

**Little Black Bear First Nation  
Consolidated Financial Statements  
March 31, 2023**

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*March 31, 2023*

	<i>Page</i>
<b>Management's Responsibility for Financial Reporting.....</b>	<b>1</b>
<b>Independent Auditors' Report.....</b>	<b>2 - 3</b>
 <b>Financial Statements</b>	
Consolidated Statement of Financial Position.....	4
Consolidated Statement of Operations.....	5 - 6
Consolidated Statement of Accumulated Surplus (Deficit).....	7
Consolidated Statement of Change in Net Debt.....	8
Consolidated Statement of Cash Flows.....	9
Notes to Consolidated Financial Statements.....	10 - 32
 <b>Program schedules</b>	
Community Development - Schedule #1.....	33
Economic Development - Schedule #2.....	34
Education - Schedule #3.....	35
Indigenous Government Support - Schedule #4.....	36
Lands Management - Schedule #5.....	37
Social Development - Schedule #6.....	38
Registration and Membership - Schedule #7.....	39
Community Health - Schedule #8.....	40
CMHC - Schedule #9.....	41
Other Programs - Schedule #10.....	42
Amortization - Schedule #11.....	43

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**Little Black Bear First Nation**  
**Management's Responsibility for Financial Reporting**  
*March 31, 2023*

To the Members of Little Black Bear First Nation:

The accompanying consolidated financial statements of Little Black Bear First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

Chief and Council is responsible for overseeing management in the performance of its financial reporting responsibilities and for approving the consolidated financial statements. Chief and Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors.

Chalupiak & Associates CPA Professional Corporation, an independent firm of Chartered Professional Accountants, is appointed by Chief and Council to audit the consolidated financial statements and report directly to the Members; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both Chief and Council and management to discuss their audit findings.

On behalf of Little Black Bear First Nation:

Signature on file  
\_\_\_\_\_  
Little Black Bear First Nation

August 9, 2023  
\_\_\_\_\_  
Date



**Chalupiak & Associates CPA Professional Corporation**

Chartered Professional Accountants  
3261 Saskatchewan Drive  
Regina, Saskatchewan S4T 6S4  
Phone: 306-359-3711 Fax: 306-569-3030

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## **Independent Auditors' Report**

To the Members of  
**Little Black Bear First Nation**

### ***Opinion***

We have audited the consolidated financial statements of Little Black Bear First Nation, which comprise the consolidated statement of financial position as at March 31, 2023, and the consolidated statements of operations, accumulated surplus (deficit), change in net debt and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2023, and the results of its consolidated operations, its consolidated accumulated surplus (deficit), its changes in its consolidated net debt, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### ***Basis for Opinion***

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### ***Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements***

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

## ***Auditors' Responsibilities for the Audit of the Consolidated Financial Statements***

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- ♦ Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ♦ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- ♦ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ♦ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- ♦ Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- ♦ Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.
- ♦ Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Chalupiak & Associates*

**Regina, Saskatchewan  
August 9, 2023**

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**Chartered Professional Accountants**

**Little Black Bear First Nation**  
**Consolidated Statement of Financial Position**  
*March 31, 2023*

	2023	2022
<b>Financial Assets</b>		
Cash (Note 3)	\$ 21,551	\$ 192,101
Restricted cash - capital projects (Note 3)	7,391	7,539
Restricted cash - CMHC reserves (Note 3)	2,360	30,206
Trust funds held by federal government (Notes 3 and 4)	1,015	914
Accounts receivable (Note 5)	40,610	128,069
Due from related parties (Note 6)	928,290	744,155
Portfolio investment (Note 7)	60,000	60,000
	1,061,217	1,162,984
<b>Liabilities</b>		
Bank indebtedness (Note 3)	283,723	103,790
Accounts payable (Note 8)	1,136,392	1,169,244
Deferred revenue - unexpended funds (Note 9)	2,171,240	1,669,169
Due to related parties (Note 10)	511,207	815,207
Reserve for losses in government business enterprises (Notes 11 and 12)	1,893,998	617,145
Current portion of long-term debt (Note 13)	584,618	536,241
Current portion CMHC mortgages (Note 14)	17,592	17,566
Long-term debt (Note 13)	5,221,943	4,486,355
CMHC mortgages (Note 14)	34,578	52,030
	11,855,291	9,466,747
<b>Net debt</b>	(10,794,074)	(8,303,763)
<b>Non-financial Assets</b>		
Capital assets (Note 15)	11,222,008	9,601,931
Prepaid expenses (Note 16)	21,790	11,011
	11,243,798	9,612,942
<b>Accumulated Surplus</b> (Note 17)	\$ 449,724	\$ 1,309,179

Approved on behalf of the Little Black Bear First Nation:

Signature on file

Signature on file

The accompanying notes are an integral part of the financial statements

# Little Black Bear First Nation

## Consolidated Statement of Operations

*For the year ended March 31, 2023*

	2023 Budget (unaudited)	2023 Actual	2022 Actual
<b>Revenue</b>			
Indigenous Services Canada (ISC)	\$ 3,942,521	\$ 4,231,554	\$ 4,315,169
Trust funds held by federal government	92,716	93,101	97,862
Canada Mortgage Housing Corporation (CMHC) - subsidy	18,000	12,454	12,285
First Nations Trust (FNT)	200,000	228,119	105,817
Federation of Sovereign Indigenous Nations (FSIN)	-	46,833	-
File Hills Community Health Services Inc.	6,167	12,333	12,780
FHQ Tribal Council	221,780	330,602	287,550
Yorkton Tribal Council Child and Family Services	-	269,214	143,314
Canadian Heritage	-	-	111,848
Living Sky Community Development Corporation	20,000	7,317	11,656
Land leases (flowed through Wakayos Holdings Inc.)	-	266,830	262,457
Gains (losses) in government business enterprises	-	(122,385)	166,201
Western Economic Diversification program	-	-	88,774
LBB Gas Bar & Convenience LP - drawings	600,000	-	-
Keseechiwan Holdings LP dividend	60,000	(30,000)	60,000
Rental income	54,000	4,461	-
Insurance proceeds	-	40,084	205,880
Other revenue	662,631	563,379	146,934
Unexpended funds transferred - prior year	786,193	1,669,169	1,351,602
	6,664,008	7,623,065	7,380,129
<b>Expenses</b>			
Community Development (Schedule 1)	1,712,882	963,126	1,234,814
Economic Development (Schedule 2)	236,989	919,799	828,084
Education (Schedule 3)	664,054	546,573	389,109
Indigenous Government Support (Schedule 4)	1,593,460	1,204,360	1,125,094
Lands Management (Schedule 5)	221,591	114,392	178,959
Social Development (Schedule 6)	1,062,926	1,025,106	473,707
Registration and Membership (Schedule 7)	11,400	22,583	17,281
Community Health (Schedule 8)	722,358	513,522	625,403
CMHC (Schedule 9)	72,000	36,049	63,171
Other Programs (Schedule 10)	366,348	488,112	428,043
Amortization (Schedule 11)	-	477,661	410,666
	6,664,008	6,311,283	5,774,331
<b>Current surplus before other items</b>	-	1,311,782	1,605,798

The accompanying notes are an integral part of the financial statements

**Little Black Bear First Nation**  
**Consolidated Statement of Operations**  
*For the year ended March 31, 2023*

	2023 Budget (unaudited)	2023 Actual	2022 Actual
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(2,171,240)	(1,669,164)
Gain on disposition of assets	-	-	70,000
	-	(2,171,240)	(1,599,164)
<b>Current surplus (deficit)</b>	\$ -	\$ (859,458)	\$ 6,634

The accompanying notes are an integral part of the financial statements



**Little Black Bear First Nation**  
**Consolidated Statement of Accumulated Surplus (Deficit)**  
*For the year ended March 31, 2023*

	2023	2022
<b>Surplus at beginning of year</b>	\$ 1,309,179	\$ 1,302,545
<b>Current surplus (deficit)</b>	(859,458)	6,634
<b>Surplus at end of year</b>	\$ 449,721	\$ 1,309,179

The accompanying notes are an integral part of the financial statements

**Little Black Bear First Nation**  
**Consolidated Statement of Change in Net Debt**  
*For the year ended March 31, 2023*

