

**Little Black Bear First Nation
Consolidated Financial Statements
March 31, 2020**

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March 31, 2020

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Little Black Bear First Nation
Management's Responsibility for Financial Reporting
March 31, 2020

To the Members of Little Black Bear First Nation:

The accompanying consolidated financial statements of Little Black Bear First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

Chief and Council is responsible for overseeing management in the performance of its financial reporting responsibilities and for approving the consolidated financial statements. Chief and Council fulfills these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors.

Chalupiak & Associates CPA Professional Corporation, an independent firm of Chartered Professional Accountants, is appointed by Chief and Council to audit the consolidated financial statements and report directly to the Members; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both Chief and Council and management to discuss their audit findings.

On behalf of Little Black Bear First Nation:

Signature on file
Little Black Bear First Nation

Date: February 25, 2021



Chalupiak & Associates CPA Professional Corporation

Chartered Professional Accountants
3261 Saskatchewan Drive
Regina, Saskatchewan S4T 6S4
Phone: 306-359-3711 Fax: 306-569-3030

Independent Auditors' Report

To the Members of
Little Black Bear First Nation

Opinion

We have audited the consolidated financial statements of Little Black Bear First Nation, which comprise the consolidated statement of financial position as at March 31, 2020, and the consolidated statements of operations, accumulated surplus, change in net debt and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2020, and the results of its consolidated operations, its changes in its consolidated net debt, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- ◆ Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ◆ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- ◆ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ◆ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- ◆ Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- ◆ Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.
- ◆ Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Regina, Saskatchewan
February 25, 2021

Chalupiak & Associates
Chartered Professional Accountants

Little Black Bear First Nation
Consolidated Statement of Financial Position
March 31, 2020

	2020	2019
Financial Assets		
Restricted cash - capital projects (Note 3)	\$ 7,859	\$ 8,006
Restricted cash - CMHC reserves (Note 3)	367	3,227
Trust funds held by federal government (Notes 3 and 4)	11,290	52,850
Accounts receivable (Notes 5 and 6)	166,160	621,882
Due from related parties (Notes 7 and 8)	491,881	730,571
Portfolio investment (Note 9)	60,000	60,000
	<hr/> 737,557	<hr/> 1,476,536
Liabilities		
Bank indebtedness (Notes 3 and 10)	235,964	541,926
Accounts payable (Note 11)	1,444,995	982,651
Deferred revenue - unexpended funds (Note 12)	764,011	90,525
Deferred revenue (Note 13)	71,965	140,356
Investment in government business enterprises (Notes 14 and 15)	1,344,598	652,699
Current portion of long-term debt (Note 16)	433,743	332,176
Current portion CMHC mortgages (Note 17)	17,160	16,860
Long-term debt (Note 16)	4,725,171	2,423,596
CMHC mortgages (Note 17)	86,698	103,643
	<hr/> 9,124,305	<hr/> 5,284,432
Net debt	(8,386,748)	(3,807,896)
Non-financial Assets		
Capital assets (Note 18)	7,438,458	5,062,746
Prepaid expenses (Note 19)	5,774	8,879
	<hr/> 7,444,232	<hr/> 5,071,625
Accumulated Surplus (Deficit) (Note 20)	\$ (942,516)	\$ 1,263,729

Approved on behalf of the Little Black Bear First Nation:

Signature on file _____

The accompanying notes are an integral part of the financial statements

Little Black Bear First Nation
Consolidated Statement of Operations
For the year ended March 31, 2020

	2020 Budget	2020 Actual	2019 Actual
Revenue			
Indigenous Services Canada	\$ 2,939,208	\$ 3,081,576	\$ 2,102,975
ISC - First Nations & Inuit Health Branch (FNIHB)	564,511	572,417	213,862
Trust funds held by federal government	50,000	60,440	50,510
CMHC - subsidy	63,145	12,336	16,081
CMHC - special replacement reserve contribution	-	-	134,913
CMHC - rental income	57,300	-	-
First Nations Trust	246,400	191,900	195,965
File Hills Health	6,167	6,167	-
FHQ Tribal Council	121,617	226,707	209,152
Yorkton Tribal Council Child and Family Services	-	208,925	607,629
Living Sky Community Development Corporation	20,000	17,653	26,198
Land leases (flowed through Wakayos Holdings Inc.)	-	160,098	172,785
Gains (losses) in related business entities	-	(96,899)	342,211
LBB Gas Bar & Convenience LP - drawings	600,000	-	-
Keseechiwan Holdings LP dividend	60,000	195,000	60,000
Loan proceeds	1,120,500	-	-
Other revenue	622,803	387,394	164,786
Administration fees - internal allocation	86,314	133,714	82,494
Unexpended funds transferred - prior year	90,525	90,525	-
Deferred revenue - prior year	-	140,356	98,300
Deferred revenue - current year	-	(71,965)	(140,356)
	6,648,490	5,316,344	4,337,505
Expenses			
Community Development (Schedule 1)	2,958,402	857,906	585,509
Economic Development (Schedule 2)	264,189	1,766,044	458,269
Education (Schedule 3)	471,411	432,668	437,096
Indian Government Support (Schedule 4)	827,514	1,298,429	891,054
Lands Management (Schedule 5)	65,591	69,119	200,446
Social Development (Schedule 6)	423,632	428,180	423,701
Indian Registration (Schedule 7)	11,400	21,740	13,095
Community Health (Schedule 8)	657,306	616,810	317,815
CMHC (Schedule 9)	120,445	70,317	231,253
Other Programs (Schedule 10)	370,200	1,011,025	513,733
Depreciation (Schedule 11)	-	186,341	143,348
	6,170,090	6,758,579	4,215,319
Current surplus (deficit) before other items	478,400	(1,442,235)	122,188
Other items			
Unexpended funds transferred to deferred revenue	-	(764,011)	(90,525)
Current surplus (deficit)	\$ 478,400	\$ (2,206,246)	\$ 31,663

The accompanying notes are an integral part of the financial statements

Little Black Bear First Nation
Consolidated Statement of Accumulated Surplus
For the year ended March 31, 2020

	2020	2019
Surplus at beginning of year	\$ 1,263,729	\$ 1,232,066
Current surplus (deficit)	<u>(2,206,246)</u>	<u>31,663</u>
Surplus (deficit) at end of year	<u>\$ (942,517)</u>	<u>\$ 1,263,729</u>

The accompanying notes are an integral part of the financial statements

Little Black Bear First Nation
Consolidated Statement of Change in Net Debt
For the year ended March 31, 2020

