

**Kwantlen First Nation
Consolidated Financial Statements**
March 31, 2017

Kwantlen First Nation
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For the Year Ended March 31, 2017

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Management's Responsibility

To the Members of Kwantlen First Nation:

The accompanying consolidated financial statements of Kwantlen First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Kwantlen First Nation Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Council fulfills these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the Nation's external auditors.

MNP LLP is appointed by the Members to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

July 26, 2017

Original Signed by Carlo Zanuzzi

Director of Finance
& Administration

Original Signed by Leslie Antone

Councilor

Independent Auditors' Report

To the Members of Kwantlen First Nation:

We have audited the accompanying consolidated financial statements of Kwantlen First Nation, which comprise the consolidated statement of financial position as at March 31, 2017, and the consolidated statements of operations and accumulated surplus, remeasurement losses, changes in net debt and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Kwantlen First Nation as at March 31, 2017 and the results of its operations, changes in net debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Chilliwack, BC

July 26, 2017

MNP LLP

Chartered Professional Accountants

MNP
LLP

Kwantlen First Nation
Consolidated Statement of Financial Position
As at March 31, 2017

	2017	2016
Financial assets		
Cash	6,768,624	1,624,765
Short-term investments (Note 3)	2,623,816	3,664,091
Accounts receivable (Note 4)	2,377,826	729,865
Inventory for resale	72,264	99,514
	11,842,530	6,118,235
Restricted assets		
Trust funds (Note 5)	157,983	2,308,063
Interest reserve	-	369
Operating reserve (Note 6)	10,527	3,264
Replacement reserve (Note 7)	45,973	33,184
	214,483	2,344,880
	12,057,013	8,463,115
Liabilities		
Bank indebtedness (Note 8)	442,693	352,143
Accounts payable and accrued liabilities (Note 9)	5,563,165	1,597,320
Deferred revenue (Note 10)	1,919,582	544,297
Long-term debt (Note 11)	13,623,681	14,131,573
Derivative instruments (Note 12)	641,644	997,549
	22,190,765	17,622,882
Net debt	(10,133,752)	(9,159,767)
Non-financial assets		
Tangible capital assets (Note 13)	23,740,916	20,243,757
Property under development	3,899,891	4,438,205
Other inventories	191,453	59,007
Prepaid expenses	45,643	141,712
	27,877,903	24,882,681
Accumulated surplus (Note 14)	17,744,151	15,722,914
Accumulated surplus is comprised of:		
Accumulated operating surplus	18,385,795	16,720,463
Accumulated remeasurement losses	(641,644)	(997,549)
	17,744,151	15,722,914

Approved on behalf of Council

Original Signed by Leslie Antone

Original Signed by Tumia Knott

The accompanying notes are an integral part of these financial statements

Kwantlen First Nation
Consolidated Statement of Operations and Accumulated Surplus
For the Year Ended March 31, 2017

	<i>Budget</i>	<i>2017</i>	<i>2016</i>
Revenue			
Government transfers			
Indigenous and Northern Affairs Canada	7,516,398	8,585,896	1,673,745
INAC recovery	-	(18,398)	(3,691)
INAC reimbursement	-	-	8,639
INAC revenue deferred	(1,099,751)	(1,099,751)	-
First Nations Health Authority	391,749	425,749	341,625
FNHA recovery	-	(5,895)	(2,657)
FNHA revenue deferred	(13,000)	(46,053)	-
Province of British Columbia	86,337	86,214	2,551,369
Canada Mortgage and Housing Corporation	61,958	61,958	46,642
Contracting services	3,930,472	3,096,765	3,287,632
Merchandise sales	1,472,604	1,654,926	1,311,439
Commercial lease income	1,522,500	1,517,833	1,641,420
Land development	22,500	1,477,212	989,550
Rental income	163,457	160,815	133,710
BC Hydro	-	131,278	-
Other income	63,143	116,836	36,740
Taxation	117,240	116,829	115,464
Campground revenue	69,300	63,967	61,899
Interest income	37,545	57,454	75,706
New Relationship Trust	27,000	27,000	29,420
Donations	10,500	25,763	1,150
Sto:lo HRD	7,050	7,051	12,757
First Nations Education Steering Committee	-	5,875	-
BC special distribution	600	619	595
Forestry revenue	-	-	1,298,953
Other agencies	-	-	10,641
Gain on disposal of tangible capital assets	-	-	1,208
	14,387,602	16,449,943	13,623,956
Expenses			
Administration	1,317,173	1,275,133	1,312,440
Capital	755,921	781,740	773,177
Member and Community Services	655,650	666,899	663,691
Infrastructure	268,710	288,647	393,396
Housing	86,522	92,870	87,067
Health Services	507,522	455,868	428,930
Social Development	192,207	207,445	178,577
Education	395,851	404,005	472,899
Economic Development	6,196,635	7,586,743	7,685,988
Lands and Resources	2,015,685	3,025,261	653,073
	12,391,876	14,784,611	12,649,238
Annual operating surplus	1,995,726	1,665,332	974,718
Accumulated operating surplus, beginning of year	16,720,463	16,720,463	15,745,745
Accumulated operating surplus, end of year	18,716,189	18,385,795	16,720,463

The accompanying notes are an integral part of these financial statements

Kwantlen First Nation
Consolidated Statement of Changes in Net Debt
For the Year Ended March 31, 2017

