

**Muskowekwan First Nation
Consolidated Financial Statements
March 31, 2024**

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Muskowekwan First Nation
Management's Responsibility for Financial Reporting
March 31, 2024

To the Members of Muskowekwan First Nation:

The accompanying consolidated financial statements of Muskowekwan First Nation are the responsibility of management and have been approved by Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

Chief and Council is responsible for overseeing management in the performance of its financial reporting responsibilities and for approving the consolidated financial statements. Chief and Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors.

Chalupiak & Associates CPA Professional Corporation, an independent firm of Chartered Professional Accountants, is appointed by Chief and Council to audit the consolidated financial statements and report directly to the Members; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both Chief and Council and management to discuss their audit findings.

On behalf of Muskowekwan First Nation:

Original on file

Muskowekwan First Nation

01/27/2025

Date



Chalupiak & Associates CPA Professional Corporation

Chartered Professional Accountants
3261 Saskatchewan Drive
Regina, Saskatchewan S4T 6S4
Phone: 306-359-3711 Fax: 306-569-3030

Independent Auditors' Report

To the Members of
Muskowekwan First Nation

Opinion

We have audited the consolidated financial statements of Muskowekwan First Nation and its subsidiaries and segments (the "Group"), which comprise the consolidated statement of financial position as at March 31, 2024, and the consolidated statements of operations, accumulated surplus, change in net debt and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at March 31, 2024, and the results of its consolidated operations, its consolidated accumulated surplus, its changes in its consolidated net debt, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAS).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance (TCWG) are responsible for overseeing the Group's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- ♦ Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ♦ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- ♦ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ♦ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- ♦ Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- ♦ Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.
- ♦ Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Regina, Saskatchewan
January 28, 2025**

Chalupiak & Associates
CPA Professional Corporation
Chartered Professional Accountants

Muskowekwan First Nation
Consolidated Statement of Financial Position
March 31, 2024

	2024	2023
Financial Assets		
Cash and cash equivalents (Note 3)	\$ 3,883,911	\$ 3,929,679
Restricted cash (Note 3)	4,205,515	6,149,609
Restricted cash - CMHC (Note 3)	563,763	354,581
Trust funds held by federal government (Notes 3 and 4)	306,180	321,491
Accounts receivable (Note 5)	3,594,253	1,320,061
Due from related parties (Note 6)	199,645	535,986
Investment in government business enterprises (Notes 7 and 8)	6,345,348	5,982,365
Portfolio investments (Note 9)	12,105	12,105
	<u>19,110,720</u>	<u>18,605,877</u>
Liabilities		
Bank indebtedness (Note 10)	451,724	156,955
Accounts payable (Note 11)	1,880,325	1,743,103
Deferred revenue (Note 12)	10,159,880	10,804,213
Due to related parties (Note 13)	907,042	919,882
Current portion of long-term debt (Note 14)	6,222,340	204,911
Current portion of CMHC mortgages (Note 15)	479,105	470,688
Long-term debt (Note 14)	6,812,200	5,565,524
CMHC mortgages (Note 15)	4,804,017	4,651,232
	<u>31,716,633</u>	<u>24,516,508</u>
Net debt	<u>(12,605,913)</u>	<u>(5,910,631)</u>
Non-financial Assets		
Capital assets (Note 16)	36,868,630	30,698,299
Prepaid expenses (Note 17)	-	13,158
Inventory (Note 18)	8,957	7,120
	<u>36,877,587</u>	<u>30,718,577</u>
Accumulated Surplus (Note 19)	<u>\$ 24,271,674</u>	<u>\$ 24,807,946</u>

Approved on behalf of the Muskowekwan First Nation:

_____, Chief

_____, Councilor

The accompanying notes are an integral part of the financial statements

Muskowekwan First Nation
Consolidated Statement of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Revenue			
Indigenous Services Canada (ISC)	\$ 11,403,458	\$ 18,970,469	\$ 18,476,891
Trust funds held by federal government	-	54,689	79,690
Touchwood Agency Tribal Council (TATC)	387,456	1,182,775	1,161,800
Touchwood Child & Family Services Inc. (TCFS)	-	571,736	655,495
Canada Mortgage and Housing Corporation (CMHC)	-	575,340	976,895
First Nation Trust funds (FNT)	680,000	978,407	735,735
Gaming revenue	1,570,400	865,713	1,063,797
Land lease revenue	246,130	212,820	267,104
Nature Smart Climate Solutions Fund (NSCSF)	-	23,275	474,794
Healthy Canadians and Communities Fund (HCCF)	-	38,011	-
Local Food Infrastructure Fund (LFIF)	-	290,491	170,491
Rural Transit Solutions Fund	-	934,003	-
Dakota Dunes CDC	50,000	543,866	337,792
Western Economic Diversification Canada	-	-	164,721
Gain in government business enterprises	-	478,428	46,510
Investment income (dividends)	-	570,000	48,229
Insurance proceeds	-	-	348,930
Indigenous Gaming Regulators	136,800	22,891	35,145
Rental income & user fees	182,000	537,461	496,582
Interest income	16,412	32,341	47,778
Other revenue	1,814,361	2,356,109	2,526,825
Gain (loss) from capital assets disposal	-	(11,100)	-
Deferred revenue - prior year	27,852	10,804,213	6,376,326
Deferred revenue - current year	-	(10,159,880)	(10,804,213)
	16,514,869	29,872,058	23,687,317
Expenses			
Treaties and Indigenous Government (Schedule 1)	-	216,663	3,391,285
Community Infrastructure (Schedule 2)	1,669,953	2,603,246	2,271,914
Economic Development (Schedule 3)	-	298,542	236,054
Education (Schedule 4)	4,548,832	5,900,668	5,925,341
Indigenous Government Support (Schedule 5)	2,248,950	2,266,444	1,925,903
Land Management (Schedule 6)	435,684	440,727	519,184
Social Development (Schedule 7)	1,604,703	2,657,248	2,734,396
First Nation Child & Family Services (Schedule 8)	1,525,000	1,997,662	962,645
Registration and Membership (Schedule 9)	-	10,341	9,087
Health Services (Schedule 10)	1,136,108	1,798,383	2,777,034
CMHC Housing (Schedule 11)	-	690,748	572,180
Other Band Programs (Schedule 12)	268,732	7,243,949	1,929,781
Muskowekwan Gaming Inc. (Schedule 13)	1,478,756	1,192,015	1,304,598
Muskowekwan Family Healing & Wellness Centre Inc. (Schedule 14)	1,554,000	668,914	356,735
Amortization (Schedule 15)	-	2,422,782	1,933,922
	16,470,718	30,408,332	26,850,059

The accompanying notes are an integral part of the financial statements

Muskowekwan First Nation
Consolidated Statement of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Current surplus (deficit)	\$ 44,151	\$ (536,274)	\$ (3,162,743)

The accompanying notes are an integral part of the financial statements

Muskowekwan First Nation
Consolidated Statement of Accumulated Surplus
For the year ended March 31, 2024

	2024	2023
Surplus at beginning of year	\$ 24,807,946	\$ 27,970,689
Current deficit	(536,274)	(3,162,743)
Surplus at end of year	\$ 24,271,672	\$ 24,807,946

The accompanying notes are an integral part of the financial statements

Muskowekwan First Nation
Consolidated Statement of Change in Net Debt
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Current deficit	\$ 44,151	\$ (536,274)	\$ (3,162,743)
Acquisition of capital assets	-	(8,644,111)	(2,560,427)
Amortization of capital assets	-	2,422,782	1,933,921
Gain (loss) on disposal of capital assets	-	11,100	-
Proceeds of disposal of capital assets	-	39,900	-
	-	(6,170,329)	(626,506)
Acquisition of prepaid asset	-	-	(13,158)
Use of prepaid asset	-	13,158	64,068
	-	13,158	50,910
Acquisition of inventory	-	(8,957)	(7,120)
Use of inventory	-	7,120	4,412
	-	(1,837)	(2,708)
Increase (decrease) in net financial assets	44,151	(6,695,282)	(3,741,047)
Net debt at beginning of year	(5,910,631)	(5,910,631)	(2,169,584)
Net debt at end of year	\$ (5,866,480)	\$ (12,605,913)	\$ (5,910,631)

The accompanying notes are an integral part of the financial statements

Muskowekwan First Nation
Consolidated Statement of Cash Flows
For the year ended March 31, 2024

	2024	2023
Cash flows from		
Operating activities		
Current surplus (deficit)	\$ (536,274)	\$ (3,162,743)
Amortization	2,422,782	1,933,921
Gain (loss) on disposal of capital assets	11,100	-
Earnings from investment in business partnerships	(543,943)	(82,802)
Loss from investment in incorporated businesses	65,515	36,292
	1,419,180	(1,275,332)
Change in non-cash operating working capital		
Accounts receivable	(2,274,192)	(205,098)
Inventory	(1,837)	(2,708)
Prepaid expenses	13,158	50,910
Accounts payable	137,224	24,225
Deferred revenue	(644,333)	4,427,887
Trust funds held by federal government	15,311	(18,267)
	(1,335,489)	3,001,617
Capital activities		
Acquisition of capital assets	(8,644,115)	(2,560,428)
Proceeds of disposal of capital assets	39,900	-
	(8,604,215)	(2,560,428)
Financing activities		
Due from related parties	336,342	(16,646)
Due to related parties	(12,840)	(12,840)
Long-term debt - repayment	(224,532)	(293,918)
Long-term debt - proceeds	7,488,638	3,796,748
CMHC mortgages - repayment	(482,516)	(468,374)
CMHC mortgages - proceeds	643,718	-
	7,748,810	3,004,970
Investing activities		
Restricted cash - CMHC	(209,182)	(104,328)
Withdrawals from business partnerships	115,445	-
	(93,737)	(104,328)
Increase in cash and cash equivalents	(2,284,631)	3,341,831
Cash and cash equivalents, beginning of year	9,922,333	6,580,502
Cash and cash equivalents, end of year	\$ 7,637,702	\$ 9,922,333

The accompanying notes are an integral part of the financial statements

Muskowekwan First Nation
Consolidated Statement of Cash Flows, continued
For the year ended March 31, 2024

	2024	2023
Represented by		
Cash	\$ 3,883,911	\$ 3,929,679
Bank indebtedness	(451,724)	(156,955)
Restricted cash	4,205,515	6,149,609
	\$ 7,637,702	\$ 9,922,333

The accompanying notes are an integral part of the financial statements

Muskowekwan First Nation
Notes to Consolidated Financial Statements
March 31, 2024

1. Operations

The Muskowekwan First Nation ("the First Nation") is located in the province of Saskatchewan, Canada on Treaty 4 territory and provides various services to its members. These financial statements include the First Nation's government and all related entities that are accountable to the First Nation and are either owned or controlled by the First Nation.