	2020 Budget	2020 Actual	2019 Actual
<u>Current surplus (deficit)</u>	\$ 478,400	\$ (2,206,246)	\$ 31,663
Acquisition of tangible capital assets	-	(2,562,052)	(708,888)
Depreciation of tangible capital assets	-	186,341	143,348
	-	(2,375,711)	(565,540)
Acquisition of prepaid asset	-	(5,774)	(8,879)
Use of prepaid asset	-	8,879	8,879
	-	3,105	-
Increase (decrease) in net financial assets	478,400	(4,578,852)	(533,877)
<u>Net debt at beginning of year</u>	(3,807,896)	(3,807,896)	(3,274,019)
<u>Net debt at end of year</u>	\$ (3,329,496)	\$ (8,386,748)	\$ (3,807,896)

The accompanying notes are an integral part of the financial statements

Little Black Bear First Nation
Consolidated Statement of Cash Flows
For the year ended March 31, 2020

	2020	2019
Cash flows from		
Operating activities		
Current surplus (deficit)	\$ (2,206,246)	\$ 31,663
Items not affecting cash		
Depreciation	186,341	143,348
	(2,019,905)	175,011
Change in non-cash operating working capital		
Accounts receivable	455,722	(582,468)
Prepaid expenses	3,105	-
Accounts payable	462,345	145,457
Deferred revenue	(68,391)	42,056
Deferred revenue - unexpended funds	673,486	90,525
Due from related parties	118,690	(47,453)
Due to related parties	77,000	-
	(297,948)	(176,872)
Capital activities		
Acquisition of capital assets	(2,562,053)	(708,887)
Financing activities		
CMHC mortgages - repayment	(16,645)	(24,074)
Long-term debt - repayment	(1,356,276)	(240,755)
Long-term debt - proceeds	3,759,418	760,780
	2,386,497	495,951
Investing activities		
Restricted funds - CMHC reserves	2,860	21,608
Trust funds held by federal government	41,560	(50,510)
Investments in related entities	139,899	(337,311)
Withdrawals from business partnerships	595,000	780,000
	779,319	413,787
Increase in cash and cash equivalents	305,815	23,979
Cash and cash equivalents, beginning of year	(533,920)	(557,899)
Cash and cash equivalents, end of year	\$ (228,105)	\$ (533,920)
Represented by		
Cash	\$ (235,964)	\$ (541,926)
Restricted cash - capital projects	7,859	8,006
	\$ (228,105)	\$ (533,920)

The accompanying notes are an integral part of the financial statements

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

1. General

Little Black Bear First Nation is a First Nation band ("First Nation") located in the province of Saskatchewan and provides services to its members. Little Black Bear First Nation is subject to the provisions of the Indian Act. These financial statements include Little Black Bear First Nation government and all related entities which are accountable to the First Nation and are either owned or controlled by the First Nation.

2. Basis of presentation and significant accounting policies

These financial statements are prepared in accordance with Canadian public sector accounting standards for governments as recommended by the Public Sector Accounting Board.

(a) Reporting entity

The Little Black Bear First Nation reporting entity includes the Little Black Bear First Nation government and all related entities that are controlled by the First Nation.

(b) Principles of consolidation

All controlled entities are fully consolidated on a line-by-line basis except for the commercial enterprises which meet the definition of government business enterprise, which are included in the consolidated statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Under the modified equity method of accounting, only Little Black Bear First Nation's investment in the government business enterprise and the enterprise's net income and other changes in equity are recorded. No adjustment is made for accounting policies of the enterprise that are different from those of Little Black Bear First Nation.

Organizations accounted for on a modified equity basis include:

Wakayos Holdings Inc.

Wakayos Employment and Training Center Inc.

LBB Gas Bar & Convenience LP and LBB Gas Bar & Convenience Ltd.

LBB Coffee Franchise LP and LBB Coffee Franchise Ltd.

Wakayos Developments LP and Wakayos Developments Ltd.

URSA Brands Inc.

(c) Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or to finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale. Non-financial assets include tangible assets, prepaid expenses and inventory of supplies.

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

2. Basis of presentation and significant accounting policies, continued

(d) Net debt or net financial assets

The financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt or net financial asset is determined by its financial assets less liabilities. Net debt or net financial assets, is comprised of two components, non-financial assets and accumulated surplus.

(e) Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks net of bank overdrafts and term deposits having a maturity of three months or less at acquisition which are held for the purpose of meeting short-term cash commitments. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

(f) Liability for contaminated sites

A liability for remediation of a contaminated site is recognized at the best estimate of the amounts required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2020.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The First Nation continues to recognize the liability until it's settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

2. Basis of presentation and significant accounting policies, continued

(g) Tangible capital assets

Tangible capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset.

Leases that transfer substantially all the benefits and risks of ownership to the lessee are recorded as capital leases. Accordingly, at the inception of the leases, the tangible capital asset and related lease obligations are recorded at an amount equal to the present value of future lease payments discounted at the lower of the interest rate inherent in the lease contracts and Little Black Bear First Nation's incremental cost of borrowing.

Depreciation is provided for on a straight-line basis over their estimated useful lives.

Buildings	10 years Straight line
Automotive equipment	4-5 years Straight line
Machinery & equipment	3-15 years Straight line
Roads	40 years Straight line
Office equipment	3 years Straight line
Band houses	25 years Straight line
CMHC houses	25 years Straight line
Infrastructure	10 years Straight line

Tangible capital assets are written down when conditions indicate that they no longer contribute to Little Black Bear First Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

Contributed capital assets are recorded into revenues at their fair value on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Transfers of capital assets from related parties are recorded at carrying value.

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets. Assets under construction are not depreciated until the asset is available to be put into service.

(h) Portfolio investments

Portfolio investments are recorded at cost. Portfolio investments are written down where there has been a loss in value that is other than a temporary decline.

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

2. Basis of presentation and significant accounting policies, continued

(i) Trust funds

Funds earned and held in trust on behalf of First Nation members by the Government of Canada. Trust moneys consist of:

- Capital Trust moneys derived from non-renewable resources transactions on the sale of land or other First Nation capital assets; and,
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

Revenues from Trust moneys are recognized when measurable, earned and collection is reasonably assured. These moneys are reported on by the Government of Canada.

(j) Use of estimates

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

(k) Segments

The First Nation conducts its business through reportable segments. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives, aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenues and expenses represent both amounts that are directly attributed to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

(l) Internal charges and transfers

The administration office provides services to other program areas. To recognize the cost of these services a corresponding revenue and expense is recorded and referred to as "Administration fees - internal allocation."

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

2. Basis of presentation and significant accounting policies, continued

(m) Revenue recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

(n) Expense recognition

Expenses are accounted for in the period the goods or services are acquired and a liability is incurred or transfers are due.

(o) Comparative figures

Comparative figures have been reclassified, where applicable, to conform to current presentation.

