

**ESGENOOPETITJ FIRST NATION**  
**Consolidated Financial Statements**  
**Year Ended March 31, 2022**

**ESGENOOPETITJ FIRST NATION**  
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**Year Ended March 31, 2022**

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## Management Report

### Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of the Esgenoopetitj First Nation are the responsibility of management and have been approved by Chief and Council.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants and as such include amounts that are the best estimates and judgments of management.

Management is responsible for the integrity and objectivity of these statements and for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The First Nation's Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the consolidated financial statements.

The First Nation's Council meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the consolidated financial statements and the external auditor's report.

The external auditors, Teed Saunders Doyle, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the consolidated financial statements. The external auditors have full and free access to financial management of the Esgenoopetitj First Nation and meet when required.

Approved by the Council of the First Nation:

  
Chief

  
Councillor

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## INDEPENDENT AUDITOR'S REPORT

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To the Chief and Band Councilors's of Esgenoôpetitj First Nation

### *Qualified Opinion*

We have audited the consolidated financial statements of Esgenoôpetitj First Nation (the Organization), which comprise the which comprise the consolidated statements of financial position as at March 31, 2022, and the consolidated statements of operations and, changes in net debt and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2022, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### *Basis for Qualified Opinion*

Esgenoôpetitj Development Corporation Ltd., a government business enterprise of the Esgenoôpetitj First Nation that is accounted for in these financial statements on a modified equity basis, derives revenue and expenses from mini-casino operations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues and expenses was limited to the amounts recorded in the records of Esgenoôpetitj Development Corporation Ltd. Therefore, we were not able to determine whether any adjustments might be necessary to revenue, expenses, excess of revenue over expenditures, cash flows from operations, net debt and accumulated surplus.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease

(continues)



operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

*Auditor's Responsibilities for the Audit of the Consolidated Financial Statements*

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Fredericton, New Brunswick  
January 30, 2023

CHARTERED PROFESSIONAL ACCOUNTANTS

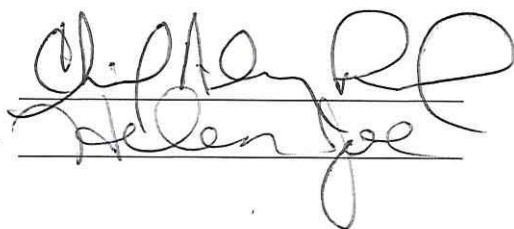
**ESGENOOPETITJ FIRST NATION**  
**Consolidated Statement of Financial Position**  
**Year Ended March 31, 2022**

	2022	2021
<b>FINANCIAL ASSETS</b>		
Restricted cash (Note 4)	\$ 3,640,290	\$ 7,906,168
Cash (Note 4)	996,787	1,070,892
Accounts receivable (Note 8)	6,721,413	5,952,872
Due from related parties (Note 9)	3,442,276	2,569,696
Investment in government business enterprises (Note 10)	4,254,387	2,091,474
	<u>19,055,153</u>	<u>19,591,102</u>
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities (Note 11)	2,141,138	3,980,772
Deferred revenue (Note 12)	15,592,979	16,971,375
Long term debt (Note 13)	27,975,059	28,581,704
	<u>45,709,176</u>	<u>49,533,851</u>
<b>NET DEBT</b>	<u>(26,654,023)</u>	<u>(29,942,749)</u>
<b>NON-FINANCIAL ASSETS</b>		
Tangible capital assets (Note 14)	63,126,750	60,059,886
Prepaid expenses and other assets (Note 15)	83,186	74,878
	<u>63,209,936</u>	<u>60,134,764</u>
<b>ACCUMULATED SURPLUS</b>	<u>\$ 36,555,913</u>	<u>\$ 30,192,015</u>

Contingencies (Note 16)

Chief

Councillor



**ESGENOOPETITJ FIRST NATION**  
**Consolidated Statement of Operations**  
**Year Ended March 31, 2022**

	Budget 2022 (Unaudited - Note 19)	Actual 2022	Actual 2021
<b>REVENUE</b>			
Indigenous Services Canada (ISC) (Note 17)	\$ 17,910,370	\$ 24,546,598	\$ 20,702,300
Federal government	1,314,594	4,553,626	2,001,341
Health Canada	1,587,005	2,076,860	2,249,128
Other revenue	5,005,198	5,074,522	4,292,111
Provincial government	225,000	422,453	464,890
	<b>26,042,167</b>	<b>36,674,059</b>	<b>29,709,770</b>
<b>EXPENSES</b>			
ASETS	408,497	478,373	458,815
Band financial management	1,248,199	1,151,556	1,234,752
Capital - education assets	-	726,282	816,365
Capital - housing	1,187,089	2,484,835	3,006,960
Capital - infrastructure	905,069	2,616,064	2,521,845
Child, family and community services	4,330,516	2,725,630	2,704,292
Community public safety	-	312	443
Day camp	-	36,948	61,323
Economic development	121,688	353,537	1,551,816
Education	6,259,358	5,529,069	5,070,393
Fisheries	574,363	1,567,849	1,938,063
Headstart	271,514	286,217	277,570
Healing foundation	-	65,375	107,715
Indian registry administration	18,000	18,819	19,171
Medical services	1,873,226	1,786,021	1,831,978
Other band activities	2,820,229	2,764,206	1,772,650
Social assistance	4,991,823	7,550,632	7,478,389
Tiny treasures day care	163,076	331,338	255,157
Work essential skills program	-	-	1,542
	<b>25,172,647</b>	<b>30,473,063</b>	<b>31,109,239</b>
<b>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES FROM OPERATIONS</b>	<b>869,520</b>	<b>6,200,996</b>	<b>(1,399,469)</b>
<b>OTHER INCOME</b>			
Net income investment in government business enterprises	-	162,903	2,137,439
<b>EXCESS OF REVENUE OVER EXPENSES</b>	<b>\$ 869,520</b>	<b>\$ 6,363,899</b>	<b>\$ 737,970</b>

