

**Carry the Kettle Nakoda Nation**  
**Consolidated Financial Statements**  
*March 31, 2021*

# Carry the Kettle Nakoda Nation

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For the year ended March 31, 2021

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## Management's Responsibility

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To the Members of Carry the Kettle Nakoda Nation

The accompanying consolidated financial statements of Carry the Kettle Nakoda Nation (the "Nation") are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Carry the Kettle Nakoda Nation Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the Nation's external auditors.

MNP LLP, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the consolidated financial statements and report directly to the members; their report follows. The external auditors have full and free access to, and may meet periodically and separately with, both the Council and management to discuss their audit findings.

April 20, 2023

"Original Signed By Harriet Walker"

Director of Finance

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To the Members of Carry the Kettle Nakoda Nation:

### Disclaimer of Opinion

We were engaged to audit the consolidated financial statements of Carry the Kettle Nakoda Nation (the "Nation"), which comprise the statement of consolidated financial position as at March 31, 2021, and the consolidated statements of operations and accumulated surplus, changes in net financial assets, cash flows and the related schedules for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

We do not express an opinion on the accompanying consolidated financial statements of the Nation. Because of the significance of the matters described in the Basis for Disclaimer of Opinion section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these consolidated financial statements.

### Basis for Disclaimer of Opinion

Management was unable to provide sufficient appropriate audit evidence to support a significant number of transactions which were recorded as expenses, revenues, accounts payable or accounts receivable. We are unable to satisfy ourselves that all revenue and expenditures transactions were proper and authorized, nor that they are properly classified in appropriate segments or by object. Further we were unable to obtain sufficient appropriate audit evidence for Nakoda Development Corporation which is consolidated in the financial statements. As a result of these matters, we were unable to determine whether any adjustments might have been necessary in respect of recorded or unrecorded revenues and expenses and the components making up the statements of financial position, operations and accumulated surplus, changes in net financial assets and cash flows.

### Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Nation's financial reporting process.

### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our responsibility is to conduct an audit of the Nation's consolidated financial statements in accordance with Canadian generally accepted auditing standards and to issue an auditor's report. However, because of the matters described in the Basis for Disclaimer of Opinion section of our report, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these consolidated financial statements.

We are independent of the Nation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Regina, Saskatchewan

April 20, 2023

*MNP LLP*

Chartered Professional Accountants

# Carry the Kettle Nakoda Nation

## Consolidated Statement of Financial Position

*As at March 31, 2021*

|  | <b>2021</b>       | <b>2020</b> |
|--|-------------------|-------------|
| <b>Financial assets</b>  |                   |             |
| <b>Current</b>   |                   |             |
| Cash resources   | <b>1,145,612</b>  | 7,396,284   |
| Accounts receivable (Note 3)   | <b>605,110</b>    | 631,028     |
| Portfolio investments (Note 4)                                       | <b>60,000</b>     | 60,000      |
| Advances to Nakota Junction Convenience Store Inc. (Note 5)          | <b>218,948</b>    | 189,920     |
| Restricted cash (Note 6)   | <b>4,061,284</b>  | 2,193,035   |
|  | <b>6,090,954</b>  | 10,470,267  |
| <b>Restricted cash (Note 6)</b>                                      | <b>742,414</b>    | 580,655     |
| <b>Investment in Nakota Junction Convenience Store Inc. (Note 7)</b> | <b>657,324</b>    | 146,479     |
| <b>Funds held in trust (Note 8)</b>                                  | <b>13,208,027</b> | 14,606,702  |
| <b>Total financial assets</b>  | <b>20,698,719</b> | 25,804,103  |

*The accompanying notes are an integral part of these financial statements*

**Carry the Kettle Nakoda Nation**  
**Consolidated Statement of Financial Position**  
*As at March 31, 2021*

|  | <b>2021</b>       | <b>2020</b> |
|--|-------------------|-------------|
| <b>Liabilities</b>                                     |                   |             |
| <b>Current</b>   |                   |             |
| Accounts payable and accruals                          | <b>707,771</b>    | 1,070,600   |
| Deferred revenue (Note 10)                             | <b>7,129,276</b>  | 10,146,651  |
| Current portion of long-term debt (Note 11)            | <b>714,494</b>    | 722,652     |
| Current portion of capital lease obligations (Note 12) | <b>59,814</b>     | 56,368      |
|  | <b>8,611,355</b>  | 11,996,271  |
| <b>Long-term debt (Note 11)</b>                        | <b>7,020,702</b>  | 6,332,302   |
| <b>Capital lease obligations (Note 12)</b>             | <b>172,001</b>    | 231,816     |
| <b>Total liabilities</b>                               | <b>15,804,058</b> | 18,560,389  |
| <b>Net financial assets</b>                            | <b>4,894,661</b>  | 7,243,714   |
| <b>Contingent liabilities (Note 21)</b>                |                   |             |
| <b>Non-financial assets</b>                            |                   |             |
| Tangible capital assets (Note 14) (Schedule 1)         | <b>46,192,675</b> | 41,632,781  |
| Prepaid expenses                                       | <b>5,758</b>      | 5,758       |
| <b>Total non-financial assets</b>                      | <b>46,198,433</b> | 41,638,539  |
| <b>Accumulated surplus</b>                             | <b>51,093,094</b> | 48,882,253  |

