maintenance	507,913	356,873
Contracted services	34,452	-
Utilities	<u>6,081</u>	2,268
	875,504	650,071
ANNUAL SURPLUS	<u>(135,213)</u>	<u>(16,711)</u>
ACCUMULATED SURPLUS, BEGINNING OF YEAR	<u>3,613,237</u>	<u>3,440,948</u>
TRANSFERS		
Transfers	<u>98,011</u>	<u>189,000</u>
ACCUMULATED SURPLUS, END OF YEAR	<u>\$ 3,576,035</u>	<u>\$ 3,613,237</u>

T'IT'Q'ET ADMINISTRATION
Segment - Community and Human Services **(Schedule 5)**
Year Ended March 31, 2025

	2025	2024
REVENUES		
Indigenous Services Canada	\$ 1,613,984	\$ 1,812,034
Other revenue	99,380	131,326
First Nations Health Authority	758,035	996,868
CMHC	5,000	-
	<u>2,476,399</u>	<u>2,940,228</u>
EXPENSES		
Insurance	17,474	7,901
Administration	97,230	76,596
Tuition	12,600	-
National Child Benefit - projects	35,494	52,356
Office supplies and expenses	11,883	13,394
Honoraria	26,267	4,644
Training	22,121	4,452
Rental	107,694	101,594
Salaries and wages	410,581	401,679
Health	2,859	2,517
Materials and supplies	90,401	117,402
Travel	155,204	162,519
Utilities	2,263	2,096
Repairs and maintenance	26,906	7,639
Vehicles and fuel	1,538	2,531
Contracted services	495,501	475,614
Program expenses	214,532	220,516
Social Assistance	726,823	772,602
Telephone and internet	7,313	5,682
	<u>2,464,684</u>	<u>2,431,734</u>
ANNUAL SURPLUS	<u>11,715</u>	<u>508,494</u>
ACCUMULATED SURPLUS, BEGINNING OF YEAR	<u>2,902,019</u>	<u>2,444,255</u>
TRANSFERS		
Transfers	(37,222)	11,688
Transfers to fund capital expenditures	-	(62,418)
	<u>(37,222)</u>	<u>(50,730)</u>
ACCUMULATED SURPLUS, END OF YEAR	<u>\$ 2,876,512</u>	<u>\$ 2,902,019</u>

T'IT'Q'ET ADMINISTRATION

Segment - Education

(Schedule 6)

Year Ended March 31, 2025

	2025	2024
REVENUES		
Indigenous Services Canada	\$ 489,738	\$ 488,546
Other revenue	282,590	430,845
Taxation	-	7,683
Province of BC	91,164	91,164
ISETS	26,674	28,993
First Nations Health Authority	-	10,000
Surplus recoveries	(680)	-
	889,486	1,057,231
EXPENSES		
Office supplies and expenses	8,936	15,143
Administration	71,771	38,018
Emergency funding	1,800	-
Rental	50,141	31,800
Salaries and wages	350,764	421,903
Insurance	11,913	4,036
Program education	19,818	13,346
Contracted services	58,652	71,668
Materials and supplies	184,678	132,861
Travel	2,085	1,990
Program expenses	3,890	2,927
Tuition	187,764	198,322
Honoraria	73,244	70,463
Training	48,255	42,647
Repairs and maintenance	8,573	6,105
Student expenses	82,614	56,886
Utilities	2,229	2,914
Telephone and internet	4,819	4,408
Vehicles and fuel	-	2,918
	1,171,946	1,118,355
ANNUAL SURPLUS	(282,460)	(61,124)
ACCUMULATED SURPLUS, BEGINNING OF YEAR	876,923	941,989
TRANSFERS		
Transfers	14,173	(3,942)
Transfers to fund capital expenditures	(73,435)	-
	(59,262)	(3,942)
ACCUMULATED SURPLUS, END OF YEAR	\$ 535,201	\$ 876,923

T'IT'Q'ET ADMINISTRATION

Segment - Resources

(Schedule 7)

Year Ended March 31, 2025

	2025	2024
REVENUES		
Indigenous Services Canada	\$ 490,545	\$ 425,363
Department of Fisheries and Oceans Canada	61,844	113,915
Other revenue	1,017,114	1,041,353
Province of BC	-	100,000
Surplus recoveries	-	(16,725)
	<hr/> 1,569,503	<hr/> 1,663,906
EXPENSES		
Administration	56,623	36,809
Office supplies and expenses	75,206	56,522
Professional fees	203,689	72,438
Training	38,125	14,907
Rental	38,603	37,200
Repairs and maintenance	53,469	36,432
Salaries and wages	500,533	407,383
Program expenses	66,698	-
Honoraria	124,075	91,526
Contracted services	103,311	117,038
Materials and supplies	76,792	36,837
Travel	26,204	21,801
Telephone and internet	3,115	3,564
Vehicles and fuel	2,089	11,330
Insurance	11,067	10,051
Consulting fees	23,291	21,026
Business taxes, licenses and memberships	4,157	-
Community donations	153	8,704
	<hr/> 1,407,200	<hr/> 983,568
ANNUAL SURPLUS	<hr/> 162,303	<hr/> 680,338
ACCUMULATED SURPLUS, BEGINNING OF YEAR	<hr/> 2,854,964	<hr/> 2,223,329
TRANSFERS		
Transfers	(16,724)	(10,000)
Transfers to fund capital expenditures	-	(38,703)
	<hr/> (16,724)	<hr/> (48,703)
ACCUMULATED SURPLUS, END OF YEAR	<hr/> \$ 3,000,543	<hr/> \$ 2,854,964

T'IT'Q'ET ADMINISTRATION

Segment - Taxation

(Schedule 8)

Year Ended March 31, 2025

	2025	2024
REVENUES		
Taxation	\$ 153,598	\$ 150,104
Investment income	1,410	851
Other revenue	-	1,208
	<u>155,008</u>	<u>152,163</u>
EXPENSES		
Administration	780	780
Community donations	120,830	122,414
Interest and bank charges	-	2
Office supplies and expenses	1,970	1,822
Professional fees	22,852	18,484
Salaries and wages	8,500	7,500
	<u>154,932</u>	<u>151,002</u>
ANNUAL SURPLUS	<u>76</u>	<u>1,161</u>
ACCUMULATED SURPLUS, BEGINNING OF YEAR	<u>(76)</u>	<u>(1,238)</u>
ACCUMULATED SURPLUS, END OF YEAR	<u>\$ -</u>	<u>\$ (77)</u>

T'IT'Q'ET ADMINISTRATION
Schedule - Accumulated Remeasurement Gains **(Schedule 9)**
Year Ended March 31, 2025

	2025	2024
REVENUES	\$ -	\$ -
EXPENSES	- -	- -
ACCUMULATED REMEASUREMENT GAINS, BEGINNING OF YEAR	- -	<u>164,511</u>
TRANSFERS		
Unrealized change in market value of investments	<u>100,406</u>	(164,511)
ACCUMULTED REMEASUREMENT GAINS, END OF YEAR	<u>\$ 100,406</u>	\$ -