

**Pheasant Rump Nakota First Nation #68  
Consolidated Financial Statements**

*March 31, 2023*

# Pheasant Rump Nakota First Nation #68

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For the year ended March 31, 2023

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## **Management's Responsibility**

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To the Members of Pheasant Rump Nakota First Nation #68:

The accompanying consolidated financial statements of Pheasant Rump Nakota First Nation #68 are the responsibility of management and have been approved by the Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Pheasant Rump Nakota First Nation #68 Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Council fulfills these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the First Nation's external auditors.

MNP LLP is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and may meet periodically and separately with, both the Council and management to discuss their audit findings.

July 27, 2023

"Original Signed by Kathleen McArthur"

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## Independent Auditor's Report

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To the Members of Pheasant Rump Nakota First Nation #68:

### **Opinion**

We have audited the consolidated financial statements of Pheasant Rump Nakota First Nation #68 (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2023, and the consolidated statements of operations and accumulated surplus, changes in net debt, cash flows, and related schedules for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the First Nation as at March 31, 2023, and the results of its operations, changes in net debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Emphasis of Matter**

As described in Note 12 of the consolidated financial statement, under the terms of the Cannabis Act, the First Nation is required to obtain a license from the Province of Saskatchewan to engage in such a retail operation. As at March 31, 2023, the Nation was not in compliance with the Cannabis Act. However, it is unclear that the Cannabis Act specifically addresses the issue of licensing on-reserve retail dispensaries. Contingent liabilities may result from the First Nation not following the current legislation and the extent of these contingent liabilities, if any, are not determinable and thus not reported or disclosed within these consolidated financial statements. Our audit opinion has not been modified in respect to this non-compliance with the Cannabis Act.

### **Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Regina, Saskatchewan  
July 27, 2023

**MNP LLP**  
Chartered Professional Accountants

**MNP**

**Pheasant Rump Nakota First Nation #68**  
**Statement of Financial Position**

As at March 31, 2023

	2023	2022
<b>Financial assets</b>		
<b>Current</b>		
Cash (Note 4)	2,686,872	628,859
Project management cash (Note 4)	1,911,585	3,204,392
Accounts receivable (Note 5)	2,997,057	1,577,028
Inventory for resale (Note 6)	104,864	224,296
	<b>7,700,378</b>	5,634,575
<b>Funds held in trust (Note 7)</b>	<b>299,902</b>	257,355
<b>Restricted cash (Note 4)</b>	<b>142,598</b>	129,422
<b>Total financial assets</b>	<b>8,142,878</b>	6,021,352
<b>Liabilities</b>		
<b>Current</b>		
Accounts payable and accruals	1,093,014	1,003,332
Deferred revenue (Note 9)	7,260,576	4,029,031
Current portion of long-term debt (Note 10)	1,161,249	1,165,983
	<b>9,514,839</b>	6,198,346
<b>Long-term debt (Note 10)</b>	<b>2,037,027</b>	2,036,900
<b>Total liabilities</b>	<b>11,551,866</b>	8,235,246
<b>Net debt</b>	<b>(3,408,988)</b>	(2,213,894)
<b>Contingencies (Note 12)</b>		
<b>Commitments (Note 21)</b>		
<b>Contractual rights (Note 22)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Note 13) (Schedule 1)	9,923,611	6,202,967
Prepaid expenses	6,781	20,800
<b>Total non-financial assets</b>	<b>9,930,392</b>	6,223,767
<b>Accumulated surplus (Note 15)</b>	<b>6,521,404</b>	4,009,873

Approved by:

"Original Signed by Sheila Knebush"

**Councillor**

"Original Signed by Patricia Flemming"

**Councillor**

**Pheasant Rump Nakota First Nation #68**  
**Statement of Operations and Accumulated Surplus**

For the year ended March 31, 2023

	<i>Schedules</i>	<i>2023 Budget (Note 18)</i>	<i>2023 Actual</i>	<i>2022 Actual</i>
<b>Revenue</b>				
Indigenous Services Canada (Note 16)		7,850,912	<b>6,123,524</b>	4,692,950
Canada Mortgage and Housing Corporation		-	91,727	28,367
Retail sales		-	<b>1,463,600</b>	1,445,067
Grants		870,678	<b>640,878</b>	637,314
Green and Inclusive Community Buildings Program		1,970,216	<b>446,610</b>	-
FSIN		150,514	<b>374,425</b>	166,050
Other		24,200	<b>238,257</b>	37,903
Oil and Gas		97,800	<b>200,514</b>	138,809
First Nations Trust		82,433	<b>172,684</b>	82,427
Painted Hand CDC		157,000	<b>168,889</b>	87,900
Prevention Claims Settlement		-	<b>136,345</b>	-
Yorkton Tribal Council		-	<b>98,356</b>	201,331
Rental income		68,085	<b>62,527</b>	58,875
SIIT		74,000	<b>46,783</b>	234,299
Taxes		40,145	<b>40,145</b>	38,163
Donations		-	<b>38,850</b>	2,248
Interest income		7,500	<b>33,409</b>	7,999
		<b>11,393,483</b>	<b>10,377,523</b>	7,859,702
<b>Program expenses (Schedule 2)</b>				
Community Development	3	1,356,286	<b>949,617</b>	1,147,663
Economic Development	4	143,518	<b>1,849,834</b>	2,240,555
Education	5	1,206,060	<b>1,023,343</b>	1,041,069
Government Support	6	627,563	<b>854,248</b>	994,227
Social Development	7	639,929	<b>547,087</b>	357,503
Registration and Membership	8	10,280	<b>10,280</b>	4,557
Health	9	1,143,761	<b>1,116,805</b>	1,002,819
CMHC Housing	10	-	<b>54,879</b>	11,554
Other Band Programs	11	1,479,715	<b>1,499,899</b>	1,324,449
<b>Total expenditures</b>		<b>6,607,112</b>	<b>7,905,992</b>	8,124,396
<b>Surplus (deficit) before other items</b>		<b>4,786,371</b>	<b>2,471,531</b>	(264,694)
<b>Other income</b>				
Gain on disposal of tangible capital assets		-	<b>40,000</b>	3,357
<b>Annual surplus (deficit)</b>		<b>4,786,371</b>	<b>2,511,531</b>	(261,337)
<b>Accumulated surplus, beginning of year</b>		<b>4,009,873</b>	<b>4,009,873</b>	4,271,210
<b>Accumulated surplus, end of year (Note 15)</b>		<b>8,796,244</b>	<b>6,521,404</b>	4,009,873

**Pheasant Rump Nakota First Nation #68**  
**Statement of Change in Net Debt**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 18)</b>	<b>2023 Actual</b>	<b>2022 Actual</b>
<b>Annual surplus (deficit)</b>	4,786,371	<b>2,511,531</b>	(261,337)
Purchases of tangible capital assets	(4,790,877)	<b>(4,170,033)</b>	(2,138,236)
Amortization of tangible capital assets	-	<b>449,389</b>	440,532
Use (acquisition) of prepaid expenses	-	<b>14,019</b>	(3,663)
Gain on sale of tangible capital assets	-	<b>(40,000)</b>	(3,357)
Proceeds of disposal of tangible capital assets	-	<b>40,000</b>	12,090
	<b>(4,790,877)</b>	<b>(3,706,625)</b>	(1,692,634)
<b>Increase in net debt</b>	<b>(4,506)</b>	<b>(1,195,094)</b>	(1,953,971)
<b>Net debt, beginning of year</b>	<b>(2,213,894)</b>	<b>(2,213,894)</b>	(259,923)
<b>Net debt, end of year</b>	<b>(2,218,400)</b>	<b>(3,408,988)</b>	(2,213,894)

