

**Muskowekwan First Nation  
Consolidated Financial Statements  
March 31, 2022**

**Muskowekwan First Nation**  
**Consolidated Financial Statements**  
*March 31, 2022*

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**Muskowekwan First Nation**  
**Management's Responsibility for Financial Reporting**  
*March 31, 2022*

To the Members of Muskowekwan First Nation:

The accompanying consolidated financial statements of Muskowekwan First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

Chief and Council is responsible for overseeing management in the performance of its financial reporting responsibilities and for approving the consolidated financial statements. Chief and Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors.

Chalupiak & Associates CPA Professional Corporation, an independent firm of Chartered Professional Accountants, is appointed by Chief and Council to audit the consolidated financial statements and report directly to the Members; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both Chief and Council and management to discuss their audit findings.

On behalf of Muskowekwan First Nation:

\_\_\_\_\_  
Signature on file  
Muskowekwan First Nation

\_\_\_\_\_  
March 27, 2023  
Date



**Chalupiak & Associates CPA Professional Corporation**

Chartered Professional Accountants  
3261 Saskatchewan Drive  
Regina, Saskatchewan S4T 6S4  
Phone: 306-359-3711 Fax: 306-569-3030

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## **Independent Auditors' Report**

To the Members of  
**Muskowekwan First Nation**

### ***Opinion***

We have audited the consolidated financial statements of Muskowekwan First Nation, which comprise the consolidated statement of financial position as at March 31, 2022, and the consolidated statements of operations, accumulated surplus, change in net debt and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2022, and the results of its consolidated operations, its changes in its consolidated net debt, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### ***Basis for Opinion***

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### ***Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements***

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

## ***Auditors' Responsibilities for the Audit of the Consolidated Financial Statements***

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- ◆ Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ◆ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- ◆ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ◆ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- ◆ Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- ◆ Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Regina, Saskatchewan  
March 27, 2023**

*Chalupiak & Associates*  
**Chartered Professional Accountants**

**Muskowekwan First Nation**  
**Consolidated Statement of Financial Position**  
*March 31, 2022*

	2022	2021
<b>Financial Assets</b>		
Cash and cash equivalents (Note 3)	\$ 5,230,613	\$ 1,832,572
Restricted cash (Note 3)	1,349,889	432,172
Restricted cash - CMHC (Note 3)	250,253	70,043
Trust funds held by federal government (Notes 3 and 4)	303,224	291,658
Accounts receivable (Note 5)	1,114,963	497,039
Due from related parties (Note 6)	519,340	419,340
Investment in government business entities (Notes 7 and 8)	5,935,855	5,552,386
Portfolio investments (Note 9)	12,105	12,105
	<u>14,716,242</u>	<u>9,107,315</u>
<b>Liabilities</b>		
Bank indebtedness (Note 3)	-	807,743
Accounts payable (Note 10)	1,718,879	632,998
Due to related parties (Note 11)	932,722	945,562
Deferred revenue - unexpended funds - ISC (Note 12)	6,376,326	1,755,225
Current portion of long-term debt (Note 13)	246,204	185,224
Current portion of CMHC mortgages (Note 14)	467,286	447,861
Long-term debt (Note 13)	2,021,401	117,176
CMHC mortgages (Note 14)	5,123,008	5,320,858
	<u>16,885,826</u>	<u>10,212,647</u>
<b>Net debt</b>	<u>(2,169,584)</u>	<u>(1,105,332)</u>
<b>Non-financial Assets</b>		
Capital assets (Note 15)	30,071,793	26,034,091
Prepaid expenses (Note 16)	64,068	172,635
Inventory (Note 17)	4,412	14,540
	<u>30,140,273</u>	<u>26,221,266</u>
<b>Accumulated Surplus</b> (Note 18)	<u>\$ 27,970,689</u>	<u>\$ 25,115,934</u>

Approved on behalf of the Muskowekwan First Nation:

\_\_\_\_\_  
Signature on file      **Chief**

\_\_\_\_\_  
Signature on file      **Councilor**

The accompanying notes are an integral part of the financial statements

**Muskowekwan First Nation**  
**Consolidated Statement of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Revenue</b>			
Indigenous Services Canada (ISC)	\$ 7,468,661	\$ 16,385,803	\$ 13,446,788
Trust funds held by federal government	60,000	108,566	45,347
CANDO revenue	-	2,155,552	181,182
Canada Mortgage and Housing Corporation (CMHC)	432,000	545,730	475,940
First Nation Trust funds (FNT)	600,000	325,516	429,156
Touchwood Agency Tribal Council (TATC)	600,542	854,294	1,189,463
Touchwood Child & Family Services Inc. (TCFS)	-	625,011	68,950
Gaming revenue	1,600,000	596,430	588,073
Land lease revenue	300,000	252,977	232,447
Dakota Dunes CDC	200,000	86,795	126,565
Western Economic Diversification Canada	-	333,333	-
Gain in equity investments	27,000	383,469	313,844
Investment income (KDM)	-	131,341	150,000
Indigenous Gaming Regulators	-	28,676	30,159
Rental income & user fees	364,200	508,143	581,741
Interest income	20,000	30,050	37,323
Other revenue	794,500	1,088,118	889,916
Prior period reimbursements	-	352,149	-
Unexpended funds transferred - prior year	-	1,808,187	555,246
	12,466,903	26,600,140	19,342,140
<b>Expenses</b>			
Treaties and Indigenous Government (Schedule 1)	-	146,886	7,600
Community Infrastructure (Schedule 2)	641,957	1,107,772	1,341,567
Economic Development (Schedule 3)	-	108,639	60,000
Education (Schedule 4)	4,125,381	4,909,992	4,635,353
Indigenous Government Support (Schedule 5)	2,125,153	2,945,960	2,421,400
Land Management (Schedule 6)	445,925	715,664	654,025
Social Development (Schedule 7)	1,255,027	1,646,429	2,138,235
Registration and Membership (Schedule 8)	22,119	11,579	14,619
Health Services (Schedule 9)	1,030,928	1,292,952	1,228,588
CMHC Housing (Schedule 10)	789,000	566,627	442,020
Other Band Programs (Schedule 11)	326,000	1,321,090	551,530
Muskowekwan Gaming Inc. (Schedule 12)	1,600,000	816,544	675,295
Muskowekwan Family Healing & Wellness Centre Inc. (Schedule 13)	125,000	147,027	395,408
Depreciation (Schedule 14)	520,000	1,631,895	1,499,125
	13,006,490	17,369,056	16,064,765

The accompanying notes are an integral part of the financial statements

**Muskowekwan First Nation**  
**Consolidated Statement of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Current surplus before other items</b>	(539,587)	9,231,083	3,277,375
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(6,376,326)	(1,755,225)
<b>Current surplus at end of year</b>	\$ (539,587)	\$ 2,854,757	\$ 1,522,150

The accompanying notes are an integral part of the financial statements



**Muskowekwan First Nation**  
**Consolidated Statement of Accumulated Surplus**  
*For the year ended March 31, 2022*

	2022	2021
<b>Surplus at beginning of year</b>	\$ 25,115,934	\$ 23,593,784
<b>Current surplus</b>	2,854,757	1,522,150
<b>Surplus at end of year</b>	\$ 27,970,691	\$ 25,115,934

The accompanying notes are an integral part of the financial statements

**Muskowekwan First Nation**  
**Consolidated Statement of Change in Net Debt**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Current surplus (deficit)</b>	\$ (539,587)	\$ 2,854,757	\$ 1,522,150
Acquisition of tangible capital assets	-	(5,669,602)	(3,180,834)
Depreciation of tangible capital assets	-	1,631,898	1,499,125
Proceeds of disposal of tangible capital assets	-	-	25,856
	-	(4,037,704)	(1,655,853)
Acquisition of prepaid asset	-	(64,068)	(172,635)
Use of prepaid asset	-	172,635	50,086
	-	108,567	(122,549)
Acquisition of inventory	-	(4,412)	(14,540)
Use of inventory	-	14,540	13,396
	-	10,128	(1,144)
Decrease in net financial assets	(539,587)	(1,064,252)	(257,396)
<b>Net debt at beginning of year</b>	(1,105,332)	(1,105,332)	(847,936)
<b>Net debt at end of year</b>	\$ (1,644,919)	\$ (2,169,584)	\$ (1,105,332)