The office of the First Nation is physically located on the Muskowekwan I.R. 85 and their mailing address is P.O. Box 249, Lestock, Saskatchewan, S0A 2G0, Canada.

2. Basis of presentation and significant accounting policies

These financial statements are prepared in accordance with Canadian public sector accounting standards for governments as recommended by the Public Sector Accounting Board.

(a) Reporting entity

The Muskowekwan First Nation reporting entity includes the Muskowekwan First Nation's government and all related entities that are controlled by the First Nation.

(b) Principles of consolidation

All controlled entities are fully consolidated on a line-by-line basis except for the commercial enterprises which meet the definition of government business enterprise, which are included in the consolidated statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Organizations that were fully consolidated in the fiscal year include:

Muskowekwan Gaming Inc.;
Muskowekwan Family Healing & Wellness Centre Inc.;
Muskowekwan Treaty Land Entitlement - Revenue Account;
Muskowekwan Business Development Company Ltd.; and,
211413 Saskatchewan Inc.

Under the modified equity method of accounting, only Muskowekwan First Nation's investment in the government business enterprise and the enterprise's net income (loss) and other changes in equity are recorded. No adjustment is made for accounting policies of the enterprise that are different from those of Muskowekwan First Nation.

Organizations accounted for on a modified equity basis include:

Muskowekwan Gas Bar & Confectionary Ltd.;
Muskowekwan Resources Ltd.;
Muskowekwan Business Development Company II Ltd.; and,
MFN Land Development Limited Partnership (including its general partner 102048326 Saskatchewan Ltd.)

(c) Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or to finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale. Non-financial assets include capital assets, prepaid expenses and inventory.

2. Basis of presentation and significant accounting policies, continued

(d) Net debt

The financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt is determined by its financial assets less liabilities. Net debt does not include non-financial assets.

(e) Other economic interests

The First Nation is a member of the Touchwood Agency Specific Claim. Touchwood Agency Specific Claim represents five First Nations, whose purpose is to negotiate a specific claim with regards to Indigenous Services Canada's alleged mismanagement of funds of the Touchwood Agency during the period 1920 to 1924.

The First Nation is a member of the Touchwood Agency Band Misadministration Claim Trust. Touchwood Agency Band Misadministration Claim Trust represents five First Nations who are the beneficiaries of the Trust. The purpose of the Trust is to jointly advance the claims of the First Nations with regards to Indigenous Services Canada's alleged mismanagement of funds of the Touchwood Agency during the period 1920 to 1924.

The First Nation is a member of Touchwood Child & Family Services Inc. ("TCFS"). TCFS is an organization of six member Nations, whose purpose it to provide Child and Family services to the member Nations.

The First Nation is a member of Touchwood Post Secondary Program Inc. Touchwood Post Secondary Program Inc. is an organization of four member Nations, whose purpose is to provide education support services to the member Nations.

The First Nation is a member of Touchwood Agency Tribal Council Inc. ("TATC"). TATC is an organization of four member Nations, whose purpose is to provide services to the member Nations.

The First Nation does not share in the control or profit (loss) of the above entities and the above entities have not been consolidated in the financial statements of the First Nation.

The First Nation is a member of several other entities. The First Nation does not have a share in the control or profit (loss) of these entities. As a result, these entities have not been reported in these consolidated financial statements.

(f) Liability for contaminated site

A liability for remediation of a contaminated site is recognized at the best estimate of the amounts required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2024. No contaminated sites have been identified as at March 31, 2024.

(g) Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks net of bank overdrafts and term deposits having a maturity of three months or less at acquisition which are held for the purpose of meeting short-term cash commitments. Cash subjected to restrictions that prevent its use for current purposes is included in restricted cash.

2. Basis of presentation and significant accounting policies, continued

(h) Restricted cash

Restricted cash consists of cash and cash equivalents held for specific purposes as defined by various agreements.

(i) Trust funds

Funds earned and held in trust on behalf of First Nation members by the Government of Canada. Trust moneys consist of:

- Capital Trust moneys are Trust moneys that come from the sale of the First Nation's surrendered lands, from an interest in the land or from the sale of the First Nation's non-renewable resources; and,
- Revenue Trust moneys generated primarily through land leasing transactions or interest earned on deposits held in Trust.

Revenues from Trust moneys are recognized when measurable, earned and collection is reasonably assured. These moneys are reported on by the Government of Canada.

(j) Capital assets

Capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset.

Leases that transfer substantially all the benefits and risks of ownership to the lessee are recorded as capital leases. Accordingly, at the inception of the leases, the capital asset and related lease obligations are recorded at an amount equal to the present value of future lease payments discounted at the lower of the interest rate inherent in the lease contracts and Muskowekwan First Nation's incremental cost of borrowing.

Amortization is provided for using the straight-line method or declining balance method, as follows:

Buildings	25 years Straight line
Vehicles	30 % Declining balance
Equipment	3-10 years Straight line
Infrastructure	25-40 years Straight line
Band Housing	25 years Straight line
CMHC Housing	25 years Straight line

Capital assets are written down when conditions indicate that they no longer contribute to Muskowekwan First Nation's ability to provide goods and services, or when the value of future economic benefits associated with the capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

2. Basis of presentation and significant accounting policies, continued

(j) Capital assets, continued

Contributed capital assets are recorded into revenues at their fair value on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Transfers of capital assets from related parties are recorded at carrying value.

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as capital assets. Land is not amortized. Assets under construction (AUC) are not amortized until the asset is available to be put into service.

(k) Asset retirement obligation

A liability for an asset retirement obligation is recognized at the best estimate of the amount required to retire a capital asset at the financial statement date when there is a legal obligation for the First Nation to incur retirement costs, the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made.

The best estimate of the liability includes all costs directly attributable to asset retirement activities, based on information available at year-end. The best estimate of an asset retirement obligation incorporates a present value technique, when the cash flows required to settle or otherwise extinguish an asset retirement obligation are expected to occur over extended future periods. When a liability for an asset retirement obligation is initially recognized, a corresponding asset retirement cost is capitalized to the carrying amount of the related capital asset. The asset retirement cost is amortized over the useful life of the related asset. Asset retirement obligations which are incurred incrementally with use of the asset are recognized in the period incurred with a corresponding asset retirement cost expensed in the period.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. The First Nation recognizes period-to-period changes to the liability due to the passage of time as accretion expense. Changes to the liability arising from revisions to either the timing, the amount of the original estimate of undiscounted cash flows or the discount rate are recognized as an increase or decrease to the carrying amount of the related capital asset. The First Nation continues to review the possibility of a liability until it would be settled or otherwise extinguished. Disbursements made to settle the liability would be deducted from the reported liability when they are made.

(l) Use of estimates

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of capital assets.

2. Basis of presentation and significant accounting policies, continued

(m) Revenue recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Rental income and lease revenues are recognized over the rental term. Other revenues from services provided by the First Nation are recognized when the services have been provided. Muskowekwan Gaming Inc. revenue is recognized when the bingo events have occurred. Interest revenue is recognized on an accrual basis. Insurance proceeds are recognized when measurable, earned and collection is reasonably assured.

(n) Financial instruments

The First Nation recognizes its financial instruments when the First Nation becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value. The First Nation subsequently measures all financial instruments at cost except for the portfolio investments in equity instruments that are quoted in an active market are measured at fair value. Transaction costs are added to the carrying amount for those financial instruments subsequently measured at cost.

Financial instruments includes cash, restricted cash, accounts receivable, portfolio investments, accounts payable and accrued liabilities.

(o) Internal charges and transfers

The central administration office provides services to other program areas. To recognize the cost of these services, some funding agreements allow for a percentage of revenue to be allocated to cover these expenses. At the discretion of the First Nation, a corresponding revenue and expense may be recorded and referred to as "Administration fees - internal allocation."

(p) Segment accounting

The First Nation conducts its business through reportable segments. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives, aid in resource allocation decisions and to assess operational performance.

For each reported segment, revenues and expenses represent both amounts that are directly attributed to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

Muskowekwan First Nation
Notes to Consolidated Financial Statements
March 31, 2024

3. Cash and cash equivalents

This note is comprised of the following:

Unrestricted cash: Bank accounts used to facilitate day to day normal operations.

Restricted cash: Bank accounts that are restricted to a specific purpose as per the terms of an existing agreement. In some cases, these accounts are controlled by a project manager or held in a lawyers' trust account.

Restricted cash - CMHC: Under the terms of an agreement with Canada Mortgage and Housing Corporation, Muskowekwan First Nation must set aside funds annually for the repair, maintenance and replacement of worn out assets. These funds are to be held in a separate bank account and invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as otherwise approved by the Canada Mortgage and Housing Corporation with any interest earned to be credited as revenue to the Replacement Reserve Fund and the Operating Reserve Fund.

Trust funds held by federal government: Revenues generated from land leases and/or head leases of reserve land are held in trust by the federal government for the benefit of the Muskowekwan First Nation.

