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**SAULTEAU FIRST NATIONS  
CONSOLIDATED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED MARCH 31, 2021**

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## MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING


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The consolidated financial statements of Saulteau First Nations have been prepared in accordance with Canadian public sector accounting standards. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. These statements include certain amounts based on management's estimates and judgments. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

The integrity and reliability of Saulteau First Nations's reporting systems are achieved through the use of formal policies and procedures, the careful selection of employees and an appropriate division of responsibilities. These systems are designed to provide reasonable assurance that the financial information is reliable and accurate.

The First Nation Council is responsible for ensuring that management fulfills its responsibility for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Council carries out this responsibility principally through its Audit Committee. The Audit Committee is appointed by the Council and meets periodically with management and the members' auditors to review significant accounting, reporting and internal control matters. Following its review of the financial statements and discussions with the auditors, the Audit Committee reports to the First Nation Council prior to its approval of the financial statements. The Committee also considers, for review by the Council and approval by the members, the engagement or re-appointment of the external auditors.

The consolidated financial statements have been audited on behalf of the members by Manning Elliott LLP, in accordance with Canadian generally accepted auditing standards.



Cheywynd, BC



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## INDEPENDENT AUDITORS' REPORT

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To the Members of Saulteau First Nations

### Report on the Consolidated Financial Statements

#### Opinion

We have audited the consolidated financial statements of Saulteau First Nations (the Nation), which comprise the consolidated statement of financial position as at March 31, 2021, and the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Nation as at March 31, 2021, and the consolidated results of its operations and consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Nation in accordance with ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Other Matter

The consolidated financial statements for the year ended March 31, 2020 were audited by another auditor who expressed a qualified opinion on those consolidated financial statements on November 17, 2020 for the following reasons:

- Unable to obtain sufficient appropriate audit evidence about the assets, liabilities, revenues, expenses or cash flows of the investment in Nikanese Wah Tzee Stewardship Society as at March 31, 2020.
- Unable to obtain sufficient appropriate audit evidence about the carrying value of the Nation's investment in 4 Evergreen Resources Limited Partnership as at March 31, 2020, and the Nation's share of 4 Evergreen Resources Limited Partnership's income for the year then ended.

#### Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

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## INDEPENDENT AUDITORS' REPORT

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Independent Auditors' Report to the Members of Saulteau First Nations *(continued)*

In preparing the consolidated financial statements, management is responsible for assessing the Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Nation's financial reporting process.

### **Auditors' Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Nation to cease to continue as a going concern.

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## INDEPENDENT AUDITORS' REPORT

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Independent Auditors' Report to the Members of Saulteau First Nations *(continued)*

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Manning Elliott LLP*

MANNING ELLIOTT LLP  
Chartered Professional Accountants  
Abbotsford, British Columbia  
March 27, 2022

**SAULTEAU FIRST NATIONS**  
**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
**AS AT MARCH 31, 2021**

**ASSETS**

Cash (Note 2)	\$ 8,234,984	\$ 4,326,764
Temporary investments (Note 2)	31,119,521	29,929,666
Accounts receivable (Note 3)	4,653,455	774,776
Portfolio investments (Note 4)	1,113	1,113
Investments in government business enterprises (Note 5)	27,556,969	23,193,132
Inventories for resale	-	21,850
Advances to related parties (Note 6)	5,138,580	6,036,121
	<b>76,704,622</b>	<b>64,283,422</b>

**LIABILITIES**

Accounts payable and accrued liabilities (Note 7)	1,194,227	2,288,865
Long term debt (Note 8)	15,302,814	15,636,328
Deferred income	31,268	31,268
	<b>16,528,309</b>	<b>17,956,461</b>

**NET FINANCIAL ASSETS**

**60,176,313 46,326,961**

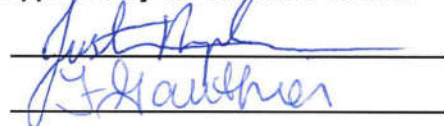
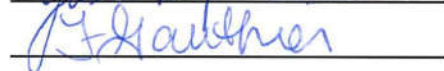
**NON-FINANCIAL ASSETS**

Prepaid expenses and deposits	93,809	124,575
Tangible capital assets (Note 9)	41,796,311	41,177,681
	<b>41,890,120</b>	<b>41,302,256</b>

**ACCUMULATED SURPLUS**

**\$102,066,433 \$ 87,629,222**

Approved by the Chief and Council

**SAULTEAU FIRST NATIONS**  
**CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

	Budget	2021	2020
<b>REVENUE</b>			
Federal Government:			
Indigenous Services Canada	\$ 2,950,255	\$ <b>5,728,492</b>	\$ 3,854,210
Canada Mortgage and Housing Corporation	-	<b>11,570</b>	12,549
Government of Canada	6,000	<b>1,392,873</b>	131,910
First Nations Health Authority	1,107,388	<b>1,412,270</b>	1,258,440
Provincial Government:			
Province of British Columbia	1,961,002	<b>4,221,173</b>	959,056
BC Hydro	480,000	<b>489,716</b>	1,388,139
BC First Nations Gaming	500,000	<b>550,994</b>	509,283
Rental revenue	1,093,760	<b>796,726</b>	590,926
Interest income	-	<b>882,124</b>	775,006
North East Native Advancing Society	-	<b>19,000</b>	28,407
BC Oil and Gas Commission	823,000	<b>723,520</b>	8,140
Other:			
Administration	518,760	<b>64,167</b>	21,354
Donations	-	<b>37,022</b>	315,310
First Nations Education Steering Committee	170,000	<b>366,165</b>	179,514
Industries	-	<b>77,750</b>	31,500
Reimbursements	-	<b>174,165</b>	93,886
Retail operations	-	<b>8,156</b>	147,777
Capacity development and negotiation	1,760,000	<b>2,018,095</b>	160,238
Royalty income other than resource	3,120,000	<b>4,254,163</b>	6,610,914
Other land use and miscellaneous contracts	3,629,000	<b>1,556,685</b>	1,547,717
	<b>18,119,165</b>	<b>24,784,826</b>	<b>18,624,276</b>