	<i>Budget</i>	<i>2017</i>	<i>2016</i>
Annual operating surplus	1,995,726	1,665,332	974,718
Tangible capital assets			
Acquisition of tangible capital assets	(3,882,363)	(4,284,913)	(661,505)
Disposal of tangible capital assets	-	6,014	1,041
Amortization	755,921	781,740	773,177
	(3,126,442)	(3,497,159)	112,713
Property under development			
Change in property under development	-	538,314	391,488
Other inventories			
Change in other inventories	-	(132,446)	49,821
Prepaid expenses			
Acquisition of prepaid expenses	(15,000)	(45,643)	(141,712)
Use of prepaid expenses	13,800	141,712	13,801
	(1,200)	96,069	(127,911)
Net remeasurement losses			
Change in net remeasurement losses	-	355,905	(50,037)
Change in net debt	(1,131,916)	(973,985)	1,350,792
Net debt, beginning of year	(9,159,767)	(9,159,767)	(10,510,559)
Net debt, end of year	(10,291,683)	(10,133,752)	(9,159,767)

The accompanying notes are an integral part of these financial statements

Kwantlen First Nation
Consolidated Statement of Cash Flows
For the Year Ended March 31, 2017

	2017	2016
Cash provided by (used for) the following activities		
Operating activities		
Annual surplus	1,665,332	974,718
Non-cash items		
Amortization	781,740	773,177
Revenue earned in trust funds	(3,568)	(115,029)
	2,443,504	1,632,866
Changes in working capital accounts		
Accounts receivable	(1,647,962)	1,711,226
Accounts payable and accrued liabilities	3,965,845	(785,321)
Deferred revenue	1,375,285	16,016
Inventory for resale	27,250	5,935
Prepaid expenses	96,069	(127,911)
Property under development	538,314	391,488
Other inventories	(132,446)	49,821
	6,665,859	2,894,120
Financing activities		
Advances of long-term debt	340,240	276,110
Repayment of long-term debt	(848,132)	(1,050,675)
Increase in bank indebtedness	90,551	38,368
	(417,341)	(736,197)
Investing activities		
Acquisition of tangible capital assets	(4,284,913)	(661,505)
Disposal of tangible capital assets	6,014	1,041
Investment in short-term investments	(26,438)	(2,803,175)
Redemption of short-term investments	1,066,713	2,007,015
Deposits in reserve accounts	(20,781)	(13,353)
Withdrawal of reserve accounts	1,098	24,894
Deposits in trust funds	(2,450)	-
Withdrawal of trust funds	2,156,098	30,000
	(1,104,659)	(1,415,083)
Increase in cash resources	5,143,859	742,840
Cash resources, beginning of year	1,624,765	881,925
Cash resources, end of year	6,768,624	1,624,765
Supplementary cash flow information:		
Interest received	57,454	75,706
Interest paid	649,865	648,304

The accompanying notes are an integral part of these financial statements

Kwantlen First Nation
Consolidated Statement of Remeasurement Losses
For the Year Ended March 31, 2017

	2017	2016
Accumulated remeasurement losses, beginning of year	(997,549)	(947,513)
Unrealized gains (losses) attributable to:		
Derivative instruments	355,905	(50,036)
Accumulated remeasurement losses, end of year	(641,644)	(997,549)

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2017

1. Operations

Kwantlen First Nation (the "Nation") is a First Nation band located in the province of British Columbia that provides various services to its members. Kwantlen First Nation includes the Nation's government and all related entities that are accountable to the Nation and are either owned or controlled by the Nation.

2. Significant accounting policies

These consolidated financial statements of Kwantlen First Nation are the representations of management, prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

Principles of consolidation

All controlled entities are fully consolidated on a line-by-line basis. Inter-entity balances and transactions have been eliminated on consolidation.

Organizations consolidated in Kwantlen First Nation's financial statements include:

- Seyem' Qwantlen Business Management Ltd.
- Seyem' Qwantlen Construction Ltd.
- Seyem' Qwantlen Construction Limited Partnership
- Seyem' Qwantlen Development Ltd.
- Seyem' Qwantlen Development Limited Partnership
- Seyem' Qwantlen Land Development Ltd.
- Seyem' Qwantlen Land Development Limited Partnership
- Seyem' Qwantlen Resources Ltd.
- Seyem' Qwantlen Resources Limited Partnership
- Seyem' Qwantlen Harbour Authority
- Qwantlen Support Services Ltd.

In addition, the Nation has made investments in government partnerships, which are accounted for using the proportionate consolidation method:

- Seyem' Qwantlen Construction / Milestone Joint Venture owned 51% by the Nation
- The Jackson Ridge Project (A Joint Venture) owned 50% by the Nation
- Seyem' QD / B&D Joint Venture owned 50% by the Nation

Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets.

Net financial assets (debt)

Kwantlen First Nation's financial statements are presented so as to highlight net financial assets (debt) as the measurement of financial position. The net financial assets (debt) of the Nation is determined by its financial assets less its liabilities. Net financial assets (debt) is comprised of two components, non-financial assets and accumulated surplus.

Inventories

Inventories are stated at the lower of average cost and net realizable value.

Short-term investments

Short-term investments consists of term deposits or guaranteed investment certificates and are recorded at cost. Accrued interest is recorded when earned.

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2017

2. Significant accounting policies (continued from previous page)

Liability for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- i) an environmental standard exists;
- ii) contamination exceeds the environmental standard;
- iii) the Nation is directly responsible; or accepts responsibility; and
- iv) a reasonable estimate of the amount can be made.

Management has determined that no such liability exists at March 31, 2017.

Tangible capital assets

Tangible capital assets are initially recorded at cost based on historical cost accounting records.

