

Siksika Nation
Consolidated Financial Statements
For the year ended March 31, 2014

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Management's Responsibility for the Consolidated Financial Statements

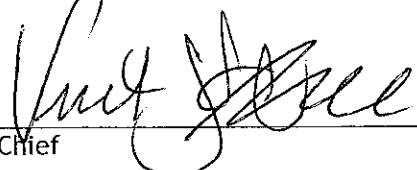
The accompanying consolidated financial statements of Siksika Nation (the "Nation") are the responsibility of management and have been approved by Chief and Council.

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board. Management is responsible for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

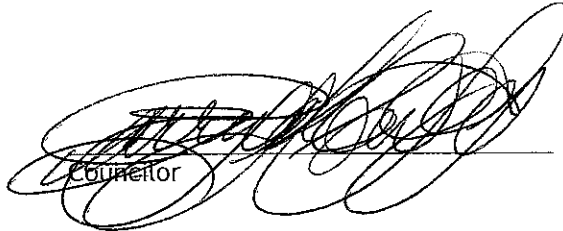
Chief and Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the consolidated financial statements.

The external auditors, BDO Canada LLP, conduct an audit, in accordance with Canadian generally accepted auditing standards, and express an opinion on the consolidated financial statements. The external auditors have access to financial management of the Nation and meet when required.

On behalf of Siksika Nation:



Chief



Councilor



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BDO Canada LLP
620, 903 - 8th Avenue SW
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Independent Auditor's Report

To the Members of Siksika Nation

We have audited the accompanying consolidated financial statements of the Siksika Nation, which comprise the consolidated statement of financial position as at March 31, 2014 and the consolidated statements of operations, accumulated surplus, changes in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the Siksika Nation as at March 31, 2014 and the results of its operations, change in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

BDO Canada LLP

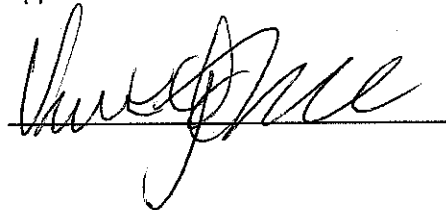
Chartered Accountants

Calgary, Alberta
July 29, 2014

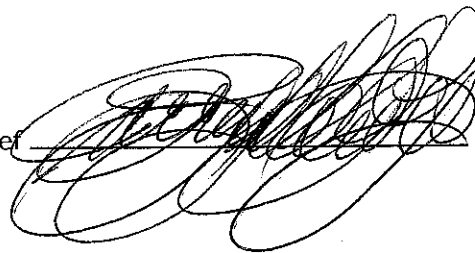
Siksika Nation
Consolidated Statement of Financial Position

March 31	2014	2013
Financial assets		
Cash and cash equivalents	\$ 21,581,818	\$ 9,567,091
Temporary investments (Note 3)	2,045,283	9,444,438
Accounts receivable (Note 4)	20,036,451	19,639,615
Inventory	140,858	207,458
Restricted cash (Note 6)	1,990,732	953,782
Band funds held in trust (Note 7)	30,350,425	35,976,222
Siksika Nation Trust - Acreage (Note 8)	97,013,059	96,818,118
Siksika Heritage Trust (Note 9)	48,680,211	43,009,696
Investment in Nation business entities (Note 10)	12,034,887	13,931,196
	<u>233,873,724</u>	<u>229,547,616</u>
Liabilities		
Accounts payable and accruals (Note 5)	7,028,957	6,083,207
Deferred revenue (Note 15)	6,417,495	559,208
Long-term debt (Note 11)	25,697,333	28,262,431
Replacement reserves (Note 12)	2,596,709	3,030,088
	<u>41,740,494</u>	<u>37,934,934</u>
Net financial assets	<u>192,133,230</u>	<u>191,612,682</u>
Non-financial assets		
Tangible capital assets (Note 16)	124,703,635	128,629,407
Prepaid expenses	587,301	844,124
	<u>125,290,936</u>	<u>129,473,531</u>
Accumulated surplus (Note 18)	<u>\$ 317,424,166</u>	<u>\$ 321,086,213</u>
Commitments (Note 13)		
Contingent liabilities (Note 14)		

Approved on behalf of the Council:



Chief



Councilor

Siksika Nation
Consolidated Statement of Operations

For the year ended March 31

2014

2013

Revenue

Aboriginal Affairs and Northern Development Canada	\$ 43,587,525	\$ 39,074,214
Health Canada	7,612,915	6,398,441
Canada Mortgage and Housing Corporation	1,641,253	1,706,290
Community Futures Treaty Seven	2,896,159	2,343,353
Grants - provincial and federal (Note 19)	16,411,092	12,637,225
First Nation Development Fund	1,414,946	1,429,400
Land taxes and land use fees	1,360,737	1,236,273
Rental income	1,268,952	1,049,421
Interest income	415,065	346,964
Retail sales	305,117	377,253
Miscellaneous	4,067,273	5,534,704
Band capital funds	-	6,947,194
Band revenue funds (Note 7)	10,846,603	1,933,010
Decrease in Ottawa Trust accounts	(5,625,797)	(4,828,592)
Siksika Nation Trust, net (Note 8)	2,482,339	3,580,510
Siksika Heritage Trust (Note 9)	1,820,494	1,686,054
Deferred revenue	-	(184,963)

90,504,673

81,266,751

Expenses

Salaries and benefits	33,822,986	30,788,233
Program expense	12,734,699	12,054,085
Supplies, rent, utilities and other	6,875,076	6,108,201
Amortization	6,223,457	7,031,164
Repairs and maintenance	6,165,069	4,946,010
Flood expenses (Note 17)	5,266,076	-
Tuition and student allowances	4,864,946	4,670,195
Contracted services	4,186,029	3,345,252
Social assistance	3,997,041	4,969,560
Child care	3,336,060	3,221,125
Travel	2,460,462	2,466,487
Professional fees	2,261,017	1,984,446
Insurance	1,154,674	1,067,455
Interest on long-term debt	976,198	989,307
Grants to business enterprises (Note 10)	801,915	-
Bad debts	541,584	806,468
Professional development	500,966	468,563
Bank charges and interest	124,982	288,424
Cost of sales - grain and cattle	-	16,813

96,293,237

85,221,788

Annual deficit before other items

(5,788,564)

(3,955,037)

Loss on business enterprises (Note 10)

(3,197,456)

(9,612,904)

Impairment loss (Note 16)

(686,621)

-

Loss on disposal of tangible capital assets

-

(229,888)

Annual deficit

\$ (9,672,641)

\$ (13,797,829)

The accompanying notes are an integral part of these consolidated financial statements

Siksika Nation		
Consolidated Statement of Accumulated Surplus		
For the year ended March 31	2014	2013
Accumulated surplus, beginning of year	\$ 321,086,213	\$ 333,210,072
Annual deficit	(9,672,641)	(13,797,829)
Increase in Siksika Nation Trust - Acreage (Note 8)	194,941	336,307
Increase in Siksika Heritage Trust (Note 9)	5,815,653	1,337,663
Accumulated surplus, end of year (Note 18)	\$ 317,424,166	\$ 321,086,213

Siksika Nation
Consolidated Statement of Changes in Net Financial Assets

For the year ended March 31	2014	2013
Annual deficit	\$ (9,672,641)	\$ (13,797,829)
Acquisition of tangible capital assets	(3,198,401)	(3,190,023)
Amortization of tangible capital assets	6,223,457	7,031,164
Change in Siksika Nation Trust - Acreage funds (Note 8)	194,941	336,307
Change in Siksika Heritage Trust (Note 9)	5,815,653	1,337,663
Disposal of tangible capital assets	900,716	1,931,337
Change in prepaid expenses	256,823	(267,382)
Net change in net financial assets	520,548	(6,618,763)
Net financial assets, beginning of year	191,612,682	198,231,445
Net financial assets, end of year	\$ 192,133,230	\$ 191,612,682