**SAULTEAU FIRST NATIONS****CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS***(continued)***FOR THE YEAR ENDED MARCH 31, 2021**

	Budget	2021	2020
EXPENSES <i>(Note 19)</i>			
Administration	5,148,182	<b>3,805,582</b>	4,802,220
Economic Development	3,266,489	<b>2,414,622</b>	1,915,362
Education	2,317,243	<b>1,712,930</b>	1,522,514
Enterprise Fund	-	-	533,137
Family and Social Development	1,732,074	<b>1,280,367</b>	956,779
Health Services	2,006,966	<b>1,483,570</b>	1,454,368
Housing	2,294,447	<b>1,696,078</b>	1,328,198
Public works	1,876,769	<b>1,387,326</b>	1,560,326
Recreation and Culture	988,021	<b>730,354</b>	615,179
	19,630,191	<b>14,510,829</b>	14,688,083
SURPLUS (DEFICIT) FROM OPERATIONS	(1,511,026)	<b>10,273,997</b>	3,936,193
INCOME FROM GOVERNMENT BUSINESS ENTERPRISES <i>(Note 5)</i>	-	<b>4,163,219</b>	6,720,048
ANNUAL SURPLUS	18,119,165	<b>14,437,216</b>	10,656,241
ACCUMULATED SURPLUS - BEGINNING OF YEAR	87,629,217	<b>87,629,217</b>	76,972,981
ACCUMULATED SURPLUS - END OF YEAR	\$105,748,382	<b>\$102,066,433</b>	\$ 87,629,222



**SAULTEAU FIRST NATIONS**  
**CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

	Budget 2021	2021	2020
ANNUAL SURPLUS	\$ 18,119,165	\$ 14,437,216	\$ 10,656,241
Purchase of tangible capital assets	-	(1,935,155)	(12,504,612)
Amortization of tangible capital assets	-	1,225,559	1,047,613
Proceeds on disposal of tangible capital assets	-	90,966	-
Net change in prepaid expenses and deposits	-	30,766	55,585
	-	(587,864)	(11,401,414)
NET CHANGE IN NET FINANCIAL ASSETS	18,119,165	13,849,352	(745,173)
NET FINANCIAL ASSETS - BEGINNING OF YEAR	-	46,326,961	47,072,134
NET FINANCIAL ASSETS - END OF YEAR	\$ 18,119,165	\$ 60,176,313	\$ 46,326,961

**SAULTEAU FIRST NATIONS**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

	2021	2020
OPERATING ACTIVITIES		
Annual surplus	\$ 14,437,216	\$ 10,656,241
Items not affecting cash:		
Amortization of tangible assets	1,225,559	1,047,613
Bad debts (recovery)	(58,664)	118,859
Income from government business enterprises	(4,163,219)	(6,720,048)
Inventory write down	(21,850)	-
	11,419,042	5,102,665
Changes in non-cash working capital:		
Accounts receivable	(3,878,679)	(84,737)
Prepaid expenses and deposits	30,766	55,584
Accounts payable and accrued liabilities	(1,094,636)	90,693
Inventories for resale	21,850	4,745
	(4,920,699)	66,285
	6,498,343	5,168,950
INVESTING ACTIVITIES		
Purchase of tangible capital assets	(1,935,155)	(12,504,612)
Proceeds on disposal of tangible capital assets	92,346	-
Net change in temporary Investments	(1,189,855)	(3,663,851)
Net change in Nation owned investments	(121,485)	(3,247,587)
Advances to related parties	897,541	(413,314)
Net change in Nation portfolio investments	-	(110)
	(2,256,608)	(19,829,474)
FINANCING ACTIVITIES		
Proceeds from callable debt financing	-	2,900,000
Proceeds from long term financing	-	6,798,000
Repayment of long term debt	(333,515)	(386,327)
	(333,515)	9,311,673
NET CHANGE IN CASH FLOW	3,908,220	(5,348,851)
CASH - BEGINNING OF YEAR	4,326,764	9,675,615
CASH - END OF YEAR (Note 2)	\$ 8,234,984	\$ 4,326,764

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**SAULTEAU FIRST NATIONS**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

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1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Nature of business

Saulteau First Nations (the "Nation") provides services and support to its Band members. Saulteau First Nations is an Indian Band and, as such, is exempt from income tax under section 87 of the Indian Act.

(b) Basis of accounting

It is the policy of the Nation to follow accounting principles generally accepted for First Nations in the Province of British Columbia. They have been prepared using guidelines issued by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada.

(c) Reporting entity

The Nation's reporting entity includes the Saulteau First Nations government and all related entities that are either owned or controlled by the Nation. All controlled entities are consolidated into the Nation's financial statements according to the Nation's percentage ownership except for commercial enterprises which meet the definition of a government business enterprise or a government business partnership, which are included in the consolidated financial statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Government partnerships are accounted for using the proportionate consolidation method. Under this method, the Nation includes its pro rata share of the assets, liabilities, revenues and expenses that are subject to shared control on a line-by-line basis with similar items in its financial statements. The proportionate consolidation method of reporting includes the assets, liabilities, revenues and expenses of the following government partnership:

- Nikanese Wah Tzee Stewardship Society (50% owned)
- 1225936 B.C. Ltd. (100% owned)

Under the modified equity method of accounting, only the Nation's investment in the government business entities and the its portion of the entity's net income and other changes in equity are recorded. No adjustment is made for accounting policies of the entities that are different from those of the Nation, and inter-organizational balances and transactions are not eliminated.

