

**Little Black Bear First Nation
Consolidated Financial Statements
March 31, 2019**

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Consolidated Financial Statements
March 31, 2019

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Little Black Bear First Nation
Management's Responsibility for Financial Reporting
March 31, 2019

To the Members of Little Black Bear First Nation:

The accompanying consolidated financial statements of Little Black Bear First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

Chief and Council is responsible for overseeing management in the performance of its financial reporting responsibilities and for approving the consolidated financial statements. Chief and Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors.

Chalupiak & Associates CPA Professional Corporation, an independent firm of Chartered Professional Accountants, is appointed by Chief and Council to audit the consolidated financial statements and report directly to the Members; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both Chief and Council and management to discuss their audit findings.

On behalf of Little Black Bear First Nation:

Little Black Bear First Nation

Date



Chalupiak & Associates CPA Professional Corporation

Chartered Professional Accountants
3261 Saskatchewan Drive
Regina, Saskatchewan S4T 6S4
Phone: 306-359-3711 Fax: 306-569-3030

Independent Auditors' Report

To the Members of
Little Black Bear First Nation

Opinion

We have audited the consolidated financial statements of Little Black Bear First Nation, which comprise the consolidated statement of financial position as at March 31, 2019, and the consolidated statements of operations, accumulated surplus, change in net debt and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2019, and the results of its consolidated operations, its changes in its consolidated net debt, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- ♦ Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ♦ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- ♦ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ♦ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- ♦ Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- ♦ Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.
- ♦ Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Regina, Saskatchewan
December 3, 2019**

Chalupiak & Associates

Chartered Professional Accountants

Little Black Bear First Nation
Consolidated Statement of Financial Position
March 31, 2019

	2019	2018
Financial Assets		
Restricted cash - CMHC reserves (Note 3)	\$ 3,227	\$ 24,835
Restricted cash - capital projects (Note 3)	8,006	8,178
Trust funds held by federal government (Notes 3 and 4)	52,850	2,340
Accounts receivable (Notes 5 and 6)	621,882	39,414
Due from related parties (Note 7)	730,571	683,118
Portfolio investment (Note 8)	60,000	60,000
	<u>1,476,536</u>	<u>817,885</u>
Liabilities		
Bank indebtedness (Notes 3 and 9)	541,926	566,077
Accounts payable (Note 10)	982,651	837,193
Deferred revenue - unexpended funds (Note 11)	90,525	-
Deferred revenue (Note 12)	140,356	98,300
Reserve for losses in gov't business enterprises (Notes 13 and 14)	652,699	210,010
Current portion of long-term debt (Note 15)	332,176	312,845
Current portion CMHC mortgages (Note 16)	16,860	24,211
Long-term debt (Note 15)	2,423,596	1,922,902
CMHC mortgages (Note 16)	103,643	120,366
	<u>5,284,432</u>	<u>4,091,904</u>
Net debt	<u>(3,807,896)</u>	<u>(3,274,019)</u>
Non-financial Assets		
Capital assets (Note 17)	5,062,746	4,497,206
Prepaid expenses (Note 18)	8,879	8,879
	<u>5,071,625</u>	<u>4,506,085</u>
Accumulated Surplus (Note 19)	<u>\$ 1,263,729</u>	<u>\$ 1,232,066</u>

Approved on behalf of the Little Black Bear First Nation:

Signature on file _____

Signature on file _____

The accompanying notes are an integral part of the financial statements

Little Black Bear First Nation

Consolidated Statement of Operations

For the year ended March 31, 2019

	2019 Budget	2019 Actual	2018 Actual
Revenue			
Indigenous Services Canada - grant contribution	\$ 228,660	\$ 304,638	\$ 306,780
Indigenous Services Canada - fixed contribution	829,150	847,084	779,148
Indigenous Services Canada - set contribution	9,853	11,608	97,633
Indigenous Services Canada - flexible contribution	752,053	737,053	534,765
ISC - current year receivable (payable)	-	2,592	660
Trust funds held by federal government	-	50,510	55,256
Health Canada	409,834	413,862	9,512
File Hills Health	-	-	188,525
CMHC - subsidy	63,145	16,081	28,875
CMHC - RRAP	-	-	6,333
Living Sky Community Development Corporation	20,000	26,198	31,932
FHQ Tribal Council	127,089	209,152	127,485
Yorkton Tribal Council Child and Family Services	-	607,629	-
First Nations Trust	200,000	195,965	199,627
Land leases (flowed through Wakayos Holdings Inc.)	-	172,785	163,247
Gains (losses) in related business entities	-	(442,689)	(333,432)
LBB Coffee Franchise LP - drawings	-	149,900	60,000
Keseewiwan Holdings LP dividend	60,000	60,000	60,000
CMHC - rental income	57,300	-	18,920
LBB Gas Bar & Convenience LP - drawings	600,000	635,000	750,000
CMHC - special replacement reserve contribution	-	134,913	-
Loan proceeds	500,000	-	-
Other revenue	468,659	164,786	200,636
Administration fees - internal allocation	86,740	82,494	80,590
Unexpended funds transferred - prior year	-	-	20,675
Deferred revenue - prior year	80,000	98,300	249,918
Deferred revenue - current year	-	(140,356)	(98,300)
	4,492,483	4,337,505	3,538,785
Expenses			
Community Development (Schedule 1)	1,341,059	585,509	513,371
Economic Development (Schedule 2)	284,589	458,269	253,407
Education (Schedule 3)	460,552	437,096	387,398
Indian Government Support (Schedule 4)	851,941	891,054	920,060
Lands Management (Schedule 5)	111,991	200,446	149,997
Social Development (Schedule 6)	401,445	423,701	438,355
Indian Registration (Schedule 7)	11,400	13,095	10,801
Community Health (Schedule 8)	296,462	317,815	286,060
CMHC (Schedule 9)	120,445	231,253	121,557
Other Programs (Schedule 10)	323,800	513,733	1,082,491
Amortization (Schedule 11)	-	143,348	175,735
	4,203,684	4,215,319	4,339,232

The accompanying notes are an integral part of the financial statements

Little Black Bear First Nation
Consolidated Statement of Operations
For the year ended March 31, 2019

	2019 Budget	2019 Actual	2018 Actual
Current surplus (deficit) before other items	288,799	122,186	(800,443)
Other items			
Unexpended funds transferred to deferred revenue	-	(90,525)	-
Current surplus (deficit)	\$ 288,799	\$ 31,661	\$ (800,443)

The accompanying notes are an integral part of the financial statements

Little Black Bear First Nation
Consolidated Statement of Accumulated Surplus
For the year ended March 31, 2019