Siksika Nation
Consolidated Statement of Cash Flows

For the year ended March 31	2014	2013
Cash provided by (used in):		
Operating activities		
Annual deficit	\$ (9,672,641)	\$ (13,797,829)
Non-cash items included in annual deficit		
Amortization	6,223,457	7,031,164
Bad debts	541,584	806,468
Loss on investment in business enterprises	3,197,456	9,612,904
Impairment loss	686,621	-
Loss on disposal of tangible capital assets	-	229,888
	<u>976,477</u>	<u>3,882,595</u>
Changes in non-cash working capital balances		
Accounts receivable	(938,420)	(5,226,667)
Inventory	66,600	1,019,224
Prepaid expenses	256,823	(267,382)
Accounts payable and accruals	945,750	(268,107)
Deferred revenue	5,858,287	184,963
Replacement reserves	(433,379)	357,069
	<u>6,732,138</u>	<u>(318,305)</u>
Capital activities		
Acquisition of tangible capital assets	(3,198,401)	(3,190,023)
Proceeds on disposal of tangible capital assets	214,095	492,081
	<u>(2,984,306)</u>	<u>(2,697,942)</u>
Investing activities		
Restricted cash	(1,036,950)	600,713
Investment in Niitsitapi Graham LP	(510)	-
Capital contribution to business entities	(1,300,637)	-
Band funds held in trust	5,625,797	4,828,593
Siksika Heritage Trust	145,138	660,443
Purchase of temporary investments	-	(10,044,333)
Redemption of temporary investments	7,399,155	6,800,404
	<u>10,831,993</u>	<u>2,845,820</u>
Financing activities		
Advances of long-term debt	290,000	4,861,742
Repayment of long-term debt	(2,855,098)	(3,321,638)
	<u>(2,565,098)</u>	<u>1,540,104</u>
Increase in cash and cash equivalents	<u>12,014,727</u>	<u>1,369,677</u>
Cash and cash equivalents, beginning of year	<u>9,567,091</u>	<u>8,197,414</u>
Cash and cash equivalents, end of year	<u>\$ 21,581,818</u>	<u>\$ 9,567,091</u>

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

1. Operations

The Siksika Nation (the "Nation") is located in the province of Alberta, and provides various services to its members. Siksika Nation includes the Nation's members, government and all related entities that are accountable to the Nation that are either owned or controlled by the Nation.

2. Significant accounting policies

a. Basis of accounting

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Accountants, and include the following significant accounting policies:

b. Principles of consolidation

The consolidated financial statements include the financial activities of all entities and departments comprising the Nation reporting entity, except for Nation business entities which are accounted for on the modified equity basis as described below.

The Nation has consolidated the assets, liabilities, revenues and expenses of the following entities and departments:

Entities

Health Services
Blackfoot Crossing Historical Park
Board of Education
Family Services
Old Sun Society
Siksika Off Reserve Affordable Housing

Departments

Administration
Community Support Services
Justice
Land Management/Natural Resources
Major Projects and Council Initiatives
Membership
Public Works
Treasury/Corporate Services
Adult Education
Housing Society

All inter-entity balances have been eliminated on consolidation. However, in the consolidated schedule of operations by function, the revenues and expenditures for each specific department are reported on a gross basis prior to eliminations in order to present the results of operations for each specific department.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

2. Significant accounting policies (continued)

b. Principles of consolidation (continued)

Siksika Nation business entities, owned or controlled by the Nation's Council but not dependent on the Nation for their continuing operations, are included in the financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent that the business entity accounting principles are not adjusted to conform to those of the Nation. Thus, the Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received.

Entities accounted for by the modified equity basis include:

- Siksika Resource Developments Ltd., which owns directly or indirectly 100% of the following:
 - Siksika Economic Development Corporation ("SEDCo"), a non-profit private company
 - Siksika Vacation Resort Company Ltd. ("SVRL")
 - Siksika Irrigation Land Corporation ("SILC")
 - Siksika Environmental Ltd. ("SEL")
 - Siksika Service Station Ltd. ("SSSL")
 - Siksika ATG Corporation ("ATG"), an inactive/dormant corporation
 - Siksika Energy Resources Corporation ("SERC")
 - Siksika Energy Limited Partnership ("SELP") (90% owned by SERT, 10% owned by SERC)
 - SiksikaTel
 - Siksika Holdings Inc. ("SHI")
 - Siksika Holdings GP Inc. ("SHIGP")
 - Siksika Irrigation Equipment Corporation
 - Siksika Nation Tribal Ranch
 - Siksika Nation Arts Co-operative
 - Siksika Nation Tribal Farms
- Niitsitapi Graham LP

c. Basis of presentation

Sources of financing and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

d. Cash and cash equivalents

Cash and cash equivalents includes balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

2. Significant accounting policies (continued)

e. Temporary investments

Temporary investments are short-term investments with initial maturity of more than three months and less than a year and are initially recorded at cost. At year end, temporary investments are recorded at amortized cost which approximates current market value.

f. Inventory

Inventories of supplies and goods available for resale are recorded at the lower of cost and net realizable value.

g. Tangible capital assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all amounts that are directly related to acquisition, construction, development, or betterment of the asset. Contributed tangible capital assets are recorded at their fair value at the date of contribution and also recorded as revenue.

Tangible capital assets are amortized annually using the following methods at rates intended to amortize the cost of the assets over their estimated useful lives:

Automotive	declining balance	33%
Buildings	declining balance	4%
Computer equipment	declining balance	33%
Furniture and fixtures	declining balance	20%
Infrastructure	declining balance	5%
Machinery	declining balance	20%
Office and equipment	declining balance	20%

No amortization is provided on land, sculptures and artwork or construction in progress.

Tangible capital assets are written down when conditions indicate that they no longer contribute to the Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

h. Funds held in trust

Funds held in trust on behalf of Nation members are reported on the statement of financial position with an offsetting amount in accumulated surplus. Trust monies consist of:

- Capital trust monies held by the Government of Canada derived from non-renewable resource transactions on the sale of land or other Nation tangible capital assets;
- Revenue trust monies held by the Government of Canada generated primarily through land leasing transactions or interest earned on deposits held in trust;
- Future Generation trust monies held by the Government of Canada generated through interest earned on deposits held in trust;

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

2. Significant accounting policies (continued)

h. Funds held in trust (continued)

- Trust monies held by the Royal Bank of Canada derived from the Bassano Dam Settlement Agreement; and
- Trust monies held by the Bank of Nova Scotia derived from the Siksika Acreage Discrepancy (Surface) Claim Settlement Agreement.

i. Segmented disclosure

The Nation provides a range of services to its members. For each reporting segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements.

j. Scholarship funds

Scholarship funds represent funds held by The Old Sun Society, which operates The Old Sun Community College, which cannot be used for any purpose other than for scholarship payments to qualifying students.

k. Revenue recognition

Revenues are recognized in the period in which the transaction occurred or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis.

Aboriginal Affairs and Northern Development Canada Federal Transfer Agreement revenue and other government funding agreements are recognized as they become receivable under the terms of applicable funding agreements.

Grant revenue is recognized as the related expenses are incurred and when the terms and conditions of the funding are satisfied.

The Nation recognizes revenues of the Capital and Revenue Fund as income is received and reported by the federal government.

The Nation recognizes revenue for amounts transferred from the Siksika Nation Trust and the Siksika Heritage Trust at the time funds are allocated to the Nation. Revenue not available to the First Nation but remaining with the trustees is not reported in the consolidated statement of operations but instead is added directly to accumulated surplus.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

2. Significant accounting policies (continued)

k. Revenue recognition (continued)

Canada Mortgage and Housing Corporation ("CMHC"), Health Canada, Human Resources Development Canada and First Nation Development Fund revenues are recognized as they become receivable under the terms of the applicable funding agreements.

Rental revenue is recorded in the year it is earned. At the end of each year management evaluates whether rent revenue is collectible and records a bad debt expense and allowance for doubtful accounts for those amounts designated as unlikely to be collected.

Residential Rehabilitation Assistance Program ("RRAP") revenue is funding received from CMHC to facilitate the modification of houses for those with disabilities. RRAP funds are received in the form of a loan which is forgiven over a period of 5 years. The revenue is recognized as it becomes receivable under the terms of the applicable funding agreements.