Amortization

Tangible capital assets are amortized annually on a straight-line or declining balance basis over their estimated useful lives as follows:

Asset	Basis	Useful life
Land improvements	Straight-line	15 - 20 years
Buildings	Declining balance / straight-line	4% / 40 years
Infrastructure	straight-line	50 years
Equipment	Declining balance / straight-line	20 - 55% / 5 - 20 years
Automotive	Declining balance / straight-line	30% / 5 - 10 years
Art collection	Straight-line	25 years
Leasehold improvements	Straight-line	6 years

Tangible capital assets are written down when conditions indicate that they no longer contribute to the Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

Contributed tangible capital assets are recorded at their fair value at the date of contribution.

Assets under construction are not amortized until the asset is available to be put into service.

Funds held in Ottawa Trust fund

Funds held in trust on behalf of the Nation's members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position with an offsetting amount in accumulated surplus. Trust moneys consist of:

- Capital trust moneys derived from nonrenewable resource transactions on the sale of land or other tangible capital assets; and
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2017

2. Significant accounting policies (continued from previous page)

Revenue recognition

Government transfers

Kwantlen First Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

Contracting revenue

Contracting revenue is recognized on the accrual basis according to the terms of the contractual agreements.

Housing rental income

Rental revenue is recorded in the year it is earned. At the end of each year, management evaluates whether rent revenue is collectible and records a bad debt expense and allowance for doubtful accounts for those amounts designated as unlikely to be collected.

First Nation capital and revenue trust funds

Kwantlen First Nation recognizes revenues at the time funds are contributed from the accounts held in Ottawa. Interest revenue is recognized when earned.

Other revenue

Other revenue is recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Measurement uncertainty (use of estimates)

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the reporting period.

Accounts receivable and amounts due from related entities are stated after evaluation as to their collectibility and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

Long-lived assets and discontinued operations

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies. When the Nation determines that a long-lived asset no longer has any long-term service potential to the Nation, the excess of its net carrying amount over any residual value is recognized as an expense in the statement of operations. Write-downs are not reversed.

Segments

Kwantlen First Nation conducts its operations through various segments as described in Note 20. These operating segments are established by management to facilitate the achievement of the Nation's long-term objectives, to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis.

The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements.

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2017

2. Significant accounting policies (continued from previous page)

Financial instruments

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Nation has not elected to carry any such financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Nation determines if there is a significant adverse change in the expected amount of timing of future cash flows, the carrying value of the financial asset is reduced to the highest present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Nation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

Derivative instruments are financial contracts whose value changes in response to a change in a specified interest rate, exchange rate or other variable, provided in the case of a non-financial variable, the variable is not specific to a party to the contract. Derivative contracts usually have no initial net investment, or a net investment which would be smaller than a non-derivative contract, and are settled at a future date.

Derivatives are initially recognized at fair value on the date which a derivative contract is entered into. They are subsequently re-measured at their fair value and reported as assets where they have a positive fair value or as liabilities where they have a negative fair value.

3. Short-term investments

Included in short-term investments are term deposits of \$186,728 (2016 - \$160,291) which secure letters of credit for the Jackson Ridge Project (A Joint Venture) development project. The bank can draw on these term deposits in the event they are required to pay out on the letters of credit.

4. Accounts receivable

	2017	2016
Trade receivables	2,093,395	530,415
Member loans	187,647	184,797
Other receivables	90,983	10,766
CMHC subsidy receivable	5,801	3,887
	<hr/> 2,377,826	<hr/> 729,865

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2017

5. Trust funds

Trust funds consist of Ottawa Trust accounts that arise from funds derived from capital or revenue sources as outlined in Section 62 of the Indian Act. The management of these funds are governed by Sections 63 to 69 of the Indian Act.

	2017	2016
Capital fund		
Balance, beginning of year	153,893	183,893
Housing loan repayments	2,450	-
Withdrawals	-	(30,000)
Balance, end of year	156,343	153,893
Revenue Fund		
Balance, beginning of year	2,154,170	2,039,141
Rental income	-	67,500
Interest income	2,947	46,934
BC special distribution	619	595
Withdrawals	(2,156,096)	-
Balance, end of year	1,640	2,154,170
	157,983	2,308,063

6. Operating reserve

Under the terms of the agreement with Canada Mortgage and Housing Corporation, any annual operating surplus may be retained in an operating reserve, to be drawn against in the event of any future deficits. The reserve is to be comprised of monies deposited in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. As at March 31, 2017, \$10,527 (2016 - \$3,264) has been set aside to fund this reserve.

7. Replacement reserve

Under the terms of the agreement with Canada Mortgage and Housing Corporation, the Replacement Reserve account is to be credited in the amount of \$13,507 annually as stated in Schedule "B" of the Operating Agreement. These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. As at March 31, 2017, \$45,973 (2016 - \$33,184) has been set aside to fund this reserve.

8. Bank indebtedness

The Nation carries operating lines of credit with Royal Bank of Canada and BMO Bank of Montreal that are secured by general security agreements. The operating lines entitle the Nation to borrow a maximum amount of \$760,000 with Royal Bank of Canada that bears interest at variable rates ranging from 1.2% to 1.6% (2016 - 1.2% to 1.6%) above the bank's prime lending rate and \$2,615,000 with BMO Bank of Montreal that bears interest at a variable rate of bank prime plus 0.5% (2016 - 0.5%). As of March 31, 2017, \$442,693 (2016 - \$352,143) of the operating lines of credit were utilized.

