
Consolidated financial statements of Squamish Nation

March 31, 2018

Management's Responsibility for Financial Reporting	1
Independent Auditor's Report	2
Consolidated statement of operations and accumulated surplus	3
Consolidated statement of changes in net financial assets	4
Consolidated statement of financial position	5
Consolidated statement of cash flows	6
Approval of the consolidated financial statements	7
Notes to the consolidated financial statements	8-24
Schedules	
Schedule 1 – Consolidated schedule of tangible capital assets	25–26
Schedule 2 – Consolidated schedules of segment disclosure	27–30

Management's Responsibility for Financial Reporting

The accompanying consolidated financial statements ("financial statements") of the Squamish Nation (the "Nation") as at March 31, 2018 and for the year then ended are the responsibility of management. The financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

Management maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the Nation's assets are appropriately accounted for and adequately safeguarded.

The Squamish Nation Council ("Council") is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements.

Council reviews the financial statements and approves them. Council meets periodically with management, as well as the external auditor, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the financial statements and the independent auditor's report. Council considers its findings when approving the financial statements for issuance to the Members.

The financial statements have been approved by Council. In addition, these financial statements have been audited by Deloitte LLP in accordance with Canadian generally accepted auditing standards on behalf of the Members. Deloitte LLP has full access to Council.



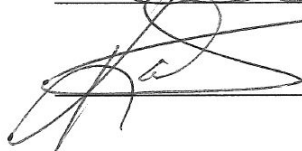
Deborah Baker, Co-Chair of Council



Joshua Joseph, Co-Chair of Council



Donalene Rapada, CPA, CGA
Acting Dept. Co-Head, Finance, Administration & Technology



Kathleen Smith, CPA, CGA
Acting Dept. Co-Head, Finance, Administration & Technology

Independent Auditor's Report

To the Members of
the Squamish Nation

We have audited the accompanying consolidated financial statements of Squamish Nation, which comprise the consolidated statement of financial position as at March 31, 2018, and the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and the notes to the consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of Squamish Nation as at March 31, 2018 and the results of its operations, changes in its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.



Chartered Professional Accountants
July 27, 2018
Vancouver, British Columbia

Squamish Nation
Consolidated statement of operations and accumulated surplus

Year ended March 31, 2018

	Notes	Budget	2018	2017
		\$	\$	\$
Revenue	9 and 10			
Leases	18	21,636,441	42,725,943	22,280,476
Lands and resources accommodation	2	2,502,771	31,502,283	16,118,198
Other income		16,366,045	20,148,305	14,080,854
Indigenous Services Canada		14,140,781	13,880,738	17,050,777
Taxation		11,189,891	11,373,814	10,505,362
Committed funds from prior year		2,770,227	4,855,956	2,393,926
Cigarettes, gasoline and retail		3,849,958	4,120,886	4,778,883
Interest and other		176,000	1,149,279	1,112,677
Forestry revenue	9(h)	550,000	1,074,527	608,729
Equity earnings, Lynnwood Marina		700,000	1,260,814	1,675,289
Equity earnings, Mosquito Creek Marina Limited Partnership	4(b)	960,000	1,070,594	974,621
Equity earnings, Squamish Valley Gas Limited Partnership	4(b)	235,000	691,860	615,477
Equity earnings, Newhaven Projects Limited Partnership	4(b)	—	—	6,851
Equity earnings, LDB Developments (AQ/MIB/SN/TWN) Limited Partnership	4(b)	(10,000)	39,077	32,105
Equity earnings, MST limited partnerships	4(b)	—	596,000	—
Equity earnings, MST (Jericho 2016) Limited Partnership	4(b)	—	4,709,411	—
Equity earnings, Northwest Squamish Forestry Limited Partnership	4(b)	—	134,083	—
Interest and timber dues on funds held by the Government of Canada		12,500	25,154	2,405
Committed funds to next year		(593,448)	(3,690,703)	(4,855,956)
		74,486,166	135,668,021	87,380,674
Expenditures	13			
Program costs (Schedule 2)		64,766,525	55,474,857	51,165,630
Taxation		3,989,066	4,025,887	3,868,908
Cigarettes, gasoline and retail		3,142,649	3,194,454	4,232,079
Leases		5,559,854	2,672,313	2,324,587
Interest and other expense	9(a)	1,999,069	2,585,544	3,175,446
Lands and resources accommodation		762,784	834,052	527,208
Project negotiation expenses		869,252	612,068	549,629
Equity loss, MST limited partnerships		—	—	2,040,000
Equity loss, MST (Jericho 2016) Limited Partnership		—	—	105,369
Equity loss, Northwest Squamish Forestry Limited Partnership		—	—	71,219
		81,089,199	69,399,175	68,060,075
Excess (deficiency) of revenue over expenditures for the year		(6,603,033)	66,268,846	19,320,599
Accumulated surplus, beginning of year		125,470,226	125,470,226	106,149,627
Accumulated surplus, end of year	17	118,867,193	191,739,072	125,470,226

The accompanying notes are an integral part of the consolidated financial statements.

Squamish Nation**Consolidated statement of changes in net financial assets**

Year ended March 31, 2018

	Budget	2018	2017
	\$	\$	\$
Excess of revenue over expenditures	(6,603,033)	66,268,846	19,320,599
Amortization of tangible capital assets	4,176,900	4,176,232	4,031,814
Acquisition of tangible capital assets	(2,019,300)	(11,291,812)	(2,918,546)
Disposition of tangible capital assets	—	6,733	19,803
Acquisition of property under development	—	(118,003)	(100,450)
Acquisition of land held for resale	—	—	(3,414,917)
Change in prepaid expenses	—	105,803	(188,616)
Amortization of deferred lease costs	—	114,410	114,410
Increase (decrease) in net financial assets	(4,445,433)	59,262,209	16,864,097
Net financial assets, beginning of year	<u>38,253,077</u>	<u>38,253,077</u>	<u>21,388,980</u>
Net financial assets, end of year	<u>33,807,644</u>	<u>97,515,286</u>	<u>38,253,077</u>

The accompanying notes are an integral part of the consolidated financial statements.

Squamish Nation**Consolidated statement of financial position**

As at March 31, 2018

	Notes	2018	2017
		\$	\$
Financial assets			
Cash and cash equivalents		56,671,781	31,471,440
Restricted cash	3	634,176	389,508
Accounts receivable	9(d) and 15	11,726,964	10,014,399
Inventory held for resale		273,700	257,710
Funds held by the Government of Canada		980,108	954,954
Investments and advances	4	87,289,403	81,363,224
		157,576,132	124,451,235
Liabilities			
Accounts payable and accrued liabilities	10 and 15	12,218,377	13,247,331
Committed program funds (Schedule 2)		3,690,703	4,855,956
Deferred revenue	2	6,097,819	27,950,417
Loans payable	7	38,053,947	40,144,454
		60,060,846	86,198,158
Net financial assets		97,515,286	38,253,077
Commitments and contingent liabilities	4(c), 8 and 10		
Non-financial assets			
Tangible capital assets (Schedule 1)		82,307,559	75,198,712
Property under development		4,123,206	4,005,203
Land held for resale		4,612,267	4,612,267
Prepaid expenses		977,276	1,083,079
Deferred lease costs	5	2,203,478	2,317,888
		94,223,786	87,217,149
Accumulated surplus	17	191,739,072	125,470,226

The accompanying notes are an integral part of the consolidated financial statements.

