

Kwantlen First Nation
Consolidated Financial Statements
March 31, 2014

Kwantlen First Nation
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For the Year Ended March 31, 2014

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Management's Responsibility

To the Members of Kwantlen First Nation

The accompanying consolidated financial statements of Kwantlen First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Kwantlen First Nation Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the Nation's external auditors.

MNP LLP is appointed by the Members to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

July 28, 2014

<u>Signed by Stewart Stolz, CPA, CA</u>	Finance Manager	<u>Signed by Marilyn Gabriel</u>	Chief
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Independent Auditors' Report

To the Members of Kwantlen First Nation:

We have audited the accompanying consolidated financial statements of Kwantlen First Nation, which comprise the consolidated statement of financial position as at March 31, 2014, and the consolidated statements of financial position, operations and accumulated surplus, changes in net financial assets (debt), cash flows and remeasurement losses for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Kwantlen First Nation as at March 31, 2014 and the results of its operations, changes in net financial assets (debt) and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Other Matter

The previous year's comparative financial statements as at and for the year ended March 31, 2013 were audited and issued by another public accountant.

Chilliwack, British Columbia

July 28, 2014

MNP LLP
Chartered Accountants

Kwantlen First Nation
Consolidated Statement of Financial Position
As at March 31, 2014

	2014	2013 <i>(Restated)</i>
Financial Assets		
Cash	843,650	1,658,802
Short-Term Investments (Note 5)	3,430,632	117,884
Accounts Receivable (Note 6)	1,780,956	1,149,728
	6,055,238	2,926,414
Restricted Assets		
Interest Reserve (Note 8)	64,700	97,814
Replacement Reserve (Note 9)	12,998	-
Trust Funds (Note 7)	2,682,627	3,049,350
	2,760,325	3,147,164
	8,815,563	6,073,578
Financial Liabilities		
Bank Indebtedness (Note 10)	190,000	-
Accounts Payable and Accrued Liabilities	2,353,460	1,728,745
Deferred Revenue (Note 11)	111,438	1,565,415
Debt (Note 13)	15,275,783	1,148,724
Derivative Instruments (Note 12)	336,122	-
Progress billings in excess of cost	35,245	106,697
	18,302,048	4,549,581
Net Financial Assets (Debt)	(9,486,485)	1,523,997
Non-Financial Assets		
Tangible Capital Assets (Note 14)	20,847,646	8,618,969
Property Under Development	4,606,293	4,228,970
Inventory	105,087	63,383
Prepaid Expenses	33,535	20,349
	25,592,561	12,931,671
Accumulated Surplus (Note 16)	16,106,077	14,455,668
Accumulated Surplus is Comprised Of:		
Accumulated Operating Surplus	16,442,199	14,455,668
Accumulated Remeasurement Losses	(336,122)	-
	16,106,077	14,455,668

Approved on Behalf of Chief and Council

Signed by Marilyn Gabriel

Signed by Les Antone

The accompanying notes are an integral part of these financial statements

Kwantlen First Nation
Consolidated Statement of Operations and Accumulated Surplus
For the Year Ended March 31, 2014

	<i>Budget</i>	<i>2014</i>	<i>2013 (Restated)</i>
Revenue			
Aboriginal Affairs and Northern Development Canada	951,234	2,350,757	2,028,836
AANDC Recovery	(10,387)	(6,698)	(75,000)
AANDC Recovery Reversal	-	75,000	-
Province of British Columbia	3,400,000	3,400,000	120,591
Contracting Services	1,166,319	1,492,532	3,476,363
BC Hydro	1,463,765	1,452,327	323,570
Commercial Lease Income	1,023,639	973,054	414,769
Merchandise Sales	458,509	388,424	85,256
Forestry Revenue	82,149	465,044	1,944,499
Other Income	61,155	363,567	179,994
First Nations Health Authority (<i>Note 17</i>)	301,217	301,217	296,921
Interest Income	71,359	101,867	155,260
Taxation	95,241	95,959	101,626
Rental Income	31,760	35,604	-
New Relationship Trust	6,000	31,000	4,000
Sto:lo HRD	24,984	24,984	22,993
Cigarette Sales	23,885	23,885	122,625
Canada Mortgage and Housing Corporation	23,954	21,614	70,180
Donations	-	7,595	-
Vancouver Fraser Port Authority	-	3,000	-
First Nations Education Steering Committee	1,730	1,994	5,612
BC Association of Aboriginal Friendship Centres	-	1,492	49,068
BC Special Distribution	-	561	-
Member Loan Repayments	-	-	4,820
School District #35	-	-	2,500
	9,176,513	11,604,779	9,334,483
Expenses			
Administration	1,146,089	1,075,285	950,770
Capital	192,115	562,730	163,875
Member and Community Services	405,411	443,002	532,261
Infrastructure	188,305	199,670	234,052
Housing	94,943	101,580	122,884
Health Services	417,211	440,591	399,177
Social Development	96,989	133,573	127,440
Education	474,248	433,510	382,258
Economic Development	2,626,755	4,399,733	5,123,614
Lands and Resources	402,846	1,828,574	618,431
	6,044,912	9,618,248	8,654,762
Annual Surplus	3,131,601	1,986,531	679,721

Continued on next page

The accompanying notes are an integral part of these financial statements

Kwantlen First Nation
Consolidated Statement of Operations and Accumulated Surplus
For the Year Ended March 31, 2014

	<i>Budget</i>	<i>2014</i>	<i>2013 (Restated)</i>
<i>Continued from previous page</i>			
Annual Surplus	3,131,601	1,986,531	679,721
Accumulated Operating Surplus, Beginning of Year, as previously stated	14,421,753	14,421,753	13,775,948
Correction of error (Note 19)	-	33,915	-
Accumulated Operating Surplus, Beginning of Year, as restated	-	14,455,668	13,775,948
Accumulated Operating Surplus, End of Year	17,553,354	16,442,199	14,455,668

