



**Kawacatoose First Nation  
Consolidated Financial Statements**

*March 31, 2023*



# Kawacatoose First Nation Contents

For the year ended March 31, 2023

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## Management's Responsibility

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To the Members of Kawacatoose First Nation:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

Chief and Council are responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial statements. Chief and Council fulfills these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and the external auditor. Chief and Council are also responsible for appointing the Nation's external auditor.

MNP LLP, an independent firm of Chartered Professional Accountants, is appointed by the Chief and Council to audit the financial statements and report directly to Members of Kawacatoose First Nation; their report follows. The external auditor has full and free access to, and meet periodically and separately with, both Chief and Council and management to discuss their audit findings.

February 21, 2024

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Signed by: Lana Worm

Management

To the Members of Kawacatoose First Nation:

## Opinion

We have audited the consolidated financial statements of Kawacatoose First Nation (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2023, and the consolidated statements of operations and accumulated surplus, changes in net debt, and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2023, and the results of its consolidated operations, its consolidated changes in net debt and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

## Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the First Nation intends to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

## Independent Auditor's Report (*continued from previous page*)

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### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient and appropriate audit evidence regarding the financial information of the entities or business activities within the First Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saskatoon, Saskatchewan

February 21, 2024

**MNP LLP**

Chartered Professional Accountants

**MNP**



**Kawacatoose First Nation**  
**Consolidated Statement of Financial Position**  
*As at March 31, 2023*

	2023	2022
<b>Financial assets</b>		
<b>Current</b>		
Cash and cash equivalents	1,650,540	193,090
Restricted cash	2,450,678	363,748
Accounts receivable (Note 4)	1,032,146	2,162,097
Inventory for resale	172,784	172,784
	5,306,148	2,891,719
<b>Funds held in trust (Note 5)</b>	<b>72,186</b>	64,553
	5,378,334	2,956,272
<b>Liabilities</b>		
<b>Current</b>		
Accounts payable and accruals	1,365,502	652,486
Deferred revenue (Note 7)	6,983,128	5,515,562
Due to related parties (Note 8)	1,355,426	1,386,834
Due to Indigena KFN Real Estate, ULC (Note 9)	847,506	847,506
Current portion of long-term debt and capital lease obligations (Note 10), (Note 11)	768,916	608,264
	11,320,478	9,010,652
<b>Long-term debt (Note 10)</b>	<b>3,592,699</b>	4,283,452
<b>Capital lease obligations (Note 11)</b>	<b>287,819</b>	28,668
<b>Total liabilities</b>	<b>15,200,996</b>	13,322,772
<b>Net debt</b>	<b>(9,822,662)</b>	(10,366,500)
<b>Contingent liabilities (Note 12)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Note 13)	26,238,067	25,402,376
Prepaid expenses	106,446	79,029
<b>Total non-financial assets</b>	<b>26,344,513</b>	25,481,405
<b>Accumulated surplus (Note 14)</b>	<b>16,521,851</b>	15,114,905
<b>Approved on behalf of Chief and Council</b>		

Signed by: Lee-Anne Kahler

Chief

Signed by: Lisa Kay

Councillor



**Kawacatoose First Nation**  
**Consolidated Statement of Operations and Accumulated Surplus**  
For the year ended March 31, 2023

	2023 Budget (Note 17)	2023 Actual	2022 Actual
<b>Revenues</b>			
Indigenous Services Canada (Note 19)	11,992,898	18,211,879	16,973,282
Retail sales	2,100,000	4,182,956	4,005,771
First Nations Trust	1,199,500	1,197,336	538,605
Touchwood Agency Tribal Council Inc.	665,458	943,898	1,055,237
Other	10,440	510,270	487,314
Dakota Dunes CDC	-	356,947	97,000
Touchwood Child & Family Services Inc - prevention	-	337,030	184,808
Canada Mortgage and Housing Corporation	-	207,837	519,457
Heritage Canada	-	127,477	-
CMHC rental	-	124,464	124,464
BHP Billiton	-	15,000	580,000
Lease income	-	5,530	39,654
Interest	-	2,103	3,299
	<b>15,968,296</b>	<b>26,222,727</b>	24,608,891
<b>Program expenses</b>			
Band Government	762,461	2,467,844	3,333,689
Band Project Revenue	3,213,175	6,639,741	6,242,018
Capital	-	1,756,633	1,567,736
CMHC	-	332,940	344,757
Community Based Services	2,006,473	2,549,900	2,598,136
Community Infrastructure	2,026,832	2,885,691	2,206,520
Education	4,298,012	4,714,322	4,000,485
Lands and Membership	214,606	326,088	534,957
Post Secondary	1,146,133	1,610,075	1,544,435
Social Delivery	108,498	1,717,547	1,172,026
<b>Total program expenses</b>	<b>13,776,190</b>	<b>25,000,781</b>	23,544,759
<b>Surplus before other item</b>	<b>2,192,106</b>	<b>1,221,946</b>	1,064,132
<b>Other item</b>			
Gain on disposal of tangible capital assets	-	185,000	-
<b>Surplus</b>	<b>2,192,106</b>	<b>1,406,946</b>	1,064,132
<b>Accumulated surplus, beginning of year</b>	<b>15,114,905</b>	<b>15,114,905</b>	14,050,773
<b>Accumulated surplus, end of year</b>	<b>17,307,011</b>	<b>16,521,851</b>	15,114,905

The accompanying notes are an integral part of these consolidated financial statements



**Kawacatoose First Nation**  
**Consolidated Statement of Changes in Net Debt**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 17)</b>	<b>2023 Actual</b>	<b>2022 Actual</b>
<b>Surplus</b>	<b>2,192,106</b>	<b>1,406,946</b>	<b>1,064,132</b>
Purchases of tangible capital assets	(310,000)	(2,041,772)	(1,763,653)
Amortization of tangible capital assets	-	1,805,037	1,719,324
Gain on disposal of tangible capital assets	-	(185,000)	-
Proceeds on disposal of tangible capital assets	-	185,000	-
Tangible capital assets acquired by capital lease	-	(598,956)	-
	<b>(310,000)</b>	<b>(835,691)</b>	<b>(44,329)</b>
Acquisition of prepaid expenses (net)	-	(27,417)	(72,583)
<b>Changes in net debt</b>	<b>1,882,106</b>	<b>543,838</b>	<b>947,220</b>
<b>Net debt, beginning of year</b>	<b>(10,366,500)</b>	<b>(10,366,500)</b>	<b>(11,313,720)</b>
<b>Net debt, end of year</b>	<b>(8,484,394)</b>	<b>(9,822,662)</b>	<b>(10,366,500)</b>