**ESGENOOPETITJ FIRST NATION**  
**Consolidated Statement of Changes in Accumulated Surplus**  
**Year Ended March 31, 2022**

	2022	2021
BEGINNING BALANCE	\$ 30,192,015	\$ 29,454,044
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	<u>6,363,899</u>	<u>737,971</u>
ENDING BALANCE	<u>\$ 36,555,914</u>	<u>\$ 30,192,015</u>



**ESGENOOPETITJ FIRST NATION**  
**Consolidated Statement of Changes in Net Debt**  
**Year Ended March 31, 2022**

	2022	2021
EXCESS OF REVENUE OVER EXPENSES	\$ 6,363,899	\$ 737,970
Acquisition of tangible capital assets	(7,566,480)	(9,962,023)
Amortization of tangible capital assets	3,119,511	2,908,980
Transfer of tangible capital assets	1,380,105	-
Decrease (increase) in prepaid expenses	(8,308)	23,866
DECREASE (INCREASE) IN NET DEBT	3,288,727	(6,291,207)
NET DEBT - BEGINNING OF YEAR	(29,942,750)	(23,651,543)
NET DEBT - END OF YEAR	<u>\$ (26,654,023)</u>	<u>\$ (29,942,750)</u>

**ESGENOOPETITJ FIRST NATION**  
**Consolidated Statement of Cash Flows**  
**Year Ended March 31, 2022**

	2022	2021
<b>OPERATING ACTIVITIES</b>		
Excess of revenue over expenses	\$ 6,363,899	\$ 737,970
Items not affecting cash:		
Amortization	<u>3,119,511</u>	<u>2,908,980</u>
	<u>9,483,410</u>	<u>3,646,950</u>
Changes in non-cash working capital:		
Accounts receivable	(768,541)	(214,444)
Prepaid expenses	(8,308)	23,866
Accounts payable and accrued liabilities	(1,839,635)	308,792
Deferred revenue	<u>(1,378,396)</u>	<u>447,484</u>
	<u>(3,994,880)</u>	<u>565,698</u>
	<u>5,488,530</u>	<u>4,212,648</u>
<b>INVESTING ACTIVITIES</b>		
Purchase of tangible capital assets	(7,566,480)	(9,962,023)
Transfer of tangible capital assets	1,380,105	-
Investment in government business enterprises	<u>(2,162,913)</u>	<u>(2,137,439)</u>
	<u>(8,349,288)</u>	<u>(12,099,462)</u>
<b>FINANCING ACTIVITIES</b>		
Due (to) from related parties	(872,580)	458,166
Proceeds from long term debt	3,187,704	10,710,755
Repayment of long term debt	<u>(3,794,349)</u>	<u>(3,968,903)</u>
	<u>(1,479,225)</u>	<u>7,200,018</u>
<b>DECREASE IN CASH</b>	<u>(4,339,983)</u>	<u>(686,796)</u>
<b>CASH - BEGINNING OF YEAR</b>	<u>8,977,060</u>	<u>9,663,856</u>
<b>CASH - END OF YEAR</b>	<u>\$ 4,637,077</u>	<u>\$ 8,977,060</u>
<b>CASH CONSISTS OF:</b>		
Restricted cash	\$ 3,640,290	\$ 7,906,168
Cash	<u>996,787</u>	<u>1,070,892</u>
	<u>\$ 4,637,077</u>	<u>\$ 8,977,060</u>

**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

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1. DESCRIPTION OF ENTITY

The Esgenoôpetitj First Nation operates a First Nation Band in Esgenoôpetitj, New Brunswick for the benefit of its members.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of preparation

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board of the CPA Canada.

Reporting entity

The Esgenoopetitj First Nation reporting entity includes the Esgenoopetitj First Nation government and all related entities that are controlled by the First Nation.

Principles of consolidation

All controlled entities are to be fully consolidated on a line-by-line basis except for commercial enterprises which meet the definition of a government business enterprise, which are to be accounted for by the modified equity method. Inter-organizational balances and transactions are to be eliminated upon consolidation.

Under the modified equity method of accounting, only the Esgenoopetitj First Nation's investment in the government business enterprise and the enterprise's net income and other changes in equity are recorded. No adjustment is made for accounting policies of the enterprise that are different from those of the Esgenoopetitj First Nation.

Organizations accounted for on a modified equity basis include Pecheries Baie Chaleurs Fisheries (2012) Inc., Esgenoopetitj Power Centre Inc. and Esgenoôpetitj Development Corporation Ltd.

There are no organizations that are required to be fully consolidated in Esgenoôpetitj First Nation's financial statements.

715263 N.B. Inc. is not controlled by Esgenoopetitj First Nation and is therefore accounted for at cost.

Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale. Non-financial assets include tangible capital assets and prepaid expenses.

Cash and cash equivalents

Cash and cash equivalents consist of cash on hand and balances with banks net of bank overdrafts.

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**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

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2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (*continued*)

Accounts receivable

Accounts receivable arise from trade receivables, loans and advances, and federal and provincial government receivables. An allowance for bad debts has been calculated, through discussions with management, assessment of other circumstances influencing the collectability of amounts, and using historical loss experience. Amounts deemed uncollectable are written off and deducted from the carrying value of the receivable. Amounts subsequently recovered from accounts previously written off are credited to the allowance account in the period of recovery.