The accompanying notes are an integral part of these financial statements

Kwantlen First Nation
Consolidated Statement of Changes in Net Financial Assets(Debt)
For the Year Ended March 31, 2014

	<i>Budget</i>	<i>2014</i>	<i>2013 (Restated)</i>
Annual Surplus	3,131,601	1,986,531	679,721
Tangible Capital Assets			
Acquisition of Tangible Capital Assets	(1,853,000)	(12,791,407)	(1,769,644)
Amortization	192,115	562,730	163,875
	(1,660,885)	(12,228,677)	(1,605,769)
Property Under Development			
Costs Incurred on Property Under Development	-	(377,323)	(1,982,875)
Inventory			
Change in Inventory	-	(41,704)	155,060
Prepaid Expenses			
Acquisition of Prepaid Expenses	(10,000)	(33,535)	(20,349)
Use of Prepaid Expenses	20,349	20,349	10,442
	10,349	(13,186)	(9,907)
Net Remeasurement Losses			
Change in Net Remeasurement Losses	-	(336,122)	-
Change in Net Financial Assets	1,481,065	(11,010,482)	(2,763,771)
Net Financial Assets, Beginning of Year	1,523,997	1,523,997	4,287,768
Net Financial Assets (Debt), End of Year	3,005,062	(9,486,485)	1,523,997

The accompanying notes are an integral part of these financial statements

Kwantlen First Nation
Consolidated Statement of Cash Flows
For the Year Ended March 31, 2014

	2014	2013 <i>(Restated)</i>
<hr/>		
Cash Provided By (Used For) the Following Activities		
Operating Activities		
Annual Surplus (Deficit)	1,986,531	679,721
Non-Cash Items		
Amortization	562,730	163,875
Revenue Earned in Trust Funds	(370,578)	(334,140)
	2,178,683	509,456
Changes in Working Capital Accounts		
Accounts Receivable	(631,227)	(182,530)
Accounts Payable and Accrued Liabilities	624,717	737,555
Deferred Revenue	(1,525,429)	(305,223)
Inventory	(41,704)	155,060
Prepaid Expenses	(13,186)	(9,901)
Property Under Development	(377,323)	(1,982,875)
	214,531	(1,078,458)
Financing Activities		
Advances of Long-Term Debt	14,889,500	1,148,724
Repayment of Long-Term Debt	(762,444)	-
Increase in Bank Indebtedness	190,000	-
Amounts Due from Other Venturers	-	492,500
	14,317,056	1,641,224
Investing Activities		
Acquisition of Tangible Capital Assets	(12,791,407)	(1,786,896)
Investment in Short-Term Investments	(3,312,748)	-
Redemption of Short-Term Investments	-	155,237
Deposits in Reserve Accounts	(12,998)	(97,814)
Withdrawal of Reserve Accounts	33,114	-
Deposits in Trust Funds	(16,669)	(4,820)
Withdrawal of Trust Funds	753,970	41,030
	(15,346,738)	(1,693,263)
Decrease in Cash Resources	(815,151)	(1,130,497)
Cash Resources, Beginning of Year	1,658,802	2,789,300
Cash Resources, End of Year	843,650	1,658,802
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Supplement cash flow information:		
Interest received	101,867	155,260
Interest paid	223,825	-

The accompanying notes are an integral part of these financial statements

Kwantlen First Nation
Consolidated Statement of Remeasurement Losses
For the Year Ended March 31, 2014

	2014	2013 <i>(Restated)</i>
Accumulated Remeasurement Gains, Beginning of Year	-	-
Unrealized Losses Attributed To:		
Derivative Instruments	(336,122)	-
Amounts Reclassified to the Statement of Operations:		
Derivative Instruments	-	-
	(336,122)	-
Accumulated Remeasurement Losses, End of Year	(336,122)	-

The accompanying notes are an integral part of these financial statements

1. Operations

Kwantlen First Nation (the "Nation") is a First Nation band located in the province of British Columbia that provides various services to its members. Kwantlen First Nation includes the Nation's government and all related entities that are accountable to the Nation and are either owned or controlled by the Nation.

2. Significant Accounting Policies

These consolidated financial statements of Kwantlen First Nation are the representations of management, prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

Principles of Consolidation

All controlled entities are fully consolidated on a line-by-line basis. Inter-entity balances and transactions have been eliminated on consolidation.

Organizations consolidated in Kwantlen First Nation's financial statements include:

- Seyem' Qwantlen Business Management Ltd.
- Seyem' Qwantlen Construction Ltd.
- Seyem' Qwantlen Construction Limited Partnership
- Seyem' Qwantlen Development Ltd.
- Seyem' Qwantlen Development Limited Partnership
- Seyem' Qwantlen Land Development Ltd.
- Seyem' Qwantlen Land Development Limited Partnership
- Seyem' Qwantlen Resources Ltd.
- Seyem' Qwantlen Resources Limited Partnership

In addition, the Nation has made investments in government partnerships, which are accounted for using the proportionate consolidation method:

- The Jackson Ridge Project (A Joint Venture) owned 50% by the Nation
- Seyem' QD / B&D Joint Venture owned 50% by the Nation
- Seyem' QD / Mutual Construction owned 51% by the Nation

Asset Classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets.

Net Financial Assets(Debt)

Kwantlen First Nation's financial statements are presented so as to highlight net financial assets as the measurement of financial position. The net financial assets of the Nation is determined by its financial assets less its liabilities. Net financial assets is comprised of two components, non-financial assets and accumulated surplus.

Inventory

Inventories are stated at the lower of average cost and net realizable value.

Short-Term Investments

Short-term investments consists of term deposits or guaranteed investment certificates and are recorded at cost. Accrued interest is recorded when earned.

2. Significant Accounting Policies *(Continued from previous page)*

Tangible Capital Assets

Tangible capital assets are initially recorded at cost based on historical cost accounting records. Contributed tangible capital assets are recorded at their fair value at the date of contribution.