The Nation's investment in the following government business enterprises are recorded on a modified equity basis:

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**SAULTEAU FIRST NATIONS**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

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1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

- 4 Evergreen Resources Limited Partnership
- 4 Evergreen Resources Inc.
- Six Nations Ventures Limited Partnership
- Three Nations Ventures Limited Partnership
- Twin Sisters Native Plants Nursery Limited Partnership
- Saulteau Camp Services Limited Partnership
- Saulteau Camp Services (GP) Limited
- 4 Evergreen Harvesting Incorporated
- Saulteau Ventures Limited Partnership
- Saulteau Resource Ventures (GP) Limited
- Sukunka Wind Project Limited Partnership
- Sukunka Wind Project (GP) Ltd.
- Mistahiya Development Corporation
- Saulteaux Green Energy Limited Partnership
- Saulteaux Green Energy Ltd.
- Saulteau Communications Limited Partnership
- Saulteau Communications (GP) Ltd.
- 1225936 Limited Partnership
- 1225936 BC (GP) Ltd.
- Aski Reclamation Limited Partnership
- 1202370 Limited Partnership
- 1202370 BC Ltd.
- Atooskee Energy Services Limited Partnership
- North Wind Supplies Limited Partnership

(d) Portfolio investments

The Nation's investment in the following entries which are not controlled, are recorded at cost.

- First Nations Pipeline Limited Partnership.
- Little Prairie Community Forest Inc
- BC First Nation Gaming Revenue Sharing Limited Partnership

Portfolio investments are recorded at cost. Portfolio investment are written down where there has been a loss in value that is other than a temporary decline.

(e) Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale. Non-financial assets include tangible capital assets, and prepaid expenses.

(f) Cash

Cash includes cash on hand, balances with various financial institutions, and investments in money market instruments with maturities of three months or less.

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**SAULTEAU FIRST NATIONS**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

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1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (*continued*)

(g) Use of estimates

The preparation of consolidated financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future.

(h) Tangible capital assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital assets including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. Amortization is recorded on a straight - line basis over the estimated life of the tangible capital asset commencing once the asset is available for productive use as follows:

Buildings	25-50 years
Machinery and equipment	3-20 years
Engineering structures	15-25 years
Automotive	10 years

Tangible capital assets under construction, development or that have been removed from service including biological assets included in "other assets" are not amortized.

Tangible capital assets are written down when conditions indicate that they no longer contribute to the Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the statement of operations.

(i) Government transfers

Government transfers, which include legislative grants, are recognized in the financial statements in the period in which events giving rise to the transfers occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amount can be made.

(j) Inventories for resale

Inventories of supplies and goods for resale, which includes smokes and snacks, are recorded at the lower of cost and net realizable value.

(k) Revenue recognition

Revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Revenue received under the funding arrangements which relates to a subsequent fiscal period is reflected as deferred revenue in the year of receipt and classified as such on the Consolidated Statement of Financial Position.

Contributions, other than government transfers, are deferred when restrictions are placed on their use by the external contributor, and are recognized as revenue when used for the purpose specified. Deferred revenue at year end includes revenue related to elders fund and wildfire protection.

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**SAULTEAU FIRST NATIONS**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (*continued*)

Rental revenue is recognized when the services are provided to tenants, and collection is reasonably assured. When rental payments are received in advance of contracted services, the Nation records this as deferred revenue.

Interest income on loans receivable and on funds held in trust are recorded as revenue when received by the Nation.

Royalty revenue and revenues from other land use and miscellaneous contracts is recognized on an accrual basis when services are provided, and collection is reasonably assured. When payments are received in advance of contracted services, the Nation records this as deferred revenue

2. CASH AND TEMPORARY INVESTMENTS

	2021	2020
Cash	\$ 8,234,984	\$ 4,326,764
Temporary investments	31,119,521	29,929,666
	<b>39,354,505</b>	34,256,430
Externally Restricted		
Ottawa Trust Funds - Capital (Note 10)	42,787	42,787
Ottawa Trust Funds - Revenue (Note 10)	500	688
Replacement reserve	160,664	562,095
	<b>203,951</b>	605,570
Unrestricted		
Operating	39,150,554	33,650,860
	<b>\$ 39,354,505</b>	\$ 34,256,430

**Temporary Investments**

Term deposits consist of 12 and 18 month cashable GICs at rates varying from 0.55% to 1.00% per annum (2020 - 12 month cashable GICs at a rate of 0.95% per annum), which will mature in January and March 2022.

**Replacement Reserves**

Under the terms of the agreement with Canada Mortgage and Housing Corporation ("CMHC"), the Replacement Reserve account is to be credited annually by \$5,000 (2020 - \$5,500) as specified by CMHC. These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC. Withdrawals are credited to interest first and then principal.

**Trust Fund**

These funds are held in trust with Donovan & Company for the purpose of supporting the negotiation of an impact benefit agreement with Peace River Coal related to mining activities.

**SAULTEAU FIRST NATIONS**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

**3. ACCOUNTS RECEIVABLE**

	<b>2021</b>	<b>2020</b>
Trade receivables	<b>\$ 1,085,590</b>	\$ 678,206
Accrued receivable	<b>3,543,358</b>	111,296
CMHC social housing rent	<b>50,312</b>	4,723
Band housing rent	<b>64,136</b>	20,993
Less: Allowance for doubtful accounts	<b>(89,941)</b>	(40,441)
	<b>\$ 4,653,455</b>	\$ 774,777

**4. PORTFOLIO INVESTMENTS**

	<b>2021</b>	<b>2020</b>
First Nations Pipeline Limited Partnership	<b>\$ 1,000</b>	\$ 1,000
Little Prairie Community Forest Inc.	<b>3</b>	3
BC First Nations Gaming Limited Partnership	<b>110</b>	110
	<b>\$ 1,113</b>	\$ 1,113

