

Siksika Nation
Consolidated Financial Statements
For the year ended March 31, 2016

Contents

Management's Responsibility for the Consolidated Financial Statements	1
Independent Auditor's Report	2
Financial Statements	
Consolidated Statement of Financial Position	3
Consolidated Statement of Operations	4
Consolidated Statement of Accumulated Surplus	5
Consolidated Statement of Changes in Net Financial Assets	6
Consolidated Statement of Cash Flows	7
Notes to the Consolidated Financial Statements	8 - 34
Schedules	
Consolidated Schedule of Operations by Function (Schedule 1)	35 - 38

Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of Siksika Nation (the "Nation") are the responsibility of management and have been approved by Chief and Council.

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board. Management is responsible for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

The Chief and Council are responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the consolidated financial statements.

The external auditors, BDO Canada LLP, conduct an audit, in accordance with Canadian generally accepted auditing standards, and express an opinion on the consolidated financial statements. The external auditors have access to financial management of the Nation and meet when required.

On behalf of Siksika Nation:

"signed" Casey Maguire
Councillor

"signed" Kendal Panther Bone
Councillor



Tel: 403 266 5608
Fax: 403 233 7833
Toll-Free: 888 444 4840
www.bdo.ca

BDO Canada LLP
903 - 8th Avenue SW, Suite 620
Calgary AB T2P 0P7 Canada

Independent Auditor's Report

To the Members of Siksika Nation

We have audited the accompanying consolidated financial statements of Siksika Nation, which comprise the consolidated statement of financial position as at March 31, 2016 and the consolidated statements of operations, accumulated surplus, changes in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of Siksika Nation as at March 31, 2016 and the results of its operations, changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

BDO Canada LLP

Chartered Professional Accountants

Calgary, Alberta
July 25, 2016

Siksika Nation
Consolidated Statement of Financial Position

March 31	2016	2015
Financial assets		
Cash and cash equivalents	\$ 31,122,141	\$ 26,465,044
Restricted cash (Note 3)	2,357,897	4,030,733
Temporary investments (Note 5)	1,962,151	45,645
First Nation Financing Authority deposit (Note 4)	906,542	-
Accounts receivable (Note 6)	11,491,993	17,117,133
Loans receivable (Note 7)	9,624,000	-
Inventory for resale	140,858	140,858
Band funds held in trust (Note 8)	20,946,289	26,345,016
Siksika Trust (Note 9)	97,269,176	97,658,359
Siksika Heritage Trust (Note 10)	54,983,648	52,539,010
Investment in Nation business entities (Note 11)	9,848,540	13,557,154
	<u>240,653,235</u>	<u>237,898,952</u>
Liabilities		
Accounts payable and accruals (Note 12)	9,554,173	10,736,534
Deferred revenue (Note 13)	6,683,133	6,465,099
Replacement reserves (Note 14)	2,617,372	2,642,919
Long-term debt (Note 15)	38,125,108	22,811,185
	<u>56,979,786</u>	<u>42,655,737</u>
Net financial assets	<u>183,673,449</u>	<u>195,243,215</u>
Non-financial assets		
Tangible capital assets (Note 16)	176,394,314	131,748,753
Prepaid expenses	547,736	476,558
Inventory for consumption	356,750	356,750
Funds held in escrow (Note 18)	2,000,000	-
	<u>179,298,800</u>	<u>132,582,061</u>
Accumulated surplus (Note 17)	\$ 362,972,249	\$ 327,825,276
Commitments (Note 18)		
Contingent liabilities (Note 19)		

Approved on behalf of Chief and Council:

"signed" Casey Maguire
Councillor

"signed" Kendal Panther Bone
Councillor

Siksika Nation
Consolidated Statement of Operations

For the year ended March 31	Budget 2016	2016	2015
Revenue			
Indigenous and Northern Affairs Canada	\$ 42,334,452	\$ 49,854,687	\$ 43,529,077
Band capital funds (Note 13)	3,424,305	4,674,434	1,506,608
Band revenue funds (Note 13)	3,921,510	3,665,124	6,719,550
Health Canada	5,204,644	6,973,483	7,133,686
Provincial asset contribution (Note 16)	-	28,636,150	-
Canada Mortgage and Housing Corporation	1,212,386	1,200,580	1,413,013
Community Futures Treaty Seven	1,227,815	2,405,798	2,427,480
Fee for service	-	2,023,951	730,084
First Nation Development Fund	70,351	1,423,804	1,464,096
Grants - provincial and federal (Note 21)	13,499,564	23,725,304	24,018,313
Interest income	41,596	415,269	395,435
Land taxes and land use fees	786,266	2,491,546	1,224,560
Miscellaneous	7,296,782	3,857,819	2,318,347
Insurance proceeds	-	3,146,951	-
Rental income	499,514	1,247,466	1,442,404
Retail sales	2,568,214	211,775	171,821
Siksika Heritage Trust (Note 10)	576,982	2,151,548	1,728,583
Siksika Trust, net (Note 9)	1,392,995	2,179,582	5,173,383
Decrease in band funds held in trust	-	(5,398,727)	(4,005,409)
	84,057,376	134,886,544	97,391,031
Expenses			
Salaries and benefits	30,026,285	36,223,213	34,598,255
Program expense	18,272,739	11,637,700	13,998,226
Amortization	120,000	8,345,386	6,787,551
Supplies, rent, utilities and other	10,489,987	6,931,798	6,664,321
Repairs and maintenance	9,343,353	5,774,003	5,306,835
Tuition and student allowances	5,191,064	5,187,509	5,129,233
Contracted services	3,163,690	3,442,862	3,185,827
Professional fees	5,242,464	3,272,139	2,719,988
Travel	2,870,188	3,000,402	2,746,331
Social assistance	4,225,166	2,562,941	2,899,416
Child care	3,001,881	2,364,033	2,037,562
Flood expenses (Note 20)	863,824	2,199,962	1,439,832
Grants to business enterprises (Note 11)	-	1,832,924	576,922
Insurance	1,527,559	1,233,005	1,312,055
Distributions	-	1,541,985	-
Professional development	856,326	980,774	541,178
Interest on long-term debt	-	809,786	503,389
Bad debts	17,280	807,499	803,685
Bank charges and interest	85,604	376,677	390,179
	95,297,410	98,524,598	91,640,785
Annual surplus (deficit) before other items	(11,240,034)	36,361,946	5,750,246
Income (loss) from business enterprises (Note 11)	-	(3,708,614)	1,522,267
Impairment loss (Note 16)	-	-	(1,379,607)
Gain on derecognition of replacement reserves	-	438,187	-
Annual surplus (deficit)	\$ (11,240,034)	\$ 33,091,519	\$ 5,892,906

The accompanying notes are an integral part of these consolidated financial statements

Siksika Nation
Consolidated Statement of Accumulated Surplus

For the year ended March 31	Budget		
	2016	2016	2015
Accumulated surplus, beginning of year	\$ 327,825,276	\$ 327,825,276	\$ 317,424,166
Annual surplus (deficit)	(11,240,034)	33,091,519	5,892,906
Increase (decrease) in Siksika Trust (Note 9)	-	(389,183)	645,300
Increase in Siksika Heritage Trust (Note 10)	-	2,444,637	3,862,904
Accumulated surplus, end of year (Note 17)	<u>\$ 316,585,242</u>	<u>\$ 362,972,249</u>	<u>\$ 327,825,276</u>

Siksika Nation
Consolidated Statement of Changes in Net Financial Assets

For the year ended March 31	Budget		
	2016	2016	2015
Annual surplus (deficit)	\$ (11,240,034)	\$ 33,091,519	\$ 5,892,906
Acquisition of tangible capital assets	- (52,990,947)	(15,462,276)	
Amortization of tangible capital assets	- 8,345,386	6,787,551	
Change in Siksika Trust (Note 9)	- (389,183)	645,300	
Change in Siksika Heritage Trust (Note 10)	- 2,444,637	3,862,904	
Disposal of tangible capital assets	- -	1,629,607	
Change in prepaid expenses	- (71,178)	110,743	
Change in inventory for consumption	- -	(356,750)	
Change in funds held in escrow	- (2,000,000)	-	
Net change in net financial assets	(11,240,034)	(11,569,766)	3,109,985
Net financial assets, beginning of year	195,243,215	195,243,215	192,133,230
Net financial assets, end of year	\$ 184,003,181	\$ 183,673,449	\$ 195,243,215