Amortization

Tangible capital assets are amortized annually on a straight-line or declining balance basis over their estimated useful lives as follows:

Asset	Basis	Useful Life
Land Improvements	Straight-line	15 - 20 years
Buildings	Declining balance / Straight-line	4% / 40 years
Infrastructure	Straight-line	50 years
Equipment	Declining balance / Straight-line	20 - 55% / 5 - 20 years
Automotive	Declining balance / Straight-line	30% / 5 - 10 years
Art Collection	Straight-line	25 years
Leasehold Improvements	Straight-line	3 years

Funds Held in Ottawa Trust Fund

Funds held in trust on behalf of the Nation's members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position with an offsetting amount in accumulated surplus. Trust moneys consist of:

- Capital trust moneys derived from nonrenewable resource transactions on the sale of land or other tangible capital assets; and
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

Revenue Recognition

Government Funding

Kwantlen First Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

Contracting Revenue

Contracting revenue is recognized on the accrual basis according to the terms of the contractual agreements.

Housing Rental Income

Rental revenue is recorded in the year it is earned. At the end of each year, management evaluates whether rent revenue is collectible and records a bad debt expense and allowance for doubtful accounts for those amounts designated as unlikely to be collected.

First Nation Capital and Revenue Trust Funds

Kwantlen First Nation recognizes revenues at the time funds are contributed from the accounts held in Ottawa. Interest revenue is recognized when earned.

Other Revenue

Other revenue is recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

2. Significant Accounting Policies *(Continued from previous page)*

Measurement Uncertainty (Use of Estimates)

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the reporting period.

Accounts receivable and amounts due from related entities are stated after evaluation as to their collectibility and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

Long-lived Assets and Discontinued Operations

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies. When the Nation determines that a long-lived asset no longer has any long-term service potential to the Nation, the excess of its net carrying amount over any residual value is recognized as an expense in the statement of operations. Write-downs are not reversed.

Financial Instruments

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Nation has not elected to carry any such financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the effective interest rate method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Nation determines if there is a significant adverse change in the expected amount of timing of future cash flows, the carrying value of the financial asset is reduced to the highest present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Nation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

Derivative instruments are financial contracts whose value changes in response to a change in a specified interest rate, exchange rate or other variable, provided in the case of a non-financial variable, the variable is not specific to a party to the contract. Derivative contracts usually have no initial net investment, or a net investment which would be smaller than a non-derivative contract, and are settled at a future date.

Derivatives are initially recognized at fair value on the date which a derivative contract is entered into. They are subsequently re-measured at their fair value and reported as assets where they have a positive fair value or as liabilities where they have a negative fair value.

Segments

Kwantlen First Nation conducts its operations through various segments as described in Note 23. These operating segments are established by management to facilitate the achievement of the Nation's long-term objectives, to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis.

The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements.

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2014

3. Change in Accounting Policy

Effective April 1, 2013, the First Nation adopted the Public Sector Accounting Board's (PSAB) new recommendations for the recognition, measurement, presentation and disclosure of financial assets, financial liabilities and derivatives under Section PS 3450 Financial Instruments. The new Section is applied prospectively, and prior periods have not been restated. There was no material impact on the consolidated financial statements from the prospective application of the new accounting recommendations.

4. Change In Accounting Estimate

During the year, management prospectively revised its estimate of the useful life of the Nation's tangible capital assets. The estimated useful life of certain buildings were changed from 20 years to 40 years. The effect in the current year of this change in estimate was to decrease accumulated amortization by \$79,599 and to increase current year surplus by \$79,599. The effect of this change in estimate on future years is to decrease accumulated amortization and to increase surplus.

5. Short-Term Investments

Included in short-term investments are term deposits of \$118,766 (2013 - \$117,884) which secure letters of credit for the Jackson Ridge Project (A Joint Venture) development project. The bank can draw on these term deposits in the event they are required to pay out on the letters of credit.

6. Accounts Receivable

	2014	2013
Member Loans	196,015	194,936
Trade Receivables	1,563,419	928,998
Other Receivables	17,635	25,794
CMHC Subsidy Receivable	3,887	-
	1,780,956	1,149,728

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2014

7. Trust Funds

Trust funds consist of Ottawa Trust accounts that arise from funds derived from capital or revenue sources as outlined in Section 62 of the Indian Act. The management of these funds are governed by Sections 63 to 69 of the Indian Act.

	2014	2013
Capital Fund		
Balance, Beginning of Year	233,194	269,404
Housing Loan Repayments	16,669	4,820
Transfer to Revenue Fund	(32,000)	-
Withdrawals	(3,970)	(41,030)
Balance, End of Year	213,893	233,194
Revenue Fund		
Balance, Beginning of Year	2,816,156	2,482,016
Rental Income	285,720	265,769
Interest Income	84,297	68,371
BC Special Distribution	561	-
Transfer from Capital Fund	32,000	-
Withdrawals	(750,000)	-
Balance, End of Year	2,468,734	2,816,156
	2,682,627	3,049,350

8. Interest Reserve

The interest reserve account consists of cash that is restricted for the payments of interest on the long-term debt in the Jackson Ridge Project (A Joint Venture) (see Note 13).

9. Replacement Reserve

Under the terms of the agreement with Canada Mortgage and Housing Corporation, the Replacement Reserve account is to be credited in the amount of \$5,040 annually as stated in Schedule "B" of the Operating Agreement. These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time.

As at March 31, 2014, \$12,998 has been set aside to fund this reserve.

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2014

10. Bank Indebtedness

The Nation carries operating lines of credit with Royal Bank of Canada and BMO Bank of Montreal that are secured by general security agreements. The operating lines entitle the Nation to borrow a maximum amount of \$760,000 with Royal Bank of Canada that bears interest at variable rates ranging from 1.2% to 1.6% above the bank's prime lending rate and \$800,000 with BMO Bank of Montreal that bears interest at a variable rate of bank prime plus 0.5%. As of March 31, 2014, \$190,000 (2013 - \$0) of the operating lines of credit were utilized.

