

**Sts'ailes**  
**Consolidated Financial Statements**  
*March 31, 2017*

# Sts'ailes Contents

For the year ended March 31, 2017

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## **Management's Responsibility**

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To the Members of Sts'ailes:

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

Sts'ailes Council is responsible for overseeing management in the performance of its financial reporting responsibilities. Council fulfills this responsibility by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. Council is also responsible for recommending the appointment of the First Nation's external auditors.

MNP LLP is appointed by the Members to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

July 25, 2017

*Original Signed by Cheryl Charlie*

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Councillor

*Original Signed by Paul Andrew*

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Administrator

## Independent Auditors' Report

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To the Members of Sts'ailes:

We have audited the accompanying consolidated financial statements of Sts'ailes, which comprise the consolidated statement of financial position as at March 31, 2017, and the consolidated statements of operations and accumulated surplus, changes in net debt and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

*Management's Responsibility for the consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

*Auditors' Responsibility*

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

*Opinion*

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Sts'ailes as at March 31, 2017 and the results of its operations, changes in net debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Chilliwack, British Columbia

July 25, 2017

**MNP LLP**

Chartered Professional Accountants

**Sts'ailes**  
**Consolidated Statement of Financial Position**  
*As at March 31, 2017*

	<b>2017</b>	<b>2016</b>
<b>Financial assets</b>		
Cash and cash equivalents	3,844,112	-
Restricted cash (Note 5)	417,003	81,917
Accounts receivable (Note 6)	2,338,379	1,806,389
Inventory for resale	122,903	118,349
Investment in Nation business entities (Note 7)	320,038	59,363
Long-term investments (Note 8)	1,000	261,000
Funds held in trust (Note 9)	581,444	325,265
Long-term loans (Note 10)	5,000,000	-
<b>Total of financial assets</b>	<b>12,624,879</b>	2,652,283
<b>Liabilities</b>		
Bank indebtedness (Note 11)	510,206	804,041
Accounts payable and accruals (Note 12)	1,284,853	1,168,109
Deferred revenue (Note 13)	105,239	34,278
Long-term debt (Note 14)	12,744,268	3,691,859
Term loans due on demand (Note 15)	3,414,036	3,771,091
Reforestation obligation	441,931	463,634
<b>Total of financial liabilities</b>	<b>18,500,533</b>	9,933,012
<b>Net debt</b>	<b>(5,875,654)</b>	(7,280,729)
<b>Contingencies (Note 16)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Schedule 1)	12,751,894	12,459,988
Prepaid expenses	637,720	621,709
<b>Total non-financial assets</b>	<b>13,389,614</b>	13,081,697
<b>Accumulated surplus (Note 17)</b>	<b>7,513,960</b>	5,800,968

**Approved on behalf of the Council**

*Original Signed by Cheryl Charlie*

Councillor

*Original Signed by Boyd Peters*

Councillor

**Sts'ailes**  
**Consolidated Statement of Operations and Accumulated Surplus**  
*For the year ended March 31, 2017*

	<i>Schedules</i>	<i>2017 Budget</i>	<i>2017</i>	<i>2016</i>
<b>Revenue</b>				
Indigenous and Northern Affairs Canada		<b>6,957,266</b>	<b>6,989,442</b>	5,219,451
Economic Activity		<b>8,444,991</b>	<b>6,697,059</b>	6,393,641
Province of BC		<b>3,714,257</b>	<b>3,146,179</b>	2,654,356
Sts'ailes Contracts		<b>3,043,892</b>	<b>2,093,777</b>	1,612,446
First Nation Health Authority		<b>2,067,811</b>	<b>1,698,292</b>	1,498,634
Canada Mortgage and Housing Corporation		<b>193,365</b>	<b>173,330</b>	6,293
Other revenue		<b>143,670</b>	<b>98,106</b>	73,089
Rental income		<b>350,181</b>	<b>445,772</b>	410,800
Ottawa trust income		-	<b>271,179</b>	286,764
Interest income		<b>11,400</b>	<b>11,519</b>	6,904
Vancity grant		-	-	50,000
Loss from investment in Nation partnerships		-	<b>(65,001)</b>	(189,408)
Funding reimbursement (recovery)		-	<b>(49,146)</b>	(133,324)
		<b>24,926,833</b>	<b>21,510,508</b>	17,889,646
<b>Program expenses</b>				
Governance	3	<b>1,487,794</b>	<b>980,342</b>	584,603
Sts'ailes Administration	4	<b>1,893,952</b>	<b>1,446,076</b>	1,703,179
Employment and Social Development	5	<b>1,381,951</b>	<b>1,451,448</b>	1,228,702
Community Development	6	<b>2,940,408</b>	<b>1,270,099</b>	718,322
Housing	7	<b>15,291</b>	<b>457,051</b>	273,030
Health	8	<b>1,783,963</b>	<b>1,250,278</b>	1,375,154
Snowoyelh	9	<b>907,784</b>	<b>896,599</b>	861,646
Education	10	<b>5,618,258</b>	<b>5,629,522</b>	5,291,914
Economic Development - Sts'ailes Operations	11	<b>810,767</b>	<b>702,877</b>	784,497
Economic Development - Controlled Entities	12	<b>6,986,826</b>	<b>5,713,224</b>	4,843,521
<b>Total expenditures</b>		<b>23,826,994</b>	<b>19,797,516</b>	17,664,568
<b>Annual Surplus</b>		<b>1,099,839</b>	<b>1,712,992</b>	225,078
<b>Accumulated surplus, beginning of year</b>		<b>5,800,968</b>	<b>5,800,968</b>	5,575,890
<b>Accumulated surplus, end of year</b>		<b>6,900,807</b>	<b>7,513,960</b>	5,800,968

**Sts'ailes**  
**Consolidated Statement of Change in Net Debt**  
*For the year ended March 31, 2017*

	<b>2017 Budget</b>	<b>2017</b>	<b>2016</b>
<b>Annual surplus</b>	<b>1,099,839</b>	<b>1,712,992</b>	225,078
Purchases of tangible capital assets	(2,561,467)	(1,448,374)	(1,059,782)
Amortization of tangible capital assets	-	1,165,252	1,185,993
Proceeds on disposal of tangible capital assets	-	5,000	119,626
Gain on disposal of tangible capital assets	-	(13,791)	(77,224)
	<b>(2,561,467)</b>	<b>(291,913)</b>	168,613
Acquisition of prepaid expenses	-	(636,385)	(621,710)
Use of prepaid expenses	-	620,381	219,499
	<b>-</b>	<b>(16,004)</b>	(402,211)
<b>Increase (decrease) in net financial assets</b>	<b>(1,461,628)</b>	<b>1,405,075</b>	(8,520)
<b>Net debt, beginning of year</b>	<b>(7,280,729)</b>	<b>(7,280,729)</b>	(7,272,209)
<b>Net debt, end of year</b>	<b>(8,742,357)</b>	<b>(5,875,654)</b>	(7,280,729)