	2024	2023
Unrestricted cash		
General operations	\$ 738,945	\$ 509,723
Sovereign Wealth Fund	439,017	-
Education operations	1,296,293	1,082,004
Health operations	23,794	246,793
CMHC operations	37,124	61,024
Muskowekwan Family Healing & Wellness Centre Inc.	-	50,643
Muskowekwan Gaming Inc.	3,221	30,441
Historical site	647,754	697,970
Term deposits	168,401	334,463
Other	529,362	916,618
	<hr/> 3,883,911	<hr/> 3,929,679
Restricted cash		
Capital projects	3,989,528	6,064,771
TLE Revenue account	9,603	1,361
Muskowekwan Ledcor Trust	-	4,041
Specific Claims Settlement Trust - Maurice Law	204,222	79,436
Lawyer's trust - McKercher LLP	2,162	-
	<hr/> 4,205,515	<hr/> 6,149,609
Restricted cash - CMHC		
CMHC Replacement Reserve	316,049	209,776
CMHC Operating Reserve	247,714	144,805
	<hr/> 563,763	<hr/> 354,581

Muskowekwan First Nation
Notes to Consolidated Financial Statements
March 31, 2024

3. Cash and cash equivalents, continued

Trust funds held by federal government		
Capital account	268,806	268,806
Revenue account	37,374	52,685
	<u>306,180</u>	<u>321,491</u>
	<u>\$ 8,959,369</u>	<u>\$ 10,755,360</u>

4. Trust funds held by federal government

The Trust funds held by federal government arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the office of the Auditor General of Canada. The management of these funds are primarily governed by Sections 63 to 69 of the Indian Act.

	2024	2023
Capital funds held in trust	\$ 268,806	\$ 268,806
Revenue funds held in trust	37,374	52,685
	<u>\$ 306,180</u>	<u>\$ 321,491</u>

	2024		2024		2024		2023
	Revenue		Capital		Total		Total
Surplus, beginning of year	\$ 52,685	\$	268,806	\$	321,491	\$	303,224
Withdrawals	(70,000)		-		(70,000)		(61,423)
Land leases	43,726		-		43,726		69,600
Interest earnings	10,963		-		10,963		10,090
Surplus, end of year	<u>\$ 37,374</u>	\$	<u>268,806</u>	\$	<u>306,180</u>	\$	<u>321,491</u>

Muskowekwan First Nation
Notes to Consolidated Financial Statements
March 31, 2024

5. Accounts receivable

	2024	2023
Due from members		
Advances	\$ 224,290	\$ 167,901
Rent	412,214	412,214
SIEF loans - employees	916	916
Total due from members	637,420	581,031
Due from others		
Dakota Dunes CDC	648,530	412,395
Muskowekwan Ledcor Trust - principal account	21,853	21,853
Touchwood Agency Tribal Council	430,456	220,278
CANDO	-	20,000
Others	4,700	37,400
Total due from others	1,105,539	711,926
Due from government and other government organizations		
Indigenous Services Canada (ISC)	1,311,135	30,222
CMHC - loan receivable	35,479	-
CMHC - subsidy	49,520	45,962
CMHC - special contribution	-	425,500
Indigenous Gaming Regulators Inc.	97,251	74,360
Rural Transit Solution Fund	934,003	-
Total due from government and other government organizations	2,427,388	576,044
	4,170,347	1,869,001
Less: allowance for doubtful accounts	(576,094)	(548,940)
Total accounts receivable	\$ 3,594,253	\$ 1,320,061

Muskowekwan First Nation
Notes to Consolidated Financial Statements
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6. Due from related parties

Transactions with related parties are in the normal course of business and are for fair consideration that is mutually agreed upon by the related parties.

Amounts due from related parties are unsecured, non-interest bearing and have no fixed repayment schedules.

	2024	2023
MFN Land Development Limited Partnership	\$ -	\$ 336,341
Muskowekwan Gas Bar & Confectionary Ltd.	199,645	199,645
	<u>\$ 199,645</u>	<u>\$ 535,986</u>

7. Investment in government business enterprises

Commercial enterprises are those organizations that meet the definition of government business enterprise as described by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants. Government business enterprises have the power to contract in their own name, have the financial and operating authority to carry on a business, sell goods and services to customers outside the First Nation government as their principal activity, and that can, in the normal course of their operations, maintain operations and meet liabilities from revenues received from outside the First Nation government.

All of the following entities are 100% owned by the Muskowekwan First Nation:

	Investment, start of year	Withdrawals	Share of earnings (loss)	Investment, end of year
Muskowekwan Gas Bar & Confectionary Ltd.	\$ 102,690	\$ -	\$ (20,665)	\$ 82,025
Muskowekwan Resources Ltd.	100	-	-	100
Muskowekwan Business Development Company II Ltd.	(76,485)	-	(44,850)	(121,335)
MFN Land Development Limited Partnership	5,956,060	(115,445)	543,943	6,384,558
	<u>\$ 5,982,365</u>	<u>\$ (115,445)</u>	<u>\$ 478,428</u>	<u>\$ 6,345,348</u>

Muskowekwan First Nation
Notes to Consolidated Financial Statements
March 31, 2024

8. Investment in government business enterprises - summary

Muskowekwan Resources Ltd. losses are not recorded under the modified equity basis due to Muskowekwan First Nation not being responsible for the losses or the loans.

	Muskowekwan Gas Bar & Confectionary Ltd.	Muskowekwan Resources Ltd.	Muskowekwan Business Development Company II Ltd.	MFN Land Development LP
Cash and cash equivalents	\$ 996	\$ -	\$ -	\$ 35,317
Accounts receivable	161,602	108	-	316,100
Prepaid expenses	1,600	-	-	-
Inventory	78,884	-	-	-
Property, plant & equipment	186,345	-	-	6,150,331
Due from related parties	-	80,355	1,000,132	-
Investments	-	16,354	3,674,477	-
Investment property	-	-	-	10,869,064
Total assets	\$ 429,427	\$ 96,817	\$ 4,674,609	\$ 17,370,812
Bank indebtedness	\$ 88,089	\$ 34	\$ -	\$ -
Accounts payable	59,668	-	-	367,443
Note payable	-	-	-	200,805
Deferred revenue	-	-	4,637,310	-
Due to related parties	199,645	849,743	158,533	-
Short-term debt	-	12,151,590	-	148,245
Long-term debt	-	-	-	10,269,759
Total liabilities	347,402	13,001,367	4,795,843	10,986,252
Share capital	1	101	100	-
Equity	82,024	(12,904,651)	(121,334)	6,384,560
Total equity	82,025	(12,904,550)	(121,234)	6,384,560
Total liabilities and equity	\$ 429,427	\$ 96,817	\$ 4,674,609	\$ 17,370,812

Muskowekwan First Nation
Notes to Consolidated Financial Statements
March 31, 2024

8. Investment in government business enterprises - summary, continued

	Muskowekwan Gas Bar & Confectionary Ltd.	Muskowekwan Resources Ltd.	Muskowekwan Business Development Company II Ltd.	MFN Land Development LP
Revenue	\$ 3,112,872	\$ -	\$ 12,840	\$ 1,404,112
Other income	7,499	-	-	-
Rebates (net of customer)	301,880	-	-	-
Investment income (loss)	-	(34,898)	(44,850)	-
	3,422,251	(34,898)	(32,010)	1,404,112
Cost of Sales	2,857,337	-	-	-
Expenses	585,579	1,307,023	12,840	860,169
	3,442,916	1,307,023	12,840	860,169
Net income (loss)	\$ (20,665)	\$ (1,341,921)	\$ (44,850)	\$ 543,943

MFN Land Development Limited Partnership

MFN Land Development Limited Partnership (the "Partnership") was created to operate the business of investing in, developing, constructing, operating and managing real estate and land, including the First Nation's fee simple lands. As part of its creation, the First Nation transferred \$9,312,448 of land at its carrying amount and received \$4,248,825 from the Partnership to pay off the related debt. The First Nation received 5,063,623 partnership units valued at \$1 each in return for the amounts transferred. Of the \$9,312,448 transferred, \$6,150,331 was originally contributed to the First Nation from Muskowekwan Treaty Land Entitlement Trust and \$3,162,117 had been obtained by the First Nation through its own source funds and financing. The land obtained from own source funds and funding plus purchases by the Partnership during the year have been presented as investment property in the summary financial information.

Principal repayments on long-term debt for this government business enterprise in each of the next five years, assuming all term debt is subject to contractual terms of repayment, are estimated as follows:

<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Thereafter</u>	<u>Total</u>
\$148,245	\$160,650	\$174,093	\$188,662	\$204,449	\$9,541,905	\$10,418,004

Muskowekwan First Nation
Notes to Consolidated Financial Statements
March 31, 2024

8. Investment in government business enterprises - summary, continued

Muskowekwan Resources Ltd.

Muskowekwan Resources Ltd. ("MRL") was created to participate with Encanto Potash Corp. ("EPC") in developing potash resources. MRL has entered into a head lease on certain lands owned by the First Nation, which it will sublease to the potash company.

MRL has a \$3 million demand debenture owing to First Nations and Métis Fund Inc. (now CIC Asset Management Inc, "CIC"), which bears interest at 12% per annum. At March 31, 2024, the total outstanding including accrued interest is \$12,151,590 (2023 - \$10,846,171). Security for the debenture and accrued unpaid interest includes a specific interest in certain EPC shares and warrants owned by MRL, and a security interest in all other assets of the company. Should these shares be sold, the proceeds would first be directed to the payment of the outstanding debenture principal and accrued interest. CIC would also receive 40% of any proceeds in excess of that amount. The debenture matured in 2017. CIC has advised it does not currently intend to take action to enforce its security under the debenture, but reserves the right to take such action at any time.

MRL's accumulated other comprehensive loss is the accumulated decline in the fair market value of investments held by MRL. A significant portion of the realized accumulated deficit is accrued interest on the debenture owing to CIC. The First Nation has no liability for these amounts, and therefore has not recorded any further losses on its investment in MRL once the carrying value of its investment was a nominal amount. The First Nation will only begin recognizing the investment when the value of the shares and warrants are sufficient to repay the outstanding debenture principal and accrued interest, or if CIC forgives a sufficient amount of the debenture principal and accrued interest.

Commitment

Muskowekwan Business Development Company Ltd. had entered into a head lease with Her Majesty the Queen (now His Majesty the King) in Right of Canada for 319 acres of reserve lands, which they are subleasing to Muskowekwan Business Development Company II Ltd. In 2017, Muskowekwan Business Development Company II Ltd. then entered into a sub-sublease for this land with Port Regina Limited Partnership for 98 years for which repayment has been received in the form of partnership units and cash.

9. Portfolio investments

The portfolio investments are recorded at cost as they are not quoted in an active market.