11. Deferred Revenue

	<i>Opening Balance</i>	<i>Funds Received</i>	<i>Revenue Recognized</i>	<i>2014 Closing Balance</i>	<i>2013</i>
BC Hydro	1,463,765	-	(1,452,327)	11,438	1,463,765
Parklane Homes	25,000	-	-	25,000	25,000
CMHC	1,650	-	(1,650)	-	1,650
The Jackson Ridge Project (A Joint Venture)	75,000	-	-	75,000	75,000
	1,565,415	-	(1,453,977)	111,438	1,565,415

12. Derivative Instruments

In the ordinary course of business, the Nation enters into various derivative contracts, including interest rate swaps. Derivative financial instruments may be undertaken to manage price risk from the Nation's exposure to fixed interest rates related to its debt.

Notional Amounts of Derivatives Used to Manage Interest Rate Risk

	<i>Maturity of Derivatives in 1 to 5 Years</i>	<i>Maturity of Derivatives in 5 to 10 Years</i>	<i>Total 2014</i>	<i>Total 2013</i>
Receive Fixed / Pay Floating Swaps	964,278	10,418,441	11,382,719	-

Fair Values of Derivatives Used to Manage Interest Rate Risk

	<i>2014</i>	<i>2013</i>
Receive Fixed / Pay Floating Swaps	(336,122)	-

The above interest rate swaps are amortized swaps that reduce over time as the associated debt is repaid.

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2014

13. Long-Term Debt

	2014	2013
BMO Bank of Montreal loan, payments of \$34,643 per month including interest at 4.97% per annum, matures December 1, 2023 (secured - see below).	5,210,790	-
BMO Bank of Montreal loan, payments of \$33,151 per month including interest at 4.45% per annum, matures December 1, 2020 (secured - see below).	5,207,651	-
BMO Bank of Montreal loan, payments of \$9,254 per month including variable interest at bank prime plus 0.75% per annum, matures November 1, 2038, secured by a general security agreement.	1,781,534	-
BMO Bank of Montreal loan, payments of \$5,893 per month including interest at 3.97% per annum, matures December 1, 2018 (secured - see below).	964,278	-
Demand loan bearing interest at variable interest at bank prime plus 1.75% per annum, matures August 31, 2014, secured by the development costs in the Jackson Ridge Project (A Joint Venture) and by limited personal and corporate guarantees of the venturers.	799,173	600,000
CMHC Phase 1 - All Nations Trust Company mortgage, payments of \$2,873 per month including interest at 1.52% per annum, renewal May 1, 2018, matures May 1, 2038.	696,490	548,724
CMHC Phase 2 - All Nations Trust Company mortgage, payments of \$2,464 per month including interest at 2.04% per annum, renewal March 1, 2019, matures March 1, 2039.	545,894	-
Loan, payments of \$1,693 per month including interest at 12.0% per annum, matures July 15, 2016, secured by a general security agreement.	69,974	-
	15,275,783	1,148,724

Principal repayments on long-term debt in each of the next five years are estimated as follows:

2015	1,271,501
2016	502,636
2017	508,887
2018	495,508
2019	1,317,621
	4,096,153

Three of the BMO Bank of Montreal loans totaling \$11,382,719 are secured by a mortgage of \$14,000,000 over specific land and buildings and an assignment of rents.

Long-term debt for CMHC housing projects are secured by Ministerial guarantees of the Ministry of Aboriginal Affairs and Northern Development Canada.

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2014

14. Tangible Capital Assets

	<i>Cost</i>	<i>Additions</i>	<i>Disposals</i>	<i>Accumulated Amortization</i>	<i>2014 Net Book Value</i>
Land	4,010,000	123,731	-	-	4,133,731
Buildings	5,479,248	11,788,630	-	(1,834,429)	15,433,449
Land Improvements	398,732	-	-	(73,560)	325,172
Equipment	352,341	296,235	(107,896)	(216,599)	324,081
Automotive	96,362	90,565	(8,698)	(47,541)	130,688
Art Collection	134,889	-	-	(58,946)	75,943
Leasehold Improvements	17,253	492,247	-	(84,917)	424,583
	10,488,825	12,791,408	(116,594)	(2,315,992)	20,847,646

	<i>Cost</i>	<i>Additions</i>	<i>Disposals</i>	<i>Accumulated Amortization</i>	<i>2013 Net Book Value</i>
Land	4,010,000	-	-	-	4,010,000
Buildings	4,195,870	1,283,378	-	(1,483,718)	3,995,530
Land Improvements	25,456	373,276	-	(39,153)	359,579
Equipment	262,341	90,000	-	(255,783)	96,558
Automotive	79,872	16,490	-	(37,652)	58,710
Art Collection	128,389	6,500	-	(53,550)	81,339
Leasehold Improvements	-	17,253	-	-	17,253
	8,701,928	1,786,897	-	(1,869,856)	8,618,969

Amortization expense of \$562,730 (2013 - \$163,875) was recorded in the Capital Fund.

15. Investment in Joint Ventures

The Jackson Ridge Project (A Joint Venture)

The Jackson Ridge Project (A Joint Venture) was started in order to rezone, subdivide and develop land on Jackson Road for single family residences.

A summary of the financial position of The Jackson Ridge Project (A Joint Venture) as at March 31, 2014, with comparative information for 2013 is as follows:

	<i>2014</i>	<i>2013</i>
Assets	4,737,097	4,335,605
Liabilities	(1,837,097)	(1,435,605)
	2,900,000	2,900,000

The Jackson Ridge Project (A Joint Venture) did not have any revenues or expenses during the year ended March 31, 2014 or 2013.

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2014

15. Investment in Joint Ventures *(Continued from Previous Page)*

Seyem' QD / B&D Joint Venture

The Seyem' QD / B&D Joint Venture was started to pursue and carry out civil construction projects.