9. Accounts payable and accrued liabilities

Included in accounts payable are government remittances totaling \$105,543 (2016 - \$50,275).

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2017

10. Deferred revenue

	<i>Opening balance</i>	<i>Funds received</i>	<i>Revenue recognized</i>	<i>2017 Closing balance</i>	<i>2016</i>
Indigenous and Northern Affairs Canada	-	1,099,751	-	1,099,751	-
Commercial rent	309,375	309,375	(309,375)	309,375	309,375
Resource projects	118,382	163,928	(118,382)	163,928	118,382
Construction projects	-	142,688	-	142,688	-
The Jackson Ridge Project (A Joint Venture)	75,000	-	-	75,000	75,000
Customer deposits	-	47,000	-	47,000	-
First Nations Health Authority	-	46,053	-	46,053	-
Parklane Homes	25,000	-	-	25,000	25,000
Gift certificates	6,540	10,787	(6,540)	10,787	6,540
Fraser Health	10,000	-	(10,000)	-	10,000
	544,297	1,819,582	(444,297)	1,919,582	544,297

11. Long-term debt

	<i>2017</i>	<i>2016</i>
BMO Bank of Montreal loan, payments of \$34,643 per month including interest at 4.97% per annum, matures December 1, 2023 (secured - see below)	4,704,833	4,881,916
BMO Bank of Montreal loan, payments of \$33,151 per month including interest at 4.45% per annum, matures December 1, 2020 (secured - see below)	4,675,691	4,860,943
BMO Bank of Montreal loan, payments of \$9,254 per month including variable interest at bank prime plus 0.75% per annum, matures November 1, 2038, secured by a general security agreement	1,631,070	1,684,966
BMO Bank of Montreal loan, payments of \$5,893 per month including interest at 3.97% per annum, matures December 1, 2018 (secured - see below)	861,130	896,883
CMHC Phase 1 - All Nations Trust Company mortgage, payments of \$2,873 per month including interest at 1.52% per annum, renewal May 1, 2018, matures May 1, 2038	623,125	647,974
CMHC Phase 2 - All Nations Trust Company mortgage, payments of \$2,464 per month including interest at 2.04% per annum, renewal March 1, 2019, matures March 1, 2039	524,265	543,002
CMHC Phase 3 - All Nations Trust Company mortgage, payments of \$2,336 per month including interest at 1.05% per annum, renewal August 1, 2021, matures August 1, 2041	603,567	276,110
Canadian Western Bank demand loan	-	312,282
Tale'awtxw Aboriginal Capital Corporation loan	-	27,497
	13,623,681	14,131,573

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2017

11. Long-term debt (continued from previous page)

Principal repayments on long-term debt in each of the next five years are estimated as follows:

2018	538,636
2019	561,356
2020	585,104
2021	609,924
2022	635,868
	<hr/>
	2,930,888
	<hr/>

Three of the BMO Bank of Montreal loans totaling \$10,241,654 are secured by a mortgage of \$14,000,000 over specific land and buildings and an assignment of rents.

Long-term debt for CMHC housing projects are secured by Ministerial guarantees of the Ministry of Indigenous and Northern Affairs Canada.

12. Derivative instruments

In the ordinary course of business, the Nation enters into derivative contracts, specifically interest rate swaps. Derivative financial instruments may be undertaken to manage price risk from the Nation's exposure to fixed interest rates related to its long-term debt.

Notional amounts of derivatives used to manage interest rate risk

	<i>Maturity of derivatives in 1 to 5 Years</i>	<i>Maturity of derivatives in 5 to 10 Years</i>	<i>Total 2017</i>	<i>Total 2016</i>
Receive fixed/pay floating swaps	5,536,819	4,704,833	10,241,652	10,639,741

Fair values of derivatives used to manage interest rate risk

	<i>2017</i>	<i>2016</i>
Receive fixed/pay floating swaps	(641,644)	(997,549)

The above interest rate swaps are amortized swaps that reduce over time as the associated debt is repaid.

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2017

13. Tangible capital assets

Cost	Beginning of year	Acquisitions	Disposals	End of year
Land	4,010,000	330,001	-	4,340,001
Land improvements	752,065	-	-	752,065
Buildings	13,828,982	389,844	-	14,218,826
Infrastructure	3,982,899	3,395,888	-	7,378,787
Equipment	760,847	153,979	(6,014)	908,812
Automotive	145,120	-	-	145,120
Art collection	136,389	2,255	-	138,644
Leasehold improvements	521,299	12,946	-	534,245
	24,137,601	4,284,913	(6,014)	28,416,500

Accumulated amortization	Beginning of year	Amortization	Disposals	End of year
Land improvements	172,858	49,713	-	222,571
Buildings	1,607,993	456,211	-	2,064,204
Infrastructure	1,305,901	79,658	-	1,385,559
Equipment	385,112	87,982	-	473,094
Automotive	95,126	13,679	-	108,805
Art collection	69,797	5,456	-	75,253
Leasehold improvements	257,057	89,041	-	346,098
	3,893,844	781,740	-	4,675,584

Net book value	2017	2016
Land	4,340,001	4,010,000
Land improvements	529,494	579,207
Buildings	12,154,622	12,220,989
Buildings under construction	-	-
Infrastructure	5,993,228	2,676,998
Equipment	435,718	375,735
Automotive	36,315	49,994
Art collection	63,391	66,592
Leasehold improvements	188,147	264,242
	23,740,916	20,243,757

Amortization expense of \$781,740 (2016 - \$773,177) was recorded in the Capital Fund.