The accompanying notes are an integral part of the financial statements

**Muskowekwan First Nation**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2022*

	2022	2021
<b>Cash flows from</b>		
<b>Operating activities</b>		
Current surplus	\$ 2,854,757	\$ 1,522,150
Items not affecting cash		
Depreciation	1,631,898	1,499,125
Earnings from investment in government business entities	(383,469)	(313,844)
	4,103,186	2,707,431
Change in non-cash operating working capital		
Accounts receivable	(617,924)	211,239
Inventory	10,128	(1,144)
Prepaid expenses	108,567	(122,549)
Accounts payable	1,085,879	(378,161)
Deferred revenue - unexpended funds - ISC	4,621,101	1,199,979
	9,310,937	3,616,795
<b>Capital activities</b>		
Acquisition of tangible capital assets	(5,669,600)	(3,180,834)
Proceeds of disposal of tangible capital assets	-	25,856
	(5,669,600)	(3,154,978)
<b>Financing activities</b>		
Due to related parties	(12,840)	(12,808)
Long-term debt - repayment	(290,200)	(402,520)
Long-term debt - proceeds	2,255,405	-
CMHC mortgages - repayment	(465,129)	(421,756)
CMHC mortgages - proceeds	286,704	1,350,650
	1,773,940	513,566
<b>Investing activities</b>		
Restricted cash - CMHC	(180,210)	216,495
Acquisition of investment	-	(100)
Decrease (increase) in trust funds held by federal government	(11,566)	36,653
Due from related parties	(100,000)	(238)
	(291,776)	252,810
<b>Increase in cash and cash equivalents</b>	5,123,501	1,228,193
<b>Cash and cash equivalents, beginning of year</b>	1,457,001	228,808
<b>Cash and cash equivalents, end of year</b>	\$ 6,580,502	\$ 1,457,001
<b>Represented by</b>		
Cash	\$ 5,230,613	\$ 1,832,572
Bank indebtedness	-	(807,743)
Restricted cash	1,349,889	432,172
	\$ 6,580,502	\$ 1,457,001

The accompanying notes are an integral part of the financial statements

**Muskowekwan First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2022*

**1. Operations**

The Muskowekwan First Nation ("the First Nation") is located in the province of Saskatchewan, Canada on Treaty 4 territory and provides various services to its members. These financial statements include the First Nation's government and all related entities that are accountable to the First Nation and are either owned or controlled by the First Nation.

The First Nation is physically located on the Muskowekwan I.R. 85 and the mailing address is P.O. Box 249, Lestock, Saskatchewan, S0A 2G0, Canada.

**2. Basis of presentation and significant accounting policies**

These financial statements are prepared in accordance with Canadian public sector accounting standards for governments as recommended by the Public Sector Accounting Board.

**(a) Reporting entity**

The Muskowekwan First Nation reporting entity includes the Muskowekwan First Nation government and all related entities that are controlled by the First Nation.

**(b) Principles of consolidation**

All controlled entities are fully consolidated on a line-by-line basis except for the commercial enterprises which meet the definition of government business enterprise, which are included in the consolidated statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Organizations that were fully consolidated in the fiscal year include:

- Muskowekwan First Nation;
- Muskowekwan First Nation CMHC Housing;
- Muskowekwan Gaming Inc.;
- Muskowekwan Family Healing & Wellness Centre Inc.;
- Muskowekwan Treaty Land Entitlement - Revenue Account;
- Muskowekwan Business Development Company Ltd.; and
- 211413 Saskatchewan Inc.

Under the modified equity method of accounting, only Muskowekwan First Nation's investment in the government business enterprise and the enterprise's net income and other changes in equity are recorded. No adjustment is made for accounting policies of the enterprise that are different from those of Muskowekwan First Nation.

Organizations accounted for on a modified equity basis include:

- Muskowekwan Gas Bar & Confectionary Ltd.;
- Muskowekwan Resources Ltd.;
- Muskowekwan Business Development Company II Ltd.; and
- MFN Land Development Limited Partnership (including its general partner 102048326 Saskatchewan Ltd.)

**2. Basis of presentation and significant accounting policies, continued**

**(c) Other economic interests**

The First Nation is a member of Touchwood Agency Specific Claim. Touchwood Agency Specific Claim is an organization of five Nations, whose purpose is to negotiate a specific claim with regards to Indigenous Services Canada's alleged mismanagement of funds of the Touchwood Agency during the period 1920 to 1924.

The First Nation is a member of Touchwood Agency Band Misadministration Claim Trust. Touchwood Agency Band Misadministration Claim Trust represents five First Nations who are the beneficiaries of the Trust. The purpose of the Trust is to jointly advance the claims of the First Nations with regards to Indigenous Services Canada's alleged mismanagement of funds of the Touchwood Agency during the period 1920 to 1924.

The First Nation is a member of Touchwood Child & Family Services Inc. ("TCFS"). TCFS is an organization of five member Nations, whose purpose it to provide Child and Family services to the member Nations.

The First Nation is a member of Touchwood Post Secondary Program Inc. Touchwood Post Secondary Program Inc. is an organization of three member Nations, whose purpose is to provide education support services to the member Nations.

The First Nation is a member of Touchwood Agency Tribal Council Inc. ("TATC"). TATC is an organization of four member Nations, whose purpose is to provide services to the member Nations.

The First Nation does not have a share in the profit or loss of the above entities and the above entities have not been consolidated in the financial statements of the First Nation.

The First Nation is a member of several other entities. The First Nation does not have a share in the profit or loss of these entities. As a result, these entities have not been reported in these consolidated financial statements.

**(d) Asset classification**

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or to finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale. Non-financial assets include tangible assets, prepaid expenses and inventory of supplies.

**(e) Net debt**

The financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt is determined by its financial assets less liabilities. Net debt is comprised of two components, non-financial assets and accumulated surplus.

**(f) Cash and cash equivalents**

Cash and cash equivalents include cash on hand, balances with banks net of bank overdrafts and term deposits having a maturity of three months or less at acquisition which are held for the purpose of meeting short-term cash commitments. Cash subjected to restrictions that prevent its use for current purposes is included in restricted cash.

**2. Basis of presentation and significant accounting policies, continued**

**(g) Liability for contaminated sites**

A liability for remediation of a contaminated site is recognized at the best estimate of the amounts required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2022. No contaminated sites have been identified as at March 31, 2022.

**(h) Tangible capital assets**

Tangible capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset.

Leases that transfer substantially all the benefits and risks of ownership to the lessee are recorded as capital leases. Accordingly, at the inception of the leases, the tangible capital asset and related lease obligations are recorded at an amount equal to the present value of future lease payments discounted at the lower of the interest rate inherent in the lease contracts and Muskowekwan First Nation's incremental cost of borrowing.

Depreciation is provided for using the straight-line method or declining balance method, as follows:

Buildings	25 years Straight line
Vehicles	30 % Declining balance
Computer Hardware and Software	3-5 years Straight line
Machinery and Equipment	5-10 years Straight line
Infrastructure	5-25 years Straight line
CMHC Housing	25 years Straight line
Band Housing	25 years Straight line
Furniture and Equipment	5 years Straight line
Water and sewer	40 years Straight line
Subdivision	25years Straight line

Tangible capital assets are written down when conditions indicate that they no longer contribute to Muskowekwan First Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

Contributed capital assets are recorded into revenues at their fair value on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Transfers of capital assets from related parties are recorded at carrying value.

Land is not depreciated. Assets under construction are not depreciated until the asset is available to be put into service.

**2. Basis of presentation and significant accounting policies, continued**

**(i) Portfolio investments**

Portfolio investments are recorded at cost. Portfolio investments are written down where there has been a loss in value that is other than a temporary impairment.

**(j) Trust funds**

Funds earned and held in trust on behalf of First Nation members by the Government of Canada. Trust moneys consist of:

- Capital Trust moneys derived from non-renewable resources transactions on the sale of land or other First Nation capital assets; and,
- Revenue Trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

Revenues from Trust moneys are recognized when measurable, earned and collection is reasonably assured. These moneys are reported on by the Government of Canada.

**(k) Use of estimates**

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Depreciation is based on the estimated useful lives of tangible capital assets.

**(l) Segment accounting**

The First Nation conducts its business through reportable segments. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives, aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenues and expenses represent both amounts that are directly attributed to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

**(m) Internal charges and transfers**

The administration office provides services to other program areas. To recognize the cost of these services, some funding agreements allow for a percentage of revenue to be allocated to cover these expenses. At the discretion of the First Nation, a corresponding revenue and expense may be recorded and referred to as "Administration fees - internal allocation."

**2. Basis of presentation and significant accounting policies, continued**

**(n) Revenue recognition**

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Rental income and lease revenues are recognized over the rental term. Other revenues from services provided by the First Nation are recognized when the services have been provided. Muskowekwan Gaming Inc. revenue is recognized when the being event has occurred. Interest revenue is recognized on an accrual basis. Insurance proceeds are recognized when measurable, earned and collection is reasonably assured.

**(o) Expense recognition**

Expenses are accounted for in the period the goods or services are acquired and a liability is incurred or transfers are due.



**Muskowekwan First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2022*

**3. Cash and cash equivalents**

This note is comprised of the following:

**Unrestricted cash** - bank accounts used to facilitate day to day normal operations.

**Restricted cash** - bank accounts that are restricted to a specific purpose as per the terms of a funding agreement or trust agreement. In some cases, these accounts are controlled by a project manager.