Land taxes and land use fees are recorded in the year they are earned and collectibility is reasonably assured.

Other revenue is recognized by the Nation when services are provided or goods are shipped.

l. Pension plan

Siksika Nation provides a defined contribution pension plan for its employees. The pension costs are charged to operations as contributions are due. Contributions are a defined amount based on a set percentage of salary.

m. Measurement uncertainty

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period. Accounts receivable are stated after evaluation as to their collectibility and an appropriate allowance for doubtful accounts is provided when considered necessary. Provisions are made for slow moving and obsolete inventory. Amortization is based on the estimated useful lives of tangible capital assets. Payables to funding agencies is based on anticipated repayment requirements; however, actual repayments will be determined upon funding agencies' review of financial statements.

These estimates are reviewed periodically and, as adjustments become necessary, they are reported in surplus in the periods in which they become known.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

3. Temporary investments

Investments consist of 5 (2013 - 5) guaranteed investment certificates bearing interest at rates of 0.8% (2013 - 0.1% to 1.2%) with varying maturity dates from 2014 to 2015. The fair market value of the temporary investments at March 31, 2014 is \$2,045,283 (2013 - \$9,444,438).

4. Accounts receivable

	2014	2013
Aboriginal Affairs and Northern Development Canada	\$ 5,554,026	\$ 249,495
Government of Alberta	5,118,890	7,820,509
Siksika Nation Trust - Acreage	3,546,199	5,115,014
Siksika Nation business entities	1,634,997	3,177,134
Land taxes	1,187,075	1,257,807
Siksika Heritage Trust	1,094,814	1,108,948
Other	2,122,776	4,033,001
	20,258,777	22,761,908
Less: Allowance for doubtful accounts	(222,326)	(3,122,293)
	<u>\$ 20,036,451</u>	<u>\$ 19,639,615</u>

5. Accounts payable and accruals

	2014	2013
Trade payables	\$ 3,787,179	\$ 4,740,795
Accrued salaries and benefits payable	37,467	117,543
Other accrued liabilities	1,825,261	1,224,869
Government of Alberta (Note 17)	1,379,050	-
	<u>\$ 7,028,957</u>	<u>\$ 6,083,207</u>

6. Restricted cash

	2014	2013
Old Sun College: Scholarship fund	\$ 34,280	\$ 34,608
Siksika Housing Society: Damage deposits	28,547	12,450
Siksika Housing Society: Replacement reserve (Note 12)	943,206	906,724
Siksika Housing Society: Government remittance	631,969	-
Siksika Health Services: Capital asset fund	352,730	-
	<u>\$ 1,990,732</u>	<u>\$ 953,782</u>

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

7. Band funds held in trust

Band capital and band revenue trust monies are transferred to the First Nation on the authorization of the Minister of Aboriginal Affairs and Northern Development Canada, with the consent of the First Nation's Council.

	<u>2014</u>	<u>2013</u>
Capital Trust		
Balance, beginning of year	\$ 530,245	\$ 7,946,800
Band Capital Trust additions	1,988,596	1,453,069
Transfer to Future Generation Trust	-	(1,922,430)
	<u>2,518,841</u>	<u>7,477,439</u>
Less: Transfers to Nation	-	6,947,194
Balance, end of year	<u>2,518,841</u>	<u>530,245</u>
Revenue Trust		
Balance, beginning of year	3,925,498	4,106,220
Band Revenue Trust additions	2,417,047	1,752,288
	<u>6,342,545</u>	<u>5,858,508</u>
Less: Transfers to Nation	5,450,633	1,933,010
Balance, end of year	<u>891,912</u>	<u>3,925,498</u>
Future Generations Trust		
Balance, beginning of year	31,520,479	28,751,794
Additions	815,163	846,255
Transfer from Band Capital Trust	-	1,922,430
	<u>32,335,642</u>	<u>31,520,479</u>
Less: Transfers to Nation	5,395,970	-
Balance, end of year	<u>26,939,672</u>	<u>31,520,479</u>
Total band funds held in trust	<u>\$ 30,350,425</u>	<u>\$ 35,976,222</u>

During the year, Band Council Resolutions (BCR) #2013-10 and BCR #2013-31 were approved by Chief and Council for the withdrawal of \$3,511,718 and \$1,938,915 of band revenue from the Revenue Trust account and BCR #2013-32 was approved by Chief and Council for the withdrawal of \$5,395,970 of band revenue from the Future Generations Trust account. The purpose of these funds was to provide operational funding for the Nation's various program departments.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

8. Siksika Nation Trust - Acreage

On December 10, 2002, Her Majesty the Queen in Right of Canada ("Canada") signed the Siksika Acreage Discrepancy (Surface) Claim Settlement Agreement ("Settlement Agreement") with the Nation. Under the terms of the Settlement Agreement, Canada agreed to pay compensation to the Nation for damages and losses caused by the alienation of land within the Siksika Indian Reserve in 1910 without obtaining a valid surrender from the Nation as required under the Indian Act and the failure by Canada to restore the Bow River Bottom Trail Lands to reserve status due to alienation of the Claim Lands. As compensation for this settlement, Canada paid \$73,500,000 plus interest into a Trust Account governed by the Siksika Nation Trust Agreement ("Trust Agreement"). The Nation members gave assent and ratification of the terms of the Settlement Agreement and the Trust Agreement on February 4 and 5, 2003.

The Trust Agreement required the Nation to establish the Siksika Nation Trust ("the Trust") to hold the compensation and any income there from for the benefit of current and future generations of members of the Nation. A corporate trustee administers the Trust in accordance with the Trust Agreement, the Siksika Revenue Account By-Law and the Investment Policy for the Trust. The Siksika Revenue Account By-Law was approved by Chief & Council of Siksika Nation on November 24, 2003 and it governs the distribution of income earned and distributed from the Trust in the best interests of the Nation and its members.

Under the terms of the Trust Agreement, the net annual income of the Trust will be paid to the Nation on or before December 31 of each year or as soon as possible after year end. On January 1 of each year or as soon as the prior year distribution is determined and paid, 30% of the net annual income will be contributed back to the Trust as Trust Capital.

The income of Siksika Nation Trust for the year ended December 31, 2013 was as follows:

	<u>2014</u>	<u>2013</u>
Revenue	\$ 4,475,393	\$ 4,618,800
Expenses	(1,798,113)	(701,983)
Income allocation to the Nation	(3,546,199)	(5,115,014)
	<u>\$ (868,919)</u>	<u>\$ (1,198,197)</u>

The Trust Assets at December 31, 2013 comprised of the following:

Cash	\$ 633,863	\$ 478,775
Investment (including accrued interest less accounts payable)	98,861,535	99,919,853
Less: Income payable to the Nation	(3,546,199)	(5,115,014)
Add: Amount redeposited by the Nation January 1	1,063,860	1,534,504
	<u>\$ 97,013,059</u>	<u>\$ 96,818,118</u>

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

8. Siksika Nation Trust - Acreage (continued)

At December 31, 2013 \$3,546,174 (2012 - \$5,115,014) of the net annual income of the Trust, as defined in the Trust Agreement, was allocated to the Nation. In addition, \$1,063,860 (2012 - \$1,534,504) will be contributed back to the Trust as Trust Capital and, has been recorded as accounts payable.

The increase in unallocated trust assets during the year of \$194,941 (2012 - \$336,307) are reported as a direct increase in equity and is not reported as income until such time as it is allocated by the trustee and becomes available for use.

9. Siksika Heritage Trust

On May 26, 2010 the members of the Nation voted to accept the Bassano Dam Settlement Agreement ("the Agreement"). Under the terms of the Agreement the Government of Canada ("Canada") and the Government of Alberta ("Alberta") agreed to pay compensation to the Nation for damages and losses caused by the alienation of land within the Siksika Indian Reserve in 1910 without obtaining a valid surrender from the Nation as required under the Indian Act and the failure by Canada to restore the Bassano Dam Claim Lands to reserve status due to the alienation of the land. The Trust Agreement required the Nation to establish the Siksika Heritage Trust ("the Trust") to hold the compensation and any income there from for the benefit of current and future generations of members of the Nation. A corporate trustee administers the Trust in accordance with the Trust Agreement.