**Kawacatoose First Nation**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2023*

	<b>2023</b>	<b>2022</b>
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Surplus	1,406,946	1,064,132
Non-cash items		
Amortization of tangible capital assets	1,805,037	1,719,324
Gain on disposal of tangible capital assets	(185,000)	-
	<b>3,026,983</b>	2,783,456
Changes in working capital accounts		
Accounts receivable	1,129,951	(1,245,776)
Inventory for resale	-	32,084
Prepaid expenses	(27,417)	(72,583)
Accounts payable and accruals	713,016	(108,020)
Deferred revenue	1,467,566	548,030
	<b>6,310,099</b>	1,937,191
<b>Financing activities</b>		
Advances of long-term debt	-	40,000
Repayment of long-term debt	(575,942)	(409,196)
Repayment of capital lease obligations	(108,964)	(159,111)
Decrease in bank indebtedness	-	(702,491)
Repayment of advances from related Nation entities & departments	(31,408)	(112,783)
Increase in due to Indigena KFN Real Estate, ULC	-	40,774
	<b>(716,314)</b>	(1,302,807)
<b>Capital activities</b>		
Purchases of tangible capital assets	(2,041,772)	(1,763,653)
<b>Investing activities</b>		
Decrease (increase) in restricted cash	(2,086,930)	507,749
Decrease (increase) in funds held in trust	(7,633)	97,431
	<b>(2,094,563)</b>	605,180
<b>Increase (decrease) in cash resources</b>	<b>1,457,450</b>	(524,089)
<b>Cash resources, beginning of year</b>	<b>193,090</b>	717,179
<b>Cash resources, end of year</b>	<b>1,650,540</b>	193,090



# Kawacatoose First Nation

## Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

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### 1. Operations

The Kawacatoose First Nation (the "First Nation") is located in Treaty 4 Territory, Canada and provides various services to its Members. The Kawacatoose First Nation financial reporting entity includes the First Nation's operations and all related entities that are either owned or controlled by the First Nation.

### 2. Change in accounting policies

#### ***Asset retirement obligations***

Effective April 1, 2022, the First Nation adopted the Public Sector Accounting Board's (PSAB) new standard for the recognition, measurement and disclosure of a liability for asset retirement obligations under PS 3280 *Asset Retirement Obligations*. The new standard establishes when to recognize and how to measure a liability for an asset retirement obligation, and provides the related financial statement presentation and disclosure requirements.

Under the new standard, a liability for an asset retirement obligation is recognized at the best estimate of the amount required to retire a tangible capital asset when certain criteria are met, as described in Note 3.

Pursuant to the recommendations, the change was applied prospectively and prior periods have not been restated. As such, the First Nation recognized asset retirement obligations for those arising on or after April 1, 2022, as well as for those arising prior to April 1, 2022 but for which an obligation was not previously recognized.

There was no material impact on the consolidated financial statements from the prospective application of the new accounting recommendations.

#### ***Financial instruments***

Effective April 1, 2022, the First Nation adopted the Public Sector Accounting Board's (PSAB) new recommendations for the recognition, measurement, presentation and disclosure of financial assets, financial liabilities and derivatives under Section PS 3450 *Financial Instruments*. Upon adopting PS 3400, the First Nation is also required to adopt PS 1201 *Financial Statement Presentation* and PS 3041 *Portfolio Investments*. The new Section is applied prospectively, and prior periods have not been restated. There was no material impact on the consolidated financial statements from the prospective application of the new accounting recommendations.



# Kawacatoose First Nation

## Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

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### 3. Significant accounting policies

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards, and including the following significant accounting policies:

#### **Reporting entity - consolidation**

The consolidated financial statements include the financial activities of all entities and departments comprising the First Nation reporting entity.

The First Nation has consolidated the assets, liabilities, revenues and expenses of the following entities and departments:

- Kawacatoose First Nation;
- Kawacatoose First Nation CMHC Housing;
- Kawacatoose Business Development Corporation;
- Asiniw Resources Ltd.;
- 101159591 Saskatchewan Ltd. (operating as KFN Market Husky);
- Kawacatoose Enterprises (590376 Saskatchewan Ltd.); and
- Kawacatoose General Store Limited Partnership.

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

Kawacatoose Treaty Land Entitlement Trust and Kawacatoose Specific Claim Trust have not been included in these consolidated financial statements as Chief and Council do not control these Trusts.

#### **Basis of presentation**

Sources of revenues and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

#### **Asset classification**

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

#### **Net debt**

The First Nation's consolidated financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt of the First Nation is determined by its financial assets less its liabilities. Net debt combined with non-financial assets comprise a second indicator of financial position, accumulated surplus.

#### **Cash and cash equivalents**

Cash and cash equivalents include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

#### **Restricted cash**

Restricted cash consists of funds held in the CMHC replacement reserve bank account, the CMHC operating reserve bank account and separate bank accounts set up for capital projects.

#### **Inventory for resale**

Inventory is valued at the lower of cost and net realizable value. Net realizable value is the value for which inventory can be sold, minus estimated selling costs. Cost is determined by the first-in, first-out method.



# Kawacatoose First Nation

## Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

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### 3. Significant accounting policies *(Continued from previous page)*

#### ***Funds held in trust***

Funds held in trust on behalf of First Nation's Members by the Government of Canada consist of:

- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

Revenues from trust moneys are recognized when measurable, earned and collection is reasonably assured. These moneys are reported on by the Government of Canada.

#### ***Tangible capital assets***

Tangible capital assets are recorded at cost less accumulated amortization. Contributed tangible assets are recorded at their fair value at the date of contribution.

Land purchased is recorded at the purchase price. Original reserve land is not recognized in the First Nation's consolidated financial statements.

#### ***Capital lease***

A lease that transfers substantially all of the benefits and risks of ownership is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation is recorded at the present value of the minimum lease payments. Assets under capital leases are amortized on the straight-line basis, over their estimated useful lives. All other leases are accounted for as operating leases and rental payments are expensed as incurred.

#### ***Amortization***

Tangible capital assets are amortized annually using the straight line method at rates intended to amortize the cost of the assets over their estimated useful lives:

	<b>Rate</b>
Buildings	25 years
Housing	25 years
Subdivision	25 years
Equipment	5 years
Water and sewer	25 years
Roads	25 years

Projects under construction are not amortized until they are put into use. Land is not amortized.

#### ***Long-lived assets***

Long-lived assets consist of tangible capital assets which are measured and amortized as described in the applicable accounting policies.

The First Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying amount of an asset, or group of assets, may not be recoverable. The carrying amount of a long-lived asset is not recoverable if the carrying amount exceeds the sum of the undiscounted future cash flows from its use and disposal. Impairment is measured as the amount by which the asset's carrying amount exceeds its fair value. Fair value is measured using quoted market prices. Any impairment is included in surplus for the year.



