

**Sts'ailes**  
**Consolidated Financial Statements**  
*March 31, 2019*

# Sts'ailes Contents

For the year ended March 31, 2019

---

## Page

### Management's Responsibility

### Independent Auditors' Report

### Consolidated Financial Statements

Consolidated Statement of Financial Position.....	1
Consolidated Statement of Operations and Accumulated Surplus.....	2
Consolidated Statement of Changes in Net Debt.....	3
Consolidated Statement of Cash Flows.....	4

### Notes to the Consolidated Financial Statements..... 5

Schedule 1 - Consolidated Schedule of Tangible Capital Assets.....	16
Schedule 2 - Schedule of Consolidated Expenses by Object.....	17
Schedule 3 - Sts'ailes Administration and Governance.....	18
Schedule 4 - Employment.....	19
Schedule 5 - Social Development.....	20
Schedule 6 - Education.....	21
Schedule 7 - Health.....	22
Schedule 8 - Snowoyelh.....	23
Schedule 9 - Community Development.....	24
Schedule 10 - Economic Development.....	25
Schedule 11 - Housing.....	26
Schedule 12 - Lands.....	27
Schedule 13 - Economic Development - Controlled Entities.....	28

---

## Management's Responsibility

---

To the Members of Sts'ailes

The accompanying consolidated financial statements of Sts'ailes are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Sts'ailes Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the Nation's external auditors.

MNP LLP is appointed by the Members to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

July 22, 2019



CAO

# Independent Auditor's Report

---

To the Members of Sts'ailes:

## Opinion

We have audited the consolidated financial statements of Sts'ailes (the "Nation"), which comprise the consolidated statement of financial position as at March 31, 2019, and the consolidated statements of operations, accumulated surplus, changes in net debt, cash flows and the related schedules for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Nation as at March 31, 2019, and the results of its consolidated operations and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

## Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Nation's financial reporting process.

## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.


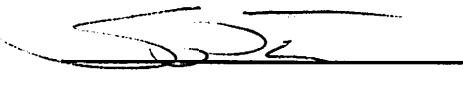
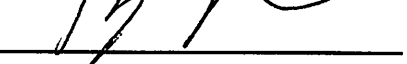

Chilliwack, British Columbia

July 22, 2019

*MNP LLP*

Chartered Professional Accountants

**Sts'ailes**  
**Consolidated Statement of Financial Position**  
*As at March 31, 2019*

	2019	2018
<b>Financial assets</b>		
Cash and cash equivalents	324,462	1,738,663
Restricted cash (Note 3)	295,135	578,269
Accounts receivable (Note 4)	2,172,038	2,382,173
Inventory for resale	95,169	131,553
Investment in Nation business entities (Note 5)	3,726,411	3,695,031
Funds held in trust (Note 6)	539,240	596,862
Long-term loans (Note 7)	5,000,000	5,000,000
<b>Total of financial assets</b>	<b>12,152,455</b>	<b>14,122,551</b>
<b>Liabilities</b>		
Bank indebtedness (Note 8)	1,137,877	592,732
Accounts payable and accruals (Note 9)	1,322,547	1,834,448
Deferred revenue (Note 10)	831,539	1,558,588
Long-term debt (Note 11)	13,215,655	12,918,447
Term loans due on demand (Note 12)	3,000,156	3,061,116
Reforestation obligation	407,528	407,839
<b>Total of financial liabilities</b>	<b>19,915,302</b>	<b>20,373,170</b>
<b>Net debt</b>	<b>(7,762,847)</b>	<b>(6,250,619)</b>
<b>Contingencies (Note 13)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Schedule 1)	15,997,329	13,069,968
Prepaid expenses	761,904	882,992
<b>Total non-financial assets</b>	<b>16,759,233</b>	<b>13,952,960</b>
<b>Accumulated surplus (Note 14)</b>	<b>8,996,386</b>	<b>7,702,341</b>
<b>Approved on behalf of the Council</b>		
 _____ 17	Councillor	 _____ Councillor
 _____	Councillor	 _____ Councillor

The accompanying notes are an integral part of these financial statements

**Sts'ailes**

**Consolidated Statement of Operations and Accumulated Surplus**  
*For the year ended March 31, 2019*

	<i>Schedules</i>	<i>2019 Budget</i>	<i>2019</i>	<i>2018</i>
<b>Revenue</b>				
Indigenous Services Canada		6,151,581	8,463,537	6,472,901
Economic activity		-	7,539,142	6,360,198
Province of British Columbia		1,010,457	3,746,301	2,639,919
First Nation Health Authority		1,641,069	1,997,522	1,911,585
Sts'ailes contracts		397,333	567,840	1,430,886
Other revenue		3,860,110	377,313	97,157
Canada Mortgage and Housing Corporation		-	42,265	32,343
Sto:lo Aboriginal Skills and Employment Training		591,925	598,358	516,023
Rental income		397,562	457,184	435,101
Interest income		34,000	29,359	22,424
Ottawa trust income		-	15,494	15,419
New Relationship Trust		-	-	7,760
Loss on disposal of tangible capital assets		-	-	(80,335)
Funding reimbursement (recovery)		-	126,183	(48,852)
Income (loss) from investment in Nation business entities		-	(251,635)	257,701
		<b>14,084,037</b>	<b>23,708,863</b>	<b>20,070,230</b>
<b>Program expenses</b>				
Sts'ailes Administration and Governance	3	2,507,924	2,198,071	1,472,192
Employment	4	497,026	572,697	443,251
Social Development	5	422,005	1,104,579	1,075,917
Education	6	5,871,420	5,650,266	5,761,574
Health	7	1,235,039	1,117,118	1,508,706
Snowoyelh	8	1,308,593	1,582,887	1,009,706
Community Development	9	1,491,273	2,073,304	1,881,586
Economic Development	10	437,028	499,858	325,877
Housing	11	400,420	640,329	814,560
Lands	12	780,399	831,833	673,232
Economic Development - Controlled Entities	13	-	6,143,876	4,915,248
<b>Total expenditures</b>		<b>14,951,127</b>	<b>22,414,818</b>	<b>19,881,849</b>
<b>Annual surplus (deficit)</b>		<b>(867,090)</b>	<b>1,294,045</b>	<b>188,381</b>
<b>Accumulated surplus, beginning of year</b>		<b>7,702,341</b>	<b>7,702,341</b>	<b>7,513,960</b>
<b>Accumulated surplus, end of year</b>		<b>6,835,251</b>	<b>8,996,386</b>	<b>7,702,341</b>