*The accompanying notes are an integral part of these financial statements*

**Pheasant Rump Nakota First Nation #68**  
**Statement of Cash Flows**  
*For the year ended March 31, 2023*

	<b>2023</b>	<b>2022</b>
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Annual surplus (deficit)	2,511,531	(261,337)
Non-cash items		
Amortization	449,389	440,532
Bad debts	89,836	126,878
Gain on disposal of tangible capital assets	(40,000)	(3,357)
	<b>3,010,756</b>	302,716
Changes in working capital accounts		
Accounts receivable	(1,509,865)	(1,135,885)
Prepaid expenses	14,019	(3,663)
Accounts payable and accruals	89,678	483,400
Inventory for resale	119,432	75,528
Deferred revenue	3,231,549	2,587,258
	<b>4,955,569</b>	2,309,354
<b>Financing activities</b>		
Advances of long-term debt	104,088	2,324,795
Repayment of long-term debt	(108,695)	(25,088)
Increase in funds held in trust	(42,547)	(39,100)
Increase in restricted cash	(13,176)	(10,307)
	<b>(60,330)</b>	2,250,300
<b>Capital activities</b>		
Purchases of tangible capital assets	(4,170,033)	(2,138,236)
Proceeds of disposal of tangible capital assets	40,000	12,090
	<b>(4,130,033)</b>	(2,126,146)
<b>Increase in cash resources</b>	<b>765,206</b>	2,433,508
<b>Cash resources, beginning of year</b>	<b>3,833,251</b>	1,399,743
<b>Cash resources, end of year</b>	<b>4,598,457</b>	3,833,251
<b>Cash resources are composed of:</b>		
Cash	2,686,872	628,859
Project management cash	1,911,585	3,204,392
	<b>4,598,457</b>	3,833,251

*The accompanying notes are an integral part of these financial statements*

# Pheasant Rump Nakota First Nation #68

## Notes to the Financial Statements

*For the year ended March 31, 2023*

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### **1. Operations**

The Pheasant Rump Nakota First Nation #68 (the "First Nation") is located in the province of Saskatchewan, and provides various services to its members. Pheasant Rump Nakota First Nation #68 includes the First Nation's members, government and all related entities that are accountable to the First Nation and are either owned or controlled by the First Nation.

### **2. Change in accounting policies**

Effective April 1, 2022, the First Nation adopted the recommendations relating to Asset Retirement Obligations and Financial Instruments, as set out in the Canadian public sector accounting standards.

#### ***Asset retirement obligations***

Effective April 1, 2022, the First Nation adopted the Public Sector Accounting Board's (PSAB) new standard for the recognition, measurement and disclosure of a liability for asset retirement obligations under PS 3280 *Asset Retirement Obligations*. The new standard establishes when to recognize and how to measure a liability for an asset retirement obligation, and provides the related financial statement presentation and disclosure requirements. Pursuant to these recommendations, the change was applied prospectively, and prior periods have not been restated.

There was no material impact on the financial statements from the prospective application of the new accounting recommendations.

#### ***Financial instruments***

Effective April 1, 2022, the First Nation adopted the Public Sector Accounting Board's (PSAB) new recommendations for the recognition, measurement, presentation and disclosure of financial assets, financial liabilities and derivatives under Section PS 3450 *Financial Instruments*. The new Section is applied prospectively, and prior periods have not been restated. There was no material impact on the financial statements from the prospective application of the new accounting recommendations.

### **3. Significant accounting policies**

These financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards for governments as recommended by the Public Sector Accounting Standards Board of the Canadian Institute of Chartered Professional Accountants.

#### ***Basis of presentation***

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

**Pheasant Rump Nakota First Nation #68**  
**Notes to the Financial Statements**  
*For the year ended March 31, 2023*

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**3. Significant accounting policies** *(Continued from previous page)*

***Reporting entity***

The financial statements consolidate the financial activities of all entities and departments comprising the Nation reporting entity.

The Nation has consolidated the assets, liabilities, revenues and expenses of the following entities:

- Pheasant Rump Nakota First Nation #68
- Pheasant Rump Nakota First Nation CMHC Housing
- Pheasant Rump General Partner Ltd.
- Pheasant Rump Master Development Limited Partnership

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

***Other economic interests***

Pheasant Rump Nakota First Nation is a member of Yorkton Tribal Council Child and Family Services Incorporated. The Yorkton Tribal Council Child and Family Services Incorporated is an organization of fourteen member First Nations, whose purpose is to provide child and family services to the fourteen member Nations.

The First Nation does not have a share in the profit or loss of the above entity. As a result, the financial statements of Yorkton Tribal Council Child and Family Services Incorporated have not been consolidated with the financial statements of Pheasant Rump Nakota First Nation.

***Cash resources***

Cash resources include balances with banks and short-term investments with maturities of one year or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

***Funds held in Ottawa Trust Fund***

Funds are held in trust on behalf of First Nation members by the Government of Canada in the Ottawa Trust Fund. Trust moneys consist of:

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other First Nation tangible capital assets; and
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

Revenues from trust fund moneys are recognized when measurable, earned and collection is reasonable assured. These moneys are reported on by the Government of Canada.

***Inventory***

Inventory is valued at the lower of cost and net realizable value. Cost is determined by the first-in, first-out method. Net realizable value is the estimated selling price in the ordinary course of business, less estimated selling costs.

**Pheasant Rump Nakota First Nation #68**  
**Notes to the Financial Statements**  
*For the year ended March 31, 2023*

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**3. Significant accounting policies** *(Continued from previous page)*

***Tangible capital assets***

Tangible capital assets are initially recorded at cost based on historical cost accounting records. Contributed tangible capital assets are recorded at their fair value at the date of contribution.

**Amortization**

Amortization for tangible capital assets is provided using the straight-line method at rates intended to amortize the cost over their estimated useful lives. In the year of acquisition, amortization is taken at 1/2 of the annual amount.

	Rate
Buildings	25 Years
Equipment	4-5 Years
Housing	10-20 Years
Infrastructure	20 Years

***Intangible assets***

The First Nation owns mineral rights, water resources and lands inherited from the Crown. These items are not recognized in the First Nation's financial statements in accordance with PS 1200 *Financial Statement Presentation*.

***Long-lived assets***

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The First Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying amount of an asset, or group of assets, may not be recoverable. Impairment losses are recognized when undiscounted future cash flows from its use and disposal are less than the assets' carrying amount. Impairment is measured as the amount by which the asset's carrying amount exceeds its fair value. Any impairment is included in annual surplus for the year.

***Asset classification***

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

***Net debt***

The First Nation's financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt of the First Nation is determined by its financial assets less its liabilities. Net financial assets combined with non-financial assets comprise a second indicator of financial position, accumulated surplus.

**Pheasant Rump Nakota First Nation #68**  
**Notes to the Financial Statements**  
*For the year ended March 31, 2023*

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**3. Significant accounting policies** *(Continued from previous page)*

***Measurement uncertainty***

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable, including taxes receivable, are stated after evaluation as to their collectibility and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of tangible capital assets. Liabilities for contaminated sites are estimated based on the best information available regarding potentially contaminated sites that the First Nation is responsible for. Legal contingencies are based on estimates provided by the First Nation's legal counsel when the settlement is probable and the amount can be reasonably measured. Inventory is stated after evaluation of slow moving and damaged inventory, and carried at the lower of cost and net realizable value as estimated by management.