Tangible capital assets

Tangible capital assets include acquired, built, developed and improved tangible capital assets, whose useful life extends beyond one year and which are intended to be used on an ongoing basis for producing goods or delivering services.

Tangible capital assets are reported at net book value. Opening net book values of residential and commercial buildings and other infrastructure as at April 1, 2012 have been determined by an appraisal report prepared by an independent engineering consulting firm. Contributions received to assist in the acquisition of tangible capital assets are reported as current revenue.

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets. Assets under construction are not amortized until the asset is available to be put into service.

Items inherited by right of the Crown, such as lands, forests, water and mineral resources, are not recognized in these financial statements.

Amortization is provided annually, at rates calculated to write-off the assets over their estimated useful lives as follows:

Residential buildings	4%	declining balance method
Commercial buildings	4%	declining balance method
Water and sewer infrastructure	4%	declining balance method
Paving	8%	declining balance method
Recreational structure	4%	declining balance method
Vehicles	30%	declining balance method
Computer equipment	30%	declining balance method
Equipment	20%	declining balance method
Vessels	8%	declining balance method
Shoreline erosion	40 years	straight-line method

Amortization of Section 95.1 Housing is provided on buildings and equipment purchased on loans insured by CMHC at a rate equal to the annual principal reduction of the mortgage.

Tangible capital assets are written down when conditions indicate that they no longer contribute to Esgenoôpetitj First Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write downs are accounted for as expenses in the consolidated statement of operations..

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets.

Assets under construction are not amortized until the asset is available to be put into service.

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**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

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2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Deferred revenue

Deferred revenue represents unspent Government transfers for programs where the eligibility criteria has not been met at year end. The unspent revenue is carried forward to be recognized as eligibility criteria is met or until the funder deems the surpluses to be repayable at which time an amount payable is recognized.

Net debt

The First Nation's consolidated financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt of the First Nation is determined by its liabilities less its financial assets.

Revenue recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service is performed.

Income taxes

The Esgenoôpetitj First Nation is an Indian Band and is not subject to income tax. Accordingly, no provision has been made for income taxes.

Financial instruments policy

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Financial assets measured at amortized cost include cash, accounts receivable, receivable from Pêcheries Baie Chaleurs Fisheries (2012) Inc., receivable from Esgenoôpetitj Development Corporation Ltd. and investments in government business enterprises.

Financial liabilities measured at amortized cost include bank indebtedness, accounts payable and accrued liabilities, deferred revenue and long-term debt.

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**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

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2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (*continued*)

Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

Significant estimates pertaining to these financial statements include the following:

- determination of amortization rates and residual values of tangible capital assets
- determination of allowances for doubtful receivables

Segmented information

The First Nation discloses segmented results of operations for the year in Note 25 to the consolidated financial statements. The First Nation has segregated its activities into the following segments based on distinguishable groups of activities:

***Education***

Provides elementary, secondary and postsecondary tuition for qualifying members along with related programs and support.

***Health***

Contains activities that provide medical services to band members.

***Economic Development***

Contains activities of the economic development program.

***Housing***

Contains activities related to the maintenance of buildings and land of the First Nation houses. It also includes the section 95 housing and related expenditures.

***Community***

Contains all activities related to the maintenance of buildings and land of the First Nation. It also includes the expenses related to Day Care and Day Camp.

***Social***

Provides social assistance to qualifying members.

***Band Government***

Includes all other activities not described in another fund, mainly centralized and shared activities.

***Other***

Includes the band constable program and the fisheries activities.

**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

**3. FINANCIAL INSTRUMENTS**

The First Nation is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the organization's risk exposure and concentration as of March 31, 2022.

**(a) Credit risk**

Credit risk arises from the potential that a counter party will fail to perform its obligations. The organization is exposed to credit risk from customers. In order to reduce its credit risk, the organization reviews a new customer's credit history before extending credit and conducts regular reviews of its existing customers' credit performance. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information.

**(b) Liquidity risk**

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The organization is exposed to this risk mainly in respect of its receipt of funds from its customers and other related sources, long-term debt, and accounts payable.

**(c) Interest rate risk**

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the organization manages exposure through its normal operating and financing activities. The organization is exposed to interest rate risk primarily through its floating interest rate bank indebtedness and credit facilities.

Unless otherwise noted, it is management's opinion that the organization is not exposed to significant other price risks arising from these financial instruments.

**4. CASH**

	2022	2021
Externally restricted		
ISC - Ottawa trust (Note 5)	\$ 52,604	\$ 51,612
CMHC - Replacement reserve (Note 6)	162,271	55,126
CMHC - Operating reserve (Note 7)	276,512	296,760
Fisheries agreement trust	3,148,903	7,395,454
Subtotal	3,640,290	7,798,952
Unrestricted		
Capital projects	636,123	39,182
Operating	360,664	1,031,710
Subtotal	996,787	1,070,892
	<u>\$ 4,637,077</u>	<u>\$ 2,102,602</u>



**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

**5. OTTAWA TRUST MONEY**

The Ottawa Trust accounts arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

	March 31, 2021	Additions	Withdrawals	2022
Revenue	\$ 31,873	\$ 992	\$ -	\$ 32,865
Capital	19,739	-	-	19,739
	<u>\$ 51,612</u>	<u>\$ 992</u>	<u>\$ -</u>	<u>\$ 52,604</u>

**6. REPLACEMENT RESERVE BANK ACCOUNT**

Under the terms of an agreement with Canada Mortgage and Housing Corporation, the Replacement Reserve bank account is to be credited in the amount of \$68,300 (2021 - \$69,239) annually. These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canadian Deposit Insurance Corporation or otherwise approved by the Canada Mortgage and Housing Corporation,

As at March 31, 2022, the bank account is underfunded by \$514,703 (2021 - \$397,978).