**Sts'ailes**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2017*

	<b>2017</b>	<b>2016</b>
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Annual Surplus	1,712,992	225,078
Non-cash items		
Amortization	1,165,252	1,185,993
Change in funds held in trust	(256,179)	(286,764)
Gain on disposal of capital assets	(13,791)	(77,224)
Loss from investment in Nation partnerships and economic activity	65,001	195,497
	2,673,275	1,242,580
Changes in working capital accounts		
Accounts receivable	(558,814)	(374,964)
Inventory	(4,556)	22,577
Prepaid expenses	(16,004)	(402,211)
Restricted cash	(335,086)	100,664
Accounts payable and accruals	143,567	67,772
Deferred revenue	70,963	18,802
Reforestation obligation	(21,703)	98,924
	1,951,642	774,144
<b>Financing activities</b>		
Advances of long-term debt	9,209,458	477,060
Repayment of long-term debt	(143,735)	(137,005)
Repayment of operating line of credit	(293,835)	(344,240)
Advances of term loans due on demand	-	531,802
Repayment of term loans due on demand	(370,368)	(361,605)
	8,401,520	166,012
<b>Capital activities</b>		
Purchases of tangible capital assets	(1,448,374)	(1,059,782)
Proceeds on disposal of tangible capital assets	5,000	119,626
	(1,443,374)	(940,156)
<b>Investing activities</b>		
Advances to Nation business entities	(65,676)	-
Advances of long-term loans	(5,000,000)	-
	(5,065,676)	-
<b>Increase in cash resources</b>	<b>3,844,112</b>	-
<b>Cash resources, beginning of year</b>	<b>-</b>	<b>-</b>
<b>Cash resources, end of year</b>	<b>3,844,112</b>	<b>-</b>
<b>Supplementary cash flow information</b>		
Interest paid	336,336	202,514

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

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**1. Operations**

Sts'ailes (the "First Nation") is located in the province of British Columbia, and provides various services to its members. Sts'ailes includes the Band's members, government and all related entities that are accountable to the First Nation and are either owned or controlled by the First Nation.

**2. Going concern**

These consolidated financial statements have been prepared on a going concern basis, which contemplates the realization of assets and the payment of liabilities in the ordinary course of operations. Due to the significant overall amount of net debt of Sts'ailes there is some doubt regarding this assumption. Sts'ailes has developed a Management Action Plan to address its causes and prevent its recurrence. Should the First Nation be unable to continue as a going concern, it may be unable to realize the carrying value of its assets and to meet its liabilities as they become due.

The continuation of the First Nation is dependent upon the continuing availability of Federal and Provincial funding, continued own source revenue and upon adherence to budgeted expenses. These consolidated financial statements do not reflect the adjustments or reclassification of assets and liabilities which would be necessary if the First Nation were unable to continue its operations.

**3. Significant accounting policies**

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

***Reporting entity consolidated***

The financial statements consolidate the financial activities of all entities and departments comprising Sts'ailes reporting entity, except for First Nation business entities. Trusts administered on behalf of third parties by Sts'ailes are excluded from the First Nation reporting entity.

First Nation has consolidated the assets, liabilities, revenue, and expenses of the following entities and departments:

- Sts'ailes Development Limited Partnership
- Sts'ailes Development Corporation
- Chehalis Indian Band Economic Development Trust
- Sts'ailes Social Housing - Pre-1997 and Post-1997 Programs
- Sasquatch Crossing Eco Lodge Ltd.

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

Sts'ailes business entities, owned or controlled by the First Nation's Council but not dependent on the First Nation for their continuing operations, are included in the financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent that the business entity accounting principles are not adjusted to conform to those of the First Nation. Thus, the First Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received. Entities accounted for by the modified equity basis include:

- Harrison Salmon Producers Limited Partnership
- Sts'ailes Eco Energy Development (Sakwi) Limited Partnership
- Sts'ailes Eco Energy Development (Bremner Trio) Limited Partnership

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

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**3. Significant accounting policies** *(Continued from previous page)*

***Basis of presentation***

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

***Asset classification***

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets, prepaid expenses, and inventories of supplies.

***Net debt***

The First Nation's financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt of the First Nation is determined by its financial assets less its liabilities. Net debt combined with non-financial assets comprise a second indicator of financial position, accumulated surplus.

***Tangible capital assets***

Tangible capital assets are initially recorded at cost based on historical cost accounting records. Contributed tangible assets are recorded at their fair value at the date of contribution.

***Amortization***

Tangible capital assets are amortized annually using the following methods at rates intended to amortize the cost of the assets over their estimated useful lives:

	<b>Method</b>	<b>Rate</b>
Buildings	declining balance	10%
Housing	declining balance	10%
Infrastructure	declining balance	10%
Equipment	declining balance	20%
Computers	declining balance	20%

***Funds held in Ottawa Trust Fund***

Funds held in trust on behalf of the First Nation's members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position with an offsetting amount in accumulated surplus. Trust moneys consist of:

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other First Nation tangible capital assets; and
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

***Revenue recognition***

***Government Transfers***

The First Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the First Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

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**3. Significant accounting policies** *(Continued from previous page)*

***Housing Rental Income***

Rental revenue is recorded in the year it is earned. At the end of each year, management evaluates whether rent revenue is collectible and records a bad debt expense and allowance for doubtful accounts for those amounts designated as unlikely to be collected.

***Funds held in Ottawa Trust Fund***

Due to measurement uncertainty, revenue related to the receipt of funds held in the Ottawa Trust Fund is recognized when it is received.

***Own source revenue***

Own source revenue derived from such sources as resource based revenues, interest income and other revenue are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

***Investments***

Sts'ailes uses the modified equity method to account for its investment in Harrison Salmon Producers Limited Partnership, Sts'ailes Eco Energy Development (Sakwi) Limited Partnership and Sts'ailes Eco Energy Development (Bremner Trio) Limited Partnership whereby the First Nation records its proportionate share of annual earnings as revenue.