**Approved on behalf of the Council**

|   |                   |   |                   |
|---|-------------------|---|-------------------|
| <u>"Original Signed By Chief Scott Eashappie"</u> | <b>Chief</b>      | <u>"Original Signed By Dwayne Thompson"</u> | <b>Councillor</b> |
| <u>"Original Signed By Shawn Spencer"</u>         | <b>Councillor</b> | <u>"Original Signed By Lucy Musqua"</u>     | <b>Councillor</b> |
| <u>"Original Signed By Brady O'Watch"</u>         | <b>Councillor</b> | <u>"Original Signed By Tamara Thompson"</u> | <b>Councillor</b> |
|   |                   | <u>"Original Signed By Morris Pasap"</u>    | <b>Councillor</b> |

# Carry the Kettle Nakoda Nation

## Consolidated Statement of Operations and Accumulated Surplus

*For the year ended March 31, 2021*

|  | Schedules | 2021<br>Budget<br>(Note 24) | 2021              | 2020              |
|--|-----------|-----------------------------|-------------------|-------------------|
| <b>Revenue</b>   |           |                             |                   |                   |
| Indigenous Services Canada (Note 19)   |           | 11,294,733                  | 18,202,618        | 13,579,727        |
| First Nations and Inuit Health Branch (Note 20)                                |           | 2,561,429                   | 2,270,644         | 2,470,391         |
| Canada Mortgage and Housing Corporation  |           | -                           | 298,119           | 199,662           |
| Other  |           | 1,200,151                   | 1,297,346         | 766,493           |
| Lease income   |           | -                           | 1,111,667         | 1,393,809         |
| Prevention   |           | -                           | 727,152           | -                 |
| Taxation   |           | 683,138                     | 712,333           | 714,330           |
| First Nations Trust  |           | 1,584,852                   | 638,192           | 878,145           |
| FHQ Tribal Council   |           | 425,141                     | 490,844           | 697,640           |
| Donations and sponsorships   |           | -                           | 252,559           | 294,375           |
| Royalties  |           | -                           | 220,579           | 226,416           |
| Interest income  |           | 1,210,000                   | 174,909           | 276,287           |
| Insurance proceeds   |           | -                           | 7,500             | 88,180            |
| Rental income  |           | -                           | 68,181            | 42,343            |
| Keseechiwan Holdings Limited Partnership                                       |           | 119,829                     | 60,000            | 120,000           |
| Tribal council   |           | -                           | 59,416            | -                 |
| Painted Hand Community Development Corporation                                 |           | 60,000                      | 53,772            | 46,766            |
| Earnings from investment in Nakota Junction Convenience Store Inc.<br>(Note 7) |           | -                           | 35,845            | 15,569            |
| Venture opportunities - revenue sharing  |           | 1,740,000                   | 26,938            | 1,118,505         |
| Contributions  |           | -                           | -                 | 1,500,504         |
|  |           | <b>20,879,273</b>           | <b>26,708,614</b> | <b>24,429,142</b> |
| <b>Program expenses</b>  |           |                             |                   |                   |
| Land Claims  | 3         | -                           | 820,781           | 464,295           |
| Community Development  | 4         | 2,718,234                   | 4,549,051         | 7,816,713         |
| Economic Development   | 5         | 10,000                      | 225,511           | 306,057           |
| Education  | 6         | 4,725,111                   | 5,263,584         | 4,126,458         |
| Government Support   | 7         | 2,121,930                   | 2,468,284         | 2,765,491         |
| Land Management  | 8         | 408,471                     | 665,271           | 313,190           |
| Social Development   | 9         | 3,551,089                   | 2,814,386         | 2,582,931         |
| Membership   | 10        | 49,431                      | 24,771            | 42,763            |
| Health   | 11        | 2,353,444                   | 3,317,898         | 2,926,384         |
| Other Programs   | 12        | 3,483,636                   | 4,493,180         | 3,697,293         |
|  |           | <b>19,421,346</b>           | <b>24,642,717</b> | <b>25,041,575</b> |
| <b>Surplus (deficit) before other items</b>                                    |           | <b>1,457,927</b>            | <b>2,065,897</b>  | <b>(612,433)</b>  |
| <b>Other income (expense)</b>  |           |                             |                   |                   |
| Gain on disposal of capital assets   |           | -                           | 144,944           | 105,486           |
| Valuation loss on investments  |           | -                           | -                 | (149,860)         |
|  |           | <b>-</b>                    | <b>144,944</b>    | <b>(44,374)</b>   |
| <b>Surplus (deficit)</b>   |           | <b>1,457,927</b>            | <b>2,210,841</b>  | <b>(656,807)</b>  |
| <b>Accumulated surplus, beginning of year</b>                                  |           | <b>48,882,253</b>           | <b>48,882,253</b> | <b>49,539,060</b> |
| <b>Accumulated surplus, end of year (Note 15)</b>                              |           | <b>50,340,180</b>           | <b>51,093,094</b> | <b>48,882,253</b> |

The accompanying notes are an integral part of these financial statements

# Carry the Kettle Nakoda Nation

## Consolidated Statement of Changes in Net Financial Assets

*For the year ended March 31, 2021*

|  | <b>2021<br/>Budget<br/>(Note 24)</b> | <b>2021</b>        | <b>2020</b> |
|--|--------------------------------------|--------------------|-------------|
| <b>Annual (deficit) surplus</b>                    | <b>1,457,927</b>                     | <b>2,210,841</b>   | (656,807)   |
| Purchases of tangible capital assets               | <b>(200,000)</b>                     | <b>(6,138,398)</b> | (3,553,783) |
| Amortization of tangible capital assets            | <b>15,000</b>                        | <b>1,567,017</b>   | 1,486,619   |
| (Gain) loss on disposal of tangible capital assets | -                                    | <b>(144,944)</b>   | (105,486)   |
| Write off of tangible capital assets               | -                                    | <b>1,719</b>       | 199,526     |
| Proceeds of disposal of tangible capital assets    | -                                    | <b>154,712</b>     | 135,413     |
| Acquisition of prepaid expenses                    | -                                    | -                  | (5,758)     |
| Use of prepaid expenses                            | -                                    | -                  | 24,913      |
|  | -                                    | -                  | 19,155      |
| <b>(Decrease) increase in net financial assets</b> | <b>1,272,927</b>                     | <b>(2,349,053)</b> | (2,475,363) |
| <b>Net financial assets, beginning of year</b>     | <b>7,243,714</b>                     | <b>7,243,714</b>   | 9,719,077   |
| <b>Net financial assets, end of year</b>           | <b>8,516,641</b>                     | <b>4,894,661</b>   | 7,243,714   |