A liability for an asset retirement obligation reflects management's best estimate of the amount required to retire the related tangible capital asset (or component thereof). The best estimate of the liability is based upon assumptions and estimates related to the amount and timing of costs for future asset retirement. Changes to the underlying assumptions and estimates or legislative changes in the near term could have a material impact on the provision recognized. No asset retirement obligations were identified as at March 31, 2023.

By their nature, these judgments are subject to measurement uncertainty, and the effect on the financial statements of changes in such estimates and assumptions in future years could be significant. These assumptions are reviewed periodically and, as adjustments become necessary, they are reported in the records of the periods in which they become known.

**Pheasant Rump Nakota First Nation #68**  
**Notes to the Financial Statements**  
*For the year ended March 31, 2023*

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**3. Significant accounting policies** *(Continued from previous page)*

***Revenue recognition***

**Government Transfers**

The First Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the First Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

**Non-government funding**

Revenue is recognized as it becomes available under the terms of applicable funding agreements. Funding received under funding arrangements that relate to a subsequent fiscal period are reflected as deferred revenue on the statement of financial position in the year of receipt.

**Tax revenue**

The First Nation recognizes taxes as assets and revenue when they meet the definition of an asset; are authorized by a legislature, council, or legislative convention; and the taxable event has occurred.

Tax revenue is initially measured based on the taxable assessment and approved mill rate bylaws. The related tax receivable is initially recognized at its realizable value at the date of acquisition. At each financial statement date, the First Nation evaluates the tax receivable for collectability and records a valuation allowance to reflect the tax receivable at its net recoverable amount, if necessary.

**Other revenue**

Rental revenue is recognized over the rental term. Investment income is recognized as it is earned. Other revenue and Line 3 Premiums are earned from services provided by the First Nation and are recognized when the service has been provided.

The First Nation received revenue from various oil companies. This revenue is a result of lease agreements pertaining to mineral rights on designated reserve land owned by the First Nation. Royalties are paid on a monthly basis to the First Nation and the First Nation receives a reconciliation of how the royalties were determined with the royalty cheque. There is no set amount to be paid yearly; the royalties fluctuate based on the volumes produced and oil prices.

Retail sales are recognized at point of sale.

Donations and grants are recognized once approved and collectibility is reasonably assured.

**Pheasant Rump Nakota First Nation #68**  
**Notes to the Financial Statements**  
*For the year ended March 31, 2023*

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**3. Significant accounting policies** *(Continued from previous page)*

**Segments**

The First Nation conducts its business through 9 reportable segments. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information and are apportioned based on a percentage of budgeted revenue, where permitted by the funding agencies.

The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements.

**Liability for contaminated sites**

A liability for remediation of contaminated sites is recognized at the best estimate of the amount required to remediate the contaminated sites when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2023.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The First Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

**Financial instruments**

The First Nation recognizes its financial instruments when the First Nation becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value.

At initial recognition, the First Nation may irrevocably elect to subsequently measure any financial instrument at fair value. The First Nation has not made such an election during the year.

The First Nation has not presented a statement of remeasurement gains and losses as it does not have any items giving rise to remeasurement gains (losses). Interest income is recognized in the statement of operations. All financial assets and liabilities are subsequently measured at amortized cost using the effective interest rate method.

All financial assets are tested annually for impairment. Management considers recent collection experience for receivables, such as delinquency in payments, in determining whether objective evidence of impairment exists. Any impairment, which is not considered temporary, is recorded in the statement of operations. Write-downs of financial assets measured at cost and/or amortized cost to reflect losses in value are not reversed for subsequent increases in value.

**Pheasant Rump Nakota First Nation #68**  
**Notes to the Financial Statements**  
*For the year ended March 31, 2023*

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**4. Cash resources**

Included in cash is restricted cash comprised of amounts relating to CMHC replacement reserve of \$107,373 (2022 - \$94,269) and the CMHC operating reserve of \$35,225 (2022 - \$35,153).

Restricted cash also consists of cash managed by capital project managers who are responsible for payment of expenses relating to capital projects funded by Indigenous Services Canada ("ISC"). At March 31, 2023 this amounted to \$1,911,585 (2022 - \$3,204,392).

**5. Accounts receivable**

	2023	2022
Indigenous Services Canada	344,646	1,013,985
Advances to members	175,133	162,241
Other accounts receivable	777,368	656,228
<u>Green and Inclusive Community Buildings Program</u>	<u>1,970,216</u>	-
	3,267,363	1,832,454
<u>Less: Allowance for doubtful accounts</u>	<u>270,306</u>	255,426
	2,997,057	1,577,028

Advances to members relate to amounts owing from various members. Advances are non-interest bearing with no set terms of repayment and are unsecured.

**6. Inventory for resale**

	2023	2022
Gasoline	9,301	11,244
Tobacco	18,303	26,197
Confectionary	7,506	10,997
Diesel	947	1,364
<u>Cannabis and related products</u>	<u>68,807</u>	174,495
	104,864	224,297

**Pheasant Rump Nakota First Nation #68**  
**Notes to the Financial Statements**  
*For the year ended March 31, 2023*

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**7. Funds held in trust**

Capital and revenue trust monies are transferred to the First Nation on the authorization of the Minister of Indigenous Services Canada, with the consent of the First Nation's Council.

	<b>2023</b>	<b>2022</b>
<b>Capital Trust</b>		
Balance, beginning of year	<b>4,184</b>	4,184
<b>Revenue Trust</b>		
Balance, beginning of year	<b>170,921</b>	142,834
Interest	7,225	3,005
Land leases	35,322	25,082
Add: Transfers from Suspense	<b>82,250</b>	-
Balance, end of year	<b>295,718</b>	170,921
<b>Suspense</b>		
Balance, beginning of year	<b>82,250</b>	71,237
Interest	-	1,495
Land leases	-	9,518
Less: Transfers to Revenue Trust	<b>82,250</b>	-
Balance, end of year	-	82,250
	<b>299,902</b>	257,355

**8. Credit facilities**

The First Nation has access to a line of credit amounting to \$85,000, of which \$nil (2022 - \$nil) was withdrawn at March 31, 2023. The line of credit bears interest at prime plus 5%. Funding from Indigenous Services Canada is pledged as collateral.