**Restricted cash - CMHC** - Under the terms of an agreement with Canada Mortgage and Housing Corporation, Muskowekwan First Nation must set aside funds annually for the repair, maintenance and replacement of worn out assets. These funds are to be held in a separate bank account and invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as otherwise approved by the Canada Mortgage and Housing Corporation with any interest earned to be credited as revenue to the Replacement Reserve Fund and the Operating Reserve.

**Trust funds held by federal government** - Revenues generated from land leases and/or head leases of reserve land are held in trust by the federal government for the benefit of the Muskowekwan First Nation.

	2022	2021
Unrestricted cash		
General operations	\$ 3,136,730	\$ 793,320
Social assistance	603,213	187,182
Health	563,299	529,249
CMHC operations	144,604	60,147
Muskowekwan Family Healing & Wellness Centre Inc.	433,513	-
Education	248,944	-
Muskowekwan Gaming Inc.	31,942	11,375
Other	68,368	251,299
	5,230,613	1,832,572
Bank indebtedness		
Muskowekwan Family Healing & Wellness Centre Inc.	-	(503,544)
Education	-	(304,199)
	-	(807,743)
Restricted cash		
Capital Projects	1,089,275	261,578
Education Term deposit	250,219	167,808
TLE Revenue account	4,089	1,777
Muskowekwan Ledcor Trust	6,306	1,009
	1,349,889	432,172
Restricted cash - CMHC		
CMHC Replacement Reserve	207,402	7,015
CMHC Operating Reserve	42,851	63,028
	250,253	70,043

**Muskowekwan First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2022*

**3. Cash and cash equivalents, continued**

Trust funds held by federal government		
Capital funds	268,806	268,806
Revenue funds	34,418	22,852
	<u>303,224</u>	<u>291,658</u>
	<u>\$ 7,133,979</u>	<u>\$ 1,818,702</u>

The Muskowekwan Family Healing & Wellness Centre Inc. has an available overdraft up to \$400,000 which bears interest at 10% with Peace Hills Trust ("PHT"). As of March 31, 2022 there was \$nil (2021 - \$393,104) drawn on the overdraft with PHT.

**4. Trust funds held by federal government**

The Trust funds held by federal government arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the office of the Auditor General of Canada. The management of these funds are primarily governed by the Sections 63 to 69 of the Indian Act.

	2022 Revenue	2022 Capital	2022 Total	2021 Total
Surplus, beginning of year	\$ 22,852	\$ 268,806	\$ 291,658	\$ 328,311
Withdrawals	(97,000)	-	(97,000)	(82,000)
Land leases	102,106	-	102,106	41,746
Interest	6,460	-	6,460	3,601
Surplus, end of year	<u>\$ 34,418</u>	<u>\$ 268,806</u>	<u>\$ 303,224</u>	<u>\$ 291,658</u>

**Muskowekwan First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2022*

**5. Accounts receivable**

	2022	2021
<b>Due from members</b>		
Advances	\$ 68,702	\$ 51,089
Rent	412,214	412,214
SIEF loans - employees	916	-
	<hr/> 481,832	<hr/> 463,303
<b>Due from others</b>		
Dakota Dunes CDC	167,604	138,351
Muskowekwan Ledcor Trust - Principle account	21,853	21,853
Touchwood Agency Tribal Council	254,572	70,953
CANDO	443,081	-
Others	30,117	69,302
	<hr/> 917,227	<hr/> 300,459
<b>Due from government and other government organizations</b>		
CMHC - subsidy	45,529	45,460
Indigenous Gaming Regulators Inc.	128,893	100,031
	<hr/> 174,422	<hr/> 145,491
	1,573,481	909,253
Allowance for doubtful accounts	<hr/> (458,518)	<hr/> (412,214)
<b>Total accounts receivable</b>	<hr/> <b>\$ 1,114,963</b>	<hr/> <b>\$ 497,039</b>

**Muskowekwan First Nation**  
**Notes to Consolidated Financial Statements**  
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**6. Due from related parties**

Transactions with related parties are in the normal course of business and are for fair consideration that is mutually agreed upon by the related parties.

Amounts due from related parties are unsecured, non-interest bearing and have no fixed repayment schedules.

	2022	2021
MFN Land Development Limited Partnership	\$ 319,695	\$ 319,695
Muskowekwan Gas Bar & Confectionary Ltd.	199,645	99,645
	<u>\$ 519,340</u>	<u>\$ 419,340</u>

**7. Investment in government business enterprises**

Commercial enterprises are those organizations that meet the definition of government business enterprises as described by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants. Government business enterprises have the power to contract in their own name, have the financial and operating authority to carry on a business, sell goods and services to customers outside the First Nation government as their principal activity, and that can, in the normal course of their operations, maintain operations and meet liabilities from revenues received from outside the First Nation government.

All of the following entities are 100% owned by the Muskowekwan First Nation:

	Investment, start of year	Share of earnings (loss)	Investment, end of year
Muskowekwan Gas Bar & Confectionary Ltd.	\$ 100,865	\$ 23,601	\$ 124,466
Muskowekwan Resources Ltd.	100	-	100
Muskowekwan Business Development Company II Ltd.	(68,075)	6,106	(61,969)
MFN Land Development Limited Partnership	5,519,496	353,762	5,873,258
	<u>\$ 5,552,386</u>	<u>\$ 383,469</u>	<u>\$ 5,935,855</u>

**Muskowekwan First Nation**  
**Notes to Consolidated Financial Statements**  
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**8. Investment in government business enterprises - summary**

Muskowekwan Resources Ltd. losses are not recorded under the modified equity basis due to Muskowekwan First Nation not being responsible for the losses or the loans.

	Muskowekwan Gas Bar & Confectionary Ltd.	Muskowekwan Resources Ltd.	Muskowekwan Business Development Company II Ltd.	MFN Land Development Limited Partnership
Cash and cash equivalents	\$ 100,000	\$ 391	\$ -	\$ 14,069
Accounts receivable	182,828	125	-	187,591
Prepaid expenses	-	700	-	-
Inventory	76,793	-	-	-
Property, plant & equipment	171,638	-	-	6,150,331
Due from related parties	-	80,355	1,000,132	-
Investments	-	197,062	3,733,842	-
Investment property	-	-	-	10,869,064
<b>Total assets</b>	<b>\$ 531,259</b>	<b>\$ 278,633</b>	<b>\$ 4,733,974</b>	<b>\$ 17,221,055</b>

Bank indebtedness	\$ 33,762	\$ -	\$ -	\$ -
Accounts payable	133,385	-	-	135,809
Deferred revenue	-	-	4,662,990	-
Long-term debt	40,000	9,684,082	-	10,892,291
Due to related parties	199,645	845,666	132,853	319,695
<b>Total liabilities</b>	<b>406,792</b>	<b>10,529,748</b>	<b>4,795,843</b>	<b>11,347,795</b>
<b>Retained earnings (deficit)</b>	<b>124,467</b>	<b>(10,251,115)</b>	<b>(61,869)</b>	<b>5,873,260</b>
<b>Total liabilities and equity</b>	<b>\$ 531,259</b>	<b>\$ 278,633</b>	<b>\$ 4,733,974</b>	<b>\$ 17,221,055</b>

	Muskowekwan Gas Bar & Confectionary Ltd.	Muskowekwan Resources Ltd.	Muskowekwan Business Development Company II Ltd.	MFN Land Development Limited Partnership
Revenue	\$ 3,071,587	\$ 1,375	\$ 18,946	\$ 738,510
Cost of Sales	2,521,405	-	-	-
Expenses	526,581	1,142,936	12,840	384,748
	3,047,986	1,142,936	12,840	384,748
<b>Net income (loss)</b>	<b>\$ 23,601</b>	<b>\$ (1,141,561)</b>	<b>\$ 6,106</b>	<b>\$ 353,762</b>

**Muskowekwan First Nation**  
**Notes to Consolidated Financial Statements**  
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**8. Investment in government business enterprises - summary, continued**

MFN Land Development Limited Partnership

MFN Land Development Limited Partnership (the "Partnership") was created to operate the business of investing in, developing, constructing, operating and managing real estate and land, including the First Nation's fee simple lands. As part of its creation, the First Nation transferred \$9,312,448 of land at its carrying amount and received \$4,248,825 from the Partnership to pay off the related debt. The First Nation received 5,063,623 partnership units valued at \$1 each in return for the amounts transferred. Of the \$9,312,448 transferred, \$6,150,331 was originally contributed to the First Nation from Muskowekwan Treaty Land Entitlement Trust and \$3,162,117 had been obtained by the First Nation through its own source funds and financing. The land obtained from own source funds and funding plus purchases by the Partnership during the year have been presented as investment property in the summary financial information.

Principal repayments on long-term debt for this government business enterprise in each of the next five years, assuming all term debt is subject to contractual terms of repayment, are estimated as follows:

<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>Thereafter</u>	<u>Total</u>
\$390,081	\$403,655	\$417,701	\$432,236	\$447,277	\$8,600,536	\$10,691,486

Muskowekwan Resources Ltd.