	2019	2018
Surplus at beginning of year	\$ 1,232,066	\$ 2,032,509
Current surplus (deficit)	31,661	(800,443)
Surplus at end of year	\$ 1,263,727	\$ 1,232,066

The accompanying notes are an integral part of the financial statements

Little Black Bear First Nation
Consolidated Statement of Change in Net Debt
For the year ended March 31, 2019

	2019 Budget	2019 Actual	2018 Actual
Current surplus (deficit)	\$ 288,799	\$ 31,661	\$ (800,443)
Acquisition of tangible capital assets	-	(708,886)	(625,584)
Amortization of tangible capital assets	-	143,348	175,735
	-	(565,538)	(449,849)
Acquisition of prepaid asset	(8,879)	(8,879)	(8,879)
Use of prepaid asset	8,879	8,879	-
	-	-	(8,879)
Increase (decrease) in net financial assets	288,799	(533,877)	(1,259,171)
Net debt at beginning of year	(3,274,019)	(3,274,019)	(2,014,848)
Net debt at end of year	\$ (2,985,220)	\$ (3,807,896)	\$ (3,274,019)

The accompanying notes are an integral part of the financial statements

Little Black Bear First Nation
Consolidated Statement of Cash Flows
For the year ended March 31, 2019

	2019	2018
Cash flows from		
Operating activities		
Current surplus (deficit)	\$ 31,661	\$ (800,443)
Items not affecting cash		
Amortization	143,348	175,735
	175,009	(624,708)
Change in non-cash operating working capital		
Accounts receivable	(582,468)	167,611
Prepaid expenses	-	(8,879)
Accounts payable	145,459	12,781
Deferred revenue	42,056	(151,618)
Deferred revenue - unexpended funds	90,525	(20,675)
Due from related parties	(47,453)	2,871
	(176,872)	(622,617)
Capital activities		
Purchase of capital assets	(708,887)	(625,584)
Financing activities		
Due to related parties	-	(65,000)
CMHC mortgages	(24,074)	(75,976)
Repayment of long term debt	(240,755)	(1,495,553)
Proceeds from long term debt	760,780	2,300,000
	495,951	663,471
Investing activities		
Restricted funds (CMHC reserves)	21,608	(19,563)
Restricted funds - trust funds held by federal government	(50,510)	4,744
Investments in related entities	(337,311)	(476,568)
Withdrawals from business partnerships	780,000	810,000
	413,787	318,613
Increase (decrease) in cash and cash equivalents	23,979	(266,117)
Cash and cash equivalents, beginning of year	(557,899)	(291,782)
Cash and cash equivalents, end of year	\$ (533,920)	\$ (557,899)
Represented by		
Cash	\$ (541,926)	\$ (566,077)
Restricted cash - capital projects	8,006	8,178
	\$ (533,920)	\$ (557,899)

The accompanying notes are an integral part of the financial statements

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2019

1. General

Little Black Bear First Nation is a First Nation Band subject to the provisions of the Indian Act. These financial statements include Little Black Bear First Nation government and all related entities which are accountable to the First Nation and are either owned or controlled by the First Nation.

2. Basis of presentation and significant accounting policies

These financial statements are prepared in accordance with Canadian public sector accounting standards for governments as recommended by the Public Sector Accounting Board.

(a) Reporting entity

Little Black Bear First Nation reporting entity includes the Little Black Bear First Nation government and all related entities that are controlled by the First Nation.

(b) Principles of consolidation

All controlled entities are fully consolidated on a line-by-line basis except for the commercial enterprises which meet the definition of government business enterprise, which are included in the consolidated statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Under the modified equity method of accounting, only Little Black Bear First Nation's investment in the government business enterprise and the enterprise's net income and other changes in equity are recorded. No adjustment is made for accounting policies of the enterprise that are different from those of Little Black Bear First Nation.

Organizations accounted for on a modified equity basis include:

Wakayos Holdings Ltd.

Wakayos Holdings LP

LBB Orchards LBB and LBB Orchards Ltd.

LBB Gas Bar & Convenience LP and LBB Gas & Convenience Ltd.

LBB Coffee Franchise LP and LBB Coffee Franchise Inc.

(c) Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or to finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale. Non-financial assets include tangible assets, prepaid expenses and inventory of supplies.

(d) Net debt or net financial assets

The financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt or net financial asset is determined by its financial assets less liabilities. Net debt or net financial assets, is comprised of two components, non-financial assets and accumulated surplus.

2. Basis of presentation and significant accounting policies, continued

(e) Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks net of bank overdrafts and term deposits having a maturity of three months or less at acquisition which are held for the purpose of meeting short-term cash commitments. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

(f) Liability for contaminated sites

A liability for remediation of a contaminated site is recognized at the best estimate of the amounts required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2019.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The First Nation continues to recognize the liability until it's settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

(g) Tangible capital assets

Tangible capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset.

Leases that transfer substantially all the benefits and risks of ownership to the lessee are recorded as capital leases. Accordingly, at the inception of the leases, the tangible capital asset and related lease obligations are recorded at an amount equal to the present value of future lease payments discounted at the lower of the interest rate inherent in the lease contracts and Little Black Bear First Nation's incremental cost of borrowing.

Amortization is provided for on a straight-line basis over their estimated useful lives.

Buildings	20 years Straight line
Automotive equipment	4 years Straight line
Machinery & equipment	5-15 years Straight line
Roads	40 years Straight line
Office equipment	3-4 years Straight line
Band houses	25 years Straight line
CMHC houses	25 years Straight line
Infrastructure	10-15 years Straight line

Tangible capital assets are written down when conditions indicate that they no longer contribute to Little Black Bear First Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

2. Basis of presentation and significant accounting policies, continued

Contributed capital assets are recorded into revenues at their fair value on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Transfers of capital assets from related parties are recorded at carrying value.

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets. Assets under construction are not amortized until the asset is available to be put into service.

(h) Portfolio investments

Portfolio investments are recorded at cost. Portfolio investments are written down where there has been a loss in value that is other than a temporary decline.

(i) Trust funds

Funds earned and held in trust on behalf of First Nation members by the Government of Canada. Trust moneys consist of:

- Capital Trust moneys derived from non-renewable resources transactions on the sale of land or other First Nation capital assets; and,
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

Revenues from Trust moneys are recognized when measurable, earned and collection is reasonably assured. These moneys are reported on by the Government of Canada.

(j) Use of estimates

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

(k) Segments

The First Nation conducts its business through reportable segments. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives, aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenues and expenses represent both amounts that are directly attributed to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

(l) Internal charges and transfers

The administration office provides services to other program areas. To recognize the cost of these services a corresponding revenue and expense is recorded and referred to as "Administration fees - internal allocation."