# Pheasant Rump Nakota First Nation #68

## Notes to the Financial Statements

For the year ended March 31, 2023

### 9. Deferred revenue

The following table represents changes in the deferred revenue balance attributable to each major category of external restrictions:

	<i>Balance, beginning of year</i>	<i>Funds received</i>	<i>Recognized as revenue</i>	<i>Balance, end of year</i>
ISC - Lagoon Expansion	104,953	200,000	39,178	265,775
ISC - New School Feasibility Study	73,360	-	-	73,360
ISC - Water Treatment Plant	533,149	-	178,250	354,899
ISC - Solid Waste Transfer Station	1,118,630	-	43,153	1,075,477
ISC - Construction Houses	-	318,646	-	318,646
ISC - Perimeter Security	49,145	-	49,145	-
ISC - Recreation Building	1,000,000	-	1,000,000	-
ISC - Construction	56,502	64,367	69,224	51,645
ISC - Subdivision Expansion	-	100,000	34,700	65,300
ISC - Fixed Other Comm Infra CO DEV INFRA PLAN	-	25,000	-	25,000
ISC - Capacity Enhancement Housing	-	45,000	5,754	39,246
Other - Green & Inclusive Community Buildings Program	-	1,970,216	446,610	1,523,606
ISC - Women, Girls & 2 Spirit Lodge	-	2,820,661	458,800	2,361,861
ISC - Adult Education	-	7,678	1,671	6,007
ISC - Immediate Needs	184,420	-	184,420	-
ISC - In-Home Care	-	1,719	-	1,719
ISC - IA Enhancement (COVID)	34,575	-	34,575	-
ISC - FNCFS Prevention	-	318,959	19,595	299,364
ISC - FN Representative Services	-	53,487	-	53,487
ISC - Exploratory Table Specific Land Claim	-	250,000	240,483	9,517
ISC - Emergency Mgmt Preparedness	33,480	38,720	49,898	22,302
ISC - C.O.H.I.	4,765	-	4,765	-
ISC - Mental Wellness	47,212	-	47,212	-
ISC - Health & CHR's	55,371	-	55,371	-
ISC - Isolation Units	137,980	-	102,980	35,000
ISC - Home & Community Care	5,405	-	5,405	-
ISC - Medical Transportation - Admin & Coordination	134,104	45,000	179,104	-
ISC - Medical Van Program	53,115	103,000	156,115	-
ISC - Climate Change	27,935	-	27,935	-
ISC - Health Facilities	20,641	-	20,641	-
ISC - COVID Connectivity & IT	3,479	-	1,116	2,363
ISC - Connectivity & IT Deployment	10,620	10,620	15,936	5,304
ISC - Jordan's Principle	14,803	95,390	68,502	41,691
ISC - JP Medical Transport	509	17,072	1,860	15,721
ISC - JP Allied Health	31,020	15,712	12,334	34,398
ISC - JP Respite	6,000	2,400	2,200	6,200
ISC - JP Child Life Necessities	-	58,412	30,047	28,365
ISC - JP Mental Wellness	255	-	-	255
ISC - JP Cultural	1,800	1,800	-	3,600
ISC - JP Daycare	1,000	-	-	1,000
ISC - JP Education Assistance	720	65,856	13,584	52,992
ISC - JP Education	-	1,500	833	667
ISC - JP MC for Renovations	-	3,638	-	3,638
Other - Canadian Heritage Language	110,132	178,455	130,028	158,559
Other - Indigenous People's Resilience Fund	19,231	-	19,231	-
Other - Healthy Community Initiative & CFC Grants	53,785	-	53,785	-
Other - Guardians	31,928	-	31,928	-
Other - YESP Youth Employment Grant	-	14,000	-	14,000
Other - Local Food Infrastructure Fund	69,007	23,250	92,257	-

**Pheasant Rump Nakota First Nation #68**  
**Notes to the Financial Statements**  
*For the year ended March 31, 2023*

Other - Speak Nakota	-	198,260	28,143	170,117
Other - Rebuild Through Language	-	200,000	60,505	139,495
		<b>4,029,031</b>	<b>7,248,818</b>	<b>4,017,273</b>

Included in recognized revenue for ISC - Medical Transportation - Admin & Coordination and ISC - Medical Van Program are unexpended amounts of \$132,664 and \$84,868, respectively, that have been included in accounts payable and accruals at March 31, 2023, as these revenues relate to set funding.

**Pheasant Rump Nakota First Nation #68**  
**Notes to the Financial Statements**  
*For the year ended March 31, 2023*

**10. Long-term debt**

	<b>2023</b>	2022
Royal Bank of Canada term loan, interest at prime plus 2.93%, principal and interest is to be repaid by October 2, 2023, secured by Ministerial loan guarantee.	110,739	124,012
Royal Bank of Canada term loan, interest at prime plus 2.93%, principal and interest is to be repaid by October 2, 2023, secured by Ministerial loan guarantee.	174,215	193,824
Indigenous Services Canada loan, interest free, principal payable on the date on which the Specific Claim is settled, secured by a Promissory Note made by the First Nation.	100,250	100,250
First Nations Finance Authority ("FNFA") 30-year debenture with interest at 3.06%, with principle payments of \$36,945 annually (plus actuarial addition), and interest payments of \$24,817 semi-annually, secured by SIGA revenue.	1,581,781	1,618,921
First Nations Finance Authority ("FNFA") promissory note with interest at 1.75%, principle and interest to be repaid on the earlier of the date of completion of the Recreation Centre Project, the date upon which FNFA issues debt securities to replace the funding, or August 23, 2026, secured by SIGA revenue.	700,000	700,000
Indigenous Services Canada loan, interest free, principal payable on the date on which the underlying Specific Claim is settled or March 31, 2027, whichever is earlier, secured by a Promissory Note made by the First Nation.	104,088	-
Canada Mortgage and Housing Corporation term loan, interest at 1.13%, principal and interest payments of \$1,064 monthly, secured by government guarantees, renewal date is March 1, 2026. Loan relates to the construction of on-reserve housing, and Canada Mortgage and Housing Corporation assists with the payments of principle and interest.	37,623	49,884
Canada Mortgage and Housing Corporation term loan, interest at 1.12%, principal and interest payments of \$1,282, secured by government guarantees, renewal date is October 1, 2036. Loan relates to the construction of on-reserve housing, and Canada Mortgage and Housing Corporation assists with the payments of principle and interest.	193,862	207,005
Canada Mortgage and Housing Corporation term loan, interest at 1.12%, principal and interest payments of \$1,295 monthly, secured by government guarantees, renewal date is October 1, 2036. Loan relates to the construction of on-reserve housing, and Canada Mortgage and Housing Corporation assists with the payments of principle and interest.	195,718	208,987
	3,198,276	3,202,883
<u>Less: current portion</u>	<u>1,161,249</u>	<u>1,165,983</u>
	<b>2,037,027</b>	<b>2,036,900</b>

Principal repayments on long-term debt in each of the next five years, assuming all term debt is subject to contractual terms of repayment and long-term debt subject to refinancing is renewed, are estimated as follows:

2024	1,161,249
2025	76,487
2026	76,944
2027	168,645
2028 and thereafter	1,714,951

Interest paid on long-term debt was \$115,257 (2022 - \$12,954).

**Pheasant Rump Nakota First Nation #68**  
**Notes to the Financial Statements**  
*For the year ended March 31, 2023*

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**11. CMHC Reserve**

Operating reserve

The First Nation's CMHC Housing Program receives funding pursuant to the Post 1997 - Fixed Subsidy Program. Any surpluses are externally restricted and reserved for future operating losses that relate to the operation of houses under this program. Any operating surpluses are retained in an operating reserve fund, which can be used to recover future operating deficits.

Replacement reserve

A replacement reserve has been established for replacement of capital equipment and for major repairs to the houses. The reserve is credited annually in amounts approved by CMHC until the reserve accumulates to the amount specified in the agreements. Any applicable expense is charged against the reserve. Interest income attributable to this reserve fund is credited directly to the replacement reserve fund.

At March 31, 2023 the replacement reserve is over funded by \$26,663 (2022 - \$22,739) and operating reserve is over funded by \$24,378 (2022 - \$23,292).