*The accompanying notes are an integral part of these financial statements*

**Carry the Kettle Nakoda Nation**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2021*

|   | 2021               | 2020             |
|---|--------------------|------------------|
| <b>Cash provided by (used for) the following activities</b>               |                    |                  |
| <b>Operating activities</b>   |                    |                  |
| Surplus (deficit)   | 2,210,841          | (656,807)        |
| Non-cash items  |                    |                  |
| Amortization  | 1,567,017          | 1,486,619        |
| Bad debts   | 437,073            | 180,769          |
| Gain on disposal of tangible capital assets                               | (144,944)          | (105,486)        |
| Earnings from investment in Nakota Junction Convenience Store Inc.        | (35,845)           | (15,569)         |
| Valuation loss on investments   | -                  | 149,860          |
| Contributions   | -                  | (1,500,504)      |
| Write-off of tangible capital assets                                      | 1,719              | 41,525           |
|   | 4,035,861          | (419,593)        |
| Changes in working capital accounts                                       |                    |                  |
| Accounts receivable   | (411,160)          | 1,225,193        |
| Prepaid expenses  | -                  | 19,155           |
| Accounts payable and accruals   | (362,824)          | (468,863)        |
| Deferred revenue  | (3,017,375)        | 9,045,366        |
|   | 244,502            | 9,401,258        |
| <b>Financing activities</b>   |                    |                  |
| Advances of long-term debt  | 1,402,894          | 713,494          |
| Repayment of long-term debt   | (722,652)          | (681,260)        |
| Repayment of capital lease obligations                                    | (56,369)           | (22,517)         |
|   | 623,873            | 9,717            |
| <b>Capital activities</b>   |                    |                  |
| Purchases of tangible capital assets                                      | (6,138,398)        | (1,742,579)      |
| Proceeds of disposal of tangible capital assets                           | 154,712            | 135,413          |
|   | (5,983,686)        | (1,607,166)      |
| <b>Investing activities</b>   |                    |                  |
| Portfolio investments   | -                  | 26,526           |
| Net advances to Nakota Junction Convenience Store Inc.                    | (29,028)           | -                |
| Increase in restricted cash   | (2,030,008)        | (2,346,797)      |
| Decrease in funds held in trust   | 1,398,675          | 509,493          |
| Cash acquired on consolidation of Nakota Developments Limited Partnership | -                  | 297,454          |
| Contribution to Nakota Junction Convenience Store Inc.                    | (475,000)          | -                |
|   | (1,135,361)        | (1,513,324)      |
| <b>(Decrease) increase in cash resources</b>                              | <b>(6,250,672)</b> | <b>6,290,485</b> |
| <b>Cash resources, beginning of year</b>                                  | <b>7,396,284</b>   | <b>1,105,799</b> |
| <b>Cash resources, end of year</b>  | <b>1,145,612</b>   | <b>7,396,284</b> |

The accompanying notes are an integral part of these financial statements

# Carry the Kettle Nakoda Nation

## Notes to the Consolidated Financial Statements

*For the year ended March 31, 2021*

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### 1. Operations

The Carry the Kettle Nakoda Nation (the "Nation") is located in the province of Saskatchewan, and provides various services to its members. Carry the Kettle Nakoda Nation includes the Nation's members, government and all related entities that are accountable to the Nation and are controlled by the Nation.

During the year, there was a continuance of the global outbreak of COVID-19 (coronavirus), which has had a significant impact on organizations and businesses through the restrictions put in place by the Canadian, provincial and municipal governments regarding travel, operations and isolation/quarantine orders. At this time, it is unknown the extent of the impact the COVID-19 outbreak may have on the Nation as this will depend on future developments that are highly uncertain and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the duration of the outbreak, including the duration of travel restrictions, business closures or disruptions, and quarantine/isolation measures that are currently, or may be put, in place by Canada and other countries to fight the virus. The Nation has received additional government assistance to compensate for shortfall in other revenue streams, which has allowed the Nation to execute a pandemic response.

### 2. Significant accounting policies

These financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

#### **Reporting entity**

The financial statements consolidate the financial activities of all entities and departments comprising the Nation reporting entity, except for Nation business entities.

The Nation has consolidated the assets, liabilities, revenue and expenses of the following entities and departments:

- Carry the Kettle Nakoda Nation
- Carry the Kettle Nakoda Nation CMHC Housing
- Ceg' A Kin Employment Services Inc.
- Nakoda Developments Corporation

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

Carry the Kettle Nakoda Nation business entities, owned or controlled by the Nation's Council but not dependent on the Nation for their continuing operations, are included in the financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent that the business entity accounting principles are not adjusted to conform to those of the Nation. Thus, the Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received. Entities accounted for by the modified equity basis include:

- Nakota Junction Convenience Store Inc.

A separate audit is performed on the above entity's financial statements. The Nation owns 100% of Nakota Junction Convenience Store Inc.

