

**Fishing Lake First Nation
Consolidated Financial Statements
March 31, 2023**

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Consolidated Financial Statements
March 31, 2023

| | <i>Page</i> |
|---|--------------|
| Management's Responsibility for Financial Reporting..... | 1 |
| Independent Auditors' Report..... | 2 - 3 |
| Financial Statements | |
| Consolidated Statement of Financial Position..... | 4 |
| Consolidated Statement of Operations..... | 5 |
| Consolidated Statement of Accumulated Surplus..... | 6 |
| Consolidated Statement of Change in Net Debt..... | 7 |
| Consolidated Statement of Cash Flows..... | 8 |
| Notes to Consolidated Financial Statements..... | 9 - 31 |
| Program schedules | |
| Treaties and Indigenous Government - Schedule #1..... | 32 |
| Community Infrastructure - Schedule #2..... | 33 |
| Capital - Schedule #3..... | 34 |
| Economic Development - Schedule #4..... | 35 |
| Education - Schedule #5..... | 36 |
| Indigenous Government Support - Schedule #6..... | 37 |
| Land Management - Schedule #7..... | 38 |
| Social Services - Schedule #8..... | 39 |
| Registration and Membership - Schedule #9..... | 41 |
| Governance and Institutions of Governance - Schedule #10..... | 42 |
| Health Services - Schedule #11..... | 43 |
| CMHC Housing - Schedule #12..... | 44 |
| Other Band Programs - Schedule #13..... | 45 |
| Amortization - Schedule #14..... | 47 |

Fishing Lake First Nation
Management's Responsibility for Financial Reporting
March 31, 2023

To the Members of Fishing Lake First Nation:

The accompanying consolidated financial statements of Fishing Lake First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

Chief and Council is responsible for overseeing management in the performance of its financial reporting responsibilities and for approving the consolidated financial statements. Chief and Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors.

Chalupiak & Associates CPA Professional Corporation, an independent firm of Chartered Professional Accountants, is appointed by Chief and Council to audit the consolidated financial statements and report directly to the Members; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both Chief and Council and management to discuss their audit findings.

On behalf of Fishing Lake First Nation:

Signature on file
Fishing Lake First Nation

July 28, 2023
Date



Chalupiak & Associates CPA Professional Corporation

Chartered Professional Accountants
3261 Saskatchewan Drive
Regina, Saskatchewan S4T 6S4
Phone: 306-359-3711 Fax: 306-569-3030

Independent Auditors' Report

To the Members of
Fishing Lake First Nation

Opinion

We have audited the consolidated financial statements of Fishing Lake First Nation, which comprise the consolidated statement of financial position as at March 31, 2023, and the consolidated statements of operations, accumulated surplus, change in net debt and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2023, and the results of its consolidated operations, its consolidated statement of accumulated surplus, its changes in its consolidated net debt, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- ◆ Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ◆ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- ◆ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ◆ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- ◆ Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- ◆ Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.
- ◆ Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Regina, Saskatchewan
July 28, 2023**

Chalupiak & Associates

Chartered Professional Accountants

Fishing Lake First Nation
Consolidated Statement of Financial Position
March 31, 2023

| | 2023 | 2022 |
|--|----------------------|----------------------|
| Financial Assets | | |
| Cash and cash equivalents (Note 3) | \$ 4,317,158 | \$ 4,421,132 |
| Restricted cash (Note 3) | 7,882,903 | 3,441,703 |
| Restricted cash - CMHC (Note 3) | 466,028 | 400,909 |
| Trust funds held by federal government (Notes 3 and 4) | 410,102 | 289,256 |
| Accounts receivable (Notes 5 and 6) | 1,005,579 | 1,033,772 |
| Investments in government business enterprises (Notes 7 and 8) | 1,880,513 | 1,743,687 |
| Due from related parties (Note 9) | 107,573 | 59,023 |
| | <u>16,069,856</u> | <u>11,389,482</u> |
| Liabilities | | |
| Accounts payable (Note 10) | 999,035 | 1,231,898 |
| Deferred revenue - unexpended funds - ISC (Note 11) | 11,028,824 | 7,778,981 |
| Deferred revenue - unexpended funds - other (Note 12) | 2,179,307 | 1,071,150 |
| Due to FLFN 1907 Surrender Trust (Note 13) | 137,636 | 12,115 |
| Current portion of CMHC mortgages (Note 15) | 264,690 | 264,466 |
| Long-term debt (Note 14) | 1,342,715 | 570,268 |
| CMHC mortgages (Note 15) | 2,997,065 | 2,903,301 |
| | <u>18,949,272</u> | <u>13,832,179</u> |
| Net debt | <u>(2,879,416)</u> | <u>(2,442,697)</u> |
| Non-financial Assets | | |
| Capital assets (Note 16) | 51,622,794 | 50,468,559 |
| Prepaid expenses (Note 17) | 91,062 | 40,459 |
| | <u>51,713,856</u> | <u>50,509,018</u> |
| Accumulated Surplus (Note 18) | <u>\$ 48,834,440</u> | <u>\$ 48,066,321</u> |

Approved on behalf of the Fishing Lake First Nation:

_____, Chief

_____, Councilor

The accompanying notes are an integral part of the financial statements

Fishing Lake First Nation
Consolidated Statement of Operations
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|--|-------------------------------|----------------|----------------|
| Revenue | | | |
| Indigenous Services Canada (ISC) | \$ 11,572,600 | \$ 19,928,679 | \$ 17,713,659 |
| 1907 Surrender Trust - Community Development | 1,323,590 | 1,323,590 | 1,765,398 |
| Trust funds held by federal government | - | 120,846 | 106,185 |
| Canada Mortgage and Housing Corporation (CMHC) | 722,787 | 432,230 | 418,669 |
| First Nation Trust (FNT) | 593,476 | 686,459 | 311,161 |
| Dakota Dunes CDC | - | 319,658 | 80,469 |
| Federation of Sovereign Indigenous Nations (FSIN) | 92,028 | 104,249 | 2,918 |
| BHP Group Limited (BHP) | 455,000 | 490,000 | 312,500 |
| Saskatchewan Indian Training Assessment Group Inc. | 312,388 | 254,392 | 183,952 |
| Land lease income | - | 95,633 | 55,347 |
| Equity pick-up (loss) in government business enterprises | - | 186,826 | (77,201) |
| Rental income & user fees | - | 151,696 | 117,991 |
| Insurance proceeds | - | 123,355 | 22,011 |
| Other revenue | 19,810 | 1,140,060 | 554,059 |
| Unexpended funds transferred - prior year | 1,284,027 | 8,850,131 | 4,645,893 |
| | 16,375,706 | 34,207,804 | 26,213,011 |
| Expenses | | | |
| Treaties and Indigenous Government (Schedule 1) | 10,000 | 391,923 | 734,852 |
| Community Infrastructure (Schedule 2) | 1,355,047 | 2,014,615 | 1,740,847 |
| Capital (Schedule 3) | 834,537 | 285,569 | 104,891 |
| Economic Development (Schedule 4) | 55,350 | 85,055 | 225,285 |
| Education (Schedule 5) | 3,962,674 | 5,327,532 | 4,938,865 |
| Indigenous Government Support (Schedule 6) | 482,466 | 742,047 | 1,355,479 |
| Land Management (Schedule 7) | 28,553 | 290,070 | 142,347 |
| Social Services (Schedule 8) | 781,126 | 4,260,498 | 3,075,660 |
| Registration and Membership (Schedule 9) | 12,270 | 18,608 | 13,608 |
| Governance and Institutions of Governance (Schedule 10) | 134,895 | 284,935 | 130,033 |
| Health Services (Schedule 11) | 1,303,520 | 2,554,018 | 1,527,267 |
| CMHC Housing (Schedule 12) | 299,270 | 335,125 | 227,380 |
| Other Band Programs (Schedule 13) | 3,471,523 | 1,630,087 | 1,670,930 |
| Amortization (Schedule 14) | - | 2,096,023 | 2,049,195 |
| | 12,731,231 | 20,316,105 | 17,936,639 |
| Current surplus before other items | 3,644,475 | 13,891,699 | 8,276,375 |
| Other items | | | |
| Unexpended funds transferred to deferred revenue | (389,741) | (13,208,131) | (8,850,130) |
| Gain (loss) on disposal of assets | - | 6,924 | - |
| Contr. - 1907 Surrender Trust - land acquisition | - | 77,625 | 2,682,248 |
| | (389,741) | (13,123,582) | (6,167,882) |
| Current surplus | \$ 3,254,734 | \$ 768,117 | \$ 2,108,493 |

The accompanying notes are an integral part of the financial statements

Fishing Lake First Nation
Consolidated Statement of Accumulated Surplus
For the year ended March 31, 2023

| | 2023 | 2022 |
|-------------------------------------|---------------|---------------|
| Surplus at beginning of year | \$ 48,066,321 | \$ 45,957,828 |
| Current surplus | 768,117 | 2,108,493 |
| Surplus at end of year | \$ 48,834,438 | \$ 48,066,321 |

The accompanying notes are an integral part of the financial statements

Fishing Lake First Nation
Consolidated Statement of Change in Net Debt
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|---|-------------------------------|----------------|----------------|
| Current surplus | \$ 3,254,734 | \$ 768,117 | \$ 2,108,493 |
| Acquisition of capital assets | - | (3,180,708) | (2,007,490) |
| Amortization of capital assets | - | 2,096,023 | 2,049,196 |
| 1907 Surrender Trust - land acquisition | - | (77,625) | (2,682,248) |
| Disposal of capital assets (net) | - | 8,077 | - |
| | - | (1,154,233) | (2,640,542) |
| Acquisition of prepaid asset | - | (91,062) | (40,459) |
| Use of prepaid asset | - | 40,459 | 94,731 |
| | - | (50,603) | 54,272 |
| Increase (decrease) in net financial assets | 3,254,734 | (436,719) | (477,777) |
| Net debt at beginning of year | (2,442,697) | (2,442,697) | (1,964,920) |
| Net debt at end of year | \$ 812,037 | \$ (2,879,416) | \$ (2,442,697) |