Muskowekwan Resources Ltd. ("MRL") was created to participate with Encanto Potash Corp. ("EPC") in developing potash resources. MRL has entered into a head lease on certain lands owned by the First Nation, which it will sublease to the potash company.

MRL has a \$3 million demand debenture owing to First Nations and Métis Fund Inc. (now CIC Asset Management Inc, "CIC"), which bears interest at 12% per annum. At March 31, 2022, the total outstanding including accrued interest is \$9,684,082. Security for the debenture and accrued unpaid interest includes a specific interest in certain EPC shares and warrants owned by MRL, and a security interest in all other assets of the company. Should these shares be sold, the proceeds would first be directed to the payment of the outstanding debenture principal and accrued interest. CIC would also receive 40% of any proceeds in excess of that amount. The debenture matured in 2017. CIC has advised it does not currently intend to take action to enforce its security under the debenture, but reserves the right to take such action at any time.

MRL's accumulated other comprehensive loss is the accumulated decline in the fair market value of investments held by MRL. A significant portion of the realized accumulated deficit is accrued interest on the debenture owing to CIC. The First Nation has no liability for these amounts, and therefore has not recorded any further losses on its investment in MRL once the carrying value of its investment was a nominal amount. The First Nation will only begin recognizing the investment when the value of the shares and warrants are sufficient to repay the outstanding debenture principal and accrued interest, or if CIC forgives a sufficient amount of the debenture principal and accrued interest.

Commitment

Muskowekwan Business Development Company Ltd. had entered into a head lease with Her Majesty the Queen in Right of Canada for 319 acres of reserve lands, which they are subleasing to Muskowekwan Business Development Company II Ltd. In 2017, Muskowekwan Business Development Company II Ltd. then entered into a sub-sublease for this land with Port Regina Limited Partnership for 98 years for which repayment has been received in the form of partnership units and cash.

**Muskowekwan First Nation**  
**Notes to Consolidated Financial Statements**  
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**9. Portfolio investments**

	2022	2021
IMI Brokerage	\$ 12,005	\$ 12,005
KDM Business Development Limited Partnership	100	100
<b>Total</b>	<b>\$ 12,105</b>	<b>\$ 12,105</b>

**10. Accounts payable**

	2022	2021
Trade payable	\$ 1,662,218	\$ 573,007
Wages payable	32,781	67,232
Indigenous Services Canada	2,340	-
Canada Revenue Agency	21,310	4,386
GST payable	230	(11,627)
	<b>\$ 1,718,879</b>	<b>\$ 632,998</b>

**11. Due to related parties**

Transactions with related parties are in the normal course of business and are for fair consideration that is mutually agreed upon by the related parties.

Amounts due from related parties are unsecured, non-interest bearing and have no fixed repayment schedules.

	2022	2021
Muskowekwan Business Development Company II Ltd.	\$ 932,722	\$ 945,562

**Muskowekwan First Nation**  
**Notes to Consolidated Financial Statements**  
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**12. Deferred revenue - ISC unexpended funds**

Indigenous Services Canada (ISC) funding agreements stipulate the terms and conditions that apply to situations where revenue received exceeds expenditures. Depending on the funding arrangement the unexpended funds may be retained by the recipient, repaid to ISC, deferred to the following year, or transferred to another ISC program area. Any funding arrangements that have a provision that allows the recipient to retain the excess funds are recorded as surpluses. All other excess funds are recorded as a liability and classified as "Deferred revenue - unexpended funds - ISC" on the financial statements.

	2022	2021
1910/1920 Surrender Claim	\$ -	\$ 67,642
Water Systems	204,852	134,227
Waste Water Systems	11,804	-
Immediate Needs	238,334	-
Community Building Acquisition and Construction	8,828	-
Biological Treatment	1,758,468	158,800
Solid Waste Transfer Station	13,447	17,447
Sanitation	490,534	144,571
SPS Flood Repairs	275,000	-
Economic Development - LEDSP	89,789	-
Core - Education	989,724	-
Provincial School Targeted HCSE	38,298	-
Post Secondary	93,753	93,753
School Assessment Project	614,434	28,368
Work Experience	41,469	-
Community Navigator	51,491	41,322
Professional & Institutional Development	75,401	-
Professional & Institutional Development - IT	13,564	13,564
COVID-19	144,232	241,628
Perimeter Security	498,349	495,813
Preparedness & Mitigation	38,720	-
SA COVID-19	54,002	-
Employment & Training	248,490	109,565
Indian Registry	3,040	-
Health - CDCM	208,525	208,525
Health O&M	16,560	-
Medical Transportation Van	151,500	-
Medical Transportation - Admin & Co-ordinator	3,718	-
	<u>\$ 6,376,326</u>	<u>\$ 1,755,225</u>



**Muskowekwan First Nation**  
**Notes to Consolidated Financial Statements**  
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**13. Long-term debt**

	2022	2021
John Deere capital lease payable, interest at 4.85% with blended principal and interest payments of \$6,878 semi-annually, matures July 2022, secured by equipment with a net book value of \$13,883	\$ 5,914	\$ 19,670
Royal Bank of Canada loan payable, interest at RBC prime rate plus 2.00% with blended principal and interest payments of \$30,000 semi-annually, matures October 2022, secured by a general security agreement ("GSA").	65,137	120,389
Royal Bank of Canada loan payable, interest at RBC prime rate plus 2.00% with blended principal and interest payments of \$57,000 semi-annually, matures June 2022, secured by a GSA.	44,156	152,563
Royal Bank of Canada loan payable, interest at RBC prime rate plus 2.00% with blended principal and interest payments of \$6,000 monthly, matured May 2021, secured by a GSA.	-	9,778
Royal Bank of Canada loan payable, interest at RBC prime rate plus 1.00% with fixed principal payments of \$9,364 monthly, matures September 2039, secured by the buildings with a net book value of \$2,316,606.	1,960,124	-
John Deere capital lease payable, interest at 4.95% with blended principal and interest payments of \$3,120 monthly, matures April 2028, secured by equipment with a net book value of \$156,315	192,274	-
	2,267,605	302,400
Less: Current portion	246,204	185,224
	<u>\$ 2,021,401</u>	<u>\$ 117,176</u>

Principle portion of long-term debt due within the next five years:

2023	\$	246,204	
2024		152,695	
2025		144,052	
2026		145,620	
2027		147,266	
2028 and thereafter		1,431,768	
		\$	2,267,605
		2022	2021
Interest expense for the year on long-term debt	\$	73,066	\$ 12,380

**Muskowekwan First Nation**  
**Notes to Consolidated Financial Statements**  
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**14. CMHC mortgages**

	Phase number	Renewal date	Interest rate	Monthly payment	2022	2021
CMHC	14	5/1/2024	0.67%	\$ 662	\$ 17,073	\$ 24,870
CMHC	15	6/1/2026	2.01%	1,118	54,592	67,205
CMHC	16	4/1/2027	2.27%	807	46,481	55,235
CMHC	17	7/1/2023	2.35%	1,381	93,915	108,115
CMHC	18	9/1/2025	0.70%	993	80,466	91,781
CMHC	19	3/1/2025	0.65%	318	11,351	15,086
CMHC	20	12/1/2026	1.57%	7,363	404,189	486,000
CMHC	21	3/1/2024	2.14%	7,514	930,702	1,000,230
CMHC	22	1/1/2026	0.79%	7,053	994,383	1,070,852
CMHC	23	7/1/2022	1.50%	2,155	354,228	374,630
CMHC	24	1/1/2025	2.06%	5,038	681,787	727,740
CMHC	25	4/1/2025	0.98%	2,511	369,948	396,325
CMHC	26	1/1/2026	0.79%	8,043	1,264,474	1,350,650
CMHC - advance	27			-	286,705	-
					5,590,294	5,768,719
Less: Current portion					467,286	447,861
<b>Total</b>					<b>\$ 5,123,008</b>	<b>\$ 5,320,858</b>

Principle portion of CMHC mortgages due within the next five years:

2023	467,286	
2024	473,829	
2025	473,918	
2026	475,468	
2027	453,798	
2028 and thereafter	3,245,995	
	5,590,294	
	2022	2021
Interest expense for the year on CMHC mortgages	73,387	75,636

**Muskowekwan First Nation**  
**Notes to Consolidated Financial Statements**  
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**15. Tangible capital assets**