***Measurement uncertainty***

The preparation of the consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable, and amounts due from related First Nation entities and departments, are stated after evaluation as to their collectibility and an appropriate allowance for doubtful accounts is provided where considered necessary. Provisions are made for slow moving and obsolete inventory. Amortization is based on the estimated useful lives of tangible capital assets. Reforestation obligation is based upon various judgments and assumptions and is accrued and charged to earnings on the basis of the volume of timber cut.

***Inventory***

Management has estimated the value of the inventory based upon their assessment of the realizable amount less selling costs.

***Long-lived assets and discontinued operations***

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

When Sts'ailes determines that a long-lived asset no longer has any long-term service potential to the organization, the excess of its net carrying amount over any residual value is recognized as an expense in the statement of operations. Write-downs are not reversed.

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

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**3. Significant accounting policies (Continued from previous page)**

**Segments**

Sts'ailes conducts its business through ten reportable segments: Governance, Sts'ailes Administration, Employment and Social Development, Community Development, Housing, Health, Snowoyelh, Education, Economic Development - Sts'ailes Operations, and Economic Development - Controlled Entities. These operating segments are established by senior management to facilitate the achievement of Sts'ailes long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements.

**Retirement benefits**

Sts'ailes has a defined contribution pension plan covering substantially all full-time employees who have completed one year of service. There are no prior service costs. Contributions are discretionary, and are based on the percentage of participants' contributions, up to a maximum. Sts'ailes contributions totalled \$273,458 (2016 - \$249,568)

**Liability for contaminated site**

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2017.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The First Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made. Management has determined that no liability exists as at March 31, 2017.

**4. Recent accounting pronouncements**

**PS 2200 Related Party Disclosures**

This accounting pronouncement is effective for the 2018 fiscal year and defines related party and established disclosures required for related party transactions. Management is assessing the impact of the adoption of these standards which is not known or reasonably estimable at this time.

**PS 3210 Assets**

This accounting pronouncement is effective for the 2018 fiscal year and provides guidance for applying the definitions of assets set out in PS 1000 Financial Statement Concepts and establishes general disclosure standards for assets. Management is assessing the impact of the adoption of these standards which is not known or reasonably estimable at this time.

**PS 3320 Contingent Assets**

This accounting pronouncement is effective for the 2018 fiscal year and establishes disclosure standards on contingent assets. Management is assessing the impact of the adoption of these standards which is not known or reasonably estimable at this time.

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

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**4. Recent accounting pronouncements (Continued from previous page)**

**PS 3380 Contractual Rights**

This accounting pronouncement is effective for the 2018 fiscal year and defines and establishes disclosure standards on contractual rights. Management is assessing the impact of the adoption of these standards which is not known or reasonably estimable at this time.

**PS 3420 Inter-entity Transactions**

This accounting pronouncement is effective for the 2018 fiscal year and established standard on how to account for and report transactions between public sector entities that comprise a government's reporting entity from both a provider and recipient perspective. Management is assessing the impact of the adoption of these standards which is not known or reasonably estimable at this time.

**PS 3450 Financial Instruments**

This accounting pronouncement establishes standards on how to account for and report all types of financial instruments including derivatives. Financial instruments include primary instruments and derivative instruments. It is effective for fiscal years beginning on or after April 1, 2019, with early adoption encouraged. Management is assessing the impact of the adoption of these standards which is not known or reasonably estimable at this time.

**5. Restricted cash**

	<b>2017</b>	<b>2016</b>
Replacement Reserve Fund	15,868	10,126
Subsidy Surplus Fund	1,425	953
Secured Revenues Trust Account	373,549	44,677
Term Deposit - Bank of Montreal	26,161	26,161
<b>Total</b>	<b>417,003</b>	<b>81,917</b>

**Notes to restricted assets**

**Replacement Reserve**

Under agreements with Canada Mortgage and Housing Corporation (CMHC) the Nation established a replacement reserve, funded by an annual allocation of \$6,380 (2016 - \$2,846), to ensure replacement of buildings financed by CMHC. At March 31, 2017, \$15,868 (2016 - \$10,126) has been set aside to fund this reserve. The unfunded portion at March 31, 2017 was \$6,370 (2016 - \$5,732).

In accordance with terms of the agreement, CMHC reserve moneys must be held or invested only in accounts or instruments guaranteed by the Canada Deposit Insurance Corporation, or as otherwise approved by CMHC. Reserve withdrawals are credited first to interest and then to principal.

**Subsidy Surplus Fund**

Under agreements with Canada Mortgage and Housing Corporation (CMHC) the Nation established a subsidy surplus fund, funded by unused federal assistance up to a maximum of \$500 per unit of social housing, to be used solely for the purposes of lowering the cost of housing for low-income households. At March 31, 2017, \$1,425 (2016 - \$953) has been set aside in this fund.

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

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***Operating reserve***

Under agreements with Canada Mortgage and Housing Corporation (CMHC) 1997 On-Reserve Program requirements, the First Nation established an operating reserve retained by Sts'ailes resulting from annual surplus after the payment of all costs and expenses including allocation to the replacement reserve. These funds along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation, or as otherwise mutually agreed to by Sts'ailes and CMHC.

These funds may only be used for the ongoing operating costs of the housing projects committed under the 1997 On-Reserve Program. Accordingly, future years' deficits may be recovered from the Operating Reserve fund. At March 31, 2017, no funds has been set aside to fund this reserve.

***Secured Revenues Trust Account***

The secured revenues trust account arises from a financing agreement with the First Nations Finance Authority (FNFA). Other revenues of Sts'ailes are deposited into this account to secure funds FNFA has lent to Sts'ailes. The account is managed by a third party which is required to pay amounts to FNFA under the terms of the borrowing agreement before paying any remaining amount from the account to Sts'ailes.

***Term Deposit - Bank of Montreal***

This term deposit is pledged as security in favour of the BC Assets and Land Commission.

**6. Accounts receivable**

Accounts receivable consist of the following:

	<b>2017</b>	<b>2016</b>
Sts'ailes Band receivables	1,380,742	921,543
Less: allowance for doubtful accounts	(82,068)	(82,068)
	<hr/>	<hr/>
Sts'ailes controlled entities	1,298,674	839,475
	<hr/>	<hr/>
Due from Sts'ailes members (net of allowances)	896,341	818,796
	<hr/>	<hr/>
	143,364	148,118
	<hr/>	<hr/>
	2,338,379	1,806,389

**7. Investment in Nation business entities**

Harrison Salmon Producers Limited Partnership, 50% interest, unsecured, non-interest bearing, no stated terms of repayment. No amounts are due within the year.