# Kawacatoose First Nation

## Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

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### 3. Significant accounting policies *(Continued from previous page)*

#### **Asset retirement obligation**

A liability for an asset retirement obligation is recognized at the best estimate of the amount required to retire a tangible capital asset (or a component thereof) at the consolidated financial statement date when there is a legal obligation for the First Nation to incur retirement costs in relation to a tangible capital asset (or component thereof), the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made. The best estimate of the liability includes all costs directly attributable to asset retirement activities, based on information available at March 31, 2023. The best estimate of an asset retirement obligation incorporates a present value technique, when the cash flows required to settle or otherwise extinguish an asset retirement obligation are expected to occur over extended future periods.

When a liability for an asset retirement obligation is initially recognized, a corresponding asset retirement cost is capitalized to the carrying amount of the related tangible capital asset (or component thereof). The asset retirement cost is amortized over the useful life of the related asset.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. The First Nation recognizes period-to-period changes to the liability due to the passage of time as accretion expense. Changes to the liability arising from revisions to either the timing, the amount of the original estimate of undiscounted cash flows or the discount rate are recognized as an increase or decrease to the carrying amount of the related tangible capital asset.

The First Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made. There are no known liabilities at March 31, 2023.

#### **Liability for contaminated site**

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2023. There are no known liabilities at March 31, 2023.

#### **Revenue recognition**

##### **Funding**

Revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received for which eligible expenditures have yet to be incurred or which is under funding arrangements that relate to a subsequent fiscal period are reflected as deferred revenue on the consolidated statement of financial position in the year of receipt.

##### **Government Transfers**

The First Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the First Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

##### **Funds held in trust**

Due to measurement uncertainty, revenue related to the funds held in the Ottawa Trust Fund is recognized when it is deposited into the trust account.

##### **Other Revenues**

Rental revenue is recognized over the rental term. Contributions from Kawacatoose TLE are recorded in the period the resources are used for the purpose specified by the terms of the contributions. Other revenues earned from services provided by the First Nation are recognized when the service has been performed. Insurance proceeds are recognized when collection is reasonably assured.

Retail sales are recognized when the sale is made and the customer takes possession of the merchandise



# Kawacatoose First Nation

## Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

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### 3. Significant accounting policies *(Continued from previous page)*

#### **Use of estimates**

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period. These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in the records in the periods in which they become known.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Provisions are made for slow moving and obsolete inventory. Amortization is based on the estimated useful lives of tangible capital assets. Deferred revenues are recorded based on estimated eligible expenses incurred in the related programs.

A liability for an asset retirement obligation reflects management's best estimate of the amount required to retire the related tangible capital asset (or component thereof). The best estimate of the liability is based upon assumptions and estimates related to the amount and timing of costs for future asset retirement. Changes to the underlying assumptions and estimates or legislative changes in the near term could have a material impact on the provision recognized.

#### **Financial instruments**

The First Nation recognizes its financial instruments when the First Nation becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value.

The First Nation has not presented a consolidated statement of remeasurement gains and losses as it does not have any items giving rise to remeasurement gains (losses). Interest income is recognized in the consolidated statement of operations. All financial assets and liabilities are subsequently measured at amortized cost using the effective interest rate method.

All financial assets are tested annually for impairment. Management considers recent collection experience for receivables, such as delinquency in payments, in determining whether objective evidence of impairment exists. Any impairment, which is not considered temporary, is recorded in the consolidated statement of operations. Write-downs of financial assets measured at cost and/or amortized cost to reflect losses in value are not reversed for subsequent increases in value.

#### **Other economic interests**

The Kawacatoose First Nation is a member of the Touchwood Agency Specific Claim and Touchwood Agency Band Misadministration Trust. The Touchwood Agency Specific Claim and Touchwood Agency Band Misadministration Trust are organizations of five Nations, whose purpose is to negotiate a specific claim with regards to the Department of Indigenous Services Canada's alleged mismanagement of funds of the Touchwood Agency during the period 1920 to 1924 (Note 12).

The Kawacatoose First Nation is a member of Touchwood Child and Family Services Inc. Touchwood Child and Family Services Inc. is an organization of five Nations, whose purpose is to provide Child and Family services to the member Nations.

The Kawacatoose First Nation is a member of the Touchwood Agency Tribal Council Inc. The Touchwood Agency Tribal Council Inc. is an organization of four Nations, whose purpose is to provide services to the member Nations.

The First Nation does not share in the significant risks and benefits of the operations of the above entities. As a result, the financial statements of the Touchwood Agency Specific Claim, Touchwood Child and Family Services Inc. and Touchwood Agency Tribal Council Inc. have not been reported in these consolidated financial statements of Kawacatoose First Nation.

The First Nation is a member of several other entities. The First Nation does not share in the significant risks and benefits associated with the operations of these entities. As a result these entities have not been reported in these consolidated financial statements.



# Kawacatoose First Nation

## Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

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### 3. Significant accounting policies (Continued from previous page)

#### Segments

The First Nation conducts its business through 11 reportable segments (Note 16). These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

### 4. Accounts receivable

	2023	2022
Canada Revenue Agency	460,387	-
Dakota Dunes CDC	449,972	335,124
GST rebates	69,476	68,097
Other	20,042	14,463
Indigenous Services Canada	18,906	-
Canada Mortgage and Housing Corporation	13,363	373,288
BHP Billiton	-	580,000
First Nations Trust	-	403,954
Touchwood Agency Tribal Council Inc.	-	387,171
	<b>1,032,146</b>	<b>2,162,097</b>

### 5. Funds held in trust

Funds held in trust are held on behalf of the Members of Kawacatoose First Nation by the Government of Canada and consist of a revenue trust fund. Moneys are transferred from the fund to the First Nation based on the procedures required pursuant to the Kawacatoose First Nation Oil and Gas and Money Management Act.

	2023	2022
<b>Revenue Trust</b>		
Balance, beginning of year	64,553	161,984
Interest	2,103	3,299
Land leases	5,530	39,654
	<b>72,186</b>	<b>204,937</b>
Less: Transfers to First Nation	-	140,384
Balance, end of year	<b>72,186</b>	<b>64,553</b>

### 6. Bank indebtedness

The First Nation has a line of credit available with Peace Hills Trust Company with an authorized limit of \$200,000, secured by an assignment of ISC funding, bearing interest at prime plus 3.0%. Unauthorized overdraft is subject to interest at 24%. As at March 31, 2023, \$nil (2022 - \$nil) had been advanced.