**SAULTEAU FIRST NATIONS**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

**5. INVESTMENTS IN GOVERNMENT BUSINESS ENTERPRISES**

	<b>2021</b>	<b>2020</b>
4 Evergreen Resources Limited Partnership (99.99%)	<b>\$ 19,192,166</b>	\$ 14,565,418
4 Evergreen Resources Inc. (100%)	<b>1</b>	1
Six Nations Ventures Limited Partnership (16.66%)	<b>343,405</b>	455,376
Three Nations Ventures Limited Partnership (33.33%)	<b>155,142</b>	155,142
Twin Sisters Native Plants Nursery Limited Partnership (49.99%)	<b>316,059</b>	694,797
Saulteau Camp Services Limited Partnership (99.99%)	<b>154,811</b>	211,052
Saulteau Camp Services (GP) Limited (100%)	<b>1</b>	1
4 Evergreen Harvesting Incorporated (100%)	<b>1</b>	1
Saulteau Ventures Limited Partnership (99.99%)	<b>2,382,907</b>	1,900,781
Saulteau Resource Venture (GP) Ltd. (100%)	<b>1</b>	1
1142616 BC Ltd. (100%)	<b>(219,496)</b>	1
Sukunka Wind Project Limited Partnership (85%)	<b>5,525,617</b>	5,082,928
Sukunka Wind Project (GP) Ltd. (100%)	<b>1</b>	1
Saulteau Development Corp. (100%)	<b>120</b>	120
Mistahiya Development Corporation (100%)	<b>1</b>	1
Saulteaux Green Energy Limited Partnership (99.99%)	<b>100</b>	100
Saulteaux Green Energy Ltd. (100%)	<b>1</b>	1
Saulteau Communications Limited Partnership (99.99%)	<b>100</b>	100
Saulteau Communications (GP) Ltd. (100%)	<b>1</b>	1
1225936 BC (GP) Ltd. (100%)	<b>1</b>	1
Aski Reclamation Limited Partnership (100%)	<b>(22,114)</b>	127,257
1202370 Limited Partnership (50%)	<b>50</b>	50
1202370 BC Ltd. (50%)	<b>1</b>	1
Atooskee Energy Services Limited Partnership (99%)	<b>(15,980)</b>	-
North Wind Supplies Limited Partnership (99.99%)	<b>(255,928)</b>	-
	<b>\$ 27,556,969</b>	\$ 23,193,132

**4 Evergreen Resources Limited Partnership**

The principal purpose of 4 Evergreen Resources Limited Partnership ("4EG") is providing contract services for the oil and gas, timber and road construction industries.

**4 Evergreen Resources Inc.**

The principle purpose of 4 Evergreen Resources Inc. is to act as the general partner of the 4 Evergreen Resources Limited Partnership.

**Six Nations Ventures Limited Partnership**

Six Nations Ventures Limited Partnership is a partnership of Blueberry River First Nations, Doig River First Nation, Halfway River First Nation, Prophet River First Nation, Saulteau First Nations, West Moberly First Nations and Six Nations Ventures Inc. This partnership operates a log sort yard on a contract basis in Fort St. John, British Columbia.

**Three Nation Ventures Limited Partnership**

Three Nations Ventures Limited Partnership is a limited partnership of the Saulteau First Nations, Blueberry First Nations, West Moberly First Nations, and Three Nations Ventures Inc. This partnership operates predominantly in the forestry sector and operates a log sort yard. There was no activity in the current year.

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**SAULTEAU FIRST NATIONS**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

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5. INVESTMENTS IN GOVERNMENT BUSINESS ENTERPRISES *(continued)*

**2021**

**2020**

**Twin Sisters Native Plants Nursery Limited Partnership**

Twin Sisters Native Plants Nursery Limited Partnership is a limited partnership of the Saulteau First Nations. The principal purpose is to provide plant growing and seed collecting services.

**Saulteau Camp Services Limited Partnership**

Saulteau Camp Services Limited Partnership is a limited partnership of the Saulteau First Nations. The principle purpose is the collection of interest payments.

**Saulteau Camp Services (GP) Limited**

The principle purpose of Saulteau Camp Services (GP) Limited is to act as the general partner of the Saulteau Camp Services Limited Partnership.

**4 Evergreen Harvesting Incorporated**

4 Evergreen Harvesting Incorporated was inactive for the fiscal period ended, and as a result has not been included in the accompanying table below. There was no activity in the current year.

**Saulteau Ventures Limited Partnership**

Saulteau Ventures Limited Partnership is a limited partnership of the Saulteau First Nations. The principal purpose is identifying and participating in opportunities available to the Saulteau First Nations for the supply of goods and services.

**Saulteau Resource Ventures (GP) Limited**

The principle purpose of Saulteau Resource Ventures (GP) Limited is to act as the general partner of the Saulteau Ventures Limited Partnership.

**1142616 BC Ltd.**

The principal purpose of 1142616 BC Ltd. is holding land and real estate investments on behalf of Saulteau First Nations.

**Sukuna Wind Project Limited Partnership**

Sukunka Wind Project Limited Partnership is a limited partnership of the Saulteau First Nations and Natural Forces Assets Limited Partnership. The principle purpose is to develop, construct, and operate renewable energy projects.

**Sukuna Wind Project (GP) Ltd.**

The principle purpose of Sukunka Wind Project (GP) Ltd. is to act as the general partner of the Sukunka Wind Project Limited Partnership.

**Mistahiya Development Corporation**

The principle purpose of Mistahiya Development Corporation is to oversee and manage those Saulteau First Nations business interests directed to it by the Saulteau First Nations including, if necessary, holding title to and maintaining assets on behalf of and for the benefit of the Saulteau First Nations.

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**SAULTEAU FIRST NATIONS**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

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5. INVESTMENTS IN GOVERNMENT BUSINESS ENTERPRISES *(continued)*

**2021**

**2020**

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**Saulteaux Green Energy Limited Partnership**

Saulteaux Green Energy Limited Partnership is a limited partnership of the Saulteau First Nations. The principle purpose of Saulteaux Green Energy Limited Partnership is to develop and progress clean energy projects for the Saulteau First Nations. There was no activity in the current year.