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2017

14. Accumulated surplus

	2017	2016
Unrestricted surplus	1,644,374	602,551
Equity in operating reserve	10,529	3,265
Equity in replacement reserve	45,973	33,184
Equity in tangible capital assets	11,748,305	8,136,928
Equity in other non-financial assets	4,136,987	4,638,923
Equity in trust funds	157,983	2,308,063
	17,744,151	15,722,914

15. Investment in joint ventures

The Jackson Ridge Project (A Joint Venture)

The Nation's 50% investment in The Jackson Ridge Project (A Joint Venture) was established to rezone, subdivide and develop land on Jackson Road in Maple Ridge for single family residences.

A summary of the financial position of The Jackson Ridge Project (A Joint Venture) as at March 31, 2017 and for the period ended March 31, 2017, with comparative information for 2016 is as follows:

	2017	2016
Assets	4,583,035	4,556,334
Liabilities	519,292	1,132,440
	4,063,743	3,423,894

	2017	2016
Revenues	2,200,000	1,979,100
Expenses	1,538,135	1,732,954
	661,865	246,146

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2017

15. Investment in joint ventures (continued from previous page)

Seyem' Qwantlen Construction / Milestone Joint Venture

The Nation's 51% investment in Seyem' Qwantlen Construction / Milestone Joint Venture was established on February 1, 2017 to pursue and carry out construction and remediation projects on Kwantlen First Nation reserve lands.

A summary of the financial position and operations of Seyem' Qwantlen Construction / Milestone Joint Venture as at March 31, 2017 and for the period ended March 31, 2017 is as follows:

	2017
Assets	1,559,829
Liabilities	1,370,489
	189,340

	2017
Revenues	1,154,299
Expenses	964,959
	189,340

Seyem' QD / B&D Joint Venture

The Seyem' QD / B&D Joint Venture terminated during the year resulting in a gain on termination of \$1,649.

16. Budget figures

The budget figures presented in these financial statements are based upon the operating and capital budgets prepared by management.

17. Contingent liability

Kwantlen First Nation may be contingently liable for seven guaranteed housing mortgages. As at March 31, 2017, there are three outstanding housing mortgages under the Ministerial Loan Guarantees program totaling \$251,675 and four outstanding housing mortgages with Royal Bank of Canada totaling \$464,413, for which the Nation is guarantor.

18. Comparative figures

Certain comparative figures have been reclassified to conform with the financial statement presentation adopted for the current year.

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2017

19. Financial instruments

As part of its operations, Kwantlen First Nation carries a number of financial instruments. It is management's opinion that the Nation is not exposed to significant interest, currency or credit risks arising from these financial instruments except as otherwise disclosed.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk. In seeking to minimize the risks from interest rate fluctuations, the Nation manages exposure through its normal operating and financing activities.

Kwantlen First Nation is exposed to interest rate cash flow risk with respect to its operating lines of credit, long-term debt held with BMO Bank of Montreal and derivative instruments, which are subject to variable interest rates. Changes in the bank prime variable lending rates can cause fluctuations in interest payments and cash flows.

Kwantlen First Nation is exposed to interest rate price risk on its long-term debt with All Nations Trust Company as they are at fixed interest rates. The Nation carries the loans with All Nations Trust Company that are at fixed rates.

20. Segmented information

Kwantlen First Nation operates a number of programs and receives funding from various sources. For the management of and for reporting purposes, the Nation groups revenues, expenses, and accumulated surplus or deficit by segment based on major functional classification of activities as outlined below:

1. Administration includes general operation, support, and financial management of the Nation, property taxation, and Ottawa Trust Fund.
2. Capital includes activities related to the Nation's tangible capital assets.
3. Member and Community Services includes support programs and cultural activities for Nation members.
4. Infrastructure includes the repairs, maintenance, and replacement of infrastructure assets such as roads, grounds, buildings, and utilities systems.
5. Housing includes repairs and maintenance of homes and provision of housing to Nation members.
6. Health includes the provision of Health services and programs to Nation members
7. Social Development includes the provision of social assistance and programs to low-income Nation members
8. Education includes provision of support and programs to Nation students registered in pre-school, elementary, secondary, and post-secondary education programs.
9. Economic Development includes activities related to generating additional revenues for the Nation and employment opportunities for Nation members.
10. Lands and Resources includes activities related to the development of Indian Reserve lands and natural resources.

Kwantlen First Nation
Schedule 1 - Consolidated Statement of Expenses by Object
For the Year Ended March 31, 2017

	Budget	2017	2016
Expenses by Object			
Administration	34,211	22,379	35,072
Advertising	48,080	43,937	76,520
Amortization	755,921	781,740	773,177
Bad debts	-	7,045	-
Community activities and programs	2,000	1,300	1,430
Contracted services	534,858	387,307	572,032
Cost of sales	-	1,257,537	861,084
Education programs and supplies	276,676	287,164	338,269
Forestry expenses	-	272	427,431
Health programs and supplies	87,638	40,906	54,769
Home owner grants	34,000	31,929	33,117
Honoraria	71,850	86,075	92,734
Housing programs and supplies	2,150	4,925	73,138
Insurance	67,066	69,895	69,094
Interest and bank charges	60,924	77,263	70,748
Interest on long-term debt	564,507	572,602	577,556
Licenses, dues and fees	2,000	1,715	690
Management expenses	459,252	199,166	100,547
Materials and supplies	657,074	939,015	842,229
Meetings and events	263,430	273,878	277,441
Member support	125,200	122,863	130,200
Office and other	241,082	291,042	277,737
Operational costs	42,015	46,232	68,842
Professional fees	2,741,588	3,380,910	953,498
Project expenses	1,064,189	623,778	1,688,965
Property taxes	19,515	10,585	20,753
Rent	75,436	96,259	90,104
Repairs and maintenance	107,768	134,831	87,237
Salaries, wages, and benefits	3,560,242	4,449,974	3,593,483
Service contracts	52,174	47,882	41,044
Social development programs and supplies	143,927	152,469	144,066
Telephone and communications	47,765	55,658	54,270
Training	4,799	17,295	5,391
Travel	151,729	164,067	114,217
Utilities	54,558	55,763	62,472
Vehicle Lease	3,992	17,606	3,992
Workshops	34,260	31,347	35,889
	12,391,876	14,784,611	12,649,238