**7. OPERATING RESERVE BANK ACCOUNT**

Under the terms of an agreement with Canada Mortgage and Housing Corporation, excess federal assistance payments received may be retained in an operating reserve fund. The reserve is to be comprised of monies deposited in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or otherwise approved by the Canada Mortgage and Housing Corporation. The funds in this account may be used to meet future subsidy requirements of income-tested occupants over and above the maximum federal assistance.

As at March 31, 2022, the bank account is underfunded by \$86,198 (2021 - \$66,150).



**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

8. ACCOUNTS RECEIVABLE

Accounts receivable consists of the following:

	2022	2021
Due from members:		
Advances - employees and other	\$ 162,805	\$ 180,405
Due from others:		
Indigenous Services Canada	3,519,039	2,999,921
Health Canada	18,421	18,421
Department of Fisheries and Oceans	856,952	742,900
Other	2,320,199	2,167,228
Subtotal	6,877,416	6,108,875
Allowance for doubtful accounts	(156,003)	(156,003)
	<u>\$ 6,721,413</u>	<u>\$ 5,952,872</u>

9. DUE (TO) FROM RELATED PARTIES

	2022	2021
Esgenoôpetitj Development Corporation Ltd.	\$ 1,360,362	\$ 1,798,760
Pêcheries Baie Chaleurs Fisheries (2012) Inc.	(35,317)	(34,097)
Esgenoôpetitj Power Center Inc.	1,310,000	400,000
715263 N.B. Inc.	807,231	405,033
	<u>\$ 3,442,276</u>	<u>\$ 2,569,696</u>

The amounts due (to) from related parties, subsidiaries, are non-interest bearing, unsecured and have no set terms of repayment.

**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

**10. INVESTMENTS IN GOVERNMENT BUSINESS ENTERPRISES**

The following is a list of government business enterprises, and their fiscal year ends, which are included in the First Nation reporting entity, as described in note 2 – Principles of consolidation to these consolidated financial statements:

Esgenoôpetitj Development Corporation Ltd. (Dev. Corp.)	31-03-22
Pêcheries Baie Chaleurs Fisheries (2012) Inc. (Baie Chaleurs)	31-12-21
Esgenoôpetitj Power Centre Inc. (Power Centre)	31-03-22
715263 N.B. Inc.	31-03-22

Esgenoôpetitj First Nation owns 100% of Esgenoôpetitj Development Corporation Ltd

Esgenoôpetitj First Nation owns 100% of Pêcheries Baie Chaleurs Fisheries (2012) Inc.

Esgenoôpetitj First Nation owns 100% of Esgenoôpetitj Power Centre Inc.

Esgenoôpetitj First Nation owns 35% of 715263 N.B. Inc.

Esgenoôpetitj First Nation's investment in government business enterprises consist of the following:

	<u>2022</u>	<u>2021</u>
Esgenoôpetitj Development Corporation Ltd.	\$ (488,098)	\$ (429,540)
Pêcheries Baie Chaleurs Fisheries (2012) Inc.	4,744,358	2,521,086
Esgenoôpetitj Power Centre Inc.	(1,883)	(72)
715263 N.B. Inc.	<u>10</u>	<u>-</u>
	<u>4,254,387</u>	<u>2,091,474</u>

For the three months ended March 31, 2022, Pecheries Baie Chaleurs Fisheries (2012) Inc. incurred an unaudited net loss of \$528,984 which is reflected in these financial statements.

*(continues)*

**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

10. INVESTMENT IN GOVERNMENT BUSINESS ENTERPRISES (continued)

The following table presents condensed financial information for these government business enterprises:

	Dev. Corp.	Baie Chaleurs	Power Centre
<b>ASSETS</b>			
Cash	\$ 351,906	\$ 169,645	\$ 75,306
Receivables	84,200	148,313	85,648
Inventory	38,896	276,803	184,195
Loans and advances receivable	68,638	662,370	971,940
Long term investment	300,000	-	-
Property, plant and equipment	1,772,194	9,081,961	15,795
Future income taxes	-	194,652	-
	<u>\$ 2,615,834</u>	<u>\$ 10,533,744</u>	<u>\$ 1,332,884</u>
<b>LIABILITIES</b>			
Bank indebtedness	\$ -	\$ 6,840	\$ -
Payables	49,892	1,136,123	24,765
Short term debt	80,000	-	-
Deferred revenue	-	321,000	-
Loans and advances payable	1,613,667	1,350,000	1,310,000
Current portion of long term debt	-	373,305	-
Long term debt	-	2,067,750	-
	<u>\$ 1,743,559</u>	<u>\$ 5,255,018</u>	<u>\$ 1,334,765</u>
<b>EQUITY</b>			
Share capital	\$ 2	\$ 2,640,000	\$ 2
Contributed surplus	-	4,069,631	-
Retained earnings (deficit)	(488,099)	(1,430,905)	(1,883)
	<u>\$ (488,097)</u>	<u>\$ 5,278,726</u>	<u>\$ (1,881)</u>
<b>NET INCOME</b>			
Revenue	\$ 1,715,970	\$ 27,740,455	\$ 7,831,909
Other income	-	317,717	-
Expenses	(1,774,528)	(27,519,249)	(7,833,720)
Income tax (expenses) recovery	-	(62,345)	-
	<u>\$ (58,558)</u>	<u>\$ 476,578</u>	<u>\$ (1,811)</u>