Squamish Nation
Consolidated statement of cash flows

Year ended March 31, 2018

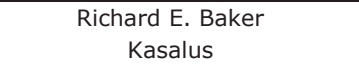
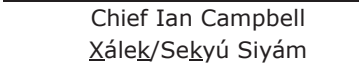
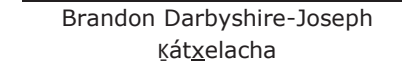
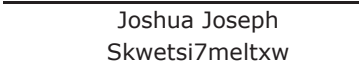
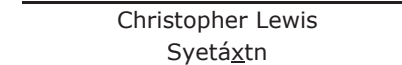
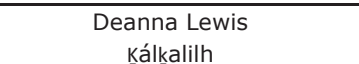
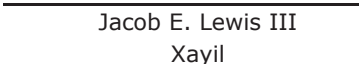
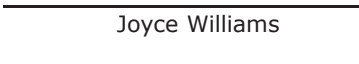
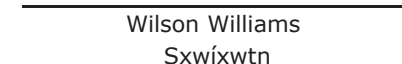
	Notes	2018	2017
		\$	\$
Operating activities			
Excess of revenue over expenditures for the year		66,268,846	19,320,599
Items not involving cash			
Amortization of tangible capital assets		4,176,232	4,031,814
Equity earnings from government business enterprises and government business partnerships		(8,501,839)	(1,087,755)
Amortization of deferred lease costs		114,410	114,410
Purchase premium on acquisition of Newhaven Construction Group Limited		—	62,332
Program commitments brought forward from prior year		(4,855,956)	(2,393,926)
Program commitments carried forward to next year		3,690,703	4,855,956
		60,892,396	24,903,430
Change in operating working capital	12	(24,504,304)	20,665,942
		36,388,092	45,569,372
Capital activity			
Acquisition of tangible capital assets, net		(11,285,079)	(2,898,743)
Investing activities			
Decrease in restricted cash		(244,668)	176,538
Increase in funds held by the Government of Canada		(25,154)	(2,405)
Decrease (increase) in investments and advances		2,575,660	(24,397,705)
Acquisition of property under development		(118,003)	(100,450)
Increase in cash from acquisition of Newhaven Construction Group Limited		—	2,807,147
		2,187,835	(21,516,875)
Financing activity			
Repayment of loans		(2,090,507)	(2,391,924)
Increase in cash and cash equivalents during the year		25,200,341	18,761,830
Cash and cash equivalents, beginning of year		31,471,440	12,709,610
Cash and cash equivalents, end of year		56,671,781	31,471,440
Supplementary cash flow information			
Interest paid		1,593,902	1,641,122
Acquisition of land held for resale and related promissory note		—	3,414,917
Consideration due on acquisition of Newhaven Construction Group Limited		—	1,403,500
Decrease in investments and advances on acquisition of Newhaven Construction Group Limited		—	1,200,930

The accompanying notes are an integral part of the consolidated financial statements.

Squamish Nation

Approval of the consolidated financial statements

Year ended March 31, 2018

 Orene Askew	 Alroy Baker K'etxím'tn	 Deborah Baker K'ána
 Richard E. Baker Kasalus	 Chief Ian Campbell Xálek/Sekyú Siyám	 Brandon Darbyshire-Joseph Kátxelacha
 Carla George Kwitelut Kwelaw'ikw	 Joshua Joseph Skwetsi7meltxw	 Christopher Lewis Syetáxtn
 Deanna Lewis Kálkalilh	 Jacob E. Lewis III Xayil	 Dustin Rivers Sxwchálten iy Xelsílem
 Kristen Rivers Tiyáltelut	 Joyce Williams	 Wilson Williams Sxwíxwtn
	 Marcus Wooden Klakwagilagime	

1. Summary of significant accounting policies

These consolidated financial statements, which represent the operations of the Squamish Indian Band, operating as the Squamish Nation (the "Nation") as represented by its Council, have been prepared in accordance with Canadian public sector accounting standards. The significant accounting policies are as follows:

(a) Basis of presentation

The consolidated financial statements include the accounts of the Nation and organizations controlled by the Nation. Government partnerships, other than government business partnerships, are accounted for using the proportionate consolidation method. Under this method, the Nation includes its pro rata share of the assets, liabilities, revenues and expenses that are subject to shared control on a line-by-line basis with similar items in its financial statements. At March 31, 2018, the Nation shared control (50%) of Spo7ez Cultural Centre and Community Society ("Spo7ez") with Lil'wat Nation, and shared control (33%) of MST Development Corporation with Musqueam Indian Band and Tsleil-Waututh Nation. Government business partnerships are accounted for using the modified equity method.

All controlled entities are fully consolidated on a line-by-line basis except for the commercial enterprises which meet the definition of a government business enterprise, which are included in the consolidated financial statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

(b) Principles of consolidation

Organizations consolidated in the Nation's financial statements include:

- Spo7ez Cultural Centre and Community Society (50% share, proportionately consolidated)
- MST Development Corporation (33% share, proportionately consolidated)
- Lynnwood Industrial Estates Holding Company Ltd.
- SN Produce Limited Partnership
- SN New Brighton Dock Ltd.
- The Marinaside Grill Ltd. (ceased operations in October 2016)
- Newhaven group of entities
- Nchu'7mut Contracting Limited Partnership
- Squamish Nation Youth Centre
- Various other inactive entities

Investments in the following commercial enterprises are accounted for by the modified equity method and, as such, the accounting policies of these entities are not adjusted to conform with those of the Nation:

Government business enterprises:

- Mosquito Creek Marina Limited Partnership
- Lynnwood Industrial Estates Ltd. and Lynnwood Marina Limited Partnership
- Northwest Squamish Forestry Limited Partnership
- Squamish Valley Gas Limited Partnership

1. Summary of significant accounting policies (continued)*(b) Principles of consolidation (continued)*

Government business partnerships:

- LDB Developments (AQ/MIB/SN/TWN) Limited Partnership (25% share)
- MST (Jericho) Limited Partnership)
- MST (Fairmont) Limited Partnership) (the "MST limited partnerships")
(33% share)
- MST (West Vancouver) Limited Partnership)
- MST (Jericho 2016) Limited Partnership (33% share)

The purpose of the majority of the government business partnerships is to own and develop properties for the purpose of generating income.

(c) Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services and may be consumed in normal operations. Non-financial assets include tangible capital assets, property under development, land held for resale, prepaid expenses and deferred lease costs. Intangible assets, and items inherited by right of the Crown, are not recognized in the consolidated financial statements.

(d) Inventory held for resale

Inventory consists of goods purchased for resale and is recorded at the lower of cost and net realizable value with cost being determined on a first-in-first-out basis. Net realizable value is the estimated selling price less the estimated costs necessary to make the sale.

*(e) Non-financial assets**(i) Tangible capital assets*

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to the acquisition, construction, development or betterment of the assets. The cost, less residual value of the capital assets, is amortized on a straight-line basis over their estimated useful lives as follows:

Housing and schools	20 years
Buildings, prefab structures, townhouses recreation and driving range facilities, lot	3–35 years
Infrastructure	30 years
Computer hardware and software	5–15 years
Vehicles	5 years
Squamish Lil'wat Cultural Centre	3–60 years

1. Summary of significant accounting policies (continued)

(e) Non-financial assets (continued)

(i) Tangible capital assets (continued)

Construction in progress is recorded at cost and is not amortized until the asset is brought into use.

Annual amortization is charged in the year of acquisition and in the year of disposal.

When conditions indicate that a tangible capital asset no longer contributes to the ability to provide goods or services, or that the value of future economic benefits is less than its book value, the carrying value of the asset is reduced to reflect the decline in value.

(ii) Property under development

Property under development is recorded at cost and is not amortized until complete.

(iii) Land held for resale

Land held for resale is recorded at cost.

(iv) Deferred lease costs

Deferred lease costs include initial direct costs incurred to secure operating leases, which are deferred and amortized over the term of the leases, ranging from 20 to 30 years.

(f) Loans receivable

Loans receivable are initially recorded at cost, and thereafter at the lower of cost and net realizable value. Interest income is recognized in the period earned, and ceases to be earned if the collection of outstanding principal and interest amounts are not reasonably assured.

(g) Revenue recognition

Government transfers from the federal and provincial governments that do not include stipulations are recognized as revenue when the transfers have been authorized, eligibility criteria have been met and a reasonable estimate of the amount can be made. Government transfers with stipulations are recognized as revenue in the period the transfers are authorized, and eligibility criteria and stipulations are met.