Siksika Nation
Consolidated Statement of Cash Flows

For the year ended March 31	2016	2015
Cash provided by (used in):		
Operating activities		
Annual surplus	\$ 33,091,519	\$ 5,892,906
Non-cash items included in annual surplus (deficit)		
Amortization	8,345,386	6,787,551
Bad debts	807,499	803,685
Loss (income) from business enterprises	3,708,614	(1,522,267)
Impairment loss	-	1,379,607
Provincial asset contributions	<u>(28,636,150)</u>	<u>-</u>
	17,316,868	13,341,482
Changes in non-cash working capital balances		
Accounts receivable	4,893,640	2,115,633
Loans receivable	<u>(9,700,000)</u>	<u>-</u>
Inventory	-	(356,750)
Prepaid expenses	(71,178)	110,743
Accounts payable and accruals	(1,182,361)	3,707,577
Deferred revenue	218,034	47,604
Replacement reserves	<u>(25,547)</u>	<u>46,210</u>
	<u>11,449,456</u>	<u>19,012,499</u>
Capital activities		
Acquisition of tangible capital assets	(24,354,797)	(15,462,276)
Proceeds on disposal of tangible capital assets	<u>-</u>	<u>250,000</u>
	<u>(24,354,797)</u>	<u>(15,212,276)</u>
Investing activities		
Restricted cash	1,672,836	(2,040,001)
First Nation Finance Authority deposit	(906,542)	-
Funds held in escrow	(2,000,000)	-
Band funds held in trust	5,398,727	4,005,409
Siksika Heritage Trust	-	4,105
(Purchase) redemption of temporary investments	<u>(1,916,506)</u>	<u>1,999,638</u>
	<u>2,248,515</u>	<u>3,969,151</u>
Financing activities		
Advances of long-term debt	18,685,451	459,753
Repayment of long-term debt	<u>(3,371,528)</u>	<u>(3,345,901)</u>
	<u>15,313,923</u>	<u>(2,886,148)</u>
Increase in cash and cash equivalents	4,657,097	4,883,226
Cash and cash equivalents, beginning of year	<u>26,465,044</u>	<u>21,581,818</u>
Cash and cash equivalents, end of year	<u>\$ 31,122,141</u>	<u>\$ 26,465,044</u>

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2016

1. Operations

The Siksika Nation (the "Nation") is located in the province of Alberta, and provides various services to its members. Siksika Nation includes the Nation's members, government and all related entities that are accountable to the Nation that are either owned or controlled by the Nation.

2. Significant accounting policies

a. Basis of accounting

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Accountants, and include the following significant accounting policies:

b. Principles of consolidation

The consolidated financial statements include the financial activities of all entities and departments comprising the Nation reporting entity, except for Nation business entities which are accounted for on the modified equity basis as described below.

The Nation has consolidated the assets, liabilities, revenues and expenses of the following entities and departments:

Entities

Health Services
Blackfoot Crossing Historical Park
Board of Education
Family Services
Old Sun Society
Siksika Off Reserve Affordable Housing

Departments

Administration
Community Support Services
Justice
Land Management/Natural Resources
Major Projects and Council Initiatives
Membership
Public Works
Treasury/Corporate Services
Adult Education
Housing Society

All inter-entity balances have been eliminated on consolidation. However, in the consolidated schedule of operations by function, the revenues and expenditures for each specific department are reported on a gross basis prior to eliminations in order to present the results of operations for each specific department.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2016

2. Significant accounting policies (continued)

b. Principles of consolidation (continued)

Siksika Nation business entities, owned or controlled by the Nation but not dependent on the Nation for their continuing operations, are included in the financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent that the business entity accounting principles are not adjusted to conform to those of the Nation. Thus, the Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received.

Entities accounted for by the modified equity basis include:

- Siksika Resource Developments Ltd. ("SRDL"), which owns directly or indirectly 100% of the following:
 - Siksika Economic Development Corporation ("SEDCo"), a non-profit private company
 - Siksika Vacation Resort Company Ltd. ("SVRL")
 - Siksika Irrigation Land Corporation ("SILC")
 - Siksika Environmental Ltd. ("SEL")
 - Siksika Service Station Ltd. ("SSSL")
 - Siksika ATG Corporation ("ATG"), an inactive/dormant corporation
 - Siksika Energy Resources Corporation ("SERC")
 - Siksika Energy Limited Partnership ("SELP") (90% owned by Siksika Energy Resource Trust "SERT", 10% owned by SERC)
 - SiksikaTel Inc.
 - Siksika Holdings Inc. ("SHI")
 - Siksika Holdings GP Inc. ("SHIGP")
 - Siksika Irrigation Equipment Corporation
 - Siksika Nation Tribal Ranch
 - Siksika Nation Arts Co-operative
 - Siksika Nation Tribal Farms
- Siksika Nation Holdings LP, which directly owns 51% of the following:
 - Niitsitapi-Graham LP (accounted for by SNHLP on the equity basis)

c. Basis of presentation

Sources of financing and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

d. Cash and cash equivalents

Cash and cash equivalents includes balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2016

2. Significant accounting policies (continued)

e. Funds held in escrow

Funds held in escrow relate to the amount deposited with the Nation's lawyers for holdbacks relating to the construction of Crowfoot school.

f. Temporary investments

Temporary investments are short-term investments with initial maturity of more than three months and less than a year and are initially recorded at cost. At year end, temporary investments are recorded at amortized cost which approximates current market value.

g. First Nation Finance Authority deposit

The First Nation Finance Authority deposit is a debt reserve fund setup in case the Nation defaults on a loan payment to the First Nation Finance authority. Interest earned on the debt reserve fund is recorded as revenue and an increase to the debt reserve fund as interest is earned.

h. Inventory

Inventories of supplies and goods available for resale are recorded at the lower of cost and net realizable value. Inventories held for consumption are recorded at the cost.

i. Tangible capital assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all amounts that are directly related to acquisition, construction, development, or betterment of the asset.

Tangible capital assets are amortized annually using the following methods at rates intended to amortize the cost of the assets over their estimated useful lives:

Automotive	declining balance	33%
Buildings	declining balance	4%
Computer equipment	declining balance	33%
Furniture and fixtures	declining balance	20%
Infrastructure	declining balance	5%
Machinery	declining balance	20%
Office and equipment	declining balance	20%

No amortization is provided on land, sculptures and artwork or construction in progress. Assets under construction are not amortized until the asset is complete.

Tangible capital assets are written down when conditions indicate that they no longer contribute to the Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and are also recorded as revenue.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2016

2. Significant accounting policies (continued)

j. Funds held in trust

Funds held in trust on behalf of Nation members are reported on the statement of financial position with an offsetting amount in accumulated surplus. Trust monies consist of:

- Capital trust monies held by the Government of Canada derived from non-renewable resource transactions on the sale of land or other Nation tangible capital assets;
- Revenue trust monies held by the Government of Canada generated primarily through land leasing transactions or interest earned on deposits held in trust;
- Future Generation trust monies held by the Government of Canada generated through interest earned on deposits held in trust;
- Trust monies held by the Royal Bank of Canada derived from the Bassano Dam Settlement Agreement; and
- Trust monies held by the Bank of Nova Scotia derived from the Siksika Acreage Discrepancy (Surface) Claim Settlement Agreement.

k. Liability for contaminated sites

A contaminated site is a site at which substances occur in concentrations that exceed the maximum acceptable amounts under an environmental standard. Sites that are currently in productive use are only considered a contaminated site if an unexpected event results in contamination. A liability for remediation of contaminated sites is recognized when the organization is directly responsible or accepts responsibility; it is expected that future economic benefits will be given up; and a reasonable estimate of the amount can be made. The liability includes all costs directly attributable to remediation activities including post remediation operations, maintenance and monitoring. The liability is recorded net of any expected recoveries. As at March 31, 2016, the Nation did not have a liability recorded for contaminated sites.

l. Segmented disclosure

The Nation provides a range of services to its members. For each reporting segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements.

m. Loans receivable

Loans receivable are recorded at cost less any amount for valuation allowance. Valuation allowances are made when collection is in doubt as assessed by management. When the loss is known with sufficient precision and there is no realistic prospect of recovery the loan receivable is reduced by the amount of the loss. Loans are reviewed on an annual basis by management. Interest income is accrued on loans receivable to the extent it is deemed collectable.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2016

2. Significant accounting policies (continued)

n. Revenue recognition

Revenues are recognized in the period in which the transaction occurred or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis.

Indigenous and Northern Affairs Canada ("INAC") Federal Transfer Agreement revenue and other government funding agreements are recognized as they become receivable under the terms of applicable funding agreements.

Grant revenue is recognized as the related expenses are incurred and when the terms and conditions of the funding are satisfied.

The Nation recognizes revenues from the Band Capital and Revenue Fund as income is received and reported by the federal government.

The Nation recognizes revenue for amounts transferred from the Siksika Trust and the Siksika Heritage Trust at the time funds are allocated to the Nation. Revenue not available to the Nation but remaining with the trustees is not reported in the consolidated statement of operations but instead is added directly to accumulated surplus.

Canada Mortgage and Housing Corporation ("CMHC"), Health Canada, Human Resources Development Canada, Community Futures Treaty Seven and First Nation Development Fund revenues are recognized as they become receivable under the terms of the applicable funding agreements.

Rental revenue is recorded in the period it is earned. At the end of each year management evaluates whether rent revenue is collectible and records a bad debt expense and allowance for doubtful accounts for those amounts designated as unlikely to be collected.

Residential Rehabilitation Assistance Program ("RRAP") revenue is funding received from CMHC to facilitate the modification of houses for those with disabilities. RRAP funds are received in the form of a loan which is forgiven over a period of 5 years. The revenue is recognized as it becomes receivable under the terms of the applicable funding agreements.

Land taxes and land use fees are recorded in the year they are earned and collectibility is reasonably assured.

Contributions of tangible capital assets are recorded at the fair market value of the tangible capital asset at the date of receipt.