**Saulteaux Green Energy Ltd.**

The principle purpose of Saulteaux Green Energy Ltd. is to act as the general partner of the Saulteaux Green Energy Limited Partnership. There was no activity in the current year.

**Saulteau Communications Limited Partnership**

Saulteau Communications Limited Partnership is a limited partnership of the Saulteau First Nations. The principle purpose of Saulteau Communications Limited Partnership is to bring fibre optic cable to members of the Saulteau First Nations. There was no activity in the current year.

**Saulteau Communications (GP) Ltd.**

The principle purpose of Saulteau Communications (GP) Ltd. is to act as the general partner of the Saulteau Communication Limited Partnership. There was no activity in the current year.

**1225936 BC (GP) Ltd.**

The principle purpose of 1225936 BC (GP) Ltd. is to act as the general partner of the 1225936 Limited Partnership. There was no activity in the current year.

**Aski Reclamation Limited Partnership**

Aski Reclamation Limited Partnership is a limited partnership of the Saulteau First Nations. The principle purpose of Aski Reclamation Limited Partnership is to provide reclamation services to the oil and gas and public sectors.

**1202370 BC Limited Partnership**

1202370 Limited Partnership is a limited partnership of the Saulteau First Nations and West Moberly First Nations. The principle purpose of the 1202370 BC Limited Partnership was to run a health centre. This project is currently inactive.

**1202370 BC Ltd.**

The principle purpose of the 1202370 BC Ltd. is to act as the general partner of the 1202370 BC Limited Partnership.

**Atooskee Energy Services Limited Partnership**

Atooskee Energy Services Limited Partnership is a limited partnership of Saulteau First Nations. The principle purpose of the partnership is to run a fuel card lock.

**North Wind Supplies Limited Partnership**

North Wind Supplies Limited Partnership is a limited partnership of Saulteau First Nations. The principle purpose of the partnership is to run an industrial supply store.

**SAULTEAU FIRST NATIONS**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

**5. INVESTMENTS IN GOVERNMENT BUSINESS ENTERPRISES (continued)**

	4 Evergeen Resources Limited Partnership	Six Nations Ventures Limited Partnership	Saulteau Camp Services Limited Partnership	Twin Sisters Native Plants Nursery Limited Partnership	Saulteau Camp Services (GP) Limited	Saulteau Ventures Limited Partnership	Saulteau Resource Ventures (GP) Limited	1142616 BC Ltd.	Sukunka Wind Project Limited Partnership	ASKI Reclamation Limited Partnership	Atooskee Energy Services Limited Partnership	Northwind Supplies Limited Partnership	2021	2020
<b>Assets</b>														
Current	\$ 20,408,349	\$ 846,070	\$ 164,038	\$ 316,099	\$ 132,771	\$ 2,383,316	\$ 418,899	\$ 9,480	\$ 7,371,343	\$ 612,844	\$ 113,596	\$ 491,258	\$ 33,268,063	\$ 28,259,651
Non-current	13,720,817	1,212,693	-	842,732	147	-	409	5,860,391	38,390,078	116,569	18,622	52,132	60,214,590	27,306,344
Total Assets	34,129,166	2,058,763	164,038	1,158,831	132,918	2,383,316	419,308	5,869,871	45,761,421	729,413	132,218	543,390	93,482,653	55,565,995
<b>Liabilities</b>														
Current	12,091,364	14,698	4,004	526,712	800	-	-	6,367	2,931,656	378,104	20,815	197,854	16,172,374	17,765,181
Non-current	2,853,124	-	5,077	-	141,058	-	476,119	6,083,000	36,000,000	373,444	127,500	586,388	46,645,710	11,028,185
Total Liabilities	14,944,488	14,698	9,081	526,712	141,858	-	476,119	6,089,367	38,931,656	751,548	148,315	784,242	62,818,084	28,793,366
Equity	19,184,678	2,044,065	154,957	632,119	(8,940)	2,383,316	(56,811)	(219,496)	6,829,765	(22,135)	(16,097)	(240,852)	30,664,569	26,772,629
	34,129,166	2,058,763	164,038	1,158,831	132,918	2,383,316	419,308	5,869,871	45,761,421	729,413	132,218	543,390	93,482,653	55,565,995
Revenue	37,356,526	347	-	349,671	540	483,519	48	166,335	436,818	1,375,832	47,417	16,672	40,233,725	48,990,202
Expenditures	31,637,362	372,173	44,281	1,128,757	800	1,345	3,070	385,831	1,247,712	1,525,353	164,257	257,624	36,768,565	42,533,100
Net income (loss)	5,719,164	(371,826)	(44,281)	(779,086)	(260)	482,174	(3,022)	(219,496)	(810,894)	(149,521)	(116,840)	(240,952)	-	6,457,102
Allocation	\$ 5,718,591	\$ (61,971)	\$ (44,277)	\$ (378,738)	\$ -	\$ 482,126	\$ -	\$ (219,496)	\$ (810,894)	\$ (149,371)	\$ (116,723)	\$ (256,028)	\$ 4,163,219	\$ 6,720,048

**SAULTEAU FIRST NATIONS**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

6. RELATED PARTY BALANCES AND TRANSACTIONS

	2021	2020
<b>Due to / from related parties</b>		
1142616 BC Ltd.	\$ 5,251,885	\$ 5,223,108
Saulteau Camp Services (GP) Ltd.	141,057	641,655
Twin Sisters Native Plant Nursery Limited Partnership	195,802	195,802
1225936 Limited Partnership	-	61,568
4 Evergreen Resources Limited Partnership	-	298,310
4 Evergreen Harvesting Inc.	946	946
Saulteau Resource Ventures (GP) Ltd.	(1,584,508)	9,683
Saulteau Camp Services Limited Partnership	-	(19,293)
Saulteau Development Corp.	(120)	(120)
Three Nations Ventures Limited Partnership	(148,500)	(148,500)
Saulteau Ventures Limited Partnership	(317,612)	(159,179)
Aski Reclamation Ltd.	373,612	(67,859)
Atooskee Energy Services Limited Partnership	(6,639)	-
Mistahiya Development Corporation	1,232,757	-
North Wind Supplies Ltd.	(100)	-
	<b>\$ 5,138,580</b>	<b>\$ 6,036,121</b>