Kwantlen First Nation
Segmented Information - Administration
For the Year Ended March 31, 2017

	<i>Budget</i>	<i>2017</i>	<i>2016</i>
Revenue			
Indigenous and Northern Affairs Canada	284,847	284,847	222,665
Commercial lease income	196,000	196,000	314,920
Taxation	117,240	116,829	115,464
Interest income	36,700	56,841	74,381
New Relationship Trust	25,000	25,000	13,420
Province of British Columbia	16,652	16,529	2,481,684
BC special distribution	600	619	595
First Nations Tax Commission	-	-	5,000
	677,039	696,665	3,228,129
Expenses			
Administration	33,386	22,085	35,022
Bad debts	-	7,045	-
Contracted services	140,000	136,544	216,167
Home owner grants	34,000	31,929	33,117
Honoraria	62,150	64,775	76,150
Insurance	5,750	5,405	5,350
Interest and bank charges	7,500	7,647	11,704
Interest on long-term debt	60,000	57,156	59,963
Licenses, dues and fees	1,500	1,453	690
Materials and supplies	41,945	41,810	35,492
Meetings and events	7,250	9,892	14,577
Office and other	47,900	24,404	32,191
Professional fees	117,145	111,915	97,868
Salaries, wages and benefits	596,473	597,033	574,063
Service contracts	52,174	47,882	41,044
Telephone and communications	15,000	14,525	18,249
Travel	95,000	93,633	60,793
	1,317,173	1,275,133	1,312,440
Operating surplus (deficit) before transfers	(640,134)	(578,468)	1,915,689
Transfers			
Transfer to Capital	-	(335,823)	(6,000)
Transfer to Member and Community Services	(619,150)	(615,619)	(637,456)
Transfer to Infrastructure	(21,140)	(28,258)	(64,481)
Transfer from Economic Development	-	150	9,193
Transfer from Lands and Resources	-	-	(2,212)
	(640,290)	(979,550)	(700,956)
Operating surplus (deficit)	(1,280,424)	(1,558,018)	1,214,733
Accumulated operating surplus, beginning of year	3,651,626	3,651,623	2,436,890
Accumulated operating surplus, end of year	2,371,202	2,093,605	3,651,623

Kwantlen First Nation
Segmented Information - Capital
For the Year Ended March 31, 2017

	<i>Budget</i>	<i>2017</i>	<i>2016</i>
Revenue			
Gain on disposal of tangible capital assets	-	-	1,208
Expenses			
Amortization	755,921	781,740	773,177
Deficit before transfers	(755,921)	(781,740)	(771,969)
Transfers			
Transfer from Administration	-	335,823	6,000
Transfer from Infrastructure	3,542,123	3,504,649	263,566
Transfer from Cultural	-	2,255	1,500
Transfer from Housing	56,000	56,368	42,741
Transfer from Economic Development	398,000	494,022	492,161
	3,996,123	4,393,117	805,968
Operating surplus	3,240,202	3,611,377	33,999
Accumulated operating surplus, beginning of year	10,581,742	10,581,741	10,547,742
Accumulated operating surplus, end of year	13,821,944	14,193,118	10,581,741

Kwantlen First Nation
Segmented Information - Member and Community Services
For the Year Ended March 31, 2017

	<i>Budget</i>	<i>2017</i>	<i>2016</i>
Revenue			
Donations	10,500	25,763	1,150
Rental income	15,000	18,300	4,160
Sto:lo HRD	7,050	7,051	12,757
New Relationship Trust	-	-	2,000
	32,550	51,114	20,067
Expenses			
Community activities and programs	2,000	1,300	1,430
Honoraria	-	-	900
Licenses, dues and fees	500	262	-
Materials and supplies	8,500	16,430	8,429
Meetings and events	185,750	187,524	203,710
Member support	125,200	122,863	130,200
Repairs and maintenance	10,000	14,335	-
Salaries, wages and benefits	307,000	308,234	290,720
Summer student - SNHRD	9,000	7,012	20,128
Telephone and communications	2,000	2,321	2,060
Travel	1,700	2,395	1,117
Workshops	4,000	4,223	4,997
	655,650	666,899	663,691
Operating deficit before transfers	(623,100)	(615,785)	(643,624)
Transfers			
Transfer from Administration	619,150	615,619	637,456
Transfer to Capital	-	(2,255)	(1,500)
Transfer from Economic Development	3,950	2,421	7,668
	623,100	615,785	643,624
Operating surplus (deficit)	-	-	-

Kwantlen First Nation
Segmented Information - Infrastructure
For the Year Ended March 31, 2017