The accompanying notes are an integral part of the financial statements

Fishing Lake First Nation
Consolidated Statement of Cash Flows
For the year ended March 31, 2023

| | 2023 | 2022 |
|--|---------------|--------------|
| Cash flows from | | |
| Operating activities | | |
| Current surplus | \$ 768,117 | \$ 2,108,493 |
| Amortization | 2,096,023 | 2,049,196 |
| Gain (loss) on disposal of capital assets | 8,077 | - |
| Loss (earnings) from investment in business partnerships | (187,507) | 77,186 |
| Loss (earnings) from investment in incorporated businesses | 681 | 15 |
| | 2,685,391 | 4,234,890 |
| Change in non-cash operating working capital | | |
| Accounts receivable | 28,193 | (451,008) |
| Prepaid expenses | (50,603) | 54,272 |
| Accounts payable | (232,858) | (185,014) |
| Deferred revenue - unexpended funds - ISC | 3,249,843 | 4,280,980 |
| Deferred revenue - unexpended funds - other | 1,108,157 | (1,356,310) |
| Due from related parties | (48,550) | (37,660) |
| Due to FLFN 1907 Surrender Trust | 125,521 | (310,595) |
| | 6,865,094 | 6,229,555 |
| Capital activities | | |
| Acquisition of capital assets | (3,180,712) | (2,007,485) |
| Land purchase - FL Surrender Trust contribution | (77,625) | (2,682,248) |
| | (3,258,337) | (4,689,733) |
| Financing activities | | |
| Long-term debt - advances | 772,447 | 570,268 |
| CMHC mortgages - advances | 359,611 | 185,242 |
| CMHC mortgages - repayment | (265,624) | (244,344) |
| | 866,434 | 511,166 |
| Investing activities | | |
| Restricted cash - CMHC | (65,119) | (65,283) |
| Trust funds held by federal government | (120,846) | (106,184) |
| Withdrawals from business partnerships | 50,000 | - |
| Withdrawals from incorporated business entities | - | 6 |
| | (135,965) | (171,461) |
| Increase in cash and cash equivalents | 4,337,226 | 1,879,527 |
| Cash and cash equivalents, beginning of year | 7,862,835 | 5,983,308 |
| Cash and cash equivalents, end of year | \$ 12,200,061 | \$ 7,862,835 |
| Represented by | | |
| Cash | \$ 4,317,158 | \$ 4,421,132 |
| Restricted cash | 7,882,903 | 3,441,703 |
| | \$ 12,200,061 | \$ 7,862,835 |

The accompanying notes are an integral part of the financial statements

Fishing Lake First Nation
Notes to Consolidated Financial Statements
March 31, 2023

1. Operations

The Fishing Lake First Nation ("the First Nation") is located in the province of Saskatchewan and provides various services to its members. These financial statements include the First Nation's government and all related entities that are accountable to the First Nation and are either owned or controlled by the First Nation. These financial statements do not include the Fishing Lake 1907 Surrender Trust which is governed and controlled by appointed trustees.

The office of the First Nation is physically located on the Fishing Lake I.R. 89 and the mailing address is P.O. Box 508, Wadena, Saskatchewan, S0A 4J0, Canada.

2. Basis of presentation and significant accounting policies

These financial statements are prepared in accordance with Canadian public sector accounting standards for governments as recommended by the Public Sector Accounting Board.

(a) Reporting entity

The Fishing Lake First Nation reporting entity includes the Fishing Lake First Nation government and all related entities that are controlled by the First Nation.

(b) Principles of consolidation

All controlled entities are fully consolidated on a line-by-line basis except for the commercial enterprises which meet the definition of government business enterprise, which are included in the consolidated statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Organizations that are fully consolidated include:

Kahkinah Kana Wapateeing Family Wellness Inc.

Under the modified equity method of accounting, only Fishing Lake First Nation's investment in the government business enterprise and the enterprise's net income and other changes in equity are recorded. No adjustment is made for accounting policies of the enterprise that are different from those of Fishing Lake First Nation.

Organizations accounted for on a modified equity basis include:

FLFN Ventures Limited Partnership; and,
FLFN Ventures Ltd.

2. Basis of presentation and significant accounting policies, continued

(c) Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or to finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale. Non-financial assets include capital assets and prepaid expenses.

(d) Net debt

The financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt is determined by its financial assets less liabilities. Net debt does not include non-financial assets.

(e) Cash and cash equivalents

Cash includes balances with banks (net of bank overdrafts) and redeemable GIC's which are used to facilitate day to day operations.

(f) Restricted cash

Restricted cash consists of cash held for specific purposes as defined by various agreements.

(g) Trust funds

Funds earned and held in trust on behalf of First Nation members by the Government of Canada. Trust moneys consist of:

- Capital Trust moneys derived from non-renewable resources transactions on the sale of land or other First Nation capital assets; and,
- Revenue Trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

Revenues from Trust moneys are recognized when measurable, earned and collection is reasonably assured. These moneys are reported on by the Government of Canada.

(h) Liability for contaminated site

A liability for remediation of a contaminated site is recognized at the best estimate of the amounts required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2023. No contaminated sites have been identified as at March 31, 2023.

2. Basis of presentation and significant accounting policies, continued

(i) Capital assets

Capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset.

Leases that transfer substantially all the benefits and risks of ownership to the lessee are recorded as capital leases. Accordingly, at the inception of the leases, the capital asset and related lease obligations are recorded at an amount equal to the present value of future lease payments discounted at the lower of the interest rate inherent in the lease contracts and Fishing Lake First Nation's incremental cost of borrowing.

Amortization is provided for on a straight-line basis over their estimated useful lives.

| | |
|--------------------------|---------------------------|
| Buildings | 25-50 years Straight line |
| Vehicles | 5-10 years Straight line |
| Computers & Software | 3-5 years Straight line |
| Furniture & Equipment | 5 years Straight line |
| Machinery & Equipment | 5-10 years Straight line |
| Infrastructure | 25 years Straight line |
| Major Renovations | 10 years Straight line |
| Band Housing | 25 years Straight line |
| CMHC Housing | 25 years Straight line |
| KKW Family Wellness Inc. | 3-10 years Straight line |

Capital assets are written down when conditions indicate that they no longer contribute to Fishing Lake First Nation's ability to provide goods and services, or when the value of future economic benefits associated with the capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

Contributed capital assets are recorded into revenues at their fair value on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Transfers of capital assets from related parties are recorded at carrying value.

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as capital assets. Assets under construction are not amortized until the asset is available to be put into service.

2. Basis of presentation and significant accounting policies, continued

(j) Asset retirement obligation

Accounting standard PS 3280 *Asset Retirement Obligation*, came into effect for fiscal years beginning after April 1, 2022.

A liability for an asset retirement obligation is recognized at the best estimate of the amount required to retire a capital asset at the financial statement date when there is a legal obligation for the First Nation to incur retirement costs, the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made.

The best estimate of the liability includes all costs directly attributable to asset retirement activities, based on information available at year-end. The best estimate of an asset retirement obligation incorporates a present value technique, when the cash flows required to settle or otherwise extinguish an asset retirement obligation are expected to occur over extended future periods. When a liability for an asset retirement obligation is initially recognized, a corresponding asset retirement cost is capitalized to the carrying amount of the related capital asset. The asset retirement cost is amortized over the useful life of the related asset. Asset retirement obligations which are incurred incrementally with use of the asset are recognized in the period incurred with a corresponding asset retirement cost expensed in the period.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. The First Nation recognizes period-to-period changes to the liability due to the passage of time as accretion expense. Changes to the liability arising from revisions to either the timing, the amount of the original estimate of undiscounted cash flows or the discount rate are recognized as an increase or decrease to the carrying amount of the related capital asset. The First Nation continues to review the possibility of a liability until it would be settled or otherwise extinguished. Disbursements made to settle the liability would be deducted from the reported liability when/if it is made.

(k) Revenue recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.

(l) Financial instruments

The First Nation recognizes its financial instruments when the First Nation becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value. The First Nation subsequently measures all financial instruments at cost. Transaction costs are added to the carrying amount for those financial instruments subsequently measured at cost.

Financial instruments includes cash and cash equivalents, restricted cash, accounts receivable, accounts payable and accrued liabilities.

Fishing Lake First Nation
Notes to Consolidated Financial Statements
March 31, 2023

2. Basis of presentation and significant accounting policies, continued

(m) Internal charges and transfers

The central administration office provides services to other program areas. To recognize the cost of these services, some funding agreements allow for a percentage of revenue to be allocated to cover these expenses. At the discretion of the First Nation, a corresponding revenue and expense may be recorded and referred to as "Administration fees - internal allocation."

(n) Use of estimates

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of capital assets.

(o) Segment accounting

The First Nation conducts its business through reportable segments. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives, aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenues and expenses represent both amounts that are directly attributed to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

Fishing Lake First Nation
Notes to Consolidated Financial Statements
March 31, 2023

3. Cash and cash equivalents

Cash and cash equivalents is comprised of the following:

Unrestricted cash - bank accounts used to facilitate day to day normal operations.

Restricted cash - bank accounts that are restricted to a specific purpose as per the terms of an existing agreement. In some cases, these accounts are controlled by a project manager or in a lawyer's trust.

Restricted cash - CMHC - Under the terms of an agreement with Canada Mortgage and Housing Corporation, Fishing Lake First Nation must set aside funds annually for the repair, maintenance and replacement of worn out assets. These funds are to be held in a separate bank account and invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as otherwise approved by the Canada Mortgage and Housing Corporation with any interest earned to be credited as revenue to the Replacement Reserve Fund and the Operating Reserve.

Trust funds held by federal government - Revenues generated from land leases and/or head leases of reserve land are held in trust by the federal government for the benefit of the Fishing Lake First Nation.

| | 2023 | 2022 |
|--|----------------------|---------------------|
| Unrestricted cash | | |
| General operations | \$ 2,498,181 | \$ 3,243,327 |
| CMHC operations | 577,620 | 51,981 |
| RBC - GIC | 500,000 | - |
| Kahkinah Kana Wapateeing Family Wellness Inc. | 741,357 | 1,125,824 |
| | <u>4,317,158</u> | <u>4,421,132</u> |
| Restricted cash | | |
| Land Lease Holdings | 142,665 | 69,551 |
| BHP proposals | 1,629 | 42,117 |
| Capital projects | 6,476,373 | 2,265,075 |
| Per capita distribution | 401,610 | 403,683 |
| Community development | 617,185 | 294,176 |
| Lawyer's Trust - Cochrane Law - KKW Family Wellness Inc. | 139,122 | 351,353 |
| Lawyer's Trust - Cochrane Law - FLFN | 104,319 | - |
| Lawyer's Trust - Maurice Law - settlement claims | - | 15,748 |
| | <u>7,882,903</u> | <u>3,441,703</u> |
| Restricted cash - CMHC | | |
| CMHC Reserve account | 466,028 | 400,909 |
| Trust funds held by federal government | | |
| Capital funds | 1,824 | 1,824 |
| Revenue funds | 408,278 | 287,432 |
| | <u>410,102</u> | <u>289,256</u> |
| | <u>\$ 13,076,191</u> | <u>\$ 8,553,000</u> |

Fishing Lake First Nation
Notes to Consolidated Financial Statements
March 31, 2023