During the year, Saulteau First Nations paid a total of \$2,645 (2020 - \$129,277) in fees to and collected a total of \$256,810 (2020 - \$415,374) in fees from 4 Evergreen Resources Limited Partnership for various contracted and consulting services. These transactions were conducted in the normal course of operations and were measured at the estimated carrying amount which approximates fair value. Included in accounts payable and accrued liabilities for the current year is \$Nil (2020 - \$22,234) due to 4 Evergreen Resources Limited Partnership. At the end of the year, outstanding balance of accounts receivable amounted to \$Nil (2020 - \$320,544)

During the year, Saulteau First Nations paid for certain expenses on behalf of Saulteau Camp Services Limited Partnership in the amount of \$7,329 (2020 - \$25,031). At the end of the year, payable to this entity amounted to \$Nil (2020 - \$19,293).

During the year, Saulteau First Nations paid for certain expenses on behalf of Saulteau Camp Services (GP) Limited in the amount of \$Nil (2020 - \$1,636). At the end of the year, outstanding due from Saulteau Camp Services (GP) Limited amounted to \$141,057 (2020 - \$641,656).

In 2019, Saulteau First Nations paid for capital assets on behalf of 1142616 B.C. Ltd. in the amount of \$2,961,227. The total outstanding amount due from this entity at the year end was \$5,251,885 (2020 - \$5,223,108).

During the year, expenses were incurred by Aski Reclamation Limited Partnership on behalf Saulteau First Nations in the amount of \$66,572 (2020 - \$67,859). At the end of the year, the amounts due from Aski Reclamation Limited Partnership amounted to \$373,612 (2020 - \$443,498).

During the year, Twin Sisters Native Plants Nursery LP made sales to Saulteau First Nations totaling \$4,928 (2020 - \$31,482).

All balances between related parties are non-interest bearing and have no set terms of repayment.

**SAULTEAU FIRST NATIONS**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

**7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

	<b>2021</b>	<b>2020</b>
Trade payables	\$ 639,135	\$ 1,392,452
Accrued liabilities	108,367	227,744
GST payable	74,624	30,860
Accrued salaries and employee benefits payable	32,965	221,833
WCB Payable	6,015	7,591
Vacation payable and overtime	179,889	151,697
Other accounts payable	153,232	256,688
	<b>\$ 1,194,227</b>	<b>\$ 2,288,865</b>

**8. LONG TERM DEBT**

	<b>2021</b>	<b>2020</b>
Canadian Imperial Bank of Canada Loan payable, bearing interest at 6.95% per annum, payable in monthly installments of \$339, maturing March 2022.	\$ 9,693	\$ 12,968
Royal Bank of Canada Loan payable, bearing interest at 3.64% per annum, payable in monthly installments of \$6,841, maturing December 2023.	1,075,108	1,117,321
Royal Bank of Canada Loan payable, bearing interest at 2.95% per annum, payable in monthly installments of interest only, maturing October 2022.	6,798,000	6,798,000
Royal Bank of Canada Loan payable, bearing interest at 2.94% per annum, repayable in monthly installments of \$697, maturing November 2022.	76,469	82,491
Royal Bank of Canada Loan payable, bearing interest at 2.34% per annum, payable in monthly installments of \$235, maturing September 2021.	23,796	26,032
Royal Bank of Canada Infrastructure loan payable, bearing interest at 3.70% per annum, payable in monthly installments of \$7,445, maturing February 2022.	2,034,595	2,184,105
Royal Bank of Canada Infrastructure loan payable, bearing interest at 3.2% per annum, matured February 2020.	940,000	940,000
Royal Bank of Canada Loan payable, bearing interest at 2.95% per annum, payable in monthly installments of \$8,769, maturing April 2022.	1,356,683	1,419,953
Royal Bank of Canada Loan payable, bearing interest at 3.7% per annum, payable in monthly installments of \$1,500, maturing April 2022.	88,470	105,153
Bank of Montreal - bearing interest at prime plus 0.75% per annum, payable in monthly installments of interest only.	2,900,000	2,900,000
Royal Bank of Canada Loan payable - repaid	-	21,921
Royal Bank of Canada Loan payable - repaid	-	28,384
	<b>\$ 15,302,814</b>	<b>\$ 15,636,328</b>

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**SAULTEAU FIRST NATIONS**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

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8. LONG TERM DEBT (*continued*)

Principal repayments on long term debt for the next five years are as follows:

2022	\$ 3,132,788
2023	8,285,298
2024	984,728
2025	2,900,000
	<hr/>
	<u>\$ 15,302,814</u>

**SAULTEAU FIRST NATIONS**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

**9. TANGIBLE CAPITAL ASSETS**

	Land	Automotive	Buildings	Construction in Progress	Engineered Structures	Machinery and Equipment	Other Assets	2021
Cost, beginning of year	\$ 2,968,336	\$ 718,232	\$ 29,061,914	\$ 6,916,479	\$ 12,004,208	\$ 981,162	\$ 78,347	\$ 52,728,678
Additions	-	-	326,611	1,280,766	53,387	261,772	-	\$ 1,922,536
Asset reclassification	-	-	-	-	-	-	-	\$ -
Disposals	-	-	-	-	-	(93,763)	(78,347)	\$ (172,110)
Cost, end of year	2,968,336	718,232	29,388,525	8,197,245	12,057,595	1,149,171	-	54,479,104
Accumulated amortization, beginning of year	-	284,111	6,217,687	-	4,738,122	311,077	-	11,550,997
Amortization	-	62,925	594,201	-	381,616	186,817	-	1,225,559
Disposals	-	-	-	-	-	(93,763)	-	\$ (93,763)
Accumulated amortization, End of year	-	347,036	6,811,888	-	5,119,738	404,131	-	12,682,793
Net carrying amount, end of year	2,968,336	371,196	22,576,637	8,197,245	6,937,857	745,040	-	41,796,311

During the year, costs of \$1,280,766 (2020 - \$4,264,257) were capitalized in relation to tangible capital assets not yet ready for use. Capitalized costs of \$nil (2020 - \$7,381,522) incurred in the current year and prior years were moved from construction in progress and began to be amortized.