	2024	2023
IMI Brokerage	\$ 12,005	\$ 12,005
KDM Business Development Limited Partnership	100	100
Total	\$ 12,105	\$ 12,105

Muskowekwan First Nation
Notes to Consolidated Financial Statements
March 31, 2024

10. Bank indebtedness

The First Nation has an available overdraft up to \$300,000 at the Royal Bank of Canada ("RBC") which bears interest at RBC's prime rate plus 2.0%. As of March 31, 2024 there was \$nil (2023 - \$94,258) drawn on the overdraft with RBC, with outstanding cheques and deposits totaling a bank indebtedness of \$nil (2023 - \$156,955).

The First Nation has an available overdraft up to \$300,000 at the Canadian Imperial Bank of Commerce ("CIBC") which bears interest at CIBC's prime rate plus 0.50%. As of March 31, 2024 there was \$52,192 (2023 - \$nil) drawn on the overdraft with CIBC, with outstanding cheques totaling a bank indebtedness of \$347,096 (2023 - \$nil).

The Muskowekwan Family Healing & Wellness Centre Inc. has an available overdraft up to \$78,000 at Peace Hills Trust ("PHT") which bears interest at 24%. As of March 31, 2024 the account was overdrawn by \$77,974 (2023 - \$nil) with outstanding cheques totaling a bank indebtedness of \$104,628 (2023 - \$nil).

11. Accounts payable

	2024	2023
Due to others		
Trade payables & accrued liabilities	\$ 1,305,003	\$ 1,255,148
4 directions Child & Family Services Inc.	316,607	408,256
Wages payable	55,221	47,090
GST payable	15,244	10,033
Accrued interest on long-term debt	73,893	19,540
	<u>1,765,968</u>	<u>1,740,067</u>
Due to government and other government organizations		
Canada Revenue Agency	114,357	3,036
	<u>\$ 1,880,325</u>	<u>\$ 1,743,103</u>

Muskowekwan First Nation
Notes to Consolidated Financial Statements
March 31, 2024

12. Deferred revenue

	March 31, 2023	Revenue received, 2024	Revenue recognized, 2024	March 31, 2024
Roads operations & maintenance	\$ -	\$ 431,406	\$ (321,730)	\$ 109,676
Water systems	135,136	364,924	(416,998)	83,062
Waste water systems	21,915	191,360	(199,148)	14,127
Fire protection (fire bills)	38,679	-	(38,679)	-
Capital - biological treatment plant	5,001,098	2,500,000	(4,471,848)	3,029,250
Capital - solid waste transfer station	38,447	-	(18,500)	19,947
Capital - sanitation	490,534	-	(5,000)	485,534
Capital - SPS flood repairs	275,000	-	(91,283)	183,717
Capital - road & drainage	116,500	-	-	116,500
Capital - subdivision phase 3 stage 2	-	100,000	-	100,000
Immediate needs	795,491	622,134	(435,283)	982,342
Community dev. infrastructure plan	25,000	-	-	25,000
CFS - on-reserve O&M housing	-	395,691	-	395,691
Clean energy First Nation housing	-	119,000	-	119,000
Economic development - LEDSP	89,789	169,504	(9,180)	250,113
School formula - core	945,022	3,641,771	(3,513,645)	1,073,148
Student support	24,626	47,744	(72,370)	-
Provincial school targeted HCSE	212,701	273,389	(261,081)	225,009
Elementary & secondary education	33,136	65,165	(82,810)	15,491
Post secondary	93,753	745,752	(745,752)	93,753
School assessment project	801,034	-	(88,834)	712,200
Work experience	13,663	74,157	(87,820)	-
Professional & Institutional Dev. (P&ID)	76,720	-	(76,720)	-
P&ID - IT	-	6,750	-	6,750
Connectivity and IT deployment	-	12,540	-	12,540
Perimeter security	391,713	-	(46,275)	345,438
Community navigator	17,048	63,000	(56,377)	23,671
EMAP	121,813	-	-	121,813
Service delivery	116,319	240,712	(167,686)	189,345
SA COVID-19	37,785	-	-	37,785
Employment & training	314,076	224,118	(247,787)	290,407
FN representative service	185,365	208,604	(175,961)	218,008
CFS - poverty	-	70,412	-	70,412
CFS - operation	-	60,486	-	60,486
CFS - emergency	-	10,997	-	10,997
Registration & membership	8,572	14,872	(10,341)	13,103
Capital Investment	28,300	-	(8,384)	19,916
Health CDCM	208,525	-	(208,525)	-
Historical site	146,453	998,580	(439,384)	705,649
	<u>\$ 10,804,213</u>	<u>\$ 11,653,068</u>	<u>\$ (12,297,401)</u>	<u>\$ 10,159,880</u>

Muskowekwan First Nation
Notes to Consolidated Financial Statements
March 31, 2024

13. Due to related parties

Transactions with related parties are in the normal course of business and are for fair consideration that is mutually agreed upon by the related parties.

Amounts due to related parties are unsecured, non-interest bearing and have no fixed repayment schedules.

	2024	2023
Muskowekwan Business Development Company II Ltd.	\$ 907,042	\$ 919,882

14. Long-term debt

	2024	2023
Royal Bank of Canada loan payable - 4 Directions Child & Family Services Inc. building: Interest at RBC's prime rate plus 1.00% with fixed principal payments of \$9,364 monthly, matures September 2039, secured by the buildings with a net book value of \$2,123,555.	\$ 1,735,382	\$ 1,847,753
John Deere capital lease payable - Grader: Interest at 4.95% with blended principal and interest payments of \$6,539 monthly, matures July 2028, secured by equipment with a net book value of \$278,305. (Cost: \$463,842 and Accumulated amortization: \$185,537)	301,340	363,814
John Deere capital lease payable - Backhoe loader : Interest at 4.95% with blended principal and interest payments of \$3,120 monthly, matures April 2028, secured by equipment with a net book value of \$78,157. (Cost: \$195,394 and Accumulated amortization: \$117,237)	135,897	165,962
CIBC - 1910/1920 Surrender Claim Term loan: Bearing interest at prime plus 0.50%, due earlier of receipt of claim settlement or March 2026, secured by an insurance policy with Am Trust Europe Limited. Interest will be capitalized until such time as Claim's total loan facility outstanding is equal or less than the amount of approved drawdown limit. The loan is approved for \$2,988,160 and drawdowns will coincide with settlement expenses incurred.	1,050,208	1,033,491
CIBC - Treaty 4 Agricultural Benefits Claim Term loan: Bearing interest at prime plus 0.50%, due earlier of receipt of claim settlement or March 2026, secured by an insurance policy with Am Trust Europe Limited. Interest will be capitalized until such time as Claim's total loan facility outstanding is equal or less than the amount of approved drawdown limit. The loan is approved for \$2,241,120 and drawdowns will coincide with settlement expenses incurred.	830,704	826,853

Muskowekwan First Nation
Notes to Consolidated Financial Statements
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14. Long-term debt, continued

	2024	2023
CIBC - Railway Claim Term loan: Bearing interest at prime plus 0.50%, due earlier of receipt of claim settlement or March 2026, secured by an insurance policy with Am Trust Europe Limited. Interest will be capitalized until such time as Claim's total loan facility outstanding is equal or less than the amount of approved drawdown limit. The loan is approved for \$2,988,160 and drawdowns will coincide with settlement expenses incurred.	771,351	743,880
CIBC - Mismanagement of Trust Claim Term loan: Bearing interest at prime plus 0.50%, due earlier of receipt of claim settlement or March 2026, secured by an insurance policy with Am Trust Europe Limited. Interest will be capitalized until such time as Claim's total loan facility outstanding is equal or less than the amount of approved drawdown limit. The loan is approved for \$2,241,120 and drawdowns will coincide with settlement expenses incurred.	803,619	788,682
CIBC - Arbour Construction Term Loan: Interest at CIBC prime rate plus 0.50% with fixed principal payments of \$19,621 monthly, matures February 1, 2031, with general security over all the borrowers present and after acquired property.	1,628,605	-
CIBC - Demand Bridge Loan: Interest at CIBC prime rate plus 0.50%, due upon receipt of Misadministration Claim settlement proceeds from Government of Canada, with general security over all the borrowers present and future property, and a limited guarantee in the amount of \$4,800,000 issued by Muskowekwan First Nation Sovereign Wealth Fund.	4,800,000	-
CIBC - Transit Program Loan: Bearing interest at prime plus 0.50%. Repayment terms as follows: \$934,000 is due December 31, 2024 or upon receipt of funds from the Government of Canada. \$398,000 is due December 31, 2025 or upon receipt of funds from the Government of Canada. The loan has a available proceeds up to \$1,332,003 (March 31, 2024 - \$977,434) with general security over all the borrowers present and after acquired property.	977,434	-
	13,034,540	5,770,435
Less: current portion	6,222,340	204,911
	<u>\$ 6,812,200</u>	<u>\$ 5,565,524</u>

Muskowekwan First Nation
Notes to Consolidated Financial Statements

14. Long-term debt, continued

Principle portion of long-term debt due within the next five years:

2025	\$ 6,222,340	
2026	3,905,544	
2027	454,651	
2028	459,884	
2028	367,295	
2030 and thereafter	1,624,826	
	\$ 13,034,540	
	2024	2023
Interest expense for the year on long-term debt	\$ 348,605	\$ 138,389

Muskowekwan First Nation
Notes to Consolidated Financial Statements
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15. CMHC mortgages

	Phase number	Renewal date	Interest rate	Monthly payment	2024	2023
CMHC	14	5/1/2024	0.67%	\$ 661	\$ 1,322	\$ 9,224
CMHC	15	6/1/2026	2.01%	1,118	29,482	42,162
CMHC	16	4/1/2027	2.27%	807	28,819	37,741
CMHC	17	4/1/2028	3.96%	1,437	64,833	79,380
CMHC	18	9/1/2025	0.70%	993	57,597	69,071
CMHC	19	3/1/2025	0.65%	318	3,808	7,592
CMHC	20	12/1/2026	1.57%	7,363	237,663	321,573
CMHC	21	3/1/2029	4.02%	8,188	787,164	859,677
CMHC	22	1/1/2026	0.79%	7,053	839,639	917,308
CMHC	23	7/1/2027	3.75%	2,521	317,638	335,677
CMHC	24	1/1/2025	2.06%	5,038	587,035	634,883
CMHC	25	4/1/2025	0.98%	2,511	316,420	343,311
CMHC	26	1/1/2026	0.79%	8,043	1,090,092	1,177,617
CMHC - advance	27			-	286,704	286,704
CMHC	28	8/1/2028	4.07%	3,411	634,906	-

	5,283,122	5,121,920
Less: current portion	479,105	470,688

Total	\$ 4,804,017	\$ 4,651,232
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Principle portion of CMHC mortgages due within the next five years:

2025	479,105
2026	483,000
2027	462,278
2028	390,914
2028	382,475
2030 and thereafter	3,085,350

	5,283,122
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	2024	2023
Interest expense for the year on CMHC mortgages	85,659	88,369

Muskowekwan First Nation
Notes to Consolidated Financial Statements
March 31, 2024

16. Capital assets

Capital assets includes equipment under capital lease with a gross cost of \$659,236 (2023 - \$659,236), and accumulated amortization of \$302,773 (2023 - \$170,926).