	Cost				Accumulated depreciation				
	Balance, beginning of year	Additions	Disposals	Balance, end of year	Balance, beginning of year	Depreciation	Accumulated depreciation on disposals	Balance, end of year	2022 net book value
Land	\$ 8,224,326	\$ -	\$ -	\$ 8,224,326	\$ -	\$ -	\$ -	\$ -	\$ 8,224,326
Buildings	12,263,977	2,413,131	-	14,677,108	9,914,998	528,179	-	10,443,177	4,233,931
Vehicles	438,530	24,000	-	462,530	230,289	67,873	-	298,162	164,368
Equipment	2,984,316	397,615	(155,142)	3,226,789	2,467,759	181,080	(155,142)	2,493,697	733,092
Infrastructure	3,267,897	-	-	3,267,897	781,665	81,698	-	863,363	2,404,534
CMHC									
Housing	18,044,168	258,034	-	18,302,202	10,243,804	617,112	-	10,860,916	7,441,286
Band									
Housing	6,366,154	-	-	6,366,154	5,303,947	65,661	-	5,369,608	996,546
Subdivision	2,257,394	-	-	2,257,394	812,664	90,295	-	902,959	1,354,435
Assets Under									
Construction	1,942,455	2,576,820	-	4,519,275	-	-	-	-	4,519,275
	\$ 55,789,217	\$ 5,669,600	\$ (155,142)	\$ 61,303,675	\$ 29,755,126	\$ 1,631,898	\$ (155,142)	\$ 31,231,882	\$ 30,071,793

**Muskowekwan First Nation**  
**Notes to Consolidated Financial Statements**  
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**15. Tangible capital assets, continued**

	Cost				Accumulated depreciation				
	Balance, beginning of year	Additions	Disposals	Balance, end of year	Balance, beginning of year	Depreciation	Accumulated depreciation on disposals	Balance, end of year	2021 Net book value
Land	\$ 8,224,326	\$ -	\$ -	\$ 8,224,326	\$ -	\$ -	\$ -	\$ -	\$ 8,224,326
Buildings	12,263,977	-	-	12,263,977	9,483,345	431,653	-	9,914,998	2,348,979
Vehicles	263,161	175,369	-	438,530	178,622	51,667	-	230,289	208,241
Equipment	2,984,316	-	-	2,984,316	2,306,104	161,655	-	2,467,759	516,557
Infrastructure	3,267,897	-	-	3,267,897	699,968	81,697	-	781,665	2,486,232
CMHC									
Housing	16,123,097	2,024,494	(103,423)	18,044,168	9,704,876	616,495	(77,567)	10,243,804	7,800,364
Band									
Housing	6,227,338	138,816	-	6,366,154	5,238,286	65,661	-	5,303,947	1,062,207
Subdivision	2,257,394	-	-	2,257,394	722,368	90,296	-	812,664	1,444,730
Assets Under									
Construction	1,100,301	842,154	-	1,942,455	-	-	-	-	1,942,455
	\$ 52,711,807	\$ 3,180,833	\$ (103,423)	\$ 55,789,217	\$ 28,333,569	\$ 1,499,124	\$ (77,567)	\$ 29,755,126	\$ 26,034,091

**Muskowekwan First Nation**  
**Notes to Consolidated Financial Statements**  
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**16. Prepaid expenses**

	2022	2021
Legal fees	\$ 13,982	\$ 22,549
Insurance deposit	50,086	50,086
Building purchase deposit	-	100,000
	<u>\$ 64,068</u>	<u>\$ 172,635</u>

**17. Inventory**

	2022	2021
Bingo supplies	\$ 4,412	\$ 14,540

**18. Accumulated surplus**

	2022	2021
Restricted		
Capital assets	\$ 22,258,050	\$ 20,115,535
Investments in government business entities	5,935,855	5,552,386
Portfolio investments	12,105	12,105
CMHC housing reserves	1,052,672	1,130,780
Trust funds held by federal government	303,224	291,658
Unrestricted		
Operating surplus (deficit)	(1,591,217)	(1,986,530)
	<u>\$ 27,970,689</u>	<u>\$ 25,115,934</u>

Capital assets represents accumulated surplus amounts not available for operations, but rather past transactions creating capital assets that will be used to provide future services.

Investments in government business entities represent commercial business operations owned by the First Nation.

Portfolio investments represent other commercial business operations owned by the First Nation.

CMHC reserves are replacement and operating reserves required to be funded for future housing replacements, as per agreements with CMHC.

Trust funds held by federal government are monies held by the federal government for use by the First Nation for specific purposes.

Operating surplus (deficit) represents future revenue required for past operational activities.

**Muskowekwan First Nation**  
**Notes to Consolidated Financial Statements**  
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**19. ISC contributions**

	2022	2021
ISC revenue per funding confirmation	\$ 16,388,820	\$ 13,446,788
Prior period revenue (recovery) Institutional care	(677)	-
Current year receivable (payable) Medical Transportation	(2,340)	-
	<u>\$ 16,385,803</u>	<u>\$ 13,446,788</u>

**20. CMHC reserves and restricted cash**

It is a requirement of the CMHC operating agreements that subsidy surplus, operating and replacement reserves be established and monies be set aside in separate bank accounts. On March 31, 2022 the reserve accounts were underfunded by \$802,420 (2021 underfunded - \$1,060,737). The amount required to be set aside was \$1,052,673 (2021 - \$1,130,779) and the amounts in the reserve bank accounts were \$250,253 (2021 - \$70,042). (The reserve amount of \$1,052,673 is not reported separately on these financial statements, but is included in equity).

**21. Related party transactions**

Transactions with related parties, if any, are in the normal course of business, and are for fair consideration that is mutually agreed upon by the related parties.

**22. Economic dependence**

The First Nation receives a substantial amount of its funding from Indigenous Services Canada ("ISC") as a result of treaties entered into with the Government of Canada. These treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these treaties.

**23. Employee benefit obligations**

**Vacation and overtime**

The vacation and overtime liability is comprised of the vacation and overtime that employees are deferring to future years. Employees have either earned the benefits or are entitled to these benefits within the next budgetary year.

**Post-employment benefits**

Muskowekwan First Nation does not provide extended health, dental and life insurance benefits to retired employees and therefore has no obligations with regards to post employment benefits.

**Pension plan**

Muskowekwan First Nation provides a defined contribution plan for eligible members of its staff. Members are required to contribute a certain percentage of their basic salary; Muskowekwan First Nation contributes a matching portion which is directed to the member's contribution account. Muskowekwan First Nation does not have any other obligations with regards to the pension plan as at March 31, 2022.

**24. Budgeted figures**

Budgeted figures are unaudited and have been provided for comparison purposes and derived from the estimates approved by the Muskowekwan First Nation.

**25. Contingent liabilities**

**Funding**

These consolidated financial statements are subject to review by the First Nation's funding agents. It is possible that adjustments could be made based on the results of their reviews.

**Touchwood Agency Specific Claim**

The Government of Canada provided Touchwood Agency Specific Claim with an interest-free loan of approximately \$2,251,000. The loan was used for research, development and negotiation of its claim related to the alleged mismanagement of the Touchwood Agency Funds from 1920 to 1924. The loan is interest free and repayable on the earlier of March 31, 2010 or the date on which the claim is settled. There are provisions in the loan agreement with Indigenous Services Canada to have the repayment period extended. The five Nations who are the members of the Touchwood Agency Specific Claim may be directly or indirectly responsible for the repayment of this loan. The amount of the liability, if any, is not determinable at this time. If any liability results from the loan, it will be recorded in the period the liability is determinable. As of March 31, 2022, the Government of Canada has not requested the repayment. If the claim is not settled, it is uncertain if the loan will have to be paid back to the Government of Canada.

**Touchwood Agency Band Misadministration Claim Trust**

In 2020, the First Nation along with four other First Nations engaged legal counsel to jointly advance their claims related to the alleged mismanagement of the Touchwood Agency funds by Indian Affairs Canada from 1920 to 1924. Financing and an insurance policy to cover legal fees were obtained by Touchwood Agency Band Misadministration Claim Trust at the direction of the five First Nations. Financing has been authorized to a maximum of \$4,855,760 to cover expenses relating to the advancement of the claim. At March 31, 2022 there was a contingent fee agreement in place which ranged from 4% to 12% of the settlement depending on how the claim is settled. The financing and contingent fees are expected to be paid from settlement proceeds. Should there be any amounts in excess of settlement proceeds there would be expected to be covered by the insurance policy. The five First Nations who are members of the Trust have guaranteed the financing obtained by the Trust and are responsible for the repayment of any amounts not covered by settlement proceeds or insurance. The Trust is not controlled or jointly controlled by the First Nation and as a result is not included in the consolidated financial statements.