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

3. Cash and cash equivalents

Under the terms of an agreement with Canada Mortgage and Housing Corporation, Little Black Bear First Nation must set aside funds annually for the repair, maintenance and replacement of worn out assets. These funds are to be held in a separate bank account and invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as otherwise approved by the Canada Mortgage and Housing Corporation with any interest earned to be credited as revenue to the Replacement and Subsidy Fund.

Cash received to complete capital projects is held in separate bank accounts or guaranteed investment certificates.

Funds held in trust are held by the federal government in trust for the First Nation.

	2020	2019
Unrestricted cash (Bank indebtedness)		
General operations	\$ (241,689)	\$ (550,657)
CMHC operating	-	5,488
Social development	5,725	3,243
	<hr/> (235,964)	<hr/> (541,926)
Restricted cash - CMHC reserves		
PHT - CMHC Replacement Reserve	14	2,874
CIBC - CMHC reserve bank account	353	353
	<hr/> 367	<hr/> 3,227
Restricted cash - capital projects		
PHT - major capital project	7,859	8,006
Trust funds held by federal government		
Revenue account	11,060	52,620
Capital account	230	230
	<hr/> 11,290	<hr/> 52,850
	<hr/> <hr/> \$ (216,448)	<hr/> <hr/> \$ (477,843)

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

4. Trust funds held by federal government

The Trust funds held by federal government arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the office of the Auditor General of Canada. The management of these funds are primarily governed by the Sections 63 to 69 of the Indian Act.

	2020		2019
Trust funds held by federal government	\$ 11,290		\$ 52,850
	2020	2020	2020
	Revenue	Capital	Total
Surplus, beginning of year	\$ 52,620	\$ 230	\$ 52,850
Withdrawals	(102,000)	-	(102,000)
Interest earnings	440	-	440
Lease revenue	60,000	-	60,000
Surplus, end of year	\$ 11,060	\$ 230	\$ 11,290
			\$ 52,850

5. Accounts receivable

	2020		2019
Due from members			
Advances	\$ 54,095		\$ 48,869
Due from others			
FHQ Tribal Council	-		1,208
YTC Child & Family Services Inc.	137,421		607,629
Other receivables	840		8,558
	138,261		617,395
Due from government and other government organizations			
Indigenous Services Canada (ISC)	12,603		2,592
CMHC	7,196		1,028
	19,799		3,620
Allowance for doubtful accounts	212,155		669,884
	(45,995)		(48,002)
Total accounts receivable	\$ 166,160		\$ 621,882

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

6. Accounts receivable - ISC

	2020	2019
Band Employee Benefits	\$ -	\$ 2,592
Special needs - COVID-19	12,603	-
	<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>
	\$ 12,603	\$ 2,592

7. Due from related parties

Transactions with related parties are in the normal course of business and are for fair consideration that is mutually agreed upon by the related parties.

Amounts due from related parties are unsecured, non-interest bearing and have no fixed repayment schedules.

	2020	2019
Wakayos Developments Limited Partnership	\$ 16,293	\$ 79,293
Wakayos Holdings Inc.	365,588	392,349
LBB Orchards Limited Partnership	-	233,929
LBB Coffee Franchise Limited Partnership	-	25,000
URSA Brands Inc.	187,000	-
	<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>
	\$ 568,881	\$ 730,571

8. Due to related parties

Transactions with related parties are in the normal course of business and are for fair consideration that is mutually agreed upon by the related parties.

Amounts due to related parties are unsecured, non-interest bearing and have no fixed repayment schedules.

	2020	2019
LBB Coffee Franchise Limited Partnership	\$ 5,000	\$ -
Wakayos Employment & Training Centre Inc.	25,000	-
LBB Gas Bar & Convenience Limited Partnership	47,000	-
	<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>
	\$ 77,000	\$ -

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

9. Portfolio investments

	2020	2019
Keseechiwan Holdings LP	\$ 60,000	<u>\$ 60,000</u>

10. Bank indebtedness

An overdraft limit has been authorized by PHT to a maximum of \$50,000 and bears interest at bank's prime lending rate plus 3% per annum and an overdraft interest rate of 24%. Secured by a general security agreement.

As at March 31, 2020 PHT general account was overdrawn by \$70,333 (2019 - \$619,473) less outstanding cheques of \$201,877 (2019 - \$58,067).

11. Accounts payable

	2020	2019
Due to others		
Trade payables & accrued liabilities	\$ 1,027,300	\$ 739,817
Pension	18,264	-
Rent deductions owing to the CMHC program	16,880	16,880
Accrued interest on long term debt	55,635	58,969
FHQ Tribal Council	18,000	-
EnerDynamic Systems Inc.	200,000	-
CMHC special replacement and reserve funding	54,602	134,913
	<hr/> 1,390,681	<hr/> 950,579
Due to government and other government organizations		
Canada Revenue Agency	54,314	32,072
Total accounts payable	\$ 1,444,995	\$ 982,651

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

12. Deferred revenue - unexpended funds

	2020	2019
Governance - IM/IT capacity development	\$ -	\$ 6,407
Housing renovations and additions	405,044	84,118
Water distribution main	221,609	-
Jordan's Principle - wellness	53,536	-
Special needs - COVID-19	12,603	-
Basic needs	66,787	-
SAET	299	-
Home care	4,133	-
	<hr/>	<hr/>
	\$ 764,011	\$ 90,525
	<hr/>	<hr/>

13. Deferred revenue

	March 31, 2019	Funding received, 2020	Revenue recognized, 2020	March 31, 2020
Federal government				
New School Feasibility Study Project	\$ 71,965	\$ -	\$ -	\$ 71,965
Headstart	68,391	151,625	(220,016)	-
	<hr/>	<hr/>	<hr/>	<hr/>
	\$ 140,356	\$ 151,625	\$ (220,016)	\$ 71,965
	<hr/>	<hr/>	<hr/>	<hr/>

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

14. Investment (Reserve for losses) in government business enterprises

Commercial enterprises are those organizations that meet the definition of government business enterprises as described by the Public Sector Accounting Board. Government business enterprises have the power to contract in their own name, have the financial and operating authority to carry on a business, sell goods and services to customers outside the First Nation government as their principal activity, and that can, in the normal course of their operations, maintain operations and meet liabilities from revenues received from outside the First Nation government.