2. Basis of presentation and significant accounting policies, continued

(m) Revenue recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

(n) Expense recognition

Expenses are accounted for in the period the goods or services are acquired and a liability is incurred or transfers are due.

(o) Comparative figures

Comparative figures have been reclassified, where applicable, to conform to current presentation.

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2019

3. Cash and cash equivalents

Under the terms of an agreement with Canada Mortgage and Housing Corporation, Little Black Bear First Nation must set aside funds annually for the repair, maintenance and replacement of worn out assets. These funds are to be held in a separate bank account and invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as otherwise approved by the Canada Mortgage and Housing Corporation with any interest earned to be credited as revenue to the Replacement and Subsidy Fund. Cash and cash equivalents is comprised of the following:

Cash received to complete capital projects is held in separate bank accounts or guaranteed investment certificates.

Funds held in trust are held by the federal government in trust for the First Nation.

	2019	2018
Unrestricted cash		
General operations	\$ (550,657)	\$ (587,243)
CMHC operating	5,488	42,074
Social development	3,243	(20,908)
	<u>(541,926)</u>	<u>(566,077)</u>
Restricted cash (CMHC reserves)		
PHT - CMHC Replacement Reserve	2,874	24,482
CIBC - CMHC reserve bank account	353	353
	<u>3,227</u>	<u>24,835</u>
Restricted cash - capital projects		
PHT - major capital project	8,006	8,178
Restricted cash - trust funds held by federal government		
Revenue account	52,620	2,110
Capital account	230	230
	<u>52,850</u>	<u>2,340</u>
	<u><u>\$ (477,843)</u></u>	<u><u>\$ (530,724)</u></u>

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2019

4. Trust funds held by federal government

	2019 Revenue	2019 Capital	2019 Total	2018 Total
Surplus, beginning of year	\$ 2,109	\$ 230	\$ 2,339	\$ 7,084
Withdrawals	-	-	-	(60,000)
Interest earnings	511	-	511	256
Lease revenue	50,000	-	50,000	55,000
Surplus, end of year	\$ 52,620	\$ 230	\$ 52,850	\$ 2,340

5. Accounts receivable

	2019	2018
Due from members		
Advances/Rent Receivable	\$ 48,869	\$ 293,586
Due from others		
FHQ Tribal Council	1,208	12,996
YTC Child & Family Services Inc.	607,629	-
Other	8,558	17,100
	617,395	30,096
Due from government and other government organizations		
Indigenous Services Canada (ISC)	2,592	660
CMHC	1,028	3,021
	3,620	3,681
	669,884	327,363
Allowance for doubtful accounts	(48,002)	(287,949)
Total accounts receivable	\$ 621,882	\$ 39,414

6. Accounts receivable - ISC

	2019	2018
Band Employee Benefits	\$ 2,592	\$ 660
	\$ 2,592	\$ 660

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2019

7. Due from related parties

Transactions with related parties are in the normal course of business and are for fair consideration that is mutually agreed upon by the related parties.

Amounts due from (to) related parties are unsecured, non-interest bearing and have no fixed repayment schedules.

	2019	2018
Wakayos Developments LP	\$ 79,293	\$ 39,293
Wakayos Holdings Inc.	392,349	384,896
LBB Orchards LP	233,929	233,929
LBB Coffee Franchise LP	25,000	25,000
	<u>\$ 730,571</u>	<u>\$ 683,118</u>

8. Portfolio investments

	2019	2018
Keseechiwan Holdings LP	\$ 60,000	\$ 60,000

9. Bank indebtedness

An overdraft limit has been authorized by PHT to a maximum of \$600,000 and bears interest at bank's prime lending rate plus 3% per annum and an overdraft interest rate of 24%. Secured by a general security agreement.

10. Accounts payable

	2019	2018
Due to others		
Trade payables & accrued liabilities	\$ 874,730	\$ 722,902
Pension	-	30,628
Rent deductions	16,880	16,880
Accrued interest on long term debt	58,969	50,331
	<u>950,579</u>	<u>820,741</u>
Due to government and other government organizations		
Canada Revenue Agency	32,072	16,452
Total accounts payable	<u>\$ 982,651</u>	<u>\$ 837,193</u>

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2019

11. Deferred revenue - unexpended funds

	2019	2018
P & ID - IM/IT governance capacity development	\$ 6,407	\$ -
Housing renovations	84,118	-
	<u>\$ 90,525</u>	<u>\$ -</u>

12. Deferred revenue

	March 31, 2018	Funding received, 2019	Revenue recognized, 2019	March 31, 2019
Federal government				
Water treatment demineralization	\$ 18,300	\$ -	\$ (18,300)	\$ -
New School Feasibility Study Project	80,000	-	(8,035)	71,965
Headstart	-	147,000	(78,609)	68,391
	<u>\$ 98,300</u>	<u>\$ 147,000</u>	<u>\$ (104,944)</u>	<u>\$ 140,356</u>

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2019

13. Investment (Reserve for losses) in government business enterprises

Commercial enterprises are those organizations that meet the definition of government business enterprises as described by the Public Sector Accounting Board. Government business enterprises have the power to contract in their own name, have the financial and operating authority to carry on a business, sell goods and services to customers outside the First Nation government as their principal activity, and that can, in the normal course of their operations, maintain operations and meet liabilities from revenues received from outside the First Nation government.

	2019	2018
LBB Gas & Convenience LP - 99.99%	\$ (713,945)	\$ (357,477)
LBB Gas & Convenience Ltd. - 100%	(1,710)	110
LBB Coffee Franchise LP - 99.99%	(582,372)	(443,225)
LBB Coffee Franchise Ltd. - 100%	(3,653)	(1,559)
Wakayos Developments LP - 99.99%	961,107	921,539
Wakayos Developments Ltd. - 100%	(2,969)	(909)
Wakayos Holdings Inc. - 100%	(122,346)	(158,137)
LBB Orchards LP - 99.99%	(182,891)	(167,694)
LBB Orchards Ltd. - 100%	(3,920)	(2,658)
	<u>\$ (652,699)</u>	<u>\$ (210,010)</u>