#### **Basis of presentation**

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

#### **Cash resources**

Cash resources include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

**Carry the Kettle Nakoda Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**2. Significant accounting policies** *(Continued from previous page)*

**Portfolio investments**

Long-term investments in entities that are not owned, controlled or influenced by the Nation reporting entity are accounted for using the cost method. They are recorded at cost, less any provision for other than temporary impairment.

**Funds held in Ottawa Trust Fund**

Funds held in trust on behalf of Nation members by the Government of Canada in the Ottawa Trust Fund. Trust moneys consist of:

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other Nation tangible capital assets; and
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

**Tangible capital assets**

Tangible capital assets are initially recorded at cost based on historical cost accounting records. Contributed tangible assets are recorded at their fair value at the date of contribution.

When conditions indicate that a tangible capital asset no longer contributes to the Nation's ability to provide goods and services, or that the value of future economic benefits associated with a tangible capital asset is less than its net book value, the Nation reduces the cost of the asset to reflect the decline in its value. Write-downs of tangible capital assets are not reversed.

**Capital lease**

A lease that transfers substantially all of the benefits and risks of ownership is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation is recorded at the present value of the minimum lease payments. Assets under capital leases are amortized on the straight-line basis, over their estimated useful lives. All other leases are accounted for as operating leases and rental payments are expensed as incurred.

**Amortization**

Tangible capital assets are amortized annually using the following methods at rates intended to amortize the cost of the assets over their estimated useful lives:

|                         | <b>Method</b> | <b>Rate</b> |
|-------------------------|---------------|-------------|
| Buildings               | straight-line | 10-25 years |
| Housing                 | straight-line | 25 years    |
| Vehicles                | straight-line | 4-10 years  |
| Equipment               | straight-line | 4-10 years  |
| Infrastructure          | straight-line | 40 years    |
| Computers               | straight-line | 3-4 years   |
| Furniture and equipment | straight-line | 5 years     |

**Intangible assets**

The Nation owns mineral rights, water resources and crown lands inherited from the Crown. These items are not recognized in the Nation's financial statements in accordance with PS 1200 *Financial Statement Presentation*.

**2. Significant accounting policies** *(Continued from previous page)*

**Asset classification**

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

**Net financial assets**

The Nation's financial statements are presented so as to highlight net financial assets as the measurement of financial position. The net financial assets of the Nation is determined by its financial assets less its liabilities. Net financial assets combined with non-financial assets comprise a second indicator of financial position, accumulated surplus.

**Liability for contaminated sites**

A liability for remediation of contaminated sites is recognized at the best estimate of the amount required to remediate the contaminated sites when contamination exceeding an environmental standard exists, the Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at year end.

At each financial reporting date, the Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made. No liability for contaminated sites exists as at March 31, 2021.

**Revenue recognition**

**Government Transfers**

The Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

**Non-government funding**

Revenue is recognized as it becomes available under the terms of applicable funding agreements. Funding received under funding arrangements that relate to a subsequent fiscal period are reflected as deferred revenue on the statement of financial position in the year of receipt.

**Tax revenue**

The Nation recognizes taxes as assets and revenue when they meet the definition of an asset; are authorized by a legislature, council, or legislative convention; and the taxable event has occurred.

Corporate tax revenue is initially measured based on the taxable assessment and approved mill rate bylaws. The related tax receivable is initially recognized at its realizable value at the date of acquisition. At each financial statement date, the Nation evaluates the tax receivable for collectibility and records a valuation allowance to reflect the tax receivable at its net recoverable amount, if necessary.

**Other revenue**

Rental revenue is recognized over the rental term. Investment income is recognized as it is earned. Donations and sponsorships are recognized when approved and collectibility is reasonably assured. Other revenue are earned from other services provided by the Nation and are recognized when the service has been provided.

# Carry the Kettle Nakoda Nation

## Notes to the Consolidated Financial Statements

*For the year ended March 31, 2021*

### 2. Significant accounting policies *(Continued from previous page)*

#### **Measurement uncertainty**

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable and advances to Nakota Junction Convenience Store Inc. are stated after evaluation as to their collectibility and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of tangible capital assets. Liabilities for contaminated sites are estimated based on the best information available regarding potentially contaminated sites that the Nation is responsible for. Legal contingencies are based on estimates provided by the Nation's legal counsel when the settlement is probable and the amount can be reasonably measured.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

#### **Employee future benefits**

The Nation's employee future benefit program consists of a defined contribution pension plan.

The Nation contributions are 3% - 9% of the individuals annual salary depending on which policy the employee has chosen. The Nation will contribute 50% of the pension amount, with the employee contributing the remaining 50%.

The Nation's obligation to the plan is limited to the monthly required contributions. Nation contributions to the defined contribution plan are expensed as incurred.

#### **Segments**

The Nation conducts its business through 10 reportable segments as identified in the attached schedules. These operating segments are established by senior management to facilitate the achievement of the Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information and are apportioned based on a percentage of budgeted revenue, where permitted by the funder.

The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements.

### 3. Accounts receivable

|  | 2021             | 2020             |
|--|------------------|------------------|
| Members  | 552,672          | 580,193          |
| Taxes  | 464,835          | 370,675          |
| Other  | 583,400          | 275,335          |
| Employee advances  | 116,382          | 116,317          |
| Indigenous Services Canada and First Nations and Inuit Health Branch | 152,435          | 104,533          |
| FHQ Tribal Council   | 81,943           | 73,192           |
| CMHC   | 18,226           | 38,492           |
|  | <b>1,969,893</b> | <b>1,558,737</b> |
| Allowance for doubtful accounts                                      | <b>1,364,783</b> | <b>927,709</b>   |
|  | <b>605,110</b>   | <b>631,028</b>   |

Rent receivable from members are non-interest bearing with no set terms of repayment and are unsecured.