**Kawacatoose First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2023*

**7. Deferred revenue**

The following table represents changes in the deferred revenue balances attributable to each major category of external restrictions:

	<i>Balance, beginning of year</i>	<i>Contributions received</i>	<i>Contributions recognized</i>	<i>Balance, end of year</i>
Treaty Land Entitlement Trust - Band Development (prior to 2016)	801,439	-	-	801,439
Language and Culture (Heritage Canada)	-	284,995	127,477	157,518
Community Food Centre (other federal funding)	57,418	-	57,418	-
Subdivision (ISC)	123,753	2,000,000	540,467	1,583,286
Basic Needs (ISC)	694,074	1,216,022	784,925	1,125,171
Solid Waste Transfer Station (ISC)	541,805	10,000	54,878	496,927
Post Secondary (ISC)	427,429	1,639,593	1,604,363	462,659
Prevention (ISC)	-	1,142,729	796,986	345,743
Public Health Nursing (ISC)	488,409	195,870	341,754	342,525
Employment and Training (ISC)	331,999	201,266	308,672	224,593
Child Welfare - Cost Capacity Building (ISC)	35,689	550,000	373,659	212,030
Mental Wellness (ISC)	153,353	472,739	435,611	190,481
FN Representative Services (ISC)	-	359,410	197,341	162,069
Home & Community Care (ISC)	208,796	563,944	627,839	144,901
Medical Transportation - Vans (ISC)	145,837	274,500	297,824	122,513
Institutional Care (ISC)	118,062	43,427	44,302	117,187
Asset Management (ISC)	-	105,000	-	105,000
In Home Care (ISC)	99,305	93,697	94,983	98,019
Support Protection (ISC)	-	59,941	-	59,941
Adult Education (ISC)	-	52,591	-	52,591
Additions to Reserve - Raymore (ISC)	-	41,700	-	41,700
School Assessment & Repairs (ISC)	-	100,000	61,364	38,636
LEDSP Targeted (ISC)	-	30,000	-	30,000
Community Development Plan (ISC)	-	25,000	-	25,000
Designation Vote (ISC)	22,000	-	-	22,000
Water & Wastewater Assessment (ISC)	-	100,000	78,801	21,199
Capital Investments (ISC)	9,976	-	9,976	-
COVID-19 Safe Reopening (ISC)	229,818	-	229,818	-
Roads & Bridges (ISC)	326,045	688,144	1,014,189	-
Jordan's Principle - Mental Health (ISC)	107,927	-	107,927	-
Jordan's Principle - Education Assistance (ISC)	92,904	-	92,904	-
Special Needs (ISC)	86,778	112,856	199,634	-
Jordan's Principle - Mental Wellness (ISC)	84,537	-	84,537	-
Mental Wellness & Cultural Support (ISC)	59,209	-	59,209	-
BBC - Roads & Bridges (ISC)	58,577	62,100	120,677	-
Aboriginal Diabetes (ISC)	40,518	98,191	138,709	-
Waste Diversion (ISC)	38,975	-	38,975	-
COHI (ISC)	28,472	22,240	50,712	-
Water Systems (ISC)	27,859	332,525	360,384	-
Jordan's Principle - Education (ISC)	27,505	-	27,505	-
Climate Change (ISC)	16,697	-	16,697	-
P&ID - Capacity Development (ISC)	10,820	-	10,820	-
Planning MTSAs Landfill (ISC)	8,886	-	8,886	-
AHHRI Training (ISC)	5,491	-	5,491	-
Well Rehab & Distribution Pump (ISC)	5,200	-	5,200	-
	5,515,562	10,878,480	9,410,914	6,983,128



# Kawacatoose First Nation

## Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

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### 8. Due to related parties

Due to related parties are non-interest bearing (unless otherwise disclosed), unsecured and with no fixed repayment terms. These parties are related through common membership.

	2023	2022
Kawacatoose Treaty Land Entitlement Trust	815,547	846,955
Kawacatoose Treaty Land Entitlement Trust - 2014 loan with interest at 8%	500,000	500,000
Kawacatoose Specific Claim Trust (prior to 2009)	39,879	39,879
Due from Kanosis Business Development Limited Partnership (prior to 2012)	1,407,155	1,407,155
Allowance - due from Kanosis Business Development Limited Partnership (prior to 2012)	(1,407,155)	(1,407,155)
	<hr/> <b>1,355,426</b>	<hr/> <b>1,386,834</b>

### 9. Due to Indigena KFN Real Estate, ULC

In September 2018 an agreement was signed with Indigena KFN Real Estate, ULC to form Kawacatoose Real Estate Company, LP. As part of this agreement, the title to certain land that had been purchased by Kawacatoose Treaty Land Entitlement Trust on behalf of the First Nation was transferred to the newly formed Partnership. The First Nation was able to access capital of up to \$1,000,000 based on the encumbered value of the land transferred to the Partnership. The amounts due to Indigena KFN Real Estate, ULC are the funds received by the First Nation or funds used to pay expenses at the request of the First Nation. The First Nation can purchase the units held by Indigena KFN Real Estate, ULC at a premium of 115% or 130% of the Partner funded capital depending on the date of purchase. If a development plan is completed for the property, Indigena KFN Real Estate, ULC will receive Class B ownership units in the Partnership, which are to have a priority on earnings of the Partnership until the preferred rate of return on funded capital has been met.



**Kawacatoose First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2023*

**10. Long-term debt**

The following loans are secured by government guarantees, and relate to the construction of on reserve housing. The First Nation receives a subsidy from Canada Mortgage and Housing Corporation to assist with the payment of principal and interest on the following loans:

Phase	Monthly Payment Including Interest	Interest Rate	Renewal Date	2023	2022
XVII	1,594	0.69%	1-Aug-24	<b>26,960</b>	45,833
XVIII	343	1.06%	1-Jun-25	<b>9,147</b>	13,143
XIX	1,722	3.98%	1-Aug-27	<b>83,609</b>	101,216
XX	1,731	1.06%	1-Aug-25	<b>49,541</b>	69,673
XXI	1,968	2.70%	1-Nov-23	<b>206,830</b>	224,627
XXII	5,380	4.73%	1-Jun-23	<b>830,676</b>	862,565
XXIII	2,290	0.74%	1-Feb-26	<b>338,365</b>	363,257
				<b>1,545,128</b>	1,680,314
Peace Hills Trust consolidation loan, repayable in quarterly instalments of \$165,000 including interest at 6.0%. Loan maturing July 2027, secured by a general security agreement and assignment of band funds and other source revenue.				<b>2,674,278</b>	3,077,362
Conexus Credit Union Canada Emergency Business Account ("CEBA") loan payable, bearing interest at 0%, with monthly instalments of \$1,900 (KFN Market).				<b>19,100</b>	22,900
Peace Hills Trust term loan, repayable in monthly instalments of \$3,000 including interest at 6.00%. Loan maturing August 2023, secured by a general security agreement and assignment of band funds and other source revenue.				<b>16,856</b>	50,728
				<b>4,255,362</b>	4,831,304
Less: current portion				<b>662,663</b>	547,852
				<b>3,592,699</b>	4,283,452