4. Trust funds held by federal government

The Trust funds held by federal government arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the office of the Auditor General of Canada. The management of these funds are primarily governed by the Sections 63 to 69 of the Indian Act.

| | 2023 | | 2023 | | 2023 | | 2022 |
|----------------------------|------------|----|---------|----|---------|----|---------|
| | Revenue | | Capital | | Total | | Total |
| Surplus, beginning of year | \$ 287,432 | \$ | 1,824 | \$ | 289,256 | \$ | 183,072 |
| Land leases | 108,697 | | - | | 108,697 | | 100,389 |
| Interest | 11,298 | | - | | 11,298 | | 4,944 |
| Other revenue | 851 | | - | | 851 | | 851 |
| Surplus, end of year | \$ 408,278 | \$ | 1,824 | \$ | 410,102 | \$ | 289,256 |

5. Accounts receivable

| | 2023 | 2022 |
|---|---------------------|---------------------|
| Due from members | | |
| Advances - social development | \$ 35,631 | \$ 35,262 |
| Advances | 17,070 | 17,518 |
| Housing rent receivable | 70,581 | - |
| | 123,282 | 52,780 |
| Due from others | | |
| Trade receivables | 126,227 | 134,324 |
| Dakota Dunes CDC receivable | 160,078 | 80,469 |
| GST receivable | 1,027 | 3,837 |
| Federation of Sovereign Indigenous Nations (FSIN) | 74,164 | 17,497 |
| Saskatchewan Indian Training Assessment Group (SITAG) | - | 7,504 |
| | 361,496 | 243,631 |
| Due from government and other government organizations | | |
| Indigenous Services Canada (ISC) | 535,419 | 725,074 |
| CMHC - HIIFNIY | - | 33,915 |
| CMHC - subsidy | 26,263 | 26,263 |
| | 561,682 | 785,252 |
| | 1,046,460 | 1,081,663 |
| Allowance for doubtful accounts | (40,881) | (47,891) |
| Total accounts receivable | \$ 1,005,579 | \$ 1,033,772 |

Fishing Lake First Nation
Notes to Consolidated Financial Statements
March 31, 2023

6. Accounts receivable - ISC

| | 2023 | 2022 |
|--|-------------------|-------------------|
| Provincial school - tuition - 20/21 | \$ - | \$ 213,825 |
| Provincial school - tuition - 21/22 | 119,769 | 268,797 |
| Construction - immediate needs | - | 210,343 |
| Institutional care - 19/20 | - | 32,109 |
| Services delivery infrastructure | 1,656 | - |
| Community facilities O&M | 6,564 | - |
| Health planning management - gov | 7,287 | - |
| Immediate needs | 351,879 | - |
| Community development wrap around initiative | 24,809 | - |
| Children's oral health initiative | 741 | - |
| Aboriginal diabetes initiative | 4,163 | - |
| HL - public health NS & CHR | 4,821 | - |
| Canada prenatal program | 1,338 | - |
| Fetal alcohol disorder | 250 | - |
| Maternal child health | 3,140 | - |
| Aboriginal headstart | 7,212 | - |
| JP - child/life necessities | 1,454 | - |
| JP - MC for renovations | 336 | - |
| | <u>\$ 535,419</u> | <u>\$ 725,074</u> |

7. Investments in government business enterprises

Commercial enterprises are those organizations that meet the definition of government business enterprises as described by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants. Government business enterprises have the power to contract in their own name, have the financial and operating authority to carry on a business, sell goods and services to customers outside the First Nation government as their principal activity, and that can, in the normal course of their operations, maintain operations and meet liabilities from revenues received from outside the First Nation government.

| | 2023 | 2022 |
|--|---------------------|---------------------|
| FLFN Ventures Limited Partnership ("FLVLP") - 99.99% | \$ 1,881,187 | \$ 1,743,680 |
| FLFN Ventures Ltd. ("FLVLTD") - 100% | (674) | 7 |
| | <u>\$ 1,880,513</u> | <u>\$ 1,743,687</u> |

| | Investment, start of year | Withdrawals | Share of earnings (loss) | Investment, end of year |
|--------|------------------------------|--------------------|-----------------------------|----------------------------|
| FLVLP | \$ 1,743,680 | \$ (50,000) | \$ 187,507 | \$ 1,881,187 |
| FLVLTD | 7 | - | (681) | (674) |
| | <u>\$ 1,743,687</u> | <u>\$ (50,000)</u> | <u>\$ 186,826</u> | <u>\$ 1,880,513</u> |

Fishing Lake First Nation
Notes to Consolidated Financial Statements
March 31, 2023

8. Investments in government business enterprises - summary

| | FLFN Ventures LP Dec 31, 2022 | FLFN Ventures Ltd. Dec 31, 2022 | 2023 Total | 2022 Total |
|-------------------------------------|-------------------------------------|---------------------------------------|---------------------|---------------------|
| Cash | \$ 760,214 | \$ - | \$ 760,214 | \$ 506,128 |
| Accounts receivable | 284,411 | - | 284,411 | 445,704 |
| Prepaid expenses | 1,193 | - | 1,193 | 1,084 |
| Capital assets | 981,815 | - | 981,815 | 1,026,443 |
| Investments | 233,513 | 26 | 233,539 | 322,184 |
| Total assets | \$ 2,261,146 | \$ 26 | \$ 2,261,172 | \$ 2,301,543 |
| Accounts payable | \$ 50,647 | \$ 700 | \$ 51,347 | \$ 39,992 |
| Deferred revenue | - | - | - | 71,661 |
| Term loan | 220,660 | - | 220,660 | 234,523 |
| Due to related parties | 108,652 | - | 108,652 | 213,173 |
| Total liabilities | 379,959 | 700 | 380,659 | 559,349 |
| Share capital | - | 100 | 100 | 100 |
| Equity | 1,881,187 | (774) | 1,880,413 | 1,742,094 |
| Total equity | 1,881,187 | (674) | 1,880,513 | 1,742,194 |
| Total liabilities and equity | \$ 2,261,146 | \$ 26 | \$ 2,261,172 | \$ 2,301,543 |
| | FLFN Ventures LP Dec 31, 2022 | FLFN Ventures Ltd. Dec 31, 2022 | 2023 Total | 2022 Total |
| Revenue | \$ 716,882 | \$ 19 | \$ 716,901 | \$ 164,609 |
| Expenses | \$ 529,356 | \$ 350 | \$ 529,706 | \$ 318,675 |
| Net income (loss) | \$ 187,526 | \$ (331) | \$ 187,195 | \$ (154,066) |

The above information is derived from the latest available financial statements for each entity. The value of the First Nation's investments is reported at the value of its share of equity reported on the latest available financial statements.

Fishing Lake First Nation
Notes to Consolidated Financial Statements
March 31, 2023

9. Due from related parties

Transactions with related parties are in the normal course of business and are for fair consideration that is mutually agreed upon by the related parties. Amounts due from related parties are unsecured, non-interest bearing and have no fixed repayment schedules.

| | 2023 | 2022 |
|--|-------------------|------------------|
| FLFN Ventures Limited Partnership | \$ 63,295 | \$ 22,717 |
| Fishing Lake Store Limited Partnership | 44,278 | 36,306 |
| | <u>\$ 107,573</u> | <u>\$ 59,023</u> |

10. Accounts payable

| | 2023 | 2022 |
|--|-------------------|---------------------|
| Due to members | | |
| Accrued wages | \$ 74,301 | \$ 53,381 |
| Accrued vacation pay and sick leave | 107,332 | 77,253 |
| KKW Family Wellness Inc - accrued wages and vacation pay | 38,522 | 26,241 |
| | <u>220,155</u> | <u>156,875</u> |
| Due to others | | |
| Trade payables | 642,521 | 895,062 |
| KKW Family Wellness Inc - trade payables and accrued liabilities | 84,447 | 134,310 |
| KKW Family Wellness Inc - pension payable | 17,382 | 11,925 |
| AC Realty source deduction payable | 24,083 | 24,083 |
| Accrued interest on CMHC mortgages | 5,570 | 4,787 |
| GST payable - land lease | 4,877 | 4,856 |
| | <u>778,880</u> | <u>1,075,023</u> |
| | <u>\$ 999,035</u> | <u>\$ 1,231,898</u> |

Fishing Lake First Nation
Notes to Consolidated Financial Statements
March 31, 2023

11. Deferred revenue - ISC unexpended funds

Indigenous Services Canada (ISC) funding agreements stipulate the terms and conditions that apply to situations where revenue received exceeds expenditures. Depending on the funding arrangement, the unexpended funds may be retained by the recipient, repaid to ISC, deferred to the following year, or transferred to another ISC program area. Any funding arrangements that have a provision that allows the recipient to retain the excess funds are recorded as surpluses. All other excess funds are recorded as a liability and classified as "Deferred revenue - unexpended funds - ISC" on the financial statements.

| | | 2023 | 2022 |
|--|----------|------------|------------|
| <i>Capital Projects</i> | | | |
| School Capital Construction | Flexible | \$ 283,566 | \$ 280,556 |
| Well Evaluation & Rehabilitation | Flexible | 33,141 | 33,141 |
| Solid Waste Transfer Station | Flexible | 378,171 | 1,246,668 |
| Sewage Pumping Station | Flexible | 2,702,185 | 971,299 |
| Sewage Lagoon Upgrade | Flexible | 2,173,372 | 211,879 |
| WTP Restoration | Flexible | 1,384,405 | - |
| Construction - immediate needs | Flexible | - | 199,224 |
| COVID-19 - Loss of own source revenue | Fixed | 262,560 | 262,560 |
| Economic Development | Fixed | - | 7,373 |
| FN School Formula | Fixed | 178,244 | 210,695 |
| FN School Second Level | Fixed | 19,673 | 160,806 |
| Provincial School - Tuition | Fixed | - | 368,974 |
| Post Secondary | Fixed | 78,843 | - |
| Adult Education (ABE) | Fixed | 31,097 | - |
| Summer Work Experience | Fixed | 5,041 | 20,505 |
| Skills Link | Fixed | - | 104,935 |
| COVID-19 - Direct Allocation - EMAP | Flexible | - | 8,977 |
| RLEMP - Non-Core allocation | Fixed | - | 7,265 |
| RLEMP - Policy & Programs | Fixed | 23,900 | 23,900 |
| Institutional Care | Set | 18,452 | - |
| COVID-19 - Service Delivery | Fixed | 20,522 | 16,544 |
| Basic Needs | Flexible | 455,754 | 312,889 |
| Special Needs | Flexible | 51,567 | - |
| Employment & Training | Flexible | 11,234 | 194 |
| COVID-19 - In Home Care | Flexible | 13,795 | 5,524 |
| Community Involvement - Navigator | Flexible | - | 22,558 |
| Capital Prevention Feasibility Study | Flexible | 73,727 | - |
| Community Involvement - Member list | Fixed | 17,753 | 31,223 |
| Leadership - Governance & Cap Dev | Flexible | - | 30,000 |
| Wrap Around Initiative | Flexible | 10,041 | - |
| Comm Dev - Plan/Risk Mgmt Gov Cap Dev | Flexible | - | 23,157 |
| KKW Family Wellness Inc - Cap Dev - Child Reform | Fixed | 162,851 | 48,286 |
| Prenatal Nutrition | Flexible | - | 4,724 |
| FASD | Flexible | 9,243 | 9,324 |
| Mental Wellness Program | Flexible | 167,229 | 176,864 |
| Mental Health Care | Set | 131,319 | 102,622 |
| Diabetes | Flexible | 35,501 | 21,324 |
| HL - Public Health Nurse & CHR | Flexible | - | 3,916 |