As compensation for this settlement, Canada paid \$31,088,160 which included payment for loss of use, negotiating costs and repayment of loan funding. The payment was deposited into the Siksika Heritage Trust account. Alberta provided a settlement payment in the amount of \$8,451,485 and an advance payment of \$13,870,138. In addition Alberta will make annual payments in the amount of \$512,267 for each year for as long as Alberta needs the Bassano Claim Lands for operation of the Bassano Dam. The annual payments will be deposited into the Heritage Trust account.

The income of Siksika Heritage Trust for the year ended December 31, 2013 was as follows:

Revenue	\$ 8,238,737	\$ 3,419,047
Expenses	(602,590)	(395,330)
Income allocation to the Nation	(1,820,494)	(1,686,054)
	<u>\$ 5,815,653</u>	<u>\$ 1,337,663</u>

The Trust Assets at December 31, 2013 comprised of the following:

Cash	\$ 1,774	\$ 2,664
Investment (including accrued interest less accounts payable)	50,063,525	44,257,679
Less: Income payable to the Nation	(1,239,950)	(1,250,647)
	<u>\$ 48,825,349</u>	<u>\$ 43,009,696</u>

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

9. Siksika Heritage Trust (continued)

Throughout the Siksika Heritage Trust's 2013 year end, the Trust made loan payments on behalf of the Nation for \$580,544 (2013 - \$435,407), which reduced the payable to the Nation. For the 3 months subsequent to the Siksika Heritage Trust's year end, the Trust made a loan payment on behalf of the Nation for \$145,138.

10. Investment in Nation business entities

Siksika First Nation owns 100% of Siksika Resource Developments Ltd. ("SRDL") and 51% of Niitsitapi Graham LP ("NGLP").

Siksika Resources Development Ltd.

SRDL was established on April 1, 1997 to hold all of the Nation's investments in for-profit enterprises. SRDL was given the mandate to promote investment in and development of natural resources of the Nation.

Niitsitapi Graham LP

During the year, the Nation and other partners formed the Niitsitapi Graham LP ("NGLP"). NGLP is responsible for carrying on general contracting and construction services around Siksika territory.

The Nation's investment in these government enterprises is as follows:

	Siksika Resource Developments Ltd.	Siksika Holdings Inc.	Niitsitapi Graham LP	Total
Investment, beginning of year	\$ 10,581,346	\$ 3,349,850	\$ -	\$ 13,931,196
Amalgamations and new Nation business entities	3,349,850	(3,349,850)	510	510
Common control reserve	1,300,637	-	-	1,300,637
Income (loss) from operations	(3,415,224)	-	217,768	(3,197,456)
Investment, end of year	<u>\$ 11,816,609</u>	<u>\$ -</u>	<u>\$ 218,278</u>	<u>\$ 12,034,887</u>

Included in SRDL's revenue is \$1,709,535 (2013 - \$1,087,652) in sales and service charges to the Nation. These transactions were in the normal course of operations and recorded at the exchange amount and management believes they were on normal commercial terms.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

10. Investment in Nation business entities (continued)

At March 31, 2014, the amount receivable by the Nation from SRDL and its subsidiaries was \$1,382,679 (2013 - \$1,914,626).

At March 31, 2014, the amount owing to the Nation by Siksika Holdings Inc. ("SHI") was \$nil (2013 - \$1,463,605). This receivable amount is non-interest bearing and due on demand.

Funding transfers

During the year, Aboriginal Affairs and Northern Development Canada ("AANDC") Financial Transfer Agreement funding was provided to SRDL and its subsidiaries in the amount of \$326,915. (2013 - \$321,474).

During the year, First Nation Development Fund funding was provided to SRDL and its subsidiaries in the amount of \$475,000 (2013 - \$nil).

Amalgamations

On March 27, 2014, SHI amalgamated with SRDL. The assets, liabilities, revenue and expenses of SHI were combined with those of SRDL. The Nation's investment in SHI of \$3,349,850 was transferred to the investment in SRDL. From April 1, 2013 to the date of amalgamation, SHI earned income of \$1,414,595, which is recorded as a reduction to the loss in SRDL.

Capital contribution

During the year, the Nation contributed capital to SRDL in the amount of \$1,300,637. The contributed capital was recorded as an increase to SRDL's equity via a common control reserve.

	SRDL	NGLP	2014 Total	2013 Total
Assets				
Cash	\$ 6,594,028	\$ 297,838	\$ 6,891,866	\$ 4,393,066
Accounts receivable	2,409,393	508,980	2,918,373	2,147,923
Inventory	1,796,885	-	1,796,885	819,466
Property, plant and equipment	10,574,124	-	10,574,124	15,516,562
Prepaid expenses	76,649	-	76,649	61,514
Total assets	21,451,079	806,818	22,257,897	22,938,531
Liabilities				
Accounts payable and accruals	1,225,579	588,540	1,814,119	951,243
Deferred revenue	397,446	-	397,446	224,446
Long-term debt	1,384,876	-	1,384,876	1,416,340
Advances from related parties	2,683,316	-	2,683,316	2,902,206
Decommissioning liability	5,243,890	-	5,243,890	3,513,100
Total liabilities	10,935,107	588,540	11,523,647	9,007,335
Common control reserve	1,300,637	-	1,300,637	-
Equity	\$ 11,816,609	\$ 218,278	\$ 12,034,887	\$ 13,931,196
Total revenue	\$ 12,532,370	\$ 1,674,840	\$ 14,207,210	\$ 9,345,196
Total expenses	15,947,594	1,457,072	17,404,666	18,958,100
Net income (loss)	\$ (3,415,224)	\$ 217,768	\$ (3,197,456)	\$ (9,612,904)

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

11. Long-term debt

	2014	2013
Housing Rental Companies (Pre and Post 97 Combined) Mortgages payable in monthly installments of \$167,071 including interest at rates ranging from 1.62% to 5.24%, due on dates ranging from November 2014 to April 2019.	\$ 14,987,966	\$ 16,571,325
Siksika Heritage Trust 10 year term loan payable in quarterly blended installments of \$145,136, bearing interest at bank prime per annum, due March 2022.	4,111,647	4,559,647
Rental Project 36 Mortgage on housing under construction. Interest and principal payments to commence on completion of construction. Interest rates range from 1.01% to 1.02%, maturing 25 years from the date of completion of construction.	1,057,704	1,057,704
Land Claims - non-capital Land claim agreement - non-interest bearing, repayable upon the date settlement is reached, secured by Siksika Nation guarantee.	1,619,171	1,619,171
Siksika Family Services Corp. GMAC Finance contract payable in monthly installments of \$497, non-interest bearing, due September 2014. The Finance contract was repaid during the year.	-	2,485
Siksika Off Reserve Assisted Housing ("SORAH") SORAH has available a revolving demand loan to a maximum of \$600,000. Interest is due at bank prime plus 2.55%. Borrowings under this facility revolve in increments of \$5,000 and are repayable on demand.	580,000	290,000
SORAH 5 year term loan payable in monthly blended installments of \$4,125, bearing interest at 5.45% per annum, due September 2017, and a monthly management fee is charged in the amount of \$300.	356,806	385,992
First Nation Development Fund ("FNDF") Non-revolving term loan in the amount of \$4,160,000, payable in quarterly blended installments of \$235,000, bearing interest at bank prime plus 1.5%, due October 2018.	2,984,039	3,776,107
	<u>\$ 25,697,333</u>	<u>\$ 28,262,431</u>

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

11. Long-term debt (continued)

Principal repayments on long-term debt in each of the next 5 years are estimated as follows:

2015	\$ 4,903,820
2016	2,447,349
2017	2,345,446
2018	2,076,130
2019	13,924,588
Total	<u>\$ 25,697,333</u>

Prime rate as at March 31, 2014 was 3.00% (2013 - 3.00%). Interest expense for the year on long-term debt was \$976,198 (2013 - \$989,298).