**Carry the Kettle Nakoda Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**4. Portfolio investments**

|   | <b>2021</b>   | 2020   |
|---|---------------|--------|
| Keseechiwan Holdings LP (8.3% interest) | <b>60,000</b> | 60,000 |

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**5. Advances to Nakota Junction Convenience Store Inc.**

Advances to Nakota Junction Convenience Store Inc. are unsecured, non-interest bearing and without fixed terms of repayment. All transactions with Nakota Junction Convenience Store Inc. are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties. The Nation is related to Nakota Junction Convenience Store Inc. by common control through the Nation.

**6. Restricted cash**

Restricted cash consists of amounts relating to the CMHC replacement reserve of \$478,019 (2020 - \$315,727), the CMHC operating reserve of \$220,847 (2020 - \$220,948), the Lawyers' Trust accounts of \$43,548 (2020 - \$43,980), and project manager accounts of \$4,061,284 (2020 - \$2,193,035).

# Carry the Kettle Nakoda Nation

## Notes to the Consolidated Financial Statements

*For the year ended March 31, 2021*

### 7. Investment in Nakota Junction Convenience Store Inc.

The Nation has as investment in Nakota Junction Convenience Store Inc., which is wholly-owned by the Nation.

Summary financial information for Nakota Junction Convenience Store Inc., accounted for using the modified equity method, for its respective year end is as follows:

|   | 2020             | Contributions | Share of<br>earnings | 2021    |
|---|------------------|---------------|----------------------|---------|
| Nakota Junction Convenience Store Inc.  | 146,479          | 475,000       | 35,845               | 657,324 |
| <b>Nakota Junction<br/>Convenience<br/>Store Inc.<br/>As at August 31,<br/>2020</b> |                  |               |                      |         |
| <b>Assets</b>   |                  |               |                      |         |
| Cash  | 151,982          |               |                      |         |
| Accounts receivable   | 38,212           |               |                      |         |
| Inventory   | 75,510           |               |                      |         |
| Property, plant and equipment   | 208,990          |               |                      |         |
| <b>Total assets</b>   | <b>474,694</b>   |               |                      |         |
| <b>Liabilities</b>  |                  |               |                      |         |
| Accounts payable and accruals   | 108,629          |               |                      |         |
| Due to related parties  | 183,741          |               |                      |         |
| <b>Total liabilities</b>  | <b>292,370</b>   |               |                      |         |
| <b>Net assets</b>   | <b>182,324</b>   |               |                      |         |
| <b>Total revenue</b>  | <b>2,314,635</b> |               |                      |         |
| <b>Total expenses</b>   | <b>2,278,790</b> |               |                      |         |
| <b>Net income</b>   | <b>35,845</b>    |               |                      |         |

The above assets, liabilities, net assets, revenue, and expenses and earnings are as reported for Nakota Junction Convenience Store Inc. The investment balance has been adjusted for any inter-organizational gains and losses and for the Nation's portion of ownership interest.

Nakota Junction Convenience Store Inc. has a different year-end than March 31, 2021. The Nation uses the investee's year-end financial statements to account for its investment in this investee. In the intervening period, a \$475,000 contribution was made by the Nation to Nakota Junction Convenience Store Inc. to help fund construction of the new store, which has been reflected in the investment in Nakota Junction Convenience Store Inc. as at March 31, 2021.

**Carry the Kettle Nakoda Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

**8. Funds held in trust**

Capital and revenue trust monies are transferred to the Nation on the authorization of the Nation's Council, with consent of the Minister of Indigenous Services Canada.

|                                    | 2021       | 2020       |
|------------------------------------|------------|------------|
| <b>Capital Trust</b>               |            |            |
| Balance, beginning and end of year | 13,696,364 | 13,469,948 |
| Royalties                          | 219,459    | 226,416    |
|                                    | 13,915,823 | 13,696,364 |
| Less: Transfers to Nation          | 1,125,000  | -          |
| Balance, end of year               | 12,790,823 | 13,696,364 |
| <b>Revenue Trust</b>               |            |            |
| Balance, beginning of year         | 910,338    | 1,646,247  |
| Interest                           | 175,199    | 270,282    |
| Lease                              | 1,111,667  | 1,393,809  |
|                                    | 2,197,204  | 3,310,338  |
| Less: Transfers to Nation          | 1,780,000  | 2,400,000  |
| Balance, end of year               | 417,204    | 910,338    |
|                                    | 13,208,027 | 14,606,702 |

During the year, \$2,905,000 was transferred to the Nation through requests for funds held in trust. The transfer of funds is recorded in the following segments:

|   |                  |
|---|------------------|
| Other Band Programs - Revenue Trust Funds | \$1,757,253      |
| Other Band Programs - Band Revenue Funds  | \$22,747         |
| Other Band Programs - Nakoda Junction     | \$475,000        |
| Capital assets                            | <u>\$650,000</u> |
|   | \$2,905,000      |

As of March 31, 2021, the Nation has unexpended transfers from funds held in trust in the amount of \$1,038,710 (2020 - \$720,222).

**9. Bank indebtedness**

The Nation has approved lines of credit on the general operating account of \$400,000 and \$25,000 with the Royal Bank of Canada bearing interest at prime + 1.00% and prime + 1.50%, respectively. On March 31, 2021 the lines of credit used were \$nil (2020 - \$nil) and there were no cheques issued in excess of deposits.