		2020	2019
LBB Gas & Convenience LP - 99.99%		\$ (741,164)	\$ (713,945)
LBB Gas & Convenience Ltd. - 100%		718	(1,710)
LBB Coffee Franchise LP - 99.99%		(781,787)	(582,372)
LBB Coffee Franchise Ltd. - 100%		(1,642)	(3,653)
Wakayos Developments LP - 99.99%		963,802	961,107
Wakayos Developments Ltd. - 100%		(866)	(2,969)
Wakayos Holdings Inc. - 100%		(107,670)	(122,346)
LBB Orchards LP - 99.99%		-	(182,891)
LBB Orchards Ltd. - 100%		-	(3,920)
URSA Brands Inc. - 100%		(659,416)	-
<u>Wakayos Employment & Training Center Inc. - 100%</u>		<u>(16,573)</u>	<u>-</u>
		<u>\$ (1,344,598)</u>	<u>\$ (652,699)</u>
Percent Ownership	Investment, beginning of year	Withdrawals	Undistributed earnings (loss)
			Investment, end of year
LBB Gas & Convenience LP	99.99%	\$ (713,945)	\$ 327,781
LBB Coffee Franchise LP	99.99%	(582,372)	40,585
Wakayos Developments LP	99.99%	961,107	2,695
LBB Orchards LP	99.99%	(182,891)	182,891
		<u>(518,101)</u>	<u>(595,000)</u>
			<u>553,952</u>
			<u>(559,149)</u>
LBB Gas & Convenience Ltd.	100%	(1,710)	2,428
LBB Coffee Franchise Ltd.	100%	(3,653)	2,011
Wakayos Developments Ltd.	100%	(2,969)	2,103
Wakayos Holdings Inc.	100%	(122,346)	14,676
LBB Orchards Ltd.	100%	(3,920)	3,920
URSA Brands Inc.	100%	-	(659,416)
Wakayos Employment & Training Center Inc.	100%	-	(16,573)
		<u>(134,598)</u>	<u>(650,851)</u>
			<u>(785,449)</u>
		<u>\$ (652,699)</u>	<u>\$ (595,000)</u>
		<u>\$ (96,899)</u>	<u>\$ (1,344,598)</u>

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

15. Investment (Reserve for losses) in government business enterprises - summary

The financial summary of the activities of the investments is as follows:

	LBB Gas & Convenience LP & LBB Gas & Convenience	LBB Coffee Franchise & LBB Coffee	Wakayos Developments LP and Wakayos Developments	Wakayos Holdings Inc.	URSA Brands Inc.	Employment & Training Center Inc.
Cash	\$ 60,774	\$ 41,465	\$ 14,649	\$ 7,354	\$ 18,227	\$ 10,995
Accounts receivable	87,692	-	15,292	-	8,709	856
Inventory	81,754	12,068	-	-	-	-
Prepaid expenses	15,441	15,441	-	-	3,313	-
Property, plant and equipment	798,332	165,035	1,738,950	173,129	1,921,458	967
Due from related parties	47,000	58,970	2,730,129	156,821	-	25,000
Other assets	1,918	-	334	-	-	-
Total assets	\$ 1,092,911	\$ 292,979	\$ 4,499,354	\$ 337,304	\$ 1,951,707	\$ 37,818
Accounts payable	\$ 75,341	\$ 87,596	\$ 10,970	\$ 29,390	\$ 33,512	\$ 5,000
Accrued interest	-	-	7,458	-	-	-
Bank term loan	-	-	-	-	2,390,611	-
Long-term debt	-	-	3,355,449	-	-	-
Due to related parties	1,756,098	988,682	162,207	415,584	187,000	49,391
Other liabilities	-	442	-	-	-	-
Total liabilities	1,831,439	1,076,720	3,536,084	444,974	2,611,123	54,391
Equity	(738,528)	(783,741)	963,270	(107,670)	(659,416)	(16,573)
Total liabilities and equity	\$ 1,092,911	\$ 292,979	\$ 4,499,354	\$ 337,304	\$ 1,951,707	\$ 37,818

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

15. Investment (Reserve for losses) in government business enterprises - summary, continued

	LBB Gas & Convenience Ltd.	LBB Coffee Franchise Inc.	Wakayos Developments LP and Wakayos Developments Ltd.	Wakayos Holdings Inc	URSA Brands Inc.	Wakayos Employment & Training Center Inc.
Revenue	\$ 5,906,209	\$ 1,974,045	\$ 378,810	\$ 165,508	\$ 70,680	\$ 217,493
Cost of sales	4,813,695	674,841	-	-	-	-
Expenses	765,277	1,259,867	377,309	150,832	730,096	218,607
	<u>5,578,972</u>	<u>1,934,708</u>	<u>377,309</u>	<u>150,832</u>	<u>730,096</u>	<u>218,607</u>
Net income (loss)	\$ 327,237	\$ 39,337	\$ 1,501	\$ 14,676	\$ (659,416)	\$ (1,114)

16. Long-term debt

	2020	2019
Peace Hills Trust #6 Term loan - bearing interest at 6.00% per annum, quarterly blended payments of \$60,000, maturing March 30, 2022. Secured by general security agreement and assignments of funding from ISC, Gaming, land leases and Keseechiwan Holdings.	\$ -	\$ 1,278,569
Peace Hills Trust #9 new Term loan for Community/Health Centre construction - bearing interest prime plus 2% per annum, maturing when construction is complete. Secured by general security agreements of funding from ISC and land lease funds. General security agreement by Wakayos Developments Ltd. as general partner for Wakayos Developments Limited Partnership, and all profits derived from LBB Gas Bar and Convenience Ltd. and LBB Coffee Franchise Ltd. Approved loan amount of \$2,100,000. These terms are for the construction phase of this project, once construction is complete terms will change.	1,879,294	760,780
Peace Hills Trust #7 Term loan - bearing interest at 5.00% per annum, annual blended payments of \$105,000, maturing March 30, 2022. Secured by general security agreement and assignments of ISC band based capital funding.	647,588	716,423

Little Black Bear First Nation
Notes to Consolidated Financial Statements
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16. Long-term debt, continued

	2020	2019
Peace Hills Trust #11 Term loan - bearing interest at 6.00% per annum, quarterly blended payments of \$60,000 and monthly blended payments of \$12,755 from LBB Gas Bar & Convenience LP and LBB Coffee Franchise LP, maturing March 1, 2025. Secured by general security agreement and assignments of funding from ISC, Gaming, land leases, Keseechiwan Holdings. General security agreement by Wakayos Developments Limited Partnership, any and all profits derived from LBB Gas Bar & Convenience LP and LBB Coffee Franchise LP.	2,500,000	-
Maxim Truck and Trailer Inc. - obligation under finance lease for the 2020 International MV607 water truck - bearing interest at 0.62% per annum, monthly lease payments of \$2,795 maturing November 30, 2024.	132,032	-
<u>Less current portion</u>	<u>5,158,914</u>	<u>2,755,772</u>
	433,743	332,176
	<u>\$ 4,725,171</u>	<u>\$ 2,423,596</u>

Principal portion of long-term debt due within the next five years:

2021	\$ 433,743
2022	485,053
2023	528,428
2024	580,082
2025	402,192
<u>2026 and thereafter</u>	<u>2,729,416</u>
	<u>\$ 5,158,914</u>