Restricted contributions received under terms of agreements are recognized as revenue in the year in which the related expenses are incurred. Unexpended restricted contributions for programs are deferred as committed program funds. Unrestricted contributions are recognized as revenue when received.

Revenue from leases is recognized on a straight-line basis as it is earned based on the lease agreements and when collectability is reasonably assured. Revenues from lands and resource accommodation, interest and timber dues, forestry revenue and other income are recognized as they are earned and collectability is reasonably assured. Revenues from sales of cigarettes, gasoline and retail are recognized upon delivery of the products. Amounts received but not yet earned are recorded as deferred revenue.

Taxation revenues are recognized when authorized by Council, the taxable event has occurred, and the definition of an asset is met.

1. Summary of significant accounting policies (continued)

(g) Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and the disclosure of contingent assets and liabilities, at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(h) Liability for Contaminated Sites

The Nation recognizes and measures a liability for remediation of contaminated sites where:

- (a) an environmental standard exists;
- (b) contaminated levels exceed the environmental standards;
- (c) the Nation is directly responsible or accepts responsibility;
- (d) it is expected that future economic benefits will be given up; and
- (e) a reasonable estimate of the amount can be made.

The liability is based on the present value of the estimated costs directly attributable to the remediation and post-remediation activities.

As at March 31, 2018 and 2017, no contaminated sites have been identified that meet the criteria outlined in the standard.

2. Lands and resources accommodation

Effective March 31, 2016, the Province of British Columbia, Squamish Nation, Musqueam Indian Band and Tsleil-Waututh Nation signed Accommodation Agreements relating to two parcels of land in the City of Vancouver known as the Provincial Jericho lands.

Under this Agreement, each Nation received Accommodation funds of \$33,586,667 (\$11,195,556 and \$22,391,111 for the respective parcels of land) in April 2016. Retention of these accommodation funds was contingent on the completion of the purchase from the Province of the respective parcels of Provincial Jericho lands. The purchase of one of the parcels of land closed during the year ended March 31, 2017 and \$11,195,556 was recognized in revenue. The purchase of the second parcel of land closed during the year ended March 31, 2018 and \$22,391,111 has been recognized in revenue.

3. Restricted cash

Restricted cash consists of funds received for Capilano Trailer Park, and the Nation's 50% share of the cash held by Spo7ez.

Squamish Nation**Notes to the consolidated financial statements**

March 31, 2018

4. Investments and advances

(a) Investments and advances consist of the following:

	2018	2017
	\$	\$
Mosquito Creek Marina Limited Partnership, 100% enterprise investment		
Units, at cost	1	1
Cumulative share of earnings	8,766,726	7,696,132
Cumulative drawings	(5,585,420)	(4,585,420)
	3,181,307	3,110,713
Lynnwood Industrial Estates Ltd. and Lynnwood Marina Limited Partnership, 100% enterprise investment		
Investment	11,379,552	11,379,552
Accumulated amortization of purchase premium and fair value increments	(6,057,208)	(5,590,741)
Cumulative share of earnings	12,518,162	11,257,348
Cumulative drawings	(8,668,582)	(7,622,582)
	9,171,924	9,423,577
Northwest Squamish Forestry Limited Partnership ("NSFLP"), 100% enterprise investment		
Units, at cost	100	100
Advances	5,499,479	5,245,816
Cumulative share of earnings	2,401,199	2,267,116
	7,900,778	7,513,032
SN Forestry Operations Limited Partnership ("SNFOLP"), 100% enterprise investment		
Advances	—	(83,144)
Balance carried forward	20,254,009	19,964,178

Squamish Nation**Notes to the consolidated financial statements**

March 31, 2018

4. Investments and advances (continued)

(a) (continued)

	2018	2017
	\$	\$
Balance brought forward	20,254,009	19,964,178
Cheekeye River Developments Limited Partnership, 50% enterprise investment Units, at cost	100	100
Squamish Valley Gas Limited Partnership, 100% enterprise investment Units, at cost	1	1
Drawings	(667,130)	(267,130)
Cumulative share of earnings	2,742,828	2,050,968
	2,075,699	1,783,839
LDB Developments (AQ/MIB/SN/TWN) Limited Partnership 25% enterprise investment Investment	5,062,627	5,062,627
Cumulative share of earnings	110,879	71,802
	5,173,506	5,134,429
MST limited partnerships, 33% enterprise investment Investment	29,946,047	29,946,047
Advances	21,000	21,000
Cumulative share of losses	(2,407,000)	(3,003,000)
	27,560,047	26,964,047
MST (Jericho 2016) limited partnership, 33% enterprise investment Units, at cost	1	1
Investment	3,333	3,333
Advances	27,618,666	27,618,666
Cumulative share of earnings (loss)	4,604,042	(105,369)
	32,226,042	27,516,631
	87,289,403	81,363,224

Squamish Nation

Notes to the consolidated financial statements

March 31, 2018

4. Investments and advances (continued)

(a) (continued):

The advances to MST (Jericho 2016) Limited Partnership bear interest at prime rate, are unsecured and are payable on demand. Other advances are unsecured, have no fixed terms of repayment and do not bear interest. Interest was incurred by the Nation on corresponding loans and was charged to these partnerships as follows:

	2018	2017
	\$	\$
Northwest Squamish Forestry Limited Partnership	53,139	55,971
Squamish Valley Gas Limited Partnership	43,572	49,456

(b) Financial information for the Nation's equity interest in government business enterprises and government business partnerships are as follows:

	2018					
	Assets	Liabilities	Net assets	Revenue	Expenses	Net income
	\$	\$	\$	\$	\$	\$
Mosquito Creek Marina Limited Partnership	7,337,757	2,694,885	4,642,872	5,366,338	4,295,744	1,070,594
Lynnwood Industrial Estates Ltd. and Lynnwood Marina Limited Partnership	10,396,184	5,812,228	4,583,956	6,711,832	5,451,018	1,260,814
Northwest Squamish Forestry Limited Partnership	13,829,970	10,596,147	3,233,823	11,400,561	11,266,478	134,083
Squamish Valley Gas Limited Partnership	3,476,179	1,180,876	2,295,303	10,200,316	9,508,456	691,860
MST limited partnerships (33%)	43,859,310	16,596,360	27,262,950	766,590	170,590	596,000
MST (Jericho 2016) limited partnership (33%)	151,828,241	147,266,576	4,561,665	5,104,703	395,292	4,709,411
LDB Developments (AQ/MIB/SN/TWN) Limited Partnership (25%)	10,546,026	5,372,508	5,173,518	563,295	524,218	39,077
	241,273,667	189,519,580	51,754,087	40,113,635	31,611,796	8,501,839
	2017					
	Assets	Liabilities	Net assets (deficiency)	Revenue	Expenses	Net income (loss)
	\$	\$	\$	\$	\$	\$
Mosquito Creek Marina Limited Partnership	7,940,821	3,306,425	4,634,396	4,825,320	3,850,699	974,621
Lynnwood Industrial Estates Ltd. and Lynnwood Marina Limited Partnership	8,839,458	3,322,624	5,516,834	7,149,077	5,473,788	1,675,289
Northwest Squamish Forestry Limited Partnership	13,183,896	9,838,923	3,344,973	12,738,810	12,810,029	(71,219)
Squamish Valley Gas Limited Partnership	2,418,712	386,862	2,031,850	8,882,786	8,267,309	615,477
MST limited partnerships (33%)	43,734,570	17,062,650	26,671,920	667,590	2,707,590	(2,040,000)
MST (Jericho 2016) limited partnership (33%)	89,740,752	89,841,871	(101,119)	20,825	126,194	(105,369)
LDB Developments (AQ/MIB/SN/TWN) Limited Partnership (25%)	10,479,217	5,344,780	5,134,437	545,727	513,623	32,105
	176,337,426	129,104,135	47,233,291	34,830,135	33,749,232	1,080,904

Squamish Nation**Notes to the consolidated financial statements**

March 31, 2018

4. Investments and advances (continued)

(c) The Nation's share of commitments and contingencies of its government business enterprises and government business partnerships are as follows:

- Due to the nature of the operations of Mosquito Creek Marina Limited Partnership, Lynnwood Marina Limited Partnership and Lynnwood Industrial Estates Ltd., these entities may be exposed to costs in the future as a result of environmental remediation. The extent of such losses, and any related government funding, is not determinable.