Other revenue is recognized by the Nation when services are provided or goods are shipped.

o. Pension plan

The Nation provides a defined contribution pension plan for its employees. The pension costs are charged to operations as contributions are due. Contributions are a defined amount based on a set percentage of salary.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2016

2. Significant accounting policies (continued)

p. Measurement uncertainty

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period. Accounts receivable are stated after evaluation as to their collectibility and an appropriate allowance for doubtful accounts is provided when considered necessary. Provisions are made for slow moving and obsolete inventory. Amortization is based on the estimated useful lives of tangible capital assets. Payables to funding agencies is based on anticipated repayment requirements; however, actual repayments will be determined upon funding agencies' review of the consolidated financial statements.

These estimates are reviewed periodically and, as adjustments become necessary, they are reported in surplus in the period in which they become known.

3. Restricted cash

	2016	2015
First Nation Finance Authority: Cash deposits	\$ 207,783	\$ -
Old Sun College: Scholarship fund	32,417	33,613
Siksika Housing Society: Damage deposits	106,698	26,467
Siksika Housing Society: Replacement reserve (Note 14)	1,556,396	1,574,611
Siksika Housing Society: Flood insurance proceeds	-	1,916,143
Siksika Health Services: Moveable asset replacement (Note 13)	432,836	479,899
Siksika Off Reserve Housing: Security deposits	21,767	-
	<u>\$ 2,357,897</u>	<u>\$ 4,030,733</u>

4. First Nations Finance Authority deposit

The Nation obtained financing from the First Nations Finance Authority for the construction of the Crowfoot School. Per the conditions of these borrowings a portion of the loan proceeds are withheld by the First Nations Finance Authority as a debt reserve fund. The debt reserve fund amount will be credited to the Nation and invested on its behalf. The debt reserve fund is under the control of the First Nations Finance Authority and the First Nations Finance Authority can access the fund to cover defaults on loan payments. Any debt reserve fund balance that exists at the end of the loan term will be returned to Siksika in the form of debt extinguishments or cash.

	2016	2015
Debt reserve fund	\$ 906,542	\$ -

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2016

5. Temporary investments

Investments consist of 3 (2015 - 1) guaranteed investment certificates bearing interest at rates between 0.65% - 0.90% (2015 - 0.80%) maturing in 2017 (2015 - 2016). The fair market value of the temporary investments at March 31, 2016 is \$1,962,151 (2015 - \$45,645).

6. Accounts receivable

	2016	2015
Indigenous and Northern Affairs Canada	\$ 489,999	\$ 4,350,290
Government of Alberta	3,550,929	648,645
Siksika Trust	3,113,689	7,390,547
Siksika Nation business entities	-	1,395,393
Land taxes	1,405,336	1,192,865
Siksika Heritage Trust	1,136,605	1,078,388
Other	1,996,798	1,261,082
	11,693,356	17,317,210
Less: Allowance for doubtful accounts	(201,363)	(200,077)
	\$ 11,491,993	\$ 17,117,133

7. Loans receivable

	2016	2015
Siksika Resource Developments Ltd.	\$ 7,000,000	\$ -
Indian Business Corporation	<u>2,700,000</u>	-
	9,700,000	-
Less: Allowance for doubtful accounts	(76,000)	-
	\$ 9,624,000	\$ -

The Siksika Resource Developments Ltd. loan receivable is non-interest bearing, unsecured and repayable in monthly payments of \$16,667 over a 35 year period beginning in January 2019.

The Indian Business Corporation loan receivable bears interest at 10% and is unsecured. This loan portfolio is administered by the Indian Business Corporation to provide loans to Nation members for economic development on the Nation.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2016

8. Band funds held in trust

Band capital and band revenue trust monies are transferred to the Nation on the authorization of the Minister of Indigenous and Northern Affairs Canada with the consent of the Nation's Chief and Council.

	2016	2015
Capital Trust		
Balance, beginning of year	\$ 2,912,791	\$ 2,518,841
Band Capital Trust additions	1,231,763	1,933,950
Transfer from Future Generation Trust	<u>20,000,000</u>	-
	24,144,554	4,452,791
Less: Transfers to Nation	<u>6,111,450</u>	<u>1,540,000</u>
Balance, end of year	<u>18,033,104</u>	<u>2,912,791</u>
Revenue Trust		
Balance, beginning of year	2,674,859	891,912
Band Revenue Trust additions	3,220,749	2,498,715
Transfer from Future Generation Trust	<u>485,137</u>	-
	6,380,745	3,390,627
Less: Transfers to Nation	<u>3,467,560</u>	<u>715,768</u>
Balance, end of year	<u>2,913,185</u>	<u>2,674,859</u>
Future Generations Trust		
Balance, beginning of year	20,757,366	26,939,672
Future Generations Trust additions	484,954	757,365
Transfer to Band Capital & Revenue Trusts	<u>(20,485,137)</u>	-
	757,183	27,697,037
Less: Transfers to Nation	<u>757,183</u>	<u>6,939,671</u>
Balance, end of year	<u>-</u>	<u>20,757,366</u>
Total band funds held in trust	\$ 20,946,289	\$ 26,345,016

During the year, Band Council Resolutions (BCR) #2014-88 was approved by Chief and Council for the withdrawals of \$3,218,000 of band revenue from the Revenue Trust, \$757,183 of band revenue from the Future Generations Trust and \$4,212,305 of band revenue from the Capital Trust, BCR #2015-23 was approved by Chief and Council for the withdrawal of \$1,899,145 of band revenue from the Capital Trust, and BCR #2015-24 was approved by Chief and Council for the withdrawal of \$249,560 of band revenue from the Revenue Trust. The purpose of these funds was to provide operational funding for the Nation's various program departments.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2016

9. Siksika Trust

On December 10, 2002, Her Majesty the Queen in Right of Canada ("Canada") signed the Siksika Acreage Discrepancy (Surface) Claim Settlement Agreement ("Settlement Agreement") with the Nation. Under the terms of the Settlement Agreement, Canada agreed to pay compensation to the Nation for damages and losses caused by the alienation of land within the Siksika Indian Reserve in 1910 without obtaining a valid surrender from the Nation as required under the Indian Act and the failure by Canada to restore the Bow River Bottom Trail Lands to reserve status due to alienation of the Claim Lands. As compensation for this settlement, Canada paid \$73,500,000 plus interest into a Trust Account governed by the Siksika Nation Trust Agreement ("Trust Agreement"). The Nation members gave assent and ratification of the terms of the Settlement Agreement and the Trust Agreement on February 4 and 5, 2003.

The Trust Agreement required the Nation to establish the Siksika Trust ("the Trust") to hold the compensation and any income earned for the benefit of current and future generations of members of the Nation.

Under the terms of the Trust Agreement, the net annual income of the Trust will be paid to the Nation on or before December 31 of each year or as soon as possible after year end. On January 1 of each year or as soon as the prior year distribution is determined and paid, 30% of the net annual income will be contributed back to the Trust as trust capital.

The income of Siksika Trust for the year ended December 31 was as follows:

	2016	2015
Revenue	\$ 5,255,154	\$ 10,144,109
Expenses	(3,464,755)	(4,325,426)
Income allocation to the Nation	<u>(3,113,689)</u>	<u>(7,390,547)</u>
	<hr/>	<hr/>
	\$ (1,323,290)	\$ (1,571,864)

The Trust Assets at December 31 comprised of the following:

Cash	\$ 716,006	\$ 6,457,773
Investment (including accrued interest less accounts payable)	98,732,753	96,373,969
Less: Income payable to the Nation	(3,113,689)	(7,390,547)
Add: Amount redeposited by the Nation January 1	<u>934,106</u>	<u>2,217,164</u>
	<hr/>	<hr/>
	\$ 97,269,176	\$ 97,658,359

At December 31, 2015, \$3,113,689 (2014 - \$7,390,547) of the net annual income of the Trust, as defined in the Trust Agreement, was allocated to the Nation. In addition, \$934,106 (2014 - \$2,217,164) will be contributed back to the Trust as trust capital and, has been recorded as accounts payable.

The decrease (2014 - increase) in unallocated trust assets during the year of \$389,183 (2014 - \$645,300) are reported as a direct increase in equity and is not reported as income until such time as it is allocated by the trustee and becomes available for use.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2016

10. Siksika Heritage Trust

On May 26, 2010 the members of the Nation voted to accept the Bassano Dam Settlement Agreement ("the Agreement"). Under the terms of the Settlement Agreement, Canada, the Province of Alberta and the Eastern Irrigation District agreed to pay compensation to the Siksika Nation for losses by the alienation of 2,335.8 acres of land within the Siksika Indian Reserve No. 146 between 1909 and 1915 without obtaining a valid surrender from the Nation as required under the Indian Act. As compensation for this settlement, the Government of Canada will pay \$31,088,160 and the Government of Alberta will pay \$8,451,485 along with an advance payment of \$13,870,138 into a Trust Account governed by the Siksika Heritage Trust Agreement ("Trust Agreement") for a total settlement of \$53,409,783. In addition, the Government of Alberta will make annual payments in the amount of \$512,267 for as long as Alberta needs the Bassano Claim lands for operation of the Bassano Dam which began in 2015 and was deposited into the Heritage Trust account. The Nation was also awarded with new water rights. The Nation members gave assent and ratification of the terms of the Settlement Agreement and the Trust Agreement on June 29 and 30, 2010.