A summary of the financial position and operations of The Seyem' QD / B&D Joint Venture as at March 31, 2014 and for the period ended March 31, 2014, with comparative information for 2013 is as follows:

	2014	2013
Assets	57,701	16,164
Liabilities	(38,665)	(4,683)
	19,036	11,481

	2014	2013
Revenues	124,922	189,095
Expenses	(110,143)	(177,614)
	14,779	11,481

Seyem' QD / Mutual Construction Joint Venture

The Seyem' QD / B&D Joint Venture was started to pursue and carry out civil construction projects.

A summary of the financial position and operations of The Seyem' QD / Mutual Construction Joint Venture as at March 31, 2014 and for the period ended March 31, 2014, with comparative information for 2013 is as follows:

	2014	2013
Assets	77,758	-
Liabilities	(26,381)	-
	51,377	-

	2014	2013
Revenues	396,734	-
Expenses	(351,722)	-
	45,012	-

Kwantlen First Nation
Notes to the Consolidated Financial Statements
For the Year Ended March 31, 2014

16. Accumulated Surplus

	2014	2013
Unrestricted Surplus	442,993	(976,628)
Equity in Replacement Reserve	12,998	-
Equity in Tangible Capital Assets	8,222,543	8,070,244
Equity in Other Non-Financial Assets	4,744,915	4,312,702
Equity in Trust Funds	2,682,627	3,049,350
	16,106,077	14,455,668

17. First Nations Health Authority

Under Section 7 of the Novated Agreement with First Nations and Inuit Health Branch (FNIHB) and First Nations Health Authority (FNHA), Kwantlen First Nation is required to report a breakdown of revenue and expenses incurred for the periods of April 1, 2013 to September 30, 2013 and October 1, 2013 to March 31, 2014.

	<i>FNIHB</i> <i>Apr 1, 2013 to</i> <i>Sep 30, 2013</i>	<i>FNHA</i> <i>Oct 1, 2013 to</i> <i>Mar 31, 2014</i>	<i>Total</i>
Revenue			
First Nations and Inuit Health Branch	150,610	-	150,610
First Nations Health Authority	-	150,607	150,607
	150,610	150,607	301,217
Expenses			
Community Programs	137,777	119,336	257,113
Health Protection Programs	5,122	5,122	10,244
Health Governance & Infrastructure Support	42,147	41,691	83,838
Primary Health Care - Home and Community Care	23,089	23,747	46,836
Primary Health Care - Oral Health Strategy	1,923	1,709	3,632
NIHB - Medical Transportation	9,854	7,624	17,478
	219,912	199,229	419,141
Deficit	(69,302)	(48,622)	(117,924)

18. Financial Instruments

As part of its operations, Kwantlen First Nation carries a number of financial instruments. It is management's opinion that the Nation is not exposed to significant interest, currency or credit risks arising from these financial instruments except as otherwise disclosed.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk. In seeking to minimize the risks from interest rate fluctuations, the Nation manages exposure through its normal operating and financing activities.

Kwantlen First Nation is exposed to interest rate cash flow risk with respect to its long-term debt held with BMO Bank of Montreal, its demand loan and its derivative instruments, which are subject to variable interest rates. Changes in the bank prime variable lending rates can cause fluctuations in interest payments and cash flows.

Kwantlen First Nation is exposed to interest rate price risk on its long-term debt with All Nations Trust Company, BMO Bank of Montreal and loan payable as they are at fixed interest rates. The Nation carries two loans with All Nations Trust Company that are at fixed rates.

19. Correction of Prior Year Error

During the year, the Nation determined that \$16,669 of expenses were recorded in error on the Statement of Operations in the prior year. The effect of correcting this error in the prior year was to decrease expenses in the amount of \$16,669 and decrease liabilities in the amount of \$16,669. The retroactive application of this correction of an error did not have a material impact on the results of operations and financial condition of the Nation.

During the year, the Nation determined that \$17,253 of leasehold improvements were expensed in error on the Statement of Operations in the prior year. The effect of correcting this error in the prior year was to decrease expenses in the amount of \$17,253 and increase tangible capital assets in the amount of \$17,253. The retroactive application of this correction of an error did not have a material impact on the results of operations and financial condition of the Nation.

20. Budget Figures

The budget figures presented in these financial statements are based upon the operating and capital budgets approved by Council.

21. Contingent Liability

Kwantlen First Nation may be contingently liable for seven guaranteed housing mortgages totaling \$522,823 (2013 - \$540,048).

22. Comparative Figures

Certain comparative figures have been reclassified to conform with the financial statement presentation adopted for the current year.

23. Segmented Information

Kwantlen First Nation operates a number of programs and receives funding from various sources. For the management of and for reporting purposes, the Nation groups revenues, expenses, and accumulated surplus or deficit by segment based on major functional classification of activities as outlined below:

1. Administration includes general operation, support, and financial management of the Nation, property taxation, and Ottawa Trust Fund.
2. Capital includes activities related to the Nation's tangible capital assets.
3. Member and Community Services includes support programs and cultural activities for Nation members.
4. Infrastructure includes the repairs, maintenance, and replacement of infrastructure assets such as roads, grounds, buildings, and utilities systems.
5. Housing includes repairs and maintenance of Nation member homes and provision of housing to Nation members.
6. Health includes the provision of Health services and programs to Nation members
7. Social Development includes the provision of social assistance and programs to low-income Nation members
8. Education includes provision of support and programs to Nation students registered in pre-school, elementary, secondary, and post-secondary education programs.
9. Economic Development includes activities related to generating additional revenues for the Nation and employment opportunities for Nation members.
10. Lands and Resources includes activities related to the development of Indian Reserve lands and natural resources.