(d) The Nation's 50% share of assets, liabilities, revenues and expenses of Spo7ez, prior to the elimination of any inter-entity transactions, are as follows:

	2018	2017
	\$	\$
Assets		
Restricted cash	372,195	372,180
Accounts receivable	66,292	14,004
Prepaid expenses	5,314	4,867
Inventory	129,958	110,966
	573,758	502,016
 Tangible capital assets	 11,060,072	 8,555,133
	11,633,830	9,057,149
 Liabilities		
Accounts payable and accrued liabilities	89,088	127,001
Deferred revenue	65,096	44,644
Long-term debt	131,798	159,853
	285,982	331,498
Accumulated surplus	11,347,848	8,725,652
 Revenue	 1,762,513	 1,524,933
Expenditures	1,656,653	1,446,086
Excess of revenue over expenditures	105,860	78,848

Squamish Nation**Notes to the consolidated financial statements**

March 31, 2018

4. Investments and advances (continued)

The Nation's 33% share of assets, liabilities, revenues and expenses of MST Development Corporation, prior to the elimination of any inter-entity transactions, are as follows:

	2018	2017
	\$	\$
Assets		
Cash	266,900	795,927
Interest receivable	4,258	-
Investment	333,333	-
Due from related parties	484,085	169,785
	1,088,577	965,712
Liabilities		
Accounts payable and accrued liabilities	88,842	8,973
Income taxes payables	14	-
Promissory notes payable	1,002,412	963,367
	1,091,268	972,340
Accumulated deficit	(2,691)	(6,629)
Revenue	365,103	162,423
Expenditures	358,293	169,052
Excess (deficiency) of revenue over expenditures	6,810	(6,629)

5. Deferred lease costs

			2018	2017
	Cost	Accumulated amortization	Net book value	Net book value
	\$	\$	\$	\$
Deferred lease costs	3,141,701	938,223	2,203,478	2,317,888

6. Operating line of credit

The Nation has an operating line of credit with a maximum authorized limit of \$4,000,000, (2017- \$4,000,000), bearing interest at the bank prime rate. No amounts have been drawn on this line as at March 31, 2018 and March 31, 2017.

Squamish Nation**Notes to the consolidated financial statements**

March 31, 2018

7. Loans payable

	2018	2017
	\$	\$
Bank of Montreal, (Timber Forestry License) demand loan repayable at \$28,367 per month, interest at prime plus 1% p.a., secured by an assignment of rents and a charge on a tree farm licence maturing in July 2021	1,117,679	1,458,088
Bank of Montreal, (Squamish Valley Gas Limited Partnership) interest at 3.89% p.a., repayable at \$8,045 per month principal plus interest, secured by an assignment of rents, maturing August 1, 2021	1,198,687	1,287,181
Royal Bank of Canada, interest at prime plus 0.72% p.a., repayable at \$5,830 per month, due on August 21, 2018, secured by all personal property of Spo7ez	131,798	159,853
Royal Bank of Canada, (Lynnwood Marina) non-revolving term loan facility, repayable in monthly payments of \$69,193, interest at 3.6% p.a., secured by all personal property of Lynnwood Industrial Estates Holding Company Ltd., a pledge of all shares of Lynnwood Industrial Estates Ltd., and a mortgage of lease in Lynnwood Industrial Estates Ltd.'s leasehold interest in a property in North Vancouver, maturing on September 30, 2020	5,449,699	6,071,608
Royal Bank of Canada, (Chekwelp and Senákw) non-revolving term loan facility, repayable in monthly principal payments of \$20,721, plus interest at 3.2% p.a., secured by personal property and assignment of leases, due on January 31, 2020	2,266,051	2,439,154
Royal Bank of Canada, (Lynnwood Lease) non-revolving term loan facility, repayable in monthly principal payments of \$26,134 plus interest at 3.75% p.a., secured by all personal property and assignment of leases, maturing on November 30, 2020	1,960,298	2,247,766
Royal Bank of Canada, (Lynnwood Marina) non-revolving term loan facility, repayable in monthly payments of \$15,727, interest at 3.30% p.a., secured by all personal property of Lynnwood Industrial Estates Holding Company Ltd., a pledge of all shares of Lynnwood Industrial Estates Ltd., and a mortgage of lease in Lynnwood Industrial Estates Ltd.'s leasehold interest in a property in North Vancouver, maturing on September 30, 2019	452,406	609,106
Royal Bank of Canada, (SN Produce Limited Partnership) term loan facility, interest at 3.45% p.a., monthly payments of \$6,762 guaranteed by the Nation, due on September 28, 2019	117,881	193,526
Royal Bank of Canada, (The Marinaside Grill Ltd.), non-revolving term facility, repayable in monthly payments of \$12,420, interest at 3.95% p.a., maturing on September 30, 2018	183,198	310,638
Balance carried forward	12,877,697	14,776,920

7. Loans payable (continued)

	2018	2017
	\$	\$
Balance brought forward	12,877,697	14,776,920
Government of Canada negotiation loan, payable at the earlier of successful treaty negotiations as a first charge against benefits negotiated and February 7, 2022 with interest charged thereafter at the CRF lending rate charged to Crown corporations, secured by a promissory note	1,197,778	1,197,778
Canada Mortgage and Housing Corporation, (North Vancouver Townhouses) 7.875% p.a. mortgage, repayable at \$5,145 per month principal and interest, secured by townhouse units, maturing December 2021	201,599	246,251
Promissory note without interest payable on demand to Sqomish Sea to Sky Developments Limited Partnership (Cheekeye Fan Lands), unsecured	3,414,917	3,414,917
Government of Canada, 7.25% p.a. loan, repayable at \$320,089 per annum principal and interest, secured by assignment of lease, maturing in 2046	3,748,001	3,793,091
Squamish Nation Trust, 4.9% p.a. loan, secured by an assignment of rents, a charge on land and any proceeds under the Department of Environment lease, due July 6, 2020 (Note 10)	16,600,000	16,600,000
Capital lease obligations, interest ranging from 1.15% to 7.25% p.a., repayments ranging from \$325 to \$631 per month, final payment due August 31, 2018, secured by the related vehicles	13,955	23,643
Bank of Montreal, (Stawamus Land) demand loan repayable at \$20,784 per month plus interest at prime plus 1% p.a., secured by an assignment of rents and a charge on land, matured on August 31, 2017	—	91,854
	38,053,947	40,144,454

The total amount of the loans due on demand is \$4,532,596 (\$6,252,040 in 2017).

Principal instalments on loans payable based on repayment terms specified in the individual loan agreements in each of the next five years and thereafter are as follows. Loans due on demand have been included in the estimated repayments for fiscal 2019.