Principal repayments on long-term debt in each of the next five years, assuming long-term debt subject to refinancing is renewed, are estimated as follows:

2024	662,663
2025	677,152
2026	690,420
2027	725,730
2028	551,618



**Kawacatoose First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2023*

**11. Capital lease obligations**

	<b>2023</b>	<b>2022</b>
Capital lease with Brandt Tractor Ltd. for a 2022 John Deere 624P Wheel Loader, with interest at 4.82%, blended monthly payments of \$3,580, with the option to buy for \$1 at May 2027, secured by equipment with a net book value of \$230,183	<b>158,949</b>	-
Capital lease with Brandt Tractor Ltd. for a 2016 John Deere 5100E Utility Tractor and attachments, with interest at 6.561%, blended monthly payments of \$2,274, with the option to buy for \$1 at September 2027, secured by equipment with a net book value of \$92,800	<b>104,395</b>	-
Capital lease with Brandt Tractor Ltd. for a 2022 John Deere 410L Backhoe, with interest at 5.84%, blended monthly payments of \$2,154, with the option to buy for \$1 at October 2027, secured by equipment with a net book value of \$156,183	<b>102,061</b>	-
Capital lease with Brandt Tractor Ltd. for a 2018 John Deere 770G Motor Grader, with interest at 4.99%, blended monthly payments of \$4,848, with the option to buy for \$1 at September 2023, secured by equipment with a net book value of \$nil (2022 - \$65,069)	<b>28,667</b>	83,906
Capital lease with Brandt Tractor Ltd. repaid during the year	-	3,027
Capital lease with Brandt Tractor Ltd. repaid during the year	-	2,147
	<b>394,072</b>	89,080
Less: current portion	<b>106,253</b>	60,412
	<b>287,819</b>	28,668

Minimum lease payments related to obligations under capital lease are as follows:

2024	125,177
2025	96,091
2026	96,091
2027	96,091
2028	27,872
	441,322
Less: imputed interest	47,250
Balance of obligation	<b>394,072</b>



# Kawacatoose First Nation

## Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

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### 12. Contingent liabilities

#### Touchwood Agency Specific Claim

The Government of Canada provided Touchwood Agency Specific Claim with an interest-free loan of approximately \$2,250,000. The loan was used for research, development and negotiation of its claim related to the alleged mismanagement of the Touchwood Agency funds by Indian Affairs Canada from 1920 to 1924. The loan is interest free and repayable on the earlier of March 31, 2010 or the date on which the claim is settled. There are provisions in the loan agreement with Indigenous Services Canada to have the repayment period extended. The five Nations who are members of the Touchwood Agency Specific Claim may be directly or indirectly responsible for the repayment of this loan. The amount of the liability, if any, is not determinable at this time. If any liability results from the loan, it will be recorded in the period the liability is determinable. As at March 31, 2023 the Government of Canada has not requested repayment. If the claim is not settled, it is uncertain if the loan will have to be paid back to the Government of Canada.

#### Touchwood Agency Band Misadministration Claim Trust

In a previous year, the First Nation along with four other First Nations engaged legal counsel to jointly advance their claims related to the alleged mismanagement of the Touchwood Agency funds by Indian Affairs Canada from 1920 to 1924. Financing and an insurance policy to cover legal fees were obtained by Touchwood Agency Band Misadministration Claim Trust at the direction of the five First Nations. Financing has been authorized to a maximum of \$4,855,760 to cover expenses relating to the advancement of the claim. At March 31, 2023 there was a contingent fee agreement in place which ranged from 4% to 12% of the settlement depending on how the claim is settled. The financing and contingent fees are expected to be paid from settlement proceeds. Should there be any amounts in excess of settlement proceeds these would be expected to be covered by the insurance policy. The five Nations who are members of the Trust have guaranteed the financing obtained by the Trust and are responsible for the repayment of any amounts not covered by settlement proceeds or insurance. The Trust is not controlled or jointly controlled by the First Nation and as a result is not included in the consolidated financial statements.

In 2021, the First Nation requested another law firm to pursue the claim on its behalf. The amount of liability, if any, of the First Nation for the services rendered by the previous law firm is not determinable at this time. If any liability for the First Nation does result from the work completed by the previous law firm, it will be recorded in the period the liability is determinable.

#### Legal contingencies

As noted above, the First Nation has obtained legal counsel to represent them in various claims against the Government of Canada. Fees relating to these claims have not been invoiced. It is expected that any fees relating to these claims will be invoiced when the claim is resolved and will be paid from settlement proceeds. In addition to the claims against the Government of Canada, the First Nation has been named as a defendant in a lawsuit on behalf of a third party who is seeking compensation for damages allegedly sustained. As litigation is subject to many uncertainties, it is not possible to predict the ultimate outcome of this lawsuit or estimate the loss, if any, which may result. Any loss, if any, will be recorded when the lawsuit is settled.

#### Funding

These consolidated financial statements are subject to review by the First Nation's funding agents. It is possible that adjustments could be made based on the results of their reviews. Any forfeited funding will be recorded in the year the amounts are determined.

The First Nation is currently undergoing a ministerial audit by Indigenous Services Canada - FNIHB. It is possible that funding recoveries could be made based on the results of the audit. Any forfeited funding will be recorded in the year the amounts are determined.



**Kawacatoose First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2023*

**13. Tangible capital assets**

Cost							Projects			2023	2022
	Buildings	Housing	Subdivision	Equipment	Water and Sewer	Roads	Under Construction	Purchased Land			
Balance, beginning of year	14,522,698	14,933,652	1,015,072	3,877,781	6,635,967	1,148,714	1,672,623	8,637,240	<b>52,443,747</b>	50,680,094	
Acquisition of tangible capital assets	-	-	-	926,791	-	-	1,713,937	-	<b>2,640,728</b>	1,763,653	
Disposal of tangible capital assets	-	-	-	(305,354)	-	-	-	-	<b>(305,354)</b>	-	
Balance, end of year	14,522,698	14,933,652	1,015,072	4,499,218	6,635,967	1,148,714	3,386,560	8,637,240	<b>54,779,121</b>	52,443,747	
<b>Accumulated amortization</b>											
Balance, beginning of year	11,755,852	7,167,792	747,525	3,074,774	3,828,683	466,745	-	-	<b>27,041,371</b>	25,322,047	
Annual amortization	468,643	488,214	23,399	513,393	265,439	45,949	-	-	<b>1,805,037</b>	1,719,324	
Accumulated amortization on disposals	-	-	-	(305,354)	-	-	-	-	<b>(305,354)</b>	-	
Balance, end of year	12,224,495	7,656,006	770,924	3,282,813	4,094,122	512,694	-	-	<b>28,541,054</b>	27,041,371	
2023 Net book value	2,298,203	7,277,646	244,148	1,216,405	2,541,845	636,020	3,386,560	8,637,240	<b>26,238,067</b>		
2022 Net book value	2,766,846	7,765,860	267,547	803,007	2,807,284	681,969	1,672,623	8,637,240		25,402,376	

Tangible capital assets include assets under capital lease with a gross cost of \$1,186,154 (2022 - \$892,552) and accumulated amortization of \$706,990 (2022 - \$827,483).