Seabird-Sts'ailes-Cheam ILM Joint Venture, 33% interest, unsecured, non-interest bearing, no stated terms of repayment. No amounts are due within the year. Balance of venturers' capital represents 33% proportion of net assets in the joint venture.

Sts'ailes Eco Energy Development (Sakwi) Limited Partnership, 99% interest, unsecured, non-interest bearing, no stated terms of repayment. No amounts are due within the year.

Sts'ailes Eco Energy Development (Bremner Trio) Limited Partnership, 99% interest, unsecured, non-interest bearing, no stated terms of repayment. No amounts are due within the year.

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

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**7. Investment in Nation business entities** *(Continued from previous page)*

	<b>2017</b>	<b>2016</b>
Partnership interest - Harrison Salmon Producers Limited Partnership	482,136	332,234
Amount due to Harrison Salmon Producers Limited Partnership - consolidated entity	(55,130)	(143,821)
	<u>427,006</u>	<u>188,413</u>
Venturers Capital - Seabird-Sts'ailes-Cheam ILM Joint Venture	13,278	13,278
Partnership interest - Sts'ailes Eco Energy Development (Sakwi) Limited Partnership	(479,557)	(281,207)
Amount due from Sts'ailes Eco Energy Development (Sakwi) Limited Partnership - consolidated entity	110,957	138,879
	<u>(368,600)</u>	<u>(142,328)</u>
Partnership interest - Sts'ailes Eco Energy Development (Bremner Trio) Limited Partnership	(16,454)	-
Amount due from Sts'ailes Eco Energy Development (Bremner Trio) Limited Partnership - consolidated entity	264,808	-
	<u>248,354</u>	<u>-</u>
	<u>320,038</u>	<u>59,363</u>

Financial information for Harrison Salmon Producers Limited Partnership is as follows:

	<b>2017</b>	<b>2016</b>
Current assets	342,857	319,539
Capital assets	817,513	557,493
Advances to related parties	122,748	210,013
	<u>1,283,118</u>	<u>1,087,045</u>
Current liabilities	252,564	357,603
Advances from related parties	67,617	66,192
	<u>320,181</u>	<u>423,795</u>
Partners' capital	962,937	663,251
	<u>1,283,118</u>	<u>1,087,046</u>

	<b>2017</b>	<b>2016</b>
Revenue	1,344,889	510,848
Expenses	1,040,425	327,232
Net Income	<u>304,464</u>	<u>183,616</u>

Financial information for Seabird-Sts'ailes-Cheam ILM Joint Venture is as follows:

	<b>2017</b>	<b>2016</b>
Current assets	39,833	39,833
Current liabilities	-	-
Venturers' equity	39,833	39,833
	<u>39,833</u>	<u>39,833</u>

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

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**7. Investment in Nation business entities** *(Continued from previous page)*

	<b>2017</b>	<b>2016</b>
Revenue	-	-
Direct costs	-	-
Gross margin	-	-
General expenses	-	395
Net income (loss)	-	(395)

Financial information for Sts'ailes Eco Energy Development (Sakwi) Limited Partnership is as follows:

	<b>2017</b>	<b>2016</b>
Current assets	46,239	48,960
Long-term investment	965,707	1,182,665
	<b>1,011,946</b>	<b>1,231,625</b>
Long-term debt	1,412,115	1,443,520
Advances from related parties	79,436	69,339
	<b>1,491,551</b>	<b>1,512,859</b>
Partners' Capital (Deficiency)	(479,605)	(281,234)
	<b>1,011,946</b>	<b>1,231,625</b>

	<b>2017</b>	<b>2016</b>
Income (loss) from investment in partnership	(88,176)	(149,753)
Expenses	110,194	113,684
Net loss	<b>(198,370)</b>	<b>(263,437)</b>

Financial information for Sts'ailes Eco Energy Development (Bremner Trio) Limited Partnership is as follows:

	<b>2017</b>	<b>2016</b>
Long-term investment	5,000,000	-
	<b>5,000,000</b>	<b>-</b>
Advances from Sts'ailes	5,000,000	-
Advances from Sts'ailes Development Corporation	16,456	-
	<b>5,016,456</b>	<b>-</b>
Partners' Capital (Deficiency)	(16,456)	-
	<b>5,000,000</b>	<b>-</b>

	<b>2017</b>	<b>2016</b>
Expenses	16,556	-
	<b>16,556</b>	<b>-</b>

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

**8. Long term investments**

	<b>2017</b>	<b>2016</b>
<b>Uplands Resources Inc.</b>		
285,714 common shares, approximately 1.69% ownership	100,000	100,000
Allowance for impairment	(99,000)	(99,000)
	1,000	1,000
<b>Bremner Trio Hydro Corp</b>		
Sts'ailes investment with the Bremner Trio Hydro Corp for the purposes of obtaining a partnership interest in a Limited Partnership to be formed subsequent to March 31, 2017.	-	260,000
	1,000	261,000

**9. Funds held in trust**

Capital and revenue trust monies are transferred to the First Nation on the authorization of the Minister of Indigenous and Northern Affairs Canada, with the consent of the First Nation's Council.

	<b>2017</b>	<b>2016</b>
<b>Capital Trust</b>		
Balance, beginning of year	289,294	6,741
Timber royalties	261,412	282,553
	550,706	289,294
Less: Transfers to Sts'ailes	15,000	-
	535,706	289,294
<b>Revenue Trust</b>		
Balance, beginning of year	35,971	31,760
Interest	7,236	1,690
Provincial grants	2,531	2,521
	45,738	35,971
	581,444	325,265

**10. Long-term loans**

Long-term loans receivable consists of a \$5,000,000 promissory note issued to Sts'ailes Eco Energy Development (Bremner Trio) Limited Partnership, a partnership owned 99% by the Sts'ailes. Repayment terms are 13% interest per annum until the principal amount and all accrued interest has been paid, commencing six months after the Bremner Trio Hydro Corporation commences production.

**11. Bank indebtedness**

Under a line of credit arrangement with the Bank of Montreal, Sts'ailes may borrow up to \$1,600,000. The line of credit bears interest at bank's prime rate plus 0.50%. The prime rate at March 31, 2017 was 2.70%. This arrangement does not have a termination date and can be withdrawn at the bank's option. The credit line is secured by a general security agreement covering all property of Sts'ailes.

**12. Accounts payable and accruals**

Included in accounts payable and accruals are government remittances payable of \$27,747 (2016 - \$33,621).