	2023 Budget (unaudited)	2023 Actual	2022 Actual
<b>Current surplus (deficit)</b>	\$ -	\$ (859,458)	\$ 6,634
Acquisition of capital assets	-	(2,097,735)	(1,400,409)
Amortization of capital assets	-	477,661	410,666
	-	(1,620,074)	(989,743)
Acquisition of prepaid asset	-	(21,790)	(11,011)
Use of prepaid asset	-	11,011	1,990
	-	(10,779)	(9,021)
Decrease in net debt	-	(2,490,311)	(992,130)
<b>Net debt at beginning of year</b>	-	(8,303,763)	(7,311,633)
<b>Net debt at end of year</b>	\$ -	\$ (10,794,074)	\$ (8,303,763)

The accompanying notes are an integral part of the financial statements

**Little Black Bear First Nation**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2023*

	2023	2022
<b>Cash flows from</b>		
<b>Operating activities</b>		
Current surplus (deficit)	\$ (859,458)	\$ 6,634
Items not affecting cash		
Amortization	477,661	410,666
	(381,797)	417,300
Change in non-cash operating working capital		
Accounts receivable	87,459	(23,888)
Prepaid expenses	(10,779)	(9,021)
Accounts payable	(32,848)	138,226
Deferred revenue - unexpended funds	502,071	317,568
	164,106	840,185
<b>Capital activities</b>		
Acquisition of capital assets	(2,097,738)	(1,400,409)
<b>Financing activities</b>		
CMHC mortgages - repayment	(17,426)	(17,277)
Long-term debt - repayment	(524,050)	(393,390)
Long-term debt - proceeds	1,308,015	338,909
	766,539	(71,758)
<b>Investing activities</b>		
Due from related parties	(184,135)	(159,843)
Due to related parties	(304,000)	(429,000)
Restricted funds - CMHC reserves	27,846	(22,721)
Trust funds held by federal government	(101)	2,138
Change in investments in related entities	122,384	(166,201)
Withdrawals from business partnerships	1,154,468	915,300
	816,462	139,673
<b>Decrease in cash</b>	(350,631)	(492,309)
<b>Cash, beginning of year</b>	95,850	588,159
<b>(Bank indebtedness) cash, end of year</b>	\$ (254,781)	\$ 95,850
<b>Represented by</b>		
Cash	\$ 21,551	\$ 192,101
Restricted cash - capital projects	7,391	7,539
Bank indebtedness	(283,723)	(103,790)
	\$ (254,781)	\$ 95,850

The accompanying notes are an integral part of the financial statements

**Little Black Bear First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2023*

**1. Operations**

The Little Black Bear First Nation (the "First Nation") is a First Nation band located in the province of Saskatchewan and provides various services to its members. These financial statements include Little Black Bear First Nation's government and all related entities which are accountable to the First Nation and are either owned or controlled by the First Nation.

The First Nation is physically located on the Little Black Bear I.R. 84 and the mailing address is P.O. Box 40, Goodeve, Saskatchewan, S0A 1C0, Canada.

**2. Basis of presentation and significant accounting policies**

These financial statements are prepared in accordance with Canadian public sector accounting standards for governments as recommended by the Public Sector Accounting Board.

**(a) Reporting entity**

The Little Black Bear First Nation's reporting entity includes the Little Black Bear First Nation government and all related entities that are controlled by the First Nation.

**(b) Principles of consolidation**

All controlled entities are fully consolidated on a line-by-line basis except for the commercial enterprises which meet the definition of government business enterprise, which are included in the consolidated statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Under the modified equity method of accounting, only Little Black Bear First Nation's investment in the government business enterprise and the enterprise's net income and other changes in equity are recorded. No adjustment is made for accounting policies of the enterprise that are different from those of Little Black Bear First Nation.

Organizations accounted for on a modified equity basis include:

Wakayos Holdings Inc;  
Wakayos Employment and Training Center Inc;  
LBB Gas Bar & Convenience Limited Partnership and LBB Gas Bar & Convenience Ltd;  
LBB Coffee Franchise Limited Partnership and LBB Coffee Franchise Ltd;  
Wakayos Developments Limited Partnership and Wakayos Developments Ltd; and,  
DS-LBB Holdings Inc.

**(c) Asset classification**

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or to finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale. Non-financial assets include capital assets and prepaid expenses.

**2. Basis of presentation and significant accounting policies, continued**

**(d) Net debt**

The financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt is determined by its financial assets less liabilities. Net debt does not include non-financial assets.

**(e) Cash**

Cash includes balances with banks (net of bank overdrafts) which are used to facilitate day to day operations.

**(f) Restricted Cash**

Restricted cash consists of cash held for specific purposes as defined by various agreements.

**(g) Trust funds held by federal government**

Funds earned and held in trust on behalf of First Nation members by the Government of Canada. Trust moneys consist of:

- Capital Trust moneys derived from non-renewable resources transactions on the sale of land or other First Nation capital assets; and,
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

Revenues from Trust moneys are recognized when measurable, earned and collection is reasonably assured. These moneys are reported on by the Government of Canada.

**(h) Portfolio investments**

Portfolio investments are recorded at cost. Portfolio investments are written down where there has been a loss in value that is other than a temporary decline.

**(i) Liability for contaminated site**

A liability for remediation of a contaminated site is recognized at the best estimate of the amounts required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2023. No contaminated sites have been identified as at March 31, 2023.

**Little Black Bear First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2023*

**2. Basis of presentation and significant accounting policies, continued**

**(j) Capital assets**

Capital assets are recorded at cost, which include amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset.

Leases that transfer substantially all the benefits and risks of ownership to the lessee are recorded as capital leases. Accordingly, at the inception of the leases, the capital asset and related lease obligations are recorded at an amount equal to the present value of future lease payments discounted at the lower of the interest rate inherent in the lease contracts and Little Black Bear First Nation's incremental cost of borrowing.

Depreciation is provided for on a straight-line basis over their estimated useful lives as follows:

Buildings	10-40 years Straight line
Automotive equipment	5 years Straight line
Machinery & equipment	3-15 years Straight line
Roads	40 years Straight line
Office equipment	3-5 years Straight line
Band houses	10-25 years Straight line
CMHC houses	25 years Straight line
Infrastructure	10 years Straight line
Biological assets	5 years Straight line

Capital assets are written down when conditions indicate that they no longer contribute to Little Black Bear First Nation's ability to provide goods and services, or when the value of future economic benefits associated with the capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

Contributed capital assets are recorded into revenues at their fair value on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Transfers of capital assets from related parties are recorded at carrying value.

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as capital assets. Assets under construction are not depreciated until the asset is available to be put into service.

**2. Basis of presentation and significant accounting policies, continued**

**(k) Asset retirement obligation**

Accounting standard PS 3280 *Asset Retirement Obligation*, came into effect for fiscal years beginning after April 1, 2022.

A liability for an asset retirement obligation is recognized at the best estimate of the amount required to retire a capital asset at the financial statement date when there is a legal obligation for the First Nation to incur retirement costs, the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made.

The best estimate of the liability includes all costs directly attributable to asset retirement activities, based on information available at year-end. The best estimate of an asset retirement obligation incorporates a present value technique, when the cash flows required to settle or otherwise extinguish an asset retirement obligation are expected to occur over extended future periods. When a liability for an asset retirement obligation is initially recognized, a corresponding asset retirement cost is capitalized to the carrying amount of the related capital asset. The asset retirement cost is amortized over the useful life of the related asset. Asset retirement obligations which are incurred incrementally with use of the asset are recognized in the period incurred with a corresponding asset retirement cost expensed in the period.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. The First Nation recognizes period-to-period changes to the liability due to the passage of time as accretion expense. Changes to the liability arising from revisions to either the timing, the amount of the original estimate of undiscounted cash flows or the discount rate are recognized as an increase or decrease to the carrying amount of the related capital asset. The First Nation continues to review the possibility of a liability until it would be settled or otherwise extinguished. Disbursements made to settle the liability would be deducted from the reported liability when/if it is made.

**(l) Revenue recognition**

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.