The accompanying notes are an integral part of these financial statements

**Sts'ailes**  
**Consolidated Statement of Changes in Net Debt**  
*For the year ended March 31, 2019*

	<i>2019 Budget</i>	<i>2019</i>	<i>2018</i>
<b>Annual surplus (deficit)</b>	<b>(867,090)</b>	<b>1,294,045</b>	188,381
Purchases of tangible capital assets	-	<b>(3,903,303)</b>	(1,591,233)
Amortization of tangible capital assets	<b>1,378,646</b>	<b>1,359,942</b>	1,185,317
Proceeds on disposal of tangible capital assets	-	-	7,505
Loss on disposal of tangible capital assets	-	-	80,337
Government transfer of land	-	<b>(384,000)</b>	-
	<b>1,378,646</b>	<b>(2,927,361)</b>	(318,074)
Acquisition of prepaid expenses	-	<b>(761,904)</b>	(882,992)
Use of prepaid expenses	-	<b>882,992</b>	637,720
	-	<b>121,088</b>	(245,272)
<b>(Increase) decrease in net financial debt</b>	<b>511,556</b>	<b>(1,512,228)</b>	(374,965)
<b>Net debt, beginning of year</b>	<b>(6,250,619)</b>	<b>(6,250,619)</b>	(5,875,654)
<b>Net debt, end of year</b>	<b>(5,739,063)</b>	<b>(7,762,847)</b>	(6,250,619)



**Sts'ailes**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2019*

	2019	2018
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Annual surplus (deficit)	1,294,045	188,381
Non-cash items		
Amortization	1,359,942	1,185,317
Change in funds held in trust	57,622	(15,418)
Gain/loss on disposal of tangible capital assets	-	80,337
Income (loss) from investment in Nation business entities	251,635	(257,701)
Government transfer of land	(384,000)	-
	<b>2,579,244</b>	<b>1,180,916</b>
Changes in working capital accounts		
Restricted cash	283,134	(161,266)
Accounts receivable	209,135	(42,794)
Inventory for resale	36,384	(8,650)
Accounts payable and accruals	(512,522)	549,595
Deferred revenue	(727,050)	1,453,349
Reforestation obligation	311	(34,092)
Prepaid expenses	121,088	(245,272)
	<b>1,989,724</b>	<b>2,691,786</b>
<b>Financing activities</b>		
Advances of long-term debt	436,053	343,473
Repayment of long-term debt	(138,845)	(169,294)
Advances of operating line of credit	545,145	82,526
Repayment of term loans due on demand	(60,960)	(352,920)
	<b>781,393</b>	<b>(96,215)</b>
<b>Capital activities</b>		
Purchases of tangible capital assets	(3,903,303)	(1,591,233)
Proceeds on disposal of tangible capital assets	-	7,505
	<b>(3,903,303)</b>	<b>(1,583,728)</b>
<b>Investing activities</b>		
Advances to Nation business entities	(282,015)	(3,117,292)
<b>Decrease in cash resources</b>	<b>(1,414,201)</b>	<b>(2,105,449)</b>
<b>Cash resources, beginning of year</b>	<b>1,738,663</b>	<b>3,844,112</b>
<b>Cash resources, end of year</b>	<b>324,462</b>	<b>1,738,663</b>
<b>Supplementary cash flow information</b>		
Interest paid	676,561	568,543

**1. Operations**

Sts'ailes (the "First Nation") is located in the province of British Columbia, and provides various services to its members. Sts'ailes includes the Band's members, government and all related entities that are accountable to the First Nation and are either owned or controlled by the First Nation.

**2. Significant accounting policies**

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

***Reporting entity consolidated***

The financial statements consolidate the financial activities of all entities and departments comprising Sts'ailes reporting entity, except for Nation business entities. Trusts administered on behalf of third parties by Sts'ailes are excluded from the Nation reporting entity.

Nation has consolidated the assets, liabilities, revenue, and expenses of the following entities and departments:

- Sts'ailes Development Limited Partnership
- Sts'ailes Development Corporation
- Chehalis Indian Band Economic Development Trust
- Sts'ailes Social Housing - Post-1997 Programs
- Sasquatch Crossing Eco Lodge Ltd
- SLD (Sts'ailes Sasq'ets A:eylexwtawtexw) Land Holdings Inc.

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

Sts'ailes business entities, owned or controlled by the Nation's Council but not dependent on the Nation for their continuing operations, are included in the consolidated financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent that the business entity accounting principles are not adjusted to conform to those of the Nation. Thus, the Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received. Entities accounted for by the modified equity basis include:

- Harrison Salmon Producers Limited Partnership
- Sts'ailes Eco Energy Development (Sakwi) Limited Partnership
- Sts'ailes Eco Energy Development (Bremner Trio) Limited Partnership

***Basis of presentation***

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

***Asset classification***

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets, prepaid expenses, and inventories of supplies.

**2. Significant accounting policies** *(Continued from previous page)*

**Net debt**

The Nation's consolidated financial statements are presented so as to highlight net debt as the measurement of consolidated financial position. The net debt of the Nation is determined by its financial assets less its liabilities. Net debt combined with non-financial assets comprise a second indicator of financial position, accumulated surplus.

**Tangible capital assets**

Tangible capital assets are initially recorded at cost based on historical cost accounting records. Contributed tangible assets are recorded at their fair value at the date of contribution.

**Amortization**

Tangible capital assets are amortized annually using the following methods at rates intended to amortize the cost of the assets over their estimated useful lives:

	<b>Method</b>	<b>Rate</b>
Buildings	declining balance	10%
Housing	declining balance	10%
Infrastructure	declining balance	10%
Equipment	declining balance	20 - 30%

**Funds held in Ottawa Trust Fund**

Funds held in trust on behalf of the Nation's members by the Government of Canada in the Ottawa Trust Fund are reported on the consolidated statement of financial position with an offsetting amount in accumulated surplus. Trust moneys consist of:

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other Nation tangible capital assets; and
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

**Revenue recognition**

**Government Transfers**

The Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

**Housing Rental Income**

Rental revenue is recorded in the year it is earned. At the end of each year, management evaluates whether rent revenue is collectible and records a bad debt expense and allowance for doubtful accounts for those amounts designated as unlikely to be collected.