	Scheduled principal payments	Principal maturities	Total repayments
	\$	\$	\$
2019	2,018,942	3,598,115	5,617,057
2020	1,750,655	2,133,089	3,883,744
2021	544,329	22,162,505	22,706,834
2022	328,494	1,197,778	1,526,272
2023	187,332	—	187,332
Thereafter	4,132,708	—	4,132,708
	8,962,460	29,091,487	38,053,947

8. Commitments and contingent liabilities

- (a) The Nation has commitments of \$316,892 (\$117,746 in 2017) related to the completion of housing under construction.
- (b) Under the terms of the purchase agreement for the Provincial Jericho lands and the MST (Jericho 2016) Limited Partnership agreement, Squamish Nation will be required to make the following principal payments towards the purchase of the Provincial Jericho lands:
- November 2021 – \$13,800,000
 - November 2022 – \$18,630,000
 - November 2023 – the balance of \$105,570,000 plus any accrued interest
- (c) The Nation has outstanding letters of credit for \$100,000 (2016 - \$100,000) relating to a guarantee for a petroleum products supply and purchase agreement by Squamish Valley Gas Limited Partnership, \$150,000 (\$150,000 in 2017) relating to a guarantee in connection with the operation of a gas station, and \$35,000 (\$35,000 in 2017) relating to a guarantee with the operation of Westfair Foods Ltd.
- (d) Under a contribution agreement between the Nation and Squamish Nation Trust (the "Trust"), an amount of \$500,000, plus interest, is repayable to the Trust if certain land acquired by the Nation in 2006 does not attain the status of Squamish Nation Reserve Land.
- (e) The Nation has provided an unlimited guarantee to International Forest Products Limited ("IFPL") for any damages IFPL may suffer as a result of the operation of Tree Farm Licence #38 by Northwest Squamish Forestry Limited Partnership.
- (f) The Nation has indemnified the Nation member Trustees of the Trust against any claims or liabilities made against the Trustees arising from their activities as a Nation Trustee of the Trust.
- (g) The Nation has, in conjunction with Lil'wat Nation, guaranteed a bank loan undertaken by Spo7ez for the purpose of financing the construction of the Squamish Lil'wat Cultural Centre. At March 31, 2018, Lil'wat Nation's share of the loan amount was \$131,798 (\$159,853 in 2017). The Nation has also guaranteed all present and future liabilities of Spo7ez to a commercial bank, up to \$2,500,000 together with interest thereon, and also assigned to the bank present and future indebtedness of Spo7ez to the Nation as collateral security for a letter of credit.
- (h) The Nation collects lease revenue from certain tenants where the title to the land under lease is held by the Government of Canada ("Canada"). The Nation has indemnified certain lessees against any losses claimed by Canada in respect of rent and fee payments made to the Nation rather than to Canada.
- (i) The Nation has provided a Ministerial loan guarantee in respect of community townhouses in the amount of \$201,599 (\$237,518 in 2017).
- (j) Certain legal actions have been commenced against the Nation in connection with various matters arising during the normal course of business activities. Management is of the opinion that the cost of settling and defending such actions will not be significant and, accordingly, no provision for losses has been reflected in these financial statements.

Squamish Nation

Notes to the consolidated financial statements

March 31, 2018

8. Commitments and contingent liabilities (continued)

- (k) The Nation's share of annual payments required under a consulting agreement for real estate management and development services related to MST Development Corporation are as follows:

	\$
2019	183,332
2020	<u>122,221</u>
	<u>305,553</u>

9. Related party transactions

During the year, the Nation entered into the following transactions with related parties:

- (a) Paid the Trust \$795,754 in interest for the loan (\$747,000 in 2017) (Note 10);
- (b) Received \$3,862,153 (\$4,367,596 in 2017) from the Trust being the allocation of net income paid by the Trust. In accordance with the Trust agreement, this amount was loaned back to the Trust (Note 10);
- (c) Received administrative fee income of \$64,000 (\$64,000 in 2017) from the Trust;
- (d) Included in accounts receivable is \$93,682 (\$98,667 in 2017) due from band members;
- (e) Received \$380,000 (\$380,000 in 2017) in rents, and \$151,101 (\$141,785 in 2017) in property taxes from Lynnwood Marina Limited Partnership;
- (f) Received \$85,000 (\$85,000 in 2017) in management fees from Lynnwood Industrial Estates Ltd.;
- (g) Earned interest of \$848,045 (\$68,027 in 2017) on the advance to MST (Jericho 2016) Limited Partnership;
- (h) Received \$1,074,527 (\$608,729 in 2017) in royalties and forestry revenue from Sqomish Forestry Limited Partnership, a partnership controlled by Northwest Squamish Forestry Limited Partnership; and
- (i) All employees who work at the Mosquito Creek Marina Limited Partnership ("Mosquito") and Squamish Valley Gas Limited Partnership are employees of the Nation. During the year, the Nation charged \$788,820 (\$961,014 in 2017) to Mosquito and \$278,913 (\$265,017 in 2017) to Squamish Valley Gas Limited Partnership, respectively, in respect of salaries, wages and benefits.

10. Squamish Nation Trust

On May 11, 2000, the Government of Canada ("Canada") signed a Settlement Agreement (the "Agreement") with the Nation to settle a series of claims first commenced by the late Chief Joe Mathias on June 30, 1977. Nation members ratified the terms of the Agreement. As compensation for this settlement, Canada paid the sum of \$92,500,000 into a trust account governed by a Trust Agreement.

Under the terms of the Agreement, the Trust has been established to hold the compensation and any income from the settlement for the benefit of current and future generations of members of the Nation. Trustees are appointed by the Council of the Nation to serve minimum two-year terms, and up to four-year terms. No members of Council are eligible to serve as a Trustee. The Trustees have appointed an independent Trust Corporation as a fifth Trustee which, in addition to its Trustee duties, administers the Trust and maintains the records.

Squamish Nation

Notes to the consolidated financial statements

March 31, 2018

10. Squamish Nation Trust (continued)

Trustees are to administer the Trust in accordance with the Trust Agreement and the Comprehensive Plan which has been approved by membership, and an established Investment Policy.

To assist with the administration of the Trust, the Nation pays certain expenses on the Trust's behalf and is subsequently reimbursed. As at March 31, 2018, the Nation had an amount payable to the Trust of \$9,175 (\$5,676 in 2017), representing the excess of repayments received over the amount of such expenses.

From time to time, the Nation may receive amounts to be applied to designated programs as determined by the Trustees in accordance with the approved Comprehensive Plan. These amounts are included in the operations of the Nation. Revenues for community programs received from the Trust during the year were as follows:

	2018	2017
	\$	\$
Education	174,601	174,969
Elders	105,000	40,074
Housing	1,140,000	179,800
Member economic development	107,759	121,500
Recreation	31,140	35,908
Social programs and health	180,000	132,347
Squamish language and culture	13,000	15,376
	1,751,500	699,974

The Nation does not include the assets, liabilities, income or expenses of the Trust in its financial statements. Under the terms of the Trust Agreement, the annual net income (investment income less administrative expenses) of the Trust is to be paid to the Nation and immediately loaned back in full to the Trust. This results in separate annual loans receivable, without interest, payable to the Nation no sooner than 10 years from issuance, with any future repayment not to exceed 50% of the income of the Trust in that year.

As at March 31, 2018, cumulative loans receivable of \$13,829,732 (\$9,967,579 in 2017) have been provided for in full.

The Nation is contingently liable under the Agreement to indemnify Canada from any loss or damage resulting from any proceedings against Canada by any parties in respect of the subject matter of the Agreement, implementation of the Agreement and dealings with the Trust Agreement, to a maximum amount of \$92,500,000. As at March 31, 2018, management is not aware of any such proceedings, and considers any such contingent loss to be unlikely to occur.

In 2012, the Nation received a loan from the Trust in the principal amount of \$16.6 million for the acquisition of land. The Nation signed an extension for the loan on July 28, 2017 with the terms as follows:

- interest is charged at 4.9% per annum and payable monthly in arrears;
- principal is due on July 6, 2020, with earlier repayment in respect of the receipt of any prepaid rent and other proceeds or income with respect to the development of real estate on Capilano Indian Reserve No. 5, any proceeds with respect to a buy-out of the Department of Environment ("DOE") lease, and any rent and other proceeds or income under the DOE lease or the land acquired;

Squamish Nation

Notes to the consolidated financial statements

March 31, 2018

10. Squamish Nation Trust (continued)

- security is provided by the Nation primarily in the form of a general security agreement in favour of the trustees, a mortgage over the land, an assignment of any prepaid rent and other proceeds from the development of real estate on Capilano Indian Reserve No. 5 and an assignment of any proceeds with respect to the buy-out of the DOE lease; and
- until the loan and interest thereon are repaid in full, the Trustees may set off such outstanding amounts against the amounts due by the Trust to the Nation.