Kwantlen First Nation
Schedule 1 - Consolidated Statement of Expenses by Object
For the Year Ended March 31, 2014

	<i>Budget</i>	<i>2014</i>	<i>2013</i>
Expenses by Object			
Administration	60,050	44,994	32,552
Advertising	29,893	46,757	6,950
Adult In Home Care	-	34,295	28,047
After School Programs	20,400	18,371	8,235
Amortization	192,115	562,730	163,875
Basic Needs	34,388	31,509	29,582
Cigarette Cost of Sales	20,007	20,007	101,059
Client Support	5,400	8,184	12,845
Community Activities and Programs	21,300	26,522	22,548
Contracted Services	175,876	180,168	198,734
Counselling	33,300	24,264	18,140
Educational Awards	22,750	25,521	14,600
Financial Assistance	4,950	4,710	4,305
Forestry Expenses	14,484	157,268	1,177,203
Grad Program	1,000	824	-
Health Services	18,950	17,535	45,382
Home and Community Care	3,000	1,420	5,004
Honoraria	111,400	117,133	91,163
Insurance	48,388	58,864	45,415
Interest and Bank Charges	27,400	33,089	12,423
Interest on Long-Term Debt	199,902	223,825	21
Licenses, Dues, Taxes and Fees	3,072	1,841	3,144
Living Allowance	65,860	64,190	83,260
Management Expenses	549,601	63,061	148,730
Materials and Supplies	312,239	370,184	131,790
Medical Transportation	15,000	17,384	16,800
Meetings and Events	141,500	162,068	167,642
Member Health Activities	19,800	23,724	17,913
Member Support	26,500	45,218	24,005
Office	101,408	290,836	219,105
Operational Costs	29,891	36,333	32,688
Pre-School	1,500	1,000	3,000
Prenatal, Babies and Toddlers	4,000	2,709	3,741
Professional Fees	1,272,724	3,009,402	1,006,066
Project Expenses	226,841	932,464	2,343,549
Rent	22,733	51,671	37,707
Repairs and Maintenance	62,785	94,974	157,285
Salaries, wages, and benefits	1,609,309	2,258,324	1,717,850
Service Contracts	62,723	62,787	67,114
School Fees	5,525	2,421	3,262
Special Needs	4,949	1,130	3,944
Summer Student	26,714	26,839	29,005
Telephone and Communications	16,815	36,732	28,815
Treatment Centre Assistance	10,000	8,707	2,686
Training	38,730	26,858	10,270
Travel	100,537	108,986	108,132
Tuition Fees	204,217	189,863	186,909
Tutoring and Educational Assessments	4,000	4,001	3,346
Utilities	32,179	33,448	28,722
Workshops	1,607	19,981	16,969
Youth and Family Programs	27,200	33,123	33,231
	6,044,912	9,618,248	8,654,762

Kwantlen First Nation
Segmented Information - Administration
For the Year Ended March 31, 2014

	Budget	2014	2013 (Restated)
Revenue			
Aboriginal Affairs and Northern Development Canada	174,875	174,875	185,207
Province of British Columbia	3,300,000	3,300,000	-
Commercial Lease Income	262,000	285,720	265,769
Interest Income	71,359	101,649	153,694
Taxation	95,241	95,959	101,626
Cigarette Sales	23,885	23,885	122,625
BC Special Distribution	-	561	-
Other Income	-	-	54,776
Member Loan Repayments	-	-	4,820
	3,927,360	3,982,649	888,517
Expenses			
Cigarette Cost of Sales	20,007	20,007	101,059
Administration	60,000	43,530	32,552
Community Activities and Programs	900	200	900
Contracted Services	156,500	137,131	181,528
Employee Benefits	200,865	122,999	73,020
Honoraria	95,500	84,365	71,350
Insurance	4,835	4,835	4,835
Interest and Bank Charges	7,400	6,998	5,517
Interest on Long-Term Debt	32,511	33,786	-
Licenses, Dues and Fees	972	915	674
Materials and Supplies	31,550	33,968	31,197
Meetings and Events	19,000	19,148	5,769
Office	24,525	17,741	25,489
Professional Fees	29,660	32,480	21,374
Salaries and Wages	324,966	403,423	256,643
Telephone and Communications	12,175	12,003	11,197
Travel	62,000	38,972	60,548
Service Contracts	62,723	62,787	67,114
	1,146,089	1,075,285	950,770
Operating Surplus (deficit) before Transfers	2,781,271	2,907,364	(62,253)

Continued on next page

Kwantlen First Nation
Segmented Information - Administration
For the Year Ended March 31, 2014

	<i>Budget</i>	<i>2014</i>	<i>2013</i>
<i>Continued from previous page</i>			
Operating Surplus (deficit) before Transfers	2,781,271	2,907,364	(62,253)
Transfers			
Transfer from (to) Infrastructure	145,199	100,577	(595,604)
Transfer to Health Services	(113,994)	(135,882)	(75,001)
Transfer to Education	(221,552)	(174,147)	(137,815)
Transfer to Member and Community Services	(149,909)	(312,934)	(440,691)
Transfer to Housing	(69,873)	(67,749)	(52,704)
Transfer to Social Development	(2,485)	(22,105)	(10,860)
Transfer to Capital	-	-	(22,990)
Transfer to Lands and Resources	-	(3,970)	(124)
	(703,012)	(616,209)	(1,335,789)
Operating Surplus (Deficit)	2,078,259	2,291,155	(1,398,042)
Accumulated Operating Surplus (Deficit), Beginning of Year	(604,623)	(604,623)	793,419
Accumulated Operating Surplus (Deficit), End of Year	1,473,636	1,686,532	(604,623)

Kwantlen First Nation
Segmented Information - Capital
For the Year Ended March 31, 2014

	<i>Budget</i>	<i>2014</i>	<i>2013</i>
Expenses			
Amortization	192,115	562,730	163,875
Deficit before Transfers	(192,115)	(562,730)	(163,875)
Transfers			
Transfer from Housing - Principal Loan Payments	24,878	20,542	-
Transfer from Infrastructure	1,467,765	1,907,531	2,084,973
Transfer from Administration	-	-	22,990
Transfer from (to) Economic Development	-	(498,843)	808,997
Transfer to Capital Projects - Mortgage Proceeds	-	(714,202)	(548,724)
	1,492,643	715,028	2,368,236
Operating Surplus	(1,684,758)	152,298	2,204,361
Accumulated Operating Surplus, Beginning of Year	10,515,057	10,515,057	8,310,695
Accumulated Operating Surplus, End of Year	8,830,299	10,667,355	10,515,057