	Percent Ownership	Investment, beginning of year	Withdrawals	Undistributed earnings (loss)	Investment, end of year
LBB Gas & Convenience LP	99.99%	\$ (357,477)	\$ (635,000)	\$ 278,532	\$ (713,945)
LBB Coffee Franchise LP	99.99%	(443,225)	(145,000)	5,853	(582,372)
Wakayos Developments LP	99.99%	921,539	-	39,568	961,107
LBB Orchards LP	99.99%	(167,694)	-	(15,197)	(182,891)
		<u>(46,857)</u>	<u>(780,000)</u>	<u>308,756</u>	<u>(518,101)</u>
Wakayos Holdings Inc	100%	(158,137)	-	35,791	(122,346)
LBB Orchards Ltd.	100%	(2,658)	-	(1,262)	(3,920)
LBB Gas & Convenience Ltd.	100%	110	-	(1,820)	(1,710)
LBB Coffee Franchise Ltd.	100%	(1,559)	-	(2,094)	(3,653)
Wakayos Developments Ltd.	100%	(909)	-	(2,060)	(2,969)
		<u>(163,153)</u>	<u>-</u>	<u>28,555</u>	<u>(134,598)</u>
		<u>\$ (210,010)</u>	<u>\$ (780,000)</u>	<u>\$ 337,311</u>	<u>\$ (652,699)</u>

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2019

14. Investment (Reserve for losses) in government business enterprises - summary

	Wakayos Holdings Inc	Wakayos Developments LP and Ltd.	LBB Orchards LP and LBB Orchards Ltd.	LBB Coffee Franchise LP and LBB Coffee Franchise Inc.	LBB Gas & Convenience LP and LBB Gas & Convenience Ltd.
Cash	\$ 21,135	\$ 39,325	\$ -	\$ 87,637	\$ -
Accounts receivable	9,000	51,573	-	-	53,416
Inventory	-	-	-	13,192	141,501
Prepaid expenses	16,894	-	-	12,632	12,632
Tangible capital assets	172,000	1,808,101	149,807	328,740	982,092
Due from related parties	171,428	2,781,864	-	100,276	-
Other assets	-	331	(620)	(353)	1,590
Total assets	\$ 390,457	\$ 4,681,194	\$ 149,187	\$ 542,124	\$ 1,191,231
Bank indebtedness	\$ -	\$ -	\$ -	\$ -	\$ 6,169
Accounts payable	43,978	9,372	30,831	112,720	95,888
Accrued interest	-	7,730	-	-	-
Deferred revenue	26,480	-	-	-	-
Long-term debt	-	3,478,316	-	-	-
Due to related parties	442,345	225,207	305,787	1,013,682	1,801,139
Total liabilities	512,803	3,720,625	336,618	1,126,402	1,903,196
Equity	(122,346)	960,569	(187,431)	(584,278)	(711,965)
Total liabilities and equity	\$ 390,457	\$ 4,681,194	\$ 149,187	\$ 542,124	\$ 1,191,231
Revenue	\$ 217,198	\$ 457,607	\$ -	\$ 1,846,993	\$ 5,951,472
Cost of sales	-	-	-	658,479	4,813,941
Expenses	181,407	418,807	65,512	1,184,192	858,750
Net income (loss)	\$ 35,791	\$ 38,800	\$ (65,512)	\$ 4,322	\$ 278,781

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2019

15. Long-term debt

	2019	2018
Peace Hills Trust #6 Term loan - bearing interest at 6.00% per annum, quarterly blended payments of \$60,000, maturing March 30, 2022. Secured by general security agreement and assignments of funding from ISC, Gaming, land leases and Keseechewin Holdings.	\$ 1,278,569	\$ 1,428,730
Peace Hills Trust #9 new Term loan for Community Centre construction - bearing interest at 5.95% per annum, semi-annual blended payments of \$48,000, maturing March 31, 2023. Secured by general security agreements of funding from ISC, Land lease funds general security agreement by Wakayos Developments Ltd. as general partner for Wakayos Developments Limited Partnership, any and all profits derived from LBB Gas Bar and Convenience Ltd. and LBB Coffee Franchise Ltd. **Approved loan amount of \$2,100,000.	760,780	-
SIEF - Bus loan Term loan bearing interest of 12.50%, monthly blended payments of \$1,906 due July 2018. Secured by a 2014 Bluebird bus.	-	7,017
Peace Hills Trust #7 Term loan - bearing interest at 5.00% per annum, annual blended payments of \$105,000, maturing March 30, 2022. Secured by general security agreement and assignments of ISC band based capital funding.	716,423	800,000
	2,755,772	2,235,747
Less current portion	332,176	312,845
	<u>\$ 2,423,596</u>	<u>\$ 1,922,902</u>
Principal portion of long-term debt due within the next five years:		
2020	\$ 332,176	
2021	345,882	
2022	360,390	
2023	375,747	
2024 and thereafter	1,341,577	
	<u>\$ 2,755,772</u>	
	2019	2018
Interest expense for the year on long-term debt	\$ 126,443	\$ 156,970

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2019

16. CMHC mortgages

	Phase number	Maturity date	Interest rate	Monthly payment	2019	2018
CMHC	7	3/1/2019	2.09%	\$ 650	\$ -	\$ 7,718
CMHC	8	8/1/2020	1.08%	407	29,522	34,064
CMHC	9	11/1/2022	2.06%	1,151	90,981	102,795
					120,503	144,577
Less: current portion					16,860	24,211
					<u>\$ 103,643</u>	<u>\$ 120,366</u>

Interest paid during the year \$2,617 (2018 - \$2,803)

17. Tangible capital assets

	Cost	Additions	Accumulated amortization	2019 Net book value
Land	\$ 2,999,937	\$ -	\$ -	\$ 2,999,937
Buildings	223,218	-	223,218	-
Automotive equipment	136,780	-	131,280	5,500
Machinery & equipment	569,272	7,685	481,667	95,290
Roads	746,067	-	508,304	237,763
Office equipment	103,506	-	101,672	1,834
Band houses	1,435,764	-	1,282,844	152,920
CMHC houses	1,994,499	-	1,752,768	241,731
Infrastructure	345,256	-	317,122	28,134
Assets under construction	598,435	701,202	-	1,299,637
	<u>\$ 9,152,734</u>	<u>\$ 708,887</u>	<u>\$ 4,798,875</u>	<u>\$ 5,062,746</u>

	Cost	Additions	Accumulated amortization	2018 Net book value
Land	\$ 2,999,937	\$ -	\$ -	\$ 2,999,937
Buildings	223,218	-	223,218	-
Automotive equipment	125,780	11,000	126,030	10,750
Machinery & equipment	523,681	45,591	458,910	110,362
Roads	746,067	-	492,179	253,888
Office equipment	99,956	3,550	99,839	3,667
Band houses	1,435,764	-	1,274,042	161,722
CMHC houses	1,994,499	-	1,684,566	309,933
Infrastructure	334,174	11,082	296,744	48,512
Assets under construction	44,074	554,361	-	598,435
	<u>\$ 8,527,150</u>	<u>\$ 625,584</u>	<u>\$ 4,655,528</u>	<u>\$ 4,497,206</u>

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2019

18. Prepaid expenses

	2019	2018
Social assistance	\$ 8,879	\$ 8,879

19. Accumulated surplus

	2019	2018
Restricted		
Capital assets	\$ 4,181,460	\$ 4,345,612
Equity (reserve for losses) in related entities	(652,699)	(210,010)
Portfolio Investments	60,000	60,000
Funds held in trust	52,850	2,340
CMHC housing reserves	60,105	123,700
Unrestricted		
Surplus (deficit)	(2,437,988)	(3,089,576)
	\$ 1,263,728	\$ 1,232,066

Capital assets represents accumulated surplus amounts not available for operations, but rather past transactions creating capital assets that will be used to provide future services.