Siksika Nation Housing receives federal assistance from CMHC pursuant to Section 95 of the National Housing Act to reduce mortgage interest expense and enable the project to provide housing to members. At March 31, 2014, Siksika Nation Housing was not in compliance with the provision to maintain and fund replacement reserves and operating reserves. The continuation of this interest rate reduction is contingent upon compliance with the terms of the agreement. CMHC and Siksika Nation Housing are currently working together on a solution to the non compliance.

Subsequent to year end, Chief and Council approved a BCR to increase the maximum of the Heritage Trust term loan from \$5,000,000 to \$10,000,000. The Nation received an advance of \$5,750,000 subsequent to year end.

12. Replacement reserves

Under agreements with Canada Mortgage and Housing Corporation (CMHC) the Nation established the following:

A replacement reserve, established by an annual allocation of \$358,809 (2013 - \$383,930), to ensure replacement of buildings financed by CMHC. At March 31, 2014, \$840,980 (2013 - \$805,898) has been set aside to fund this reserve. The under funded portion at March 31, 2014 was \$1,878,768 (2013 - \$1,666,309). During the year the Nation withdrew \$nil (2013 - \$650,000) to provide an advance to a related party.

In accordance with terms of the agreements, CMHC reserve monies must be held or invested only in accounts or instruments guaranteed by the Canada Deposit Insurance Corporation, or as otherwise approved by CMHC. Reserve withdrawals are credited first to interest and then to principal.

For pre 1997 projects

A subsidy surplus reserve fund is established by retaining excess federal assistance payments received to a maximum of \$500 per unit, plus interest for pre 1997. Reserve funds may be used to meet future operating deficits, within the guidelines of the CMHC agreements. Any surpluses calculated in excess of the amounts allowed to be retained in this reserve is repayable to the CMHC. As at March 31, 2014 this fund has a deficit of \$22,406 (2013 - \$2,568,380).

Siksika Nation
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12. Replacement reserves (continued)

For post 1996 projects

An operating surplus reserve fund is established by retaining excess federal assistance payments received to a maximum of minimum revenue contribution plus subsidy less eligible expenses for each project post 1996. Reserve funds may be used to meet future operating deficits, within the guidelines of the CMHC agreements in accordance with terms of the agreements, CMHC reserve monies must be held or invested only in accounts or instruments guaranteed by the Canada Deposit Insurance Corporation, or as otherwise approved by CMHC. Reserve withdrawals are credited first to interest and then to principal. As at March 31, 2014 this fund has a deficit of \$385,541 (2013 - \$849,358).

13. Commitments

The Nation has entered into various lease agreements for office equipment with estimated minimum annual payments as follows:

2015	\$	49,712
2016	\$	25,036

14. Contingent liabilities

The Nation has been named as a defendant under various claims for general matters. Management has assessed the success of these claims as unlikely and/or has ensured adequate insurance is in place. Accordingly, no provision has been made in these consolidated financial statements.

Retention or repayment of individual program excesses will be determined and negotiated with the appropriate funding agencies upon receipt of these consolidated financial statements. It is not possible at this time to determine the amount, if any, of retention or repayment of excesses.

At year end, the Nation has unexpended SET funding from AANDC as follows:

- (a) \$5,300,000 related to the purchase of trailers. The Nation did not receive this funding until the latter part of the year.
- (b) \$13,000 related to a research project concerning its current FTA agreement. The project did not start until subsequent to year end.

AANDC has communicated they will not claw back the unexpended SET funding. As a result, the Nation has not recorded a liability for repayment to AANDC.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

15. Deferred revenue

	Balance March 31, 2013	Funding Received 2014	Revenue Recognized 2014	Balance March 31, 2014
Federal Government				
First Nation and Inuit Health	\$ 360,716	\$ 127,544	\$ 135,155	\$ 353,105
Victim Services	92,265	150,000	129,765	112,500
	<u>452,981</u>	<u>277,544</u>	<u>264,920</u>	<u>465,605</u>
Provincial Government				
Flood Recovery	-	2,796,867	64,875	2,731,992
Erosion Control				
Psycho-Social	-	3,219,898	-	3,219,898
Funding				
Other	100,000	-	100,000	-
	<u>100,000</u>	<u>6,016,765</u>	<u>164,875</u>	<u>5,951,890</u>
Other				
Insurance claims	6,227	-	6,227	-
	<u>\$ 559,208</u>	<u>\$ 6,294,309</u>	<u>\$ 436,022</u>	<u>\$ 6,417,495</u>

First Nation and Inuit Health

Funding received from First Nation and Inuit Health is to be used towards the acquisition of moveable capital assets.

Flood Recovery Erosion Control

Funding received from the Provincial Government for flood recovery erosion protection shall be used solely to cover costs incurred to provide erosion protection for areas impacted by the 2013 flood.

Psycho-Social Funding

Psycho-Social funding received from the Provincial Government shall be used solely for the purpose of operating a psycho-social recovery process, inclusive of all operating and capital costs.

Other Funding

Other funding that has been deferred represents monies received where spending criteria has not yet been met.

Deferred grant revenue represents conditional grant amounts received which will be taken into revenue in the period in which the conditions indicated above have been met.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

16. Tangible capital assets

	Cost	Additions	Disposals	Accumulated amortization	2014 Net book value
Automotive	\$ 11,228,807	\$ 418,437	\$ -	\$ 10,322,501	\$ 1,324,743
Buildings	151,283,637	1,482,160	2,313,903	56,366,384	94,085,510
Computer equipment	7,256,125	359,926	-	6,805,936	810,115
Construction in progress	1,319,853	911,732	456,330	-	1,775,255
Furniture and fixtures	6,979,538	96,494	-	6,382,389	693,643
Infrastructure	44,113,448	272,492	-	19,886,511	24,499,429
Machinery	3,675,030	109,112	-	3,454,976	329,166
Office and equipment	4,723,490	4,378	29,604	4,279,299	418,965
Sculptures and artwork	766,809	-	-	-	766,809
	<u>\$ 231,346,737</u>	<u>\$ 3,654,731</u>	<u>\$ 2,799,837</u>	<u>\$ 107,497,996</u>	<u>\$ 124,703,635</u>

	Cost	Additions	Disposals	Accumulated amortization	2013 Net book value
Automotive	\$ 11,182,926	\$ 291,719	\$ 245,838	\$ 9,872,686	\$ 1,356,121
Buildings	151,186,450	1,674,222	1,577,035	53,948,704	97,334,933
Computer equipment	7,058,234	272,623	74,732	6,534,483	721,642
Construction in progress	738,151	581,702	-	-	1,319,853
Furniture and fixtures	6,978,246	25,549	24,257	6,463,917	515,621
Infrastructure	45,153,285	185,841	1,225,678	18,350,298	25,763,150
Machinery	4,263,691	114,687	703,348	3,372,684	302,346
Office and equipment	4,759,444	26,180	62,134	4,174,558	548,932
Sculptures and artwork	769,309	17,500	20,000	-	766,809
	<u>\$ 232,089,736</u>	<u>\$ 3,190,023</u>	<u>\$ 3,933,022</u>	<u>\$ 102,717,330</u>	<u>\$ 128,629,407</u>

Additions to buildings includes capitalized interest of \$nil (2013 - \$11,741).

During the year, assets costing \$2,060,893, with accumulated amortization of \$1,374,272, were damaged during the flood. These assets were assessed as having irreparable structural and foundational damages, and as a result were written off. The impairment loss recorded was \$686,621.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

17. Flood relief efforts

During the year, the Nation experienced severe flooding that damaged some of its assets. As a result, the Nation has recorded an impairment loss of \$686,621 (Note 16) and incurred flood related costs of \$5,266,076. Submissions to the Government of Alberta have been made for cost recoveries under the Government's Disaster Relief Plan ("DRP"), and as of March 31, 2014, the Nation has received \$3,505,200 under the DRP. No receivable from the Government has been recorded for unrecovered costs as the Government has not indicated whether additional costs will be reimbursed. The Nation also received donation revenue of \$885,531 to assist with flood relief efforts.