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

**13. Deferred revenue**

	<b>2017</b>	<b>2016</b>
Deferred forestry revenue	78,750	-
Band deposits and deferred revenue	26,489	34,278
	<b>105,239</b>	34,278

**14. Long-term debt**

	<b>2017</b>	<b>2016</b>
First Nations Finance Authority promissory note, bearing monthly interest only payments at the interim financing rate of 2.6%, until the promissory note is commissioned.	9,400,000	-
Interim Financing Debt Reserve Fund Investment, the Authority holds a deposit of 5% of the loans advanced in the Debt Reserve Fund. Interest is paid daily at an annual rate of 1.2%.	(471,149)	-
First Nations Finance Authority promissory note, bearing interest at 3.79%, with blended monthly payments of \$21,445, due June 2024.	3,255,306	3,384,808
Interim Financing Debt Reserve Fund Investment, the Authority holds a deposit of 5% of the loans advanced in the Debt Reserve Fund. Interest is paid daily at an annual rate of 1.2%.	(185,861)	(183,323)
All Nation's Trust Company mortgage, payments of \$1,843 per month including interest at 1.2%, commencing in June 2016, secured by the constructed homes.	463,354	477,060
All Nation's Trust Company mortgage, first advance for construction of four band member homes, with no interest adjustment date set or specified terms of repayment.	280,607	-
Bank of Montreal mortgage, payments of \$979 per month including interest at 5.4%, due May 2017, secured by Ministerial guarantees of the Minister of Indigenous and Northern Affairs Canada.	2,011	13,314
	<b>12,744,268</b>	3,691,859

Principal repayments on long-term debt in each of the next five years, assuming long-term debt subject to refinancing is renewed, are estimated as follows:

2018	137,595
2019	137,798
2020	138,004
2021	138,212
2022	138,423

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

**15. Term loans due on demand**

	<b>2017</b>	<b>2016</b>
Bank of Montreal, administration building loan bearing interest at prime plus 0.75%, payable in monthly instalments of \$2,511 principal plus interest	<b>15,051</b>	45,177
Bank of Montreal, trailer loan bearing interest at prime plus 0.75%, payable in blended monthly instalments of \$1,399	<b>148,342</b>	159,807
Bank of Montreal, Lhawathet Lalem mortgage bearing interest at prime plus 0.75%, payable in blended monthly instalments of \$14,535	<b>1,349,990</b>	1,475,591
Bank of Montreal, Stonewater loan bearing interest at prime plus 0.75%, payable in blended monthly instalments of \$12,814	<b>874,151</b>	995,557
Bank of Montreal, band housing loan bearing interest at prime plus 0.75%, payable in blended monthly instalments of \$3,290	<b>510,297</b>	531,802
Bank of Montreal, Telmexw Awtxew loan bearing interest at prime plus 0.75%, payable in monthly instalments of \$3,562	<b>377,066</b>	406,286
Bank of Montreal, Snowoyelh loan bearing interest at prime plus 0.75%, payable in blended monthly instalments of \$1,681	<b>135,383</b>	150,615
Bank of Montreal, elders' centre loan bearing interest at prime plus 0.75%, payable in monthly instalments of \$208 principal plus interest	<b>3,125</b>	5,625
Bank of Montreal, store loan bearing interest at prime plus 0.75%, payable in monthly interest only payments.	<b>631</b>	631
	<b>3,414,036</b>	3,771,091

Principal repayments on long-term debt in each of the next five years, assuming the loans are paid in accordance with the terms and not called, are estimated as follows:

2018	490,710
2019	489,857
2020	506,308
2021	362,790
2022	359,567

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

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**15. Term loans due on demand** *(Continued from previous page)*

Bank of Montreal demand loans are secured by the following guarantees:

- Indigenous and Northern Affairs Canada guarantee in the amount of \$250,000
- Guarantee in the amount of \$1,675,000 signed by Sasquatch Crossing Eco Lodge Ltd. (a related entity)
- Guarantee in the amount of \$1,675,000 signed by Fenn Lodge Enterprises Ltd.
- All-Indebtedness Mortgage & Assignments of Rents over 15500 Morris Valley Rd, Harrison, BC
- Guarantee in the amount of \$1,900,000 signed by Sasquatch Crossing Eco Lodge Ltd. (a related entity)
- Guarantee in the amount of \$1,900,000 signed by Sts'ailes Development Corporation (a related entity)
- Guarantee in the amount of \$1,900,000 signed by Fenn Lodge Ltd.
- Guarantee in the amount of \$1,900,000 signed by Sts'ailes Development Limited Partnership (a related entity)

**16. Contingent liabilities**

- a) As of March 31, 2017, Sts'ailes was contingently liable in respect of four guaranteed individual Band Member mortgages with a total outstanding principal balance of \$937,175 (2016 - \$628,043).
- b) Sts'ailes is the guarantor for \$3,000,000 in residential loans granted to Sts'ailes members under the Housing and Loan Program by the Bank of Montreal.
- c) Sts'ailes has provided a limited guarantee on a commercial loan to one of its business entities, Sts'ailes Eco Energy Development (Sakwi) Limited Partnership. The guarantee is limited to the royalties received by Sts'ailes under the terms of the Impact Benefit Agreement with Sakwi Creek Power Corp. and BC Hydro. The amount of the royalties is undetermined as of the date of the financial statements. The outstanding balance of the commercial loan at March 31, 2017 is \$1,439,010.

**17. Accumulated surplus**

Accumulated surplus consists of the following:

	2017	2016
Equity in Tangible Capital Assets	7,338,768	7,009,125
Internally Restricted Equity (Note 18)	642,670	256,745
Operating Deficit	(1,072,631)	(1,807,506)
Equity in Ottawa Trust Funds	581,444	325,265
CMHC Replacement Reserve	22,238	15,868
CMHC Subsidy Surplus Reserve Fund	1,471	1,471
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	7,513,960	5,800,968

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**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

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**18. Internally Restricted Equity**

The Band maintains reserve funds for certain tangible capital assets. These balances at March 31, 2017 are as follows:

	<b>2017</b>	<b>2016</b>
Sts'ailes Housing	56,624	63,929
Church	171	171
Roads	1,916	1,916
Memorial Bench	1,783	1,783
Daycare Building	56,000	56,000
Fitup Facilities	10,459	10,459
Health Program	24,405	24,405
Legacy Fund	98,082	98,082
Sts'ailes School	393,230	-
	<b>642,670</b>	<b>256,745</b>

**19. Economic dependence**

Sts'ailes receives a significant portion of its revenue from Indigenous and Northern Affairs Canada (INAC) as a result of funding agreements entered into with the Government of Canada. These funding agreements are administered by INAC under the terms and conditions of the Indian Act. The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these funding agreements.