**12. Contingencies**

The First Nation is involved in legal claims relating to labour disputes. The likelihood of loss and estimated liability for these claims is not determinable at March 31, 2023. If any liability results from these claims, it will be accounted for as an expenditure at that time.

The First Nation has entered into contribution agreements with various federal government departments. Funding received under these contribution agreements may be subject to repayment upon final review by the relevant funding authority. This amount cannot be reasonably estimated at this point in time.

The First Nation is involved in several claims with the federal government with respect to disputed lands and monies. It is probable the claims could result in significant cash inflow to the Nation. The amount and timing of the probable settlements are unknown as at March 31, 2023.

The First Nation operates a retail operation that involves the sale of cannabis and related products. Under the terms of the Cannabis Act, the First Nation is required to obtain a licence from the Province of Saskatchewan to engage in such a retail operation. As at March 31, 2023, the Nation was not in compliance with the Cannabis Act. However, it is unclear that the Cannabis Act specifically addresses the issue of licensing on-reserve retail dispensaries. Unless existing legislation is amended, new legislation is passed, or the Supreme Court of Canada issues a decision on the matter, contingent liabilities may result from the First Nation not following the Cannabis Act. The extent of these contingent liabilities, if any, are not determinable as at March 31, 2023.

**13. Tangible capital assets**

The tangible capital assets reconciliation is included in Schedule 1.

Fully amortized assets included in Schedule 1 consist of equipment of \$836,404 (2022 - \$434,910), improvements of \$8,786, (2022 - \$8,756), and housing of \$2,092,470 (2022 - \$2,092,470).

**14. Economic dependence**

Pheasant Rump Nakota First Nation #68 receives substantially all of its revenues from ISC as a result of Treaties entered into with the government of Canada. These treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these treaties.

**Pheasant Rump Nakota First Nation #68**  
**Notes to the Financial Statements**  
*For the year ended March 31, 2023*

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**15. Accumulated surplus**

Accumulated surplus consists of the following:

	<b>2023</b>	<b>2022</b>
Equity in Ottawa Trust Funds	299,901	257,355
Equity in tangible capital assets	6,929,673	3,100,334
Equity in CMHC replacement reserve	126,709	71,502
Equity in CMHC operating reserve	10,845	11,861
Unrestricted (deficit) surplus	(845,724)	568,821
	<b>6,521,404</b>	4,009,873

The First Nation does not maintain a moveable asset reserve.

**16. Reconciliation of funding from Indigenous Services Canada**

	<b>2023</b>	<b>2022</b>
Funding per confirmation	<b>7,850,912</b>	7,053,453
<b>Less recoveries:</b>		
ADI - Management Support	-	15,725
NIHB - Admin and Coordination	-	(10,604)
	-	5,121
Deferred revenue - beginning of year	3,744,943	1,379,319
Deferred revenue - end of year	(5,472,331)	(3,744,943)
	<b>(1,727,388)</b>	(2,365,624)
Funding total per financial statements	<b>6,123,524</b>	4,692,950

**Pheasant Rump Nakota First Nation #68**  
**Notes to the Financial Statements**  
*For the year ended March 31, 2023*

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**17. Segments**

The First Nation has 9 reportable segments. These segments are differentiated by the major activities or services they provide. The First Nation's segments are as follows:

**Community Development** - includes activities for the maintenance of the community and its infrastructure.

**Economic Development** - includes activities for current and future Nation business activities.

**Education** - includes the operations of education programs.

**Government Support** - includes administration and governance activities.

**Social Development** - activities include delivering social programs.

**Registration and Membership** - includes the administration of band membership.

**Health** - includes the operations of health care programs.

**CMHC Housing** - includes the operations of CMHC housing units.

**Other Band Programs** - other band programs which do not meet the criteria for the other segments.

Inter-segment transfers are recorded at their exchange amount. The accounting policies of the segments are the same as those described in Note 3.

**18. Budget information**

The disclosed budget information was approved by Council on May 30, 2022.

**19. Comparative figures**

Certain comparative figures have been reclassified to conform with current year's presentation.

**20. Financial instruments**

The First Nation as part of its operations carries a number of financial instruments. It is management's opinion that the First Nation is not exposed to significant interest, currency or credit risks arising from these financial instruments except as otherwise disclosed.

***Credit risk***

Credit risk is the risk of financial loss because a counter party to a financial instrument fails to discharge its contractual obligations. The carrying amount of accounts receivable represents the maximum exposure to credit risk. As at March 31, 2023, receivables from one (2022 - one) funder accounted for 66% (2022 - 55%) of the outstanding accounts receivable balance. In the current year, \$nil (2022 - \$nil) of this balance has been allowed for. As at March 31, 2023 \$196,503 (2022 - \$230,200) of accounts receivable was aged over 90 days and has not been allowed for.

***Risk management***

The First Nation manages its credit risk by performing regular credit assessments of its customers and provides allowances for potentially uncollectible accounts receivable, which was \$270,306 (2022 - \$255,426). The First Nation believes there is limited credit risk as the majority of accounts receivable is due from the Government of Canada.

**Pheasant Rump Nakota First Nation #68**  
**Notes to the Financial Statements**  
*For the year ended March 31, 2023*

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**20. Financial instruments (Continued from previous page)**

***Liquidity risk***

Liquidity risk is the risk that the First Nation will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivery of cash or another financial asset. The First Nation enters into transactions to purchase goods and services for which repayment is required at various maturity dates. Liquidity risk is measured by reviewing the First Nation's future net cash flows for the possibility of negative net cash flow. The First Nation manages the liquidity risk resulting from its accounts payables and accrued liabilities by monitoring its cash and maintaining liquid assets.

***Interest rate risk***

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk. In seeking to minimize the risks from interest rate fluctuations, the First Nation manages exposure through normal operating and financing activities

The First Nation is exposed to interest rate risk with respect to its line of credits, which are subject to floating interest rates ranging from 8.95% - 9.95%. The First Nation's long-term debt with fixed rates ranging from 1.12%-9.46%, matures at dates ranging between 2023-2032. The First Nation has the option to renegotiate these loans at their maturity dates.

***Interest rate risk sensitivity analysis***

A 1% increase in interest rates relating to long-term debt could increase interest expense by approximately \$14,122. The interest rate sensitivity information was prepared using discounted cash flows.

**21. Commitments**

The First Nation was approved financing for a Health Centre through Green and Inclusive Community Buildings Program in which the Nation has contracted a vendor for the construction for a contract of \$4,382,587. At March 31, 2023, \$438,250 of construction costs relating to this contract have been incurred.

The First Nation was approved financing for a Women, Girls & Two Spirit Lodge from Investing in Canada Infrastructure Program in which the Nation has contracted a vendor for the construction in the amount of \$2,500,000, which is intended to be amended subsequent to year-end to include the remaining construction requirements. At March 31, 2023, \$450,000 of construction costs relating to this contract have been incurred.

**Pheasant Rump Nakota First Nation #68**  
**Notes to the Financial Statements**  
*For the year ended March 31, 2023*

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**22. Contractual rights**

On June 1, 2022, the First Nation signed an agreement with the Government of Canada for the Green and Inclusive Buildings Program, relating to the Health Centre. Under this agreement, the Ministry has agreed to contribute \$4,382,587 towards eligible expenditures for carrying out the construction, of which \$1,970,216 has been set up as a receivable as of March 31, 2023. \$438,250 of costs have been incurred in the 2023 fiscal year, with the remainder recorded in deferred revenue. \$2,412,371 is contracted to be received in 2024.