	Cost				Accumulated amortization				
	Balance, beginning of year	Additions	Disposals/ Transfer	Balance, end of year	Balance, beginning of year	Amortization	Accumulated amortization on disposals	Balance, end of year	2024 net book value
Land	\$ 8,224,326	\$ -	\$ -	\$ 8,224,326	\$ -	\$ -	\$ -	\$ -	\$ 8,224,326
Buildings	17,966,322	1,646,997	-	19,613,319	11,082,580	705,283	-	11,787,863	7,825,456
Vehicles	663,457	1,159,326	(60,000)	1,762,783	428,999	378,509	(9,000)	798,508	964,275
Equipment	4,125,021	636,514	-	4,761,535	2,798,509	508,201	-	3,306,710	1,454,825
Infrastructure	5,594,407	-	-	5,594,407	1,940,042	173,874	-	2,113,916	3,480,491
Band Housing	6,366,154	359,503	(391,125)	6,334,532	5,435,269	182,160	(221,565)	5,395,864	938,668
CMHC Housing	18,478,828	231,894	176,625	18,887,347	11,480,405	474,755	7,067	11,962,227	6,925,120
Assets Under Construction	2,445,588	4,609,881	-	7,055,469	-	-	-	-	7,055,469
	\$ 63,864,103	\$ 8,644,115	\$ (274,500)	\$ 72,233,718	\$ 33,165,804	\$ 2,422,782	\$ (223,498)	\$ 35,365,088	\$ 36,868,630

Muskowekwan First Nation
Notes to Consolidated Financial Statements
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16. Capital assets, continued

	Cost				Accumulated amortization				
	Balance, beginning of year	Additions	Disposals/ Transfers	Balance, end of year	Balance, beginning of year	Amortization	Accumulated amortization on disposals	Balance, end of year	2023 net book value
Land	\$ 8,224,326	\$ -	\$ -	\$ 8,224,326	\$ -	\$ -	\$ -	\$ -	\$ 8,224,326
Buildings	14,677,108	-	3,289,214	17,966,322	10,443,177	639,403	-	11,082,580	6,883,742
Vehicles	544,457	119,000	-	663,457	356,203	72,796	-	428,999	234,458
Equipment	3,144,862	980,159	-	4,125,021	2,435,656	362,853	-	2,798,509	1,326,512
Infrastructure	5,525,291	69,116	-	5,594,407	1,766,321	173,721	-	1,940,042	3,654,365
Band Housing	6,366,154	-	-	6,366,154	5,369,608	65,661	-	5,435,269	930,885
CMHC Housing	18,302,202	176,626	-	18,478,828	10,860,916	619,489	-	11,480,405	6,998,423
Assets Under Construction	4,519,275	1,215,527	(3,289,214)	2,445,588	-	-	-	-	2,445,588
	<u>\$ 61,303,675</u>	<u>\$ 2,560,428</u>	<u>\$ -</u>	<u>\$ 63,864,103</u>	<u>\$ 31,231,881</u>	<u>\$ 1,933,923</u>	<u>\$ -</u>	<u>\$ 33,165,804</u>	<u>\$ 30,698,299</u>

Muskowekwan First Nation
Notes to Consolidated Financial Statements
March 31, 2024

17. Prepaid expenses

	2024	2023
Legal retainer	\$ -	\$ 13,158

18. Inventory

	2024	2023
Bingo supplies	\$ 8,957	\$ 7,120

19. Accumulated surplus

	2024	2023
<u>Restricted</u>		
Capital assets	\$ 27,784,284	\$ 23,198,849
Investments in government business enterprises	6,345,348	5,982,365
Portfolio investments	12,105	12,105
Trust funds held by federal government	306,180	321,491
CMHC replacement reserve	1,339,520	1,334,853
	35,787,437	30,849,663
<u>Unrestricted</u>		
Operating deficit	(11,515,763)	(6,041,717)
	\$ 24,271,674	\$ 24,807,946

Capital assets represent the net book value of capital assets less any long-term debt taken out to acquire the capital assets that will be used to provide future services.

Investments in government business enterprises represent amounts not readily available for operations as the investments are not likely to be liquidated within the next year.

Portfolio investments represent other commercial business operations owned by the First Nation.

Trust funds held by federal government are monies held by the federal government for use by the First Nation for specific purposes.

CMHC replacement reserve is the amount required to be funded for future housing major repairs, as per agreements with CMHC.

Muskowekwan First Nation
Notes to Consolidated Financial Statements
March 31, 2024

20. ISC contributions

	2024	2023
ISC revenue per funding confirmation	\$ 18,970,469	\$ 18,476,891

21. Economic dependence

The First Nation receives a substantial amount of its funding from Indigenous Services Canada ("ISC"). The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments.

22. CMHC reserves and restricted cash

It is a requirement of the CMHC operating agreement that operating and replacement reserves be established and monies be set aside in separate bank accounts. On March 31, 2024, the replacement reserve was underfunded (2023 - underfunded). The reserve amounts are not reported separately on these financial statements, but are included in equity.

23. Purchase of buildings and land from 4 Directions Child and Family Services Inc.

On May 3, 2021, the First Nation entered a Purchase and Sale Agreement with 4 Directions Child and Family Services Inc. to purchase buildings with a total purchase price of \$2,413,131. A Mortgage Assumption Agreement was entered into by the First Nation, 4 Directions Child and Family Services Inc. and Royal Bank of Canada on June 15, 2021.

As of March 31, 2024, the transaction is not finalized; however, the First Nation has gained control of the buildings and started paying the mortgage in June of 2021.

24. Related party transactions

Transactions with related parties are in the normal course of business and are for fair consideration that is mutually agreed upon by the related parties. Due from (to) amounts are unsecured, non-interest bearing and have no fixed repayment schedules.

25. Asset retirement obligation

The First Nation has considered its obligations under the new Canadian Auditing Standard (PS 3280) which became effective for fiscal years beginning after April 1, 2022 and determined that the most likely assets that would fall under the standard include buildings that may contain asbestos and a landfill site.

It is unknown if any buildings and houses contain asbestos. Management has determined that the cost to inventory and analyze what buildings may or may not contain asbestos is not warranted. There are no plans to decommission any buildings in the foreseeable future, and if any buildings are decommissioned this will be done on a "one-off" basis, and the cost will be insignificant and absorbed in normal operating costs. The latest available information indicates that the average cost to remove asbestos from a house is just under \$3,000.

There is a landfill site that may need to be decommissioned at some point in the future, the date of which is unknown. An accurate estimate of the cost to decommission the landfill site is not available and it is unknown if this cost will be the responsibility of the First Nation or ISC. Historically ISC has provided funding to cover decommissioning costs. Since the cost to decommission the landfill site is unknown, the criteria as per PS 3280, (Policy 2(k)) has not been met to recognize an Asset Retirement Obligation and therefore has not been recorded in these financial statements.

26. Employee benefit obligations

Vacation and overtime

The vacation and overtime liability is comprised of the vacation and overtime that employees are deferring to future years. Employees have either earned the benefits or are entitled to these benefits within the next budgetary year.

Post-employment benefits

Muskowekwan First Nation does not provide extended health, dental and life insurance benefits to retired employees; therefore, the First Nation has no obligations with regards to post employment benefits.

Pension plan

Muskowekwan First Nation provides a defined contribution plan for eligible members of its staff. Members are required to contribute between 5-6% of their basic salary; Muskowekwan First Nation contributes a matching portion of \$101,394 (2023 - \$92,107), which is directed to the member's contribution account. Muskowekwan First Nation does not have any other obligations with regards to the pension plan as at March 31, 2024.

27. Contingent liabilities

Funding

These consolidated financial statements are subject to review by the First Nation's funding agents. It is possible that adjustments could be made based on the results of their reviews.

Touchwood Agency Specific Claim

The Government of Canada provided Touchwood Agency Specific Claim with an interest-free loan of approximately \$2,250,000. The loan was used for research, development and negotiation of its claim related to the alleged mismanagement of the Touchwood Agency Funds from 1920 to 1924. The loan is interest free and repayable on the earlier of March 31, 2010 or the date on which the claim is settled. There are provisions in the loan agreement with Indigenous Services Canada to have the repayment period extended. The five Nations who are the members of the Touchwood Agency Specific Claim may be directly or indirectly responsible for the repayment of this loan. The amount of the liability, if any, is not determinable at this time. If any liability results from the loan, it will be recorded in the period the liability is determinable. As of March 31, 2024, the Government of Canada has not requested the repayment. If the claim is not settled, it is uncertain if the loan will have to be paid back to the Government of Canada.

Touchwood Agency Band Misadministration Claim Trust

In a previous year, the First Nation along with four other First Nations engaged legal counsel to jointly advance their claims related to the alleged mismanagement of the Touchwood Agency funds by Indian Affairs Canada from 1920 to 1924. Financing and an insurance policy to cover legal fees were obtained by Touchwood Agency Band Misadministration Claim Trust at the direction of the five First Nations. Financing has been authorized to a maximum of \$4,855,760 to cover expenses relating to the advancement of the claim. At March 31, 2024 there was a contingent fee agreement in place which ranged from 4% to 12% of the settlement depending on how the claim is settled. The financing and contingent fees are expected to be paid from settlement proceeds. Should there be any amounts in excess of settlement proceeds, they would be expected to be covered by the insurance policy. The five First Nations who are members of the Trust have guaranteed the financing obtained by the Trust and are responsible for the repayment of any amounts not covered by settlement proceeds or insurance. The Trust is not controlled or jointly controlled by the First Nation and as a result is not included in the consolidated financial statements.