**20. Comparative figures**

Certain comparative figures have been reclassified to conform with current year's presentation.

**Sts'ailes**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

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**21. Segments**

The First Nation conducts its business through ten reportable segments: Governance, Sts'ailes Administration, Employment and Social Development, Community Development, Housing, Health, Snowoyelh, Education, Economic Development - Sts'ailes Operations, and Economic Development - Controlled Entities. These segments are differentiated by major activities; accountability and control relationships.

Governance - Includes activities related to the general governance, and leadership of the community and its members.

Sts'ailes Administration - Includes general operation, support, and financial management of the First Nation.

Employment and Social Development - Includes services offered to community members unable to provide for themselves or their dependents. Services include, but are not limited to, income assistance, child and family support, assisted living, and early childhood development.

Community Development - Includes services related to construction contracts, general community maintenance, and public works.

Housing - Includes activities related to the provision of housing to the members of the First Nation.

Health - Includes activities related to the provision of health services for the community and its members.

Snowoyelh - Includes activities related to family healing and growth, ensuring the safety and well being of children, and providing healing and treatment for addiction.

Education - Includes activities related to education at all levels, including elementary, secondary and post-secondary. Additional services include transportation, accommodation, and guidance and counselling.

Economic Development - Sts'ailes Operations - Includes activities related to the growth of revenue producing projects within the First Nation.

Economic Development - Controlled Entities - Includes activities related to the growth of revenue producing projects of entities owned by the First Nation.

	<i>Buildings</i>	<i>Housing</i>	<i>Equipment</i>	<i>Infrastructure</i>	<i>Computers</i>	<i>Subtotal</i>
<b>Cost</b>						
Balance, beginning of year	12,170,192	3,557,199	2,321,769	7,285,898	74,460	25,409,518
Acquisition of tangible capital assets	771,664	381,346	295,364	-	-	1,448,374
Disposal of tangible capital assets	-	-	(21,600)	-	-	(21,600)
Adjustment for housing sale	-	27,269	-	-	-	27,269
Balance, end of year	12,941,856	3,965,814	2,595,533	7,285,898	74,460	26,863,561
<b>Accumulated amortization</b>						
Balance, beginning of year	7,870,906	1,644,424	1,901,351	3,805,944	59,248	15,281,873
Annual amortization	445,376	192,163	175,690	347,995	3,042	1,164,266
Accumulated amortization on disposals	-	-	(20,542)	-	-	(20,542)
Adjustment for housing sale	-	18,413	-	-	-	18,413
Balance, end of year	8,316,282	1,855,000	2,056,499	4,153,939	62,290	16,444,010
<b>Net book value of tangible capital assets</b>	<b>4,625,574</b>	<b>2,110,814</b>	<b>539,034</b>	<b>3,131,959</b>	<b>12,170</b>	<b>10,419,551</b>
Net book value of tangible capital assets 2016	4,299,286	1,912,775	420,418	3,479,954	15,212	10,127,645

	<i>Subtotal</i>	<i>Land</i>	<i>2017</i>	<i>2016</i>
<b>Cost</b>				
Balance, beginning of year	<b>25,409,518</b>	<b>2,332,343</b>	<b>27,741,861</b>	26,799,610
Acquisition of tangible capital assets	<b>1,448,374</b>	-	<b>1,448,374</b>	1,059,784
Disposal of tangible capital assets	<b>(21,600)</b>	-	<b>(21,600)</b>	(117,533)
Adjustment for housing sale	<b>27,269</b>	-	<b>27,269</b>	-
Balance, end of year	<b>26,863,561</b>	<b>2,332,343</b>	<b>29,195,904</b>	27,741,861
<b>Accumulated amortization</b>				
Balance, beginning of year	<b>15,281,873</b>	-	<b>15,281,873</b>	14,171,001
Annual amortization	<b>1,164,266</b>	-	<b>1,164,266</b>	1,185,994
Accumulated amortization on disposals	<b>(20,542)</b>	-	<b>(20,542)</b>	(75,122)
Adjustment for housing sale	<b>18,413</b>	-	<b>18,413</b>	-
Balance, end of year	<b>16,444,010</b>	-	<b>16,444,010</b>	15,281,873
<b>Net book value of tangible capital assets</b>	<b>10,419,551</b>	<b>2,332,343</b>	<b>12,751,894</b>	12,459,988
Net book value of tangible capital assets 2016	10,127,645	2,332,343	12,459,988	

**Sts'ailes**  
**Schedule 2 - Schedule of Consolidated Expenses by Object**  
*For the year ended March 31, 2017*

	<b>2017</b>	<b>2016</b>
<b>Consolidated expenses by object</b>		
Administration	439,585	383,137
Advertising	10,434	6,647
Amortization	1,165,252	1,185,993
Automotive	180,167	154,739
Bad debts	56,867	27,000
Bank charges and interest	336,336	346,412
Basic needs	783,595	703,939
Child necessities	1,412	2,696
Child nutrition	10,000	-
Community donations	5,088	1,803
Community events	43,251	25,211
Contracted services	935,798	571,191
Cost of Sales	4,195,661	3,510,965
Elders fees	-	1,066
Health	1,376	1,619
Home to work transition	37,262	-
Honoraria	204,022	173,431
Insurance	114,008	91,846
Office supplies	75,678	56,227
Parent necessities	13,561	2,202
Professional fees	577,448	175,453
Program expense	21,208	18,836
Property tax	7,844	8,425
Renovation materials	6,380	7,120
Rent	75	7,103
Repairs and maintenance	402,560	265,426
Replacement reserve	-	276
Salaries and benefits	7,935,283	7,765,450
Special needs	895	-
Special projects	-	5,115
Student expenses	381,961	438,857
Supplies	1,192,638	1,019,594
Telephone	16,246	13,837
Training	121,293	53,135
Transportation	24,868	20,170
Travel	126,480	119,919
Tuition	579,738	567,366
Utilities	354,447	316,938
Vehicle	913	3,279
Intersegmental allocation of administration	(562,114)	(387,855)
	<b>19,797,516</b>	<b>17,664,568</b>

**Sts'ailes**  
**Governance**  
**Schedule 3 - Consolidated Schedule of Revenue and Expenses and Surplus**  
*For the year ended March 31, 2017*