The Trust Agreement required the Nation to establish the Siksika Heritage Trust ("Heritage Trust") to hold the compensation and any income earned for the benefit of current and future generations of members of the Nation. A corporate trustee will administer the Trust in accordance with the Trust Agreement. Under the terms of the Trust Agreement, the net annual income or an allotment amount of the Trust will be allocated to the Nation on or before December 31 of each year and will be either paid by December 31 of each year or as soon as possible after year end.

The income of Siksika Heritage Trust for the year ended December 31 was as follows:

	2016	2015
Revenue	\$ 4,828,736	\$ 5,953,141
Expenses	(466,193)	(361,653)
Income allocation to the Nation	<u>(2,151,548)</u>	<u>(1,728,583)</u>
	<hr/>	<hr/>
	\$ 2,210,995	\$ 3,862,905

The Trust Assets at December 31 comprised of the following:

Cash	\$ 6,824	\$ 2,594
Investment (including accrued interest less accounts payable)	56,680,644	53,913,289
Less: Income payable to the Nation	<u>(1,554,578)</u>	<u>(1,227,630)</u>
	<hr/>	<hr/>
	\$ 55,132,890	\$ 52,688,253

During the year ended December 31, 2015, the Trust made loan payments on behalf of the Nation for \$596,970 (2014 - \$592,865), which reduced the payable to the Nation. For the 3 months subsequent to the Siksika Heritage Trust's year end, the Trust made loan payments on behalf of the Nation for \$149,242 (2015 - \$149,242).

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2016

11. Investment in Nation business entities

The Nation owns 100% of SRDL and Siksika Nation Holdings LP ("SNHLP").

Siksika Resources Development Ltd.

SRDL was established on April 1, 1997 to hold all of the Nation's investments in for-profit enterprises. SRDL was given the mandate to promote investment in and development of natural resources of the Nation.

Siksika Nation Holdings LP

SNHLP was established on June 15, 2015 to hold investments and distribute income to the partners.

The Nation's investment in these government enterprises is as follows:

	Siksika Resource Developments Ltd.	Siksika Nation Holding LP	Total
Investment, beginning of year	\$ 12,801,341	\$ 755,813	\$ 13,557,154
Income (loss) from operations	(4,003,307)	294,693	(3,708,614)
Investment, end of year	<u>\$ 8,798,034</u>	<u>\$ 1,050,506</u>	<u>\$ 9,848,540</u>

Included in SRDL's revenue is \$963,119 (2015 - \$1,256,063) in sales and service charges to the Nation. These transactions were in the normal course of operations and recorded at the exchange amount and management believes they were on normal commercial terms.

At March 31, 2016, the amount payable by the Nation to SRDL and its subsidiaries was \$1,005,168 (2015 - \$1,395,393).

Funding transfers

During the year, Indigenous and Northern Affairs Canada funding was provided to SRDL and its subsidiaries in the amount of \$1,000,000 (2015 - \$250,000) of set funding and \$326,924 of block (2015 - \$326,922).

During the year, Disaster Recovery Program ("DRP") funding was provided to SRDL and its subsidiaries in the amount of \$506,000 (2015 - \$Nil).

During the year, SNHLP received \$350,928 from SRDL and its subsidiaries, the amount received is unconditional and not subject to repayment.

During the year, \$200,000 of funding was advance from SNHLP to SRDL and its subsidiaries. This advance is unsecured, non-interest bearing and due on demand.

During the year, the Nation received \$1,476,835 from SRDL and its subsidiaries as repayment of payable balance.

Siksika Nation
Notes to the Financial Statements

March 31, 2016

11. Investment in Nation business entities (continued)

	SRDL	SNHLP	2016 Total	2015 Total
Assets				
Cash	\$ 11,722,349	\$ 405,532	\$ 12,127,881	\$ 8,315,071
Accounts receivable	3,667,449	203,707	3,871,156	3,439,615
Intangible assets	-	120,000	120,000	-
Inventory	1,468,499	-	1,468,499	2,131,866
Investments	-	354,948	354,948	-
Property, plant and equipment	8,353,090	-	8,353,090	8,816,531
Prepaid expenses	634,075	-	634,075	216,142
Total assets	25,845,462	1,084,187	26,929,649	22,919,225
Liabilities				
Accounts payable and accruals	3,197,233	33,681	3,230,914	2,392,460
Deferred revenue	1,537,494	-	1,537,494	397,446
Long-term debt	7,000,000	-	7,000,000	-
Advances from related parties	1,300,637	-	1,300,637	2,765,742
Decommissioning liability	5,312,701	-	5,312,701	5,107,060
Total liabilities	18,348,065	33,681	18,381,746	10,662,708
Common control reserve	1,300,637	-	1,300,637	1,300,637
Equity	\$ 8,798,034	\$ 1,050,506	\$ 9,848,540	\$ 13,557,154
Total revenue	\$ 9,720,916	\$ 412,638	\$ 10,133,554	\$ 13,431,177
Total expenses	13,724,223	117,945	13,842,168	11,908,910
Net income (loss)	\$ (4,003,307)	\$ 294,693	\$ (3,708,614)	\$ 1,522,267

12. Accounts payable and accruals

	2016	2015
Trade payables	\$ 4,202,697	\$ 5,549,641
Accrued salaries and benefits payable	440,747	75,412
Other accrued liabilities	2,493,211	2,658,573
Government of Alberta	-	2,452,908
Siksika Resource Developments Ltd. (Note 11)	1,005,168	-
Holdbacks payable	1,412,350	-
	\$ 9,554,173	\$ 10,736,534

Siksika Nation
Notes to the Financial Statements

March 31, 2016

13. Deferred revenue

	Balance March 31, 2015	Funding Received 2016	Revenue Recognized 2016	Balance March 31, 2016
Federal Government				
Band capital (Note 8)	\$ 33,393	\$ 6,111,450	\$ 4,674,434	\$ 1,470,409
Band revenue (Note 8)	935,889	4,224,743	3,665,124	1,495,508
First Nation and Inuit Health	479,898	127,168	174,233	432,833
Traditional Parenting				
Prevention Model		200,000	52,058	147,942
Nation Energy				
Board	-	38,000	7,796	30,204
	<u>\$ 1,449,180</u>	<u>\$ 10,701,361</u>	<u>\$ 8,573,645</u>	<u>\$ 3,576,896</u>
Provincial Government				
Band designate	\$ -	\$ 100,000	\$ -	\$ 100,000
Victim services	-	150,000	137,607	12,393
Repatriation	-	145,000	4,900	140,100
Flood recovery				
erosion control	689,396	-	689,396	-
Community wellness	1,867,206	-	1,391,045	476,161
Flood recovery team	1,375,895	4,335,378	3,929,068	1,782,205
First Nations college grant	442,146	640,000	669,723	412,423
Flood readiness supplies	641,276	-	641,276	-
	<u>\$ 5,015,919</u>	<u>\$ 5,370,378</u>	<u>\$ 7,463,015</u>	<u>\$ 2,923,282</u>
Other				
Flood rebuilding grant	\$ -	\$ 250,000	\$ 67,045	\$ 182,955
	<u>\$ 6,465,099</u>	<u>\$ 16,321,739</u>	<u>\$ 16,103,705</u>	<u>\$ 6,683,133</u>

Band capital

Funding received from INAC to be used towards programs and development on the Nation.

Band revenue

Funding received from INAC to be used towards programs and development on the Nation.

First Nation and Inuit Health

Funding received from First Nation and Inuit Health is to be used towards the acquisition of moveable capital assets.

Siksika Nation
Notes to the Financial Statements

March 31, 2016

13. Deferred revenue (continued)

Traditional parenting model

Funding received from INAC for a pilot project on traditional parenting.

National Energy Board

Funding received from the National Energy Board for costs incurred relating to the regulatory process for pipeline projects.

Band designate grant

Funding received from the Alberta Government to establish best practices to achieve successful outcomes for Aboriginal children and families by clarifying the role of First Nations designates.

Victim services

Funding received from the Provincial Government to provide a 24-hour crisis line for Siksika members.

Repatriation

Funding received from the Provincial Government for the repatriation of Chief Crowfoot's artifacts from the Royal Albert Memorial Museum in the United Kingdom to Blackfoot Crossing Historical Park.

Flood recovery erosion control

Funding received from the Provincial Government for flood recovery erosion protection shall be used solely to cover costs incurred to provide erosion protection for areas impacted by the 2013 flood.

Community wellness

Community wellness funding received from the Provincial Government shall be used solely for the purpose of operating a community wellness process, inclusive of all operating and capital costs.

Flood recovery team

Funding received from the Provincial Government for the flood recovery proceeds shall be used solely to cover costs incurred to purchase modular homes and trailers, manage the operating costs of the New Temporary Neighbourhoods (NTNs) and costs for the rebuild process from the 2013 flood.

First Nations college grant

Funding received from the Provincial Government to support and sustain an Indigenous adult learning program.

Flood readiness supplies

Funding received from the Provincial Government to purchase supplies to allow the Nation to better respond to any future flood emergencies and mitigate damages.

Deferred revenue represents conditional grant amounts received which will be taken into revenue in the period in which the conditions related to the respective grant above have been met.