Fishing Lake First Nation
Notes to Consolidated Financial Statements
March 31, 2023

11. Deferred revenue - ISC unexpended funds, continued

| | | 2023 | 2022 |
|--|----------|----------------------|---------------------|
| HIV / AIDS | Flexible | - | 990 |
| CDCM - Public Health Nurse & CHR | Flexible | 96,802 | 716,099 |
| Health Planning Mgmt & Governance | Flexible | - | 5,922 |
| COHI | Flexible | - | 11,080 |
| TB Immunization | Fixed | 3,712 | 2,561 |
| Home & Community Care | Flexible | 69,925 | 86,005 |
| Medical Transportation - Van | Set | 88,351 | 75,042 |
| Medical Transportation - Admin | Set | 54,046 | 49,429 |
| Jordan's Principle - Serv Coord | Flexible | 48,373 | 18,730 |
| Maternal Child Health | Flexible | - | 3,363 |
| Aboriginal Headstart | Fixed | 565,982 | 223,551 |
| Water Security Agency | Fixed | 8,000 | - |
| Jordan's Principle - Other programs | Flexible | 29,392 | - |
| <i>Kahkinah Kana Wapateeing Family Wellness Inc.</i> | | | |
| Prevention | Flexible | 922,636 | 940,511 |
| Consent Order | Flexible | 277,817 | 717,792 |
| FN Representative | Flexible | 130,602 | - |
| | | \$ 11,028,824 | \$ 7,778,981 |

12. Unexpended funds - other

| | 2023 | 2022 |
|---|---------------------|---------------------|
| Community Development Corporation (CDC) | \$ 276,638 | \$ 94,867 |
| Recreation | 9,768 | - |
| Drinking Water Settlement | 483,818 | - |
| KKW Family Wellness Inc - Healing Lodge | 195,081 | 75,776 |
| Surrender Trust - Community Development | 737,380 | 421,824 |
| Per Capita Distribution | 476,622 | 478,683 |
| | \$ 2,179,307 | \$ 1,071,150 |

13. Due to Fishing Lake First Nation 1907 Surrender Trust

Amounts due to Fishing Lake First Nation 1907 Surrender Trust are unsecured, bear no interest and have no fixed terms of repayment. Fishing Lake First Nation 1907 Surrender Trust is administered by trustees for the benefit of the members of Fishing Lake First Nation.

| | 2023 | 2022 |
|--|------------|-----------|
| Fishing Lake First Nation 1907 Surrender Trust | \$ 137,636 | \$ 12,115 |

Fishing Lake First Nation
Notes to Consolidated Financial Statements
March 31, 2023

14. Long-term debt

| | 2023 | 2022 |
|---|--------------|------------|
| Royal Bank - Treaty 4 Benefits Claim | | |
| Term loan - bearing interest at prime plus 0.25%. Interest payments paid quarterly and total principle due on October 20, 2026, secured by a general security agreement, BCR and assignment of settlement trust proceeds. Further security is provided by an insurance policy guaranteeing repayment, should no settlement funds be received. The loan is approved for \$2,988,160 and drawdowns will coincide with settlement expenses incurred. | \$ 602,766 | \$ 570,268 |
| Royal Bank - Misadministration of Trust Claim | | |
| Term loan - bearing interest at prime plus 0.00%. Interest payments paid quarterly and total principle due on April 14, 2027, secured by a general security agreement, BCR and assignment of settlement trust proceeds. Further security is provided by an insurance policy guaranteeing repayment, should no settlement funds be received. The loan is approved for \$2,801,400 and drawdowns will coincide with settlement expenses incurred. | 739,949 | - |
| | \$ 1,342,715 | \$ 570,268 |
| Principal portion of long-term debt due within the next five years: | | |
| 2026 | \$ 602,766 | |
| 2027 | 739,949 | |
| | \$ 1,342,715 | |
| | 2023 | 2022 |
| Interest expense for the year on long-term debt | \$ 53,727 | \$ 3,552 |

Fishing Lake First Nation
Notes to Consolidated Financial Statements
March 31, 2023

15. CMHC mortgages

| | Phase number | Renewal date | Interest rate | Monthly payment | 2023 | 2022 |
|-----------------------|-----------------|-----------------|------------------|--------------------|--------------|--------------|
| CMHC | 10 | 4/1/2024 | 1.86% | \$ 588 | \$ 7,565 | \$ 14,414 |
| CMHC | 11 | 9/1/2024 | 1.83% | 301 | 5,334 | 8,810 |
| CMHC | 12 | 2/1/2025 | 0.65% | 1,118 | 25,554 | 38,762 |
| CMHC | 13 | 4/1/2027 | 3.22% | 846 | 38,775 | 47,686 |
| CMHC | 14 | 3/1/2025 | 1.72% | 1,066 | 76,726 | 88,098 |
| CMHC | 15 | 10/1/2025 | 1.06% | 1,422 | 43,480 | 59,995 |
| CMHC | 16 | 6/1/2023 | 4.73% | 6,921 | 353,038 | 421,948 |
| CMHC | 17 | 1/1/2024 | 2.22% | 5,122 | 587,512 | 635,409 |
| CMHC | 18 | 12/1/2024 | 1.83% | 1,978 | 148,863 | 169,674 |
| CMHC | 21 | 1/1/2024 | 2.22% | 4,828 | 966,426 | 1,002,564 |
| CMHC | 22 | 11/1/2024 | 1.89% | 1,559 | 267,399 | 280,933 |
| CMHC | 23 | 5/1/2026 | 1.22% | 1,773 | 258,670 | 276,674 |
| CMHC Advance | 24 | | | - | 482,413 | 122,800 |
| | | | | | 3,261,755 | 3,167,767 |
| Less: Current portion | | | | | 264,690 | 264,466 |
| Total | | | | | \$ 2,997,065 | \$ 2,903,301 |

Principal portion of long-term debt due within the next five years:

| | | |
|---|-----------|--------|
| 2024 | 264,690 | |
| 2025 | 262,326 | |
| 2026 | 247,445 | |
| 2027 | 244,172 | |
| 2028 and thereafter | 2,243,122 | |
| | 3,261,755 | |
| | | |
| | 2023 | 2022 |
| Interest expense for the year on CMHC mortgages | 61,196 | 61,594 |

Fishing Lake First Nation
Notes to Consolidated Financial Statements
March 31, 2023

16. Capital assets

| | Cost | | | | Accumulated amortization | | | | |
|------------------------------|----------------------------------|--------------|-------------------------|-------------------------|----------------------------------|--------------|-------------------------|-------------------------|------------------------|
| | Balance, beginning of year | Additions | Disposals/ Transfers | Balance, end of year | Balance, beginning of year | Amortization | Disposals/ Transfers | Balance, end of year | 2023 net book value |
| Land | \$ 7,015,749 | \$ 77,625 | \$ - | \$ 7,093,374 | \$ - | \$ - | \$ - | \$ - | \$ 7,093,374 |
| Buildings | 36,527,019 | 80,388 | - | 36,607,407 | 4,354,427 | 839,399 | - | 5,193,826 | 31,413,581 |
| Vehicles | 1,887,760 | 55,394 | - | 1,943,154 | 1,566,466 | 115,967 | - | 1,682,433 | 260,721 |
| Computers & Software | 229,621 | 6,089 | - | 235,710 | 194,124 | 30,468 | - | 224,592 | 11,118 |
| Furniture & Equipment | 102,189 | - | - | 102,189 | 56,437 | 17,096 | - | 73,533 | 28,656 |
| Machinery & Equipment | 1,171,759 | 82,661 | - | 1,254,420 | 679,309 | 119,779 | - | 799,088 | 455,332 |
| Infrastructure | 12,695,385 | 270,883 | - | 12,966,268 | 8,772,523 | 479,646 | - | 9,252,169 | 3,714,099 |
| Major Renovations | 264,537 | - | - | 264,537 | 28,997 | 26,454 | - | 55,451 | 209,086 |
| Band Housing | 4,917,916 | 689,241 | 147,802 | 5,754,959 | 3,112,378 | 125,898 | - | 3,238,276 | 2,516,683 |
| CMHC Housing | 7,951,495 | - | 284,914 | 8,236,409 | 5,408,265 | 250,420 | - | 5,658,685 | 2,577,724 |
| KKW Family Wellness Inc | 479,304 | 59,056 | (32,306) | 506,054 | 184,885 | 90,899 | (24,230) | 251,554 | 254,500 |
| Assets Under Construction | 1,583,636 | 1,937,000 | (432,716) | 3,087,920 | - | - | - | - | 3,087,920 |
| | \$ 74,826,370 | \$ 3,258,337 | \$ (32,306) | \$ 78,052,401 | \$ 24,357,811 | \$ 2,096,026 | \$ (24,230) | \$ 26,429,607 | \$ 51,622,794 |

Fishing Lake First Nation
Notes to Consolidated Financial Statements
March 31, 2023