Kwantlen First Nation
Segmented Information - Member and Community Services
For the Year Ended March 31, 2014

	<i>Budget</i>	<i>2014</i>	<i>2013</i>
Revenue			
Aboriginal Affairs and Northern Development Canada	-	-	51,442
BC Hydro	-	91,053	-
Sto:lo HRD	24,984	24,984	22,993
Donations	-	7,595	-
Other Income	2,500	2,442	9,523
New Relationship Trust	2,000	2,000	2,000
First Nations Education Steering Committee	1,730	1,994	5,612
	31,214	130,068	91,570
Expenses			
Community Activities and Programs	20,400	26,322	21,648
Employee Benefits	7,600	54,018	67,730
Honoraria	900	450	1,900
Licenses, Dues and Fees	2,100	926	2,470
Materials and Supplies	12,500	9,368	12,129
Meetings and Events	116,100	128,232	137,803
Member Support	26,500	45,218	24,005
Salaries and Wages	188,297	146,969	228,939
Summer Student - FNESC	1,730	1,849	5,612
Summer Student - SNHRD	24,984	24,990	23,393
Telephone and Communications	800	873	-
Travel	3,500	2,807	5,783
Workshops	-	980	849
	405,411	443,002	532,261
Operating Deficit before Transfers	(374,197)	(312,934)	(440,691)
Transfers			
Transfer from Administration	149,909	312,934	440,691
Operating Surplus (Deficit)	(224,288)	-	-

Kwantlen First Nation
Segmented Information - Infrastructure
For the Year Ended March 31, 2014

	<i>Budget</i>	<i>2014</i>	<i>2013</i>
Revenue			
Aboriginal Affairs and Northern Development Canada	47,106	47,106	881,049
AANDC Recovery	-	-	(75,000)
AANDC Recovery Reversal	-	75,000	-
BC Hydro	1,463,765	1,361,274	323,570
Other Income	-	17,803	674
Rental Income	-	350	-
BC Association of Aboriginal Friendship Centres	-	-	23,813
Province of British Columbia	-	-	20,591
	1,510,871	1,501,533	1,174,697
Expenses			
Contracted Services	-	21,682	-
Employee Benefits	3,252	10,617	6,242
Honoraria	-	250	-
Materials and Supplies	2,865	3,735	2,133
Operational Costs			
Administration Building	11,829	10,738	12,655
Church Building	1,366	1,333	1,126
Health Building	5,808	7,026	7,934
Boat House	626	626	612
Workshop Building	4,619	3,585	10,360
Cultural Center	5,643	13,025	-
Repairs and Maintenance			
Grounds	26,357	25,985	21,830
Equipment	6,670	8,152	10,040
Buildings	-	-	30,190
Salaries and Wages	84,254	55,805	99,695
Telephone and Communications	-	256	-
Travel	1,230	1,233	1,261
Utilities	32,179	32,919	28,722
Workshops	1,607	2,703	1,252
	188,305	199,670	234,052
Operating Surplus before Transfers	1,322,566	1,301,863	940,645
Transfers			
Transfer from (to) Administration	145,199	(100,577)	595,604
Transfer from Capital - Mortgage Proceeds	-	714,202	548,724
Transfer to Capital	(1,467,765)	(1,907,531)	(2,084,973)
Transfer to Housing	-	(7,957)	-
	(1,322,566)	(1,301,863)	(940,645)
Operating Surplus (Deficit)	-	-	-

Kwantlen First Nation
Segmented Information - Housing
For the Year Ended March 31, 2014

	<i>Budget</i>	<i>2014</i>	<i>2013</i>
Revenue			
Rental Income	31,760	29,449	-
Canada Mortgage and Housing Corporation	23,954	21,614	70,180
Interest Income	-	1	-
	55,714	51,064	70,180
Expenses			
Administration	50	1,464	-
Employee Benefits	-	3,598	-
Insurance	33,947	32,161	28,003
Interest on Long-Term Debt	11,318	10,644	-
Professional Fees	9,100	12,341	-
Repairs and Maintenance	26,140	24,576	94,881
Salaries and Wages	14,388	16,266	-
Utilities	-	530	-
	94,943	101,580	122,884
Operating Deficit before Transfers	(39,229)	(50,516)	(52,704)
Transfers			
Transfer from Administration	69,873	67,749	52,704
Transfer from Infrastructure	-	7,957	-
Transfer to Capital - Principal Loan Payments	(24,878)	(20,542)	-
	44,995	55,164	52,704
Operating Surplus	5,766	4,648	-
Accumulated Operating Surplus, Beginning of Year	-	-	-
Accumulated Operating Surplus, End of Year	5,766	4,648	-

Kwantlen First Nation
Segmented Information - Health Services
For the Year Ended March 31, 2014

	<i>Budget</i>	<i>2014</i>	<i>2013</i>
Revenue			
First Nations Health Authority	301,217	301,217	296,921
New Relationship Trust	2,000	2,000	2,000
BC Association of Aboriginal Friendship Centres	-	1,492	25,255
	303,217	304,709	324,176
Expenses			
Client Support	5,400	8,184	12,845
Contracted Services	19,376	21,356	17,206
Counselling	33,300	24,264	18,140
Employee Benefits	8,664	40,520	28,771
Health Services	18,950	17,535	45,382
Home and Community Care	3,000	1,420	5,004
Honoraria	4,500	4,390	4,050
Insurance	2,700	3,602	9,998
Materials and Supplies	8,929	7,983	7,864
Medical Care Supplies	6,000	6,063	6,041
Medical Transportation	15,000	17,384	16,800
Meetings and Events	2,400	1,798	600
Member Health Activities	19,800	23,724	17,913
Prenatal, Babies and Toddlers	4,000	2,709	3,741
Salaries and Wages	234,902	211,430	172,575
Telephone and Communications	3,840	4,744	3,043
Travel	16,450	18,480	13,161
Treatment Centre Assistance	10,000	8,707	2,686
Workshops	-	16,298	13,357
	417,211	440,591	399,177
Operating Deficit before Transfers	(113,994)	(135,882)	(75,001)
Transfers			
Transfer from Administration	113,994	135,882	75,001
Operating Surplus (Deficit)	-	-	-