**2. Basis of presentation and significant accounting policies, continued**

**(m) Financial instruments**

The First Nation recognizes its financial instruments when the First Nation becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value. The First Nation subsequently measures all financial instruments at cost except for the portfolio investments in equity instruments that are quoted in an active market are measured at fair value. Transaction costs are added to the carrying amount for those financial instruments subsequently measured at cost.

Financial instruments includes cash, restricted cash, accounts receivable, portfolio investments, accounts payable and accrued liabilities.

**(n) Internal charges and transfers**

The administration office provides services to other program areas. To recognize the cost of these services, some funding agreements allow for a percentage of revenue to be allocated to cover these expenses. At the discretion of the First Nation, a corresponding revenue and expense may be recorded and referred to as "Administration fees - internal allocation."

**(o) Use of estimates**

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of capital assets.

**(p) Segment accounting**

The First Nation conducts its business through reportable segments. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives, aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenues and expenses represent both amounts that are directly attributed to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.



**Little Black Bear First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2023*

**3. Cash**

Cash is comprised of the following:

**Unrestricted cash:** Bank accounts used to facilitate day to day normal operations.

**Restricted cash:** Bank accounts that are restricted to a specific purpose as per the terms of an existing agreement. In some cases, these accounts are controlled by a project manager.

**Restricted cash - CMHC** - Under the terms of an agreement with Canada Mortgage and Housing Corporation, Little Black Bear First Nation must set aside funds annually for the repair, maintenance and replacement of worn out assets. These funds are to be held in a separate bank account and invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as otherwise approved by the Canada Mortgage and Housing Corporation with any interest earned to be credited as revenue to the Replacement Reserve Fund and the Operating Reserve.

**Trust funds held by federal government** - Revenues generated from land leases and/or head leases of reserve land are held in trust by the federal government for the benefit of the Little Black Bear First Nation.

	2023	2022
Unrestricted cash		
General operations	\$ 7,208	\$ 188,896
Social development	14,343	3,205
	<u>21,551</u>	<u>192,101</u>
Bank indebtedness		
PHT - General operations	(283,723)	(103,790)
Restricted cash - capital projects		
PHT - major capital project	7,391	7,539
Restricted cash - CMHC reserves		
PHT - CMHC Replacement Reserve	2,360	30,206
Trust funds held by federal government		
Revenue account	785	684
Capital account	230	230
	<u>1,015</u>	<u>914</u>
<b>Total cash and cash equivalents</b>	<u><u>\$ (251,406)</u></u>	<u><u>\$ 126,970</u></u>

An overdraft limit has been authorized by Peace Hills Trust (PHT) to a maximum of \$50,000 and bears interest at the bank's prime lending rate plus 3% per annum and an overdraft interest rate of 24%. Secured by a general security agreement.

As at March 31, 2023, the PHT general account was overdrawn by \$243,453 (2022 - \$88,055).

**Little Black Bear First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2023*

**4. Trust funds held by federal government**

The Trust funds held by federal government arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the office of the Auditor General of Canada. The management of these funds are primarily governed by the Sections 63 to 69 of the Indian Act.

	2023 Revenue	2023 Capital	2023 Total	2022 Total
Surplus, beginning of year	\$ 684	\$ 230	\$ 914	\$ 3,052
Withdrawals	(93,000)	-	(93,000)	(100,000)
Interest earnings	1,086	-	1,086	847
Lease revenue	92,015	-	92,015	97,015
Surplus, end of year	\$ 785	\$ 230	\$ 1,015	\$ 914

**5. Accounts receivable**

	2023	2022
<b>Due from members</b>		
Advances	\$ 45,289	\$ 44,149
Rent receivable from SA department	-	12,420
	45,289	56,569
<b>Due from others</b>		
FHQ Tribal Council	2,604	62,664
File Hills Community Health Services Inc	-	29,918
Other receivables	-	6,613
	2,604	99,195
<b>Due from government and other government organizations</b>		
Indigenous Services Canada (ISC)	21,250	-
CMHC - subsidy	1,058	1,024
	22,308	1,024
Allowance for doubtful accounts	70,201 (29,591)	156,788 (28,719)
<b>Total accounts receivable</b>	<b>\$ 40,610</b>	<b>\$ 128,069</b>

**Little Black Bear First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2023*

**6. Due from related parties**

Transactions with related parties are in the normal course of business and are for fair consideration that is mutually agreed upon by the related parties.

Amounts due from related parties are unsecured, non-interest bearing and have no fixed repayment schedules.

	2023	2022
Wakayos Holdings Inc.	\$ 581,335	\$ 424,505
DS-LBB Holdings Inc.	346,955	319,650
	<u>\$ 928,290</u>	<u>\$ 744,155</u>

**7. Portfolio investments**

	2023	2022
Keseechiwan Holdings Limited Partnership (8.3% interest)	\$ 60,000	\$ 60,000

**8. Accounts payable**

	2023	2022
<b>Due to others</b>		
Trade payables & accrued liabilities	\$ 975,442	\$ 923,232
Pension	-	34,191
Rent deductions owing to the CMHC program	-	16,880
Accrued interest on long-term debt	114,447	82,839
Accrued interest on CMHC mortgages	157	103
	<u>1,090,046</u>	<u>1,057,245</u>
<b>Due to government and other government organizations</b>		
Indigenous Services Canada (ISC)	18,362	13,283
Canada Revenue Agency	27,984	98,716
	<u>46,346</u>	<u>111,999</u>
<b>Total accounts payable</b>	<u>\$ 1,136,392</u>	<u>\$ 1,169,244</u>

**Little Black Bear First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2023*

**9. Deferred revenue - unexpended funds**

Indigenous Services Canada (ISC) funding agreements stipulate the terms and conditions that apply to situations where revenue received exceeds expenditures. Depending on the funding arrangement, the unexpended funds may be retained by the recipient, repaid to ISC, deferred to the following year, or transferred to another ISC program area. Any funding arrangements that have a provision that allows the recipient to retain the excess funds are recorded as surpluses. All other excess funds are recorded as a liability and classified as "Deferred revenue - unexpended funds" on the financial statements.

	2023	2022
Budget 2022 housing construction	\$ 320,549	\$ -
Community Centre Project	41,609	221,609
Preparedness/mitigation	67,047	68,569
WTP urgent repair	40,318	172,849
Closing the infrastructure gap	22,500	-
Asset management plan	21,000	-
Electric car opportunities	2,500	9,500
Ancillary support	41,324	-
Special education	15,919	15,919
Student transportation	128,136	153,491
Post secondary	75,864	43,988
Skills link	34,578	65,491
School admin 2nd level	4,046	-
School support protection	35,476	-
ESE implementation & expansion	9,490	-
Governance - IM/IT capacity development	12,330	33,250
Lands - capacity support	107,199	-
Basic needs	366,957	191,900
Special needs	-	16,818
Special needs - COVID-19	-	12,452
Home care	5,121	3,806
SA employment & training	20,700	13,918
Child & family services	117,005	168,061
FN youth employment strategy	-	20,269
Prevention - least disruptive measures	18,329	-
FN representative services	65,373	-
Policing - community safety	34,579	-
Brighter futures	44,401	27,981
Headstart	116,240	32,627
Parent mentor program	-	10,343
CDC	172,691	187,048
CPNP	3,196	4,695
FASD	6,000	3,000
Health community facilities O&M	-	15,415
Community engagement	8,306	8,306
Jordan's Principle - wellness	29,561	35,124

**Little Black Bear First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2023*

**9. Deferred revenue - unexpended funds, continued**

	2023	2022
Health planning management	26,247	29,447
Hepatitis C/HIV Program	-	961
TB prevention	3,498	984
Imm coord planning/reporting	46,640	-
CMHC - other	57,863	-
Cree Language	48,648	101,348
	<u>\$ 2,171,240</u>	<u>\$ 1,669,169</u>

**10. Due to related parties**

Transactions with related parties are in the normal course of business and are for fair consideration that is mutually agreed upon by the related parties.

Amounts due to related parties are unsecured, non-interest bearing and have no fixed repayment schedules.