On November 25, 2022, the First Nation signed an agreement with the Indigenous Service Canada for the Investing in Canada Infrastructure Program, relating to the construction of the Women, Girls & Two Spirit Lodge. Under this agreement, the Ministry has agreed to contribute \$4,467,332 towards eligible expenditures for carrying out the construction, of which \$2,820,661 has been received as of March 31, 2023. \$450,000 of costs have been incurred in the 2023 fiscal year, with the remainder recorded in deferred revenue. \$1,645,671 is contracted to be received in 2024.

On January 16, 2023, the First Nation was approved for the Rural Transit Solutions Fund (RTSF) of the Permanent Public Transit Program (PPTP) from the Minister of Intergovernmental Affairs, Infrastructure and Communities with approved funding up to \$628,525 for the purchase of vehicles and construction of supporting infrastructure to create a public transit system. The First Nation is working on amending this contract to request additional funds due to the delay between approval and receipt of funding.

On March 9, 2023, there was a settlement approved relating to the Indian Residential Schools Band Reparations Class Action. As part of the settlement, \$200,000 will be provided to the Nation in 2024, with additional amounts to be determined at a later date based on proportionate share, adjusted for population and remoteness. As the final balance to be received is undeterminable, this amount has not been recorded as a receivable to the Nation at March 31, 2023.

**23. Subsequent event**

After the reporting period, the First Nation was approved \$3,617,578 relating to the Rapid Housing Initiative funded through the Canada Mortgage and Housing Corporation, for construction of affordable multi-residential housing.

**Pheasant Rump Nakota First Nation #68**  
**Schedule 1 - Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2023*

	<i>Buildings</i>	<i>Housing</i>	<i>Equipment</i>	<i>Infrastructure</i>	<i>Assets under construction</i>	<i>2023</i>	<i>2022</i>
						<i>Actual</i>	<i>Actual</i>
<b>Cost</b>							
Balance, beginning of year	3,201,003	3,353,980	1,926,709	519,919	1,660,859	10,662,470	8,572,884
Acquisition of tangible capital assets	40,500	102,980	158,702	-	3,867,851	4,170,033	2,138,236
Disposal of tangible capital assets	-	-	(64,000)	-	-	(64,000)	(48,650)
Transfers	-	228,620	72,416	-	(301,036)	-	-
Balance, end of year	3,241,503	3,685,580	2,093,827	519,919	5,227,674	14,768,503	10,662,470
<b>Accumulated amortization</b>							
Balance, beginning of year	957,856	2,259,372	1,155,942	86,333	-	4,459,503	4,058,888
Annual amortization	124,777	77,221	222,385	25,006	-	449,389	440,532
Accumulated amortization on disposals	-	-	(64,000)	-	-	(64,000)	(39,917)
Balance, end of year	1,082,633	2,336,593	1,314,327	111,339	-	4,844,892	4,459,503
<b>Net book value of tangible capital assets</b>	<b>2,158,870</b>	<b>1,348,987</b>	<b>779,500</b>	<b>408,580</b>	<b>5,227,674</b>	<b>9,923,611</b>	<b>6,202,967</b>
Net book value of tangible capital assets	2,243,147	1,094,608	770,767	433,586	1,660,859	6,202,967	2022

**Pheasant Rump Nakota First Nation #68**  
**Schedule 2 - Schedule of Consolidated Expenses by Object**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 18)</b>	<b>2023 Actual</b>	<b>2022 Actual</b>
<b>Consolidated expenses by object</b>			
Salaries and benefits	1,642,645	<b>1,802,117</b>	2,163,688
Retail purchases (net of rebates)	-	<b>1,061,884</b>	1,088,960
Professional fees	1,329,883	<b>685,623</b>	559,791
Supplies	665,643	<b>676,282</b>	503,924
Repairs and maintenance	712,006	<b>570,844</b>	607,352
Amortization	-	<b>449,389</b>	440,532
Program expense	196,851	<b>364,694</b>	388,766
Tuition	399,340	<b>302,595</b>	333,339
Contracted services	378,806	<b>301,132</b>	225,425
Travel	88,574	<b>276,056</b>	240,142
Utilities	78,136	<b>248,504</b>	224,209
Living Allowance	115,606	<b>134,249</b>	167,593
Insurance	85,501	<b>130,297</b>	94,255
Groceries, food and meal preparation	78,913	<b>116,575</b>	133,622
Interest on long-term debt	86,578	<b>115,257</b>	12,954
Meetings	121,404	<b>99,972</b>	47,637
Assistance	271,547	<b>98,202</b>	125,316
Professional development	103,626	<b>91,517</b>	128,958
Bad debts	-	<b>89,836</b>	126,878
COVID 19	30,925	<b>70,389</b>	124,041
Telephone	44,660	<b>62,446</b>	58,970
Elders	22,393	<b>46,837</b>	158,680
Honouraria	47,000	<b>44,660</b>	54,813
Community donations	-	<b>41,327</b>	19,950
Office supplies	-	<b>16,861</b>	6,713
Bank charges and interest	4,500	<b>16,391</b>	27,062
Student expenses	46,500	<b>15,537</b>	10,648
Training	26,710	<b>9,912</b>	8,727
PCD Payments	-	<b>1,000</b>	7,000
Administration	29,365	-	-
Advertising	-	-	58
Contributions (recovery)	-	<b>(34,393)</b>	34,393
	<b>6,607,112</b>	<b>7,905,992</b>	8,124,396

**Pheasant Rump Nakota First Nation #68**  
**Community Development**  
**Schedule 3 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 18)</b>	<b>2023 Actual</b>	<b>2022 Actual</b>
<b>Revenue</b>			
Indigenous Services Canada	4,102,662	<b>2,407,190</b>	1,244,688
Green and Inclusive Community Buildings Program	1,970,216	<b>446,610</b>	-
Other	6,200	<b>11,756</b>	17,488
Rental income	68,085	<b>2,845</b>	24,050
	<b>6,147,163</b>	<b>2,868,401</b>	1,286,226
<b>Expenses</b>			
Repairs and maintenance	578,930	<b>231,311</b>	358,521
Amortization	-	<b>213,456</b>	182,895
Salaries and benefits	178,334	<b>137,022</b>	269,167
Utilities	25,000	<b>104,160</b>	118,494
Insurance	78,060	<b>79,264</b>	59,203
Professional fees	354,543	<b>40,628</b>	24,379
Administration (recovery)	39,164	<b>39,164</b>	(531)
Supplies	17,097	<b>37,396</b>	11,429
Contracted services	75,758	<b>34,692</b>	33,690
Meetings	-	<b>9,610</b>	1,096
Groceries, food and meal preparation	-	<b>7,860</b>	-
COVID 19	-	<b>6,611</b>	49,549
Travel	-	<b>5,324</b>	2,101
Professional development	8,200	<b>2,458</b>	1,025
Honouraria	-	<b>450</b>	300
Program expense	-	<b>121</b>	-
Bank charges and interest	-	<b>90</b>	502
Contributions	-	<b>-</b>	35,843
Telephone	1,200	<b>-</b>	-
	<b>1,356,286</b>	<b>949,617</b>	1,147,663
<b>Surplus before other item</b>	<b>4,790,877</b>	<b>1,918,784</b>	138,563
<b>Other income</b>			
Gain on disposal of capital assets	-	<b>40,000</b>	9,288
<b>Surplus before transfers</b>	<b>4,790,877</b>	<b>1,958,784</b>	147,851
<b>Transfers between programs</b>	-	<b>-</b>	6,396
<b>Surplus</b>	<b>4,790,877</b>	<b>1,958,784</b>	154,247