Excluded from these costs are expenses related to the replacement of damaged houses, which are covered by the Government of Alberta. Insurance proceeds received for the damaged houses are recorded as payables to the Government of Alberta as all costs are covered by the Government. As at March 31, 2014, the Nation owes the Government of Alberta \$1,379,050 for costs incurred related to replacing Nation houses. As insurance claims are still under negotiation, no liability has been recognized for additional payables to the Government.

18. Accumulated surplus

Accumulated surplus is comprised of the following:

	<u>2014</u>	<u>2013</u>
Equity in funds held in trust	\$ 30,350,425	\$ 35,976,222
Equity in Nation business entities	12,034,887	13,931,196
Equity in Siksika Nation Trust - Acreage	97,013,059	96,818,118
Equity in Siksika Heritage Trust	48,680,211	43,009,696
Equity in tangible capital assets	101,177,231	106,545,794
Unrestricted equity	28,168,353	24,805,187
	<u>\$ 317,424,166</u>	<u>\$ 321,086,213</u>

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

19. Grants - provincial and federal

	2014	2013
Federal grants		
Justice Canada	\$ 125,029	\$ 125,089
Provincial grants		
Human Services	10,382,700	10,323,846
Disaster Recovery Program	1,918,000	-
Aboriginal Relations	1,691,475	-
Health Services	893,119	178,577
Justice Department and Correctional Services	800,305	898,523
Enterprise and Advanced Education	250,000	719,500
Agriculture and Rural Development	131,843	131,843
Other	114,875	92,140
	<u>16,182,317</u>	<u>12,344,429</u>
Other grants	<u>103,746</u>	<u>167,707</u>
	<u>\$ 16,411,092</u>	<u>\$ 12,637,225</u>

20. Supplementary cash flow information

During the year, \$456,330 was transferred from construction in progress to buildings as construction was completed during the year. There was no cash consideration included in these transactions.

21. Defined contribution pension plan

The Nation has a defined contribution pension plan covering substantially all full-time employees. Each participant selects a contribution level of 4.0-7.6% of salary. The Nation matches the participant's contribution. This pension expense of \$729,405 (2013 - \$751,405) is included with salaries, wages and benefits for the current and prior year.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

22. Financial instruments

All significant financial assets, financial liabilities and equity instruments of the Nation are either recognized or disclosed in the consolidated financial statements together with other information relevant for making a reasonable assessment of future cash flows, liquidity risk, interest rate risk and credit risk.

Liquidity risk

Liquidity risk is the risk that the Nation will not be able to meet its financial obligations as they come due. The Nation has a planning and budgeting process in place to help determine the funds required to support the normal operating requirements of the Nation on an ongoing basis. The Nation ensures that there are sufficient funds to meet its short-term requirements, taking into account its anticipated cash flows and its holdings of cash and cash equivalents. The following table sets out the contractual maturities (representing contractual cash flows) of financial liabilities:

	0 - 90 Days	Over 90 days
Accounts payable and accruals	\$ 7,028,957	\$ -
Long-term debt	-	25,697,333
Replacement reserves	-	2,596,709
	<u>\$ 7,028,957</u>	<u>\$ 28,294,042</u>

Interest rate risk

Interest rate cash flow risk

Interest rate cash flow risk is the risk that cash flows will fluctuate due to changes in the market interest rates. The Nation is exposed to interest rate cash flow risk on the SORAH demand loan and the FNDF loan which bore a floating charge. A 1% change in the market rates would result in a \$76,757 (2013- \$40,661) change in interest expense.

Interest rate fair value risk

Interest rate fair value risk is the risk that the value of interest-bearing financial instruments will fluctuate due to changes in the prevailing levels of market interest rates. The Nation is exposed to interest rate fair value risk arising from fluctuations in interest rates on its fixed rate long-term debt. The maximum value of long-term debt subject to interest rate fair value risk is \$18,021,646 (2013 - \$24,196,324).

Credit risk

The Nation is exposed to credit risk primarily through its trade accounts receivable. Credit risk is the risk that the Nation may not collect the trade receivables. The risk is mitigated as a large part of trade receivable is government funding and the risk of default is low. The maximum risk related to the trade receivables is the carrying value included in Note 4.

There have been no significant changes from the previous year in the exposure to risk, policies or procedures used to manage financial instrument risks.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

23. Budget information

PSAB requires the disclosure of budget information for comparison to the Nation's actual revenues and expenses. The consolidated budgeted revenues and expenses, and surplus (deficit) has not been reported in these consolidated financial statements as this information is not available for the entire reporting entity.

24. Subsequent event

Subsequent to year end, Chief and Council approved a BCR to close down one of its schools for health reasons. As at March 31, 2014, the school was still in use and was contributing to the Nation's ability to provide a service to its members; as a result, no impairment was recorded on the building.

25. Comparative figures

Certain comparative figures have been reclassified to conform with current year's presentation.

26. Approval of consolidated financial statements

Chief and Council and senior management have approved these consolidated financial statements.

27. Segmented disclosure

The Nation provides a range of services to its members. For management reporting purposes, operations and activities are organized and reported by program.

The services are provided by the several entities of the Nation. These activities can also be categorized into segments. The following segments have been identified and as such are separately disclosed:

Administrative Services

Administrative services contains activities needed to run the Nation.

Community Support Services

Community support services contains activities that promote the development of the community.

Health Services

Health Services contains activities that provide medical related services to band members.

Justice

Justice contains activities that provide legal services to band members.

March 31, 2014

27. Segmented disclosure (continued)

Land Management/Natural Resources

Land management/Natural Resources contains activities that maintain the Nation's land.

Major Projects and Council Initiatives

Major Projects and Council Initiatives contain activities that relate to the initiation and approval of projects of the Nation.

Membership

Membership contains activities that oversee the membership of band members in the Nation.

Public Works

Public works contains activities related to the maintenance of buildings, infrastructure and lands of the Nation.

Treasury/Corporate Services

Treasury and corporate services contain activities that are needed to operate the Nation.

Education and Adult Education

Education and Adult Education contain activities that provide education to band members for primary and secondary schooling, as well as sponsorship to attend post secondary institutions.

Family Services

Family services contains activities that provide social services to band members and their families.

Housing

Housing contains activities that provide housing and repairs and maintenance to band members' housing.

Siksika Nation
Notes to the Consolidated Financial Statements

March 31, 2014

27. Segmented disclosure (continued)

	Administration	Community Support Services	Health services	Justice	Land Management	Major Projects and Council	Membership	Public Works	Total Carried Forward to Next Page
Revenue									
AANDC Revenue	\$ 24,183	\$ 31,658	\$ 708,117	\$ -	\$ 253,565	\$ 521,291	\$ 51,858	\$ 2,731,447	\$ 4,322,119
Band Revenue	1,827,637	995,226	1,069,582	599,150	535,477	3,403,653	250,000	-	8,680,725
Other Revenue	86,291	881,685	10,819,488	824,242	151,128	2,167,437	265,259	663,645	15,859,175
	1,938,111	1,908,569	12,597,187	1,423,392	940,170	6,092,381	567,117	3,395,092	28,862,019
Expenses									
Amortization	37,737	82,124	566,786	68,834	65,828	849,403	1,211	1,650,698	3,322,621
Salaries and benefits	712,885	881,659	7,836,819	1,465,650	383,190	2,742,504	237,114	1,674,388	15,934,209
Debt servicing	-	-	-	-	-	-	-	-	-
Other expenses	1,109,919	1,090,260	3,881,262	605,083	375,904	3,187,723	367,472	2,165,073	12,782,696
	1,860,541	2,054,043	12,284,867	2,139,567	824,922	6,779,630	605,797	5,490,159	32,039,526
Surplus (deficit)	\$ 77,570	\$ (145,474)	\$ 312,320	\$ (716,175)	\$ 115,248	\$ (687,249)	\$ (38,680)	\$ (2,095,067)	\$ (3,177,507)

Siksika Nation
Notes to the Consolidated Financial Statements

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27. Segmented disclosure (continued)