	2023	2022
Wakayos Developments Limited Partnership	\$ (411,207)	\$ (715,207)
LBB Gas Bar & Convenience Limited Partnership	(100,000)	(100,000)
	<u>\$ (511,207)</u>	<u>\$ (815,207)</u>

**Little Black Bear First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2023*

**11. Investment (Reserve for losses) in government business enterprises**

Commercial enterprises are those organizations that meet the definition of government business enterprises as described by the Public Sector Accounting Board. Government business enterprises have the power to contract in their own name, have the financial and operating authority to carry on a business, sell goods and services to customers outside the First Nation government as their principal activity, and that can, in the normal course of their operations, maintain operations and meet liabilities from revenues received from outside the First Nation government.

	2023	2022
LBB Gas Bar & Convenience Limited Partnership - 99.90%	\$ (948,393)	\$ (1,037,521)
LBB Gas Bar & Convenience Ltd. - 100%	2,857	1,242
LBB Coffee Franchise Limited Partnership - 99.90%	(689,601)	(718,170)
LBB Coffee Franchise Ltd. - 100%	(814)	(993)
Wakayos Developments Limited Partnership - 99.90%	276,624	982,641
Wakayos Developments Ltd. - 100%	326	(847)
Wakayos Holdings Inc. - 100%	(409,478)	(297,556)
Wakayos Employment & Training Center Inc. - 100%	(53,320)	(41,693)
DS-LBB Holdings Inc. - 50%	(72,199)	495,752
	<u>\$ (1,893,998)</u>	<u>\$ (617,145)</u>

	Percent Ownership	Investment, beginning of year	Withdrawals	Undistributed earnings (loss)	Investment, end of year
LBB Gas & Convenience LP	99.90%	\$ (1,037,520)	\$ (325,000)	\$ 414,127	\$ (948,393)
LBB Coffee Franchise LP	99.90%	(718,170)	(150,150)	178,719	(689,601)
Wakayos Developments LP	99.90%	982,641	(679,318)	(26,699)	276,624
		(773,049)	(1,154,468)	566,147	(1,361,370)
LBB Gas & Convenience Ltd.	100%	1,242	-	1,615	2,857
LBB Coffee Franchise Ltd.	100%	(993)	-	179	(814)
Wakayos Developments Ltd.	100%	(847)	-	1,173	326
Wakayos Holdings Inc	100%	(297,556)	-	(111,922)	(409,478)
Wakayos Employment & Training Center Inc.	100%	(41,693)	-	(11,627)	(53,320)
DS-LBB Holdings Inc.	50%	495,752	-	(567,951)	(72,199)
		155,905	-	(688,533)	(532,628)
		<u>\$ (617,144)</u>	<u>\$ (1,154,468)</u>	<u>\$ (122,386)</u>	<u>\$ (1,893,998)</u>

The "Undistributed earnings (loss)" noted in the table above is the net amount between the net loss and any contributions provided in the year.

**Little Black Bear First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2023*

**12. Investment (Reserve for losses) in government business enterprises - summary**

The financial summary of the activities of the investments is as follows:

	LBB Coffee Franchise & Coffee Ltd.	LBB Gas & Convenience LP & LBB Gas & Convenience Ltd.	Wakayos Developments LP and Wakayos Developments Ltd.	Wakayos Holdings Inc	DS-LBB Holdings Inc.	Wakayos Employment & Training Center Inc.
Cash	\$ 83,304	\$ 221,229	\$ 8,084	\$ 14,237	\$ 17,603	\$ 25,060
Accounts receivable	-	84,890	37,183	-	92,255	18,700
Inventory	18,526	159,900	-	-	-	-
Prepaid expenses	17,382	17,382	-	-	4,465	-
Capital assets	35,333	292,755	1,476,717	172,000	1,685,388	-
Due from related parties	153,588	160,000	2,989,429	254,834	-	-
Investment	386	2,857	326	-	-	-
Portfolio investments	-	-	34,025	-	1,045,918	-
<b>Total assets</b>	<b>\$ 308,519</b>	<b>\$ 939,013</b>	<b>\$ 4,545,764</b>	<b>\$ 441,071</b>	<b>\$ 2,845,629</b>	<b>\$ 43,760</b>
Accounts payable	\$ 134,866	\$ 155,976	\$ 44,245	\$ 13,149	\$ 78,693	\$ 14,956
Unearned revenues	-	-	-	-	22,678	-
Bank term loan	-	-	-	-	2,490,570	-
Long-term debt	-	-	3,970,244	60,000	-	-
Due to related parties	863,682	1,725,716	253,999	777,400	398,085	82,124
<b>Total liabilities</b>	<b>998,548</b>	<b>1,881,692</b>	<b>4,268,488</b>	<b>850,549</b>	<b>2,990,026</b>	<b>97,080</b>
<b>Equity</b>	<b>(690,029)</b>	<b>(942,679)</b>	<b>277,276</b>	<b>(409,478)</b>	<b>(144,397)</b>	<b>(53,320)</b>
<b>Total liabilities and equity</b>	<b>\$ 308,519</b>	<b>\$ 939,013</b>	<b>\$ 4,545,764</b>	<b>\$ 441,071</b>	<b>\$ 2,845,629</b>	<b>\$ 43,760</b>

**Little Black Bear First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2023*

**12. Investment (Reserve for losses) in government business enterprises - summary, continued**

	LBB Coffee Franchise & LBB Coffee Franchise Ltd.	LBB Gas & Convenience LP & LBB Gas & Convenience Ltd.	Wakayos Developments LP and Wakayos Developments Ltd.	Wakayos Holdings Inc	DS-LBB Holdings Inc.	Wakayos Employment & Training Center Inc.
Revenue	\$ 1,944,523	\$ 5,656,556	\$ 442,577	\$ 8,477	\$ 182,888	\$ 231,058
Contribution from LBB FN	-	-	-	-	104,931	-
CEBA loan forgiveness	20,000	20,000	-	-	-	-
Sask Finance rebates	-	466,261	-	-	-	-
<b>Revenue</b>	<b>1,964,523</b>	<b>6,142,817</b>	<b>442,577</b>	<b>8,477</b>	<b>287,819</b>	<b>231,058</b>
Cost of sales	782,019	4,814,276	-	-	-	-
Expenses	1,003,727	914,084	469,630	120,400	371,212	242,685
Fair value change in portfolio investment	-	-	-	-	1,045,082	-
	<b>1,785,746</b>	<b>5,728,360</b>	<b>469,630</b>	<b>120,400</b>	<b>1,416,294</b>	<b>242,685</b>
<b>Net income (loss)</b>	<b>\$ 178,777</b>	<b>\$ 414,457</b>	<b>\$ (27,053)</b>	<b>\$ (111,923)</b>	<b>\$ (1,128,475)</b>	<b>\$ (11,627)</b>

**13. Long-term debt**

	2023	2022
Peace Hills Trust #9 Term loan for Community/Health Centre construction - bearing interest prime plus 1.50% per annum, monthly blended payments of \$7,000 plus semi-annual payments of \$48,000 of principle, maturing March 31, 2023. Secured by general security agreements of funding from ISC and land lease funds. General security agreement by Wakayos Developments Ltd. as general partner for Wakayos Developments Limited Partnership, and all profits derived from LBB Gas Bar and Convenience Ltd. and LBB Coffee Franchise Ltd.	\$ 1,954,930	\$ 2,002,929
Peace Hills Trust Term loan #13 for 5 new RTM's - bearing interest at prime plus 1% per annum - interest payable monthly. Term loan will be converted to a 25 year financing agreement once construction is complete. Secured by an unconditional guarantee by His Majesty the King in Right of Canada as represented by the Minister of Indigenous Service Canada.	1,269,034	-