**Carry the Kettle Nakoda Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

**10. Deferred revenue**

|                                       |       | <b>2021</b>      | <b>2020</b>       |
|---------------------------------------|-------|------------------|-------------------|
| Indigenous Services Canada            | ISC   | <b>5,906,565</b> | 9,643,218         |
| First Nations and Inuit Health Branch | FNIHB | <b>1,222,711</b> | 355,558           |
| Enbridge                              |       | -                | 147,875           |
|                                       |       | <b>7,129,276</b> | <b>10,146,651</b> |

The following table represents changes in the deferred revenue balances:

|   | <b>Balance,<br/>beginning of<br/>year</b> | <b>Funds<br/>received</b> | <b>Recognized as<br/>revenue</b> | <b>Balance, end<br/>of year</b> |
|---|---|---------------------------|----------------------------------|---------------------------------|
| FNIHB - Immunization                                  | 2,714                                     | -                         | 2,714                            | -                               |
| FNIHB - Community Health Nurse                        | 31,326                                    | -                         | 31,326                           | -                               |
| FNIHB - Jordan's Principle                            | 51,149                                    | 390,040                   | 42,738                           | 398,451                         |
| FNIHB - Health - Capital Investment                   | 60,191                                    | 11,500                    | 61,851                           | 9,840                           |
| FNIHB - Tracks Testing                                | 4,242                                     | -                         | -                                | 4,242                           |
| FNIHB - E-Health                                      | 22,576                                    | -                         | -                                | 22,576                          |
| FNIHB - TeleHealth COVID                              | -   | 5,310                     | -                                | 5,310                           |
| FNIHB - Medical Transportation - Admin & Coordination | 52,191                                    | 144,001                   | 35,512                           | 160,680                         |
| FNIHB - Medical Transportation                        | 131,169                                   | 109,499                   | 91,009                           | 149,659                         |
| FNIHB - Medical Transportation - Vans                 | -   | 13,000                    | -                                | 13,000                          |
| FNIHB - Health Careers                                | -   | 603,521                   | 146,568                          | 456,953                         |
| FNIHB - Public Health Agency of Canada                | -   | 2,000                     | -                                | 2,000                           |
| ISC - COVID Safe Restart                              | -   | 231,289                   | -                                | 231,289                         |
| ISC - Prevention                                      | 275,554                                   | 967,053                   | 659,135                          | 583,471                         |
| ISC - P&ID - Community Development                    | 64,768                                    | 85,000                    | 69,236                           | 80,532                          |
| ISC - P&ID Community Involvement                      | -   | 42,500                    | -                                | 42,500                          |
| ISC - P&ID - Financial Management                     | 27,458                                    | -                         | 14,999                           | 12,459                          |
| ISC - Website   | 5,000                                     | -                         | -                                | 5,000                           |
| ISC - P&ID - Membership List                          | 15,000                                    | -                         | -                                | 15,000                          |
| ISC - Lot Servicing                                   | -   | 250,000                   | 100,352                          | 149,648                         |
| ISC - Lagoon Expansion                                | -   | 100,000                   | 64,737                           | 35,263                          |
| ISC - BBC - School Repairs                            | 113,220                                   | -                         | 102,623                          | 10,598                          |
| ISC - Water Treatment Plant Construction              | 8,642,641                                 | 996,530                   | 5,696,039                        | 3,943,132                       |
| ISC - Solid Waste Transfer Station                    | 80,450                                    | -                         | 10,796                           | 69,654                          |
| ISC - School Kindergarten Capital Project             | 121,924                                   | -                         | -                                | 121,924                         |
| ISC - First Nation Land Management                    | 297,203                                   | -                         | 69,347                           | 227,856                         |
| ISC - Fire Protection                                 | -   | 38,720                    | 7,467                            | 31,253                          |
| ISC - LEDSP COVID-19                                  | -   | 145,672                   | -                                | 145,672                         |
| ISC - Provincial Targeted HCSE                        | -   | 10,957                    | -                                | 10,957                          |
| ISC - Skills Link                                     | -   | 34,322                    | -                                | 34,322                          |
| ISC - COVID-19 Education                              | -   | 156,035                   | -                                | 156,035                         |
| Other - Post Secondary                                | 147,875                                   | -                         | 147,875                          | -                               |
|   | <b>10,146,651</b>                         | <b>4,336,949</b>          | <b>7,354,324</b>                 | <b>7,129,276</b>                |

# Carry the Kettle Nakoda Nation

## Notes to the Consolidated Financial Statements

*For the year ended March 31, 2021*

### 11. Long-term debt

The following CMHC loans are secured by government guarantees, and relate to the construction of on reserve housing. The Nation receives a subsidy from Canada Mortgage and Housing Corporation to assist with the payment of principal and interest on the following loans:

| <u>CMHC Phase</u> | <u>Monthly Payment<br/>Including Interest</u> | <u>Interest Rate</u> | <u>Maturity Date</u> | <u>2021</u>      | <u>2020</u> |
|-------------------|---|----------------------|----------------------|------------------|-------------|
| 16                | 986   | 0.69%                | Nov. 1, 2024         | <b>42,804</b>    | 54,207      |
| 17                | 1,755   | 0.46%                | Nov. 1, 2025         | <b>97,208</b>    | 117,427     |
| 18                | 810   | 1.30%                | Apr. 1, 2027         | <b>56,836</b>    | 65,759      |
| 19                | 2,013   | 1.05%                | Jul. 1, 2031         | <b>236,450</b>   | 258,009     |
| 20                | 4,182   | 1.11%                | Apr. 1, 2041         | <b>696,830</b>   | 739,064     |
| 21                | 4,426   | 1.86%                | Aug. 1, 2032         | <b>546,172</b>   | 588,762     |
| 22                | 2,450   | 1.67%                | Jul. 1, 2034         | <b>351,337</b>   | 374,690     |
| 23                | 2,280   | 0.68%                | Aug. 1, 2035         | <b>375,555</b>   | -           |
|                   |   |                      |                      | <b>2,403,191</b> | 2,197,918   |