**Pheasant Rump Nakota First Nation #68**  
**Economic Development**  
**Schedule 4 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 18)</b>	<b>2023 Actual</b>	<b>2022 Actual</b>
<b>Revenue</b>			
Indigenous Services Canada	143,518	<b>143,518</b>	158,911
Retail sales	-	<b>1,463,600</b>	1,445,067
Other	-	<b>381</b>	10,447
	<b>143,518</b>	<b>1,607,499</b>	1,614,425
<b>Expenses</b>			
Retail purchases (net of rebates)	-	<b>1,061,884</b>	1,088,960
Salaries and benefits	73,304	<b>455,280</b>	691,446
Bad debts	-	<b>72,256</b>	-
Amortization	-	<b>47,387</b>	73,492
Travel	15,367	<b>43,178</b>	61,865
Community donations	-	<b>39,027</b>	17,850
Supplies	13,300	<b>25,366</b>	91,721
Utilities	-	<b>23,662</b>	23,907
Insurance	-	<b>19,564</b>	12,872
Office supplies	-	<b>15,201</b>	6,713
Program expense	1,200	<b>14,514</b>	-
Administration	14,251	<b>14,251</b>	19,310
Telephone	3,130	<b>11,287</b>	11,414
Food and beverage	3,525	<b>9,779</b>	3,475
Professional fees	1,200	<b>8,270</b>	49,731
Bank charges and interest	-	<b>6,688</b>	4,734
Meetings	6,000	<b>5,003</b>	19,770
Professional development	6,000	<b>3,096</b>	2,972
Contracted services	1,941	<b>2,938</b>	11,809
Training	2,100	<b>2,152</b>	500
Repairs and maintenance	-	<b>2,059</b>	10,558
Honouraria	2,200	<b>1,385</b>	3,063
Contributions (recovery)	-	<b>(34,393)</b>	34,393
	<b>143,518</b>	<b>1,849,834</b>	2,240,555
<b>Deficit</b>	<b>-</b>	<b>(237,246)</b>	(626,130)

**Pheasant Rump Nakota First Nation #68**  
**Education**  
**Schedule 5 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 18)</b>	<b>2023 Actual</b>	<b>2022 Actual</b>
<b>Revenue</b>			
Indigenous Services Canada	1,206,060	<b>1,200,053</b>	1,097,188
Other	-	<b>47,117</b>	200
	<b>1,206,060</b>	<b>1,247,170</b>	1,097,388
<b>Expenses</b>			
Salaries and benefits	318,271	<b>339,281</b>	233,759
Tuition costs	399,340	<b>289,313</b>	333,139
Living allowance	115,606	<b>125,189</b>	125,433
Professional fees	109,353	<b>84,542</b>	13,652
Supplies	51,733	<b>52,688</b>	50,512
Administration	49,233	<b>40,919</b>	63,839
Repairs and maintenance (recovery)	34,677	<b>15,657</b>	51,179
Student expenses	8,000	<b>13,860</b>	8,988
Program expense	52,600	<b>13,833</b>	40,445
Amortization	-	<b>13,125</b>	30,125
Utilities	19,636	<b>12,112</b>	13,815
Travel	4,000	<b>5,091</b>	2,361
Contracted services	8,000	<b>4,302</b>	59,311
Professional development	15,000	<b>3,839</b>	5,568
Training	-	<b>2,702</b>	-
Telephone	1,000	<b>2,595</b>	2,431
Food and beverage	3,200	<b>1,960</b>	3,801
Meetings	3,300	<b>1,412</b>	1,976
Insurance	918	<b>918</b>	885
Office supplies [and] [expenses]	-	<b>5</b>	-
Honouraria	4,800	-	800
COVID 19 (recovery)	-	-	(1,750)
Elders	7,393	-	800
	<b>1,206,060</b>	<b>1,023,343</b>	1,041,069
<b>Surplus</b>	<b>-</b>	<b>223,827</b>	56,319

**Pheasant Rump Nakota First Nation #68**  
**Government Support**  
**Schedule 6 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 18)</b>	<b>2023 Actual</b>	<b>2022 Actual</b>
<b>Revenue</b>			
Indigenous Services Canada	605,063	<b>606,723</b>	571,117
Prevention Claims Settlement	-	<b>136,345</b>	-
Other	15,000	<b>31,170</b>	2,311
Interest income	7,500	<b>25,377</b>	3,472
	<b>627,563</b>	<b>799,615</b>	576,900
<b>Expenses</b>			
Salaries and benefits	398,837	<b>388,557</b>	482,489
Professional fees	273,901	<b>319,287</b>	268,821
Travel	35,130	<b>148,520</b>	73,181
Supplies	27,536	<b>45,736</b>	49,292
Amortization	-	<b>42,581</b>	42,323
Honouraria	40,000	<b>41,625</b>	49,650
Telephone	32,080	<b>39,887</b>	35,453
Professional development	37,109	<b>34,881</b>	42,871
Utilities	-	<b>24,350</b>	693
Meetings	10,000	<b>18,697</b>	7,484
Elders	-	<b>18,620</b>	47,500
Bad debts	-	<b>17,580</b>	2,823
Repairs and maintenance	22,156	<b>14,591</b>	15,728
Contracted services	6,264	<b>11,832</b>	7,743
Bank charges and interest	4,500	<b>9,180</b>	21,192
Program expense	-	<b>7,815</b>	5,866
Community donations	-	<b>1,000</b>	-
Groceries, food and meal preparation	-	<b>751</b>	6,057
Assistance	42,120	<b>500</b>	17,123
Administration (recovery)	(302,070)	<b>(331,742)</b>	(182,062)
	<b>627,563</b>	<b>854,248</b>	994,227
<b>Deficit before other item</b>	-	<b>(54,633)</b>	(417,327)
<b>Other expense</b>			
Loss on disposal of capital assets	-	-	(5,931)
<b>Deficit before transfers</b>	-	<b>(54,633)</b>	(423,258)
<b>Transfers between programs</b>	-	<b>(5,089)</b>	44,309
<b>Deficit</b>	<b>-</b>	<b>(59,722)</b>	(378,949)

**Pheasant Rump Nakota First Nation #68**  
**Social Development**  
**Schedule 7 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 18)</b>	<b>2023 Actual</b>	<b>2022 Actual</b>
<b>Revenue</b>			
Indigenous Services Canada	639,929	<b>504,351</b>	277,811
Yorkton Tribal Council	-	<b>98,356</b>	201,331
Other	-	<b>2,964</b>	-
	<b>639,929</b>	<b>605,671</b>	479,142
<b>Expenses</b>			
Repairs and maintenance	-	<b>158,153</b>	8,570
Supplies	5,428	<b>95,049</b>	16,841
Assistance	148,427	<b>78,814</b>	69,260
COVID 19	30,925	<b>63,778</b>	75,262
Program expense	5,000	<b>51,969</b>	61,404
Utilities	26,000	<b>46,622</b>	25,320
Salaries and benefits	81,072	<b>13,956</b>	23,673
Administration	12,900	<b>12,900</b>	1,642
Groceries, food and meal preparation	-	<b>11,769</b>	63,838
Contracted services	-	<b>4,372</b>	1,530
Professional fees	325,177	<b>3,997</b>	-
Telephone	-	<b>1,895</b>	2,131
Meetings	-	<b>1,800</b>	4,520
Professional development	-	<b>990</b>	2,316
Travel	-	<b>973</b>	1,196
Bank charges and interest	-	<b>50</b>	-
Training	5,000	-	-
	<b>639,929</b>	<b>547,087</b>	357,503
<b>Surplus</b>	<b>-</b>	<b>58,584</b>	121,639