**Little Black Bear First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2023*

**13. Long-term debt, continued**

	2023	2022
Peace Hills Trust #7 Term loan - bearing interest at 5.50% per annum, annual blended payments of \$105,000, maturing June 15, 2027. Secured by general security agreement and assignments of ISC band based capital funding.	423,481	499,342
Peace Hills Trust #11 Term loan - bearing interest at 6.00% per annum, quarterly blended payments of \$60,000 and monthly blended payments of \$12,755 from LBB Gas Bar & Convenience LP and LBB Coffee Franchise LP, maturing March 1, 2025. Secured by general security agreement and assignments of funding from ISC, Gaming, land leases, Keseechiwan Holdings. General security agreement by Wakayos Developments Limited Partnership, any and all profits derived from LBB Gas Bar & Convenience LP and LBB Coffee Franchise LP.	1,900,406	2,164,913
Maxim Truck and Trailer Inc. - obligation under finance lease for the 2020 International MV607 water truck - bearing interest at 6.17% per annum, monthly lease payments of \$2,795 maturing November 30, 2024.	52,460	80,964
Wells Fargo - obligation under finance lease for the 2019 Case 580SN Loader Backhoe - bearing interest at 5.65% per annum, monthly lease payments of \$2,013 maturing December 31, 2025.	60,365	80,487
Wells Fargo - obligation under finance lease for the 2018 Case 885B AWD Motor Grader - bearing interest at 5.65% per annum, monthly lease payments of \$4,817 maturing December 31, 2025.	145,885	193,961
	5,806,561	5,022,596
Less current portion	584,618	536,241
	\$ 5,221,943	\$ 4,486,355

Principal portion of long-term debt due within the next five years:

2024	\$ 584,618
2025	616,306
2026	609,640
2027	587,435
2028 and thereafter	3,408,562
	\$ 5,806,561

	2023	2022
Interest expense for the year on long-term debt	\$ 368,129	\$ 277,497

**Little Black Bear First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2023*

**14. CMHC mortgages**

	Phase number	Renewal date	Interest rate	Monthly payment	2023	2022
CMHC	8	6/1/2025	0.67%	\$ 403	\$ 10,797	\$ 15,544
CMHC	9	4/1/2026	4.33%	1,196	41,373	54,052
					52,170	69,596
Less: current portion					17,592	17,566
					34,578	52,030

Principal portion of CMHC mortgages due within the next five years:

2024	17,592
2025	18,190
2026	15,176
2027	1,212
	\$ 52,170

Interest paid during the year \$1,403 (2022 - \$1,347)

**Little Black Bear First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2023*

**15. Capital assets**

	Cost			Accumulated amortization			
	Balance, beginning of year	Additions	Balance, end of year	Balance, beginning of year	Amortization	Balance, end of year	2023 net book value
Land	\$ 2,999,937	\$ -	\$ 2,999,937	\$ -	\$ -	\$ -	\$ 2,999,937
Buildings	3,847,864	-	3,847,864	363,159	105,329	468,488	3,379,376
Automotive equipment	189,780	43,000	232,780	165,780	19,200	184,980	47,800
Machinery & equipment	1,428,473	168,627	1,597,100	778,137	162,202	940,339	656,761
Roads	746,067	-	746,067	555,529	15,742	571,271	174,796
Office equipment	108,152	13,960	122,112	107,230	3,253	110,483	11,629
Band houses	3,073,707	374,926	3,448,633	1,451,538	98,462	1,550,000	1,898,633
CMHC houses	1,994,499	-	1,994,499	1,905,201	29,976	1,935,177	59,322
Infrastructure	345,256	460,922	806,178	339,718	27,497	367,215	438,963
Biological assets	80,000	-	80,000	-	16,000	16,000	64,000
Assets under construction	454,488	1,036,303	1,490,791	-	-	-	1,490,791
	\$ 15,268,223	\$ 2,097,738	\$ 17,365,961	\$ 5,666,292	\$ 477,661	\$ 6,143,953	\$ 11,222,008

**Little Black Bear First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2023*

**15. Capital assets, continued**

	Cost			Accumulated amortization			
	Balance, beginning of year	Additions	Balance, end of year	Balance, beginning of year	Amortization	Balance, end of year	2022 Net book value
Land	\$ 2,999,937	\$ -	\$ 2,999,937	\$ -	\$ -	\$ -	\$ 2,999,937
Buildings	419,392	3,428,472	3,847,864	257,830	105,329	363,159	3,484,705
Automotive equipment	182,780	7,000	189,780	155,180	10,600	165,780	24,000
Machinery & equipment	890,197	538,276	1,428,473	632,618	145,519	778,137	650,336
Roads	746,067	-	746,067	539,788	15,741	555,529	190,538
Office equipment	106,769	1,383	108,152	105,681	1,549	107,230	922
Band houses	2,862,602	211,105	3,073,707	1,363,029	88,509	1,451,538	1,622,169
CMHC houses	1,994,499	-	1,994,499	1,862,892	42,309	1,905,201	89,298
Infrastructure	345,256	-	345,256	338,609	1,109	339,718	5,538
Biological assets	-	80,000	80,000	-	-	-	80,000
Assets under construction	3,320,316	(2,865,828)	454,488	-	-	-	454,488
	<u>\$ 13,867,815</u>	<u>\$ 1,400,408</u>	<u>\$ 15,268,223</u>	<u>\$ 5,255,627</u>	<u>\$ 410,665</u>	<u>\$ 5,666,292</u>	<u>\$ 9,601,931</u>

**Little Black Bear First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2023*

**16. Prepaid expenses**

	2023	2022
Social assistance	\$ 16,839	\$ 6,110
Insurance	2,238	2,236
Software subscription	2,713	2,665
<b>Total</b>	<b>\$ 21,790</b>	<b>\$ 11,011</b>

**17. Accumulated surplus**

	2023	2022
Restricted		
Capital assets	\$ 7,263,683	\$ 6,674,652
Reserve for losses in government business enterprises	(1,893,998)	(617,145)
Portfolio Investments	60,000	60,000
Trust funds held by federal government	1,015	915
CMHC housing reserves	(79,924)	(74,985)
Unrestricted		
Operating deficit	(4,491,318)	(4,734,258)
	<b>\$ 859,458</b>	<b>\$ 1,309,179</b>

Capital assets represents the net book value of capital assets less any long-term debt taken out to acquire the capital assets.

Portfolio investment represents the investment in Keseechiwan Holdings Limited Partnership.

Reserve for losses in government business enterprises represents amounts not readily available for operations.

CMHC reserves is the replacement reserve amount required to be funded for future housing major repairs, as per agreements with CMHC.

Trust funds held by federal government are monies held by the federal government for use by the First Nation for specific purposes.

**Little Black Bear First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2023*

**18. Indigenous Services Canada (ISC) reconciliation**

	2023	2022
Total per ISC confirmation	\$ 4,244,949	\$ 4,328,453
Prior period adjustments:		
Institutional Care	(13,395)	(13,283)
	<u>\$ 4,231,554</u>	<u>\$ 4,315,170</u>

**19. CMHC housing restricted funds**

The CMHC funding agreements require that the First Nation set aside cash in specially funded reserve bank accounts. On March 31, 2023 the replacement reserve was under funded by \$75,701 (2022 - \$49,718).

As of the date of these statements, the balance of the funding had not been transferred to the reserve and replacement account.

**20. Related party transactions**

Transactions with related parties are in the normal course of business and are for fair consideration that is mutually agreed upon by the related parties. Due from (to) amounts are unsecured, non-interest bearing and have no fixed repayment schedules.

**21. Contingent liabilities**

Little Black Bear First Nation has entered into contribution agreements with various federal government departments. Funding received under these contribution agreements is subject to repayment if the First Nation fails to comply with the terms and conditions of the agreements.

In addition, in the normal course of its operations, Little Black Bear First Nation becomes involved in legal actions. Some of these potential liabilities may become actual liabilities when one or more future events occur or fail to occur. To the extent that the future event is likely to occur, and a reasonable estimate of the loss can be made, an estimated liability is accrued and an expense recorded on Little Black Bear First Nation's financial statements.

Little Black Bear First Nation has guaranteed a collateral mortgage from PHT for Wakayos Developments Limited Partnership. The guarantee is 100% postponement of claim. The total amount of the loan outstanding is \$3,945,244 (2022 - \$3,702,953)

Little Black Bear First Nation has guaranteed a collateral mortgage from PHT for DS-LBB Holdings Inc. The guarantee is 100% postponement of claim. The total amount of the loan guarantee is \$2,498,319 (2022 - \$1,199,944).

**22. Employee benefit obligations**

**Vacation and overtime**

The vacation and overtime liability is comprised of the vacation and overtime that employees are deferring to future years. Employees have either earned the benefits or are entitled to these benefits within the next budgetary year. There is no liability for vacation or overtime reported in these financial statements.