	<i>Budget</i>	<i>2017</i>	<i>2016</i>
Revenue			
Indigenous and Northern Affairs Canada	4,658,655	4,658,655	376,649
INAC revenue deferred	(1,099,751)	(1,099,751)	-
First Nations Health Authority	-	34,000	-
FNHA revenue deferred	-	(33,068)	-
Rental income	53,000	50,123	57,309
Other income	-	16,132	-
Naut'sa mawt Tribal Council	-	-	2,864
	3,611,904	3,626,091	436,822
Expenses			
Contracted services	50,246	50,247	69,323
Materials and supplies	2,760	3,052	2,237
Meetings and events	30,000	29,252	28,844
Member housing capital costs	2,150	4,925	73,138
Operational costs			
Administration Building	9,330	11,989	9,626
Church Building	1,375	1,213	789
Health Building	4,940	5,419	5,479
Boat House	1,420	1,327	7,904
Workshop Building	4,200	3,721	3,748
Cultural Center	20,750	22,565	41,295
Professional fees	-	932	-
Repairs and maintenance			
Equipment	6,780	5,350	8,309
Grounds	29,954	35,299	26,541
Salaries, wages and benefits	60,650	69,155	69,759
Telephone and communications	1,000	1,097	720
Travel	1,000	1,829	(305)
Utilities	40,055	38,592	44,365
Workshops	2,100	2,683	1,624
	268,710	288,647	393,396
Operating surplus before transfers	3,343,194	3,337,444	43,426
Transfers			
Transfer from Administration	21,239	28,258	64,481
Transfer to Capital	(3,542,123)	(3,504,649)	(263,566)
Transfer from Economic Development	177,690	138,947	155,659
	(3,343,194)	(3,337,444)	(43,426)
Operating surplus (deficit)	-	-	-

Kwantlen First Nation
Segmented Information - Housing
For the Year Ended March 31, 2017

	<i>Budget</i>	<i>2017</i>	<i>2016</i>
Revenue			
Rental income	69,870	69,870	52,320
Canada Mortgage and Housing Corporation	61,958	61,958	46,642
Interest income	20	11	9
Other income	-	380	-
	131,848	132,219	98,971
Expenses			
Administration	825	295	51
Insurance	36,133	32,070	35,716
Interest on long-term debt	24,507	24,507	21,234
Professional fees	2,200	2,200	2,020
Repairs and maintenance	14,190	15,362	8,611
Salaries, wages and benefits	5,280	13,820	10,539
Utilities	3,387	4,616	8,896
	86,522	92,870	87,067
Operating surplus before transfers	45,326	39,349	11,904
Transfers			
Transfer to Capital	(56,000)	(56,368)	(42,741)
Transfer from Economic Development	38,000	37,071	42,543
	(18,000)	(19,297)	(198)
Operating surplus	27,326	20,052	11,706
Accumulated operating surplus, beginning of year	36,448	36,448	24,742
Accumulated operating surplus, end of year	63,774	56,500	36,448

Kwantlen First Nation
Segmented Information - Health Services
For the Year Ended March 31, 2017

	Budget	2017	2016
Revenue			
First Nations Health Authority	391,749	391,749	341,625
FNHA recovery	-	(5,895)	(2,657)
FNHA revenue deferred	(13,000)	(12,985)	-
New Relationship Trust	2,000	2,000	2,000
BC Association of Aboriginal Friendship Centres	-	-	2,777
	380,749	374,869	343,745
Expenses			
Client support	1,000	179	685
Counselling	9,397	1,550	8,000
Health services	34,727	8,503	9,499
Honoraria	1,200	100	4,300
Insurance	3,000	2,706	3,088
Materials and supplies	3,500	4,557	8,209
Medical care supplies	2,549	2,942	2,796
Medical transportation	20,835	19,346	20,662
Meetings and events	3,000	2,115	1,970
Member health activities	9,000	4,016	6,443
Prenatal, babies and toddlers	2,997	2,750	5,809
Repairs and maintenance	16,530	16,530	-
Salaries, wages and benefits	349,724	348,947	311,472
Telephone and communications	1,920	3,822	3,842
Travel	12,850	11,745	12,012
Treatment centre assistance	7,133	1,619	875
Workshops	28,160	24,441	29,268
	507,522	455,868	428,930
Operating deficit before transfers	(126,773)	(80,999)	(85,185)
Transfers			
Transfer from Economic Development	126,773	80,999	85,185
Operating surplus (deficit)	-	-	-

Kwantlen First Nation
Segmented Information - Social Development
For the Year Ended March 31, 2017

	<i>Budget</i>	<i>2017</i>	<i>2016</i>
Revenue			
Indigenous and Northern Affairs Canada	143,927	143,927	160,855
INAC recovery	-	(18,398)	(3,691)
INAC reimbursement	-	-	8,639
	143,927	125,529	165,803
Expenses			
Adult in home care	38,511	42,006	45,939
Basic needs	73,789	92,907	73,789
Family violence	2,049	500	-
Honoraria	-	1,500	-
Meetings and events	21,930	26,426	-
Salaries, wages and benefits	25,350	25,352	33,095
Special needs	5,422	3,366	1,561
Travel	1,000	1,697	1,417
Youth and family programs	24,156	13,691	22,776
	192,207	207,445	178,577
Operating deficit before transfers	(48,280)	(81,916)	(12,774)
Transfers			
Transfer from Economic Development	48,280	81,916	12,774
Operating surplus (deficit)	-	-	-

Kwantlen First Nation
Segmented Information - Education
For the Year Ended March 31, 2017