Investments in related entities represents amounts not readily available for operations as the investments are not likely to be liquidated within the next year.

CMHC reserves are replacement and operating reserves required to be funded for future housing replacements, as per agreements with CMHC.

Funds held in trust are monies held by the federal government for use by the First Nation for specific purposes.

Operating surplus (deficit) represents future revenue required for past operational activities.

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2019

20. ISC reconciliation

	2019	2018
Total per ISC confirmation	\$ 1,901,043	\$ 1,718,994
Prior period - payable (receivable):		
Band employee benefits	(660)	(668)
Current year - receivable (payable):		
Band employee benefits	2,592	660
	<u>\$ 1,902,975</u>	<u>\$ 1,718,986</u>

21. Government Transfers

	2019		
	Operating	Capital	Total
Federal government transfers			
Indigenous Services Canada	\$ 1,553,345	\$ 349,630	\$ 1,902,975
Health Canada	413,862	-	413,862
Canada Mortgage and Housing Corporation	16,081	-	16,081
Total	1,983,288	349,630	2,332,918
Provincial government transfers	-	-	-
Total	<u>\$ 1,983,288</u>	<u>\$ 349,630</u>	<u>\$ 2,332,918</u>

	2018		
	Operating	Capital	Total
Federal government transfers			
Indigenous Services Canada	\$ 1,184,221	\$ 534,765	\$ 1,718,986
Health Canada	9,512	-	9,512
Canada Mortgage and Housing Corporation	35,208	-	35,208
Total	1,228,941	534,765	1,763,706
Provincial government transfers	-	-	-
Total	<u>\$ 1,228,941</u>	<u>\$ 534,765</u>	<u>\$ 1,763,706</u>

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2019

22. CMHC housing restricted funds

The CMHC funding agreements require that the First Nation set aside cash in specially funded reserve bank accounts. On March 31, 2019 the reserves were underfunded by \$83,918 (2018 - \$98,820).

During the year Little Black Bear First Nation received \$134,913 as a special replacement reserve contribution from the Canada Mortgage and Housing Corporation. Management deposited this funding into the First Nation's general chequing bank account rather than into the replacement reserve bank account. During the year the First Nation spent \$33,222 of this funding on reserve and replacement expenditures.

As of the date of these statements the balance of the funding had not been transferred to the reserve and replacement account.

23. Employee benefit obligations

Vacation and overtime

The vacation and overtime liability is comprised of the vacation and overtime that employees are deferring to future years. Employees have either earned the benefits or are entitled to these benefits within the next budgetary year.

Post-employment benefits

Little Black Bear First Nation does not provide extended health, dental and life insurance benefits to retirees and their surviving spouses and therefore has no obligations with regards to post employment benefits.

Pension plan

Little Black Bear First Nation provides a defined contribution plan for eligible members of its staff. Members are required to contribute 5.5% of their salary. Little Black Bear First Nation contributes a matching portion which is directed to the member's contribution account. Little Black Bear First Nation recorded an expense during the year of \$19,658 (2018 - \$17,811) for retirement benefits.

24. Fair value

The fair value of the financial assets (except the investments), and current liabilities approximates their carrying value due to their short term nature. It is not practical to determine fair value for the investments with sufficient reliability because of the limited market for them. The fair value of the First Nation's long-term debt approximates cost due to either the short-term nature (either to term or to renewal) or has interest floating at market rates.

25. Interest rate risk

The First Nation is not exposed to significant interest rate risk on its monetary assets and current liabilities, due to their short term maturity. The First Nation is exposed to interest rate price risk on its long-term debt that has a fixed interest rate.

26. Budgeted figures

Budgeted figures are unaudited and have been provided for comparison purposes and have been derived from the estimates approved by the Little Black Bear First Nation.

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2019

27. Contingent liabilities

Little Black Bear First Nation has entered into contribution agreements with various federal government departments. Funding received under these contribution agreements is subject to repayment if the First Nation fails to comply with the terms and conditions of the agreements.

In addition, in the normal course of its operations, Little Black Bear First Nation becomes involved in legal actions. Some of these potential liabilities may become actual liabilities when one or more future events occur or fail to occur. To the extent that the future event is likely to occur, and a reasonable estimate of the loss can be made, an estimated liability is accrued and an expense recorded on Little Black Bear First Nation's financial statements.

Little Black Bear First Nation has guaranteed various loans of Wakayos Developments LP. The total amount of the loans outstanding is \$3,478,316 (2018 - \$3,595,210).

28. Economic dependence

Little Black Bear First Nation receives a major portion of its revenue pursuant to a funding arrangement with Indigenous Services Canada (ISC).

Little Black Bear First Nation
Notes to Consolidated Financial Statements
March 31, 2019

29. Expenses by object

	2019 Budget	2019 Actual	2018 Actual
Administration	\$ 97,864	\$ 95,053	\$ 106,673
Advertising, promotions, sponsorships	-	500	500
Amortization	-	143,348	175,735
Assistance - band members	263,866	260,563	206,445
Assistance - social development	312,744	310,263	337,483
Bad debts	420	1,117	4,775
Consultants and contractors	1,399,941	1,551,820	1,664,114
Cultural programs	45,465	74,687	96,703
Donation	10,000	24,438	14,570
Equipment purchases	35,472	13,279	59,081
Fuel	46,968	37,087	34,744
Graduation, awards, prizes	7,400	4,900	6,800
Honorariums	-	-	184,000
Insurance	40,114	55,789	46,321
Interest and bank charges	61,519	149,069	197,574
Investment in Wakayos Development LP	-	-	90,000
Investment in Wakayos Holdings Inc.	-	120,000	-
Janitorial services	8,400	11,125	750
Job readiness program	20,713	20,713	33,248
LBB Orchards expenses	-	45,826	35,318
Long term debt - mortgage (principle & interest)	100,311	26,690	78,555
Long term debt - mortgage principle repayment	(67,500)	(24,073)	(75,752)
Long term debt - payments (principle & interest)	-	367,198	129,472
Long term debt - principle repayment	-	(240,755)	(20,568)
NIB expenses	-	-	160,753
Professional fees	94,280	115,524	233,047
Programming expenses	15,624	16,433	-
Registration fees	2,400	5,915	4,740
Rent - equipment	-	648	3,558
Repairs and maintenance	116,927	262,157	179,055
Student allowance	116,110	94,149	111,605
Supplies	240,026	202,323	167,440
Telephone	24,500	30,128	26,639
Travel, meetings, per diems	258,685	303,986	218,075
Tuition	97,171	54,721	52,589
Utilities	20,581	25,992	23,512
Wages and benefits	833,683	763,592	385,864
Transfer to capital assets	-	(708,886)	(634,186)
	\$ 4,203,684	\$ 4,215,319	\$ 4,339,232