	Total Brought Forward from Prior Page	Treasury/Corporate Services	Adult Education	Education	Family Services	Housing	Total Before Adjustments	Consolidation Adjustments	Consolidated 2014 Totals
Revenue									
AANDC Revenue	\$ 4,322,119	\$ 45,458,001	\$ 3,464,039	\$ 14,412,502	\$ 12,014,411	\$ 2,204,727	\$ 81,875,799	\$ (38,288,274)	\$ 43,587,525
Band Revenue	8,680,725	11,264,383	79,000	-	-	1,669,098	21,693,206	(10,846,603)	10,846,603
Other Revenue	15,859,175	8,628,773	2,467,635	1,231,031	11,019,409	4,641,071	43,847,094	(7,776,548)	36,070,546
	28,862,019	65,351,157	6,010,674	15,643,533	23,033,820	8,514,896	147,416,099	(56,911,425)	90,504,674
Expenses									
Amortization	3,322,621	276,677	94,067	645,897	234,915	1,649,280	6,223,457	-	6,223,457
Salaries and benefits	15,934,209	882,243	2,441,671	7,314,659	6,227,521	1,022,684	33,822,987	-	33,822,987
Debt servicing	-	487,523	-	-	-	488,675	976,198	-	976,198
Other expenses	12,782,696	64,383,036	4,162,693	6,965,739	19,380,888	5,918,307	113,593,359	(54,438,686)	59,154,673
	32,039,526	66,029,479	6,698,431	14,926,295	25,843,324	9,078,946	154,616,001	(54,438,686)	100,177,315
Surplus (deficit)	\$ (3,177,507)	\$ (678,322)	\$ (687,757)	\$ 717,238	\$ (2,809,504)	\$ (564,050)	\$ (7,199,902)	\$ (2,472,739)	\$ (9,672,641)

Consolidated Schedule of Operations by Function
For the year ended March 31, 2014

Schedule 1

	AANDC Revenue	Band Capital	Band Revenue	Other Revenue	Expenses	Surplus/(Deficit) before transfers	Transfers of Equity	Surplus (Deficit)
Administration	\$ 24,183	\$ -	\$ 1,281,883	\$ 9,516	\$ (1,205,680)	\$ 109,902	\$ (2,304)	\$ 107,598
Post Office	-	-	55,251	53,746	(106,222)	2,775	-	2,775
Communications	-	-	123,084	22,653	(170,594)	(24,857)	35,932	11,075
Small Business	-	-	-	2	-	2	(29,348)	(29,346)
Information Technology	-	-	367,419	375	(378,044)	(10,250)	-	(10,250)
Agriculture	-	-	-	-	-	-	108,066	108,066
Community Support Services	31,658	-	995,226	881,685	(2,054,043)	(145,474)	-	(145,474)
Ambulance Services	-	-	54,100	1,657,105	(1,474,480)	236,725	-	236,725
Health Services	50,000	-	-	8,095,452	(7,445,882)	699,570	63,387	762,957
Elders' Lodge	553,200	-	18,233	218,573	(790,965)	(959)	-	(959)
Fire and Rescue	104,917	-	365,674	11,988	(1,295,786)	(813,207)	612,679	(200,528)
Intervention Services	-	-	631,575	836,370	(1,277,753)	190,192	-	190,192
Justice	-	-	459,150	789,933	(1,911,967)	(662,884)	651,472	(11,412)
Public Safety Building	-	-	140,000	34,309	(227,600)	(53,291)	-	(53,291)
Land Management	253,565	-	535,477	151,128	(824,921)	115,249	(211,898)	(96,649)
Land Claims	-	-	291,160	207,921	(482,393)	16,688	-	16,688
Major Projects & Council Initiatives	25,000	-	-	289,585	(346,610)	(32,025)	106,136	74,111
Chief and Council	118,149	-	1,762,620	321,777	(2,199,245)	3,301	(284,841)	(281,540)
Property Tax	-	-	-	1,191,211	(1,079,188)	112,023	-	112,023
Natural Resources	-	-	349,873	13,079	(305,082)	57,870	-	57,870
Corporate Services	272,585	-	-	-	(293,454)	(20,869)	-	(20,869)
Blackfoot Crossing Historical Park	105,557	-	1,000,000	143,865	(2,073,659)	(824,237)	-	(824,237)
Per Capital Distribution	-	-	-	4,645	(28,138)	(23,493)	(97,337)	(120,830)
January 2011 Distributions	-	-	-	-	-	-	64,353	64,353
Bassano	-	-	-	1,917,405	(22,949)	1,894,456	-	1,894,456
Membership Program	51,858	-	-	260,613	(577,659)	(15,188)	32,984	17,796
Public Works	2,698,130	-	250,000	663,622	(5,370,686)	(2,008,934)	428,854	(1,580,080)
Community Facility	33,317	-	-	23	(119,472)	(86,132)	-	(86,132)
Treasury	43,622,728	-	10,846,603	(3,099,122)	(51,150,296)	219,913	(6,065,113)	(5,845,200)
Corefunding	-	-	-	3,224	(3,224)	-	1,803,857	1,803,857
Treasury Administration	1,835,273	-	417,780	2,408,955	(4,678,473)	(16,465)	424,526	408,061
Bank - Overdraft	-	-	-	196	(331,968)	(331,772)	(2,959,647)	(3,291,419)
Siksika Nation Trust Revenue By-Law	-	-	-	2,487,259	(2,483,268)	3,991	-	3,991
Siksika First Nation Development Fund	-	-	-	1,441,535	(2,615,633)	(1,174,098)	-	(1,174,098)
Claims Account By-Law	-	-	-	385,527	(483,103)	(97,576)	-	(97,576)
Economic Development Account By-Law	-	-	-	918,810	(67)	918,743	-	918,743

Siksika Nation

Consolidated Schedule of Operations by Function
For the year ended March 31, 2014

Schedule 1

	AANDC Revenue	Band Capital	Band Revenue	Other Revenue	Expenses	Surplus/(Deficit) before transfers	Transfers of Equity	Surplus (Deficit)
Community Account By-Law	\$	\$	\$	\$ 1,280,431	\$ (1,045,473)	\$ 234,958	-	\$ 234,958
Siksika Payroll	-	-	-	19	(48)	(29)	-	(29)
Emergency and Operations Expenditure Fund	-	-	-	150,000	(3,180,031)	(3,030,031)	3,007,741	(22,290)
Relief Fund	-	-	-	734,531	(34,950)	699,581	-	699,581
The Old Sun Society	3,339,858	-	-	658,713	(4,298,927)	(300,356)	-	(300,356)
Employment and Training	124,181	-	79,000	1,808,921	(2,399,503)	(387,401)	-	(387,401)
Board of Education	14,412,502	-	-	1,231,031	(14,857,019)	786,514	-	786,514
Board of Education - Special Projects	-	-	-	-	(69,276)	(69,276)	-	(69,276)
Siksika Family Services Corporation	12,014,411	-	-	1,157,125	(14,550,982)	(1,379,446)	-	(1,379,446)
Child Welfare (Calgary)	-	-	-	6,983,492	(8,273,347)	(1,289,855)	-	(1,289,855)
Support for Independence (SFI) - Calgary	-	-	-	2,488,370	(2,211,741)	276,629	-	276,629
SORAH	-	-	-	331,001	(679,288)	(348,287)	-	(348,287)
Housing Construction Projects	-	-	-	1,229,479	(117,794)	1,111,685	400,000	1,511,685
Housing Infrastructure	-	-	-	-	-	-	(86)	(86)
Capital Projects	-	-	-	424,721	(633,548)	(208,827)	575,079	366,252
Housing Society	1,156,152	-	1,369,098	95,564	(5,327,019)	(2,706,205)	2,994,591	288,386
Rental Program 500	1,048,575	-	300,000	1,001,428	(1,085,678)	1,264,325	(1,071,723)	192,602
Rental Program 501	-	-	-	1,889,879	(1,914,907)	(25,028)	(1,979,289)	(2,004,317)
Henry Three Suns Receiving Home	-	-	-	59,423	(127,965)	(68,542)	-	(68,542)
	81,875,799	-	21,693,206	43,847,093	(154,616,000)	(7,199,902)	(1,391,929)	(8,591,831)
Less inter-entity charges (1)	(38,288,274)	-	(10,846,603)	(7,776,548)	55,739,323	-	1,391,929	1,080,810
	\$ 43,587,525	\$	\$ 10,846,603	\$ 36,070,545	\$ (98,876,677)	\$	-	\$ (9,672,641)
Accumulated surplus, beginning of year								321,086,213
Increase in Siksika Nation Trust - Acreage (Note 8)								194,941
Increase in Siksika Heritage Trust (Note 9)								5,815,653
Accumulated surplus, end of year								\$ 317,424,166

(1) Upon consolidation inter-entity transactions must be eliminated. These are the result of elimination of inter-entity revenue and expenditures. The eliminations are reflected in the inter-entity charges numbers above.