	<b>2017</b>	<b>2016</b>
<b>Revenue</b>		
Economic Activity	612,028	416,928
Province of BC	434,674	-
Sts'ailes Contracts	203,829	225,546
Indigenous and Northern Affairs Canada	196,381	8,048
Grants and Donations	14,721	3,250
First Nation Health Authority	250	-
Ottawa trust distributions	271,179	286,764
Interest income	8,845	4,151
Loss from investment in Nation partnerships	(214,904)	(281,207)
Vancity	-	50,000
	<b>1,527,003</b>	713,480
<b>Expenses</b>		
Administration	11,665	-
Bank charges and interest	225,998	241,323
Community events	-	1,240
Contracted services	-	51,174
Honoraria	192,018	162,829
Insurance	1,000	840
Office supplies	5,494	1,763
Professional fees	248,356	32,232
Salaries and benefits	187,255	70,049
Special projects	-	5,115
Supplies	84,778	15,667
Telephone	1,359	-
Training	10,861	-
Travel	9,388	631
Utilities	2,170	1,740
	<b>980,342</b>	584,603
<b>Surplus before transfers</b>	<b>546,661</b>	128,877
<b>Transfers between programs</b>	<b>(3,125)</b>	358,142
<b>Surplus</b>	<b>543,536</b>	487,019

**Sts'ailes**  
**Sts'ailes Administration**  
**Schedule 4 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)**  
*For the year ended March 31, 2017*

	<b>2017</b>	<b>2016</b>
<b>Revenue</b>		
Indigenous and Northern Affairs Canada	633,269	632,226
Sts'ailes Contracts	37,800	11,575
Other revenue	13,220	20,143
Rental income	11,917	-
Interest income	2,673	2,544
Funding reimbursement (recovery)	7,493	-
	<b>706,372</b>	666,488
<b>Expenses</b>		
Administration	4,667	-
Amortization	1,112,385	1,139,695
Automotive	5,275	4,440
Bank charges and interest	26,971	33,522
Contracted services	16,041	16,080
Honoraria	1,050	1,300
Insurance	4,835	-
Office supplies	29,544	15,429
Professional fees	7,052	32,985
Repairs and maintenance	8,414	5,089
Salaries and benefits	686,485	752,908
Supplies	74,220	48,672
Training	17,895	-
Travel	(153)	10,992
Utilities	13,509	29,922
Intersegmental Allocation of Administration	(562,114)	(387,855)
	<b>1,446,076</b>	1,703,179
<b>Deficit before transfers</b>	<b>(739,704)</b>	(1,036,691)
<b>Transfers between programs</b>	<b>1,656,734</b>	386,733
<b>Surplus (deficit)</b>	<b>917,030</b>	(649,958)

**Sts'ailes**  
**Employment and Social Development**  
**Schedule 5 - Consolidated Schedule of Revenue and Expenses and Deficit**  
*For the year ended March 31, 2017*

	<b>2017</b>	<b>2016</b>
<b>Revenue</b>		
Indigenous and Northern Affairs Canada	917,797	905,561
Sts'ailes Contracts	461,032	397,086
Funding reimbursement (recovery)	(56,639)	(133,324)
	<b>1,322,190</b>	1,169,323
<b>Expenses</b>		
Administration	63,841	38,767
Advertising	-	142
Automotive	504	825
Basic needs	783,595	703,939
Child nutrition	10,000	-
Home to work transition	37,262	-
Office supplies	3,446	3,801
Parent necessities	7,239	-
Professional fees	5,700	-
Rent	-	4,950
Repairs and maintenance	5,400	5,460
Salaries and benefits	465,186	430,814
Student expenses	6,022	-
Supplies	31,962	15,424
Training	15,576	5,524
Travel	10,165	12,319
Utilities	5,551	6,737
	<b>1,451,449</b>	1,228,702
<b>Deficit</b>	<b>(129,259)</b>	(59,379)

**Sts'ailes**  
**Community Development**  
**Schedule 6 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)**  
*For the year ended March 31, 2017*

	<b>2017</b>	<b>2016</b>
<b>Revenue</b>		
Indigenous and Northern Affairs Canada	1,959,329	655,487
Sts'ailes Contracts	232,882	47,763
Rental income	20,118	15,770
	<b>2,212,329</b>	719,020
<b>Expenses</b>		
Administration	5,719	5,719
Automotive	20,916	9,732
Bank charges and interest	32,405	13,583
Contracted services	510,577	330,764
Honoraria	975	2,100
Insurance	24,254	14,388
Office supplies	38	24
Professional fees	170,864	10,754
Repairs and maintenance	147,122	73,132
Salaries and benefits	162,064	157,911
Supplies	67,043	15,388
Training	13,460	14,450
Travel	11,673	11,781
Utilities	102,989	58,596
	<b>1,270,099</b>	718,322
<b>Surplus before transfers</b>	<b>942,230</b>	698
<b>Transfers between programs</b>	<b>(864,252)</b>	(193,052)
<b>Surplus (deficit)</b>	<b>77,978</b>	(192,354)

**Sts'ailes**  
**Housing**  
**Schedule 7 - Consolidated Schedule of Revenue and Expenses and Surplus**  
*For the year ended March 31, 2017*

	<b>2017</b>	<b>2016</b>
<b>Revenue</b>		
Canada Mortgage and Housing Corporation	173,330	6,293
Band Home Sales	-	177,589
Rental income	357,430	345,336
	<b>530,760</b>	529,218
<b>Expenses</b>		
Administration	12,567	11,216
Bad debts	10,000	27,000
Bank charges and interest	26,070	24,937
Community events	46	95
Contracted services	163,955	6,161
Insurance	40,421	35,013
Office supplies	186	62
Professional fees	4,200	3,195
Renovation materials	6,380	7,120
Repairs and maintenance	59,201	53,727
Replacement reserve	-	276
Salaries and benefits	95,219	87,074
Supplies	29,675	10,728
Training	859	-
Travel	3,662	2,676
Utilities	4,610	3,750
	<b>457,051</b>	273,030
<b>Surplus before transfers</b>	<b>73,709</b>	256,188
<b>Transfers between programs</b>	<b>4,050</b>	(195,846)
<b>Surplus</b>	<b>77,759</b>	60,342