**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

11. ACCOUNTS PAYABLE

	2022	2021
Suppliers	\$ 447,315	\$ 1,295,404
Sales tax (recovery)	(200,799)	(148,599)
Accrued liabilities	1,894,622	2,833,967
	<u>\$ 2,141,138</u>	<u>\$ 3,980,772</u>

12. DEFERRED REVENUE

	2022	2021
Health Canada	\$ 1,236,658	\$ 619,369
ISC	10,205,327	8,943,312
Province of New Brunswick	5,000	5,000
Fisheries trust fund	4,145,994	7,403,695
	<u>\$ 15,592,979</u>	<u>\$ 16,971,376</u>

13. LONG TERM DEBT

	2022	2021
BMO demand loan bearing interest at 4.4% per annum and is secured by a general security agreement.	\$ 2,880,843	\$ 3,076,448
BMO demand loan loan bearing interest at 4.4% per annum and is secured by a general security agreement.	1,123,402	1,277,908
BMO demand loan loan bearing interest at prime plus 1.5% per annum and is secured by a general security agreement.	2,914,161	3,066,277
BMO demand loan loan bearing interest at prime plus 1.5% per annum and is secured by a general security agreement.	25,471	80,596
BMO loan bearing interest at 3.66% per annum, repayable in monthly blended payments of \$15,876. The loan matures on February 28, 2026 and is secured by a general security agreement.	2,053,691	2,164,859
BMO loan bearing interest at 3.66% per annum, repayable in monthly blended payments of \$10,006. The loan matures on February 28, 2026 and is secured by a general security agreement.	436,500	538,290
BMO demand loan loan bearing interest at prime plus 1.5% per annum and is secured by a general security agreement.	1,243,392	1,442,328
BMO demand loan loan bearing interest at prime plus 1.5% per annum and is secured by a general security agreement.	873,068	1,045,060

*(continues)*



**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

13 LONG TERM DEBT *(continued)*

	2022	2021
BMO demand loan loan bearing interest at prime plus 1.5% per annum and is secured by a general security agreement.	2,079,688	2,294,644
BMO demand loan loan bearing interest at prime plus 1.5% per annum and is secured by a general security agreement.	834,734	869,522
BMO demand loan loan bearing interest at prime plus 1.5% per annum is secured by a general security agreement.	-	1,500,000
BMO demand loan loan bearing interest prime plus at 1.5% per annum and is secured by a general security agreement.	349,997	465,384
BMO demand loan loan bearing interest at prime plus 1.5% per annum and is secured by a general security agreement.	890,691	949,563
BMO demand loan loan bearing interest at prime plus 1.5% per annum and is secured by a general security agreement.	567,228	588,012
BMO loan bearing interest at 3.66% per annum, repayable in monthly blended payments of \$14,024. The loan matured on and was secured by a general security agreement.	2,205,872	2,291,721
BMO demand loan loan bearing interest at prime plus 1.5% per annum and is secured by a general security agreement.	2,316,741	870,156
BMO demand loan mortgage bearing interest at prime plus 1.5% per annum and is secured by a general security agreement.	563,499	224,134
BMO demand loan mortgage bearing interest at 1.5% per annum and is secured by a general security agreement.	192,812	-
BMO demand loan loan bearing interest at 1.5% per annum and is secured by a general security agreement.	312,489	-
BMO demand loan mortgage bearing interest at 1.5% per annum and is secured by a general security agreement.	676,821	-
CMHC loan bearing interest at 1.31% per annum, repayable in monthly blended payments of \$2,095. The loan matured on December 1, 2021 and was secured by first mortgage on buildings.	-	20,826
CMHC mortgage bearing interest at 0.6% per annum, repayable in monthly blended payments of \$841. The loan matures on August 1, 2023 and is secured by first mortgage on buildings.	14,235	24,210
CMHC loan bearing interest at 0.76% per annum, repayable in monthly blended payments of \$762. The loan matures on November 1, 2025 and is secured by first mortgage on buildings.	33,054	41,911
CMHC mortgage bearing interest at 0.76% per annum, repayable in monthly blended payments of \$615. The loan matures on September 1, 2025 and is secured by first mortgage on buildings.	25,472	32,626

*(continues)*

**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

13 LONG TERM DEBT *(continued)*

	2022	2021
CMHC mortgage bearing interest at 0.52% per annum, repayable in monthly blended payments of \$959. The loan matures on October 1, 2026 and is secured by first mortgage on buildings.	52,123	63,147
CMHC mortgage bearing interest at 2.41% per annum, repayable in monthly blended payments of \$901. The loan matures on April 1, 2023 and is secured by first mortgage on buildings.	60,369	69,613
CMHC mortgage bearing interest at 1.3% per annum, repayable in monthly blended payments of \$1,315. The loan matures on June 1, 2022 and is secured by first mortgage on buildings.	150,199	163,931
CMHC loan bearing interest at 0.52% per annum, repayable in monthly blended payments of \$1,502. The loan matures on December 1, 2031 and is secured by first mortgage on buildings.	171,344	187,890
CMHC loan bearing interest at 1.35% per annum, repayable in monthly blended payments of \$625. The loan matures on May 1, 2022 and is secured by first mortgage on buildings.	70,118	76,625
CMHC loan bearing interest at 0.71% per annum, repayable in monthly blended payments of \$813. The loan matures on November 1, 2025 and is secured by first mortgage on buildings.	106,971	115,935
CMHC loan bearing interest at 0.71% per annum, repayable in monthly blended payments of \$2,017. The loan matures on November 1, 2025 and is secured by first mortgage on buildings.	267,186	289,407
CMHC loan bearing interest at 2.41% per annum, repayable in monthly blended payments of \$1,000. The loan matures on April 1, 2023 and is secured by first mortgage on buildings.	93,015	102,659
CMHC loan bearing interest at 2.41% per annum, repayable in monthly blended payments of \$2,031. The loan matures on April 1, 2023 and is secured by first mortgage on buildings.	188,885	208,469
CMHC loan bearing interest at 2.14% per annum, repayable in monthly blended payments of \$1,637. The loan matures on March 1, 2024 and is secured by first mortgage on buildings.	205,289	220,381
CMHC loan bearing interest at 1.86% per annum, repayable in monthly blended payments of \$1,748. The loan matures on April 1, 2024 and is secured by first mortgage on buildings.	226,974	243,580
CMHC loan bearing interest at 1.13% per annum, repayable in monthly blended payments of \$1,979. The loan matures on June 1, 2026 and is secured by first mortgage on buildings.	309,085	329,219
CMHC loan bearing interest at 1.3% per annum, repayable in monthly blended payments of \$998. The loan matures on April 1, 2026 and is secured by first mortgage on buildings.	146,561	156,617