**Muskowekwan First Nation**  
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**26. Expenses by object**

	2022 Budget (unaudited)	2022 Actual	2021 Actual
Administration	\$ 142,425	\$ 204,513	\$ 87,655
Advertising	1,400	542	-
Assistance - social development	958,441	1,433,015	1,741,636
Bad debts	-	46,304	6,129
Bank charges and interest	38,150	25,336	56,027
COGS - Gaming	1,600,000	438,123	369,692
Community support	154,593	1,187,130	560,623
Consultants and contractors	1,216,646	1,239,607	1,031,511
Cultural	83,200	309,927	6,288
Depreciation	520,000	1,631,895	1,499,125
Flow-through to Touchwood Post Sec Program Inc.	597,699	853,574	697,699
Funerals	35,000	87,747	52,165
Honorariums	546,000	412,220	585,480
Insurance	330,400	420,465	327,390
Interest on long-term debt - CMHC mortgages	432,000	73,387	75,636
Interest on long-term debt	402,000	73,066	12,380
Office equipment and rentals	28,000	33,270	33,552
Office supplies	122,950	98,768	90,225
Pandemic expenses	-	1,063,751	1,188,226
Professional development	97,800	87,718	89,397
Professional fees	154,000	218,622	155,438
Program expense	11,928	2,531	3,734
Project startup costs	-	105,059	381,663
Property tax	60,000	75,590	55,259
Residential school commemoration	-	23,655	-
Rent	-	4,801	10,938
Post secondary expenses	-	18,167	-
Repairs and maintenance	369,000	916,719	1,156,687
Replacement reserve	100,000	-	-
School supplies and expenses	320,415	642,447	697,456
Telephone	59,100	90,943	61,420
Training	50,000	30,603	37,557
Travel, meetings and per diems	316,300	471,419	372,192
Tuition	666,021	818,153	639,573
Utilities	160,900	240,490	177,267
Vehicles - operations and maintenance	76,500	165,822	122,456
Wages and benefits	3,281,622	3,537,458	3,440,442
Youth and elder activities	74,000	302,719	241,847
Capital asset additions	-	5,653,100	3,180,833
Capital asset moved to balance sheet	-	(5,669,600)	(3,180,833)
	<b>\$ 13,006,490</b>	<b>\$ 17,369,056</b>	<b>\$ 16,064,765</b>



## **27. Segmented information**

As previously discussed in note 2 (l) the First Nation conducts its business through reportable segments as follows:

### **Treaties and Indigenous Government:**

Costs associated with the negotiation, settlement and implementation of specific claims and comprehensive land claim agreements as well as special claims and self-government agreements.

### **Community Infrastructure:**

Costs to acquire, construct, operate and maintain basic community facilities and services such as water and sewage, roads, electrification, schools, community buildings and fire protection. Also costs associated with ensuring that these facilities and community services meet recognized standards and are comparable to the services provided to nearby communities by provincial and municipal governments.

### **Economic Development:**

Costs associated with economic development planning, proposal development, and planning and implementation of ongoing activities and one-time projects. Also costs to pursue economic objectives in areas such as the employment of community members, the development of community-owned and community member businesses, the development of land and resources under community control, access to economic opportunities on land and resources beyond community control, investment promotion, and research and advocacy.

### **Education:**

Costs to support First Nation and Inuit communities in expressing, preserving, developing and promoting their cultural heritage, through the establishment and operation of First Nation and Inuit cultural education centres and programs. Costs to provide eligible students living on reserve and eligible Inuit with elementary/secondary education programs and services including instructional services in federal, provincial, band-operated schools, or a private/independent school (recognized by the province in which the school is located as an elementary/secondary institution), and student support services such as transportation, accommodation, guidance and counselling services. Costs associated with ISC's First Nations and Inuit Youth Employment Strategy to develop and enhance essential employability skills, such as communication, problem solving, and working with others, expose youth to a variety of career options, and promote the benefits of education as being key to labor market participation. Also, costs to support eligible First Nation and Inuit students to access education opportunities at the post-secondary level and supports the development and delivery of college and university level courses for First Nation and Inuit students, and research and development on First Nation and Inuit education. Costs for the provision of special education services and programs and costs to provide internet access, information technology equipment, technical support and training to students and school staff.

### **Indigenous Government Support:**

Costs to support the further development of competent, stable, legitimate, and accountable community governments by strengthening First Nations and Inuit governance and by funding initiatives which address needs in the areas of professional and institutional development at the local level and at the level of emerging regional and national organizations. Also, costs to enable tribal councils to provide advisory services such as financial management, band government, economic development, community planning, technical services to the member First Nations and to defray the costs of administering programs on behalf of member communities and to provide funding for equivalent advisory services to large First Nations which are not affiliated with a tribal council.

**27. Segmented information, continued**

**Land Management:**

Costs associated to the administration of land transactions on designated and non-designated lands under sections 53 and 60 of the Indian Act.

**Social Development:**

First Nations people, like other Canadian citizens, are responsible for managing their own affairs and maintaining themselves to the extent that their resources permit. Some individuals and families are unable to provide for themselves and their dependents. Situations therefore exist in which assistance must be available to community members in need. Income Assistance is one type of income supplement available to eligible persons. Other income supports include Old Age Security, Child Tax Benefits, etc.

**Registration and Membership:**

Costs associated with the maintenance of the Indian Register, a record of everyone who is registered as a member of the First Nation under the Indian Act.

**Health Services:**

Reports on costs associated with the development of safe and healthy communities.

**Canada Mortgage and Housing Corporation (CMHC):**

Non-Profit On-Reserve Housing Program (Section 95); Residential Rehabilitation Assistance Program (RRAP); Home Adaptations for Seniors' Independence Program (HASI); Shelter Enhancement Program; Housing Internship Initiative for First Nations and Inuit Youth.

**Other Band Programs:**

Other programs that vary based on own source revenue. These could include First Nations Trust, Tribal Council, CDC, Band Trust Funds and other business ventures. These outside revenue sources are used to fund programs such as recreational or cultural activities for the benefit of membership that are not funded by government agencies.

**Muskowekwan Gaming Inc.:**

Muskowekwan Gaming Inc. reports on operations of the First Nation's not-for-profit organization.

**Muskowekwan Family Healing & Wellness Centre Inc.:**

Muskowekwan Family Healing & Wellness Centre Inc. reports on the operations of the Centre which is being created to assist members in healing from past traumas.

Inter-segment transfers are recorded at their exchange amount. Details of the segment revenues and expenses are provided in the accompanying schedules. There are no revenues or expenses that have not been allocated to a segment.

**28. Comparative figures**

Comparative figures have been reclassified, where applicable, to conform to current year's presentation.

**Schedule #1**  
**Muskowekwan First Nation**  
**Treaties and Indigenous Government**  
**Schedule of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Revenue</b>			
Indigenous Services Canada - fixed	\$ -	\$ 32,000	\$ 75,242
Prior period reimbursements	-	352,149	-
Unexpended funds transferred - prior year	-	67,642	-
	-	451,791	75,242
<b>Expenses</b>			
Administration	-	4,746	-
Consultants and contractors	-	80,295	-
Cultural	-	1,250	-
Travel, meetings and per diems	-	60,595	7,600
	-	146,886	7,600
<b>Current surplus before other items</b>	-	304,905	67,642
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	-	(67,642)
<b>Current surplus</b>	\$ -	\$ 304,905	\$ -

The accompanying notes are an integral part of the financial statements

**Schedule #2**  
**Muskowekwan First Nation**  
**Community Infrastructure**  
**Schedule of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Revenue</b>			
Indigenous Services Canada (ISC)	\$ -	\$ -	\$ 21,789
Indigenous Services Canada - fixed	417,261	1,156,235	876,957
Indigenous Services Canada - flexible	198,006	2,932,702	1,552,368
Rental income & user fees	7,200	90,025	77,234
Other revenue	-	1,766	16,358
Unexpended funds transferred - prior year	-	455,045	216,940
	622,467	4,635,773	2,761,646
<b>Expenses</b>			
Administration	-	(58,642)	(32,478)
Bank charges and interest	500	2,877	10,686
Consultants and contractors	227,580	233,202	241,982
Insurance	-	1,351	-
Office supplies	5,000	11,470	12,452
Pandemic expenses	-	5,211	-
Professional development	2,500	150	150
Repairs and maintenance	92,000	472,358	778,121
Telephone	-	2,496	1,063
Travel, meetings and per diems	28,500	51,204	33,314
Utilities	71,800	63,671	84,556
Vehicles - operations and maintenance	43,500	84,702	42,959
Wages and benefits	170,577	237,722	168,762
Capital asset additions	-	544,407	984,938
Capital asset moved to balance sheet	-	(544,407)	(984,938)
	641,957	1,107,772	1,341,567
<b>Current surplus before other items</b>	(19,490)	3,528,001	1,420,079
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(3,001,267)	(455,045)
<b>Current surplus before transfers</b>	(19,490)	526,734	965,034
<b>Transfers</b>			
Transfer - Depreciation	-	(476,738)	(360,461)
<b>Current surplus</b>	\$ (19,490)	\$ 49,996	\$ 604,573

The accompanying notes are an integral part of the financial statements

**Schedule #3**  
**Muskowekwan First Nation**  
**Economic Development**  
**Schedule of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Revenue</b>			
Indigenous Services Canada - fixed	\$ -	\$ 133,289	\$ 104,339
Touchwood Agency Tribal Council (TATC)	60,000	60,000	60,000
Other revenue	-	12,840	12,840
	60,000	206,129	177,179
<b>Expenses</b>			
Administration	-	20,217	14,200
Community support	-	9,000	2,800
Consultants and contractors	-	72,092	-
Travel, meetings and per diems	-	7,330	-
Wages and benefits	-	-	43,000
	-	108,639	60,000
<b>Current surplus before other items</b>	60,000	97,490	117,179
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(89,789)	-
<b>Current surplus before transfers</b>	60,000	7,701	117,179
<b>Transfers</b>			
Transfer - Depreciation	-	(137,322)	(137,322)
<b>Current deficit</b>	\$ 60,000	\$ (129,621)	\$ (20,143)