**Funds held in Ottawa Trust Fund**

Due to measurement uncertainty, revenue related to the receipt of funds held in the Ottawa Trust Fund is recognized when it is received.

**Own source revenue**

Own source revenue derived from such sources as resource based revenues, interest income and other revenue are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

**2. Significant accounting policies** *(Continued from previous page)*

**Investments**

Sts'ailes uses the modified equity method to account for its investment in Harrison Salmon Producers Limited Partnership, Sts'ailes Eco Energy Development (Sakwi) Limited Partnership and Sts'ailes Eco Energy Development (Bremner Trio) Limited Partnership whereby the First Nation records its proportionate share of annual earnings as revenue.

**Measurement uncertainty**

The preparation of the consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable and amounts due from related First Nation entities and departments, are stated after evaluation as to their collectibility and an appropriate allowance for doubtful accounts is provided where considered necessary. Provisions are made for slow moving and obsolete inventory. Amortization is based on the estimated useful lives of tangible capital assets. Reforestation obligation is based upon various judgments and assumptions and is accrued and charged to earnings on the basis of the volume of timber cut.

**Inventory**

Management has estimated the value of the inventory based upon their assessment of the realizable amount less selling costs.

**Long-lived assets**

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

When Sts'ailes determines that a long-lived asset no longer has any long-term service potential to the organization, the excess of its net carrying amount over any residual value is recognized as an expense in the statement of operations. Write-downs are not reversed.

**Segments**

Sts'ailes conducts its business through eleven reportable segments: Sts'ailes Administration and Governance, Employment, Social Development, Education, Health, Snowoyelh, Community Development, Economic Development, Housing, Lands, and Economic Development - Controlled Entities. These operating segments are established by senior management to facilitate the achievement of Sts'ailes long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements.

**Retirement benefits**

Sts'ailes has a defined contribution pension plan covering substantially all full-time employees who have completed one year of service. There are no prior service costs. Contributions are discretionary, and are based on the percentage of participants' contributions, up to a maximum. Sts'ailes contributions totaled \$212,429 (2018 - \$300,777)

**2. Significant accounting policies** *(Continued from previous page)*

***Liability for contaminated site***

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2019.

At each financial reporting date, the Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made. Management has determined that no liability exists as at March 31, 2019.

**3. Restricted cash**

	<b>2019</b>	<b>2018</b>
CMHC Operating and Replacement Reserves	<b>37,626</b>	22,987
Secured Revenues Trust Account	<b>231,348</b>	529,121
Term Deposit - Bank of Montreal	<b>26,161</b>	26,161
<b>Total</b>	<b>295,135</b>	578,269

***Notes to restricted assets***

***Replacement Reserve***

Under agreements with Canada Mortgage and Housing Corporation the Nation established a replacement reserve, funded by an annual allocation of \$9,255 (2018 - \$6,555), to ensure replacement of buildings financed by CMHC. At March 31, 2019, \$22,981 has been set aside to fund this reserve (2018 - \$22,987). The reserve was fully funded at March 31, 2019 (2018 - fully funded).

In accordance with terms of the agreements, CMHC reserve moneys must be held or invested only in accounts or instruments guaranteed by the Canada Deposit Insurance Corporation, or as otherwise approved by CMHC. Reserve withdrawals are credited first to interest and then to principal.

***Operating reserve***

Under agreements with Canada Mortgage and Housing Corporation (CMHC) 1997 On-Reserve Program requirements, the First Nation must establish an operating reserve resulting from annual surplus after the payment of all costs and expenses including allocation to the replacement reserve. These funds along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation, or as otherwise mutually agreed to by Sts'ailes and CMHC.

These funds must only be used for the ongoing operating costs of the housing projects committed under the 1997 On-Reserve Program. Accordingly, future years' deficits may be recovered from the Operating Reserve fund. At March 31, 2019, \$14,645 has been set aside to fund this reserve (2018 - nil).

***Secured Revenues Trust Account***

The secured revenues trust account arises from a financing agreement with the First Nations Finance Authority (FNFA). Other revenues of Sts'ailes are deposited into this account to secure funds FNFA has lent to Sts'ailes. The account is managed by a third party which is required to pay amounts to FNFA under the terms of the borrowing agreement before paying any remaining amount from the account to Sts'ailes.

***Terms Deposit - Bank of Montreal***

This term deposit is pledged as security in favour of the BC Assets and Land Commission.

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

**4. Accounts receivable**

	<b>2019</b>	<b>2018</b>
Accounts receivable	<b>1,967,283</b>	2,255,988
CMHC subsidy assistance receivable	<b>37,197</b>	5,498
Rent receivable	<b>131,093</b>	105,142
Tax receivables	<b>36,465</b>	15,545
	<b>2,172,038</b>	2,382,173

Accounts receivable is net of an allowance of doubtful accounts in the amount of \$1,184,851 (2018 - \$1,184,851).

**5. Investment in Nation business entities**

Harrison Salmon Producers Limited Partnership, 50% interest, unsecured, non-interest bearing, no stated terms of repayment. No amounts are due within the year.

Sts'ailes Eco Energy Development (Sakwi) Limited Partnership, 99% interest, unsecured, non-interest bearing, no stated terms of repayment. No amounts are due within the year.

Sts'ailes Eco Energy Development (Bremner Trio) Limited Partnership, 99% interest, unsecured, non-interest bearing, no stated terms of repayment. No amounts are due within the year.

	<b>2019</b>	<b>2018</b>
Partnership interest - Harrison Salmon Producers Limited Partnership	<b>929,411</b>	939,542
Amount due to/from Harrison Salmon Producers Limited Partnership	<b>10,793</b>	(129,272)
	<b>940,204</b>	810,270
Partnership interest - Sts'ailes Eco Energy Development (Sakwi) Limited Partnership	<b>(900,304)</b>	(675,835)
Amount due from Sts'ailes Eco Energy Development (Sakwi) Limited Partnership	<b>484,985</b>	344,558
	<b>(415,319)</b>	(331,277)
Partnership interest - Sts'ailes Eco Energy Development (Bremner Trio) Limited Partnership	<b>(35,916)</b>	(19,881)
Amount due from Sts'ailes Eco Energy Development (Bremner Trio) Limited Partnership	<b>3,237,442</b>	3,235,919
	<b>3,201,526</b>	3,216,038
	<b>3,726,411</b>	3,695,031

Financial information for Harrison Salmon Producers Limited Partnership is as follows:

	<b>2019</b>	<b>2018</b>
Current assets	<b>149,096</b>	893,330
Capital assets	<b>1,680,333</b>	1,676,211
Advances to related parties	<b>72,850</b>	154,864
	<b>1,902,279</b>	2,724,405
Current liabilities	<b>19,112</b>	820,157
Advances from related parties	<b>25,592</b>	26,410
	<b>44,704</b>	846,567
Partners' capital	<b>1,857,575</b>	1,877,838
	<b>1,902,279</b>	2,724,405

	<b>2019</b>	<b>2018</b>
Revenue	<b>619,655</b>	1,480,852
Expenses	<b>639,918</b>	565,950
Net income (loss)	<b>(20,263)</b>	914,902

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

**5. Investment in Nation business entities** *(Continued from previous page)*

Financial information for Sts'ailes Eco Energy Development (Sakwi) Limited Partnership is as follows:

	<b>2019</b>	2018
Current assets	<b>65,076</b>	43,519
Long-term investment	<b>804,212</b>	931,981
	<b>869,288</b>	975,500
Long-term debt	<b>1,286,344</b>	1,308,568
Advances from related parties	<b>483,337</b>	342,835
	<b>1,769,681</b>	1,651,403
Partners' deficiency	<b>(900,393)</b>	(675,903)
	<b>869,288</b>	975,500

	<b>2019</b>	2018
Loss from investment in partnership	<b>(103,464)</b>	(85,709)
Expenses	<b>121,028</b>	110,589
Net loss	<b>(224,492)</b>	(196,298)

Financial information for Sts'ailes Eco Energy Development (Bremner Trio) Limited Partnership is as follows:

	<b>2019</b>	2018
Investments	<b>3,200,000</b>	3,200,000
Advances to Bremner Trio Hydro Corporation	<b>5,000,000</b>	5,000,000
	<b>8,200,000</b>	8,200,000
Advances from Sts'ailes	<b>5,260,000</b>	5,260,000
Advances from Sts'ailes Development Corporation	<b>2,975,919</b>	2,959,883
	<b>8,235,919</b>	8,219,883
Partners' deficiency	<b>(35,919)</b>	(19,883)
	<b>8,200,000</b>	8,200,000

	<b>2019</b>	2018
Expenses	<b>16,037</b>	3,427
Net loss	<b>16,037</b>	3,427

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

**6. Funds held in trust**

Capital and revenue trust monies are transferred to the First Nation on the authorization of the Minister of Indigenous Services Canada, with the consent of the First Nation's Council.

	<b>2019</b>	<b>2018</b>
<b>Capital Trust</b>		
Balance, beginning/end of year	<b>530,706</b>	530,706
<b>Revenue Trust</b>		
Balance, beginning of year	<b>66,156</b>	50,738
Interest	<b>13,034</b>	12,935
Provincial grants	<b>2,460</b>	2,483
Less: Transfers to Nation	<b>73,116</b>	-
Balance, end of year	<b>8,534</b>	66,156
	<b>539,240</b>	596,862

**7. Long-term loans**

Long-term loans receivable consists of a \$5,000,000 promissory note issued to Sts'ailes Eco Energy Development (Bremner Trio) Limited Partnership, a partnership owned 99% by the Sts'ailes. Repayment terms are 13% interest per annum until the principal amount and all accrued interest has been paid, commencing six months after the Bremner Trio Hydro Corporation commences production. As of March 31, 2019, production had not begun and interest has not begun accruing.

**8. Bank indebtedness**

Under a line of credit arrangement with the Bank of Montreal, Sts'ailes may borrow up to \$1,650,000. The line of credit bears interest at bank's prime rate plus 0.50%. The prime rate at March 31, 2019 was 3.95% (2018 - 3.45%). This arrangement does not have a termination date and can be withdrawn at the bank's option. The credit line is secured by a general security agreement covering all property of Sts'ailes.

**9. Accounts payable and accruals**

Included in accounts payable and accruals are government remittances payable of \$74,691 (2018 - \$70,904).

**10. Deferred revenue**

	<b>2019</b>	<b>2018</b>
Deferred forestry revenue	<b>3,647</b>	66,405
Deferred Indigenous Services Canada capital funding	<b>167,675</b>	1,408,000
Deferred other funding and resources	<b>660,217</b>	84,183
	<b>831,539</b>	1,558,588



**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

**11. Long-term debt**

	<b>2019</b>	<b>2018</b>
First Nations Finance Authority promissory note, bearing monthly interest only payments at the interim financing rate of 3.75%, until the promissory note is commissioned.	<b>9,400,000</b>	9,400,000
Interim Financing Debt Reserve Fund Investment, the Authority holds a deposit of 5% of the loans advanced in the Debt Reserve Fund. Interest is paid daily at an annual rate of 1.60%.	<b>(482,359)</b>	(475,759)
First Nations Finance Authority promissory note, bearing interest at 3.79%, with blended monthly payments of \$21,445, due June 2024.	<b>2,980,555</b>	3,120,624
Interim Financing Debt Reserve Fund Investment, the Authority holds a deposit of 5% of the loans advanced in the Debt Reserve Fund. Interest is paid daily at an annual rate of 1.10%.	<b>(197,643)</b>	(190,151)
All Nation's Trust Company mortgage, payments of \$2,917 per month including interest at 2.13%, up for renewal on October 1, 2022.	<b>649,124</b>	616,993
All Nation's Trust Company mortgage, payments of \$1,843 per month including interest at 1.21%, up for renewal on May 1, 2021.	<b>429,925</b>	446,740
All Nation's Trust Company mortgage interest only at 1.91% advance for construction of homes.	<b>436,053</b>	-
	<b>13,215,655</b>	12,918,447

Principal repayments on long-term debt in each of the next five years, assuming long-term debt subject to refinancing is renewed, are estimated as follows:

2020	159,288
2021	159,955
2022	160,634
2023	161,326
2024	162,031

The following specified revenue streams are pledged as security in favour of the First Nation Finance Authority:

- Harrison Hydro Limited Partnership
- Stooke Creek Project Limited Partnership
- Forest & Range Consult and Revenue Sharing Agreement
- Sts'ailes Development Limited Partnership - Fisheries
- Sts'ailes Development Limited Partnership - Forestry