*(continues)*

**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

13 LONG TERM DEBT *(continued)*

	<u>2022</u>	<u>2021</u>
CMHC loan bearing interest at 2.68% per annum, repayable in monthly blended payments of \$1,172. The loan matures on October 1, 2023 and is secured by first mortgage on buildings.	188,364	197,280
CMHC loan bearing interest at 1.73% per annum, repayable in monthly blended payments of \$2,725. The loan matures on August 1, 2024 and is secured by first mortgage on buildings.	489,615	513,647
Province of New Brunswick loan outstanding for tuition arrears,, repayable in monthly principal payments of \$11,978. The loan matured on June 1, 2040. Interest is accrued at 10.69% if in default, 0% otherwise.	2,635,100	2,778,829
	27,975,059	28,581,704
Current portion of long term debt	(547,240)	(557,657)
Current portion to be refinanced	(443,784)	(601,081)
Demand loans	(20,050,910)	(20,041,751)
	<u>\$ 6,933,125</u>	<u>\$ 7,381,215</u>

Principal repayment terms are approximately:

2023	\$ 991,024
2024	1,159,629
2025	1,085,232
2026	707,821
2027	610,541
Thereafter	23,420,812
	<u>\$ 27,975,059</u>



**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

14. TANGIBLE CAPITAL ASSETS

	Cost	Accumulated amortization	2022 Net book value	2021 Net book value
Land	\$ 14,000	\$ -	\$ 14,000	\$ 14,000
Residential buildings	32,768,557	6,639,929	26,128,628	24,019,706
Commercial buildings	23,936,641	9,755,962	14,180,679	14,771,540
Water and sewer infrastructure	11,291,421	2,989,778	8,301,643	8,051,334
Paving	4,206,338	1,269,735	2,936,603	3,087,612
Recreational structure	333,230	143,944	189,286	197,173
Vehicles	539,256	471,823	67,433	96,333
Computer equipment	423,520	368,334	55,186	78,837
Equipment	5,175,393	1,770,217	3,405,176	3,097,715
Vessels	2,766,998	991,447	1,775,551	1,518,816
Shoreline erosion	6,142,803	1,169,555	4,973,248	5,126,820
Assets under construction	1,099,317	-	1,099,317	-
	<u>\$ 88,697,474</u>	<u>\$ 25,570,724</u>	<u>\$ 63,126,750</u>	<u>\$ 60,059,886</u>

15. PREPAID EXPENSES

	2022	2021
Insurance	\$ 22,398	\$ 23,419
Other	60,788	51,459
	<u>\$ 83,186</u>	<u>\$ 74,878</u>



**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

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16. CONTINGENCIES

*General*

Esgenoôpetitj First Nation has entered into contribution agreements with various federal government departments. Funding received under these contribution agreements is subject to repayment if the First Nation fails to comply with the terms and conditions of the agreements.

In addition, in the normal course of its operation, Esgenoôpetitj First Nation may become involved in legal actions. Some other potential liabilities may become actual liabilities when one or more future events occur or fails to occur. To the extent that the future events are likely to occur, and a reasonable estimate of the loss can be made, an estimated liability is accrued and an expense recorded in Esgenoôpetitj First Nation's consolidated financial statements.

*Contingent liability for accrued interest on tuition fees*

Esgenoôpetitj First Nation is contingently liable for accrued interest and service fees totalling \$2,437,475 (2021 - \$2,155,783) to the Province of New Brunswick applicable to the Tuition Arrears Repayment Agreement. Under the agreement and through on-going discussions with the Province, accrued interest applicable to the current (and future) liability of delinquent tuition would be waived upon full principal repayment. In the meantime, current year accrued interest totalled \$281,692 (2021 - \$362,718) which is included in the above mentioned totals. During the year, principal repayments on delinquent tuition balances amounted to \$143,733 (2021 - \$143,733). It is the opinion of Chief and Council that Esgenoôpetitj First Nation will continue to repay delinquent tuition balances over time along with participating in additional settlement negotiations to ensure that the full amount of accrued interest and service fees is waived. As such, there is no liability for this item recorded in the consolidated financial statements.

*Loan guarantees*

The Esgenoôpetitj First Nation has guaranteed a Bank of Montreal loan in the amount of \$1,317,429 (2021 - \$1,521,089) for Pêcheries Baie Chaleurs Fisheries (2012) Inc. The loan bears interest at prime + 1.5%, is repayable in monthly blended payments of \$21,668, and matures in February 2028. Additional security for this loan includes a debenture on all of the company's assets and a marine mortgage over a vessel, the licenses and gear.