The accompanying notes are an integral part of the financial statements

**Schedule #4**  
**Muskowekwan First Nation**  
**Education**  
**Schedule of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Revenue</b>			
Indigenous Services Canada - fixed	\$ 3,928,880	\$ 5,519,066	\$ 4,311,446
Indigenous Services Canada - flexible	-	693,827	87,643
Touchwood Agency Tribal Council (TATC)	326,142	315,501	402,219
Touchwood Child & Family Services Inc. (TCFS)	-	53,958	-
Other revenue	55,500	120,721	212,668
Unexpended funds transferred - prior year	-	122,121	47,548
	4,310,522	6,825,194	5,061,524
<b>Expenses</b>			
Advertising	400	-	-
Bank charges and interest	5,000	4,333	5,042
Consultants and contractors	273,819	333,108	308,938
Flow-through to Touchwood Post Sec Program Inc.	597,699	853,574	697,699
Honorariums	4,000	-	4,043
Insurance	3,000	4,213	5,193
Office equipment and rentals	20,000	22,723	19,387
Office supplies	10,000	-	-
Pandemic expenses	-	18,954	-
Post secondary expenses	-	18,167	-
Professional development	58,500	45,750	74,400
Professional fees	12,000	11,000	22,000
Rent	-	-	(5,147)
Repairs and maintenance	100,000	90,326	68,083
School supplies and expenses	320,415	642,447	697,456
Telephone	4,500	6,921	6,079
Training	-	-	75
Travel, meetings and per diems	28,075	32,090	20,760
Tuition	666,021	818,153	639,573
Utilities	38,000	36,833	37,697
Vehicles - operations and maintenance	7,500	5,030	6,583
Wages and benefits	1,976,452	1,966,370	2,027,492
Capital asset additions	-	39,522	-
Capital asset moved to balance sheet	-	(39,522)	-
	4,125,381	4,909,992	4,635,353
<b>Current surplus before other items</b>	185,141	1,915,202	426,171
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(1,736,209)	(122,121)
<b>Current surplus before transfers</b>	185,141	178,993	304,050

The accompanying notes are an integral part of the financial statements

**Schedule #4, continued**  
**Muskowekwan First Nation**  
**Education**  
**Schedule of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Transfers</b>			
Transfer - Depreciation	-	(287,657)	(284,140)
<b>Current surplus (deficit)</b>	<b>\$ 185,141</b>	<b>\$ (108,664)</b>	<b>\$ 19,910</b>

The accompanying notes are an integral part of the financial statements

**Schedule #5**  
**Muskowekwan First Nation**  
**Indigenous Government Support**  
**Schedule of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Revenue</b>			
Indigenous Services Canada (ISC)	\$ -	\$ -	\$ 1,574,132
Indigenous Services Canada - grant	417,101	483,030	567,888
Indigenous Services Canada - fixed	-	530,582	-
Indigenous Services Canada - flexible	20,772	948,241	320,153
Dakota Dunes CDC	200,000	-	-
Investment income (KDM)	-	131,341	150,000
Gain in equity investments	27,000	383,469	313,844
Other revenue	480,000	123,984	246,179
Unexpended funds transferred - prior year	-	845,289	107,471
	1,144,873	3,445,936	3,279,667
<b>Expenses</b>			
Administration	20,000	93,776	(15,624)
Advertising	1,000	-	-
Bad debts	-	46,304	5,179
Bank charges and interest	25,000	7,896	13,830
Community support	15,000	10,196	1,982
Consultants and contractors	150,000	215,802	173,179
Cultural	-	1,336	-
Honorariums	467,000	355,968	511,287
Insurance	176,000	241,300	168,202
Interest on long-term debt	385,000	10,718	-
Office equipment and rentals	8,000	2,101	2,325
Office supplies	50,000	30,996	8,354
Pandemic expenses	-	935,492	939,118
Professional development	15,000	26,999	3,570
Professional fees	118,000	187,063	113,658
Rent	-	-	4,085
Repairs and maintenance	15,000	3,347	4,604
Telephone	46,200	19,117	14,346
Travel, meetings and per diems	137,500	138,589	124,882
Utilities	15,000	91,682	10,729
Vehicles - operations and maintenance	-	856	14,022
Wages and benefits	481,453	517,645	323,672
Youth and elder activities	-	8,776	-
Capital asset additions	-	1,904	47,186
Capital asset moved to balance sheet	-	(1,904)	(47,186)
	2,125,153	2,945,959	2,421,400
<b>Current surplus before other items</b>	(980,280)	499,977	858,267

The accompanying notes are an integral part of the financial statements



**Schedule #5, continued**  
**Muskowekwan First Nation**  
**Indigenous Government Support**  
**Schedule of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(863,226)	(792,327)
<b>Current surplus (deficit) before transfers</b>	(980,280)	(363,249)	65,940
<b>Transfers</b>			
Transfer - Other Band Programs	-	97,000	-
<b>Current surplus (deficit)</b>	\$ (980,280)	\$ (266,249)	\$ 65,940

The accompanying notes are an integral part of the financial statements

**Schedule #6**  
**Muskowekwan First Nation**  
**Land Management**  
**Schedule of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Revenue</b>			
Indigenous Services Canada - fixed	\$ 151,925	\$ 151,925	\$ 186,423
Land lease revenue	300,000	252,977	232,447
Rental income & user fees	-	177	5,355
Interest income	20,000	23,367	23,875
Other revenue	-	5,000	7,530
	471,925	433,446	455,630
<b>Expenses</b>			
Administration	8,925	23,911	4,869
Bank charges and interest	3,000	1,799	2,965
Community support	-	252,550	201,620
Consultants and contractors	105,000	67,950	88,932
Cultural	5,000	-	-
Honorariums	75,000	56,251	69,350
Office supplies	7,500	10,143	9,049
Professional development	10,000	14,588	8,652
Professional fees	9,000	6,110	4,012
Property tax	60,000	75,590	54,702
Repairs and maintenance	7,500	11,059	5,938
Telephone	4,500	8,447	8,751
Travel, meetings and per diems	40,000	62,203	70,671
Utilities	10,000	10,029	7,447
Vehicles - operations and maintenance	-	2,777	2,762
Wages and benefits	100,500	128,757	114,305
Capital asset additions	-	13,030	8,000
Capital asset moved to balance sheet	-	(29,530)	(8,000)
	445,925	715,664	654,025
<b>Current deficit before transfers</b>	26,000	(282,218)	(198,395)
<b>Transfers</b>			
Transfer - Other Band Programs	-	-	82,000
<b>Current deficit</b>	\$ 26,000	\$ (282,218)	\$ (116,395)

The accompanying notes are an integral part of the financial statements

**Schedule #7**  
**Muskowekwan First Nation**  
**Social Development**  
**Schedule of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Revenue</b>			
Indigenous Services Canada (ISC)	\$ -	\$ -	\$ 233,165
Indigenous Services Canada - fixed	118,345	154,314	172,521
Indigenous Services Canada - set	14,461	47,163	33,394
Indigenous Services Canada - flexible	1,165,190	2,003,694	1,630,505
ISC - current year receivable (payable)	-	(677)	-
Touchwood Agency Tribal Council (TATC)	150,000	-	274,417
Unexpended funds transferred - prior year	-	109,565	-
	1,447,996	2,314,059	2,344,002
<b>Expenses</b>			
Administration	-	-	12,000
Assistance - social development	958,441	1,433,015	1,681,297
Bank charges and interest	3,000	-	5,013
Community support	-	125	8,088
Consultants and contractors	32,825	10,640	38,919
Office equipment and rentals	-	-	3,000
Office supplies	5,000	1,909	5,552
Pandemic expenses	-	13,975	34,490
Professional development	-	80	-
Repairs and maintenance	-	-	3,872
Telephone	1,200	2,700	100
Training	50,000	30,603	37,482
Travel, meetings and per diems	27,725	36,092	22,593
Vehicles - operations and maintenance	-	392	361
Wages and benefits	176,836	116,897	285,468
	1,255,027	1,646,428	2,138,235
<b>Current surplus before other items</b>	192,969	667,631	205,767
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(302,493)	(109,565)
<b>Current surplus</b>	\$ 192,969	\$ 365,138	\$ 96,202

The accompanying notes are an integral part of the financial statements

**Schedule #8**  
**Muskowekwan First Nation**  
**Registration and Membership**  
**Schedule of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Revenue</b>			
Indigenous Services Canada - fixed	\$ 14,619	\$ 14,619	\$ 14,619
<b>Expenses</b>			
Consultants and contractors	7,500	10,775	9,484
Office supplies	-	617	1,235
Telephone	-	-	1,300
Travel, meetings and per diems	-	137	2,600
Vehicles - operations and maintenance	-	50	-
Wages and benefits	14,619	-	-
	22,119	11,579	14,619
<b>Current surplus before other items</b>	(7,500)	3,040	-
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(3,040)	-
<b>Current surplus</b>	\$ (7,500)	\$ -	\$ -