**Post-employment benefits**

Little Black Bear First Nation does not provide extended health, dental and life insurance benefits to retirees and their surviving spouses and therefore has no obligations with regards to post employment benefits.

**Pension plan**

Little Black Bear First Nation provides a defined contribution plan for eligible members of its staff. Members are required to contribute 5.5% of their salary. Little Black Bear First Nation contributes a matching portion which is directed to the member's contribution account. Little Black Bear First Nation recorded an expense during the year of \$40,016 (2022 - \$40,249) for retirement benefits.

**23. Economic dependence**

Little Black Bear First Nation receives a substantial amount of its funding from Indigenous Services Canada ("ISC"). The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments.

**24. Fair value**

The fair value of the financial assets and current liabilities approximates their carrying value due to their short term nature.

**25. Interest rate risk**

The First Nation is not exposed to significant interest rate risk on its monetary assets and current liabilities, due to their short term maturity. The First Nation is exposed to interest rate price risk on its long-term debt that has a fixed interest rate.

**26. Asset retirement obligation**

The First Nation has considered its obligations under the new standard and determined that the most likely assets that would fall under the standard include buildings that may contain asbestos and a landfill site. Management has determined that they do not have any buildings that may contain asbestos. There is a landfill site that may need to be decommissioned at some point in the future, the date of which is unknown. An accurate estimate of the cost to decommission the landfill site, if any, is not available and it is unknown if this cost will be the responsibility of the First Nation or ISC. Therefore, the criteria as per PS 3280 (Policy 2(k)) has not been met to recognize an Asset Retirement Obligation and therefore, hasn't been recorded in these financial statements.

**27. Budgeted figures**

Budgeted figures are unaudited and have been provided for comparison purposes and have been derived from the estimates approved by the Little Black Bear First Nation.

**Little Black Bear First Nation**  
**Notes to Consolidated Financial Statements**  
*March 31, 2023*

**28. Comparative figures**

Comparative figures have been reclassified, where applicable to conform to current year's presentation.

**29. Expenses by object**

	2023 Budget (unaudited)	2023 Actual	2022 Actual
Amortization	\$ -	\$ 477,661	\$ 410,666
Assistance - band members	235,066	297,643	52,972
Assistance - social development	386,031	393,577	237,830
Bad debts (recoveries)	-	872	(1,497)
Consultants and contractors	1,804,703	3,536,005	2,031,875
Contribution to DS-LBB Holdings Inc.	-	104,931	-
COVID-19 expenses	276,563	97,730	1,088,043
Cultural programs	33,364	14,933	-
Donation	10,000	8,950	5,350
Equipment purchases	84,800	170,128	106,876
Fuel	77,832	77,827	57,273
Graduation, awards, prizes	-	2,000	6,700
Insurance	42,894	92,534	73,425
Interest and bank charges	100,620	123,104	64,431
Janitorial services	-	2,200	2,900
Job readiness program	14,212	7,430	450
Long term debt - mortgage (principle & interest)	19,000	18,883	18,624
Long term debt - mortgage principle repayment	(12,785)	(17,426)	(17,277)
Long term debt - payments (principle & interest)	678,060	846,341	688,635
Long term debt - principle repayment	-	(524,050)	(393,391)
NIB expenses	69,148	33,700	14,500
Professional fees	206,716	88,765	260,907
Program expenses	8,500	10,720	2,240
Registration fees	2,200	7,857	7,463
Rent - equipment	82,000	-	(17,353)
Repairs and maintenance	344,934	242,192	71,923
Student allowance	99,092	98,460	100,170
Supplies	417,136	368,121	283,957
Telephone	36,725	44,084	42,049
Travel, meetings, per diems	358,267	419,330	268,238
Tuition	73,000	72,188	71,228
Utilities	24,033	54,963	35,260
Wages and benefits	1,191,897	1,128,648	1,023,066
YTC-CFS prevention expenses	-	108,720	152,743
Transfer to capital assets	-	(2,097,738)	(975,945)
	\$ 6,664,008	\$ 6,311,283	\$ 5,774,331



### **30. Segmented information**

As previously discussed in note 2(p), the First Nation conducts its business through reportable segments as follows:

#### **Community Development:**

Costs to acquire, construct, operate and maintain basic community facilities and services such as water and sewage, roads, electrification, schools, community buildings and fire protection. Also, costs associated with ensuring that these facilities and community services meet recognized standards and are comparable to the services provided to nearby communities by provincial and municipal governments.

#### **Economic Development:**

Costs associated with economic development planning, proposal development, and planning and implementation of ongoing activities and one-time projects. Also, costs to pursue economic objectives in areas such as the employment of community members, the development of community-owned and community member businesses, the development of land and resources under community control, access to economic opportunities on land and resources beyond community control, investment promotion, and research and advocacy.

#### **Education:**

Costs to support First Nation and Inuit communities in expressing, preserving, developing and promoting their cultural heritage, through the establishment and operation of First Nation and Inuit cultural education centres and programs. Costs to provide eligible students living on reserve and eligible Inuit with elementary/secondary education programs and services including instructional services in federal, provincial, band-operated schools, or a private/independent school (recognized by the province in which the school is located as an elementary/secondary institution), and student support services such as transportation, accommodation, guidance and counselling services. Costs associated with ISC's First Nations and Inuit Youth Employment Strategy to develop and enhance essential employability skills, such as communication, problem solving, and working with others, expose youth to a variety of career options, and promote the benefits of education as being key to labor market participation. Also, costs to support eligible First Nation and Inuit students to access education opportunities at the post-secondary level and supports the development and delivery of college and university level courses for First Nation and Inuit students, and research and development on First Nation and Inuit education. Costs for the provision of special education services and programs and costs to provide internet access, information technology equipment, technical support and training to students and school staff.

#### **Indigenous Government Support:**

Costs to support the further development of competent, stable, legitimate, and accountable community governments by strengthening First Nations and Inuit governance and by funding initiatives which address needs in the areas of professional and institutional development at the local level and at the level of emerging regional and national organizations. Also, costs to enable tribal councils to provide advisory services such as financial management, band government, economic development, community planning, technical services to the member First Nations and to defray the costs of administering programs on behalf of member communities and to provide funding for equivalent advisory services to large First Nations which are not affiliated with a tribal council.

#### **Lands Management:**

Costs associated to the administration of land transactions on designated and non-designated lands under sections 53 and 60 of the Indian Act.

**30. Segmented information, continued**

**Social Development:**

First Nations people, like other Canadian citizens, are responsible for managing their own affairs and maintaining themselves to the extent that their resources permit. Some individuals and families are unable to provide for themselves and their dependents. Situations therefore exist in which assistance must be available to community members in need. Income Assistance is one type of income supplement available to eligible persons. Other income supports include Old Age Security, Child Tax Benefits, etc.

**Registration and Membership:**

Costs associated with the maintenance of the Indian Register, a record of everyone who is registered as a member of the First Nation under the Indian Act.

**Community Health**

Reports on costs associated with the development of safe and healthy communities.

**Canada Mortgage and Housing Corporation (CMHC)**

Non-Profit On-Reserve Housing Program (Section 95); Residential Rehabilitation Assistance Program (RRAP); Home Adaptations for Seniors' Independence Program (HASI); Shelter Enhancement Program; Housing Internship Initiative for First Nations and Inuit Youth.

**Other programs**

Other programs that vary based on own source revenue. These could include First Nations Trust, Tribal Council, CDC, Band Trust Funds and other business ventures. These outside revenue sources are used to fund programs such as recreational or cultural activities for the benefit of membership that are not funded by government agencies.

Inter-segment transfers are recorded at their exchange amount. Details of the segment revenues and expenses are provided in the accompanying schedules. There are no revenues or expenses that have not been allocated to a segment.