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

**12. Term loans due on demand**

	<b>2019</b>	<b>2018</b>
Bank of Montreal loan bearing interest at prime plus 0.95%, payable in blended monthly instalments of \$32,344	<b>3,000,156</b>	-
Bank of Montreal - refinanced in current year	-	1,220,419
Bank of Montreal - refinanced in current year	-	136,522
Bank of Montreal - refinanced in current year	-	748,805
Bank of Montreal - refinanced in current year	-	488,177
Bank of Montreal - refinanced in current year	-	346,935
Bank of Montreal - refinanced in current year	-	119,633
Bank of Montreal - refinanced in current year	-	625
	<b>3,000,156</b>	<b>3,061,116</b>

Principal repayments on long-term debt in each of the next five years, assuming the loans are paid in accordance with the terms and not called, are estimated as follows:

2020	253,345
2021	266,041
2022	279,374
2023	293,375
2024	308,078

Bank of Montreal demand loans are secured by the following guarantees:

- Department of Indigenous Services Canada guarantee in the amount of \$250,000
- Guarantee in the amount of \$5,000,000 signed by Sasquatch Crossing Eco Lodge Ltd.
- First and second ranking all-Indebtedness Mortgage in the amount of \$6,000,000 over 15500 Morris Valley Rd, Harrison, BC
- First Nations Market Housing Fund credit enhancement facility approved to \$2,700,000

**13. Contingent liabilities**

a) As of March 31, 2019, Sts'ailes was contingently liable in respect of one guaranteed individual Band Member mortgage with a total outstanding principal balance of \$34,578 (2018 - \$38,763).

b) Sts'ailes is the guarantor for \$3,000,000 in residential loans granted to Sts'ailes members under the Housing and Loan Program by the Bank of Montreal.

c) Sts'ailes has provided a limited guarantee on a commercial loan to one of its business entities, Sts'ailes Eco Energy Development (Sakwi) Limited Partnership. The guarantee is limited to the royalties received by Sts'ailes under the terms of the Impact Benefit Agreement with Sakwi Creek Power Corp. and BC Hydro. The amount of the royalties is undetermined as of the date of the consolidated financial statements. The outstanding balance of the commercial loan at March 31, 2019 is \$1,286,343 (2018 - \$1,333,570).

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

**14. Accumulated surplus**

Accumulated surplus consists of the following:

	2019	2018
Equity in Tangible Capital Assets	11,482,069	8,945,118
Internally Restricted Equity (Note 15)	244,091	636,822
Operating Deficit	(3,306,640)	(2,505,254)
Equity in Ottawa Trust Funds	539,240	596,862
CMHC Operating and Replacement Reserves	37,626	28,793
	<b>8,996,386</b>	<b>7,702,341</b>

**15. Internally Restricted Equity**

The First Nation maintains reserve funds for certain tangible capital assets. These balances at March 31, 2019 are as follows:

	2019	2018
Sts'ailes Housing	56,624	56,624
Church	171	171
Roads	1,916	1,916
Memorial Bench	1,783	1,783
Daycare Building	56,000	56,000
Fitup Facilities	10,459	10,459
Health Program	24,405	24,405
Legacy Fund	92,733	92,234
Sts'ailes School	-	393,230
	<b>244,091</b>	<b>636,822</b>

**16. Budget information**

The disclosed budget information has been approved by the Chief and Council of the Sts'ailes at the Chief and Council meeting held on April 24, 2018. The budget information is projected based on operating expenses to be incurred during the year on a program by program basis.

**17. Economic dependence**

Sts'ailes receives a significant portion of its revenue from Indigenous Services Canada (ISC) as a result of funding agreements entered into with the Government of Canada. These funding agreements are administered by ISC under the terms and conditions of the *Indian Act*. The ability of the Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these funding agreements.

**18. Comparative figures**

Certain comparative figures have been reclassified to conform with current year's presentation. During the year, Sts'ailes restructured their accounts and segments. This resulted in change in presentation of the program expenses on the consolidated statement of operations and of the presentation of the revenue and expenses on the accompanying schedules. Overall there was no change to the prior year consolidated revenue, expenses, or closing surplus.

**19. Segments**

The First Nation conducts its business through eleven reportable segments: Sts'ailes Administration and Governance, Employment, Social Development, Education, Health, Snowoyelh, Community Development, Economic Development, Housing, Lands, and Economic Development - Controlled Entities. These segments are differentiated by major activities; accountability and control relationships.

Sts'ailes Administration and Governance - Includes general operation, support, and financial management of the First Nation, as well as activities related to the general governance, and leadership of the community and its members.

Employment - Includes employment programs for the members of the Nation.

Social Development - Includes services offered to community members unable to provide for themselves or their dependents. Services include, but are not limited to, income assistance, child and family support, assisted living, and early childhood development.

Health - Includes activities related to the provision of health services for the community and its members.

Snowoyelh - Includes activities related to family healing and growth, ensuring the safety and well being of children, and providing healing and treatment for addiction.

Community Development - Includes services related to construction contracts, general community maintenance, and public works.

Economic Development - Includes activities related to the growth of revenue producing projects within the First Nation.

Housing - Includes activities related to the provision of housing to the members of the First Nation.

Lands - Includes activities related to land administration and aboriginal rights and title.

Economic Development - Controlled Entities - Includes activities related to the growth of revenue producing projects of entities owned by the First Nation.

**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**

*For the year ended March 31, 2019*

	<i>Buildings</i>	<i>Housing</i>	<i>Equipment</i>	<i>Infrastructure</i>	<i>Land</i>	<i>2019</i>	<i>2018</i>
<b>Cost</b>							
Balance, beginning of year	13,225,520	4,365,027	3,088,680	7,285,898	2,332,343	30,297,468	29,195,904
Acquisition of tangible capital assets	1,657,212	1,271,300	121,245	853,545	384,000	4,287,302	1,591,233
Disposal of tangible capital assets	-	-	-	-	-	-	(489,669)
Balance, end of year	14,882,732	5,636,327	3,209,925	8,139,443	2,716,343	34,584,770	30,297,468
<b>Accumulated amortization</b>							
Balance, beginning of year	8,450,449	2,068,019	2,241,897	4,467,135	-	17,227,500	16,444,010
Annual amortization	537,200	293,266	216,438	313,037	-	1,359,941	1,185,317
Accumulated amortization on disposals	-	-	-	-	-	-	(401,827)
Balance, end of year	8,987,649	2,361,285	2,458,335	4,780,172	-	18,587,441	17,227,500
<b>Net book value of tangible capital assets</b>	<b>5,895,083</b>	<b>3,275,042</b>	<b>751,590</b>	<b>3,359,271</b>	<b>2,716,343</b>	<b>15,997,329</b>	<b>13,069,968</b>
2018 Net book value of tangible capital assets	4,775,071	2,297,008	846,783	2,818,763	2,332,343	13,069,968	