Siksika Nation
Consolidated Schedule of Operations by Function
For the year ended March 31, 2013

Schedule 1

	AANDC Revenue	Band Capital	Band Revenue	Other Revenue	Expenses	Surplus/(Deficit) before transfers	Transfers of Equity	Surplus (Deficit)
Administration	\$	\$	\$	\$	(1,184,417)	\$	(11,822)	\$
Post Office	-	1,260,083	-	24,831	(99,212)	100,497	-	88,675
Communications	-	-	-	110,197	(150,867)	10,985	-	10,985
Small Business	-	-	-	147,600	-	(3,267)	-	(3,267)
Information Technology	-	-	-	-	-	-	-	-
Agriculture	-	235,419	-	119	(350,613)	(115,075)	61,862	(53,213)
Tribal Ranch	-	388,717	-	132,785	(493,520)	27,982	104,079	132,061
Tribal Farms	-	-	-	-	-	-	-	-
Community Support Services	31,131	745,226	-	1,103,414	(1,967,137)	(87,366)	298,824	211,458
Culture & Heritage	-	-	-	-	-	-	-	-
Tourism	-	-	-	-	-	-	-	-
Ambulance Services	-	-	54,100	957,953	(1,383,302)	(371,249)	-	(371,249)
Health Services	-	-	-	7,500,611	(7,578,215)	(77,604)	-	(77,604)
Elders' Lodge	543,985	18,233	-	176,162	(786,097)	(47,717)	-	(47,717)
Fire and Rescue	103,169	-	-	374,484	(690,706)	(213,053)	-	(213,053)
Intervention Services	-	-	652,819	718,086	(1,285,238)	85,667	-	85,667
Justice	-	122,000	337,150	453,754	(867,514)	45,390	-	45,390
Public Safety Building	-	140,000	-	34,286	(199,364)	(25,078)	24,573	(505)
Land Management	228,379	146,760	-	30,025	(465,837)	(60,673)	-	(60,673)
Land Claims	-	34,818	256,342	97,609	(542,071)	(153,302)	220,723	67,421
Major Projects & Council Initiatives	188,200	-	-	674,651	(970,973)	(108,121)	39,985	(68,136)
Chief and Council	413,147	1,762,620	-	95,282	(2,074,424)	196,625	-	196,625
Property Tax	-	-	-	1,259,478	(1,439,645)	(180,167)	-	(180,167)
Natural Resources	-	349,873	-	24,838	(313,849)	60,862	-	60,862
Corporate Services	342,368	-	-	1,642	(342,113)	1,897	-	1,897
Blackfoot Crossing Historical Park	99,186	-	500,000	265,908	(2,255,695)	(1,390,601)	500,000	(890,601)
Per Capital Distribution	-	-	-	5,484	(67,208)	(61,724)	(33,003)	(94,727)
January 2011 Distributions	-	-	-	-	(93)	(93)	-	(93)
Bassano	-	-	-	1,686,054	(660,442)	1,025,612	-	1,025,612
Membership Program	50,995	-	-	195,158	(510,467)	(264,314)	282,984	18,670
Public Works	2,656,754	-	-	682,278	(4,702,150)	(1,363,118)	-	(1,363,118)
Community Facility	32,762	-	-	20	(157,683)	(124,901)	-	(124,901)
Treasury	39,074,214	6,947,194	1,933,010	870,350	(64,345,060)	(15,520,292)	(2,296,202)	(17,816,494)
Corefunding	-	-	-	-	-	-	(64,664)	(64,664)
Treasury Administration	1,382,204	99,347	53,600	858,001	(2,949,424)	(556,272)	52,109	(504,163)
Bank - Overdraft	-	-	-	-	(241,476)	(241,476)	421,297	179,821

Siksika Nation

Consolidated Schedule of Operations by Function
For the year ended March 31, 2013

Schedule 1

	AANDC Revenue	Band Capital	Band Revenue	Other Revenue	Expenses	Surplus/(Deficit) before transfers	Transfers of Equity	Surplus (Deficit)
Siksika Nation Trust Revenue By-Law	\$ -	\$ -	\$ -	\$ 5,119,312	\$ (5,120,544)	\$ (1,232)	\$ -	\$ (1,232)
Siksika First Nation Development Fund	-	-	-	1,459,492	(530,782)	928,710	-	928,710
Claims Account By-Law	-	-	-	546,691	(5,070)	541,621	(145,416)	396,205
Economic Development Account By-Law	-	-	-	1,303,063	(7,772)	1,295,291	-	1,295,291
Community Account By-Law	-	-	-	1,815,545	(235,795)	1,579,750	-	1,579,750
Emergency and Operations Expenditure Fund	46,931	-	-	-	(484,082)	(437,151)	466,641	29,490
SiksikaTel	-	-	-	-	-	-	-	-
The Old Sun Society	3,289,884	-	-	966,571	(3,925,237)	331,218	(2,970)	328,248
Employment and Training	118,050	-	79,000	1,777,985	(2,343,080)	(368,045)	-	(368,045)
Board of Education	14,325,906	-	-	814,592	(13,853,494)	1,287,004	81,000	1,368,004
Board of Education - Special Projects	900,000	-	-	-	(81)	899,919	-	899,919
Siksika Family Services Corporation	12,085,877	-	-	989,344	(13,660,496)	(585,275)	-	(585,275)
Child Welfare (Calgary)	-	-	-	6,969,377	(6,165,998)	803,379	-	803,379
Support for Independence (SFI) - Calgary	-	-	-	2,843,758	(2,516,970)	326,788	-	326,788
SORAH	-	-	-	278,391	(522,231)	(243,840)	-	(243,840)
Housing Construction Projects	-	-	-	548,050	(510,781)	37,269	-	37,269
Canadian Economic Action Plan	-	-	-	130,668	-	130,668	-	130,668
Housing Infrastructure	-	-	-	-	(72)	(72)	-	(72)
Housing Society	1,136,895	1,344,098	-	391,137	(3,406,289)	(534,159)	481,252	(52,907)
Rental Program 500	1,031,110	300,000	-	1,390,283	(2,730,296)	(8,903)	(481,252)	(490,155)
Rental Program 501	-	-	-	1,699,347	(2,246,569)	(547,222)	-	(547,222)
Henry Three Suns Receiving Home	-	-	-	832,461	(656,062)	176,399	-	176,399
	78,081,147	13,894,388	3,866,021	48,357,127	(157,996,513)	(13,797,829)	-	(13,797,829)
Less inter-entity charges (1)	(39,006,933)	(6,947,194)	(1,933,011)	(15,344,795)	63,231,933	-	-	-
	\$ 39,074,214	\$ 6,947,194	\$ 1,933,010	\$ 33,012,332	\$ (94,764,580)	\$ -	\$ -	\$ (13,797,829)
Accumulated surplus, beginning of year (restated)								333,210,072
Increase in Siksika Nation Trust - Acreage (Note 8)								336,307
Increase in Siksika Heritage Trust (Note 9)								1,337,663
Accumulated surplus, end of year							\$	\$ 321,086,213

(1) Upon consolidation inter-entity transactions must be eliminated. These are the result of elimination of inter-entity revenue and expenditures. The eliminations are reflected in the inter-entity charges numbers above.