28. Financial instruments

The First Nation as part of its operations carries a number of financial instruments:

Credit concentration and risk

Credit risk is the risk of financial loss because a counter party to a financial instrument fails to discharge its contractual obligations. As at March 31, 2024, receivables from funding agencies accounted for 84% of the outstanding accounts receivable balance.

Risk management

The First Nation manages its credit risk by performing regular assessments and providing allowances for potentially uncollectible accounts receivable.

Fair Value of Financial Instruments

The carrying amount of cash, accounts receivable and trade payables and accruals approximate their fair value due to their short-term nature.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk. In seeking to minimize the risks from interest rate fluctuations, the First Nation manages its exposure to interest rate risk through normal operating and financing activities. The First Nation is exposed to interest rate risk with respect to its lines of credit, which are subject to variable interest rates ranging from 7.70% - 8.20%, and the First Nation's long-term debt (which includes CMHC mortgages), with fixed rates ranging from 0.67% - 4.07%. The First Nation has the option to renegotiate these loans at their maturity dates. The CMHC mortgages will be renewed at the rates set by CMHC at their renewal date.

Liquidity Risk

Liquidity risk is the risk that the First Nation will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivery of cash or another financial asset. The First Nation enters into transactions to purchase goods and services on credit, for which repayment is required at various maturity dates. Liquidity risk is measured by reviewing the First Nation's future net cash flows for the possibility of negative net cash flow. The First Nation manages the liquidity risk resulting from its accounts payables and accrued liabilities by monitoring its cash and maintaining liquid assets.

29. Budgeted figures

Budgeted figures are unaudited and have been provided for comparison purposes and derived from the estimates approved by Muskowekwan First Nation.

30. Comparative figures

Comparative figures have been reclassified, where applicable, to conform to current year's presentation.

Muskowekwan First Nation
Notes to Consolidated Financial Statements
March 31, 2024

31. Expenses by object

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Administration fees	\$ 140,939	\$ 190,905	\$ 94,756
Advertising	4,478	3,955	15,319
Amortization	-	2,422,782	1,933,922
Assistance - social development	1,217,224	2,175,198	2,290,026
Bad debts	-	27,153	90,423
Bank charges and interest	43,338	33,421	43,938
COGS - Muskowekwan Gaming Inc.	1,153,500	726,190	866,621
Community support	642,838	1,846,642	1,696,729
Consultants and contractors	1,179,643	2,738,708	4,177,915
Cash (over) short	21,950	(3,086)	(9,322)
Cultural	763,980	624,378	211,604
Flow-through to Touchwood Post Sec Program Inc.	-	745,752	863,222
Funerals	76,000	84,727	113,493
Honorariums	466,300	458,692	534,501
Insurance	432,656	505,783	2,037,382
Interest on long-term debt	18,000	348,605	138,389
Interest on long-term debt - CMHC mortgages	-	85,659	88,369
Miscellaneous expenses	275,000	19,880	4,772
Office equipment and rentals	161,381	74,153	81,982
Office supplies	83,120	139,364	138,015
Pandemic expenses	52,387	680	347,829
Post secondary expenses	-	42,049	8,333
Professional development	136,700	729,576	520,489
Professional fees	162,575	274,326	255,709
Program expense	152,328	68,166	25,948
Project startup costs	55,000	37,701	92,970
Property tax	60,000	67,779	69,562
Rent	16,800	14,230	22,000
Repairs and maintenance	1,140,100	1,831,441	1,198,932
School supplies and expenses	620,547	985,239	1,010,094
Telephone	124,796	168,573	112,095
Training	40,000	218,087	102,506
Travel, meetings and per diems	809,285	1,701,644	1,263,486
Trust - Per Capita Distribution	-	3,639,000	-
Tuition	839,500	654,412	774,897
Utilities	151,279	244,096	248,382
Vehicles - operations and maintenance	72,429	202,423	257,296
Wages and benefits	4,893,672	5,080,383	3,954,025
Youth and elder activities	462,973	1,199,666	1,173,450
Capital asset additions	-	8,644,115	2,560,428
Capital asset moved to balance sheet	-	(8,644,115)	(2,560,428)
	\$ 16,470,718	\$ 30,408,332	\$ 26,850,059

32. Segmented information

As previously discussed in note 2(p) the First Nation conducts its business through reportable segments as follows:

Treaties and Indigenous Government:

Costs associated with the negotiation, settlement and implementation of specific claims and comprehensive land claim agreements as well as special claims and self-government agreements.

Community Infrastructure:

Costs to acquire, construct, operate and maintain basic community facilities and services such as water and sewage, roads, electrification, schools, community buildings and fire protection. Also, costs associated with ensuring that these facilities and community services meet recognized standards and are comparable to the services provided to nearby communities by provincial and municipal governments.

Economic Development:

Costs associated with economic development planning, proposal development, and planning and implementation of ongoing activities and one-time projects. Also, costs to pursue economic objectives in areas such as the employment of community members, the development of community-owned and community member businesses, the development of land and resources under community control, access to economic opportunities on land and resources beyond community control, investment promotion, and research and advocacy.

Education:

Costs to support First Nation and Inuit communities in expressing, preserving, developing and promoting their cultural heritage, through the establishment and operation of First Nation and Inuit cultural education centres and programs. Costs to provide eligible students living on reserve and eligible Inuit with elementary/secondary education programs and services including instructional services in federal, provincial, band-operated schools, or a private/independent school (recognized by the province in which the school is located as an elementary/secondary institution), and student support services such as transportation, accommodation, guidance and counselling services. Costs associated with ISC's First Nations and Inuit Youth Employment Strategy to develop and enhance essential employability skills, such as communication, problem solving, and working with others, expose youth to a variety of career options, and promote the benefits of education as being key to labor market participation. Also, costs to support eligible First Nation and Inuit students to access education opportunities at the post-secondary level and supports the development and delivery of college and university level courses for First Nation and Inuit students, and research and development on First Nation and Inuit education. Costs for the provision of special education services and programs and costs to provide internet access, information technology equipment, technical support and training to students and school staff.

Indigenous Government Support:

Costs to support the further development of competent, stable, legitimate, and accountable community governments by strengthening First Nations and Inuit governance and by funding initiatives which address needs in the areas of professional and institutional development at the local level and at the level of emerging regional and national organizations. Also, costs to enable tribal councils to provide advisory services such as financial management, band government, economic development, community planning, technical services to the member First Nations and to defray the costs of administering programs on behalf of member communities and to provide funding for equivalent advisory services to large First Nations which are not affiliated with a tribal council.

32. Segmented information, continued

Land Management:

Costs associated to the administration of land transactions on designated and non-designated lands under sections 53 and 60 of the Indian Act.

Social Development:

First Nations people, like other Canadian citizens, are responsible for managing their own affairs and maintaining themselves to the extent that their resources permit. Some individuals and families are unable to provide for themselves and their dependents. Situations therefore exist in which assistance must be available to community members in need. Income Assistance is one type of income supplement available to eligible persons. Other income supports include Old Age Security, Child Tax Benefits, etc.

First Nation Child & Family Services:

Costs associated with the delivery of culturally appropriate prevention and well-being services for First Nation children and families on reserve and First Nations Representative Services.

Registration and Membership:

Costs associated with the maintenance of the band membership list, a record of everyone who is registered as a member of the First Nation under the Indian Act.

Health Services:

Reports on costs associated with the development of safe and healthy communities.

Canada Mortgage and Housing Corporation (CMHC):

Non-Profit On-Reserve Housing Program (Section 95); Residential Rehabilitation Assistance Program (RRAP); Home Adaptations for Seniors' Independence Program (HASI); Shelter Enhancement Program; Housing Internship Initiative for First Nations and Inuit Youth.

Other Band Programs:

Other programs that vary based on own source revenue. These could include First Nations Trust, Tribal Council, CDC, Band Trust Funds and other business ventures. These outside revenue sources are used to fund programs such as recreational or cultural activities for the benefit of membership that are not funded by government agencies.

Muskowekwan Gaming Inc:

Muskowekwan Gaming Inc. reports on operations of the First Nation's not-for-profit organization.

Muskowekwan Family Healing & Wellness Centre Inc:

Muskowekwan Family Healing & Wellness Centre Inc. reports on the operations of the Centre which is being created to assist members in healing from past traumas.

Inter-segment transfers are recorded at their exchange amount. Details of the segment revenues and expenses are provided in the accompanying schedules. There are no revenues or expenses that have not been allocated to a segment.