	2020	2019
<u>Interest expense for the year on long-term debt</u>	<u>\$ 207,844</u>	<u>\$ 126,443</u>

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

17. CMHC mortgages

	Phase number	Renewal date	Interest rate	Monthly payment	2020	2019
CMHC	8	8/1/2020	1.08%	\$ 407	\$ 24,932	\$ 29,522
CMHC	9	11/1/2022	2.06%	1,151	78,927	90,981
					103,859	120,503
<u>Less: current portion</u>					17,161	16,860
					\$ 86,698	\$ 103,643

Interest paid during the year \$2,214 (2019 - \$2,617)

18. Tangible capital assets

		Cost	Additions	Accumulated depreciation	2020 Net book value
Land	\$ 2,999,937	\$ -	\$ -	\$ -	\$ 2,999,937
Buildings	223,218	149,943	238,212		134,949
Automotive equipment	136,780	46,000	143,230		39,550
Machinery & equipment	576,957	163,334	538,158		202,133
Roads	746,067	-	524,046		222,021
Office equipment	103,506	3,263	104,593		2,176
Band houses	1,435,764	-	1,291,646		144,118
CMHC houses	1,994,499	-	1,807,830		186,669
Infrastructure	345,256	-	337,501		7,755
Assets under construction	1,299,637	2,199,513	-		3,499,150
	\$ 9,861,621	\$ 2,562,053	\$ 4,985,216		\$ 7,438,458

		Cost	Additions	Accumulated depreciation	2019 Net book value
Land	\$ 2,999,937	\$ -	\$ -	\$ -	\$ 2,999,937
Buildings	223,218	-	223,218		-
Automotive equipment	136,780	-	131,280		5,500
Machinery & equipment	569,272	7,685	481,667		95,290
Roads	746,067	-	508,304		237,763
Office equipment	103,506	-	101,672		1,834
Band houses	1,435,764	-	1,282,844		152,920
CMHC houses	1,994,499	-	1,752,768		241,731
Infrastructure	345,256	-	317,122		28,134
Assets under construction	598,435	701,202	-		1,299,637
	\$ 9,152,734	\$ 708,887	\$ 4,798,875		\$ 5,062,746

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

19. Prepaid expenses

	2020	2019
Social assistance	\$ 5,774	\$ 8,879

20. Accumulated surplus

	2020	2019
Restricted		
Capital assets	\$ 5,455,306	\$ 4,181,460
Equity (reserve for losses) in related entities	(1,344,598)	(652,699)
Portfolio Investments	60,000	60,000
Funds held in trust	11,290	52,850
CMHC housing reserves	367	60,105
Unrestricted		
Surplus (deficit)	(5,124,881)	(2,437,988)
	<hr/> \$ (942,516)	<hr/> \$ 1,263,728

Capital assets represents accumulated surplus amounts not available for operations, but rather past transactions creating capital assets that will be used to provide future services.

Investments in related entities represents amounts not readily available for operations as the investments are not likely to be liquidated within the next year.

CMHC reserves are replacement and operating reserves required to be funded for future housing replacements, as per agreements with CMHC.

Funds held in trust are monies held by the federal government for use by the First Nation for specific purposes.

Operating surplus (deficit) represents future revenue required for past operational activities.

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

21. ISC reconciliation

In the current year, ISC and FNIHB have become one entity.

	2020	2019
Total per ISC confirmation	\$ 3,656,585	\$ 1,901,043
Prior period - payable (receivable):		
Band employee benefits	(2,592)	(660)
Current year - receivable (payable):		
Band employee benefits	-	2,592
	<hr/> <u>\$ 3,653,993</u>	<hr/> <u>\$ 1,902,975</u>

22. Government Transfers

	2020		
	Operating	Capital	Total
Federal government transfers			
Indigenous Services Canada	\$ 3,312,144	\$ 341,849	\$ 3,653,993
Canada Mortgage and Housing Corporation	12,336	-	12,336
Total	3,324,480	341,849	3,666,329
Provincial government transfers			
Total	\$ 3,324,480	\$ 341,849	\$ 3,666,329
 2019			
	Operating	Capital	Total
Federal government transfers			
Indigenous Services Canada	\$ 1,553,345	\$ 349,630	\$ 1,902,975
ISC - First Nations & Inuit Health Branch (FNIHB)	413,862	-	413,862
Canada Mortgage and Housing Corporation	16,081	-	16,081
Total	1,983,288	349,630	2,332,918
Provincial government transfers			
Total	\$ 1,983,288	\$ 349,630	\$ 2,332,918

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

23. CMHC housing restricted funds

The CMHC funding agreements require that the First Nation set aside cash in specially funded reserve bank accounts. On March 31, 2020 the reserves were underfunded by \$77,126 (2019 - \$83,918).

During the year Little Black Bear First Nation received \$134,913 as a special replacement reserve contribution from the Canada Mortgage and Housing Corporation. Management deposited this funding into the First Nation's general chequing bank account rather than into the replacement reserve bank account. During the year the First Nation spent \$33,222 of this funding on reserve and replacement expenditures.

As of the date of these statements the balance of the funding had not been transferred to the reserve and replacement account.

24. Employee benefit obligations

Vacation and overtime

The vacation and overtime liability is comprised of the vacation and overtime that employees are deferring to future years. Employees have either earned the benefits or are entitled to these benefits within the next budgetary year.

Post-employment benefits

Little Black Bear First Nation does not provide extended health, dental and life insurance benefits to retirees and their surviving spouses and therefore has no obligations with regards to post employment benefits.

Pension plan

Little Black Bear First Nation provides a defined contribution plan for eligible members of its staff. Members are required to contribute 5.5% of their salary. Little Black Bear First Nation contributes a matching portion which is directed to the member's contribution account. Little Black Bear First Nation recorded an expense during the year of \$28,926 (2019 - \$19,658) for retirement benefits.

25. Fair value

The fair value of the financial assets (except the investments), and current liabilities approximates their carrying value due to their short term nature. It is not practical to determine fair value for the investments with sufficient reliability because of the limited market for them. The fair value of the First Nation's long-term debt approximates cost due to either the short-term nature (either to term or to renewal) or has interest floating at market rates.

26. Interest rate risk

The First Nation is not exposed to significant interest rate risk on its monetary assets and current liabilities, due to their short term maturity. The First Nation is exposed to interest rate price risk on its long-term debt that has a fixed interest rate.

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

27. Budgeted figures

Budgeted figures are unaudited and have been provided for comparison purposes and have been derived from the estimates approved by the Little Black Bear First Nation.