Siksika Nation
Notes to the Financial Statements

March 31, 2016

14. Housing reserves

Under agreements with CMHC, the Nation established the following:

A replacement reserve, established by an annual allocation of \$316,705 (2015 - \$347,453), to ensure adequate funds set aside for future repairs financed by CMHC. At March 31, 2016, the balance of this reserve is \$2,660,366 (2015 - \$2,642,919) which has been set aside to fund this reserve. The underfunded portion at March 31, 2016 was \$1,103,969 (2015 - \$1,171,878).

In accordance with terms of the agreements, CMHC reserve monies must be held or invested only in accounts or instruments guaranteed by the Canada Deposit Insurance Corporation ("CDIC"), or as otherwise approved by CMHC. Reserve withdrawals are credited first to interest and then to principal.

For pre 1997 projects

A operating surplus reserve fund is established by retaining excess federal assistance payments received to a maximum of \$500 per unit, plus interest for pre 1997 projects. Reserve funds may be used to meet future operating deficits, within the guidelines of the CMHC agreements. Any surpluses calculated in excess of the amounts allowed to be retained in this reserve is repayable to the CMHC. As at March 31, 2016 this fund has an underfunded portion of \$Nil (2015 - \$Nil).

For post 1996 projects

An operating surplus reserve fund is established by retaining excess federal assistance payments received to a maximum of minimum revenue contribution plus subsidy less eligible expenses for each post 1996 project. Reserve funds may be used to meet future operating deficits, within the guidelines of the CMHC agreements. In accordance with terms of the agreements, CMHC reserve monies must be held or invested only in accounts or instruments guaranteed by the CDIC, or as otherwise approved by CMHC. Reserve withdrawals are credited first to interest and then to principal. As at March 31, 2016 the operating reserve is \$111,995 (2015 - \$154,989) all of which is funded.

15. Long-term debt

	2016	2015
Housing Rental Companies (Pre 97 and Post 96 Combined) Mortgages payable in monthly installments of \$133,303 including interest at rates ranging from 1.05% to 5.44%, due on dates ranging from August 2016 to March 2036.	\$ 12,225,528	\$ 13,558,456
Siksika Heritage Trust 10 year term loan payable in quarterly blended installments of \$145,136, bearing interest at bank prime per annum, due March 2022.	3,129,913	3,631,848
Rental Project 36 Mortgage on housing under construction. Interest and principal payments to commence on completion of construction. Interest rates range from 1.01% to 1.02%, maturing 25 years from the date of completion of construction.	2,089,483	1,517,457

Siksika Nation
Notes to the Financial Statements

March 31, 2016

15. Long-term debt (continued)

Land Claims - non-capital		
Land claim agreement - non-interest bearing, repayable upon the date settlement is reached, secured by Siksika Nation guarantee.	1,732,596	1,619,171
Siksika Board of Education		
First Nation Finance Authority 9 year term loan payable in annual installments of \$189,173 plus interest payable semi-annually at 2.99%, guaranteed by a secured revenues trust account management agreement.	8,858,120	
Siksika Board of Education		
First Nation Finance Authority 9 demand loan repayable at the earlier of: 5 years from the first principal amount withdrawn, the date of completion of the purpose of the borrowing or the date upon which the Authority issues debt securities to replace the demand loan plus interest payable monthly at 2.60%, guaranteed by a secured revenues trust account management agreement.	8,500,000	
SORAH		
5 year term loan payable in monthly blended installments of \$4,125, bearing interest at 5.45% per annum, due September 2017, and a monthly management fee is charged in the amount of \$300.	293,452	325,990
First Nation Development Fund		
Non-revolving term loan in the amount of \$4,160,000, payable in quarterly blended installments of \$235,000, bearing interest at bank prime plus 1.5%, due October 2018.	1,296,016	2,158,263
	\$ 38,125,108	\$ 22,811,185

Principal repayments on long-term debt in each of the next 5 years are estimated as follows:

2017	\$ 12,778,017
2018	2,286,507
2019	1,606,001
2020	1,638,072
2021 and thereafter	19,816,511
Total	\$ 38,125,108

Prime rate as at March 31, 2016 was 2.70% (2015 - 2.85%). Interest expense for the year on long-term debt was \$809,786 (2015 - \$503,389).

During the year, the Nation entered into a secured revenues trust account agreement ("agreement") to guarantee the First Nations Finance Authority loans. The agreement establishes a secured revenues trust account ("SRTA"). The SRTA is in the name of both the First Nation Finance Authority and the Nation, and the SRTA is to be held by an approved bank. The SRTA agreed upon the Siksika Nation Trust. First Nation Finance Authority is authorized to direct the SRTA manager to withdraw all or any of the funds, and to not deposit any new amounts in any approved bank specified in the notice.

Siksika Nation
Notes to the Financial Statements

March 31, 2016

15. Long-term debt (continued)

The First Nation Finance Authority loans have the following the covenants: the Nation is to use the funds only for the payment of the permitted expenditures and they are required to deliver audited consolidated financial statements. Siksika Housing Society receives federal assistance from CMHC pursuant to Section 95 of the National Housing Act to reduce mortgage interest expense and enable the project to provide housing to members. At March 31, 2016, Siksika Nation Housing was not in compliance with the provision to maintain and fund replacement reserves and operating reserves. The continuation of this interest rate reduction is contingent upon compliance with the terms of the agreement. CMHC and Siksika Nation Housing are working together on a solution to the non compliance.

16. Tangible capital assets

	Cost	Additions	Disposals	Accumulated amortization	2016 Net book value
Automotive	\$ 12,387,578	\$ 589,964	\$ -	\$ 11,212,782	\$ 1,764,760
Buildings	152,216,651	8,921,397	43,900	59,501,488	101,592,660
Computer equipment	7,941,955	384,299	398,293	7,077,783	850,178
Construction in progress	4,437,692	17,313,870	1,418,703	-	20,332,859
Furniture and fixtures	7,231,401	43,888	-	6,081,352	1,193,937
Infrastructure	45,956,017	25,906,640	-	27,109,913	44,752,744
Machinery	5,915,809	565,322	-	4,685,447	1,795,684
Office and equipment	4,667,095	723,570	-	2,015,982	3,374,683
Sculptures and artwork	746,809	10,000	20,000	-	736,809
	\$241,501,007	\$54,458,950	\$ 1,880,896	\$117,684,747	\$176,394,314

Siksika Nation
Notes to the Financial Statements

March 31, 2016

16. Tangible capital assets (continued)

	Cost	Additions	Disposals	Accumulated amortization	2015 Net book value
Automotive	\$ 11,647,244	\$ 720,334	\$ 20,000	\$ 10,734,420	\$ 1,613,158
Buildings	150,451,894	7,856,332	6,091,575	55,581,539	96,635,112
Computer equipment	7,616,051	327,904	2,000	7,090,529	851,426
Construction in progress	1,775,255	4,211,481	1,549,044	-	4,437,692
Furniture and fixtures	7,076,032	155,369	-	5,991,465	1,239,936
Infrastructure	44,385,940	1,570,077	-	24,421,090	21,534,927
Machinery	3,784,142	2,131,667	-	4,051,481	1,864,328
Office and equipment	4,698,264	38,156	69,325	1,841,730	2,825,365
Sculptures and artwork	766,809	-	20,000	-	746,809
	\$ 232,201,631	\$ 17,011,320	\$ 7,751,944	\$ 109,712,254	\$ 131,748,753

During the year, assets costing \$Nil (2015 - \$3,786,920), with accumulated amortization of \$Nil (2015 - \$2,407,313), were damaged due to the flood and fires. These assets were assessed as having irreparable structural and foundational damages, and as a result were written off. The impairment loss recorded was \$Nil (2015 - \$1,379,607).

During the year, assets costing \$1,418,703 (2015 - \$1,549,044) were transferred from construction in progress to buildings.

During the year, the Government of Alberta contributed to \$28,636,150 (2015 - \$Nil) of tangible capital assets to the Nation for infrastructure and temporary housing that are part of the rebuilding process from the 2013 flood. The contributed assets have been recorded as revenue and tangible capital assets.

17. Accumulated surplus

Accumulated surplus is comprised of the following:

	2016	2015
Equity in funds held in trust	\$ 20,946,289	\$ 26,345,016
Equity in Nation business entities	9,848,540	13,557,154
Equity in Siksika Nation Trust	97,269,176	97,658,359
Equity in Siksika Heritage Trust	54,983,648	52,539,010
Equity in tangible capital assets	144,427,731	116,346,850
Unrestricted equity	35,496,865	21,378,887
	\$ 362,972,249	\$ 327,825,276

Siksika Nation
Notes to the Financial Statements

March 31, 2016

18. Commitments

During the 2015 fiscal year, the Nation entered into a contract with GEC Architecture to provide project management services for the construction of the new Crowfoot School. The estimated cost for the construction of the school is \$22,528,000. Payments in the amount of \$12,694,000 have been made during the year, the remaining commitment for the construction of the school is estimated to be \$9,834,000. During the year, the Nation has deposited \$2,000,000 into an escrow fund for the construction of the new Crowfoot School

The Nation has guaranteed mortgages for Nation members with CMHC Section 10 loans. As at March 31, 2016 the value of the mortgages guaranteed is \$416,645.