16. Capital assets, continued

| | Cost | | | | Accumulated amortization | | | | |
|------------------------------|----------------------------------|--------------|-------------------------|-------------------------|----------------------------------|--------------|-------------------------|-------------------------|------------------------|
| | Balance, beginning of year | Additions | Disposals/ Transfers | Balance, end of year | Balance, beginning of year | Amortization | Disposals/ Transfers | Balance, end of year | 2022 Net book value |
| Land | \$ 4,333,501 | \$ 2,682,248 | \$ - | \$ 7,015,749 | \$ - | \$ - | \$ - | \$ - | \$ 7,015,749 |
| Buildings | 36,493,046 | 90,803 | (56,830) | 36,527,019 | 3,539,608 | 836,184 | (21,365) | 4,354,427 | 32,172,592 |
| Vehicles | 1,778,680 | 109,080 | - | 1,887,760 | 1,461,577 | 104,889 | - | 1,566,466 | 321,294 |
| Computers & Software | 210,712 | 18,909 | - | 229,621 | 156,120 | 38,004 | - | 194,124 | 35,497 |
| Furniture and Equipment | 35,757 | 35,067 | 31,365 | 102,189 | 17,177 | 20,438 | 18,822 | 56,437 | 45,752 |
| Machinery & Equipment | 847,366 | 324,393 | - | 1,171,759 | 565,743 | 113,566 | - | 679,309 | 492,450 |
| Infrastructure | 12,695,385 | - | - | 12,695,385 | 8,300,313 | 472,210 | - | 8,772,523 | 3,922,862 |
| Major Renovations | - | 239,072 | 25,465 | 264,537 | - | 26,454 | 2,543 | 28,997 | 235,540 |
| Band Housing | 4,917,916 | - | - | 4,917,916 | 3,019,962 | 92,416 | - | 3,112,378 | 1,805,538 |
| CMHC Housing | 7,951,495 | - | - | 7,951,495 | 5,150,857 | 257,408 | - | 5,408,265 | 2,543,230 |
| KKW Family Wellness Inc | 378,610 | 100,694 | - | 479,304 | 97,261 | 87,624 | - | 184,885 | 294,419 |
| Assets Under Construction | 494,168 | 1,089,468 | - | 1,583,636 | - | - | - | - | 1,583,636 |
| | \$ 70,136,636 | \$ 4,689,734 | \$ - | \$ 74,826,370 | \$ 22,308,618 | \$ 2,049,193 | \$ - | \$ 24,357,811 | \$ 50,468,559 |

Fishing Lake First Nation
Notes to Consolidated Financial Statements
March 31, 2023

17. Prepaid expenses

| | 2023 | 2022 |
|---|------------------|------------------|
| Kahkinah Kana Wapateeing Family Wellness Inc. | \$ 4,035 | \$ 14,414 |
| SA - early release - cleared cheques | 43,827 | 11,088 |
| Post Secondary living allowance | 43,200 | 2,676 |
| Other | - | 12,281 |
| | <u>\$ 91,062</u> | <u>\$ 40,459</u> |

18. Accumulated surplus

| | 2023 | 2022 |
|--|----------------------|----------------------|
| Restricted | | |
| Capital assets | \$ 48,361,039 | \$ 47,300,792 |
| Investments in government business enterprises | 1,880,513 | 1,743,687 |
| Trust funds held by federal government | 410,102 | 289,256 |
| CMHC replacement reserve | 526,594 | 566,132 |
| | <u>51,178,248</u> | <u>49,899,867</u> |
| Unrestricted | | |
| Operating deficit | (997,301) | (876,962) |
| Specific claim deficit | (1,346,507) | (956,584) |
| | <u>(2,343,808)</u> | <u>(1,833,546)</u> |
| | <u>\$ 48,834,440</u> | <u>\$ 48,066,321</u> |

Capital assets represents the net book value of capital assets less any long-term debt taken out to acquire the capital assets.

Investments in government business enterprises represents amounts not readily available for operations as the investments are not likely to be liquidated within the next year.

CMHC replacement reserve is the amount required to be funded for future major repairs, as per agreements with CMHC.

Trust funds held by federal government are monies held by the federal government for use by the First Nation for specific purposes.

Specific claim deficit represents the long-term debt and program expenses accumulated in pursuit of settling the claim.

Fishing Lake First Nation
Notes to Consolidated Financial Statements
March 31, 2023

19. ISC contributions

| | 2023 | 2022 |
|-----------------------------------|----------------------|----------------------|
| ISC revenue per agreement | \$ 20,291,532 | \$ 17,681,550 |
| Prior period revenue (recovery) | | |
| Tuition | (362,853) | - |
| Current year receivable (payable) | | |
| Institutional care - 19/20 | - | 32,109 |
| | <u>\$ 19,928,679</u> | <u>\$ 17,713,659</u> |

20. Trusts under administration

Fishing Lake First Nation holds assets in trust as a result of a Treaty Land Entitlement Trust; these assets are managed by appointed trustees and are not included on the statement of financial position as assets of Fishing Lake First Nation. Amounts held in trust at the year-end are the following:

| | December 31, 2022 | December 31, 2021 |
|-----------------------------------|----------------------|----------------------|
| Fishing Lake 1907 Surrender Trust | \$ 38,393,642 | \$ 45,985,748 |

21. CMHC reserves and restricted cash

It is a requirement of the CMHC operating agreements that operating and replacement reserves be established and monies be set aside in separate bank accounts. On March 31, 2023 the reserve accounts were underfunded by \$175,104 (2022 underfunded - \$278,622).

22. Contingent liabilities

Fishing Lake First Nation has entered into contribution agreements with various federal government departments. Funding received under these contribution agreements is subject to repayment if the First Nation fails to comply with the terms and conditions of the agreements.

In addition, in the normal course of its operations, Fishing Lake First Nation becomes involved in legal actions. Some of these potential liabilities may become actual liabilities when one or more future events occur or fail to occur. To the extent that the future event is likely to occur, and a reasonable estimate of the loss can be made, an estimated liability is accrued and an expense recorded on Fishing Lake First Nation's financial statements.

Fishing Lake First Nation is contingently liable for a loan taken out by FLFN Ventures Limited Partnership to fund construction of a new store building. The outstanding loan amount was \$220,660 as of December 31, 2022.

23. Employee benefit obligations

Vacation and overtime

The vacation and overtime liability is comprised of the vacation and overtime that employees are deferring to future years. Employees have either earned the benefits or are entitled to these benefits within the next budgetary year.

Post-employment benefits

Fishing Lake First Nation does not provide extended health, dental and life insurance benefits to retired employees and therefore has no obligations with regards to post employment benefits.

Pension plan

Fishing Lake First Nation provides a defined contribution plan for eligible members of its staff. Members are required to contribute 3-9% of their basic salary; Fishing Lake First Nation contributes a matching portion which is directed to the member's contribution account. Fishing Lake First Nation does not have any other obligations with regards to the pension plan as at March 31, 2023.

24. Economic dependence

The First Nation receives a substantial amount of its funding from Indigenous Services Canada ("ISC"). The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments.

25. Fair value

The fair value of the financial assets and current liabilities approximates their carrying value due to their short term nature.

26. Interest rate risk

The First Nation is not exposed to significant interest rate risk on its monetary assets and current liabilities, due to their short term maturity. The First Nation is exposed to interest rate price risk on its long-term debt.

27. Asset retirement obligation

The First Nation has considered its obligations under the new Canadian Auditing Standard (PS 3280) which became effective for fiscal years beginning after April 1, 2022 and determined that the most likely assets that would fall under the standard include buildings that may contain asbestos and a landfill site.

It is unknown if any buildings and houses contain asbestos. Management has determined that the cost to inventory and analyze what buildings may or may not contain asbestos is not warranted. There are no plans to decommission any buildings in the foreseeable future, and if any buildings are decommissioned this will be done on a "one-off" basis, and the cost will be insignificant and absorbed in normal operating costs. The latest available information indicates that the average cost to remove asbestos from a house is just under \$3,000.

There is a landfill site that may need to be decommissioned at some point in the future, the date of which is unknown. An accurate estimate of the cost to decommission the landfill site is not available and it is unknown if this cost will be the responsibility of the First Nation or ISC. Historically ISC has provided funding to cover decommissioning costs. Since the cost to decommission the landfill site is unknown, the criteria as per PS 3280 (Policy 2(j)) has not been met to recognize an Asset Retirement Obligation and therefore has not been recorded in these financial statements.

Fishing Lake First Nation
Notes to Consolidated Financial Statements
March 31, 2023

28. Budgeted figures

Budgeted figures are unaudited and have been provided for comparison purposes and derived from the estimates approved by the Fishing Lake First Nation.

29. Comparative figures

Comparative figures have been reclassified, where applicable to conform to current year's presentation.

30. Expenses by object

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|--|-------------------------------|----------------|----------------|
| Activities | \$ 503,081 | \$ 1,572,000 | \$ 684,865 |
| Administration | - | 18,783 | 18,643 |
| Advertising | 7,000 | 9,221 | 5,673 |
| Allowances | 7,968 | 15,450 | 7,548 |
| Amortization | - | 2,096,023 | 2,049,195 |
| Assistance | 8,753 | 68,612 | 8,650 |
| Assistance - social development | 226,822 | 1,400,327 | 1,151,849 |
| Bad debts | - | - | 11,655 |
| Bank charges & interest | 13,747 | 66,473 | 58,883 |
| Board & working group expenses | - | 10,724 | 109,013 |
| Bussing contracts | 37,500 | 17,154 | 61,303 |
| Capital purchases | 75,000 | 46,120 | 98,734 |
| Community events | - | 136,234 | 117,149 |
| Consultants & contractors | 1,124,187 | 3,768,464 | 2,206,720 |
| Contribution to FL 1907 Surrender Trust | - | 95,633 | 541,177 |
| Cultural | 5,000 | 77,434 | 91,699 |
| Donations | - | 9,493 | 6,249 |
| Economic development - business assistance | - | - | 85,262 |
| Elders | - | 23,507 | 28,738 |
| Equipment | - | 25,050 | - |
| Equipment lease | 5,241 | 13,873 | 19,748 |
| Fire fighting | - | - | 14,172 |
| First Nations Trust - program expenses | 261,032 | 288,026 | 255,433 |
| Fit-up & furnishings | - | - | 62,727 |
| Governance activities | 100,000 | 11,949 | - |
| Honorariums | 345,052 | 354,391 | 373,930 |
| IT connectivity | - | 26,286 | - |
| Insurance | 118,885 | 669,870 | 568,376 |
| Interest on long term debt - CMHC Section 95 | 212,734 | 61,196 | 61,594 |
| Interest on long-term debt | - | 53,727 | 3,552 |
| Other expenses | 12,150 | 65,272 | 13,444 |
| Per capita distribution | - | 2,000 | - |
| Post Secondary student support | 708,356 | 690,950 | 808,681 |
| Professional fees | 139,258 | 631,798 | 795,942 |

Fishing Lake First Nation
Notes to Consolidated Financial Statements
March 31, 2023

30. Expenses by object, continued

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|---------------------------------------|-------------------------------|----------------------|----------------------|
| Program supplies | 1,255,650 | 2,556,500 | 2,027,823 |
| Registration fees | 4,186 | 5,557 | 4,186 |
| Reimbursements & bill back | - | 4,366 | - |
| Rent | 817 | 8,994 | 5,335 |
| Repairs & maintenance | 815,693 | 299,756 | 124,290 |
| Special services | 4,126 | 2,168 | 12,723 |
| State of emergency expenses | - | 258,353 | 954,395 |
| Student expenses & incentives | 3,256 | 6,558 | 2,247 |
| Telephone | 58,970 | 88,470 | 48,052 |
| Training & development | 75,768 | 189,195 | 72,300 |
| Transportation | 54,496 | 89,678 | 56,878 |
| Travel, meetings & per diems | 397,394 | 1,083,496 | 539,108 |
| Trust - program expenses | 1,838,488 | 909,624 | 893,086 |
| Tuition | 203,155 | 343,066 | 141,914 |
| Utilities | 213,554 | 388,667 | 322,479 |
| Vehicles - operations and maintenance | 1,550 | 38,012 | 26,588 |
| Wages & benefits | 3,878,682 | 4,898,317 | 4,378,438 |
| Youth initiatives | 13,680 | - | 13,680 |
| Transfer to capital assets | - | (3,180,712) | (2,007,487) |
| | <u>\$ 12,731,231</u> | <u>\$ 20,316,105</u> | <u>\$ 17,936,639</u> |

31. Segmented information

As previously discussed in note 2(o) the First Nation conducts its business through reportable segments as follows:

Treaties and Indigenous Government:

Costs associated with the negotiation, settlement and implementation of specific claims and comprehensive land claim agreements as well as special claims and self-government agreements.