Schedule #1
Muskowekwan First Nation
Treaties and Indigenous Government
Schedule of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Revenue			
Indigenous Services Canada - fixed	\$ -	\$ 77,950	\$ -
Other revenue	-	190,947	-
	-	268,897	-
Expenses			
Administration - internal allocation	-	-	2,520
Administration fees	-	-	450
Bank charges and interest	-	1,000	11,000
Community support	-	-	350
Consultants and contractors	-	128,843	1,722,768
Insurance	-	20,659	1,590,235
Office supplies	-	-	140
Travel, meetings and per diems	-	66,161	57,872
Youth and elder activities	-	-	5,950
	-	216,663	3,391,285
Current surplus (deficit)	\$ -	\$ 52,234	\$ (3,391,285)

The accompanying notes are an integral part of the financial statements

Schedule #2
Muskowekwan First Nation
Community Infrastructure
Schedule of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Revenue			
Indigenous Services Canada - fixed	\$ 1,145,399	\$ 1,180,973	\$ 1,242,015
Indigenous Services Canada - flexible	203,494	3,899,551	5,026,790
Touchwood Agency Tribal Council (TATC)	-	85,200	138,500
Insurance proceeds	-	-	348,930
Rental income & user fees	124,400	27,509	136,031
Other revenue	268,334	140,292	309,838
Deferred revenue - prior year	-	6,937,800	3,001,267
Deferred revenue - current year	-	(5,544,848)	(6,937,800)
	1,741,627	6,726,477	3,265,571
Expenses			
Administration - internal allocation	-	177,953	114,663
Administration fees	2,500	-	-
Advertising	-	-	83
Bank charges and interest	8,250	230	3,252
Community support	-	500	600
Consultants and contractors	269,488	645,237	698,194
Cultural	-	-	300
Honorariums	-	2,000	150
Insurance	3,000	217,018	197,158
Long term debt - principal & interest payments	-	115,911	86,633
Long term debt - principal repayment	-	(92,539)	(66,340)
Office equipment and rentals	120,000	22,447	18,671
Office supplies	17,100	9,952	14,118
Pandemic expenses	-	-	1,101
Professional development	30,000	6,095	8,450
Professional fees	11,685	-	-
Repairs and maintenance	829,600	960,690	617,465
Telephone	6,200	7,925	7,448
Training	-	1,490	-
Travel, meetings and per diems	54,300	66,830	108,365
Utilities	67,400	104,111	91,629
Vehicles - operations and maintenance	-	96,943	157,360
Wages and benefits	250,430	260,452	212,614
Capital asset additions	-	4,654,300	1,337,028
Capital asset moved to balance sheet	-	(4,654,300)	(1,337,028)
	1,669,953	2,603,245	2,271,914
Current surplus	\$ 71,674	\$ 4,123,232	\$ 993,657

The accompanying notes are an integral part of the financial statements

Schedule #3
Muskowekwan First Nation
Economic Development
Schedule of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Revenue			
Indigenous Services Canada - fixed	\$ -	\$ 338,504	\$ -
Touchwood Agency Tribal Council (TATC)	-	41,200	60,000
Other revenue	-	12,840	12,840
Deferred revenue - prior year	-	89,789	89,789
Deferred revenue - current year	-	(369,113)	(89,789)
	-	113,220	72,840
Expenses			
Administration fees	-	1,702	1,575
Consultants and contractors	-	263,208	209,497
Honorariums	-	2,000	-
Professional fees	-	14,025	11,025
Travel, meetings and per diems	-	17,607	13,957
	-	298,542	236,054
Current deficit	\$ -	\$ (185,322)	\$ (163,214)

The accompanying notes are an integral part of the financial statements

Schedule #4
Muskowekwan First Nation
Education
Schedule of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Revenue			
Indigenous Services Canada - fixed	\$ 4,564,334	\$ 5,448,102	\$ 5,317,100
Indigenous Services Canada - flexible	-	291,721	575,609
Touchwood Agency Tribal Council (TATC)	182,000	335,047	328,625
Touchwood Child & Family Services Inc. (TCFS)	-	-	32,639
Dakota Dunes CDC	-	-	45,000
Other revenue	50,000	81,827	440,688
Deferred revenue - prior year	-	2,123,935	1,777,677
Deferred revenue - current year	-	(2,119,601)	(2,123,935)
	4,796,334	6,161,031	6,393,403
Expenses			
Administration fees	-	3,800	-
Bank charges and interest	4,500	3,561	4,100
Consultants and contractors	321,405	520,110	391,242
Flow-through to Touchwood Post Sec Program Inc.	-	745,752	863,222
Insurance	4,212	3,234	5,817
Office equipment and rentals	23,536	20,430	21,912
Post secondary expenses	-	42,049	8,333
Professional development	68,500	101,898	203,324
Professional fees	50,000	26,371	5,401
Repairs and maintenance	236,770	259,555	188,286
School supplies and expenses	620,547	985,239	1,010,094
Telephone	7,960	6,483	3,504
Travel, meetings and per diems	70,342	184,483	126,663
Tuition	839,500	654,412	774,897
Utilities	40,960	58,226	49,001
Vehicles - operations and maintenance	19,103	11,601	9,941
Wages and benefits	2,241,497	2,273,462	2,259,602
Capital asset additions	-	223,753	431,009
Capital asset moved to balance sheet	-	(223,753)	(431,009)
	4,548,832	5,900,666	5,925,339
Current surplus	\$ 247,502	\$ 260,365	\$ 468,064

The accompanying notes are an integral part of the financial statements

Schedule #5
Muskowekwan First Nation
Indigenous Government Support
Schedule of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Revenue			
Indigenous Services Canada - grant	\$ 519,000	\$ 566,521	\$ 523,682
Indigenous Services Canada - flexible	100,000	84,730	267,308
Touchwood Child & Family Services Inc. (TCFS)	-	70,000	-
Gain in government business enterprises	-	478,428	46,510
Investment income (dividends)	-	570,000	48,229
Gain (loss) from capital assets disposal	-	(11,100)	-
Rental income & user fees	-	80,980	-
Other revenue	-	551,812	105,860
Deferred revenue - prior year	-	607,294	821,757
Deferred revenue - current year	-	(510,212)	(607,294)
	619,000	2,488,453	1,206,052
Expenses			
Administration - internal allocation	-	(443,361)	(189,077)
Administration fees	10,000	142,740	53,116
Advertising	-	2,860	2,641
Bad debts	-	7,540	-
Bank charges and interest	21,000	17,930	20,063
Community support	-	114,027	13,339
Consultants and contractors	182,488	225,887	108,704
Cultural	-	3,147	15,350
Honorariums	457,000	388,895	478,450
Insurance	358,133	31,739	22,525
Interest on long-term debt	18,000	-	-
Office equipment and rentals	3,000	4,324	2,949
Office supplies	13,000	49,515	31,457
Pandemic expenses	-	-	320,472
Professional development	-	209,521	60,587
Professional fees	70,000	174,639	171,169
Repairs and maintenance	15,000	6,962	21,105
Telephone	25,000	16,277	19,692
Travel, meetings and per diems	532,400	405,297	300,027
Utilities	12,000	16,590	8,764
Vehicles - operations and maintenance	5,000	9,446	1,346
Wages and benefits	526,929	875,847	457,388
Youth and elder activities	-	6,622	5,836
Capital asset additions	-	11,240	3,705
Capital asset moved to balance sheet	-	(11,240)	(3,705)
	2,248,950	2,266,444	1,925,903
Current surplus (deficit) before transfers	(1,629,950)	222,009	(719,851)

The accompanying notes are an integral part of the financial statements

Schedule #5, continued
Muskowekwan First Nation
Indigenous Government Support
Schedule of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Transfers			
Transfer - Other Band Programs	-	54,189	61,423
Current surplus (deficit)	\$ (1,629,950)	\$ 276,198	\$ (658,428)

The accompanying notes are an integral part of the financial statements

Schedule #6
Muskowekwan First Nation
Land Management
Schedule of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Revenue			
Indigenous Services Canada - fixed	\$ 151,925	\$ 151,925	\$ 151,925
Land lease revenue	246,130	212,820	267,104
Rental income & user fees	-	13,104	-
Interest income	16,000	17,105	18,163
Other revenue	158,000	3,400	14,900
	572,055	398,354	452,092
Expenses			
Administration fees	24,000	5,265	2,500
Bank charges and interest	2,220	2,561	1,190
Community support	14,700	15,300	1,600
Consultants and contractors	57,000	50,565	92,600
Honorariums	9,300	12,950	46,610
Insurance	-	-	769
Office supplies	3,500	9,550	8,366
Professional development	20,200	5,111	13,115
Professional fees	14,500	26,982	6,900
Property tax	60,000	67,779	69,562
Rent	12,000	14,230	22,000
Repairs and maintenance	2,250	3,843	29,719
Telephone	4,500	29,346	5,644
Travel, meetings and per diems	29,114	75,574	91,548
Utilities	-	-	2,366
Vehicles - operations and maintenance	5,000	-	3,864
Wages and benefits	177,400	121,671	120,831
	435,684	440,727	519,184
Current surplus (deficit)	\$ 136,371	\$ (42,373)	\$ (67,092)

The accompanying notes are an integral part of the financial statements

Schedule #7
Muskowekwan First Nation
Social Development
Schedule of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Revenue			
Indigenous Services Canada - fixed	\$ 115,111	\$ 240,712	\$ 240,712
Indigenous Services Canada - set	16,434	47,163	47,163
Indigenous Services Canada - flexible	1,393,959	2,454,987	2,404,142
Other revenue	18,000	-	2,641
Deferred revenue - prior year	27,852	468,180	302,493
Deferred revenue - current year	-	(517,537)	(468,180)
	1,571,356	2,693,505	2,528,971
Expenses			
Administration - internal allocation	-	24,071	-
Administration fees	12,000	-	-
Assistance - social development	1,217,224	2,175,198	2,290,026
Bad debts	-	19,613	90,423
Bank charges and interest	1,200	-	-
Community support	30,000	1,500	1,365
Consultants and contractors	121,000	18,540	26,756
Office equipment and rentals	6,500	-	-
Office supplies	2,500	7,299	4,600
Pandemic expenses	-	-	16,854
Professional development	18,000	4,457	11,829
Professional fees	12,390	-	-
Telephone	3,500	2,400	2,800
Training	40,000	195,223	102,506
Travel, meetings and per diems	20,000	40,270	37,916
Vehicles - operations and maintenance	-	-	268
Wages and benefits	120,389	168,678	149,053
	1,604,703	2,657,249	2,734,396
Current surplus (deficit)	\$ (33,347)	\$ 36,256	\$ (205,425)

The accompanying notes are an integral part of the financial statements

Schedule #8
Muskowekwan First Nation
First Nation Child & Family Services
Schedule of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Revenue			
Indigenous Services Canada - fixed	\$ -	\$ 250,000	\$ 250,000
Indigenous Services Canada - flexible	1,965,277	1,949,032	898,010
Deferred revenue - prior year	-	185,365	-
Deferred revenue - current year	-	(359,903)	(185,365)
	1,965,277	2,024,494	962,645
Expenses			
Administration - internal allocation	-	100,213	-
Administration fees	-	18,775	-
Bank charges and interest	-	40	-
Community support	350,000	551,466	182,485
Consultants and contractors	-	344,011	111,670
Cultural	750,000	70,635	161,903
Honorariums	-	48,400	-
Insurance	-	278	-
Office supplies	-	13,238	-
Professional development	-	4,573	-
Professional fees	-	-	30,000
Telephone	-	8,222	-
Travel, meetings and per diems	-	446,995	120,156
Wages and benefits	-	155,585	-
Youth and elder activities	425,000	235,231	356,431
Capital asset additions	-	1,832	-
Capital asset moved to balance sheet	-	(1,832)	-
	1,525,000	1,997,662	962,645
Current surplus before transfers	440,277	26,832	-
Transfers			
Transfer - Other Band Programs	-	(25,000)	-
Current surplus	\$ 440,277	\$ 1,832	\$ -