Royal Bank - 1905 Surrender Claim

Term Loan - bearing interest at prime plus .25%. Interest payments paid quarterly and total principle due the earlier of December 15, 2023 or the receipt of funds pursuant to a settlement, judgement or order relating to the the claim, secured by a general security agreement, BCR and assignment of settlement trust proceeds. Further security is provided by an insurance policy guaranteeing repayment and a surety bond, should no settlement funds be received. (Note 16)

**2,799,648** 2,611,643

Royal Bank - #19 Housing

Interest at prime + 1.25%, quarterly blended payments of \$41,105, secured by assignment of taxation, gaming and ISC monies, due July 7, 2027.

**949,169** 1,071,961

Royal Bank #18 - Payout of PHT Loan

Demand loan interest at prime plus 1.00% paid quarterly plus quarterly principle payments of \$56,428, due Jan 1, 2022.

**225,711** 451,422

Royal Bank - #21 Housing

Interest at prime + 1.0%, quarterly blended payments of \$7,262, secured by assignment of taxation, gaming and ISC monies, due March 8, 2027.

**352,221** 368,648

Royal Bank #14 - Bridge CMHC

Interest at prime plus 1.0%, quarterly blended payments of \$28,045 secured by assignment of taxation, gaming and Indigenous Services Canada (ISC) monies, maturing March 21, 2022.

**109,711** 215,799

Daimler Truck Financial bus loan, interest at 5.5% per year, monthly blended payments of \$986, maturing January 8, 2027, secured by a 2019 school bus with a net book value of \$87,840.

**58,891** 67,234

Indigenous Services Canada 1905 Assiniboine Surrender Claim loan; non-interest bearing; secured by promissory note made by the Nation payable to the Receiver General of Canada; and payable on the earlier of March 31, 2024 or the date on which the claim is settled.

**54,119** 54,119

Royal Bank - Health - Renovations

Term loan, interest at 4.25% per year, monthly blended payments of \$1,112, due June 22, 2021. Secured by a general security agreement, BCR's and Health Canada funding.

**3,306** 16,210

**Carry the Kettle Nakoda Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

**10. Long-term debt** *(Continued from previous page)*

Royal Bank #24 - Treaty 4 Agriculture Benefits Claim

Term loan bearing interest at prime plus 0.0% paid monthly and total principal due the earlier of December 8, 2025 or the receipt of funds pursuant to a settlement, judgement or order relating to the the claim. Security is provided by an insurance policy guaranteeing repayment and a surety bond, should no settlement funds be received. (Note 16)

**718,976** -

Mack Dump Truck Loan

Interest at 6.35% per year, monthly blended payments of \$1,123, due October 21, 2023.

**32,039** -

Royal Bank #23 - Nursing Vehicle

Interest at 3.14% per year, monthly blended payments of \$666, due December 17, 2024.

**28,214** -

**7,735,196** 7,054,954

Less: less: current portion

**714,494** 722,652

**7,020,702** 6,332,302

Principal repayments on long-term debt in each of the next five years, assuming long-term debt subject to refinancing is renewed, are estimated as follows:

|            |           |
|------------|-----------|
| 2022       | 714,494   |
| 2023       | 385,526   |
| 2024       | 389,214   |
| 2025       | 384,307   |
| 2026       | 372,021   |
| Thereafter | 5,489,634 |

**12. Capital lease obligations**

**2021** 2020

Obligation under capital lease payable in equal monthly installments of \$5,999 including interest at 5.95%, due November 30, 2024, with 2018 Case 885B AWD Motor Grader, having a net book value of \$264,095, pledged as collateral.

**231,816** 288,183

Current portion of obligations under capital lease obligation at March 31, 2021 is \$59,814. The long term portion of obligations under capital lease is \$172,001.

Minimum lease payments related to the obligation under capital lease are as follows:

|                        |         |
|------------------------|---------|
| 2022                   | 71,994  |
| 2023                   | 71,994  |
| 2024                   | 71,994  |
| 2025                   | 42,026  |
|                        | 258,008 |
|                        | 258,008 |
| Less: imputed interest | 26,192  |
|                        | 231,816 |

**Carry the Kettle Nakoda Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

**13. CMHC Reserves**

Operating reserve

The Nation's CMHC Housing Program receives funding pursuant to the Post 1997 - Fixed Subsidy Program. Any surpluses are externally restricted and reserved for future operating losses that relate to the operation of houses under this program.

Replacement reserve

A replacement reserve fund has been established for replacement of capital equipment and for major repairs to the houses. Pursuant to CMHC agreements, operating provisions of \$85 per unit per month are made for phase 16, \$74 per unit per month are made for phase 17, \$70 per unit per month are made for phase 18, \$79 per unit per month are made for phase 19, \$94 per unit per month are made for phase 20 and 21, \$125 per unit per month are made for phase 22, and \$100 per unit per month are made for phase 23. Any applicable expenditures are charged against the reserve.

At March 31, 2021 the replacement reserve fund is over-funded by \$108,825 (2020 - under-funded by \$59,565) and the operating reserve fund is under-funded by \$85,094 (2020 - under-funded by \$63,784).

**14. Tangible capital assets**

The tangible capital assets reconciliation is included in Schedule 1.

Tangible capital assets include assets under capital lease with a gross cost of \$310,700 (2020 - \$310,700), and accumulated amortization of \$46,605 (2020 - \$15,535).