**SAULTEAU FIRST NATIONS**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

**9. TANGIBLE CAPITAL ASSETS (continued)**

	<b>Land</b>	<b>Automotive</b>	<b>Buildings</b>	<b>Construction in Progress</b>	<b>Engineered Structures</b>	<b>Machinery and Equipment</b>	<b>Other Assets</b>	<b>2020</b>
Cost, beginning of year	\$ 2,968,336	\$ 717,441	\$ 16,894,201	\$ 10,033,744	\$ 11,851,610	\$ 790,429	\$ 78,347	\$ 43,334,108
Additions	-	791	4,786,191	4,264,257	152,598	332,439	-	\$ 9,536,276
Asset reclassification	-	-	7,381,522	(7,381,522)	-	-	-	\$ -
Disposals	-	-	-	-	-	(141,706)	-	\$ (141,706)
Cost, end of year	2,968,336	718,232	29,061,914	6,916,479	12,004,208	981,162	78,347	52,728,678
Accumulated amortization, beginning of year	-	221,226	5,744,430	-	4,360,122	319,311	-	10,645,089
Amortization	-	62,885	473,257	-	378,000	133,472	-	1,047,614
Disposals	-	-	-	-	-	(141,706)	-	\$ (141,706)
Accumulated amortization, End of year	-	284,111	6,217,687	-	4,738,122	311,077	-	11,550,997
Net carrying amount, end of year	2,968,336	434,121	22,844,227	6,916,479	7,266,086	670,085	78,347	41,177,681



**SAULTEAU FIRST NATIONS**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

10. OTTAWA TRUSTS FUNDS

	2020	Additions	Withdrawals	2021	
Capital	\$ 42,787	\$ -	\$ -	\$ 42,787	\$ -
Revenue	688	500	688	500	-
	43,475	500	688	43,287	-
	\$ 43,475	\$ 500	\$ 688	\$ 43,287	\$ -

The trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

11. CONTINGENCIES

From time to time, there are potential claims against the Nation for incidents which arise in the ordinary course of business. In the opinion of management and legal counsel, the outcomes of the claims are not determinable at this time and cannot be estimated. Should any loss result from the resolution of these claims, such a loss will be charged to operations in the year of resolution.

12. PENSION PLAN

The Nation and certain of its employees contribute to the Sauteau First Nations Pension Plan (the "Plan"). The Plan is a defined contribution plan. The Nation administers the Plan through Manulife, including the payment of pension benefits on behalf of the employer and employees in accordance with the federal legislation. Contributions to the plan are based on fixed percentages of a participant's contributions up to a maximum amount per participant.

During the year, the Nation paid \$173,653 (2020 - \$149,177) to the Plan on behalf of its employees.

13. LOAN GUARANTEES

The Nation has guaranteed two lines of credit for 4 Evergreen Resources Limited Partnership of up to \$9,000,000 and \$8,000,000 (2020 - \$9,000,000 and \$8,000,000) with interest rates of prime plus 0.75% and prime plus 0.50%, respectively, (2020 - prime plus 0.75% and prime plus 0.50%) per annum. At March 31, 2021, the balance owing was \$Nil (2020 - \$Nil).

The Nation has guaranteed a line of credit for Twin Sisters Native Plants Nursery Limited Partnership in the amount of \$250,000 (2020 - \$250,000), with an interest rate of prime plus 2.30% (2020 - prime plus 2.30%) per annum. At March 31, 2021, the balance owing was \$Nil (2020 - \$Nil).

In 2020, the Nation executed a guarantee for indebtedness for a Band member in the amount of \$335,280 with an interest rate of 3.79% per annum. The guarantee period is 25 years. At March 31, 2021, the balance owing was \$Nil.

In 2019, the Nation has guaranteed a real estate financing loan for 1142616 BC Ltd. in the amount of \$875,000, with an interest rate of prime plus 0.75% per annum. At March 31, 2021, \$831,118 of the loan was outstanding.

In 2020, the Nation guaranteed a real estate financing loan for 1225936 Limited Partnership in the amount of \$2,900,000, with an interest rate of prime plus 0.75% per annum. As at March 31, 2021, the balance owing was \$Nil (2020 - \$Nil).

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**SAULTEAU FIRST NATIONS**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

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**14. FEDERAL ASSISTANCE PAYMENTS**

The Social Housing Fund receives federal assistance through CMHC, pursuant to Section 56.1 of the National Housing Act, to reduce mortgage interest expense to 2% to enable the project to provide housing to low income individuals. The amount of the assistance received for the year ended March 31, 2021 was \$12,070 (2020 - \$13,528).

**15. BUDGET**

The budget was adopted by Chief and Council on June 1, 2020. It was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Standards). The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis. The budget figures anticipated use of administration fee revenue billed between programs to reduce current year expenditures in excess of current year revenues.

**16. SETTLEMENT CLAIMS**

Royal Trust Corporation of Canada ("Trustee") holds \$11,085,194 (2020 - \$11,360,015) in trust for members of the Nation for the purpose of receiving and disbursing settlement funds to members not yet eligible to receive, or who have not yet come forward to receive their proportionate share of the settlement funds. These trust assets have not been included in these consolidated financial statements as the funds are held and administered by the Trustee for the members as primary beneficiaries.