28. Contingent liabilities

Little Black Bear First Nation has entered into contribution agreements with various federal government departments. Funding received under these contribution agreements is subject to repayment if the First Nation fails to comply with the terms and conditions of the agreements.

In addition, in the normal course of its operations, Little Black Bear First Nation becomes involved in legal actions. Some of these potential liabilities may become actual liabilities when one or more future events occur or fail to occur. To the extent that the future event is likely to occur, and a reasonable estimate of the loss can be made, an estimated liability is accrued and an expense recorded on Little Black Bear First Nation's financial statements.

Little Black Bear First Nation has guaranteed a collateral mortgage from PHT for Wakayos Developments LP. The guarantee is 100% postponement of claim. The total amount of the loan outstanding is \$3,355,449 (2019 - \$3,478,316).

29. Economic dependence

Little Black Bear First Nation receives a major portion of its revenue pursuant to a funding arrangement with Indigenous Services Canada (ISC).

30. Subsequent events

On March 11, 2020, the World Health Organization categorized COVID-19 as a pandemic. The potential economic effects within the First Nation's environment and in the global markets due to the possible disruption in supply chains, and measures being introduced at various levels of government to curtail the spread of the virus (such as travel restrictions, closures of non-essential municipal and private operations, imposition of quarantines and social distancing) could have a material impact on the First Nation's operations.

The extent of the impact of this outbreak and related containment measures on the First Nation's operations cannot be reliably estimated at this time.

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2020

31. Expenses by object

	2020 Budget	2020 Actual	2019 Actual
Accounts receivable impairment	\$ -	\$ 334,399	\$ -
Administration	183,811	176,612	95,053
Advertising, promotions, sponsorships	-	-	500
Assistance - band members	310,266	229,140	260,563
Assistance - social development	269,448	235,733	310,263
Bad debts (recoveries)	420	231,922	1,117
COVID-19 expenses	68,114	74,771	-
Consultants and contractors	2,793,280	3,936,499	1,551,820
Cultural programs	182,395	159,568	74,687
Depreciation	-	186,341	143,348
Donation	10,000	10,775	24,438
Equipment purchases	81,434	222,418	13,279
Fuel	54,148	43,180	37,087
Graduation, awards, prizes	7,400	9,900	4,900
Honorariums	-	14,950	-
Insurance	41,614	54,660	55,789
Job readiness program	13,551	23,384	20,713
Interest and bank charges	65,419	183,373	149,069
Management fees	-	8,901	-
Investment in Wakayos Holdings Inc.	-	130,000	120,000
Janitorial services	8,400	9,752	11,125
Long term debt - mortgage (principle & interest)	100,311	18,859	26,690
Long term debt - mortgage principle repayment	(67,500)	(16,645)	(24,073)
Long term debt - payments (principle & interest)	-	1,567,613	367,198
Long term debt - principle repayment	-	(1,359,769)	(240,755)
NIB expenses	65,000	56,481	-
Professional fees	47,880	699,764	115,524
Programming expenses	15,624	8,306	16,433
Registration fees	2,400	12,738	5,915
LBB Orchards expenses	-	25,000	45,826
Rent - equipment	-	-	648
Repairs and maintenance	116,721	118,557	262,157
Student allowance	120,510	102,587	94,149
Supplies	404,867	285,560	202,323
Telephone	25,200	48,430	30,128
Travel, meetings, per diems	264,352	380,527	303,986
Tuition	97,171	80,575	54,721
Utilities	20,060	43,780	25,992
Wages and benefits	867,794	890,454	763,592
YTC-CFS prevention expenses	-	81,537	-
Transfer to capital assets	-	(2,562,053)	(708,886)
	<hr/>	<hr/>	<hr/>
	\$ 6,170,090	\$ 6,758,579	\$ 4,215,319

Schedule #1
Little Black Bear First Nation
Community Development
Schedule of Operations
For the year ended March 31, 2020

	2020 Budget	2020 Actual	2019 Actual
Revenue			
Indigenous Services Canada - fixed contribution	\$ 592,312	\$ 587,798	\$ 388,536
Indigenous Services Canada - flexible contribution	1,175,130	1,175,130	392,130
FHQ Tribal Council	-	2,415	-
Loan proceeds	1,120,500	-	-
Other revenue	-	75	-
Unexpended funds transferred - prior year	84,118	84,118	-
Deferred revenue - prior year	-	71,965	98,300
Deferred revenue - current year	-	(71,965)	(71,965)
	2,972,060	1,849,536	807,001
Expenses			
Administration	91,523	81,599	21,559
Consultants and contractors	2,325,620	2,480,893	953,043
Equipment purchases	28,800	155,334	7,684
Fuel	19,768	21,598	12,807
Insurance	20,620	21,104	18,438
Interest and bank charges	500	6,310	321
Interest on long term debt	-	91,311	6,550
Management fees	-	8,901	-
Rent - equipment	-	-	648
Repairs and maintenance	32,021	58,006	70,147
Supplies	289,602	59,305	44,044
Telephone	4,800	3,610	1,372
Travel, meetings, per diems	25,900	33,522	23,669
Utilities	18,095	42,425	23,223
Wages and benefits	101,153	148,835	110,886
Transfer to capital assets	-	(2,354,847)	(708,886)
	2,958,402	857,906	585,505
Current surplus before other items	13,658	991,630	221,496
Other items			
Unexpended funds transferred to deferred revenue	-	(626,652)	(84,118)
Current surplus before transfers	13,658	364,978	137,378
Transfers			
Transfer - Indian Government Support	57,542	-	-
Transfer - Education	-	17,476	-
Transfer - Depreciation	(1,200)	(97,671)	(66,988)
Current surplus	\$ 70,000	\$ 284,783	\$ 70,390

The accompanying notes are an integral part of the financial statements

Schedule #2
Little Black Bear First Nation
Economic Development
Schedule of Operations
For the year ended March 31, 2020

	2020 Budget	2020 Actual	2019 Actual
Revenue			
Indigenous Services Canada - fixed contribution	\$ 19,200	\$ 19,200	\$ 39,600
FHQ Tribal Council	34,989	34,989	34,989
Land leases (flowed through Wakayos Holdings Inc.)	-	160,098	172,785
Other revenue	150,000	63,296	81,520
	204,189	277,583	328,894
Expenses			
Consultants and contractors	88,186	737,982	142,591
Equipment purchases	-	15,000	-
Fuel	4,000	6,717	4,000
Insurance	640	-	-
LBB Orchards expenses	-	25,000	45,826
Long term debt - payments (principle & interest)	-	1,362,430	248,452
Long term debt - principle repayment	-	(1,278,568)	(150,161)
Professional fees	-	511,108	30,804
Repairs and maintenance - equipment	-	2,000	-
Repairs and maintenance - other	4,800	1,358	-
Supplies	34,800	119,786	30,318
Travel, meetings, per diems	1,200	4,382	13,128
Wages and benefits	130,563	24,921	93,309
Write off of bad debt - Organic farm	-	233,929	-
	264,189	1,766,045	458,267
Current deficit before transfers	(60,000)	(1,488,462)	(129,373)
Transfers			
Transfer - Other Programs	120,000	-	-
Current deficit	\$ 60,000	\$ (1,488,462)	\$ (129,373)