Community Infrastructure & Capital:

Costs to acquire, construct, operate and maintain basic community facilities and services such as water and sewage, roads, electrification, schools, community buildings and fire protection. Also costs associated with ensuring that these facilities and community services meet recognized standards and are comparable to the services provided to nearby communities by provincial and municipal governments.

Economic Development:

Costs associated with economic development planning, proposal development, and planning and implementation of ongoing activities and one-time projects. Also costs to pursue economic objectives in areas such as the employment of community members, the development of community-owned and community member businesses, the development of land and resources under community control, access to economic opportunities on land and resources beyond community control, investment promotion, and research and advocacy.

Education:

Costs to support First Nation and Inuit communities in expressing, preserving, developing and promoting their cultural heritage, through the establishment and operation of First Nation and Inuit cultural education centres and programs. Costs to provide eligible students living on reserve and eligible Inuit with elementary/secondary education programs and services including instructional services in federal, provincial, band-operated schools, or a private/independent school (recognized by the province in which the school is located as an elementary/secondary institution), and student support services such as transportation, accommodation, guidance and counselling services. Costs associated with ISC's First Nations and Inuit Youth Employment Strategy to develop and enhance essential employability skills, such as communication, problem solving, and working with others, expose youth to a variety of career options, and promote the benefits of education as being key to labor market participation. Also, costs to support eligible First Nation and Inuit students to access education opportunities at the post-secondary level and supports the development and delivery of college and university level courses for First Nation and Inuit students, and research and development on First Nation and Inuit education. Costs for the provision of special education services and programs and costs to provide internet access, information technology equipment, technical support and training to students and school staff.

Indigenous Government Support:

Costs to support the further development of competent, stable, legitimate, and accountable community governments by strengthening First Nations and Inuit governance and by funding initiatives which address needs in the areas of professional and institutional development at the local level and at the level of emerging regional and national organizations. Also, costs to enable tribal councils to provide advisory services such as financial management, band government, economic development, community planning, technical services to the member First Nations and to defray the costs of administering programs on behalf of member communities and to provide funding for equivalent advisory services to large First Nations which are not affiliated with a tribal council.

Land Management:

Costs associated to the administration of land transactions on designated and non-designated lands under sections 53 and 60 of the Indian Act.

31. Segmented information, continued

Social Services:

First Nations people, like other Canadian citizens, are responsible for managing their own affairs and maintaining themselves to the extent that their resources permit. Some individuals and families are unable to provide for themselves and their dependents. Situations therefore exist in which assistance must be available to community members in need. Income Assistance is one type of income supplement available to eligible persons. Other income supports include Old Age Security, Child Tax Benefits, etc.

Registration and Membership:

Costs associated with the maintenance of the Indian Register, a record of everyone who is registered as a member of the First Nation under the Indian Act.

Governance and Institutions of Government:

Costs associated with Governance and Institutions of Government activities.

Health Services:

Reports on costs associated with the development of safe and healthy communities.

Canada Mortgage and Housing Corporation (CMHC):

Non-Profit On-Reserve Housing Program (Section 95); Residential Rehabilitation Assistance Program (RRAP); Home Adaptations for Seniors' Independence Program (HASI); Shelter Enhancement Program; Housing Internship Initiative for First Nations and Inuit Youth.

Other Band Programs:

Other programs that vary based on own source revenue. These could include First Nations Trust, Tribal Council, CDC, Band Trust Funds and other business ventures. These outside revenue sources are used to fund programs such as recreational or cultural activities for the benefit of membership that are not funded by government agencies.

Inter-segment transfers are recorded at their exchange amount. Details of the segment revenues and expenses are provided in the accompanying schedules. There are no revenues or expenses that have not been allocated to a segment.

Schedule #1
Fishing Lake First Nation
Treaties and Indigenous Government
Schedule of Operations
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|--|-------------------------------|----------------|----------------|
| Revenue | | | |
| Indigenous Services Canada - fixed | \$ 10,000 | \$ 10,000 | \$ - |
| Expenses | | | |
| Bank charges & interest | - | 36,918 | 17,212 |
| Consultants & contractors | 10,000 | - | - |
| Insurance | - | 363,231 | 315,435 |
| Interest on specific claim insured loans | - | 53,727 | 3,552 |
| Professional fees | - | (76,072) | 336,842 |
| Travel, meetings & per diems | - | 14,119 | 61,811 |
| | 10,000 | 391,923 | 734,852 |
| Current deficit before other items | - | (381,923) | (734,852) |
| Other items | | | |
| Unexpended funds transferred to deferred revenue | - | (8,000) | - |
| Current deficit | \$ - | \$ (389,923) | \$ (734,852) |

The accompanying notes are an integral part of the financial statements

Schedule #2
Fishing Lake First Nation
Community Infrastructure
Schedule of Operations
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|---|-------------------------------|----------------|----------------|
| Revenue | | | |
| Indigenous Services Canada - fixed | \$ 1,332,319 | \$ 1,315,320 | \$ 1,207,024 |
| Indigenous Services Canada - flexible | 263,156 | 263,156 | 281,226 |
| Canada Mortgage and Housing Corporation (CMHC) | 11,305 | (4,792) | 45,220 |
| Insurance proceeds | - | 123,355 | 22,011 |
| Unexpended funds transferred - prior year | - | - | 93,453 |
| | 1,606,780 | 1,697,039 | 1,648,934 |
| Expenses | | | |
| Activities | 4,065 | 3,518 | 870 |
| Administration - internal allocation | - | 128,244 | 106,283 |
| Bank charges & interest | 62 | - | 62 |
| Consultants & contractors | 424,713 | 709,215 | 520,757 |
| Fire fighting | - | - | 14,172 |
| Honorariums | 4,752 | 5,500 | - |
| Insurance | 109,157 | 137,653 | 122,672 |
| Other expenses | 100 | 5,695 | 820 |
| Professional fees | 1,257 | - | 1,257 |
| Program supplies | 344,852 | 511,589 | 424,434 |
| Registration fees | 4,186 | 5,557 | 4,186 |
| Repairs & maintenance | 75,988 | 80,871 | 43,332 |
| Special services | 4,126 | 2,168 | 12,723 |
| State of emergency expenses | - | 336 | - |
| Telephone | 4,207 | 3,449 | 2,639 |
| Training & development | - | 1,320 | - |
| Travel, meetings & per diems | 31,738 | 86,333 | 22,822 |
| Utilities | 79,844 | 104,608 | 101,247 |
| Wages & benefits | 266,000 | 263,536 | 368,038 |
| Transfer to capital assets | - | (34,977) | (5,468) |
| | 1,355,047 | 2,014,615 | 1,740,846 |
| Current surplus (deficit) before transfers | 251,733 | (317,576) | (91,912) |
| Transfers | | | |
| Transfer - Other Band Programs | - | 308,039 | 57,250 |
| Current surplus (deficit) | \$ 251,733 | \$ (9,537) | \$ (34,662) |

The accompanying notes are an integral part of the financial statements

Schedule #3
Fishing Lake First Nation
Capital
Schedule of Operations
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|--|-------------------------------|----------------|----------------|
| Revenue | | | |
| Indigenous Services Canada - flexible | \$ 1,656,883 | \$ 5,951,883 | \$ 1,760,343 |
| Canada Mortgage and Housing Corporation (CMHC) | 711,482 | 121,870 | 60,000 |
| Interest income | - | 3,084 | 1,148 |
| Other revenue | - | - | 25,000 |
| Unexpended funds transferred - prior year | - | 2,942,767 | 1,431,493 |
| | 2,368,365 | 9,019,604 | 3,277,984 |
| Expenses | | | |
| Administration | - | 18,783 | 2,445 |
| Bank charges & interest | - | 74 | 114 |
| Consultants & contractors | - | 1,707,899 | 679,977 |
| Equipment | - | 25,050 | - |
| Furniture and equipment | - | - | 15,631 |
| Other expenses | - | 225 | - |
| Professional fees | - | - | 5,000 |
| Program supplies | 123,055 | 761,827 | 412,398 |
| Repairs & maintenance | 711,482 | - | 5,228 |
| Telephone | - | 67 | - |
| Travel, meetings & per diems | - | 5,349 | 2,393 |
| Utilities | - | 92,097 | 29,014 |
| Wages & benefits | - | 41,517 | - |
| Transfer to capital assets | - | (2,367,319) | (1,047,310) |
| | 834,537 | 285,569 | 104,890 |
| Current surplus before other items | 1,533,828 | 8,734,035 | 3,173,094 |
| Other items | | | |
| Unexpended funds transferred to deferred revenue | - | (6,954,840) | (2,942,766) |
| Current surplus before transfers | 1,533,828 | 1,779,195 | 230,328 |
| Transfers | | | |
| Transfer - Other Band Programs | - | 50,000 | 50,000 |
| Current surplus | \$ 1,533,828 | \$ 1,829,195 | \$ 280,328 |