Kwantlen First Nation
Segmented Information - Social Development
For the Year Ended March 31, 2014

	<i>Budget</i>	<i>2014</i>	<i>2013</i>
Revenue			
Aboriginal Affairs and Northern Development Canada	104,891	118,166	116,580
AANDC Recovery	(10,387)	(6,698)	-
	94,504	111,468	116,580
Expenses			
Basic Needs	34,388	31,509	29,582
Adult In Home Care	-	34,295	28,047
Employee Benefits	502	2,735	2,442
Honoraria	-	-	450
Salaries and Wages	29,850	29,288	27,958
Special Needs	4,949	1,130	3,944
Training Employment and Support Initiative	-	1,160	1,737
Travel	100	333	49
Youth and Family Programs	27,200	33,123	33,231
	96,989	133,573	127,440
Operating Deficit before Transfers	(2,485)	(22,105)	(10,860)
Transfers			
Transfer from Administration	2,485	22,105	10,860
Operating Surplus (Deficit)	-	-	-

Kwantlen First Nation
Segmented Information - Education
For the Year Ended March 31, 2014

	<i>Budget</i>	<i>2014</i>	<i>2013</i>
Revenue			
Aboriginal Affairs and Northern Development Canada	250,695	257,363	241,943
New Relationship Trust	2,000	2,000	-
School District #35	-	-	2,500
	252,695	259,363	244,443
Expenses			
After School Programs	20,400	18,371	8,235
Educational Awards	22,750	25,521	14,600
Employee Benefits	1,182	1,910	5,165
Financial Assistance	4,950	4,710	4,305
Grad Program	1,000	824	-
Honoraria	10,500	11,775	8,150
Living Allowance	65,860	64,190	83,260
Materials and Supplies	26,383	17,452	15,979
Meetings and Events	4,000	3,382	5,331
Pre-School	1,500	1,000	3,000
Salaries and Wages	98,181	82,594	36,802
School Fees	5,525	2,421	3,262
Transportation Fees	2,600	2,650	1,920
Travel	1,200	2,846	484
Tuition Fees	204,217	189,863	186,909
Tutoring and Educational Assessments	4,000	4,001	3,346
Workshops	-	-	1,510
	474,248	433,510	382,258
Operating Deficit before Transfers	(221,553)	(174,147)	(137,815)
Transfers			
Transfer from Administration	221,553	174,147	137,815
Operating Surplus (Deficit)	-	-	-

Kwantlen First Nation
Segmented Information - Economic Development
Year Ended March 31, 2014

	<i>Budget</i>	<i>2014</i>	<i>2013</i>
Revenue			
Aboriginal Affairs and Northern Development Canada	10,000	10,000	10,000
Province of British Columbia	100,000	100,000	100,000
Contracting Services	1,166,319	1,492,532	3,476,363
Commercial Lease Income	761,639	687,334	149,000
Merchandise Sales	458,509	388,424	85,256
Forestry Revenue	42,970	386,687	1,868,807
Other Income	58,655	343,322	115,021
New Relationship Trust	-	25,000	-
Rental Income	-	5,805	-
Interest Income	-	217	1,565
	2,598,092	3,439,321	5,806,012
Expenses			
Advertising	29,893	46,757	6,950
Consulting Fees	553,857	807,254	111,988
Forestry Expenses	14,484	157,268	1,177,203
Honoraria	-	4,203	5,263
Insurance	6,906	18,266	2,579
Interest and Bank Charges	20,000	26,091	6,907
Interest on Long-Term Debt	156,073	179,396	21
Management Expenses	549,601	63,061	148,730
Materials and Supplies	224,012	288,022	56,443
Meetings and Events	-	9,508	18,139
Office	76,883	273,095	193,616
Professional Fees	217,261	373,954	254,272
Project Expenses	246,841	908,217	2,343,549
Rent	22,733	51,671	37,707
Repairs and Maintenance	3,618	36,261	344
Salaries and Wages	452,406	1,076,150	711,872
Telephone and Communications	-	18,855	14,575
Training	38,730	25,698	8,532
Travel	13,457	36,006	24,924
	2,626,755	4,399,733	5,123,614
Operating Surplus (Deficit) before Transfers	(28,663)	(960,412)	682,398
Transfers			
Transfer from (to) Capital	-	498,843	(808,997)
Operating Deficit	(28,663)	(461,569)	(126,599)
Accumulated Operating Surplus, Beginning of Year	-	4,545,234	4,671,833
Accumulated Operating Surplus, End of Year	(28,663)	4,083,665	4,545,234

Kwantlen First Nation
Segmented Information - Lands and Resources
For the Year Ended March 31, 2014

	<i>Budget</i>	<i>2014</i>	<i>2013</i>
Revenue			
Aboriginal Affairs and Northern Development Canada	363,667	1,743,247	542,615
Forestry Revenue	39,179	78,357	75,692
Vancouver Fraser Port Authority	-	3,000	-
	402,846	1,824,604	618,307
Expenses			
Honoraria	-	11,700	-
Materials and Supplies	-	3,593	-
Professional Fees	402,846	1,783,374	618,431
Professional Fees - Environmental Site Assessment	-	24,247	-
Travel	-	5,660	-
	402,846	1,828,574	618,431
Operating Deficit before Transfers	-	(3,970)	(124)
Transfers			
Transfer from Administration	-	3,970	124
Operating Deficit	-	-	-
Accumulated Operating Deficit, Beginning of Year	-	-	-
Accumulated Operating Deficit, End of Year	-	-	-