**Schedule #1**  
**Little Black Bear First Nation**  
**Community Development**  
**Schedule of Operations**  
*For the year ended March 31, 2023*

	2023 Budget (unaudited)	2023 Actual	2022 Actual
<b>Revenue</b>			
Indigenous Services Canada - fixed	\$ 683,253	\$ 685,520	\$ 651,162
Indigenous Services Canada - flexible	667,367	667,367	875,122
FHQ Tribal Council	-	4,358	1,207
Insurance proceeds	-	40,084	-
Other revenue	-	7,985	125
Unexpended funds transferred - prior year	394,458	463,027	654,913
	1,745,078	1,868,341	2,182,529
<b>Expenses</b>			
Administration - internal allocation	117,349	92,046	50,200
Consultants and contractors	737,396	1,946,731	1,134,752
COVID-19 expenses	67,515	60,763	468,683
Equipment purchases	36,000	-	3,100
Fuel	52,000	36,768	29,661
Insurance	22,800	80,131	39,297
Interest and bank charges	-	287	47
Long term debt - payments (principle & interest)	-	115,501	115,501
Long term debt - principle repayment	-	(96,703)	(90,937)
Rent - equipment	82,000	-	(17,353)
Repairs and maintenance	269,383	166,832	49,708
Supplies	166,452	57,644	83,484
Telephone	4,800	3,971	4,028
Travel, meetings, per diems	21,600	34,563	20,215
Utilities	21,547	52,071	32,798
Wages and benefits	114,040	91,255	85,379
Transfer to capital assets	-	(1,678,733)	(773,750)
	1,712,882	963,127	1,234,813
<b>Current surplus before other items</b>	32,196	905,214	947,716
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(513,023)	(463,027)
Gain on disposition of assets	-	-	70,000
	-	(513,023)	(393,027)
<b>Current surplus</b>	\$ 32,196	\$ 392,191	\$ 554,689

The accompanying notes are an integral part of the financial statements

**Schedule #2**  
**Little Black Bear First Nation**  
**Economic Development**  
**Schedule of Operations**  
*For the year ended March 31, 2023*

	2023 Budget (unaudited)	2023 Actual	2022 Actual
<b>Revenue</b>			
Indigenous Services Canada - fixed	\$ -	\$ -	\$ 510,001
Indigenous Services Canada - flexible	42,500	63,750	42,500
FHQ Tribal Council	34,989	34,990	34,990
Land leases (flowed through Wakayos Holdings Inc.)	-	266,830	262,457
Western Economic Diversification program	-	-	88,774
Other revenue	150,000	231,247	91,106
Unexpended funds transferred - prior year	9,500	9,500	10,022
	236,989	606,317	1,039,850
<b>Expenses</b>			
Administration - internal allocation	-	-	8,500
COVID-19 expenses	-	-	295,277
Consultants and contractors	45,500	843,371	285,773
Contribution to DS-LBB Holdings Inc.	-	104,931	-
Equipment purchases	-	119,150	92,901
Fuel	4,000	23,425	12,660
Insurance	640	-	-
Interest and bank charges	-	174	178
Professional fees	-	1,408	166,078
Repairs and maintenance - other	1,200	30,405	650
Supplies	33,600	59,863	57,639
Telephone	-	1,200	1,200
Travel, meetings, per diems	1,200	22,186	23,873
Wages and benefits	150,849	83,790	77,167
Transfer to capital assets	-	(370,104)	(193,812)
	236,989	919,799	828,084
<b>Current surplus (deficit) before other items</b>	-	(313,482)	211,766
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(2,500)	(9,500)
<b>Current surplus (deficit)</b>	\$ -	\$ (315,982)	\$ 202,266

The accompanying notes are an integral part of the financial statements

**Schedule #3**  
**Little Black Bear First Nation**  
**Education**  
**Schedule of Operations**  
*For the year ended March 31, 2023*

	2023 Budget (unaudited)	2023 Actual	2022 Actual
<b>Revenue</b>			
Indigenous Services Canada - fixed	\$ 638,942	\$ 629,819	\$ 582,771
FHQ Tribal Council	9,193	9,193	-
Unexpended funds transferred - prior year	15,919	278,889	85,951
	664,054	917,901	668,722
<b>Expenses</b>			
Administration - internal allocation	58,974	56,776	25,562
Consultants and contractors	144,152	68,858	60,450
Fuel	21,832	17,498	14,950
Graduation, awards, prizes	-	2,000	6,700
Insurance	3,000	959	68
Registration fees	-	-	234
Repairs and maintenance	24,000	22,727	10,668
Student allowance	99,092	98,460	100,170
Supplies	50,087	23,757	22,364
Telephone	2,400	375	900
Travel, meetings, per diems	37,400	32,123	15,748
Tuition	73,000	72,188	71,228
Vehicle/equipment purchases	43,000	43,000	7,000
Wages and benefits	107,117	150,852	60,067
Transfer to capital assets	-	(43,000)	(7,000)
	664,054	546,573	389,109
<b>Current surplus before other items</b>	-	371,328	279,613
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(344,833)	(278,887)
<b>Current surplus</b>	\$ -	\$ 26,495	\$ 726

The accompanying notes are an integral part of the financial statements

**Schedule #4**  
**Little Black Bear First Nation**  
**Indigenous Government Support**  
**Schedule of Operations**  
*For the year ended March 31, 2023*

	2023 Budget (unaudited)	2023 Actual	2022 Actual
<b>Revenue</b>			
Indigenous Services Canada - grant	\$ 228,660	\$ 282,180	\$ 286,363
Indigenous Services Canada - flexible	107,589	107,589	110,280
FHQ Tribal Council	-	41,274	3,100
Other revenue	252,631	111,667	10,375
Unexpended funds transferred - prior year	33,250	33,250	43,112
	622,130	575,960	453,230
<b>Expenses</b>			
Administration - internal allocation	(311,243)	(294,396)	(126,767)
Assistance - general	23,066	-	11,618
Bad debts (recoveries)	-	872	(1,497)
Consultants and contractors	296,563	213,575	161,634
Cultural programs	-	14,933	-
Donation	10,000	8,950	5,350
Equipment purchases	5,800	6,472	2,775
Insurance	-	4,054	-
Interest and bank charges	100,000	120,232	61,994
Janitorial services	-	2,200	2,900
Long term debt - payments (principle & interest)	678,060	730,840	573,134
Long term debt - principle repayment	-	(427,348)	(302,455)
Professional fees	45,000	86,857	56,645
Registration fees	-	2,532	2,829
Repairs and maintenance	14,500	15,601	3,406
Supplies	24,000	16,486	20,877
Telephone	28,100	29,588	29,346
Travel, meetings, per diems	175,000	194,126	130,167
Wages and benefits	504,614	484,686	494,521
Transfer to capital assets	-	(5,900)	(1,383)
	1,593,460	1,204,360	1,125,094
<b>Current deficit before other items</b>	(971,330)	(628,400)	(671,864)
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(12,330)	(33,250)
<b>Current deficit before transfers</b>	(971,330)	(640,730)	(705,114)
<b>Transfers</b>			
Transfer - Other Programs	-	513,000	520,000
<b>Current deficit</b>	\$ (971,330)	\$ (127,730)	\$ (185,114)

The accompanying notes are an integral part of the financial statements

**Schedule #5**  
**Little Black Bear First Nation**  
**Lands Management**  
**Schedule of Operations**  
*For the year ended March 31, 2023*

	2023 Budget (unaudited)	2023 Actual	2022 Actual
<b>Revenue</b>			
Indigenous Services Canada - fixed	\$ 221,591	\$ 221,591	\$ 110,200
Unexpended funds transferred - prior year	-	-	33,748
	221,591	221,591	143,948
<b>Expenses</b>			
Administration - internal allocation	22,159	22,159	6,560
Consultants and contractors	132,900	28,526	53,714
Professional fees	-	-	33,261
Repairs and maintenance - other	-	-	78
Supplies	-	-	17,085
Telephone	825	825	825
Travel, meetings, per diems	11,750	11,743	14,892
Wages and benefits	53,957	51,139	52,543
	221,591	114,392	178,958
<b>Current surplus (deficit) before other items</b>	-	107,199	(35,010)
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(107,199)	-
<b>Current deficit</b>	\$ -	\$ -	\$ (35,010)

The accompanying notes are an integral part of the financial statements

**Schedule #6**  
**Little Black Bear First Nation**  
**Social Development**  
**Schedule of Operations**  
*For the year ended March 31, 2023*