The accompanying notes are an integral part of the financial statements

Schedule #9
Muskowekwan First Nation
Registration and Membership
Schedule of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Revenue			
Indigenous Services Canada - fixed	\$ -	\$ 14,872	\$ 14,619
Deferred revenue - prior year	-	8,572	3,040
Deferred revenue - current year	-	(13,103)	(8,572)
	-	10,341	9,087
Expenses			
Consultants and contractors	-	7,488	7,488
Office supplies	-	-	267
Travel, meetings and per diems	-	2,853	1,332
	-	10,341	9,087
Current surplus	\$ -	\$ -	\$ -

The accompanying notes are an integral part of the financial statements

Schedule #10
Muskowekwan First Nation
Health Services
Schedule of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Revenue			
Indigenous Services Canada - fixed	\$ 100,000	\$ -	\$ 12,960
Indigenous Services Canada - flexible	44,588	56,693	130,475
Indigenous Services Canada - set	243,602	273,100	232,210
Indigenous Services Canada - block	840,335	645,353	697,071
Touchwood Agency Tribal Council (TATC)	205,456	665,377	555,493
Touchwood Child & Family Services Inc. (TCFS)	-	-	384,640
Healthy Canadians and Communities Fund (HCCF)	-	38,011	-
Local Food Infrastructure Fund	-	290,491	170,491
Nature Smart Climate Solutions Fund (NSCSF)	-	23,275	474,794
Other revenue	63,639	22,644	51,597
Deferred revenue - prior year	-	236,825	380,303
Deferred revenue - current year	-	(19,916)	(236,825)
	1,497,620	2,231,853	2,853,209
Expenses			
Administration fees	32,439	12,327	37,116
Advertising	-	595	12,595
Bank charges and interest	1,168	3,540	2,023
Community support	197,232	166,357	782,212
Consultants and contractors	143,750	288,536	269,155
Cultural	13,980	1,576	18,606
Funerals	1,000	-	-
Honorariums	-	1,247	150
Insurance	35,515	17,722	15,985
Office equipment and rentals	8,345	9,466	5,278
Office supplies	31,484	25,830	49,582
Pandemic expenses	52,387	680	9,402
Professional development	-	109,064	159,496
Program expense	2,328	35,133	5,146
Rent	4,800	-	-
Repairs and maintenance	39,898	175,882	75,160
Telephone	31,149	31,387	29,748
Travel, meetings and per diems	49,571	179,771	243,390
Utilities	9,272	14,594	45,465
Vehicles - operations and maintenance	43,326	73,575	83,637
Wages and benefits	420,491	586,072	537,444
Youth and elder activities	17,973	65,029	395,444
Capital asset additions	-	401,264	65,999
Capital asset moved to balance sheet	-	(401,264)	(65,999)
	1,136,108	1,798,383	2,777,034
Current surplus	\$ 361,512	\$ 433,470	\$ 76,175

The accompanying notes are an integral part of the financial statements

Schedule #11
Muskowekwan First Nation
CMHC Housing
Schedule of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Revenue			
Canada Mortgage and Housing Corporation (CMHC)	\$ -	\$ 575,340	\$ 976,895
Rental income & user fees	-	279,447	289,797
Other revenue	-	9,183	139,537
	-	863,970	1,406,229
Expenses			
Administration - internal allocation	-	66,230	71,894
Insurance	-	166,615	166,615
Mortgage - principal & interest payments	-	568,175	556,743
Mortgage - principal repayment	-	(482,516)	(468,374)
Professional fees	-	14,900	14,900
Repairs and maintenance	-	345,666	226,102
Utilities	-	11,678	4,300
Capital asset additions	-	523,019	176,625
Capital asset moved to balance sheet	-	(523,019)	(176,625)
	-	690,748	572,180
Current surplus	\$ -	\$ 173,222	\$ 834,049

The accompanying notes are an integral part of the financial statements

Schedule #12
Muskowekwan First Nation
Other Band Programs
Schedule of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Revenue			
Indigenous Services Canada (ISC)	\$ -	\$ 998,580	\$ 320,100
Trust funds held by federal government	-	54,689	79,690
Touchwood Agency Tribal Council (TATC)	-	55,950	59,182
Touchwood Child & Family Services Inc. (TCFS)	-	295,480	238,216
First Nation Trust funds (FNT)	680,000	978,407	735,735
Rural Transit Solutions Fund	-	934,003	-
Dakota Dunes CDC	50,000	543,866	292,792
Rental income & user fees	-	75,720	10,052
Other revenue	1,106,800	1,021,175	1,296,078
Deferred revenue - prior year	-	146,453	-
Deferred revenue - current year	-	(705,649)	(146,453)
	1,836,800	4,398,674	2,885,392
Expenses			
Administration - internal allocation	-	74,894	-
Administration fees	60,000	6,296	-
Advertising	-	500	-
Bank charges and interest	-	588	28
Community support	28,000	836,236	574,197
Consultants and contractors	84,512	234,282	484,842
Cultural	-	549,020	15,445
Funerals	75,000	84,727	113,493
Honorariums	-	3,200	9,141
Long term debt - principal & interest payments	-	344,856	118,096
Long term debt - principal repayment	-	(19,622)	-
Office equipment and rentals	-	17,487	33,172
Office supplies	120	8,086	8,224
Professional development	-	288,856	29,580
Repairs and maintenance	1,100	55,394	25,388
Telephone	-	18,156	3,225
Travel, meetings and per diems	-	144,727	92,018
Trust - program expenses	-	3,639,000	-
Utilities	-	6,346	-
Vehicles - operations and maintenance	-	10,858	880
Wages and benefits	-	53,036	12,265
Youth and elder activities	20,000	887,025	409,786
Capital asset additions	-	2,816,845	59,000
Capital asset moved to balance sheet	-	(2,816,845)	(59,000)
	268,732	7,243,948	1,929,780
Current surplus (deficit) before transfers	1,568,068	(2,845,274)	955,612

The accompanying notes are an integral part of the financial statements

Schedule #12, continued
Muskowekwan First Nation
Other Band Programs
Schedule of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Transfers			
Transfer - Indigenous Government Support	-	(54,189)	(61,423)
Transfer - First Nation Child & Family Services	-	25,000	-
Current surplus (deficit)	\$ 1,568,068	\$ (2,874,463)	\$ 894,189

The accompanying notes are an integral part of the financial statements

Schedule #13
Muskowekwan First Nation
Muskowekwan Gaming Inc.
Schedule of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Revenue			
Gaming revenue	\$ 1,570,400	\$ 865,713	\$ 1,063,797
Indigenous Gaming Regulators	136,800	22,891	35,145
Rental income & user fees	57,600	60,702	60,702
Other revenue	-	76,871	22,458
	1,764,800	1,026,177	1,182,102
Expenses			
Advertising	4,478	-	-
Bank charges and interest	5,000	1,535	2,045
COGS - Muskowekwan Gaming Inc.	1,153,500	726,190	866,621
Cash (over) short	21,950	(3,086)	(9,322)
Community support	22,906	161,255	140,580
Insurance	6,796	15,576	15,641
Office supplies	416	3,558	12,524
Professional development	-	-	34,108
Professional fees	4,000	15,000	15,504
Repairs and maintenance	15,482	23,449	15,707
Telephone	6,487	4,489	4,486
Travel, meetings and per diems	3,558	23,454	52,097
Utilities	21,647	29,987	35,835
Wages and benefits	212,536	190,608	118,772
	1,478,756	1,192,015	1,304,598
Current surplus (deficit)	\$ 286,044	\$ (165,838)	\$ (122,496)

The accompanying notes are an integral part of the financial statements

Schedule #14
Muskowekwan First Nation
Muskowekwan Family Healing & Wellness Centre Inc.
Schedule of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Revenue			
Indigenous Services Canada (ISC)	\$ -	\$ -	\$ 125,000
Touchwood Agency Tribal Council (TATC)	-	-	20,000
Touchwood Child & Family Services Inc. (TCFS)	-	206,256	-
Western Economic Diversification Canada	-	-	164,721
Other revenue	150,000	260,354	160,000
	150,000	466,610	469,721
Expenses			
Bank charges and interest	-	2,438	235
Consultants and contractors	-	12,000	55,000
Insurance	25,000	32,942	22,637
Miscellaneous expenses	275,000	19,880	4,772
Office supplies	15,000	12,336	8,738
Professional fees	-	2,409	811
Program expense	150,000	33,032	20,803
Project startup costs	55,000	37,701	92,970
Telephone	40,000	43,887	35,548
Training	-	21,374	-
Travel, meetings and per diems	50,000	47,621	18,145
Utilities	-	2,564	11,020
Wages and benefits	944,000	394,973	86,056
Youth and elder activities	-	5,757	-
Capital asset additions	-	11,861	487,062
Capital asset moved to balance sheet	-	(11,861)	(487,062)
	1,554,000	668,914	356,735
Current surplus (deficit)	\$ (1,404,000)	\$ (202,304)	\$ 112,986

The accompanying notes are an integral part of the financial statements

Schedule #15
Muskowekwan First Nation
Amortization
Schedule of Operations
For the year ended March 31, 2024

	2024 Budget (unaudited)	2024 Actual	2023 Actual
Revenue	\$ -	\$ -	\$ -
Expenses			
Community Infrastructure	-	640,066	558,987
Economic Development	-	137,322	137,322
Education	-	420,957	372,148
Health Services	-	196,348	101,532
CMHC Housing	-	603,385	619,489
Other Band Programs	-	277,654	-
Muskowekwan Family Healing & Wellness Centre Inc.	-	147,050	144,444
	-	2,422,782	1,933,922
Current deficit	\$ -	\$ (2,422,782)	\$ (1,933,922)

The accompanying notes are an integral part of the financial statements