30. Segmented information

As previously discussed in note 2 (k) the First Nation conducts its business through reportable segments as follows:

1) **Indigenous Services Canada (ISC)**

Claims and Indian Government:

Costs associated with the negotiation, settlement and implementation of specific claims and comprehensive land claim agreements as well as special claims and self-government agreements.

Community Development:

Costs to acquire, construct, operate and maintain basic community facilities and services such as water and sewage, roads, electrification, schools, community buildings and fire protection. Also costs associated with ensuring that these facilities and community services meet recognized standards and are comparable to the services provided to nearby communities by provincial and municipal governments.

Economic Development:

Costs associated with economic development planning, proposal development, and planning and implementation of ongoing activities and one-time projects. Also costs to pursue economic objectives in areas such as the employment of community members, the development of community-owned and community member businesses, the development of land and resources under community control, access to economic opportunities on land and resources beyond community control, investment promotion, and research and advocacy.

Education:

Costs to support First Nation and Inuit communities in expressing, preserving, developing and promoting their cultural heritage, through the establishment and operation of First Nation and Inuit cultural education centres and programs. Costs to provide eligible students living on reserve and eligible Inuit with elementary/secondary education programs and services including instructional services in federal, provincial, band-operated schools, or a private/independent school (recognized by the province in which the school is located as an elementary/secondary institution), and student support services such as transportation, accommodation, guidance and counselling services. Costs associated with ISC's First Nations and Inuit Youth Employment Strategy to develop and enhance essential employability skills, such as communication, problem solving, and working with others, expose youth to a variety of career options, and promote the benefits of education as being key to labor market participation. Also, costs to support eligible First Nation and Inuit students to access education opportunities at the post-secondary level and supports the development and delivery of college and university level courses for First Nation and Inuit students, and research and development on First Nation and Inuit education. Costs for the provision of special education services and programs and costs to provide internet access, information technology equipment, technical support and training to students and school staff.

Indian Government Support:

Costs to support the further development of competent, stable, legitimate, and accountable community governments by strengthening First Nations and Inuit governance and by funding initiatives which address needs in the areas of professional and institutional development at the local level and at the level of emerging regional and national organizations. Also, costs to enable tribal councils to provide advisory services such as financial management, band government, economic development, community planning, technical services to the member First Nations and to defray the costs of administering programs on behalf of member communities and to provide funding for equivalent advisory services to large First Nations which are not affiliated with a tribal council.

30. Segmented information, continued

Land Management:

Costs associated to the administration of land transactions on designated and non-designated lands under sections 53 and 60 of the Indian Act.

Social Development:

First Nations people, like other Canadian citizens, are responsible for managing their own affairs and maintaining themselves to the extent that their resources permit. Some individuals and families are unable to provide for themselves and their dependents. Situations therefore exist in which assistance must be available to community members in need. Income Assistance is one type of income supplement available to eligible persons. Other income supports include Old Age Security, Child Tax Benefits, etc.

Registration and Membership:

Costs associated with the maintenance of the Indian Register, a record of everyone who is registered as an Indian under the Indian Act.

Governance and Institutions of Government:

Costs associated with Governance and Institution of Government activities.

2) Health Programs (FNIHB)

Health Canada provides funding for costs associated with the development of safe and healthy communities in the following areas:

Children and Youth; Mental Health and Addictions; Chronic Disease and Injury Prevention; Communicable Disease Control; Environmental Health and Research Component; Primary Care; Non-Insured Health Benefits; Health Governance and Infrastructure; Capital; Treatment Centres; Aboriginal Health Transition Fund; Headquarter projects.

3) Canada Mortgage and Housing Corporation (CMHC)

Non-Profit On-Reserve Housing Program (Section 95); Residential Rehabilitation Assistance Program (RRAP); Home Adaptations for Seniors' Independence Program (HASI); Shelter Enhancement Program; Housing Internship Initiative for First Nations and Inuit Youth

4) Band programs

Other programs that vary based on own source revenue. These could include First Nations Trust, Tribal Council, CDC, Band Trust Funds and other business ventures. These outside revenue sources are used to fund programs such as recreational or cultural activities for the benefit of membership that are not funded by government agencies.

Schedule #1
Little Black Bear First Nation
Community Development
Schedule of Operations
For the year ended March 31, 2019

	2019 Budget	2019 Actual	2018 Actual
Revenue			
Indigenous Services Canada - fixed contribution	\$ 182,587	\$ 188,536	\$ 203,589
Indigenous Services Canada - set contribution	-	-	12,951
Indigenous Services Canada - flexible contribution	392,130	392,130	158,630
Health Canada	200,000	200,000	-
CMHC	-	-	6,333
FHQ Tribal Council	-	-	(604)
Loan proceeds	500,000	-	-
Deferred revenue - prior year	80,000	98,300	249,918
Deferred revenue - current year	-	(71,965)	(98,300)
	1,354,717	807,001	532,517
Expenses			
Administration	24,000	21,559	9,952
Consultants and contractors	951,586	953,043	813,202
Equipment purchases	28,800	7,684	-
Fuel	19,768	12,807	23,100
Insurance	20,620	18,438	19,636
Interest on long term debt	-	6,550	-
Interest and bank charges	500	321	-
Rent - equipment	-	648	3,558
Repairs and maintenance	32,021	70,147	82,354
Supplies	124,816	44,044	40,936
Telephone	4,100	1,372	568
Travel, meetings, per diems	23,400	23,669	15,076
Utilities	18,095	23,223	20,635
Wages and benefits	93,353	110,886	49,797
Transfer to capital assets	-	(708,886)	(565,444)
	1,341,059	585,505	513,370
Current surplus before other items	13,658	221,496	19,147
Other items			
Unexpended funds transferred to deferred revenue	-	(84,118)	-
Current surplus before transfers	13,658	137,378	19,147
Transfers			
Transfer - Amortization	(1,200)	(66,988)	(62,213)
Current surplus (deficit)	\$ 12,458	\$ 70,390	\$ (43,066)