The Nation has guaranteed mortgages for Nation members under the First Nations Market Housing Fund. As at March 31, 2016 the value of the mortgages guaranteed is \$736,025.

The Nation has entered into various lease agreements for office equipment with estimated minimum annual payments as follows:

2017	\$ 146,261
2018	\$ 119,873
2019	\$ 117,164
2020	\$ 102,349
2021 and thereafter	\$ 36,310

19. Contingent liabilities

The Nation has been named as a defendant under various claims for general matters. Management has assessed the success of these claims as unlikely and/or has ensured adequate insurance is in place. Accordingly, no provision has been made in these consolidated financial statements.

On June 14, 2016, a statement of claim was filed against the Nation for breach of contract. The Nation was named as a co-defendant with SVRL. At the report date, the Nation is not able to determine the outcome of the claim or the potential liability arising from the claim. Accordingly, no provision has been made in these consolidated financial statements.

Retention or repayment of individual program excesses will be determined and negotiated with the appropriate funding agencies upon receipt of these consolidated financial statements. It is not possible at this time to determine the amount, if any, of retention or repayment of excesses.

At year end, the Nation has unexpended SET funding from INAC as follows:

Functional area	SET funding received	SET funding expended	Unexpended SET funding
Land Management	\$ 78,600	\$ 22,903	\$ 55,697

The Nation has not recorded a liability for repayment to INAC of the unexpended funding and is in communication with them regarding future use.

Siksika Nation
Notes to the Financial Statements

March 31, 2016

20. Flood relief efforts

In June 2013, the Nation experienced severe flooding that damaged some of its assets. As a result, the Nation has recorded an impairment loss of \$Nil (2015 - \$1,093,517) (Note 16) and incurred flood related costs of \$2,199,962 (2015 - \$1,439,832). Submissions to the Government of Alberta have been made for cost recoveries under the Government's Disaster Relief Plan ("DRP"), and as of March 31, 2016, the Nation has received \$641,276 (2015 - \$940,097) under the DRP. No receivable from the Government has been recorded for unrecovered costs as the Government has not indicated whether additional costs will be reimbursed. The Nation also received donation revenue of \$21,607 (2015 - \$42,816) to assist with flood relief efforts.

During the year the Nation incurred expenses of \$3,709,949 (2015 - \$Nil) related to the replacement of damaged houses. Siksika received reimbursements of \$3,517,243 (2015 - \$Nil) from the Government of Alberta for the costs incurred. These costs were previously covered by the Government of Alberta.

During the year, insurance proceeds of \$3,146,951 for the damaged houses have been recorded as revenue, funding reimbursements from the Government of Alberta will be reduced by the insurance proceeds received by Siksika.

21. Grants - provincial and federal

	2016	2015
Federal grants		
Justice Canada	\$ 273,595	149,487
Agriculture and rural development	-	45,000
Health Services	<u>1,416,176</u>	<u>2,868,421</u>
	<u>1,689,771</u>	<u>3,062,908</u>
Provincial grants		
Human Services	11,222,032	11,089,560
Disaster Recovery Program	641,276	940,097
Aboriginal Relations	7,740,100	6,259,807
Enterprise and Advanced Education	928,465	197,854
Agriculture and Rural Development	220,636	131,843
Environmental and Sustainable Resource Development	<u>763,117</u>	<u>2,042,596</u>
	<u>21,515,626</u>	<u>20,661,757</u>
Other grants	<u>519,907</u>	<u>293,648</u>
	<u>\$ 23,725,304</u>	<u>\$ 24,018,313</u>

Siksika Nation
Notes to the Financial Statements

March 31, 2016

22. Supplementary cash flow information

During the year, \$1,418,703 (2015 - \$1,549,044) was transferred from construction in progress to buildings (2015 - infrastructure) as construction was completed during the year. There was no cash consideration included in these transactions.

During the year, \$28,636,150 (2015 - \$Nil) of tangible capital assets were contributed from the Government of Alberta. There was no cash consideration included in this transaction.

23. Defined contribution pension plan

The Nation has a defined contribution pension plan covering substantially all full-time employees. Each participant selects a contribution level of 4.0-7.6% of salary. The Nation matches the participant's contribution. This pension expense of \$464,784 (2015 - \$528,664) is included with salaries and benefits for the current and prior year.

24. Financial instruments

All significant financial assets, financial liabilities and equity instruments of the Nation are either recognized or disclosed in the consolidated financial statements together with other information relevant for making a reasonable assessment of future cash flows, liquidity risk, interest rate risk and credit risk.

Liquidity risk

Liquidity risk is the risk that the Nation will not be able to meet its financial obligations as they come due. The Nation has a planning and budgeting process in place to help determine the funds required to support the normal operating requirements of the Nation on an ongoing basis. The Nation ensures that there are sufficient funds to meet its short-term requirements, taking into account its anticipated cash flows and its holdings of cash and cash equivalents. The following table sets out the contractual maturities (representing contractual cash flows) of financial liabilities:

	0 - 90 Days	Over 90 days
Accounts payable and accruals	\$ 9,554,173	\$ -
Long-term debt	-	38,125,108
Replacement reserves	-	2,617,372
	<hr/>	<hr/>
	\$ 9,554,173	\$ 40,742,480

Interest rate risk

Interest rate cash flow risk

Interest rate cash flow risk is the risk that cash flows will fluctuate due to changes in the market interest rates. The Nation is exposed to interest rate cash flow risk on the SORAH demand loan, Siksika Heritage Trust loan and the FNDF loan which bear a floating charge. A 1% change in the market rates would result in a \$44,259 (2015 - \$57,901) change in interest expense.

Siksika Nation
Notes to the Financial Statements

March 31, 2016

24. Financial instruments (continued)

Interest rate fair value risk

Interest rate fair value risk is the risk that the value of interest-bearing financial instruments will fluctuate due to changes in the prevailing levels of market interest rates. The Nation is exposed to interest rate fair value risk arising from fluctuations in interest rates on its fixed rate long-term debt. The maximum value of long-term debt subject to interest rate fair value risk is \$33,699,178 (2015 - \$16,561,321).

Credit risk

The Nation is exposed to credit risk primarily through its trade accounts receivable. Credit risk is the risk that the Nation may not collect the trade receivables. The risk is mitigated as a large part of trade receivable is government funding and the risk of default is low. The maximum risk related to the trade receivables is the carrying value included in Note 6.

There have been no significant changes from the previous year in the exposure to risk, policies or procedures used to manage financial instrument risks.

25. Subsequent events

On July 13, 2015 BCR #2015-27 was signed by Chief and Council which approved the Castle Mountain Settlement Agreement with the Government of Canada for financial compensation of \$123,585,957. BCR #2015-27 also approved the procedures for members to vote on the ratification of the settlement agreement. On March 4, 2016 the Nation members voted in favour to ratify the Castle Mountain Agreement. As at the report date the settlement agreement had not been signed by the Government of Canada, and therefore did not meet the criteria for recognition.

26. Approval of consolidated budgets

Budgeted figures have been provided for comparison purposes and have been derived from the estimates approved by Chief and Council.

27. Approval of consolidated financial statements

Chief and Council have approved these consolidated financial statements.

Siksika Nation
Notes to the Financial Statements

March 31, 2016

28. Segmented disclosure

The Nation provides a range of services to its members. For management reporting purposes, operations and activities are organized and reported by program.

The services are provided by several entities of the Nation. These activities can also be categorized into segments. The following segments have been identified and as such are separately disclosed:

Administration

Administration contains activities needed to run the Nation.

Community Support Services

Community support services contains activities that promote the development of the community.

Health Services

Health Services contains activities that provide medical related services to band members.

Justice

Justice contains activities that provide legal services to band members.

Land Management/Natural Resources

Land management/Natural Resources contains activities that maintain the Nation's land.

Major Projects and Council Initiatives

Major Projects and Council Initiatives contain activities that relate to the initiation and approval of projects for the Nation.

Membership

Membership contains activities that oversee the membership of band members in the Nation.

Public Works

Public works contains activities related to the maintenance of buildings, infrastructure and lands of the Nation.

Treasury/Corporate Services

Treasury and corporate services contain activities that are needed to operate the Nation.

Education and Adult Education

Education and Adult Education contain activities that provide education to band members for primary and secondary schooling, as well as sponsorship to attend post secondary institutions.

Family Services

Family services contains activities that provide social services to band members and their families.

Housing Society

Housing society contains activities that provide housing and repairs and maintenance to band members' housing.