The accompanying notes are an integral part of the financial statements

Schedule #3
Little Black Bear First Nation
Education
Schedule of Operations
For the year ended March 31, 2020

	2020 Budget	2020 Actual	2019 Actual
Revenue			
Indigenous Services Canada - fixed contribution	\$ 436,411	\$ 437,435	\$ 431,167
FHQ Tribal Council	- 5,472	5,472	5,472
	436,411	442,907	436,639
Expenses			
Administration	18,064	17,934	29,426
Consultants and contractors	53,663	56,289	65,629
Cultural programs	14,712	-	20,899
Fuel	24,380	13,688	20,280
Graduation, awards, prizes	7,400	9,900	4,900
Insurance	3,600	1,021	2,897
Long term debt - payments (principle & interest)	-	-	7,196
Long term debt - principle repayment	-	-	(7,017)
Registration fees	2,400	210	100
Repairs and maintenance	19,500	25,881	20,449
Student allowance	120,510	102,587	94,149
Supplies	34,650	16,806	38,605
Telephone	3,000	1,275	3,000
Travel, meetings, per diems	14,602	30,659	32,275
Tuition	97,171	80,575	54,721
Vehicle/equipment purchases	-	-	178
Wages and benefits	57,759	75,841	49,406
	471,411	432,666	437,093
Current surplus (deficit) before transfers	(35,000)	10,241	(454)
Transfers			
Transfer - Community Development	-	(17,476)	-
Transfer - Other Programs	35,000	-	-
Transfer - Depreciation	-	(2,995)	(5,495)
Current deficit	\$ -	\$ (10,230)	\$ (5,949)

The accompanying notes are an integral part of the financial statements

Schedule #4
Little Black Bear First Nation
Indian Government Support
Schedule of Operations
For the year ended March 31, 2020

	2020 Budget	2020 Actual	2019 Actual
Revenue			
Indigenous Services Canada - grant contribution	\$ 228,660	\$ 311,361	\$ 304,638
Indigenous Services Canada - fixed contribution	4,370	-	33,268
Indigenous Services Canada - set contribution	9,853	-	11,608
Indigenous Services Canada - flexible contribution	-	20,557	10,000
ISC - current year receivable (payable)	-	-	2,592
FHQ Tribal Council	-	9,300	5,063
Other revenue	212,803	16,526	50,208
Administration fees - internal allocation	86,314	133,714	82,494
Unexpended funds transferred - prior year	6,407	6,407	-
	548,407	497,865	499,871
Expenses			
Administration	370	-	-
Advertising, promotions, sponsorships	-	-	500
Assistance - general	23,066	-	216
Bad debts (recoveries)	-	(2,007)	1,117
Consultants and contractors	120,207	194,504	106,939
Donation	10,000	10,775	24,438
Equipment purchases	5,800	5,484	5,267
Honorariums	-	14,950	-
Insurance	-	74	-
Interest and bank charges	64,299	175,074	146,165
Interest on long term debt	-	32,671	21,423
Janitorial services	-	-	1,725
Professional fees	45,000	182,656	38,320
Registration fees	-	3,423	700
Repairs and maintenance	12,500	-	50
Supplies	5,000	27,725	7,316
Telephone	15,000	34,470	13,056
Travel, meetings, per diems	129,000	191,575	151,099
Wages and benefits	397,272	430,315	372,726
Transfer to capital assets	-	(3,263)	-
	827,514	1,298,426	891,057
Current deficit before other items	(279,107)	(800,561)	(391,186)
Other items			
Unexpended funds transferred to deferred revenue	-	-	(6,407)
Current deficit before transfers	(279,107)	(800,561)	(397,593)

The accompanying notes are an integral part of the financial statements

Schedule #4, continued
Little Black Bear First Nation
Indian Government Support
Schedule of Operations
For the year ended March 31, 2020

	2020 Budget	2020 Actual	2019 Actual
Transfers			
Transfer - Other Programs	420,000	575,000	420,000
Transfer - Indian Registry	(6,400)	-	-
Transfer - Community Development	(57,542)	-	-
Transfer - Social Development	(20,951)	-	-
Transfer - Depreciation	-	(2,921)	(1,833)
Current surplus (deficit)	\$ 56,000	\$ (228,482)	\$ 20,574

The accompanying notes are an integral part of the financial statements

Schedule #5
Little Black Bear First Nation
Lands Management
Schedule of Operations
For the year ended March 31, 2020

	2020 Budget	2020 Actual	2019 Actual
Revenue			
Indigenous Services Canada - fixed contribution	\$ 65,591	\$ 65,591	\$ 111,991
Expenses			
Administration	6,560	6,560	6,560
Consultants and contractors	18,654	11,000	110,738
Equipment purchases	-	-	150
Insurance	-	-	510
Professional fees	-	-	46,400
Repairs and maintenance - other	-	-	21,428
Supplies	-	79	7,253
Telephone	2,400	900	-
Travel, meetings, per diems	7,200	12,795	7,406
Wages and benefits	30,777	45,784	-
Transfer to capital assets	-	(8,000)	-
	65,591	69,118	200,445
Current deficit before transfers	-	(3,527)	(88,454)
Transfers			
Transfer - Depreciation	-	(3,497)	(830)
Current deficit	\$ -	\$ (7,024)	\$ (89,284)

The accompanying notes are an integral part of the financial statements

Schedule #6
Little Black Bear First Nation
Social Development
Schedule of Operations
For the year ended March 31, 2020

	2020 Budget	2020 Actual	2019 Actual
Revenue			
Indigenous Services Canada - fixed contribution	\$ 37,559	\$ 37,559	\$ 37,522
Indigenous Services Canada - flexible contribution	365,122	405,205	334,923
	402,681	442,764	372,445
Expenses			
Administration	5,198	5,197	7,655
Assistance - social development	269,448	235,733	310,263
COVID-19 expenses	68,114	74,771	-
Consultants and contractors	3,600	19,000	23,485
Interest and bank charges	120	1,646	2,020
Job readiness program	13,551	23,384	20,713
Repairs and maintenance	5,700	14,000	8,000
Supplies	4,202	1,891	4,017
Travel, meetings, per diems	6,483	5,753	6,018
Wages and benefits	47,216	46,805	41,530
	423,632	428,180	423,701
Current surplus (deficit) before other items	(20,951)	14,584	(51,256)
Other items			
Unexpended funds transferred to deferred revenue	-	(83,822)	-
Current deficit before transfers	(20,951)	(69,238)	(51,256)
Transfers			
Transfer - Indian Government Support	20,951	-	-
Current deficit	\$ -	\$ (69,238)	\$ (51,256)