The accompanying notes are an integral part of the financial statements

Schedule #4
Fishing Lake First Nation
Economic Development
Schedule of Operations
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|--|-------------------------------|----------------|----------------|
| Revenue | | | |
| Indigenous Services Canada - fixed | \$ 61,500 | \$ 61,500 | \$ 487,845 |
| Other revenue | - | 500,000 | - |
| Unexpended funds transferred - prior year | - | 269,933 | 7,373 |
| | 61,500 | 831,433 | 495,218 |
| Expenses | | | |
| Administration - internal allocation | - | 6,193 | 6,150 |
| Assistance | - | 50,000 | - |
| Bank charges & interest | - | 73 | 90 |
| Consultants & contractors | 20,000 | 5,500 | 14,873 |
| Economic development - business assistance | - | - | 85,262 |
| Equipment lease | - | - | 6,000 |
| Honorariums | 3,800 | - | 3,800 |
| Professional fees | - | 9,742 | 79,027 |
| Program supplies | - | 10,532 | - |
| Repairs & maintenance | - | 2,423 | 30 |
| Telephone | - | - | 62 |
| Travel, meetings & per diems | 30,000 | 592 | 28,356 |
| Vehicles - operations and maintenance | 1,550 | - | 1,635 |
| | 55,350 | 85,055 | 225,285 |
| Current surplus before other items | 6,150 | 746,378 | 269,933 |
| Other items | | | |
| Unexpended funds transferred to deferred revenue | - | (746,378) | (269,933) |
| Current surplus | \$ 6,150 | \$ - | \$ - |

The accompanying notes are an integral part of the financial statements

Schedule #5
Fishing Lake First Nation
Education
Schedule of Operations
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|--|-------------------------------|----------------|----------------|
| Revenue | | | |
| Indigenous Services Canada - fixed | \$ 3,897,649 | \$ 5,127,485 | \$ 5,404,560 |
| Indigenous Services Canada - flexible | - | - | 91,167 |
| ISC - prior period revenue (recovery) | - | (362,853) | - |
| Other revenue | - | 75,000 | - |
| Unexpended funds transferred - prior year | 422,292 | 865,915 | 364,702 |
| | 4,319,941 | 5,705,547 | 5,860,429 |
| Expenses | | | |
| Activities | 84,158 | 202,108 | 200,205 |
| Administration - internal allocation | - | 416,728 | 425,246 |
| Bussing contracts | 37,500 | 17,154 | 61,303 |
| Consultants & contractors | 149,181 | 284,858 | 177,247 |
| Equipment lease | 957 | 6 | 5,053 |
| Honorariums | 2,250 | 6,646 | 8,450 |
| Insurance | 641 | 15,843 | 7,069 |
| Other expenses | 1,175 | 44,651 | 9,890 |
| Post Secondary student support | 708,356 | 690,950 | 808,681 |
| Professional fees | 100,000 | 122,427 | 209,388 |
| Program supplies | 350,856 | 544,743 | 454,515 |
| Rent | 817 | 494 | 5,335 |
| Repairs & maintenance | 13,564 | 126,324 | 32,696 |
| State of emergency expenses | - | - | 149,793 |
| Student expenses & incentives | 1,324 | 4,514 | 314 |
| Telephone | 10,315 | 19,814 | 11,705 |
| Training & development | 26,267 | - | 19,767 |
| Travel, meetings & per diems | 74,179 | 254,543 | 112,229 |
| Trust - program expenses | 11,590 | 14,967 | 12,832 |
| Tuition | 168,417 | 166,481 | 98,130 |
| Utilities | 77,308 | 95,687 | 82,011 |
| Wages & benefits | 2,143,819 | 2,363,711 | 2,102,657 |
| Transfer to capital assets | - | (65,117) | (55,650) |
| | 3,962,674 | 5,327,532 | 4,938,866 |
| Current surplus before other items | 357,267 | 378,015 | 921,563 |
| Other items | | | |
| Unexpended funds transferred to deferred revenue | - | (312,898) | (865,915) |
| Current surplus | \$ 357,267 | \$ 65,117 | \$ 55,648 |

The accompanying notes are an integral part of the financial statements

Schedule #6
Fishing Lake First Nation
Indigenous Government Support
Schedule of Operations
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|---|-------------------------------|----------------|----------------|
| Revenue | | | |
| Indigenous Services Canada - grant | \$ 409,792 | \$ 529,331 | \$ 501,638 |
| Indigenous Services Canada - flexible | 9,086 | 165,963 | 913,060 |
| Unexpended funds transferred - prior year | - | 8,977 | - |
| | 418,878 | 704,271 | 1,414,698 |
| Expenses | | | |
| Activities | 1,905 | 350 | 518 |
| Administration - internal allocation | - | 23,531 | 140,559 |
| Bank charges & interest | 13,195 | 19,577 | 35,620 |
| Consultants & contractors | 44,445 | 48,158 | 77,450 |
| Equipment lease | 4,284 | 9,855 | 8,235 |
| IT connectivity | - | 26,286 | - |
| Insurance | 2,611 | 1,149 | 18,394 |
| Other expenses | 500 | 500 | 50 |
| Professional fees | 19,450 | 148,817 | 19,390 |
| Program supplies | 34,639 | 28,006 | 33,301 |
| Repairs & maintenance | 502 | - | 502 |
| State of emergency expenses | - | 142,323 | 804,602 |
| Telephone | 27,958 | 30,201 | 3,088 |
| Training & development | - | 12,400 | - |
| Travel, meetings & per diems | 9,275 | 12,231 | 8,383 |
| Utilities | 25,000 | 21,577 | 46,102 |
| Wages & benefits | 298,702 | 221,015 | 159,284 |
| Transfer to capital assets | - | (3,929) | - |
| | 482,466 | 742,047 | 1,355,478 |
| Current surplus (deficit) before other items | (63,588) | (37,776) | 59,220 |
| Other items | | | |
| Unexpended funds transferred to deferred revenue | - | - | (8,977) |
| Current surplus (deficit) | \$ (63,588) | \$ (37,776) | \$ 50,243 |

The accompanying notes are an integral part of the financial statements

Schedule #7
Fishing Lake First Nation
Land Management
Schedule of Operations
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|---|-------------------------------|----------------|----------------|
| Revenue | | | |
| Indigenous Services Canada - fixed | \$ 117,791 | \$ 117,791 | \$ 31,725 |
| Land lease income | - | 95,633 | 55,347 |
| Unexpended funds transferred - prior year | - | 31,165 | 86,440 |
| | 117,791 | 244,589 | 173,512 |
| Expenses | | | |
| Activities | - | 60,096 | - |
| Administration - internal allocation | - | 3,172 | 4,771 |
| Consultants & contractors | - | 88,766 | 50,308 |
| Contribution to FL 1907 Surrender Trust | - | 95,633 | 55,347 |
| Honorariums | - | - | 250 |
| Other expenses | 50 | 500 | 50 |
| Professional fees | - | - | 791 |
| Program supplies | 63 | 2,020 | 162 |
| Telephone | 960 | 880 | 880 |
| Travel, meetings & per diems | 1,890 | 11,125 | 2,985 |
| Wages & benefits | 25,590 | 27,878 | 26,803 |
| | 28,553 | 290,070 | 142,347 |
| Current surplus (deficit) before other items | 89,238 | (45,481) | 31,165 |
| Other items | | | |
| Unexpended funds transferred to deferred revenue | - | (23,900) | (31,165) |
| Contr. - 1907 Surrender Trust - land acquisition | - | 77,625 | 2,682,248 |
| | - | 53,725 | 2,651,083 |
| Current surplus | \$ 89,238 | \$ 8,244 | \$ 2,682,248 |

The accompanying notes are an integral part of the financial statements

Schedule #8
Fishing Lake First Nation
Social Services
Schedule of Operations
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|---|-------------------------------|----------------|----------------|
| Revenue | | | |
| Indigenous Services Canada - fixed | \$ 610,124 | \$ 705,243 | \$ 563,440 |
| Indigenous Services Canada - set | 51,835 | 223,272 | 119,766 |
| Indigenous Services Canada - flexible | 1,022,600 | 3,278,914 | 3,684,622 |
| ISC - prior period revenue (recovery) | - | - | 32,109 |
| Other revenue | - | 326,063 | 166,676 |
| Unexpended funds transferred - prior year | 1,695 | 2,117,516 | 619,388 |
| | 1,686,254 | 6,651,008 | 5,186,001 |
| Expenses | | | |
| Activities | 99,896 | 186,198 | 180,446 |
| Administration | - | - | 16,198 |
| Administration - internal allocation | - | 181,705 | 36,359 |
| Advertising | 7,000 | 9,221 | 5,673 |
| Allowances | 7,818 | - | 7,548 |
| Assistance | 1,053 | 942 | 200 |
| Assistance - social development | 226,822 | 1,400,327 | 1,151,849 |
| Bank charges & interest | - | 7,373 | 3,731 |
| Board & working group expenses | - | 10,724 | 109,013 |
| Community events | - | 136,234 | 117,149 |
| Consultants & contractors | 26,032 | 143,013 | 30,464 |
| Cultural | 5,000 | 77,434 | 83,104 |
| Elders | - | 23,507 | 28,738 |
| Equipment lease | - | 4,012 | 459 |
| Governance activities | 100,000 | 11,949 | - |
| Honorariums | - | 46,195 | 45,450 |
| Insurance | - | 35,129 | 29,942 |
| Other expenses | - | 50 | - |
| Professional fees | 5,000 | 277,566 | 70,789 |
| Program supplies | 88,536 | 201,102 | 119,460 |
| Reimbursements & bill back | - | 4,366 | - |
| Repairs & maintenance | - | 68,654 | 27,623 |
| Telephone | 1,558 | 18,766 | 17,533 |
| Training & development | - | 78,557 | 55,030 |
| Travel, meetings & per diems | 21,659 | 231,493 | 61,599 |
| Tuition | - | 2,079 | - |
| Utilities | 220 | 26,198 | 16,192 |

The accompanying notes are an integral part of the financial statements

Schedule #8, continued
Fishing Lake First Nation
Social Services
Schedule of Operations
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|--|-------------------------------|----------------|----------------|
| Vehicles | - | 44,421 | 83,103 |
| Vehicles - operations and maintenance | - | 38,012 | 24,953 |
| Wages & benefits | 190,532 | 1,058,668 | 853,750 |
| Transfer to capital assets | - | (63,396) | (100,695) |
| | 781,126 | 4,260,499 | 3,075,660 |
| Current surplus before other items | 905,128 | 2,390,509 | 2,110,341 |
| Other items | | | |
| Unexpended funds transferred to deferred revenue | - | (2,334,038) | (2,117,516) |
| Gain (loss) on disposal of assets | - | 6,924 | - |
| | - | (2,327,114) | (2,117,516) |
| Current surplus (deficit) | \$ 905,128 | \$ 63,395 | \$ (7,175) |