The accompanying notes are an integral part of the financial statements

**Schedule #9**  
**Muskowekwan First Nation**  
**Health Services**  
**Schedule of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Revenue</b>			
Indigenous Services Canada (ISC)	\$ -	\$ -	\$ 38,277
Indigenous Services Canada - block	551,555	733,946	603,411
Indigenous Services Canada - fixed	59,070	19,570	449,417
Indigenous Services Canada - set	222,210	226,710	368,210
Indigenous Services Canada - flexible	42,904	182,907	97,889
ISC - current year receivable (payable)	-	(2,340)	-
Touchwood Agency Tribal Council (TATC)	64,400	366,505	297,267
Touchwood Child & Family Services Inc. (TCFS)	-	-	68,950
Other revenue	9,000	162,518	12,999
Unexpended funds transferred - prior year	-	208,525	-
	949,139	1,898,341	1,936,420
<b>Expenses</b>			
Administration	53,500	43,922	37,244
Assistance - social development	-	-	60,339
Bank charges and interest	1,650	1,411	1,773
Community support	31,593	249,343	98,827
Consultants and contractors	272,922	152,090	159,077
Cultural	78,200	32,680	858
Funerals	-	1,000	500
Honorariums	-	-	800
Insurance	16,400	20,752	15,846
Office equipment and rentals	-	8,447	8,840
Office supplies	45,450	32,935	44,503
Pandemic expenses	-	90,118	214,618
Professional development	11,800	152	2,625
Professional fees	15,000	-	-
Program expense	11,928	2,532	3,734
Property tax	-	-	557
Rent	-	4,800	12,000
Repairs and maintenance	14,500	30,827	29,458
Telephone	2,700	33,554	19,633
Travel, meetings and per diems	48,500	39,698	50,478

The accompanying notes are an integral part of the financial statements

**Schedule #9, continued**  
**Muskowekwan First Nation**  
**Health Services**  
**Schedule of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
Utilities	26,100	10,340	10,031
Vehicles - operations and maintenance	25,500	72,015	54,826
Wages and benefits	361,185	437,910	391,739
Youth and elder activities	14,000	28,426	10,282
Capital asset additions	-	64,621	120,183
Capital asset moved to balance sheet	-	(64,621)	(120,183)
	1,030,928	1,292,952	1,228,588
<b>Current surplus before other items</b>	(81,789)	605,389	707,832
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(380,303)	(208,525)
<b>Current surplus before transfers</b>	(81,789)	225,086	499,307
<b>Transfers</b>			
Transfer - Depreciation	-	(113,068)	(104,410)
<b>Current surplus</b>	\$ (81,789)	\$ 112,018	\$ 394,897

The accompanying notes are an integral part of the financial statements

**Schedule #10**  
**Muskowekwan First Nation**  
**CMHC Housing**  
**Schedule of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Revenue</b>			
CMHC - subsidies	\$ 432,000	\$ 545,730	\$ 475,940
Rental income & user fees	357,000	329,106	387,778
Other revenue	-	18,848	27,351
	789,000	893,684	891,069
<b>Expenses</b>			
Administration	60,000	76,583	67,444
Consultants and contractors	12,000	-	-
Insurance	85,000	138,675	123,975
Interest on long-term debt - CMHC mortgages	432,000	73,387	75,636
Professional fees	-	4,725	9,463
Repairs and maintenance	100,000	273,257	165,502
Replacement reserve	100,000	-	-
Capital asset additions	-	258,034	1,448,566
Capital asset moved to balance sheet	-	(258,034)	(1,448,566)
	789,000	566,627	442,020
<b>Current surplus before transfers</b>	-	327,057	449,049
<b>Transfers</b>			
Transfer - Depreciation	-	(617,110)	(612,792)
<b>Current deficit</b>	\$ -	\$ (290,053)	\$ (163,743)

The accompanying notes are an integral part of the financial statements

**Schedule #11**  
**Muskowekwan First Nation**  
**Other Band Programs**  
**Schedule of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Revenue</b>			
Indigenous Services Canada - flexible	\$ 21,362	\$ -	\$ 2,000
Trust funds held by federal government	60,000	108,566	45,347
Touchwood Agency Tribal Council (TATC)	-	112,288	155,560
First Nation Trust funds (FNT)	600,000	325,516	429,156
Dakota Dunes CDC	-	86,795	101,565
Touchwood Child & Family Services Inc. (TCFS)	-	571,053	-
Rental income & user fees	-	26,557	49,772
Other revenue	250,000	346,780	320,311
	931,362	1,577,555	1,103,711
<b>Expenses</b>			
Community support	108,000	548,998	180,036
Consultants and contractors	10,000	63,654	11,000
Cultural	-	274,661	5,430
Funerals	35,000	86,747	51,665
Insurance	50,000	-	-
Interest on long-term debt	17,000	62,349	12,380
Office supplies	-	-	2,019
Repairs and maintenance	40,000	9,636	49,772
Travel, meetings and per diems	6,000	7,686	6,720
Utilities	-	1,843	-
Vehicles - operations and maintenance	-	-	943
Youth and elder activities	60,000	265,517	231,565
Capital asset additions	-	2,413,131	25,855
Capital asset moved to balance sheet	-	(2,413,131)	(25,855)
	326,000	1,321,091	551,530
<b>Current surplus before transfers</b>	605,362	256,464	552,181
<b>Transfers</b>			
Transfer - Indigenous Government Support	-	(97,000)	-
Transfer - Land Management	-	-	(82,000)
<b>Current surplus</b>	\$ 605,362	\$ 159,464	\$ 470,181

The accompanying notes are an integral part of the financial statements



**Schedule #12**  
**Muskowekwan First Nation**  
**Muskowekwan Gaming Inc.**  
**Schedule of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Revenue</b>			
Gaming revenue	\$ 1,600,000	\$ 596,430	\$ 588,073
Indigenous Gaming Regulators	-	28,676	30,159
Dakota Dunes CDC	-	-	25,000
Rental income & user fees	-	62,277	61,602
Other revenue	-	2,343	8,628
	1,600,000	689,726	713,462
<b>Expenses</b>			
Advertising	-	542	-
Bad debts	-	-	950
Bank charges and interest	-	1,462	2,973
COGS - Gaming	1,600,000	438,123	369,692
Community support	-	116,918	67,270
Insurance	-	14,174	14,174
Office supplies	-	10,699	7,061
Professional fees	-	9,724	6,305
Repairs and maintenance	-	25,909	51,337
Telephone	-	4,952	10,148
Travel, meetings and per diems	-	35,793	32,574
Utilities	-	26,091	26,807
Wages and benefits	-	132,157	86,004
	1,600,000	816,544	675,295
<b>Current surplus (deficit)</b>	\$ -	\$ (126,818)	\$ 38,167

The accompanying notes are an integral part of the financial statements

**Schedule #13**  
**Muskowekwan First Nation**  
**Muskowekwan Family Healing & Wellness Centre Inc.**  
**Schedule of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Revenue</b>			
Indigenous Services Canada - block	\$ 125,000	\$ 425,000	\$ 125,000
CANDO revenue	-	2,155,552	181,182
Western Economic Diversification Canada	-	333,333	-
Other revenue	-	300,000	38,500
Unexpended funds transferred - prior year	-	-	183,287
	125,000	3,213,885	527,969
<b>Expenses</b>			
Bank charges and interest	-	5,558	13,745
Consultants and contractors	125,000	-	-
Project startup costs	-	105,059	381,663
Residential school commemoration	-	23,655	-
Telephone	-	12,755	-
Capital asset additions	-	2,318,451	546,105
Capital asset moved to balance sheet	-	(2,318,451)	(546,105)
	125,000	147,027	395,408
<b>Current surplus</b>	\$ -	\$ 3,066,858	\$ 132,561

The accompanying notes are an integral part of the financial statements

**Schedule #14**  
**Muskowekwan First Nation**  
**Depreciation**  
**Schedule of Operations**  
*For the year ended March 31, 2022*

	2022 Budget (unaudited)	2022 Actual	2021 Actual
<b>Revenue</b>	\$ -	\$ -	\$ -
<b>Expenses</b>			
Community Infrastructure	250,000	476,738	360,461
Economic Development	-	137,322	137,322
Education	270,000	287,657	284,140
Health Services	-	113,068	104,410
CMHC Housing	-	617,110	612,792
	520,000	1,631,895	1,499,125
<b>Current deficit before transfers</b>	(520,000)	(1,631,895)	(1,499,125)
<b>Transfers</b>			
Transfer - Programs	520,000	1,631,895	1,499,125
<b>Current surplus</b>	\$ -	\$ -	\$ -

The accompanying notes are an integral part of the financial statements