	<i>Budget</i>	<i>2017</i>	<i>2016</i>
Revenue			
Indigenous and Northern Affairs Canada	253,348	253,348	247,791
First Nations Education Steering Committee	-	5,875	-
New Relationship Trust	-	-	12,000
	253,348	259,223	259,791
Expenses			
After school programs	7,000	6,300	3,453
Educational awards	19,500	16,441	14,563
Financial assistance	3,600	3,255	3,465
Grad program	3,000	2,258	3,335
Honoraria	1,000	550	2,775
Living allowance	80,000	78,522	96,124
Materials and supplies	17,775	16,425	21,216
Meetings and events	13,000	12,287	21,239
Pre-school	3,000	1,500	-
Salaries, wages and benefits	84,400	84,256	86,051
School fees	3,264	2,652	3,343
Transportation fees	-	-	953
Travel	3,000	3,322	3,349
Tuition fees	153,312	174,230	204,790
Tutoring and educational assessments	4,000	2,007	8,243
	395,851	404,005	472,899
Operating deficit before transfers	(142,503)	(144,782)	(213,108)
Transfers			
Transfer from Economic Development	142,503	144,782	213,108
Operating surplus (deficit)	-	-	-

Kwantlen First Nation
Segmented Information - Economic Development
Year Ended March 31, 2017

	<i>Budget</i>	<i>2017</i>	<i>2016</i>
Revenue			
Indigenous and Northern Affairs Canada	229,621	229,621	11,537
Contracting services	3,930,472	3,096,765	3,287,632
Commercial lease income	1,326,500	1,321,833	1,326,500
Merchandise sales	1,472,604	1,654,926	1,311,439
Forestry revenue	-	-	1,298,953
Land development	22,500	1,477,212	989,550
Campground revenue	69,300	63,967	61,899
Other income	63,143	100,324	36,740
Rental income	25,587	22,523	19,921
Interest income	825	601	1,314
BC Hydro	-	131,278	-
	7,140,552	8,099,050	8,345,485
Expenses			
Cost of sales	-	1,257,537	861,084
Advertising	48,080	43,937	76,520
Consulting fees	39,127	16,290	32,540
Contracted services	344,612	200,516	286,542
Forestry expenses	-	272	427,431
Honoraria	3,500	2,900	2,059
Insurance	22,183	29,713	24,940
Interest and bank charges	53,424	69,616	59,044
Interest on long-term debt	480,000	490,939	496,359
Management expenses	459,252	199,166	99,409
Materials and supplies	582,595	855,809	762,520
Meetings and events	2,500	2,277	6,350
Office and other	193,182	266,638	245,169
Professional fees	721,432	472,476	233,323
Project expenses	914,189	419,617	1,638,965
Property taxes	19,515	10,585	20,753
Rent	75,436	96,259	90,104
Repairs and maintenance	30,314	47,286	43,776
Salaries, wages and benefits	2,122,365	2,975,991	2,197,660
Telephone and communications	27,845	33,570	29,398
Training	4,799	17,295	5,391
Travel	37,179	47,893	33,447
Utilities	11,116	12,555	9,212
Vehicle Lease	3,992	17,606	3,992
	6,196,637	7,586,743	7,685,988
Operating surplus before transfers	943,915	512,307	659,497

Continued on next page

Kwantlen First Nation
Segmented Information - Economic Development
For the Year Ended March 31, 2017

	<i>Budget</i>	<i>2017</i>	<i>2016</i>
<i>Continued from previous page</i>			
Operating surplus before transfers	943,915	512,307	659,497
Transfers			
Transfer to Administration	-	(150)	(9,193)
Transfer to Capital	(398,000)	(494,022)	(492,161)
Transfer to Member and Community Services	(3,950)	(2,421)	(7,668)
Transfer to Infrastructure	(177,690)	(138,947)	(155,659)
Transfer to Housing	(38,000)	(37,071)	(42,543)
Transfer to Health	(126,773)	(80,999)	(85,185)
Transfer to Social Development	(48,280)	(81,916)	(12,774)
Transfer to Education	(139,503)	(144,782)	(213,108)
Transfer to Lands and Resources	-	(15,294)	(1,928)
	(932,196)	(995,602)	(1,020,219)
Operating deficit	11,719	(483,295)	(360,722)
Accumulated operating surplus, beginning of year	2,375,648	2,375,648	2,736,370
Accumulated operating surplus, end of year	2,387,367	1,892,353	2,375,648

Kwantlen First Nation
Segmented Information - Lands and Resources
For the Year Ended March 31, 2017

	<i>Budget</i>	<i>2017</i>	<i>2016</i>
Revenue			
Indigenous and Northern Affairs Canada	1,946,000	3,015,498	654,248
Province of British Columbia	69,685	69,685	69,685
	2,015,685	3,085,183	723,933
Expenses			
Honoraria	4,000	16,250	6,550
Management expenses	-	-	1,138
Materials and supplies	-	929	4,124
Meetings and events	-	4,105	751
Office and other	-	-	377
Professional fees	1,861,685	2,777,098	587,747
Project expenses	150,000	204,161	50,000
Repairs and maintenance	-	669	-
Salaries, wages and benefits	-	20,174	-
Telephone and communications	-	321	-
Travel	-	1,554	2,386
	2,015,685	3,025,261	653,073
Operating surplus (deficit) before transfers	-	59,922	70,860
Transfers			
Transfer from (to) Administration	-	-	2,212
Transfer from Economic Development	-	15,294	1,928
	-	15,294	4,140
Operating surplus (deficit)	-	75,216	75,000
Accumulated operating surplus (deficit), beginning of year	-	75,000	-
Accumulated operating surplus (deficit), end of year	-	150,216	75,000