11. Defined contribution plan

The Nation participates in individual defined contribution pension plans (the "Plans") for its permanent employees. Permanent employees who elect to participate in a plan are required to contribute 5% of their earnings. An additional voluntary contribution of 3% of earnings is permitted. The Nation contributes amounts equal to the employees' contributions. The Nation contributed \$1,025,219 to the Plans during the year (\$945,004 in 2017).

12. Change in operating working capital

	2018	2017
	\$	\$
Accounts receivable	(1,712,565)	(288,952)
Prepaid expenses	105,803	(188,616)
Inventory held for resale	(15,990)	18,720
Accounts payable and accrued liabilities	(1,028,954)	(1,185,947)
Deferred revenue	(21,852,598)	22,310,737
	(24,504,304)	20,665,942

13. Expenditures by object

	2018	2017
	\$	\$
Salaries and benefits	19,022,559	17,103,871
Interest	1,593,902	1,641,122
Amortization	4,176,232	4,031,814
Program costs	37,345,952	34,804,649
Taxation and commercial ventures	7,260,529	8,262,031
Equity losses	—	2,216,588
	69,399,175	68,060,075

14. Remuneration of elected officials and senior staff*Senior staff compensation*

The Squamish Nation Salary Index and Performance Management Plan ("Salary Plan") is a compensation plan which applies to all Nation employees, and is designed to attract, retain and motivate the calibre of employee needed to support the achievement of the Nation's goals of providing the best service to the Nation members. The Salary Plan has been approved by Chiefs and Council. All employees, including the Nation's Executive Operating Officers and all Department Heads, are paid in accordance with the Salary Plan. For the year ended March 31, 2018, regular base pay for senior staff ranged from \$85,000 (\$93,800 in 2017) to \$157,800 (\$153,900 in 2017). These pay rates are annual and may differ based on number of months of employment.

Elected official compensation

For the year ended March 31, 2018, all members of Chiefs and Council were paid in accordance with remuneration provisions included in the Squamish Nation Chiefs & Council Governance Manual, ranging from \$70,200 (\$70,200 in 2017) to \$78,000 (\$78,000 in 2017) annually. Elected officials may, with the approval of their fellow councillors, perform employee duties, however they do not receive any compensation in addition to their Councillor remuneration.

Council members may also serve as a director for companies controlled by the Nation. They receive no additional compensation for these services.

Travel

Local travel - Nation employees, including senior staff and Councillors, who use their personal vehicles for work-related purposes receive a monthly travel allowance.

Out of town – All business-related out-of-town travel by Councillors, the Band Manager and senior employees is pre-approved, either by Council or by an Executive Operating Officer. Like many other governments, Nation employees and Councillors receive a daily stipend to cover meals, lodging and incidental costs when travelling on Nation business. When necessary, transportation costs are also paid. Daily stipend amounts are determined by policy.

Pension and benefits

The Nation contributes to pension plans and employment benefits (medical, dental and extended health, for example) for all employees and Councillors who meet eligibility requirements as defined by policy.

Other

The Nation provides an annual distribution to each member as well as a wide range of services to members and their families, such as education, health, housing and recreation services. Councillors and senior employees and their families may receive such services under the same conditions and eligibility requirements as other members.

15. Accounts receivable and accounts payable and accrued liabilities

Accounts receivable includes an amount of \$201,373 (\$735,986 in 2017) due from Indigenous Services Canada. Accounts payable and accrued liabilities includes an amount of \$1,078,507 (\$895,336 in 2017) due to Indigenous Services Canada.

Squamish Nation

Notes to the consolidated financial statements

March 31, 2018

16. Contractual rights

The Nation has entered in confidential agreements with various parties, whereby the Nation will receive future funding and other economic resources. These annual revenues include lease revenues, and proceeds from impact and benefit agreements and revenue sharing arrangements. Revenues range from \$10,000 to \$12.8 million per agreement and the terms of the agreements range from one year to thirty years.

In addition, the Nation has entered into funding agreements with the Government of Canada, Province of British Columbia and other funding agencies, to provide programs and service to the Nation members. The terms of these agreements range from one year to ten years, and the funding ranges from \$1,000 to \$12.3 million per agreement.

17. Accumulated surplus

During the year ended March 31, 2018, Council approved a Target Fund Policy and established the following funds which are included in accumulated surplus as at March 31, 2018:

	\$
Special Projects Fund	3,400,000
Housing Development Fund	2,000,000
Major Capital and Asset Replacement Fund	<u>1,950,000</u>
	<u>7,350,000</u>

In addition to the above-noted funds, a Per Capita (DB) Fund of \$1,200,000 was established. The distribution from this fund took place in December 2017.

18. Lease revenue

During the year ended March 31, 2018, the Nation received a settlement of \$14,002,641 following the conclusion of an arbitration process related to a lease agreement. The settlement was for the fiscal years ended March 31, 2015 to March 31, 2017. The arbitration ruling also resulted in an increase to lease revenues for the year ended March 31, 2018 of \$4,945,387.

19. Adoption of new accounting standards

The Nation adopted the following new accounting standards on a prospective basis, effective April 1, 2017:

- (a) PS2200 Related party disclosures
- (b) PS3210 Assets
- (c) PS3320 Contingent assets
- (d) PS3380 Contractual rights
- (e) PS3420 Inter-entity transactions

Other than the disclosure of the Nation's contractual rights (see note 16), the adoption of these accounting standards has not had an impact on the Nation's consolidated financial statements.

Squamish Nation
Schedule 1 – Consolidated schedule of tangible capital assets

Year ended March 31, 2018

	Balance beginning of year	Additions during the year	Disposals and write-downs during the year	Balance, end of year
	\$	\$	\$	\$
Cost				
Housing	60,253,392	3,045,303	-	63,298,695
Land	20,470,377	-	-	20,470,377
Townhouses	780,000	-	-	780,000
Recreation facilities	5,391,341	-	-	5,391,341
Driving range facilities	2,603,120	-	-	2,603,120
Other buildings and lot	5,028,961	-	6,733	5,022,228
Prefab structures	2,406,065	-	-	2,406,065
Infrastructure	30,233,729	3,517,794	-	33,751,523
Office building and school	4,163,108	858,849	-	5,021,957
Computer hardware and software	6,474,307	477,768	-	6,952,075
Vehicles	1,297,801	363,402	35,304	1,625,898
Construction in progress	471,024	384,196	-	855,220
Squamish Lil'wat Cultural Centre	10,217,705	2,644,500	-	12,862,205
	149,790,929	11,291,812	42,037	161,040,704
Accumulated amortization				
Housing	41,476,313	1,813,217	—	43,289,530
Townhouses	780,000	—	—	780,000
Recreation facilities	3,287,941	154,038	—	3,441,979
Driving range facilities	2,394,875	104,125	—	2,499,000
Other buildings and lot	2,736,676	151,538	—	2,888,214
Prefab structures	1,893,430	117,554	—	2,010,984
Infrastructure	10,832,399	1,026,963	—	11,859,362
Office building and school	1,661,973	221,270	—	1,883,243
Computer hardware and software	6,018,917	164,817	—	6,183,734
Vehicles	975,225	148,371	35,304	1,088,292
Squamish Lil'wat Cultural Centre	2,534,467	274,339	—	2,808,806
	74,592,217	4,176,232	35,304	78,733,145
Net book value				
Housing	18,777,079	1,232,086	—	20,009,165
Land	20,470,377	—	—	20,470,377
Recreation facilities	2,103,400	(154,038)	—	1,949,362
Driving range facilities	208,245	(104,125)	—	104,120
Other buildings and lot	2,292,285	(151,538)	6,733	2,134,014
Prefab structures	512,635	(117,554)	—	395,081
Infrastructure	19,401,330	2,490,831	—	21,892,161
Office building and school	2,501,135	637,578	—	3,138,713
Computer hardware and software	455,389	312,951	—	768,341
Vehicles	322,575	215,031	—	537,606
Construction in progress	471,024	384,196	—	855,220
Squamish Lil'wat Cultural Centre	7,683,238	2,370,161	—	10,053,399
	75,198,712	7,115,580	6,733	82,307,559