The accompanying notes are an integral part of the financial statements

Schedule #7
Little Black Bear First Nation
Indian Registration
Schedule of Operations
For the year ended March 31, 2020

	2020 Budget	2020 Actual	2019 Actual
Revenue			
Indigenous Services Canada - fixed contribution	\$ 5,000	\$ 21,740	\$ 5,000
Expenses			
Consultants and contractors	8,600	19,434	11,650
Supplies	1,000	-	200
Travel, meetings, per diems	1,800	2,306	1,245
	11,400	21,740	13,095
Current deficit before transfers	(6,400)	-	(8,095)
Transfers			
Transfer - Indian Government Support	6,400	-	-
Current deficit	\$ -	\$ -	\$ (8,095)

The accompanying notes are an integral part of the financial statements

Schedule #8
Little Black Bear First Nation
Community Health
Schedule of Operations
For the year ended March 31, 2020

	2020 Budget	2020 Actual	2019 Actual
Revenue			
ISC - First Nations & Inuit Health Branch (FNIHB)	\$ 564,511	\$ 572,417	\$ 213,862
File Hills Health	6,167	6,167	-
FHQ Tribal Council	86,628	168,253	163,628
Deferred revenue - prior year	-	68,391	-
Deferred revenue - current year	-	-	(68,391)
	657,306	815,228	309,099
Expenses			
Administration	52,916	56,141	20,673
Consultants and contractors	124,750	305,170	79,445
Cultural programs	167,683	127,659	26,309
Equipment purchases	46,834	46,600	-
Fuel	6,000	1,177	-
Insurance	1,500	1,026	-
Janitorial services	8,400	9,752	9,400
NIB expenses	65,000	56,481	-
Programming expenses	15,624	8,306	16,433
Registration fees	-	-	100
Repairs and maintenance	2,800	3,295	1,240
Supplies	32,613	38,266	36,269
Travel, meetings, per diems	28,167	44,000	29,442
Utilities	1,965	1,355	2,769
Wages and benefits	103,054	113,524	95,734
Transfer to capital assets	-	(195,943)	-
	657,306	616,809	317,814
Current surplus (deficit) before other items	-	198,419	(8,715)
Other items			
Unexpended funds transferred to deferred revenue	-	(53,537)	-
Current surplus (deficit) before transfers	-	144,882	(8,715)
Transfers			
Transfer - Depreciation	-	(24,195)	-
Current surplus (deficit)	\$ -	\$ 120,687	\$ (8,715)

The accompanying notes are an integral part of the financial statements

Schedule #9
Little Black Bear First Nation
CMHC
Schedule of Operations
For the year ended March 31, 2020

	2020 Budget	2020 Actual	2019 Actual
Revenue			
CMHC	\$ 63,145	\$ 12,336	\$ 150,994
CMHC - rental income	57,300	-	-
Other revenue	-	1	8
	120,445	12,337	151,002
Expenses			
Administration	9,180	9,180	9,180
Bad debts (recoveries)	420	-	-
Consultants and contractors	20,000	1,999	14,975
Insurance	15,254	31,435	33,944
Interest and bank charges	500	343	563
Long term debt - mortgage (principle & interest)	100,311	18,859	26,690
Long term debt - mortgage principle repayment	(67,500)	(16,645)	(24,073)
Professional fees	2,880	6,000	-
Repairs and maintenance	39,400	14,017	140,844
Supplies	-	700	29,131
Wages and benefits	-	4,429	-
	120,445	70,317	231,254
Current deficit before transfers	-	(57,980)	(80,252)
Transfers			
Transfer - Depreciation	-	(55,062)	(68,202)
Current deficit	\$ -	\$ (113,042)	\$ (148,454)

The accompanying notes are an integral part of the financial statements

Schedule #10
Little Black Bear First Nation
Other Programs
Schedule of Operations
For the year ended March 31, 2020

	2020 Budget	2020 Actual	2019 Actual
Revenue			
Trust funds held by federal government	\$ 50,000	\$ 60,440	\$ 50,510
First Nations Trust	246,400	191,900	195,965
FHQ Tribal Council	-	6,278	-
Yorkton Tribal Council Child and Family Services	-	208,925	607,629
Living Sky Community Development Corporation	20,000	17,653	26,198
Gains (losses) in related business entities	-	(96,899)	342,211
LBB Gas Bar & Convenience LP - drawings	600,000	-	-
Keseechiwan Holdings LP dividend	60,000	195,000	60,000
Other revenue	260,000	307,496	33,050
	1,236,400	890,793	1,315,563
Expenses			
Accounts receivable impairment	-	334,399	-
Assistance - band members	287,200	229,140	260,347
Consultants and contractors	30,000	110,229	43,325
Cultural programs	-	31,909	27,479
Investment in Wakayos Holdings Inc.	-	130,000	120,000
Registration fees	-	9,105	5,015
Supplies	3,000	20,996	5,163
Telephone	-	8,175	12,700
Travel, meetings, per diems	50,000	55,536	39,704
YTC-CFS prevention expenses	-	81,537	-
	370,200	1,011,026	513,733
Current surplus (deficit) before transfers	866,200	(120,233)	801,830
Transfers			
Transfer - Indian Government Support	(420,000)	(575,000)	(420,000)
Transfer - Education	(35,000)	-	-
Transfer - Economic Development	(120,000)	-	-
Current surplus (deficit)	\$ 291,200	\$ (695,233)	\$ 381,830

The accompanying notes are an integral part of the financial statements

Schedule #11
Little Black Bear First Nation
Depreciation
Schedule of Operations
For the year ended March 31, 2020

	2020 Budget	2020 Actual	2019 Actual
Revenue	\$ -	\$ -	\$ -
Expenses			
Community Buildings	-	21,556	26,940
Roads and Bridges	-	30,863	31,246
Renovations	-	8,802	8,802
Education	-	2,995	5,495
Indian Government Support	-	2,240	1,152
CMHC Housing Operations	-	55,062	68,202
Lands Management	-	3,497	830
Water O&M	-	36,451	-
Governance - IM/IT Capacity Dev	-	681	681
Headstart	-	14,994	-
Jordan's Principle - Wellness Project	-	9,200	-
	-	186,341	143,348
Current deficit before transfers	-	(186,341)	(143,348)
Transfers			
Transfer - Programs	-	186,341	143,348
Current surplus	\$ -	\$ -	\$ -

The accompanying notes are an integral part of the financial statements