March 31, 2016

28. Segmented disclosure (continued)

	Administration	Community Support Services	Health Services	Justice	Management/Natural Resources	Land	Major Projects and Council Initiatives	Membership	Public Works	Total Carried Forward to Next Page
Revenue										
INAC revenue	\$ 1,542,363	\$ 31,658	\$ 658,117	\$ 205,685	\$ 259,640	\$ 248,852	\$ 106,063	\$ 2,731,447	\$ 4,035,777	
Band revenue	796,051	19,721	585,000	1,945,592	430,983	3,638,664	347,668	-	5,442,080	
Other revenue	882,044	11,415,168	629,254	1,275,623	834,939	5,833,108	119,253	1,190,626	18,571,958	
	<u>1,808,329</u>	<u>1,709,753</u>	<u>12,093,006</u>	<u>2,905,939</u>	<u>1,275,623</u>	<u>5,833,108</u>	<u>572,984</u>	<u>3,922,073</u>	<u>28,049,815</u>	
Expenses										
Amortization	26,079	65,492	814,501	56,767	251,144	764,610	2,537	1,710,690	3,691,820	
Salaries and benefits	400,338	867,842	8,128,662	607,784	437,166	2,366,200	238,986	1,601,329	14,648,307	
Debt servicing	-	-	2,331	-	-	-	-	-	2,331	
Other expenses	1,389,431	879,867	4,446,377	287,763	775,960	3,600,507	1,408,914	2,357,904	15,146,723	
	<u>1,815,848</u>	<u>1,813,201</u>	<u>13,391,871</u>	<u>952,314</u>	<u>1,464,270</u>	<u>6,731,317</u>	<u>1,650,437</u>	<u>5,669,923</u>	<u>33,489,181</u>	
Surplus (deficit)	\$ (7,519)	\$ (103,448)	\$ (1,298,865)	\$ (117,375)	\$ (188,647)	\$ (898,209)	\$ (1,077,453)	\$ (1,747,850)	\$ (5,439,366)	

March 31, 2016

28. Segmented disclosure (continued)

	Total Brought Forward from Prior Page	Treasury/Corporate Services	Adult Education	Education	Family Services	Housing Society	Total Before Adjustments	Consolidation Adjustments	Consolidated 2016 Totals
Revenue									
INAC revenue	\$ 4,035,777	\$ 51,868,134	\$ 3,079,520	\$ 22,506,863	\$ 14,143,621	\$ 2,204,727	\$ 97,838,642	\$ (47,983,955)	\$ 49,854,687
Band revenue	5,442,080	11,427,922	-	-	-	1,454,662	18,324,664	(9,984,656)	8,340,008
Other revenue	18,571,958	43,166,946	3,341,992	1,178,762	14,116,326	2,438,437	82,814,421	(9,392,996)	73,421,425
	<u>28,049,815</u>	<u>106,463,002</u>	<u>6,421,512</u>	<u>23,685,625</u>	<u>28,259,947</u>	<u>6,097,826</u>	<u>198,977,727</u>	<u>(67,361,607)</u>	<u>131,616,120</u>
Expenses									
Amortization	3,691,320	1,950,233	90,621	740,527	337,561	1,534,624	8,345,386	-	-
Salaries and benefits	14,648,307	2,285,645	2,199,148	8,239,259	7,888,649	962,205	36,223,213	-	36,223,213
Debt servicing	2,331	547,089	-	-	-	260,366	809,786	-	809,786
Other expenses	15,146,723	72,609,631	4,381,492	6,872,355	17,835,235	3,509,142	120,354,578	(67,208,362)	53,146,216
	<u>33,489,181</u>	<u>77,392,598</u>	<u>6,671,261</u>	<u>15,852,141</u>	<u>26,061,445</u>	<u>6,266,337</u>	<u>165,732,963</u>	<u>(67,208,362)</u>	<u>98,524,601</u>
Surplus (deficit)	\$ (5,439,366)	\$ 29,070,404	\$ (249,749)	\$ 7,833,484	\$ 2,198,502	\$ (168,511)	\$ 33,244,764	\$ (153,245)	\$ 33,091,519

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2015

25. Segmented disclosure (continued)

	Administration	Community Support Services	Health Services	Justice	Management/Natural Resources	Land	Major Projects and Council Initiatives	Membership	Public Works	Total Carried Forward to Next Page
Revenue										
AANDC revenue	\$ 728,433	\$ 31,658	\$ 658,117	\$ 442,757	\$ 285,763	\$ 217,335	\$ 54,751	\$ 3,342,906	\$ 4,590,530	
Band revenue	1,601,000	657,553	339,688	230,857	38,273	2,755,935	406,087	-	6,630,038	
Other revenue	938,928	10,593,552	11,909,222	782,445	554,893	2,813,456	9,565	2,679,263	17,797,087	
	1,667,361	1,824,436	11,909,222	782,445	554,893	5,786,726	470,403	6,022,169	29,017,655	
Expenses										
Amortization	33,137	73,785	795,407	62,279	50,876	798,985	1,946	1,887,231	3,703,646	
Salaries and benefits	399,810	863,145	7,862,947	638,370	398,735	2,416,562	228,561	1,618,000	14,426,130	
Debt servicing	-	-	-	-	-	-	-	-	-	
Other expenses	1,169,207	917,784	4,024,660	239,635	419,459	2,265,614	299,610	3,263,731	12,599,700	
	1,602,154	1,854,714	12,683,014	940,284	869,070	5,481,161	530,117	6,768,962	30,729,476	
Surplus (deficit)	\$ 65,207	\$ (30,278)	\$ (773,792)	\$ (157,839)	\$ (314,177)	\$ 305,565	\$ (59,714)	\$ (746,793)	\$ (1,711,821)	

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2015

25. Segmented disclosure (continued)

	Total Brought Forward from Prior Page	Treasury/Corporate Services	Adult Education	Education	Family Services	Housing Society	Total Before Adjustments	Consolidation Adjustments	Consolidated 2015 Totals
Revenue									
ANDC revenue	\$ 4,590,530	\$ 48,541,419	\$ 3,480,326	\$ 15,716,468	\$ 11,769,523	\$ 2,204,727	\$ 86,302,993	\$ (42,773,916)	\$ 43,529,077
Band revenue	6,630,038	10,390,840	-	-	-	1,370,000	18,390,878	(10,164,720)	8,226,158
Other revenue	17,797,087	16,353,410	4,881,420	1,003,318	12,795,412	1,794,215	54,624,862	(8,846,406)	45,778,456
	<u>29,017,655</u>	<u>75,285,669</u>	<u>8,361,746</u>	<u>16,719,786</u>	<u>24,564,935</u>	<u>5,368,942</u>	<u>159,318,733</u>	<u>(61,785,042)</u>	<u>97,533,691</u>
Expenses									
Amortization	2,703,646	470,084	98,456	709,668	285,358	1,520,339	6,787,551	-	6,787,551
Salaries and benefits	14,426,130	1,607,796	2,513,713	7,841,918	7,242,394	966,304	34,598,255	-	34,598,255
Debt servicing	-	105,278	-	-	-	396,895	502,173	-	502,173
Other expenses	12,599,700	67,297,662	6,402,892	6,750,997	17,069,841	3,689,697	113,810,789	(64,057,983)	49,752,806
	<u>30,729,476</u>	<u>69,480,820</u>	<u>9,015,061</u>	<u>15,302,583</u>	<u>24,597,593</u>	<u>6,573,235</u>	<u>155,698,768</u>	<u>(64,057,983)</u>	<u>91,640,785</u>
Surplus (deficit)	\$ (1,711,821)	\$ 5,804,849	\$ (653,315)	\$ 1,417,203	\$ (32,658)	\$ (1,204,293)	\$ 3,619,965	\$ 2,272,941	\$ 5,892,906

Siksika Nation
Consolidated Schedule of Operations by Function
For the year ended March 31, 2016

Schedule 1

	INAC Revenue	Band Capital	Band Revenue	Other Revenue	Expenses	Surplus / (Deficit) before transfers	Transfers of Equity	Surplus / (Deficit)
Administration	\$ 1,003,584	\$ 22,759	\$ 177,952	\$ (1,198,711)	\$ 5,584	\$ (30,000)	\$ (24,416)	
Post Office	-	-	77,387	(68,648)	8,739	(10,000)	(1,261)	
Communications	-	146,020	10,457	(158,266)	(1,789)	-	(1,789)	
Information Technology	370,000	-	170	(390,223)	(20,053)	-	(20,053)	
Community Support Services	31,658	130,192	667,347	415,657	(1,311,854)	(67,000)	(67,000)	
Elders Utilities	-	-	-	466,387	(501,347)	(34,960)	(34,960)	
Ambulance Services	-	-	-	2,030,821	(1,895,277)	135,544	-	135,544
Health Services	-	-	-	7,306,719	(8,058,538)	(751,819)	-	(751,819)
Elders' Lodge	553,200	-	18,233	210,863	(814,347)	(32,051)	(32,051)	
Fire and Rescue	104,917	-	-	866,768	(789,657)	182,028	460,612	642,640
Intervention Services	-	-	-	1,001,486	(1,834,052)	(832,566)	-	(832,566)
Justice	-	-	205,685	460,512	(754,120)	(87,923)	20,000	(67,923)
Public Safety Building	-	-	-	168,741	(198,194)	(29,453)	-	(29,453)
Land Management	259,640	585,000	-	430,983	(1,464,270)	(188,647)	2,755,729	2,567,082
Land Claims	-	-	-	1,162,441	(1,215,063)	(52,622)	45,000	(7,622)
Major Projects & Council Initiatives	-	-	-	202,404	(301,984)	(99,580)	-	(99,580)
Chief and Council	160,149	1,467,500	223,572	141,780	(1,879,279)	113,722	(45,000)	68,722
Property Tax	-	-	-	1,136,511	(1,211,218)	(74,707)	-	(74,707)
Natural Resources	-	254,520	-	13,923	(268,444)	(1)	-	(1)
Blackfoot Crossing Historical Park	88,703	-	-	981,606	(1,855,329)	(785,020)	-	(785,020)
Per Capital Distribution	-	-	-	3,100	(23,514)	(20,414)	(32,984)	(53,398)
Vote Travel Allowance	-	-	-	-	(1,080,946)	1,080,696	-	(250)
Membership Program	106,063	-	347,668	116,153	(545,977)	23,907	32,984	56,891
Public Works	2,731,447	-	-	1,190,626	(5,669,923)	(1,747,850)	698,722	(1,049,128)
Treasury	50,061,298	5,759,913	4,224,743	20,206,954	(62,033,372)	18,219,536	(1,778,913)	16,440,623
Treasury Administration	1,806,837	240,000	579,178	911,832	(3,563,658)	(25,811)	(604,914)	(630,725)
Bank - Overdraft	-	-	-	174	(147,224)	(147,050)	3,110,000	2,962,950
Heritage Trust	-	-	-	4,596,186	(1,141,396)	3,454,790	188,410	3,643,200
Siksika Nation Trust Revenue By-Law	-	-	-	1,922,345	(2,179,584)	(257,239)	-	(257,239)
Siksika First Nation Development Fund	-	-	-	1,430,465	(855,087)	575,378	(15,500)	559,878
Claims Account By-Law	-	-	-	330,300	(1,252,581)	(922,281)	-	(922,281)
Community Account By-Law	-	-	-	1,133,349	(821,924)	311,425	(17,776,571)	(17,465,146)
Economic Development Account By-Law	-	-	-	1,578,712	(149,163)	1,429,549	-	1,429,549