Squamish Nation
Schedule 1 – Consolidated schedule of tangible capital assets (continued)

Year ended March 31, 2017

	Balance beginning of year	Additions during the year	Disposals and write-downs during the year	Balance, end of year
	\$	\$	\$	\$
Cost				
Housing	59,886,372	367,020	—	60,253,392
Land	20,470,377	—	—	20,470,377
Townhouses	780,000	—	—	780,000
Recreation facilities	5,391,341	—	—	5,391,341
Driving range facilities	2,603,120	—	—	2,603,120
Other buildings and lot	5,042,031	6,733	19,803	5,028,961
Prefab structures	2,406,065	—	—	2,406,065
Infrastructure	28,713,441	1,520,288	—	30,233,729
Office building and school	3,823,510	339,598	—	4,163,108
Computer hardware and software	6,358,372	115,935	—	6,474,307
Vehicles	1,229,677	97,949	29,826	1,297,801
Construction in progress	—	471,024	—	471,024
Squamish Lil'wat Cultural Centre	10,217,705	—	—	10,217,705
	<u>146,922,011</u>	<u>2,918,546</u>	<u>49,628</u>	<u>149,790,929</u>
Accumulated amortization				
Housing	39,707,557	1,768,756	—	41,476,313
Townhouses	780,000	—	—	780,000
Recreation facilities	3,133,903	154,038	—	3,287,941
Driving range facilities	2,290,750	104,125	—	2,394,875
Other buildings and lot	2,582,478	154,198	—	2,736,676
Prefab structures	1,768,254	125,176	—	1,893,430
Infrastructure	9,885,773	946,626	—	10,832,399
Office building and school	1,476,653	185,320	—	1,661,973
Computer hardware and software	5,833,746	185,171	—	6,018,917
Vehicles	881,564	123,487	29,826	975,225
Squamish Lil'wat Cultural Centre	2,249,550	284,917	—	2,534,467
	<u>70,590,228</u>	<u>4,031,814</u>	<u>29,826</u>	<u>74,592,217</u>
Net book value				
Housing	20,178,815	(1,401,736)	—	18,777,079
Land	20,470,377	—	—	20,470,377
Recreation facilities	2,257,438	(154,038)	—	2,103,400
Driving range facilities	312,370	(104,125)	—	208,245
Other buildings and lot	2,459,553	(147,465)	19,803	2,292,285
Prefab structures	637,811	(125,176)	—	512,635
Infrastructure	18,827,668	573,662	—	19,401,330
Office building and school	2,346,857	154,278	—	2,501,135
Computer hardware and software	524,626	(69,237)	—	455,389
Vehicles	348,113	(25,538)	—	322,575
Construction in progress	—	471,024	—	471,024
Squamish Lil'wat Cultural Centre	7,968,155	(284,917)	—	7,683,238
	<u>76,331,783</u>	<u>(1,113,268)</u>	<u>19,803</u>	<u>75,198,712</u>

Squamish Nation
Schedule 2 – Consolidated schedules of segment disclosure

Year ended March 31, 2018

	Commercial operations	Community services	Government business enterprises and partnerships	2018 consolidated
	\$	\$	\$	\$
Revenue				
Leases	42,725,943	—	—	42,725,943
Lands and resources accommodation	31,502,283	—	—	31,502,283
Other income	2,601,403	17,546,902	—	20,148,305
Indigenous Services Canada	—	13,880,738	—	13,880,738
Taxation	11,373,814	—	—	11,373,814
Committed funds from prior year	—	4,855,956	—	4,855,956
Cigarettes and gasoline	4,120,886	—	—	4,120,886
Interest and other	1,149,279	—	—	1,149,279
Forestry revenue	1,074,527	—	—	1,074,527
Equity earnings, Lynnwood Marina	—	—	1,260,814	1,260,814
Equity earnings, Mosquito Creek Marina Limited Partnership	—	—	1,070,594	1,070,594
Equity earnings, Squamish Valley Gas Limited Partnership	—	—	691,860	691,860
Equity earnings, MST limited partnerships	—	—	596,000	596,000
Equity earnings, MST (Jericho 2016) Limited Partnership	—	—	4,709,411	4,709,411
Equity earnings, Northwest Squamish Forestry Limited Partnership	—	—	134,083	134,083
Equity earnings, LDB Developments (AQ/MIB/SN/TWN) Limited Partnership	—	—	39,077	39,077
Interest and timber dues on funds held by the Government of Canada	25,154	—	—	25,154
Committed funds to next year	—	(3,690,703)	—	(3,690,703)
	94,573,289	32,592,893	8,501,839	135,668,021
Expenditures				
Program costs	—	55,474,857	—	55,474,857
Taxation	4,025,887	—	—	4,025,887
Cigarettes and gasoline	3,194,454	—	—	3,194,454
Leases	2,672,313	—	—	2,672,313
Interest and other expense	2,585,544	—	—	2,585,544
Lands and resources accommodation	834,052	—	—	834,052
Project negotiation expenses	612,068	—	—	612,068
	13,924,318	55,474,857	—	69,399,175
Excess (deficiency) of revenue over expenditures for the year	80,648,971	(22,881,964)	8,501,839	66,268,846

Squamish Nation
Schedule 2 – Consolidated schedules of segment disclosure (continued)

Year ended March 31, 2018

	Indigenous Services Canada	Other income	Committed funds from prior year	Committed funds to next year	Revenue Total	Expenditures Program costs	Excess (deficiency) of revenue over expenditures for the year
	\$	\$	\$	\$	\$	\$	\$
Community programs							
Administration	852,611	984,676	—	—	1,837,287	3,324,530	(1,487,243)
Administration Squamish Valley	58,442	238,020	62,319	(56,198)	302,583	1,850,054	(1,547,471)
Bank, financial and insurance	—	—	90,000	(90,000)	—	5,027,553	(5,027,553)
Member support services	—	264,794	—	(77,806)	186,988	2,032,113	(1,845,125)
Band council	—	28,507	69,300	(16,941)	80,866	3,661,025	(3,580,159)
Distribution	—	—	—	—	—	5,270,758	(5,270,758)
Registry	44,079	—	—	—	44,079	466,157	(422,078)
Project negotiation and development - Commercial projects	60,257	—	144,685	(144,685)	60,257	64,153	(3,896)
Project negotiation and development - Natural resources/ environment	—	486,697	—	—	486,697	499,701	(13,004)
Project negotiation and development - Community projects	190,969	23,983	29,260	(80,000)	164,212	164,924	(712)
Business revenue and services	—	165,965	28,488	(17,929)	176,524	158,711	17,813
House construction							
House construction	—	—	181,152	(338)	180,814	2,864,718	(2,683,904)
House construction costs capitalized to tangible capital assets	—	6,305	—	—	6,305	(2,860,023)	2,866,328
House - other projects	—	—	—	—	—	—	—
Community operations	713,178	36,500	8,199	(22,390)	735,487	2,972,249	(2,236,762)
Capital projects							
Capital projects	304,781	—	2,202,455	(316,856)	2,190,380	3,299,186	(1,108,806)
Capital projects costs capitalized to tangible capital assets	—	—	—	—	—	(3,299,186)	3,299,186
Renovations	—	179,775	225	—	180,000	554,180	(374,180)
Human resources	145,839	—	—	—	145,839	984,802	(838,963)
Employment and training	80,000	2,634,382	416,151	(391,235)	2,739,298	2,824,017	(84,719)
Social assistance	2,620,946	72,609	—	—	2,693,555	2,941,427	(247,872)
Child and family services	4,479,951	3,453,972	327,254	(378,329)	7,882,848	8,815,139	(932,291)
Recreation, youth, elders - North Vancouver	16,203	159,060	528	(7,101)	168,690	1,428,799	(1,260,109)
Recreation - Squamish Valley	—	18,297	6,483	(9,124)	15,656	444,654	(428,998)
Health	54,501	956,068	409,219	(423,898)	995,890	995,890	—
Home and community care	308,836	706,695	—	(11,645)	1,003,886	1,003,899	(13)
Health benefits advocacy	—	475,168	10,810	(75,025)	410,953	434,569	(23,616)
Community health and wellness	—	518,133	6,967	(24,717)	500,383	500,382	1
Education - North Vancouver	3,790,967	725,349	288,715	(503,360)	4,301,671	5,467,805	(1,166,134)
Education - Squamish Valley	49,178	693,671	273,468	(294,070)	722,247	952,475	(230,228)
Grants	—	2,200	—	—	2,200	2,200	—
Intergovernment and accommodation	110,000	331,821	300,278	(379,056)	363,043	389,029	(25,986)
Intergovernment accommodations - claims and treaty	—	27,887	—	—	27,887	351,266	(323,379)
Intergovernment accommodations - accommodation project	—	—	—	(370,000)	(370,000)	—	(370,000)
Squamish Lil'wat joint projects	—	4,356,368	—	—	4,356,368	1,887,701	2,468,667
	13,880,738	17,546,902	4,855,956	(3,690,703)	32,592,893	55,474,857	(22,881,964)