**Sts'ailes**

**Schedule 2 - Schedule of Consolidated Expenses by Object**  
*For the year ended March 31, 2019*

	<b>2019</b>	<b>2018</b>
<b>Consolidated expenses by object</b>		
Administration	<b>576,940</b>	594,697
Advertising	<b>80,378</b>	10,556
Amortization	<b>1,359,942</b>	1,185,317
Automotive	<b>110,347</b>	192,862
Bad debts	<b>30</b>	92,079
Bank charges and interest	<b>676,561</b>	575,885
Basic needs	<b>776,936</b>	743,459
Community donations	<b>36,521</b>	14,656
Community events	<b>14,966</b>	56,022
Consulting	<b>12,400</b>	-
Contracted services	<b>857,554</b>	782,775
Cost of Sales	<b>4,301,796</b>	3,067,031
Health	<b>4,498</b>	4,414
Honoraria	<b>217,305</b>	210,254
Insurance	<b>158,751</b>	70,321
Office supplies	<b>113,140</b>	125,081
Parent necessities	<b>11,586</b>	41,015
Professional fees	<b>793,474</b>	657,639
Program expense	<b>328,545</b>	106,536
Property tax	<b>6,731</b>	7,063
Rent	<b>29,890</b>	22,420
Repairs and maintenance	<b>741,754</b>	683,396
Salaries and benefits	<b>9,053,598</b>	8,533,273
Special needs	<b>10,566</b>	3,456
Special projects	<b>9,079</b>	27,638
Student expenses	<b>327,902</b>	342,561
Supplies	<b>811,764</b>	1,058,910
Telephone	<b>9,432</b>	10,164
Training	<b>227,662</b>	80,855
Travel	<b>187,390</b>	162,692
Tuition	<b>751,144</b>	585,434
Transportation	<b>22,023</b>	45,481
Utilities	<b>387,031</b>	379,307
Vehicle	<b>3,476</b>	615
Recovery of administration costs	<b>(596,294)</b>	(592,015)
	<b>22,414,818</b>	19,881,849

**Sts'ailes**

**Sts'ailes Administration and Governance**

**Schedule 3 - Consolidated Schedule of Revenue and Expenses and Deficit**

*For the year ended March 31, 2019*

	2019	2018 (Note 19)
<b>Revenue</b>		
Indigenous Services Canada	800,537	760,239
Economic activity	735,189	1,052,526
Sts'ailes contracts	160,427	216,018
Grants and donations	62,113	32,760
First Nation Health Authority	40,000	-
Province of British Columbia	14,078	52,333
Interest income	29,307	22,419
Ottawa trust distributions	15,494	15,419
New Relationship Trust	-	7,760
Sto:lo Aboriginal Skills and Employment Training	-	7,702
Loss on disposal of tangible capital assets	-	(80,335)
Loss from investment in Nation business entities	(241,504)	(199,705)
	<b>1,615,641</b>	<b>1,887,136</b>
<b>Expenses</b>		
Administration	1,500	-
Advertising	15,233	2
Automotive	5,571	10,940
Bad debts	30	-
Bank charges and interest	554,798	500,920
Community donations	13,954	-
Community events	-	11,355
Consulting	8,050	-
Contracted services	307,518	38,151
Honoraria	187,686	188,487
Insurance	14,939	1,874
Office supplies	30,314	19,954
Professional fees	238,361	229,313
Program expense	42,964	-
Rent	1,500	4,728
Repairs and maintenance	17,938	9,886
Salaries and benefits	1,101,118	869,922
Student expenses	-	3,096
Supplies	109,955	112,072
Training	36,048	19,634
Travel	58,983	29,252
Utilities	40,405	14,621
Recovery of administration costs	(588,794)	(592,015)
	<b>2,198,071</b>	<b>1,472,192</b>
<b>Surplus (deficit) before transfers</b>	<b>(582,430)</b>	<b>414,944</b>
<b>Transfers between programs</b>	<b>(957,789)</b>	<b>(716,113)</b>
<b>Deficit</b>	<b>(1,540,219)</b>	<b>(301,169)</b>

**Sts'ailes  
Employment**

**Schedule 4 - Consolidated Schedule of Revenue and Expenses and Surplus**  
*For the year ended March 31, 2019*

	2019	2018 (Note 19)
<b>Revenue</b>		
Indigenous Services Canada	149,755	-
Sto:lo Aboriginal Skills and Employment Training	471,603	467,311
	<b>621,358</b>	467,311
<b>Expenses</b>		
Administration	45,510	44,333
Automotive	78	183
Contracted services	20	-
Office supplies	8,396	22,411
Professional fees	3,000	-
Rent	-	7,880
Repairs and maintenance	5,800	5,696
Salaries and benefits	377,064	330,702
Student expenses	-	200
Supplies	58,032	8,704
Training	60,680	12,800
Travel	6,509	6,490
Utilities	7,050	3,852
Vehicle	558	-
	<b>572,697</b>	443,251
<b>Surplus</b>	<b>48,661</b>	24,060



**Sts'ailes**  
**Social Development**

**Schedule 5 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)**  
*For the year ended March 31, 2019*

	2019	2018 (Note 19)
<b>Revenue</b>		
Indigenous Services Canada	1,171,984	951,187
Other revenue	1,000	-
Funding reimbursement (recovery)	126,183	(48,852)
	<b>1,299,167</b>	<b>902,335</b>
<b>Expenses</b>		
Administration	15,064	17,038
Basic needs	776,936	743,459
Community events	-	1,300
Contracted services	650	-
Office supplies	983	-
Parent necessities	750	40,248
Professional fees	13,005	10,000
Program expense	32,274	-
Salaries and benefits	210,433	190,753
Student expenses	-	22,950
Supplies	24,961	20,854
Training	28,703	5,362
Transportation	-	23,178
Travel	820	775
	<b>1,104,579</b>	<b>1,075,917</b>
<b>Surplus (deficit) before transfers</b>	<b>194,588</b>	<b>(173,582)</b>
<b>Transfers between programs</b>	<b>2,038</b>	<b>-</b>
<b>Surplus (deficit)</b>	<b>196,626</b>	<b>(173,582)</b>