**Kawacatoose First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2023*

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**14. Accumulated operating surplus**

Accumulated operating surplus consists of the following:

	2023	2022
Operating fund	(5,892,029)	(6,170,623)
Capital asset fund	21,588,633	20,481,992
CMHC operating reserve	26,513	25,573
CMHC replacement reserve	726,548	713,410
Trust funds	72,186	64,553
	<b>16,521,851</b>	<b>15,114,905</b>

At March 31, 2023 the CMHC replacement reserve is underfunded by \$682,527 (2022 – underfunded \$309,432) and the operating reserve is underfunded by \$21,609 (2022 - \$20,516). The possible effect of this violation on the CMHC funding agreement has not been determined.

**15. Funds and reserves**

The Kawacatoose First Nation maintains the following funds and reserves as part of its operations:

- Operating Fund reports on the general activities of the First Nation's administration;
- Capital Asset Fund reports on the tangible capital assets and projects of the First Nation, with any related funding, capital financing proceeds and costs incurred transferred from the operating fund;
- CMHC Operating Reserve is required as part of the First Nation's CMHC Housing Program. Any surpluses are externally restricted and reserved for future operating losses that relate to the operation of houses under this Program;
- CMHC Replacement Reserve is required as part of the First Nation's CMHC Housing Program. It has been established for replacement of capital equipment and for major repairs to the houses; and
- Trust Funds report on trust moneys owned by the First Nation and held by the Government of Canada.

**16. Segments**

The First Nation has 11 reportable segments. These segments are differentiated by the major activities or services they provide. The First Nation's segments are as follows:

**Ottawa Trust Funds** - reports on revenues allocated to the funds and transfers to other segments.

**Band Government** - reports on administration and governance activities.

**Band Project Revenue** - reports on band programs primarily funded with own source funding.

**Capital** - reports on capital projects and major repairs to housing and community buildings.

**CMHC** - reports on the operations of the CMHC Housing Program.

**Community Based Services** - reports on the operations of the community's health program.

**Community Infrastructure** - reports on the operations and maintenance of infrastructure.

**Education** - reports on the operations of the education programs.

**Lands and Membership** - reports on administration of lands and membership.

**Post Secondary** - reports on funding received and spent to provide post secondary opportunities to Members of the First Nation.



# Kawacatoose First Nation

## Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

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### 16. Segments (Continued from previous page)

**Social Delivery** - reports on the delivery of social programs.

Inter-segment transfers are recorded at their exchange amount. The accounting policies of the segments are the same as those described in Note 3.

Details of the segment revenues and expenses are provided in the accompanying schedules. There are no revenues or expenses that have not been allocated to a segment.

### 17. Budget information

The budget was approved by Chief and Council of Kawacatoose First Nation in March 2022. The budget was based on expected recurring funding for core programming and did not include adjustments for one time funding. No amounts have been budgeted for amortization. Loan payments totaling \$676,000 were included as expenses in the budget approved by Chief and Council, but have not been included in the consolidated budget as they would not be in accordance with Canadian public sector accounting standards.

### 18. Scope of Operations

Kawacatoose First Nation receives a significant portion of its revenue from the Government of Canada as a result of Treaties entered into with the Crown in Right of Canada. Indigenous Services Canada administers these Treaties on behalf of the Government of Canada under the terms and conditions of the *Indian Act*. The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these Treaties.

### 19. Indigenous Services Canada (ISC) reconciliation

ISC funding per confirmation	19,579,345
Add:	
Deferred revenue, beginning of year	4,656,705
Deduct:	
Deferred revenue, end of year	(6,024,171)
	18,211,879

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# Kawacatoose First Nation

## Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

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### 20. Financial Instruments

The First Nation as part of its operations carries a number of financial instruments. It is management's opinion that the First Nation is not exposed to significant interest, currency or credit risks arising from these financial instruments except as otherwise disclosed.

#### ***Credit Risk***

Credit risk is the risk of financial loss because a counter party to a financial instrument fails to discharge its contractual obligations. The carrying amount of accounts receivable represents the maximum exposure to credit risk.

Accounts receivable from two entities represents 88% of total receivables as at March 31, 2023 (2022 - five entities representing 96%). As at March 31, 2023, \$921,283 (2022 - \$1,636,832) of accounts receivable was aged less than 30 days, \$nil (2022 - \$nil) was aged 30 - 90 days, and \$110,863 (2022 - \$525,265) was aged over 90 days.

#### ***Risk management***

The First Nation manages its credit risk by performing regular credit assessments and providing allowances for potentially uncollectible accounts receivable. The First Nation believes there is limited credit risk as the majority of accounts receivable is due from the Government of Canada and other large funders.

#### ***Interest rate risk***

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk. The First Nation is exposed to interest rate risk primarily relating to long-term debt. In seeking to minimize the risks from interest rate fluctuations, the First Nation manages exposure through obtaining debt with a combination of fixed and variable rates and entering into agreements with Canada Mortgage and Housing Corporation (CMHC) to provide subsidy for the payment of principal and interest on the related loans from CMHC.

#### ***Liquidity Risk***

Liquidity risk is the risk that the First Nation will encounter difficulty in meeting obligations associated with financial liabilities that are settled in cash. The First Nation enters into transactions to purchase goods and services for which repayment is required at various maturity dates.

The First Nation manages the liquidity risk resulting from accounts payable and accruals, deferred revenue, long-term debt and capital leases by collecting accounts receivable, maintaining liquid assets and through an authorized operating line of credit of up to \$200,000.

### 21. Comparative figures

Certain comparative figures have been reclassified to conform with current year's presentation.