The accompanying notes are an integral part of the financial statements

Schedule #2
Little Black Bear First Nation
Economic Development
Schedule of Operations
For the year ended March 31, 2019

	2019 Budget	2019 Actual	2018 Actual
Revenue			
Indigenous Services Canada - fixed contribution	\$ 39,600	\$ 39,600	\$ 40,000
FHQ Tribal Council	34,989	34,989	34,989
Land leases (flowed through Wakayos Holdings Inc.)	-	172,785	163,247
Other revenue	150,000	81,520	4,800
	224,589	328,894	243,036
Expenses			
Consultants and contractors	108,586	142,591	71,002
Fuel	4,000	4,000	-
Insurance	640	-	-
LBB Orchards expenses	-	45,826	35,318
Long term debt - payments (principle & interest)	-	248,452	106,600
Long term debt - principle repayment	-	(150,161)	-
Professional fees	-	30,804	21,702
Repairs and maintenance - other	4,800	-	-
Supplies	34,800	30,318	(542)
Travel, meetings, per diems	1,200	13,128	19,325
Wages and benefits	130,563	93,309	-
	284,589	458,267	253,405
Current deficit before transfers	(60,000)	(129,373)	(10,369)
Transfers			
Transfer - Other Programs	-	-	10,000
Current deficit	\$ (60,000)	\$ (129,373)	\$ (369)

The accompanying notes are an integral part of the financial statements

Schedule #3
Little Black Bear First Nation
Education
Schedule of Operations
For the year ended March 31, 2019

	2019 Budget	2019 Actual	2018 Actual
Revenue			
Indigenous Services Canada - fixed contribution	\$ 420,080	\$ 431,167	\$ 416,891
FHQ Tribal Council	5,472	5,472	5,472
	425,552	436,639	422,363
Expenses			
Administration	29,426	29,426	67,811
Consultants and contractors	60,365	65,629	48,020
Cultural programs	15,882	20,899	11,182
Fuel	23,200	20,280	11,644
Graduation, awards, prizes	7,400	4,900	6,800
Insurance	3,600	2,897	2,959
Long term debt - payments (principle & interest)	-	7,196	22,872
Long term debt - principle repayment	-	(7,017)	(20,568)
Registration fees	2,400	100	-
Repairs and maintenance	20,106	20,449	13,941
Student allowance	116,110	94,149	111,605
Supplies	25,263	38,605	22,191
Telephone	3,000	3,000	-
Travel, meetings, per diems	14,602	32,275	13,564
Tuition	97,171	54,721	52,589
Vehicle/equipment purchases	872	178	13,450
Wages and benefits	41,155	49,406	22,789
Transfer to capital assets	-	-	(13,450)
	460,552	437,093	387,399
Current surplus (deficit) before transfers	(35,000)	(454)	34,964
Transfers			
Transfer - Amortization	-	(5,495)	(27,595)
Current surplus (deficit)	\$ (35,000)	\$ (5,949)	\$ 7,369

The accompanying notes are an integral part of the financial statements

Schedule #4
Little Black Bear First Nation
Indian Government Support
Schedule of Operations
For the year ended March 31, 2019

	2019 Budget	2019 Actual	2018 Actual
Revenue			
Indigenous Services Canada - grant contribution	\$ 228,660	\$ 304,638	\$ 306,780
Indigenous Services Canada - fixed contribution	32,370	33,268	14,856
Indigenous Services Canada - set contribution	9,853	11,608	19,648
Indigenous Services Canada - flexible contribution	10,000	10,000	-
ISC - current year receivable (payable)	-	2,592	660
FHQ Tribal Council	-	5,063	-
Other revenue	118,659	50,208	18,716
Administration fees - internal allocation	86,740	82,494	80,590
	486,282	499,871	441,250
Expenses			
Administration	370	-	-
Advertising, promotions, sponsorships	-	500	500
Assistance - general	23,066	216	577
Bad debts	-	1,117	4,775
Consultants and contractors	141,800	106,939	118,097
Donation	10,000	24,438	14,570
Equipment purchases	5,800	5,267	6,731
Honorariums	-	-	183,250
Interest and bank charges	60,399	146,165	193,709
Interest on long term debt	-	21,423	-
Janitorial services	-	1,725	300
Professional fees	45,000	38,320	146,311
Registration fees	-	700	-
Repairs and maintenance	12,500	50	280
Supplies	15,000	7,316	31,483
Telephone	15,000	13,056	12,671
Travel, meetings, per diems	129,000	151,099	53,288
Wages and benefits	394,006	372,726	157,070
Transfer to capital assets	-	-	(3,550)
	851,941	891,057	920,062
Current deficit before other items	(365,659)	(391,186)	(478,812)
Other items			
Unexpended funds transferred to deferred revenue	-	(6,407)	-
Current deficit before transfers	(365,659)	(397,593)	(478,812)

The accompanying notes are an integral part of the financial statements

Schedule #4, continued
Little Black Bear First Nation
Indian Government Support
Schedule of Operations
For the year ended March 31, 2019

	2019 Budget	2019 Actual	2018 Actual
Transfers			
Transfer - Other Programs	-	420,000	55,000
Transfer - Social Development	-	-	(18,000)
Transfer - Amortization	-	(1,833)	(1,833)
Current surplus (deficit)	\$ (365,659)	\$ 20,574	\$ (443,645)

The accompanying notes are an integral part of the financial statements

Schedule #5
Little Black Bear First Nation
Lands Management
Schedule of Operations
For the year ended March 31, 2019

	2019 Budget	2019 Actual	2018 Actual
Revenue			
Indigenous Services Canada - fixed contribution	\$ 111,991	\$ 111,991	\$ 65,591
Indigenous Services Canada - set contribution	-	-	65,034
Other revenue	-	-	1,487
Unexpended funds transferred - prior year	-	-	20,675
	111,991	111,991	152,787
Expenses			
Administration	6,560	6,560	-
Consultants and contractors	18,654	110,738	54,098
Equipment purchases	-	150	38,900
Honorariums	-	-	750
Insurance	-	510	507
Professional fees	46,400	46,400	65,034
Repairs and maintenance - other	-	21,428	12,309
Supplies	-	7,253	21,142
Telephone	2,400	-	-
Transfer to capital assets	-	-	(51,742)
Travel, meetings, per diems	7,200	7,406	8,999
Wages and benefits	30,777	-	-
	111,991	200,445	149,997
Current surplus (deficit) before transfers	-	(88,454)	2,790
Transfers			
Transfer - Amortization	-	(830)	(4,314)
Current deficit	\$ -	\$ (89,284)	\$ (1,524)