Siksika Nation
Consolidated Schedule of Operations by Function
For the year ended March 31, 2016

Accumulated surplus, beginning of year	
Decrease in Siksika Trust (Note 9)	
Increase in Siksika Heritage Trust (Note 9)	
	Accumulated surplus, end of year
	(1) Upon consolidation inter-entity transactions are reflected in the inter-entity chart

Siksika Nation
Consolidated Schedule of Operations by Function
For the year ended March 31, 2015

Schedule 1 (continued)

	AANDC Revenue	Band Capital	Band Revenue	Other Revenue	Expenses	Surplus / (Deficit) before transfers	Transfers of Equity	Surplus / (Deficit)
Administration	\$ 34,065	\$ 129,368	\$ 908,267	\$ (1,026,230)	\$ 45,470	\$ 993,583	\$ 1,039,053	
Post Office	-	55,000	23,584	(62,216)	16,368	55,858	72,226	
Communications	-	140,000	6,665	(148,141)	(1,476)	5,851	4,375	
Information Technology	-	370,000	411	(365,567)	4,844	131,437	136,281	
Community Support Services	31,658	1,201,000	105,405	(1,329,196)	8,867	354,561	363,428	
Elders Utilities	-	400,000	86,373	(525,518)	(39,145)	-	(39,145)	
Ambulance Services	-	-	2,074,111	(1,714,059)	360,052	-	360,052	
Health Services	-	-	7,595,788	(7,871,414)	(275,626)	-	(275,626)	
Elders' Lodge	553,200	18,233	191,160	(794,899)	(32,306)	-	(32,306)	
Fire and Rescue	104,917	365,676	203,906	(1,115,713)	(441,214)	1,339,381	898,167	
Intervention Services	-	273,644	528,588	(1,186,930)	(384,698)	1,235,147	850,449	
Justice	-	335,498	277,047	(734,497)	(121,552)	107,119	(14,833)	
Public Safety Building	-	107,259	62,642	(205,517)	(35,616)	71,921	36,305	
Land Management	285,763	-	38,273	230,858	(869,071)	(314,177)	448,229	134,052
Land Claims	-	-	100,000	789,523	(976,610)	(87,087)	1,895,324	1,808,237
Major Projects & Council Initiatives	-	-	-	201,855	(235,503)	(33,648)	69,220	35,572
Chief and Council	118,149	1,505,935	-	448,043	(2,027,284)	44,843	(5,000)	39,843
Property Tax	-	-	-	1,210,397	(56,723)	1,153,674	(1,009,839)	143,835
Natural Resources	-	-	300,000	15,734	(265,074)	50,660	-	50,660
Corporate Services	-	-	-	-	-	-	(21,871)	(21,871)
Blackfoot Crossing Historical Park	99,186	850,000	147,905	(1,919,967)	(822,876)	-	(822,876)	(822,876)
Per Capital Distribution	-	-	4,823	(14,170)	(9,347)	(32,984)	(42,331)	(42,331)
Heritage Trust	-	-	1,728,583	(1,175,862)	552,721	(6,445,000)	(5,892,279)	(5,892,279)
Membership Program	54,751	406,087	4,742	(515,947)	(50,367)	32,984	(17,383)	(17,383)
Public Works	3,342,906	-	2,529,263	(6,618,962)	(746,793)	488,573	(258,220)	(258,220)
Community Facility	-	-	-	-	-	-	(42,923)	(42,923)
Treasury	43,529,077	1,540,000	7,655,439	(1,171,070)	(53,840,989)	(2,287,543)	(10,155,185)	(12,442,728)
Treasury Administration	1,812,342	-	1,195,402	796,899	(3,360,390)	444,253	304,613	748,866
Bank - Overdraft	-	-	-	3,306	(176,427)	(173,121)	6,852,087	6,678,966
Siksika Nation Trust Revenue By-Law	-	-	-	3,603,760	(5,173,433)	(1,569,673)	(1,569,673)	(1,569,673)
Siksika First Nation Development Fund	-	-	-	1,482,015	(1,023,882)	(441,867)	-	(441,867)
Claims Account By-Law	-	-	-	786,298	(908,680)	(122,382)	-	(122,382)
Economic Development Account By-Law	-	-	-	1,860,027	(49)	1,859,978	-	1,859,978

Siksika Nation
Consolidated Schedule of Operations by Function
Schedule 1 (continued)
For the year ended March 31, 2015

	AANDC Revenue	Band Capital	Band Revenue	Other Revenue	Expenses	Surplus/ (Deficit) before transfers	Transfers of Equity	Surplus/ (Deficit)
Community Account By-Law	\$ -	\$ -	\$ -	\$ 2,650,865	\$ (1,211,128)	\$ 1,439,737	\$ -	\$ 1,439,737
Siksika Payroll	700,000	-	-	43	(49)	(6)	-	(6)
Emergency and Operations Expenditure Fund	-	-	-	1,312,551	(140,203)	1,872,348	(405,065)	1,467,283
Relief Fund	-	-	-	39,920	-	39,920	-	39,920
Provincial Wellness	-	-	-	1,352,692	(73)	1,352,619	(3,219,844)	(1,887,225)
Flood Recovery Team	2,500,000	-	-	1,903,258	(1,565,659)	2,837,599	5,300,724	8,383,323
The Old Sun Society	3,359,388	-	-	943,013	(4,087,263)	215,138	-	215,138
Employment and Training	120,938	-	-	3,938,407	(4,927,798)	(868,453)	1,200,000	331,547
Board of Education	15,716,468	-	-	1,003,318	(15,288,558)	1,431,228	539,088	1,970,316
Board of Education - Special Projects	-	-	-	-	(14,025)	(14,025)	-	(14,025)
Siksika Family Services Corporation	11,769,523	-	-	1,879,774	(14,045,059)	(395,762)	(133,316)	(529,078)
Child Welfare (Calgary)	-	-	-	8,105,789	(7,587,914)	517,875	-	517,875
Support for Independence (SFI) - Calgary	-	-	-	2,428,686	(2,387,322)	41,364	-	41,364
SORAH	-	-	-	381,163	(577,300)	(196,137)	-	(196,137)
Housing Construction Projects	-	-	-	540,003	(142,956)	397,047	127,444	524,491
Housing Infrastructure	-	-	-	-	-	-	(127,471)	(127,471)
Capital Projects	-	-	-	6	(364,642)	(364,636)	-	(364,636)
Housing Society	1,156,152	-	1,070,000	(450,509)	(3,520,750)	(1,745,107)	-	(1,745,107)
Rental Program 500	1,048,575	-	300,000	326,175	(1,223,056)	451,694	16,188	467,882
Rental Program 501	-	-	-	1,532,800	(1,476,093)	56,707	-	56,707
	86,302,993	3,080,000	15,310,879	54,624,862	(155,698,768)	3,619,966	(29,166)	3,590,800
Less inter-entity charges (1)	(42,773,916)	(1,573,392)	(8,591,329)	(8,846,406)	64,057,983	2,272,940	29,166	2,302,106
	\$ 43,529,077	\$ 1,506,608	\$ 6,719,550	\$ 45,778,456	\$ (91,640,785)	\$ 5,892,006	\$ -	\$ 5,892,006

Accumulated surplus, beginning of year	317,424,166
Increase in Siksika Trust (Note 9)	645,300
Increase in Siksika Heritage Trust (Note 10)	3,862,904
Accumulated surplus, end of year	\$ 327,825,276

(1) Upon consolidation inter-entity transactions must be eliminated. These are the result of eliminations of inter-entity revenue and expenditures. The eliminations are reflected in the inter-entity charges numbers above.