**Pheasant Rump Nakota First Nation #68**  
**Registration and Membership**  
**Schedule 8 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 18)</b>	<b>2023 Actual</b>	<b>2022 Actual</b>
<b>Revenue</b>			
Indigenous Services Canada	10,280	<b>10,280</b>	5,117
<b>Expenses</b>			
Salaries and benefits	4,277	<b>5,067</b>	3,848
Supplies	5,663	<b>5,000</b>	709
Travel	-	<b>213</b>	-
Meetings	340	-	-
	<b>10,280</b>	<b>10,280</b>	4,557
<b>Surplus</b>	-	-	560

**Pheasant Rump Nakota First Nation #68**  
**Health**  
**Schedule 9 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 18)</b>	<b>2023 Actual</b>	<b>2022 Actual</b>
<b>Revenue</b>			
Indigenous Services Canada	1,143,401	<b>1,251,409</b>	1,229,324
Other	-	2,633	5,382
	<b>1,143,401</b>	<b>1,254,042</b>	1,234,706
<b>Expenses</b>			
Salaries and benefits	360,188	<b>276,966</b>	252,269
Supplies	185,857	<b>187,608</b>	160,057
Professional fees	131,509	<b>137,020</b>	103,803
Program expense	57,094	<b>108,800</b>	57,862
Administration	90,783	<b>91,058</b>	77,852
Groceries, food and meal preparation	62,188	<b>68,912</b>	54,125
Meetings	38,226	<b>54,357</b>	7,713
Contracted services	39,243	<b>44,279</b>	50,993
Travel	26,577	<b>39,321</b>	37,718
Amortization	-	<b>31,265</b>	31,265
Insurance	5,256	<b>14,690</b>	11,449
Repairs and maintenance	15,480	<b>13,575</b>	20,786
Utilities	5,000	<b>12,033</b>	-
Assistance	81,000	<b>11,059</b>	10,907
Professional development	18,500	<b>10,756</b>	23,213
Telephone	7,250	<b>4,886</b>	5,410
Training	19,610	<b>3,956</b>	8,227
Living Allowance	-	<b>2,060</b>	29,521
Elders	-	<b>1,586</b>	57,663
Office supplies [and] [expenses]	-	<b>1,381</b>	-
Honouraria	-	<b>1,200</b>	500
Student expenses	-	<b>37</b>	506
COVID 19	-	-	980
	<b>1,143,761</b>	<b>1,116,805</b>	1,002,819
<b>Surplus (deficit)</b>	<b>(360)</b>	<b>137,237</b>	231,887

**Pheasant Rump Nakota First Nation #68**  
**CMHC Housing**  
**Schedule 10 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 18)</b>	<b>2023 Actual</b>	<b>2022 Actual</b>
<b>Revenue</b>			
Canada Mortgage and Housing Corporation	-	<b>91,727</b>	28,367
Rental income	-	<b>24,360</b>	226
Interest income	-	<b>807</b>	27
	<b>-</b>	<b>116,894</b>	28,620
<b>Expenses</b>			
Amortization	-	<b>30,851</b>	30,851
Professional fees	-	<b>10,127</b>	7,840
Insurance	-	<b>5,487</b>	4,447
Interest on long-term debt	-	<b>5,014</b>	2,592
Administration	-	<b>3,400</b>	2,375
Bank charges and interest	-	-	325
Repairs and maintenance (recovery)	-	-	(1,033)
Contributions (recovery)	-	-	(35,843)
	<b>-</b>	<b>54,879</b>	11,554
<b>Surplus</b>	<b>-</b>	<b>62,015</b>	17,066

**Pheasant Rump Nakota First Nation #68**  
**Other Band Programs**  
**Schedule 11 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 18)</b>	<b>2023 Actual</b>	<b>2022 Actual</b>
<b>Revenue</b>			
Indigenous Services Canada	-	-	108,793
Grants	870,678	<b>640,878</b>	637,314
FSIN	150,514	<b>374,425</b>	166,050
Oil and Gas	97,800	<b>200,514</b>	138,809
First Nations Trust	82,433	<b>172,684</b>	82,427
Painted Hand CDC	157,000	<b>168,889</b>	87,900
Other	3,000	<b>142,236</b>	2,075
SIIT	74,000	<b>46,783</b>	234,299
Taxes	40,145	<b>40,145</b>	38,163
Donation	-	<b>38,850</b>	2,248
Rental income	-	<b>35,322</b>	34,599
Interest income	-	<b>7,225</b>	4,500
	<b>1,475,570</b>	<b>1,867,951</b>	1,537,177

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**Pheasant Rump Nakota First Nation #68**  
**Other Band Programs**  
**Schedule 11 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 18)</b>	<b>2023 Actual</b>	<b>2022 Actual</b>
<i>(Continued from previous page)</i>	<b>1,475,570</b>	<b>1,867,951</b>	<b>1,537,177</b>
<b>Expenses</b>			
Supplies	359,029	<b>227,439</b>	123,422
Contracted services	247,600	<b>198,717</b>	58,467
Salaries and benefits	228,362	<b>185,986</b>	207,037
Program expense	80,957	<b>167,642</b>	223,189
Repairs and maintenance	60,763	<b>135,498</b>	143,042
Administration	125,104	<b>130,050</b>	17,574
Interest on long-term debt	86,578	<b>110,243</b>	10,362
Professional fees	134,200	<b>81,753</b>	93,449
Amortization	-	<b>70,724</b>	49,582
Professional development	18,817	<b>35,498</b>	50,992
Travel	7,500	<b>33,436</b>	61,721
Elders	15,000	<b>26,631</b>	52,717
Utilities	2,500	<b>25,565</b>	41,981
Groceries, food and meal preparation	10,000	<b>15,545</b>	2,325
Tuition	-	<b>13,283</b>	200
Insurance	1,267	<b>10,374</b>	5,399
Meetings	63,538	<b>9,092</b>	5,079
Assistance	-	<b>7,830</b>	28,027
Living allowance	-	<b>7,000</b>	12,639
Telephone	-	<b>1,895</b>	2,131
Student expenses	38,500	<b>1,640</b>	1,150
Community donations	-	<b>1,300</b>	2,100
Training	-	<b>1,102</b>	-
PCD Payments	-	<b>1,000</b>	7,000
Bank charges and interest	-	<b>383</b>	309
Office supplies [and] [expenses]	-	<b>273</b>	-
Honouraria	-	-	500
Bad debts	-	-	124,055
	<b>1,479,715</b>	<b>1,499,899</b>	1,324,449
<b>Surplus before transfers</b>	<b>(4,145)</b>	<b>368,052</b>	212,728
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	(50,705)
<b>Surplus (deficit)</b>	<b>(4,145)</b>	<b>368,052</b>	162,023