The accompanying notes are an integral part of the financial statements

Schedule #6
Little Black Bear First Nation
Social Development
Schedule of Operations
For the year ended March 31, 2019

	2019 Budget	2019 Actual	2018 Actual
Revenue			
Indigenous Services Canada - fixed contribution	\$ 37,522	\$ 37,522	\$ 33,221
Indigenous Services Canada - flexible contribution	349,923	334,923	376,135
	387,445	372,445	409,356
Expenses			
Administration	7,655	7,655	-
Assistance - social development	312,744	310,263	337,483
Consultants and contractors	3,600	23,485	7,403
Interest and bank charges	120	2,020	1,829
Job readiness program	20,713	20,713	33,248
Repairs and maintenance	5,300	8,000	5,600
Supplies	2,934	4,017	868
Travel, meetings, per diems	6,483	6,018	5,141
Wages and benefits	41,896	41,530	46,782
	401,445	423,701	438,354
Current deficit before transfers	(14,000)	(51,256)	(28,998)
Transfers			
Transfer - Indian Government Support	-	-	18,000
Current deficit	\$ (14,000)	\$ (51,256)	\$ (10,998)

The accompanying notes are an integral part of the financial statements

Schedule #7
Little Black Bear First Nation
Indian Registration
Schedule of Operations
For the year ended March 31, 2019

	2019 Budget	2019 Actual	2018 Actual
Revenue			
Indigenous Services Canada - fixed contribution	\$ 5,000	\$ 5,000	\$ 5,000
Expenses			
Consultants and contractors	8,600	11,650	8,100
Supplies	1,000	200	915
Travel, meetings, per diems	1,800	1,245	1,786
	11,400	13,095	10,801
Current deficit	\$ (6,400)	\$ (8,095)	\$ (5,801)

The accompanying notes are an integral part of the financial statements

Schedule #8
Little Black Bear First Nation
Community Health
Schedule of Operations
For the year ended March 31, 2019

	2019 Budget	2019 Actual	2018 Actual
Revenue			
Health Canada	\$ 209,834	\$ 213,862	\$ 9,512
File Hills Health	-	-	188,525
FHQ Tribal Council	86,628	163,628	87,628
Deferred revenue - current year	-	(68,391)	-
	296,462	309,099	285,665
Expenses			
Administration	20,673	20,673	19,580
Consultants and contractors	56,750	79,445	79,057
Cultural programs	29,583	26,309	23,048
Janitorial services	8,400	9,400	450
Programming expenses	15,624	16,433	-
Registration fees	-	100	-
Repairs and maintenance	2,800	1,240	2,722
Supplies	33,213	36,269	27,570
Travel, meetings, per diems	25,000	29,442	21,530
Utilities	2,486	2,769	2,877
Wages and benefits	101,933	95,734	109,226
	296,462	317,814	286,060
Current deficit	\$ -	\$ (8,715)	\$ (395)

The accompanying notes are an integral part of the financial statements

Schedule #9
Little Black Bear First Nation
CMHC
Schedule of Operations
For the year ended March 31, 2019

	2019 Budget	2019 Actual	2018 Actual
Revenue			
CMHC	\$ 63,145	\$ 150,994	\$ 28,875
CMHC - rental income	57,300	-	18,920
Other revenue	-	8	15
	120,445	151,002	47,810
Expenses			
Administration	9,180	9,180	9,180
Bad debts	420	-	-
Consultants and contractors	20,000	14,975	9,715
Insurance	15,254	33,944	23,219
Interest and bank charges	500	563	2,036
Long term debt - mortgage (principle & interest)	100,311	26,690	78,555
Long term debt - mortgage principle repayment	(67,500)	(24,073)	(75,752)
Professional fees	2,880	-	-
Repairs and maintenance	39,400	140,844	61,850
Supplies	-	29,131	12,200
Travel, meetings, per diems	-	-	555
	120,445	231,254	121,558
Current deficit before transfers	-	(80,252)	(73,748)
Transfers			
Transfer - Amortization	-	(68,202)	(79,780)
Current deficit	\$ -	\$ (148,454)	\$ (153,528)

The accompanying notes are an integral part of the financial statements

Schedule #10
Little Black Bear First Nation
Other Programs
Schedule of Operations
For the year ended March 31, 2019

	2019 Budget	2019 Actual	2018 Actual
Revenue			
Trust funds held by federal government	\$ -	\$ 50,510	\$ 55,256
First Nations Trust	200,000	195,965	199,627
Yorkton Tribal Council Child and Family Services	-	607,629	-
Living Sky Community Development Corporation	20,000	26,198	31,932
Gains (losses) in related business entities	-	(442,689)	(333,432)
LBB Coffee Franchise LP - drawings	-	149,900	60,000
Keseechiwan Holdings LP dividend	60,000	60,000	60,000
LBB Gas Bar & Convenience LP - drawings	600,000	635,000	750,000
Other revenue	200,000	33,050	175,618
	1,080,000	1,315,563	999,001
Expenses			
Administration	-	-	150
Assistance - band members	240,800	260,347	205,868
Consultants and contractors	30,000	43,325	455,420
Cultural programs	-	27,479	62,473
Investment in Wakayos Development LP	-	-	90,000
Investment in Wakayos Holdings Inc.	-	120,000	-
NIB expenses	-	-	160,753
Registration fees	-	5,015	4,740
Supplies	3,000	5,163	10,676
Telephone	-	12,700	13,400
Travel, meetings, per diems	50,000	39,704	78,810
Wages and benefits	-	-	200
	323,800	513,733	1,082,490
Current surplus (deficit) before transfers	756,200	801,830	(83,489)
Transfers			
Transfer - Indian Government Support	-	(420,000)	(55,000)
Transfer - Economic Development	-	-	(10,000)
Current surplus (deficit)	\$ 756,200	\$ 381,830	\$ (148,489)

The accompanying notes are an integral part of the financial statements

Schedule #11
Little Black Bear First Nation
Amortization
Schedule of Operations
For the year ended March 31, 2019

	2019 Budget	2019 Actual	2018 Actual
Revenue	\$ -	\$ -	\$ -
Expenses			
Community Buildings	-	26,940	36,541
Roads and Bridges	-	31,246	16,870
Renovations	-	8,802	8,802
Education	-	5,495	27,595
Indian Government Support	-	1,833	1,833
CMHC Housing Operations	-	68,202	79,780
Lands Management	-	830	4,314
	-	143,348	175,735
Current deficit before transfers	-	(143,348)	(175,735)
Transfers			
Transfer - Programs	-	143,348	175,735
Current surplus	\$ -	\$ -	\$ -

The accompanying notes are an integral part of the financial statements