**Kawacatoose First Nation**  
**Schedule of Consolidated Expenses by Object**  
*For the year ended March 31, 2023*

	2023	2022
<b>Consolidated expenses by object</b>		
Salaries and benefits	7,091,090	5,966,643
Retail cost of sales	3,347,736	3,241,605
Supplies	1,838,659	2,149,582
Travel	1,991,108	1,044,072
Amortization of tangible capital assets	1,805,037	1,719,324
Contracted services	1,584,300	3,257,678
Student	1,506,789	1,383,129
Social assistance	1,028,861	666,146
Repairs and maintenance	911,355	340,108
Professional fees	642,935	297,897
Honouraria	420,812	735,800
Member assistance	470,146	348,719
Training	380,100	165,795
Insurance	352,809	314,630
Covid supplies	319,806	395,663
Utilities	297,361	239,499
Bank charges and interest	250,362	286,044
Catering and meals	245,766	36,148
Senior and youth programs	159,235	149,294
Office	155,932	147,837
Telephone	104,314	125,899
Cultural development	44,020	41,594
Interest - Kawacatoose TLE	40,000	40,000
Rent paid on behalf of CMHC	38,445	29,090
Bad debts	2,303	2,549
Perimeter security	-	509,508
Food security	-	144,007
Recovery of prior year expenses	-	(233,501)
Administration	(28,500)	-
	<b>25,000,781</b>	23,544,759



**Kawacatoose First Nation**  
**Ottawa Trust Funds**  
**Consolidated Schedule of Segment Revenues and Expenses**  
*For the year ended March 31, 2023*

	<b>2023</b>	<b>2022</b>
<b>Revenues</b>		
Lease income	5,530	39,654
Interest	2,103	3,299
<b>Surplus before transfers</b>	<b>7,633</b>	42,953
<b>Transfers between programs</b>	<b>-</b>	(140,384)
<b>Surplus (deficit)</b>	<b>7,633</b>	(97,431)



**Kawacatoose First Nation**  
**Band Government**  
**Consolidated Schedule of Segment Revenues and Expenses**  
*For the year ended March 31, 2023*

	<b>2023</b>	<b>2022</b>
<b>Revenues</b>		
Indigenous Services Canada	2,479,314	2,603,947
Other	378,062	423,795
Touchwood Child & Family Services Inc - prevention	337,030	184,808
Touchwood Agency Tribal Council Inc.	52,000	97,207
	<b>3,246,406</b>	3,309,757
<b>Expenses</b>		
Travel	615,443	372,220
Member assistance	465,346	348,719
Salaries and benefits	419,393	465,727
Professional fees	405,496	273,013
Supplies	311,849	282,234
Contracted services	273,231	939,028
Catering and meals	190,317	6,516
Honouraria	90,727	77,700
Covid supplies	89,988	145,963
Utilities	80,865	68,125
Training	75,390	87,420
Telephone	67,085	90,178
Senior and youth programs	40,522	69,493
Rent paid on behalf of CMHC	38,445	29,090
Student	18,271	20,700
Cultural development	14,210	8,496
Bank charges and interest	7,819	36,174
Bad debts	2,303	2,549
Repairs and maintenance	1,427	14,765
Perimeter security	-	509,508
Food security	-	144,007
Recovery of prior year expenses	-	(233,501)
Administration	(740,283)	(424,435)
	<b>2,467,844</b>	3,333,689
<b>Surplus (deficit) before transfers</b>	<b>778,562</b>	(23,932)
<b>Transfers between programs</b>	<b>-</b>	140,384
<b>Surplus</b>	<b>778,562</b>	116,452



**Kawacatoose First Nation**  
**Band Project Revenue**  
**Consolidated Schedule of Segment Revenues and Expenses**  
*For the year ended March 31, 2023*

	<b>2023</b>	<b>2022</b>
<b>Revenues</b>		
Indigenous Services Canada	263,033	313,165
Retail sales	4,182,956	4,005,771
First Nations Trust	1,197,336	538,605
Dakota Dunes CDC	356,947	97,000
Touchwood Agency Tribal Council Inc.	259,995	546,461
Heritage Canada	127,477	-
Other	58,649	58,172
BHP Billiton	15,000	580,000
	<b>6,461,393</b>	6,139,174
<b>Expenses</b>		
Retail cost of sales	3,347,736	3,241,605
Salaries and benefits	1,112,501	803,072
Travel	486,935	202,575
Supplies	337,543	158,658
Repairs and maintenance	333,402	18,768
Honouraria	316,435	532,715
Bank charges and interest	203,914	211,530
Contracted services	198,818	766,860
Office	114,649	130,013
Training	59,347	3,149
Senior and youth programs	54,020	32,029
Amortization of tangible capital assets	20,887	21,475
Utilities	15,646	13,113
Professional fees	14,505	14,909
Telephone	9,543	12,479
Catering and meals	5,300	(6,400)
Member assistance	4,000	-
Cultural development	2,400	300
Insurance	2,160	118
Covid supplies	-	85,050
	<b>6,639,741</b>	6,242,018
<b>Deficit before transfers</b>	<b>(178,348)</b>	(102,844)
<b>Transfers between programs</b>	<b>171,674</b>	-
<b>Deficit</b>	<b>(6,674)</b>	(102,844)



**Kawacatoose First Nation**  
**Capital**  
**Consolidated Schedule of Segment Revenues and Expenses**  
*For the year ended March 31, 2023*

	<b>2023</b>	<b>2022</b>
<b>Revenues</b>		
Indigenous Services Canada	740,710	1,193,894
Other	23,641	586
	<b>764,351</b>	1,194,480
<b>Expenses</b>		
Amortization of tangible capital assets	1,589,246	1,495,523
Contracted services	116,411	47,296
Repairs and maintenance	27,245	-
Supplies	19,436	19,716
Catering and meals	2,432	-
Salaries and benefits	899	-
Travel	564	-
Honouraria	400	-
Utilities	-	5,201
	<b>1,756,633</b>	1,567,736
<b>Deficit before other item</b>	<b>(992,282)</b>	(373,256)
<b>Other item</b>		
Gain on disposal of tangible capital assets	185,000	-
<b>Deficit</b>	<b>(807,282)</b>	(373,256)



**Kawacatoose First Nation**  
**CMHC**  
**Consolidated Schedule of Segment Revenues and Expenses**  
*For the year ended March 31, 2023*

	<b>2023</b>	<b>2022</b>
<b>Revenues</b>		
Canada Mortgage and Housing Corporation	207,837	519,457
CMHC rental	124,464	124,464
	<b>332,301</b>	643,921
<b>Expenses</b>		
Amortization of tangible capital assets	162,911	162,911
Repairs and maintenance	69,660	47,737
Bank charges and interest	35,289	29,989
Insurance	28,500	27,800
Administration	21,780	21,955
Professional fees	13,600	9,975
Salaries and benefits	1,200	42,444
Contracted services	-	1,946
	<b>332,940</b>	344,757
<b>Surplus (deficit)</b>	<b>(639)</b>	299,164



**Kawacatoose First Nation**  
**Community Based Services**  
**Consolidated Schedule of Segment Revenues and Expenses**  
*For the year ended March 31, 2023*