The First Nation also guarantees a Bank of Montreal loan in the amount of \$1,123,626 (2021 - \$nil) for Pêcheries Baie Chaleurs Fisheries (2012) Inc. The loan bears interest at prime + 1.5%, is repayable in monthly blended payments of \$12,121, and matures in 2029. Additional security for this loan includes a debenture on all of the company's assets and a marine mortgage over a vessel, the licenses and gear.

The First Nation also guarantees an operating line of credit of \$500,000 which \$493,160 (2021 - \$76,817) was unused at December 31, 2021 for Pêcheries Baie Chaleurs Fisheries (2012) Inc. Additional security for the line of credit is the same as the Bank of Montreal loan.

The Esgenoôpetitj First Nation has guaranteed a Bank of Montreal loan in the amount of \$nil (2021 - \$23,346) for Esgenoôpetitj Development Corporation Ltd. The loan matured in April, 2021.

**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

17. RECONCILIATION OF INDIGENOUS SERVICES CANADA (ISC) FUNDING

	<u>2022</u>
ISC funding per consolidated financial statements	<u>24,546,598</u>
<u>Plus: Deferred revenue:</u>	
Q23X - Response	727,388
Q24F - Instruc Serv Formula	2,057,369
Q29A - Post Secondary Student Support	485,121
Q3QK - COVID-19 CORP	96,096
Q351 - A&C Water <\$1.5M	257,000
Q35Q - FNWWAP- Water > \$1.5M	1,143,057
Q2C3 - Prev/Least Disruptive Meas	3,039,409
Q26G - FN&Inuit- Skills Link Program	22,349
Q3HT - Erosion Mitigation	410,000
Q3XJ - Construction	470,000
Q2C0 - Operations CFS	207,688
Q26F - Day Camp FN & Inuit Summer Work Ex	8,093
Q28N - Band Operated Schools Direct Service	38,508
Q29W - Basic Needs	354,378
Q35B - Water Systems	394,073
Q3BH - Roads & Bridges	14,150
Q2AF - Service Delivery	41,800
Q3SJ - ICSF3 - EMAP Need Base	54,891
Q3V9 - ICSF - Dir All EMAP	179,957
Q3GA - Peremiter Security	<u>204,000</u>
	<u>10,205,327</u>
<u>Less: Prior year deferred revenue</u>	
Q24F - Instruc Serv Formula	(1,538,479)
Q26G - FN&Inuit - Skills Link Program	(22,349)
Q29A - Post Secondary Student Support	(514,909)
Q2C3 - Prev/Least Disruptive Measure	(3,131,872)
Q351 - A&C Water < \$1.5M	(257,000)
Q35B - Water Systems	(271,177)
Q35Q - FNWWAP - Water > \$1.5M	(1,143,057)
Q3FP - Response	(407,620)
Q3GA - COVID-19 Food Security	(204,000)
Q3HT - Erosion Mitigation	(410,000)
Q3QK - COVID-19 Corp	(96,096)
QZF9 - Service Delivery	<u>(946,750)</u>
	<u>(8,943,309)</u>
<u>Plus: Amount related to Health Canada funding</u>	
Amount related to Health Canada funding	<u>2,660,708</u>
<u>Other adjustments</u>	
ISC accounts receivable written off	<u>100,000</u>
Funding per ISC revenue confirmation	<u>\$ 28,569,324</u>

**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

**18. EXPENSES BY OBJECT**

The following is a summary of expense by object which includes all expenditures contained in the consolidated statement of operations and accumulated surplus (page 6).

	<u>2022</u>	<u>2021</u>
Amortization	\$ 2,938,965	\$ 2,908,980
Health programs	481,656	420,268
Insurance	226,850	230,127
Interest	672,696	734,296
Materials and supplies	736,326	1,294,683
Office	70,457	128,980
Other	12,489,514	12,591,040
Professional fees	595,870	368,402
Repairs and maintenance	925,237	1,839,874
Salaries and wages	8,113,752	8,081,926
Telephone	207,053	135,893
Travel and vehicle	335,141	233,329
Tuition	2,500,204	1,989,777
Utilities	179,342	151,663
	<u>\$ 30,473,063</u>	<u>\$ 31,109,238</u>

**19. BUDGETED FIGURES**

Unaudited budgeted figures have been provided for comparison purposes and have been derived from the estimates approved by the Chief and Council.

**20. RELATED PARTY TRANSACTIONS**

The following amounts have been (paid to) or received from related parties during the year:

	<u>2022</u>	<u>2021</u>
Esgenoôpetitj Development Corporation Ltd. (Government Business Enterprise)		
Snow crab income	<u>\$ 1,150,000</u>	<u>\$ 960,000</u>
Esgenoôpetitj Power Centre Inc (Government Business Enterprise)		
Administration cost recoveries	<u>\$ 910,000</u>	<u>\$ 400,000</u>
Chief and councillors (Significant influence)		
Fees paid for services or goods	<u>\$ (1,910,295)</u>	<u>\$ (1,510,463)</u>

These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.



**ESGENOOPETITJ FIRST NATION**  
**Notes to Consolidated Financial Statements**  
**Year Ended March 31, 2022**

**21. ECONOMIC DEPENDENCE**

The Esgenoôpetitj First Nation receives a major portion of its revenues from Indigenous Services Canada, Fisheries and Oceans Canada and Health Canada. The nature and extent of this funding is of such significance that the First Nation is economically dependent upon it.