**Sts'ailes  
Education**

**Schedule 6 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)**

*For the year ended March 31, 2019*

	<b>2019</b>	<b>2018</b> <i>(Note 19)</i>
<b>Revenue</b>		
Indigenous Services Canada	<b>5,071,122</b>	3,153,001
Province of British Columbia	<b>2,064,368</b>	1,557,112
First Nation Health Authority	<b>125,443</b>	331,271
Other revenue	<b>107,152</b>	42,400
Sts'ailes contracts	<b>35,118</b>	435,194
Sto:lo Aboriginal Skills and Employment Training	<b>126,755</b>	41,010
	<b>7,529,958</b>	5,559,988
<b>Expenses</b>		
Administration	<b>131,424</b>	158,444
Advertising	<b>43,527</b>	1,597
Automotive	<b>52,039</b>	94,409
Bank charges and interest	<b>57</b>	1,090
Community events	<b>-</b>	3,633
Contracted services	<b>-</b>	1,167
Insurance	<b>35,430</b>	10,938
Office supplies	<b>19,838</b>	4,926
Professional fees	<b>1,504</b>	-
Rent	<b>510</b>	411
Repairs and maintenance	<b>92,625</b>	63,137
Salaries and benefits	<b>3,676,174</b>	3,771,966
Student expenses	<b>322,995</b>	284,757
Supplies	<b>354,253</b>	597,508
Training	<b>66,008</b>	21,106
Travel	<b>31,390</b>	39,434
Tuition	<b>751,144</b>	585,434
Utilities	<b>71,348</b>	121,617
	<b>5,650,266</b>	5,761,574
<b>Surplus before transfers</b>	<b>1,879,692</b>	(201,586)
<b>Transfers between programs</b>	<b>(1,204,635)</b>	(982,309)
<b>Surplus (deficit)</b>	<b>675,057</b>	(1,183,895)

**Schedule 7 - Consolidated Schedule of Revenue and Expenses and Surplus**

*For the year ended March 31, 2019*

	<b>2019</b>	<b>2018</b> <i>(Note 19)</i>
<b>Revenue</b>		
First Nation Health Authority	<b>1,305,095</b>	1,580,314
Sts'ailes contracts	<b>58,537</b>	27,078
Other revenue	<b>17,444</b>	21,997
	<b>1,381,076</b>	1,629,389
<b>Expenses</b>		
Administration	<b>105,420</b>	164,323
Advertising	<b>3,201</b>	440
Automotive	<b>5,324</b>	9,833
Bank charges and interest	<b>63</b>	1,303
Community donations	<b>22,477</b>	14,656
Community events	<b>14,043</b>	30,379
Contracted services	<b>200</b>	1,240
Health	<b>4,498</b>	4,414
Honoraria	<b>598</b>	1,624
Insurance	<b>-</b>	3,074
Office supplies	<b>23,987</b>	21,998
Parent necessities	<b>10,836</b>	201
Professional fees	<b>20,825</b>	45,366
Program expense	<b>134,831</b>	19,391
Repairs and maintenance	<b>26,089</b>	5,069
Salaries and benefits	<b>681,330</b>	983,323
Special needs	<b>10,566</b>	3,456
Student expenses	<b>4,906</b>	27,791
Supplies	<b>13,351</b>	85,570
Training	<b>4,327</b>	17,155
Transportation	<b>20,428</b>	20,381
Travel	<b>9,468</b>	20,654
Utilities	<b>7,850</b>	27,065
Recovery of administration costs	<b>(7,500)</b>	-
	<b>1,117,118</b>	1,508,706
<b>Surplus before transfers</b>	<b>263,958</b>	120,683
<b>Transfers between programs</b>	<b>(3,175)</b>	(1,000)
<b>Surplus</b>	<b>260,783</b>	119,683

**Schedule 8 - Consolidated Schedule of Revenue and Expenses and Surplus**

*For the year ended March 31, 2019*

	<b>2019</b>	<b>2018</b> <i>(Note 19)</i>
<b>Revenue</b>		
Province of British Columbia	<b>1,183,855</b>	1,030,474
First Nation Health Authority	<b>526,985</b>	-
Sts'ailes contracts	<b>77,780</b>	72,458
	<b>1,788,620</b>	1,102,932
<b>Expenses</b>		
Administration	<b>161,251</b>	80,401
Advertising	<b>4,325</b>	-
Automotive	<b>16,588</b>	13,706
Bank charges and interest	<b>63</b>	54
Community donations	<b>60</b>	-
Community events	-	7,084
Contracted services	<b>600</b>	-
Honoraria	<b>790</b>	200
Office supplies	<b>3,321</b>	-
Parent necessities	-	566
Professional fees	<b>41,313</b>	14,959
Program expense	<b>117,551</b>	87,146
Repairs and maintenance	<b>5,338</b>	2,333
Salaries and benefits	<b>1,110,528</b>	727,326
Student expenses	-	3,767
Supplies	<b>74,221</b>	35,720
Training	<b>6,167</b>	1,752
Transportation	<b>1,595</b>	1,922
Travel	<b>7,104</b>	4,865
Utilities	<b>32,072</b>	27,905
	<b>1,582,887</b>	1,009,706
<b>Surplus before transfers</b>	<b>205,733</b>	93,226
<b>Transfers between programs</b>	<b>(8,607)</b>	(38,200)
<b>Surplus</b>	<b>197,126</b>	55,026

**Sts'ailes**  
**Community Development**

**Schedule 9 - Consolidated Schedule of Revenue and Expenses and Surplus**  
*For the year ended March 31, 2019*

	2019	2018 (Note 19)
<b>Revenue</b>		
Province of British Columbia	384,000	-
Indigenous Services Canada	186,059	641,416
Sts'ailes contracts	10,120	60,320
Other revenue	1,500	-
	<b>581,679</b>	<b>701,736</b>
<b>Expenses</b>		
Administration	5,719	5,719
Amortization	1,271,351	1,132,141
Automotive	12,150	18,375
Bank charges and interest	14,106	9,699
Community events	-	27
Contracted services	-	337
Honoraria	4,625	1,000
Insurance	13,296	11,227
Office supplies	1,087	9,241
Professional fees	42,685	154,468
Repairs and maintenance	368,550	171,523
Salaries and benefits	182,248	174,555
Special projects	-	27,360
Supplies	9,616	46,374
Training	4,580	8,825
Travel	11,512	11,004
Utilities	131,779	99,711
	<b>2,073,304</b>	<b>1,881,586</b>
<b>Deficit before transfers</b>	<b>(1,491,625)</b>	<b>(1,179,850)</b>
<b>Transfers between programs</b>	<b>1,958,945</b>	<b>1,209,335</b>
<b>Surplus</b>	<b>467,320</b>	<b>29,485</b>