	<b>2023</b>	<b>2022</b>
<b>Revenues</b>		
Indigenous Services Canada	2,670,728	2,533,684
Touchwood Agency Tribal Council Inc.	73,653	143,654
Other	9,132	4,761
	<b>2,753,513</b>	2,682,099
<b>Expenses</b>		
Salaries and benefits	1,530,142	989,564
Travel	270,044	203,183
Supplies	191,826	336,139
Contracted services	170,599	850,465
Repairs and maintenance	84,279	20,942
Training	66,987	17,291
Senior and youth programs	64,693	47,772
Catering and meals	44,043	33,372
Amortization of tangible capital assets	31,993	39,415
Office	25,729	550
Professional fees	16,362	-
Telephone	11,935	10,039
Utilities	11,229	6,529
Honouraria	10,750	14,350
Insurance	10,337	2,496
Cultural development	7,844	24,188
Student	1,223	210
Bank charges and interest	(115)	1,631
	<b>2,549,900</b>	2,598,136
<b>Surplus before capital adjustment</b>	<b>203,613</b>	83,963
<b>Capital adjustment</b>	<b>-</b>	(86,400)
<b>Surplus (deficit)</b>	<b>203,613</b>	(2,437)



**Kawacatoose First Nation**  
**Community Infrastructure**  
**Consolidated Schedule of Segment Revenues and Expenses**  
*For the year ended March 31, 2023*

	<b>2023</b>	<b>2022</b>
<b>Revenues</b>		
Indigenous Services Canada	3,370,058	2,350,577
Other	1,710	-
	<b>3,371,768</b>	2,350,577
<b>Expenses</b>		
Salaries and benefits	826,592	467,546
Contracted services	618,837	364,320
Supplies	474,968	829,439
Insurance	304,791	280,545
Repairs and maintenance	297,591	27,711
Administration	138,080	91,667
Utilities	120,502	99,433
Travel	71,046	34,604
Training	19,628	9,135
Telephone	11,282	1,613
Catering and meals	2,174	375
Honouraria	200	-
Office	-	132
	<b>2,885,691</b>	2,206,520
<b>Surplus before capital adjustment</b>	<b>486,077</b>	144,057
<b>Capital adjustment</b>	<b>-</b>	86,400
<b>Surplus</b>	<b>486,077</b>	230,457



**Kawacatoose First Nation**  
**Education**  
**Consolidated Schedule of Segment Revenues and Expenses**  
*For the year ended March 31, 2023*

	<b>2023</b>	<b>2022</b>
<b>Revenues</b>		
Indigenous Services Canada		
Deferred revenue - ending	(112,532)	(350,227)
Deferred revenue - opening	350,227	217,653
Fixed	4,858,421	4,714,359
Flexible	-	134,076
	<b>5,096,116</b>	4,715,861
Touchwood Agency Tribal Council Inc.		
Other	558,250	267,915
	33,364	-
	<b>5,687,730</b>	4,983,776
<b>Expenses</b>		
Salaries and benefits	2,529,176	2,705,635
Administration	436,285	220,036
Travel	427,484	120,458
Supplies	377,789	383,024
Covid supplies	229,818	-
Student	204,273	82,279
Professional fees	172,972	-
Contracted services	104,690	81,599
Repairs and maintenance	95,631	210,152
Utilities	68,323	40,932
Training	28,783	12,210
Cultural development	19,566	8,610
Telephone	7,591	7,765
Insurance	7,021	3,671
Honouraria	2,100	111,035
Catering and meals	1,500	-
Bank charges and interest	1,320	4,382
Office	-	8,697
	<b>4,714,322</b>	4,000,485
<b>Surplus before transfers</b>	<b>973,408</b>	983,291
<b>Transfers between programs</b>	<b>(221,674)</b>	-
<b>Surplus</b>	<b>751,734</b>	983,291



**Kawacatoose First Nation**  
**Lands and Membership**  
**Consolidated Schedule of Segment Revenues and Expenses**  
*For the year ended March 31, 2023*

	<b>2023</b>	<b>2022</b>
<b>Revenue</b>		
Indigenous Services Canada	<b>279,359</b>	462,536
<b>Expenses</b>		
Salaries and benefits	230,580	220,376
Interest - Kawacatoose TLE	40,000	40,000
Travel	29,937	70,620
Supplies	17,928	54,944
Contracted services	6,764	143,240
Student	3,345	1,511
Training	2,156	-
Repairs and maintenance	200	-
Catering and meals	-	1,885
Telephone	(4,822)	2,381
	<b>326,088</b>	534,957
<b>Deficit before transfers</b>	<b>(46,729)</b>	(72,421)
<b>Transfers between programs</b>	<b>50,000</b>	-
<b>Surplus (deficit)</b>	<b>3,271</b>	(72,421)



**Kawacatoose First Nation**  
**Post Secondary**  
**Consolidated Schedule of Segment Revenues and Expenses**  
*For the year ended March 31, 2023*

	<b>2023</b>	<b>2022</b>
<b>Revenues</b>		
Indigenous Services Canada	1,604,363	1,544,435
Other	5,712	-
	<b>1,610,075</b>	1,544,435
<b>Expenses</b>		
Student	1,279,677	1,278,429
Salaries and benefits	105,779	98,879
Administration	81,980	80,036
Supplies	73,822	59,330
Travel	51,712	11,140
Office	15,554	8,445
Utilities	796	6,166
Bank charges and interest	755	1,316
Telephone	-	694
	<b>1,610,075</b>	1,544,435
<b>Surplus</b>	<b>-</b>	<b>-</b>



**Kawacatoose First Nation**  
**Social Delivery**  
**Consolidated Schedule of Segment Revenues and Expenses**  
*For the year ended March 31, 2023*

	<b>2023</b>	<b>2022</b>
<b>Revenue</b>		
Indigenous Services Canada		
Deferred revenue - ending	(1,564,970)	(1,330,218)
Deferred revenue - opening	1,330,218	1,059,703
Flexible	1,659,359	1,368,094
Fixed	240,164	129,279
Set	43,427	28,325
	<b>1,708,198</b>	1,255,183
<b>Expenses</b>		
Social assistance	1,028,861	666,146
Salaries and benefits	334,828	173,400
Training	127,809	36,590
Contracted services	94,950	62,924
Travel	37,943	29,272
Administration	33,658	10,741
Supplies	33,498	26,098
Professional fees	20,000	-
Repairs and maintenance	1,920	33
Telephone	1,700	750
Bank charges and interest	1,380	1,022
Member assistance	800	-
Honouraria	200	-
Covid supplies	-	164,650
Catering and meals	-	400
	<b>1,717,547</b>	1,172,026
<b>Surplus (deficit)</b>	<b>(9,349)</b>	83,157