**22. GOVERNMENT TRANSFERS**

	Operating	Capital	2022
Indigenous Services Canada	\$ 17,517,001	\$ 7,029,597	\$ 24,546,598
Health Canada	2,076,860	-	2,076,860
Canada Mortgage and Housing Corporation	174,725	-	174,725
Department of Fisheries and Oceans Canada	4,158,876	-	4,158,876
Government of Canada (Canada Child Benefit, etc.)	220,025	-	220,025
Federal government transfers	\$ 24,147,487	\$ 7,029,597	\$ 31,177,084
Provincial government transfers	\$ 422,453	\$ -	\$ 422,453
Total government transfers	\$ 24,569,940	\$ 7,029,597	\$ 31,599,537
	Operating	Capital	2021
Indigenous Services Canada	\$ 20,587,332	\$ -	\$ 20,587,332
Health Canada	2,249,128	-	2,249,128
Canada Mortgage and Housing Corporation	189,347	-	189,347
Department of Fisheries and Oceans Canada	1,720,463	-	1,720,463
Government of Canada (Canada Child Benefit, etc.)	206,499	-	206,499
Federal government transfers	\$ 24,952,769	\$ -	\$ 24,952,769
Provincial government transfers	464,890	\$ -	\$ 464,890
Total government transfers	\$ 25,417,659	\$ -	\$ 25,417,659

**23. COMPARATIVE FIGURES**

Some of the comparative figures have been reclassified to conform to the current year's presentation.



**ESGENOOPETITJ FIRST NATION**  
Notes to Consolidated Financial Statements  
Year Ended March 31, 2022

**24. SEGMENT DISCLOSURE**

Esgenoôpetitj First Nation provides a range of services to its members. For each segment separately reported, the segment revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The presentation by segment is based on the same accounting policies as described in the summary of significant accounting policies in Note 1. The segment results for the year ended March 31, 2022 are as follows:

	Education		Health		Economic Development		Housing		Community Services	
	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021
<b>REVENUE</b>										
Federal Government	\$ 5,841,178	\$ 5,133,366	\$ 2,076,860	\$ 2,197,940	\$ 1,459,963	\$ 1,720,617	\$ 1,080,639	\$ 954,244	\$ 5,414,217	\$ 2,106,476
Provincial Government	-	-	-	-	382,606	423,385	-	-	-	-
Other Revenue	945,024	573,373	-	51,188	2,159,630	4,603,107	859,246	338,939	255,366	460,857
	<b>6,786,202</b>	<b>5,706,739</b>	<b>2,076,860</b>	<b>2,249,128</b>	<b>4,002,199</b>	<b>6,747,109</b>	<b>1,939,885</b>	<b>1,293,183</b>	<b>5,669,583</b>	<b>2,567,333</b>
<b>EXPENSES</b>										
Salaries and benefits	2,854,340	2,916,550	1,079,046	1,088,358	718,799	614,672	314,329	395,872	395,368	390,272
Amortization	363,173	379,615	-	28,786	3,850	2,483	1,083,229	952,944	790,633	788,425
Debt Servicing	-	-	-	-	-	-	628,682	676,418	-	-
Other Expenses	3,516,211	3,049,407	706,974	714,834	2,681,313	2,947,096	458,595	981,726	1,885,820	1,646,757
	<b>6,733,724</b>	<b>6,345,572</b>	<b>1,786,020</b>	<b>1,831,978</b>	<b>3,403,962</b>	<b>3,564,251</b>	<b>2,484,835</b>	<b>3,006,960</b>	<b>3,071,821</b>	<b>2,825,454</b>
	<b>\$ 52,478</b>	<b>\$ (638,833)</b>	<b>\$ 290,840</b>	<b>\$ 417,150</b>	<b>\$ 598,237</b>	<b>\$ 3,182,858</b>	<b>\$ (544,950)</b>	<b>\$ (1,713,777)</b>	<b>\$ 2,597,762</b>	<b>\$ (258,121)</b>
<b>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES FROM OPERATIONS</b>										
<b>REVENUE</b>										
Federal Government	\$ 9,979,733	\$ 9,987,950	\$ 947,819	\$ 1,131,713	\$ 4,376,675	\$ 1,720,463	\$ 31,177,084	\$ 24,952,769		
Provincial Government	-	-	-	-	39,847	41,505	422,453	464,890		
Other Revenue	94,239	-	923,920	402,086	-	-	5,237,425	6,429,550		
	<b>10,073,972</b>	<b>9,987,950</b>	<b>1,871,739</b>	<b>1,533,799</b>	<b>4,416,522</b>	<b>1,761,968</b>	<b>36,836,962</b>	<b>31,847,209</b>		
<b>EXPENSES</b>										
Salaries and benefits	1,255,380	1,240,537	647,518	642,590	848,972	793,075	8,113,752	8,081,926		
Amortization	-	-	23,570	25,928	674,511	730,799	2,938,966	2,908,980		
Debt Servicing	-	-	44,014	57,878	-	-	672,696	734,296		
Other Expenses	8,998,784	8,942,143	455,273	685,900	44,679	416,173	18,747,649	19,384,036		
	<b>10,254,164</b>	<b>7,633,713</b>	<b>1,170,375</b>	<b>1,412,296</b>	<b>1,568,162</b>	<b>1,940,047</b>	<b>30,473,063</b>	<b>31,109,238</b>		
	<b>\$ (180,192)</b>	<b>\$ 5,759</b>	<b>\$ 701,364</b>	<b>\$ 121,503</b>	<b>\$ 2,848,360</b>	<b>\$ (178,079)</b>	<b>\$ 6,363,899</b>	<b>\$ 737,971</b>		
<b>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES FROM OPERATIONS</b>										