Squamish Nation
Schedule 2 – Consolidated schedules of segment disclosure

Year ended March 31, 2017

	Commercial operations	Community services	Government business enterprises and partnerships	2017 consolidated
	\$	\$	\$	\$
Revenue				
Leases	22,280,476	—	—	22,280,476
Indigenous Services Canada	—	17,050,777	—	17,050,777
Lands and resources accommodation	16,118,198	—	—	16,118,198
Other income	2,140,609	11,940,245	—	14,080,854
Taxation	10,505,362	—	—	10,505,362
Cigarettes and gasoline	4,778,883	—	—	4,778,883
Committed funds from prior year	—	2,393,926	—	2,393,926
Interest and other	1,112,677	—	—	1,112,677
Forestry revenue	608,729	—	—	608,729
Equity earnings, Lynnwood Marina	—	—	1,675,289	1,675,289
Equity earnings, Mosquito Creek Marina Limited Partnership	—	—	974,621	974,621
Equity earnings, Squamish Valley Gas Limited Partnership	—	—	615,477	615,477
Equity earnings, Newhaven Projects Limited Partnership	—	—	6,851	6,851
Equity earnings, LDB Developments (AQ/MIB/SN/TWN) Limited Partnership	—	—	32,105	32,105
Interest and timber dues on funds held by the Government of Canada	2,405	—	—	2,405
Committed funds to next year	—	(4,855,956)	—	(4,855,956)
	<u>57,547,339</u>	<u>26,528,992</u>	<u>3,304,343</u>	<u>87,380,674</u>
Expenditures				
Program costs	—	51,165,630	—	51,165,630
Cigarettes and gasoline	4,232,079	—	—	4,232,079
Taxation	3,868,908	—	—	3,868,908
Interest and other expense	3,175,446	—	—	3,175,446
Leases	2,324,587	—	—	2,324,587
Project negotiation expenses	549,629	—	—	549,629
Lands and resources accommodation	527,208	—	—	527,208
Equity loss, Northwest Squamish Forestry Limited Partnership	—	—	71,219	71,219
Equity loss, MST limited partnerships	—	—	2,040,000	2,040,000
Equity loss, MST (Jericho 2016) Limited Partnership	—	—	105,369	105,369
	<u>14,677,857</u>	<u>51,165,630</u>	<u>2,216,588</u>	<u>68,060,075</u>
Excess (deficiency) of revenue over expenditures for the year	<u>42,869,482</u>	<u>(24,636,638)</u>	<u>1,087,755</u>	<u>19,320,599</u>

Squamish Nation
Schedule 2 – Consolidated schedules of segment disclosure (continued)

Year ended March 31, 2017

					Revenue	Expenditures	Excess
	Indigenous	Other	Committed	Committed			(deficiency) of
	Services	income	funds from	funds to	Total	Program	revenue over
	Canada		prior year	next year		costs	expenditures
	\$	\$	\$	\$	\$	\$	\$
Community programs							
Administration	700,878	3,443	—	—	704,321	2,697,536	(1,993,215)
Administration Squamish Valley	57,640	211,527	31,387	(62,319)	238,235	1,812,553	(1,574,318)
Bank, financial and insurance	—	—	90,000	(90,000)	—	4,741,505	(4,741,505)
Member support services	—	8,026	—	—	8,026	1,688,135	(1,680,109)
Band council	—	100,325	7,003	(69,300)	38,028	2,930,570	(2,892,542)
Distribution	—	—	—	—	—	4,086,318	(4,086,318)
Registry	53,268	5,550	—	—	58,818	573,242	(514,424)
Project negotiation and development - Commercial projects	60,258	—	144,685	(144,685)	60,258	62,312	(2,054)
Project negotiation and development - Natural resources/ environment	—	617,028	—	—	617,028	667,208	(50,180)
Project negotiation and development - Community projects	111,397	69,483	—	(29,260)	151,620	151,845	(225)
Business revenue and services	—	645,885	52,988	(28,488)	670,385	183,526	486,859
House construction							
House construction	—	184,675	—	(181,152)	3,523	161,076	(157,553)
House construction costs capitalized to tangible capital assets	178,251	(170,421)	—	—	7,830	207,834	(200,004)
House - other projects	121,914	(121,914)	—	—	—	(368,410)	368,410
Community operations	702,236	16,500	13,654	(8,199)	724,191	2,854,747	(2,130,556)
Capital projects							
Capital projects	2,635,605	6,386	382,165	(2,135,949)	888,207	2,089,261	(1,201,054)
Capital projects costs capitalized to tangible capital assets	—	—	—	—	—	(2,089,261)	2,089,261
Renovations	—	179,800	66,731	(66,731)	179,800	553,725	(373,925)
Human resources	139,832	—	—	—	139,832	872,722	(732,890)
Employment and training	212,352	2,056,036	313,718	(416,151)	2,165,955	2,753,177	(587,222)
Social assistance	2,778,689	(323,239)	—	—	2,455,450	2,655,253	(199,803)
Child and family services	5,355,112	2,697,967	216,115	(327,254)	7,941,940	8,924,842	(982,902)
Recreation, youth, elders - North Vancouver	15,539	68,446	1,688	(528)	85,145	1,181,844	(1,096,699)
Recreation - Squamish Valley	—	51,664	2,781	(6,483)	47,962	556,175	(508,213)
Health	53,200	957,575	63,810	(409,219)	665,366	665,366	—
Home and community care	267,513	674,275	33,954	—	975,742	1,005,572	(29,830)
Health benefits advocacy	—	434,651	26,822	(10,810)	450,663	489,075	(38,412)
Community health and wellness	—	432,184	10,783	(6,967)	436,000	472,363	(36,363)
Education - North Vancouver	3,557,915	379,996	319,673	(288,715)	3,968,869	4,840,290	(871,421)
Education - Squamish Valley	49,178	641,129	321,094	(273,468)	737,933	1,007,551	(269,618)
Grants	—	2,200	—	—	2,200	2,200	—
Intergovernment and accommodation	—	567,223	274,375	(300,278)	541,320	618,617	(77,297)
Intergovernment accommodations - claims and treaty	—	53,871	3,000	—	56,871	437,103	(380,232)
Intergovernment accommodations - accommodation project	—	—	17,500	—	17,500	—	17,500
Squamish Lil'wat joint projects	—	1,489,974	—	—	1,489,974	1,679,758	(189,784)
	17,050,777	11,940,245	2,393,926	(4,855,956)	26,528,992	51,165,630	(24,636,638)