**Schedule 8 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)**

For the year ended March 31, 2017

	2017	2016
<b>Revenue</b>		
First Nation Health Authority	1,459,726	1,388,366
Sts'ailes Contracts	20,218	46,271
Other revenue	15,705	11,481
Indigenous and Northern Affairs Canada	10,000	-
Economic Activity	1,000	1,000
	<b>1,506,649</b>	1,447,118
<b>Expenses</b>		
Administration	84,261	79,563
Advertising	5,089	255
Automotive	12,845	9,813
Bank charges and interest	69	129
Community donations	2,004	1,803
Community events	17,718	3,788
Contracted services	5,550	39,315
Elders fees	-	1,066
Health	1,376	1,619
Honoraria	1,175	3,402
Insurance	3,163	3,052
Office supplies	23,482	24,910
Parent necessities	2,167	-
Professional fees	55,823	28,685
Program expense	10,210	14,871
Repairs and maintenance	7,114	10,939
Salaries and benefits	841,523	983,999
Special needs	895	-
Student expenses	19,924	3,942
Supplies	77,111	86,256
Training	16,829	9,648
Transportation	24,868	17,170
Travel	15,962	16,841
Utilities	21,090	34,088
Vehicle	30	-
	<b>1,250,278</b>	1,375,154
<b>Surplus before transfers</b>	<b>256,371</b>	71,964
<b>Transfers between programs</b>	<b>(46,473)</b>	(129,886)
<b>Surplus (deficit)</b>	<b>209,898</b>	(57,922)

**Sts'ailes**  
**Snowoyelh**  
**Schedule 9 - Consolidated Schedule of Revenue and Expenses and Surplus**  
*For the year ended March 31, 2017*

	<b>2017</b>	<b>2016</b>
<b>Revenue</b>		
Province of BC	963,611	924,465
Sts'ailes Contracts	4,327	-
	<b>967,938</b>	924,465
<b>Expenses</b>		
Administration	81,553	80,528
Automotive	10,939	11,437
Bank charges and interest	63	66
Child necessities	1,412	2,696
Community donations	481	-
Community events	5,569	-
Honoraria	250	-
Office supplies	5,609	32
Parent necessities	3,453	2,202
Professional fees	5,813	18,447
Program expense	10,998	3,965
Repairs and maintenance	7,887	1,637
Salaries and benefits	627,185	654,128
Student expenses	11,528	13,397
Supplies	77,011	42,008
Training	12,795	5,782
Travel	9,211	2,000
Utilities	24,842	23,321
	<b>896,599</b>	861,646
<b>Surplus before transfers</b>	<b>71,339</b>	62,819
<b>Transfers between programs</b>	<b>(18,257)</b>	(18,257)
<b>Surplus</b>	<b>53,082</b>	44,562

**Sts'ailes**  
**Education**  
**Schedule 10 - Consolidated Schedule of Revenue and Expenses and Deficit**  
*For the year ended March 31, 2017*

	<b>2017</b>	<b>2016</b>
<b>Revenue</b>		
Indigenous and Northern Affairs Canada	3,044,371	2,893,594
Province of BC	1,747,894	1,729,892
Sts'ailes Contracts	941,442	496,924
First Nation Health Authority	238,316	110,268
Other revenue	54,461	38,214
	<b>6,026,484</b>	5,268,892
<b>Expenses</b>		
Administration	82,097	82,097
Advertising	1,152	2,012
Automotive	87,876	78,402
Bank charges and interest	57	1,148
Community donations	2,603	-
Community events	2,169	3,947
Contracted services	2,960	6,492
Insurance	17,149	17,055
Office supplies	1,409	1,248
Parent necessities	702	-
Repairs and maintenance	73,256	71,017
Salaries and benefits	3,569,450	3,285,637
Student expenses	344,487	421,518
Supplies	678,809	616,651
Training	33,017	17,731
Transportation	-	3,000
Travel	37,565	27,228
Tuition	579,738	567,366
Utilities	115,026	89,365
	<b>5,629,522</b>	5,291,914
<b>Surplus (deficit) before transfers</b>	<b>396,962</b>	(23,022)
<b>Transfers between programs</b>	<b>(917,196)</b>	(338,852)
<b>Deficit</b>	<b>(520,234)</b>	(361,874)

**Sts'ailes**  
**Economic Development - Sts'ailes Operations**  
**Schedule 11 - Consolidated Schedule of Revenue and Expenses and Surplus**  
*For the year ended March 31, 2017*

	<b>2017</b>	<b>2016</b>
<b>Revenue</b>		
Department of Fisheries and Oceans	376,728	371,432
Sts'ailes Contracts	192,245	209,692
Indigenous and Northern Affairs Canada	50,205	124,535
Earnings from investment in Nation partnerships	149,903	91,799
	<b>769,081</b>	797,458
<b>Expenses</b>		
Administration	43,616	35,246
Automotive	41,812	40,090
Bank charges and interest	57	63
Contracted services	106,102	101,867
Honoraria	-	3,800
Office supplies	995	50
Professional fees	28,130	11,753
Rent	-	1,760
Salaries and benefits	450,353	523,120
Special projects	(5,402)	-
Supplies	24,295	49,157
Travel	8,451	13,915
Utilities	4,352	3,543
Vehicle	116	133
	<b>702,877</b>	784,497
<b>Surplus before transfers</b>	<b>66,204</b>	12,961
<b>Transfers between programs</b>	<b>188,518</b>	131,020
<b>Surplus</b>	<b>254,722</b>	143,981

**Sts'ailes**  
**Economic Development - Controlled Entities**  
**Schedule 12 - Consolidated Schedule of Revenue and Expenses and Surplus**  
*For the year ended March 31, 2017*

	<b>2017</b>	<b>2016</b>
<b>Revenue</b>		
Economic Activity	5,707,302	5,604,282
Indigenous and Northern Affairs Canada	178,090	-
Rental income	56,306	49,694
Interest income	-	209
	<b>5,941,698</b>	5,654,185
<b>Expenses</b>		
Administration	49,600	50,000
Advertising	4,193	4,238
Amortization	52,867	46,298
Bad debts	46,867	-
Bank charges and interest	24,645	31,641
Community events	17,749	16,142
Contracted services	130,613	19,338
Cost of Sales	4,195,661	3,510,965
Food and beverage	16	-
Honoraria	8,553	-
Insurance	23,186	21,498
Office supplies	5,475	8,906
Professional fees	51,509	37,403
Property tax	7,844	8,425
Rent	75	393
Repairs and maintenance	94,167	44,426
Salaries and benefits	850,564	819,810
Supplies	53,123	119,645
Telephone	14,887	13,837
Travel	20,557	21,535
Utilities	60,306	65,875
Vehicle	767	3,146
	<b>5,713,224</b>	4,843,521
<b>Surplus</b>	<b>228,474</b>	810,664