The accompanying notes are an integral part of the financial statements

Schedule #9
Fishing Lake First Nation
Registration and Membership
Schedule of Operations
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|--------------------------------------|-------------------------------|----------------|----------------|
| Revenue | | | |
| Indigenous Services Canada - fixed | \$ 13,608 | \$ 18,608 | \$ 13,608 |
| Expenses | | | |
| Activities | - | 570 | - |
| Administration - internal allocation | - | 1,860 | 1,359 |
| Other expenses | - | 50 | - |
| Program supplies | 2,000 | 14,519 | 11,079 |
| Training & development | - | 300 | - |
| Travel, meetings & per diems | 10,270 | 1,309 | 1,170 |
| | 12,270 | 18,608 | 13,608 |
| Current surplus | \$ 1,338 | \$ - | \$ - |

The accompanying notes are an integral part of the financial statements

Schedule #10
Fishing Lake First Nation
Governance and Institutions of Governance
Schedule of Operations
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|--|-------------------------------|----------------|----------------|
| Revenue | | | |
| Indigenous Services Canada - flexible | \$ 193,891 | \$ 205,791 | \$ 93,750 |
| Unexpended funds transferred - prior year | 20,000 | 106,938 | 143,221 |
| | 213,891 | 312,729 | 236,971 |
| Expenses | | | |
| Activities | 9,764 | 373 | 160 |
| Administration - internal allocation | - | 5,000 | 6,375 |
| Consultants & contractors | 1,451 | 64,751 | 25,051 |
| Honorariums | - | 2,650 | 2,000 |
| Other expenses | - | 50 | - |
| Professional fees | - | 89,320 | 11,995 |
| Program supplies | 24,326 | 6,348 | 4,700 |
| Telephone | 960 | 1,120 | 320 |
| Training & development | - | 30,000 | - |
| Travel, meetings & per diems | 28,111 | 25,720 | 24,063 |
| Wages & benefits | 70,283 | 59,603 | 55,369 |
| | 134,895 | 284,935 | 130,033 |
| Current surplus before other items | 78,996 | 27,794 | 106,938 |
| Other items | | | |
| Unexpended funds transferred to deferred revenue | - | (27,794) | (106,938) |
| Current surplus | \$ 78,996 | \$ - | \$ - |

The accompanying notes are an integral part of the financial statements

Schedule #11
Fishing Lake First Nation
Health Services
Schedule of Operations
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|---|-------------------------------|----------------|----------------|
| Revenue | | | |
| Indigenous Services Canada - fixed | \$ 107,834 | \$ 107,834 | \$ 383,360 |
| Indigenous Services Canada - set | 327,059 | 430,059 | 485,559 |
| Indigenous Services Canada - flexible | 1,487,473 | 1,779,382 | 1,658,857 |
| Federation of Sovereign Indigenous Nations (FSIN) | 2,700 | 14,921 | 2,918 |
| Other revenue | - | 2,573 | - |
| Unexpended funds transferred - prior year | 840,040 | 1,511,546 | 736,074 |
| | 2,765,106 | 3,846,315 | 3,266,768 |
| Expenses | | | |
| Activities | 182,659 | 763,430 | 195,402 |
| Administration - internal allocation | - | 159,379 | 208,209 |
| Allowances | 150 | 750 | - |
| Bank charges & interest | - | 921 | 752 |
| Consultants & contractors | 117,286 | 212,351 | 189,051 |
| Fit-up & furnishings | - | - | 35,000 |
| Honorariums | - | 2,200 | - |
| Insurance | 5,436 | 7,103 | 7,368 |
| Other expenses | 150 | 1,900 | 300 |
| Professional fees | 4,651 | 5,945 | 4,651 |
| Program supplies | 174,583 | 315,584 | 315,321 |
| Repairs & maintenance | 13,910 | 18,099 | 14,631 |
| State of emergency expenses | - | 115,693 | - |
| Telephone | 5,130 | 5,984 | 3,544 |
| Training & development | 21,439 | 1,403 | 10,948 |
| Transportation | 54,496 | 89,678 | 56,878 |
| Travel, meetings & per diems | 66,278 | 146,149 | 67,175 |
| Utilities | 23,922 | 41,461 | 37,928 |
| Wages & benefits | 633,430 | 665,988 | 607,846 |
| Transfer to capital assets | - | - | (227,737) |
| | 1,303,520 | 2,554,018 | 1,527,267 |
| Current surplus before other items | 1,461,586 | 1,292,297 | 1,739,501 |
| Other items | | | |
| Unexpended funds transferred to deferred revenue | - | (1,299,875) | (1,511,546) |
| Current surplus (deficit) | \$ 1,461,586 | \$ (7,578) | \$ 227,955 |

The accompanying notes are an integral part of the financial statements

Schedule #12
Fishing Lake First Nation
CMHC Housing
Schedule of Operations
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|--|-------------------------------|----------------|----------------|
| Revenue | | | |
| Canada Mortgage and Housing Corporation (CMHC) | \$ - | \$ 315,152 | \$ 313,449 |
| Rental income & user fees | - | 151,696 | 117,991 |
| Other revenue | - | - | 193 |
| | - | 466,848 | 431,633 |
| Expenses | | | |
| Bank charges & interest | 305 | 395 | 490 |
| Consultants & contractors | 31,896 | 77,184 | 33,425 |
| Insurance | - | 76,579 | 62,960 |
| Mortgage - principle & interest payments | 212,734 | 326,820 | 320,532 |
| Mortgage - principle repayment | - | (265,624) | (258,938) |
| Other expenses | - | 50 | - |
| Professional fees | - | 29,000 | - |
| Program supplies | 52,283 | 88,358 | 66,859 |
| Repairs & maintenance | 247 | - | 247 |
| Travel, meetings & per diems | 1,290 | 868 | 1,290 |
| Utilities | 515 | 1,495 | 515 |
| | 299,270 | 335,125 | 227,380 |
| Current surplus (deficit) | \$ (299,270) | \$ 131,723 | \$ 204,253 |

The accompanying notes are an integral part of the financial statements

Schedule #13
Fishing Lake First Nation
Other Band Programs
Schedule of Operations
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|--|-------------------------------|----------------|----------------|
| Revenue | | | |
| 1907 Surrender Trust - Community Development | \$ 1,323,590 | \$ 1,323,590 | \$ 1,765,398 |
| Trust funds held by federal government | - | 120,846 | 106,185 |
| First Nation Trust (FNT) | 593,476 | 686,459 | 311,161 |
| Dakota Dunes CDC | - | 319,658 | 80,469 |
| Federation of Sovereign Indigenous Nations (FSIN) | 89,328 | 89,328 | - |
| BHP Group Limited (BHP) | 455,000 | 490,000 | 312,500 |
| Saskatchewan Indian Training Assessment Group Inc. | 312,388 | 254,392 | 183,952 |
| Other revenue | 19,810 | 233,340 | 361,043 |
| Equity pick-up in government business enterprises | - | 186,826 | (77,201) |
| Unexpended funds transferred - prior year | - | 995,374 | 1,163,748 |
| | 2,793,592 | 4,699,813 | 4,207,255 |
| Expenses | | | |
| Activities | 120,634 | 355,358 | 107,265 |
| Administration - internal allocation | - | (925,812) | (935,311) |
| Allowances | - | 14,700 | - |
| Assistance | 7,700 | 17,670 | 8,450 |
| Bad debts | - | - | 11,655 |
| Bank charges & interest | 185 | 1,142 | 811 |
| Capital purchases | 75,000 | 1,699 | - |
| Consultants & contractors | 299,183 | 426,770 | 408,120 |
| Contribution to FL 1907 Surrender Trust | - | - | 485,830 |
| Cultural | - | - | 8,595 |
| Donations | - | 9,493 | 6,249 |
| First Nations Trust - program expenses | 261,032 | 288,026 | 255,433 |
| Fit-up & furnishings | - | - | 27,727 |
| Honorariums | 334,250 | 291,200 | 313,980 |
| Insurance | 1,040 | 33,183 | 4,537 |
| Other expenses | 10,175 | 11,602 | 2,335 |
| Per capita distribution | - | 2,000 | - |
| Professional fees | 8,900 | 25,054 | 56,813 |
| Program supplies | 60,457 | 71,869 | 185,586 |
| Rent | - | 8,500 | - |
| Repairs & maintenance | - | 3,384 | - |
| Student expenses & incentives | 1,932 | 2,044 | 1,932 |
| Telephone | 7,882 | 8,190 | 8,281 |
| Training & development | 28,062 | 65,216 | (13,444) |
| Travel, meetings & per diems | 122,704 | 293,667 | 144,831 |
| Trust - program expenses | 1,826,898 | 894,657 | 880,255 |
| Tuition | 34,738 | 174,506 | 43,784 |

The accompanying notes are an integral part of the financial statements

Schedule #13, continued
Fishing Lake First Nation
Other Band Programs
Schedule of Operations
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|---|-------------------------------|----------------|----------------|
| Utilities | 6,745 | 5,541 | 9,469 |
| Wages & benefits | 250,326 | 196,400 | 204,692 |
| Youth initiatives | 13,680 | - | 13,680 |
| Transfer to capital assets | - | (645,973) | (570,627) |
| | 3,471,523 | 1,630,086 | 1,670,928 |
| Current surplus (deficit) before other items | (677,931) | 3,069,727 | 2,536,327 |
| Other items | | | |
| Unexpended funds transferred to deferred revenue | (389,741) | (1,500,408) | (995,374) |
| Current surplus (deficit) before transfers | (1,067,672) | 1,569,319 | 1,540,953 |
| Transfers | | | |
| Transfer - Community Infrastructure | - | (308,039) | (57,250) |
| Transfer - Capital | - | (50,000) | (50,000) |
| Current surplus (deficit) | \$ (1,067,672) | \$ 1,211,280 | \$ 1,433,703 |

The accompanying notes are an integral part of the financial statements

Schedule #14
Fishing Lake First Nation
Amortization
Schedule of Operations
For the year ended March 31, 2023

| | 2023 Budget (unaudited) | 2023 Actual | 2022 Actual |
|--------------------------|-------------------------------|----------------|----------------|
| Revenue | \$ - | \$ - | \$ - |
| Expenses | | | |
| Buildings | - | 839,399 | 836,183 |
| Vehicles | - | 115,968 | 104,889 |
| Computers & Software | - | 30,468 | 38,004 |
| Furniture & Equipment | - | 17,096 | 20,438 |
| Machinery & Equipment | - | 119,779 | 113,566 |
| Infrastructure | - | 479,645 | 472,210 |
| Major Renovations | - | 26,454 | 26,454 |
| Band Housing | - | 125,897 | 92,416 |
| CMHC Housing | - | 250,419 | 257,409 |
| KKW Family Wellness Inc. | - | 90,898 | 87,626 |
| | - | 2,096,023 | 2,049,195 |
| Current deficit | \$ - | \$ (2,096,023) | \$ (2,049,195) |

The accompanying notes are an integral part of the financial statements