	2023 Budget (unaudited)	2023 Actual	2022 Actual
<b>Revenue</b>			
Indigenous Services Canada - fixed	\$ 104,710	\$ 104,770	\$ 55,897
Indigenous Services Canada - set	-	8,676	13,283
Indigenous Services Canada - flexible	936,034	1,088,908	550,867
ISC - current year receivable (payable)	-	(5,079)	(13,283)
Unexpended funds transferred - prior year	-	427,224	270,711
	1,040,744	1,624,499	877,475
<b>Expenses</b>			
Administration - internal allocation	63,797	57,260	4,000
Assistance - band members	-	35,797	-
Assistance - social development	386,031	393,577	237,830
COVID-19 expenses	4,000	-	78,619
Consultants and contractors	243,201	227,055	28,008
Equipment purchases	-	454	-
Interest and bank charges	120	2,063	1,994
Job readiness program	14,212	7,430	450
Professional fees	158,836	-	422
Program expenses	1,000	5,320	2,240
Repairs and maintenance	5,700	6,629	6,429
Supplies	66,664	149,101	4,762
Travel, meetings, per diems	21,750	44,270	7,746
Wages and benefits	97,615	96,149	101,206
	1,062,926	1,025,105	473,706
<b>Current surplus (deficit) before other items</b>	(22,182)	599,394	403,769
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(628,064)	(427,222)
<b>Current deficit</b>	\$ (22,182)	\$ (28,670)	\$ (23,453)

The accompanying notes are an integral part of the financial statements



**Schedule #7**  
**Little Black Bear First Nation**  
**Registration and Membership**  
**Schedule of Operations**  
*For the year ended March 31, 2023*

	2023 Budget (unaudited)	2023 Actual	2022 Actual
<b>Revenue</b>			
Indigenous Services Canada - fixed	\$ 5,000	\$ 10,000	\$ 5,000
<b>Expenses</b>			
Consultants and contractors	8,600	21,500	16,100
Supplies	1,000	-	421
Travel, meetings, per diems	1,800	1,083	760
	11,400	22,583	17,281
<b>Current deficit</b>	<b>\$ (6,400)</b>	<b>\$ (12,583)</b>	<b>\$ (12,281)</b>

The accompanying notes are an integral part of the financial statements

**Schedule #8**  
**Little Black Bear First Nation**  
**Community Health**  
**Schedule of Operations**  
*For the year ended March 31, 2023*

	2023 Budget (unaudited)	2023 Actual	2022 Actual
<b>Revenue</b>			
Indigenous Services Canada - flexible	\$ 306,875	\$ 366,463	\$ 535,007
File Hills Community Health Services Inc.	6,167	12,333	12,780
FHQ Tribal Council	177,598	225,660	210,152
Other revenue	-	10,500	-
Unexpended funds transferred - prior year	231,718	355,931	253,145
	722,358	970,887	1,011,084
<b>Expenses</b>			
Administration - internal allocation	44,164	52,559	27,145
COVID-19 expenses	205,048	36,967	109,941
Consultants and contractors	174,391	153,783	232,908
Cultural programs	33,364	-	-
Equipment purchases	-	1,051	1,100
Fuel	-	136	-
Insurance	1,200	912	143
NIB expenses	1,800	-	-
Registration fees	200	250	-
Repairs and maintenance	2,800	-	986
Supplies	44,833	40,023	57,027
Telephone	600	600	-
Travel, meetings, per diems	47,767	53,574	41,510
Utilities	2,486	2,891	2,462
Wages and benefits	163,705	170,776	152,182
	722,358	513,522	625,404
<b>Current surplus before other items</b>	-	457,365	385,680
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(456,780)	(355,930)
<b>Current surplus</b>	\$ -	\$ 585	\$ 29,750

The accompanying notes are an integral part of the financial statements

**Schedule #9**  
**Little Black Bear First Nation**  
**CMHC**  
**Schedule of Operations**  
*For the year ended March 31, 2023*

	2023 Budget (unaudited)	2023 Actual	2022 Actual
<b>Revenue</b>			
CMHC - subsidies	\$ 18,000	\$ 12,454	\$ 12,285
Rental income	54,000	4,461	-
Insurance proceeds	-	-	205,880
Other revenue	-	123,550	10,338
	72,000	140,465	228,503
<b>Expenses</b>			
Administration - internal allocation	4,800	13,596	4,800
Consultants and contractors	15,000	7,702	14,506
Insurance	15,254	6,477	33,917
Interest and bank charges	500	317	202
Long term debt - mortgage (principle & interest)	19,000	18,883	18,624
Long term debt - mortgage principle repayment	(12,785)	(17,426)	(17,277)
Professional fees	2,880	500	4,500
Repairs and maintenance	27,351	-	-
Supplies	-	6,000	3,899
	72,000	36,049	63,171
<b>Current surplus before other items</b>	-	104,416	165,332
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(57,863)	-
<b>Current surplus</b>	\$ -	\$ 46,553	\$ 165,332

The accompanying notes are an integral part of the financial statements

**Schedule #10**  
**Little Black Bear First Nation**  
**Other Programs**  
**Schedule of Operations**  
*For the year ended March 31, 2023*

	2023 Budget (unaudited)	2023 Actual	2022 Actual
<b>Revenue</b>			
Trust funds held by federal government	\$ 92,716	\$ 93,101	\$ 97,862
First Nations Trust (FNT)	200,000	228,119	105,817
Federation of Sovereign Indigenous Nations (FSIN)	-	46,833	-
FHQ Tribal Council	-	15,128	38,100
Yorkton Tribal Council Child and Family Services	-	269,214	143,314
Living Sky Community Development Corporation	20,000	7,317	11,656
Gains (losses) in government business enterprises	-	(122,385)	166,201
LBB Gas Bar & Convenience LP - drawings	600,000	-	-
Keseechiwan Holdings LP dividend	60,000	(30,000)	60,000
Canadian Heritage	-	-	111,848
Other revenue	260,000	78,429	34,989
Unexpended funds transferred - prior year	101,348	101,348	-
	1,334,064	687,104	769,787
<b>Expenses</b>			
Assistance - band members	212,000	261,846	41,355
COVID-19 expenses	-	-	135,524
Consultants and contractors	7,000	24,905	44,031
Interest and bank charges	-	31	16
NIB expenses	67,348	33,700	14,500
Program expenses	7,500	5,400	-
Registration fees	2,000	5,075	4,400
Supplies	30,500	15,248	16,397
Telephone	-	7,525	5,750
Travel, meetings, per diems	40,000	25,662	13,326
YTC-CFS prevention expenses	-	108,720	152,743
	366,348	488,112	428,042
<b>Current surplus before other items</b>	967,716	198,992	341,745
<b>Other items</b>			
Unexpended funds transferred to deferred revenue	-	(48,648)	(101,348)
<b>Current surplus before transfers</b>	967,716	150,344	240,397
<b>Transfers</b>			
Transfer - Indigenous Government Support	-	(513,000)	(520,000)
<b>Current surplus (deficit)</b>	\$ 967,716	\$ (362,656)	\$ (279,603)

The accompanying notes are an integral part of the financial statements

**Schedule #11**  
**Little Black Bear First Nation**  
**Amortization**  
**Schedule of Operations**  
*For the year ended March 31, 2023*

	2023 Budget (unaudited)	2023 Actual	2022 Actual
<b>Revenue</b>	\$ -	\$ -	\$ -
<b>Expenses</b>			
Community Buildings	-	2,285	2,285
Roads and Bridges	-	44,785	59,161
Renovations	-	8,802	8,802
Student transportation	-	10,000	1,400
Indigenous Government Support	-	1,641	1,549
CMHC Housing Operations	-	29,976	42,310
Lands Management	-	830	3,497
Community Centre	-	87,324	85,712
Water O&M	-	36,451	36,451
Headstart	-	19,617	19,617
Jordan's Principle - Wellness Project	-	9,200	9,200
Organic farm and cattle operation	-	110,702	60,976
Housing renovation and additions	-	44,089	44,089
Housing new construction	-	35,617	35,617
WTP, major upgrades	-	13,253	-
Water distribution main	-	13,136	-
Band based capital	-	9,953	-
	-	477,661	410,666
<b>Current deficit</b>	\$ -	\$ (477,661)	\$ (410,666)

The accompanying notes are an integral part of the financial statements