**Sts'ailes**  
**Economic Development**

**Schedule 10 - Consolidated Schedule of Revenue and Expenses and Surplus**

*For the year ended March 31, 2019*

	<b>2019</b>	<b>2018</b> <i>(Note 19)</i>
<b>Revenue</b>		
Economic activity	<b>337,875</b>	380,356
Sts'ailes contracts	<b>104,236</b>	-
Indigenous Services Canada	<b>84,114</b>	50,034
Earnings (loss) from investment in Nation partnerships	<b>(10,131)</b>	457,406
	<b>516,094</b>	887,796
<b>Expenses</b>		
Administration	<b>16,511</b>	24,175
Automotive	<b>13,647</b>	42,708
Contracted services	-	18,050
Office supplies	-	122
Professional fees	<b>152,736</b>	-
Rent	<b>19,658</b>	-
Repairs and maintenance	<b>2,541</b>	-
Salaries and benefits	<b>265,421</b>	235,631
Special projects	<b>9,079</b>	278
Supplies	<b>15,683</b>	6,985
Training (recovery)	-	(5,779)
Travel	<b>3,232</b>	3,707
Utilities	<b>1,350</b>	-
	<b>499,858</b>	325,877
<b>Surplus</b>	<b>16,236</b>	561,919

**Schedule 11 - Consolidated Schedule of Revenue and Expenses and Surplus**

*For the year ended March 31, 2019*

	<b>2019</b>	<b>2018</b> <i>(Note 19)</i>
<b>Revenue</b>		
Indigenous Services Canada	<b>633,405</b>	433,896
Canada Mortgage and Housing Corporation	<b>42,265</b>	32,343
Sts'ailes contracts	<b>7,426</b>	186,756
Rental income	<b>410,966</b>	375,483
Interest income	<b>50</b>	-
	<b>1,094,112</b>	1,028,478
<b>Expenses</b>		
Administration	<b>30,900</b>	30,900
Advertising	<b>52</b>	-
Automotive	<b>36</b>	-
Bad debts	-	97,183
Bank charges and interest	<b>61,683</b>	31,455
Community donations	<b>30</b>	-
Community events	-	162
Contracted services	<b>311,003</b>	317,000
Insurance	<b>64,675</b>	20,182
Office supplies	<b>143</b>	63
Professional fees	<b>10,395</b>	8,433
Repairs and maintenance	<b>56,545</b>	194,136
Salaries and benefits	<b>87,002</b>	103,620
Supplies	<b>10,874</b>	3,546
Training	<b>360</b>	-
Travel	<b>2,268</b>	3,675
Utilities	<b>4,363</b>	4,205
	<b>640,329</b>	814,560
<b>Surplus before transfers</b>	<b>453,783</b>	213,918
<b>Transfers between programs</b>	<b>(42,016)</b>	275,773
<b>Surplus</b>	<b>411,767</b>	489,691

**Schedule 12 - Consolidated Schedule of Revenue and Expenses and Surplus**

*For the year ended March 31, 2019*

	<b>2019</b>	<b>2018</b> <i>(Note 19)</i>
<b>Revenue</b>		
Indigenous Services Canada	<b>366,561</b>	483,128
Other revenue	<b>162,078</b>	-
Sts'ailes contracts	<b>114,196</b>	99,469
Province of British Columbia	<b>100,000</b>	-
	<b>742,835</b>	582,597
<b>Expenses</b>		
Administration	<b>13,164</b>	19,364
Advertising	<b>8,124</b>	135
Automotive	<b>4,913</b>	2,708
Bank charges and interest	<b>33</b>	63
Community events	<b>923</b>	2,081
Consulting	<b>4,350</b>	-
Contracted services (recovery)	<b>(5,000)</b>	82,774
Honoraria	<b>23,526</b>	18,944
Office supplies	<b>11,318</b>	3,074
Professional fees	<b>240,393</b>	180,269
Program expense	<b>925</b>	-
Rent	<b>750</b>	1,779
Repairs and maintenance	<b>2,522</b>	5,960
Salaries and benefits	<b>450,624</b>	307,587
Supplies	<b>32,798</b>	29,574
Telephone	<b>-</b>	1,752
Training	<b>20,788</b>	-
Travel	<b>16,286</b>	13,125
Utilities	<b>5,396</b>	4,043
	<b>831,833</b>	673,232
<b>Deficit before transfers</b>	<b>(88,998)</b>	(90,635)
<b>Transfers between programs</b>	<b>255,238</b>	252,515
<b>Surplus</b>	<b>166,240</b>	161,880



**Sts'ailes**

**Economic Development - Controlled Entities**

**Schedule 13 - Consolidated Schedule of Revenue and Expenses and Surplus**

*For the year ended March 31, 2019*

	2019	2018 (Note 19)
<b>Revenue</b>		
Government funding		
Economic activity		
Forestry Revenue	2,069,172	1,300,026
Gas Bar Revenue	2,881,464	2,440,566
Lhawathet Lalem Revenue	403,212	381,834
Fisheries Revenue	189,766	272,817
Business Development Revenue	922,463	532,075
Rental income	46,218	59,619
Interest income	2	5
	<b>6,512,297</b>	<b>4,986,942</b>
<b>Expenses</b>		
Administration	50,475	50,000
Advertising	5,916	8,382
Amortization	88,591	53,177
Bad debts (recovery)	-	(5,104)
Bank charges and interest	45,757	31,301
Contracted services	242,563	324,056
Cost of Sales	4,301,796	3,067,031
Honoraria	80	-
Insurance	30,411	23,027
Office supplies	13,752	43,294
Professional fees	29,257	14,831
Property tax	6,731	7,063
Rent	7,472	7,622
Repairs and maintenance	163,807	225,657
Salaries and benefits	911,655	837,889
Supplies	108,019	112,003
Telephone	9,432	8,412
Travel	39,818	29,711
Utilities	85,417	76,287
Vehicle	2,927	609
	<b>6,143,876</b>	<b>4,915,248</b>
<b>Surplus</b>	<b>368,421</b>	<b>71,694</b>