**17. COVID- 19**

Subsequent to year end, the impact of COVID-19 in Canada and on the global economy increased significantly. As the impacts of COVID-19 continue, there could be further impact on the Nation, its members, employees, suppliers, and business enterprise that could impact the timing and amounts realized in the Nation's assets and future ability to deliver services and projects. Specific impacts to the Nation have included periods of self-quarantine, and the closure of public facilities. At this time, the full potential impact on the Nation is not known. Although the disruption from the virus is expected to be temporary, given the dynamic nature of these circumstances, the duration and disruption and the related financial impact cannot be reasonably estimated at this time.

**18. COMPARITIVE FIGURES**

The comparative amounts presented in the financial statements have been restated to conform to the current year's presentation. There was no overall impact on annual the surplus reported in the Consolidated Statement of Operations and Accumulated Surplus.

**SAULTEAU FIRST NATIONS**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

**19. EXPENSE BY OBJECT**

	<b>2021</b>	<b>2020</b>
Advertising	\$ 2,235	\$ 3,647
Amortization	1,225,559	1,047,613
Appliances	23,865	913
Bad debts	(58,664)	118,859
Bank charges	171,224	174,752
Community events	133,157	121,540
Consulting fees	1,271,208	2,534,737
Cost of retail operations	21,850	125,046
Direct social assistance	508,007	326,878
Donations	458,075	215,072
Equipment purchases	62,951	3,349
Equipment rental	197,279	199,038
Garbage collections	47,638	48,563
Honoraria	1,115,590	134,811
Indigenous Services Canada recovery	-	120,922
Insurance	238,585	151,026
Interest on long term debt	248,105	184,265
Meals and entertainment	54,569	72,690
Meetings	7,002	32,607
Office and miscellaneous	202,590	108,179
Professional fees	642,077	846,858
Program resources	1,207,692	819,928
Property taxes	21	566
Renovations, repairs and maintenance	570,593	438,683
Rent	20,480	14,400
Salaries and benefits	4,782,611	4,919,160
Septic tank services	128,849	95,525
Student allowances and transportation	570,094	757,915
Supplies	3,989	31,729
Telephone	111,307	169,115
Travel expenses	149,529	363,978
Utilities	128,139	144,345
Vehicle expense	94,887	136,084
Workshops and training	169,736	225,290
	<b>\$ 14,510,829</b>	<b>\$ 14,688,083</b>

**20. SEGMENTED INFORMATION**

The Saulteau First Nations is a government institution that provides a range of programs and services to its members, including social, education, health, housing, public works and economic activities. For management reporting purposes, the First Nation's operations and activities are organized and reported by fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

First Nation services are provided for departments and their activities are reported in these funds. Certain departments have been separately disclosed in the segmented information.

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**SAULTEAU FIRST NATIONS**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2021**

**20. SEGMENTED INFORMATION (continued)**

	Administration	Economic Development	Education	Enterprise Fund	Family & Social Development	Health Services	Housing	Public Works	Recreation & Culture	2021	2020
<b>Revenue</b>											
ISC	\$ 577,764	\$ 198,972	\$ 2,139,811	\$ -	\$ 1,027,342	\$ 587,593	\$ 641,741	\$ 555,269	\$ -	\$ 5,728,492	\$ 3,369,040
ISC - Elder Housing Subsidy	-	-	-	-	-	-	-	-	-	-	485,170
CMHC	-	-	-	-	-	-	11,570	-	-	11,570	12,549
Government of Canada	-	1,392,873	-	-	-	-	-	-	-	1,392,873	131,910
First Nation Health Authority	-	-	-	-	-	1,412,270	-	-	-	1,412,270	1,258,440
Province of B.C.	2,601,926	821,763	50,621	-	406,903	87,046	252,914	-	-	4,221,173	959,056
BC Hydro	-	489,716	-	-	-	-	-	-	-	489,716	1,388,139
Rental income	-	378,326	-	-	-	-	418,400	-	-	796,726	590,926
Interest	880,006	1,032	-	-	-	-	1,087	-	-	882,125	775,006
NENAS	-	-	-	-	-	-	-	-	19,000	19,000	28,407
Oil and gas commissions	723,520	-	-	-	-	-	-	-	-	723,520	8,140
Other	7,807,658	577,044	375,710	-	66,600	125,214	42,860	68,627	43,648	9,107,362	9,619,244
GBE income	-	-	-	4,163,219	-	-	-	-	-	4,163,219	6,720,048
	12,590,874	3,859,726	2,566,142	4,163,219	1,500,845	2,212,123	1,368,572	623,896	62,648	28,948,045	25,346,075
<b>Expenditures</b>											
Amortization	220,975	76,034	-	-	4,976	5,412	367,815	550,348	-	1,225,559	1,047,614
Direct assistance	-	-	630,741	-	442,360	-	-	-	-	1,073,101	1,023,981
Materials, supplies and utilities	156,345	132,496	578,965	-	104,329	254,055	285,859	189,782	155,876	1,857,707	1,472,021
Operations and maintenance	1,867,479	1,351,174	36,057	-	214,049	399,467	793,041	336,105	574,478	5,571,850	6,108,740
Salaries, wages and benefits	1,560,784	854,918	467,167	-	514,653	824,636	249,363	311,091	-	4,782,612	4,916,556
Other	-	-	-	-	-	-	-	-	-	-	120,922
	3,805,583	2,414,622	1,712,930	-	1,280,367	1,483,570	1,696,078	1,387,326	730,354	14,510,829	14,689,834
Annual Surplus (Deficit)	8,785,291	1,445,104	853,212	4,163,219	220,478	728,553	(327,506)	(763,430)	(667,706)	14,437,216	10,656,241