Assets under construction has a carrying value of \$6,331,089 (2020 - \$1,615,815). No amortization of this asset has been recorded during the year because it is currently under construction.

Land and land improvements includes land with a carrying value of \$21,214,934 (2020 - \$21,214,934). No amortization is recorded on land.

**15. Accumulated surplus**

Accumulated surplus consists of the following:

|   | <b>2021</b>        | <b>2020</b> |
|---|--------------------|-------------|
| Equity in funds held in trust               | <b>13,208,027</b>  | 14,606,702  |
| Equity in tangible capital assets           | <b>42,024,117</b>  | 37,406,828  |
| Equity in controlled business entities      | <b>657,324</b>     | 146,479     |
| Equity in CMHC reserves                     | <b>675,136</b>     | 660,023     |
| Unexpended Band Trust Funds                 | <b>1,038,710</b>   | 720,222     |
| Land Claim Settlement deficit               | <b>(2,604,319)</b> | (2,538,602) |
| Treaty 4 Agriculture Benefits Claim deficit | <b>(584,564)</b>   | -           |
| Surplus                                     | <b>(3,321,337)</b> | (2,119,399) |
|   | <b>51,093,094</b>  | 48,882,253  |

**Movable Asset Reserve**

First Nations and Inuit Health Branch funding agreements require the Nation to report on funding received and related expenditures for all assets over \$1,000 that are not permanently attached to the health facility building. Funds in the amount of \$7,861 (2020 - \$7,875) are retained in a separate bank account to cover future expenditures.

**Carry the Kettle Nakoda Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**16. Contingent assets**

1905 Surrender Claim

The First Nation has initiated a land surrender claim against the Government of Canada. The First Nation has obtained a loan to finance the costs of negotiating the settlement. Insurance has been obtained to mitigate the risk that the settlement proceeds may be less than the total loan outstanding at such time the claim is resolved.

As of March 31, 2021, expenses totaling \$2,853,767 (2020 - \$2,665,762) have been incurred and available financing drawn. The First Nation anticipates these costs will be paid from settlement proceeds. When the claim is finalized or the insurance proceeds are paid the amounts will be recognized in revenue.

Treaty 4 Agriculture Benefits Claim

The First Nation has initiated a Agriculture Benefits claim against the Government of Canada. The First Nation has obtained a loan to finance the costs of negotiating the settlement. Insurance has been obtained to mitigate the risk that the settlement proceeds may be less than the total loan outstanding at such time the claim is resolved.

As of March 31, 2021, expenses totaling \$718,976 have been incurred and available financing drawn. The First Nation anticipates these costs will be paid from settlement proceeds. When the claim is finalized or the insurance proceeds are paid the amounts will be recognized in revenue.

**17. Economic dependence**

Carry the Kettle Nakoda Nation receives a significant portion of its revenue from Indigenous Services Canada ("ISC") and First Nation and Inuit Health Branch as result of Treaties entered into with the Government of Canada. These Treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these Treaties.

**18. Segments**

The First Nation has 10 reportable segments. These segments are differentiated by the major activities or services they provide. The First Nation's segments are as follows:

**Land Claims** - includes costs associated with the negotiation, settlement and implementation of specific claims and comprehensive land claim agreements as well as special claims.

**Community Development** - includes costs to acquire, construct, operate and maintain basic community facilities and services such as water and sewage, roads, electricity, schools, community buildings and fire protection.

**Economic Development** - includes costs associated with economic development planning, proposal development, and planning and implementation of ongoing activities and one-time projects.

**Education** - includes the operations of education programs.

**Government Support** - includes costs to support the further development of competent, stable, legitimate and accountable community governments.

**Land Management** - includes costs associated with administration of land transactions on designated and non-designated lands under sections 53 and 60 of the Indian Act.

**Social Development** - activities include delivering social programs.

**Membership** - includes costs associated with the maintenance of the Indian Register, a record of everyone who is registered as an Indian under the Indian Act.

**Health Programs** - includes the operations of health care programs.

**Other Band Programs** - other band programs which do not meet the criteria for other segments.

Inter-segment transfers are recorded at their exchange amount. The accounting policies of the segments are the same as those described in Note 2.

**Carry the Kettle Nakoda Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

**19. Reconciliation of funding from Indigenous Services Canada**

|                                      | <b>2021</b>        | <b>2020</b> |
|--------------------------------------|--------------------|-------------|
| ISC funding per confirmation         | <b>14,465,965</b>  | 22,730,095  |
| <b>Less: recoveries</b>              |                    |             |
| Income assistance                    | -                  | (49,875)    |
| Deferred revenue - beginning of year | <b>9,643,218</b>   | 542,725     |
| Deferred revenue - end of year       | <b>(5,906,565)</b> | (9,643,218) |
|                                      | <b>3,736,653</b>   | (9,100,493) |
|                                      | <b>18,202,618</b>  | 13,579,727  |

**20. Reconciliation of funding from First Nations and Inuit Health Branch**

|  | <b>2021</b>        | <b>2020</b> |
|--|--------------------|-------------|
| Funding per First Nations and Inuit Health Branch confirmation | <b>3,137,798</b>   | 2,324,132   |
| <b>Less: Recoveries</b>  |                    |             |
| Capital investments  | -                  | (3,104)     |
| Deferred revenue - beginning of year                           | <b>355,558</b>     | 504,921     |
| Deferred revenue - end year                                    | <b>(1,222,712)</b> | (355,558)   |
|  | <b>(867,154)</b>   | 149,363     |
| Funding total per financial statements                         | <b>2,270,644</b>   | 2,470,391   |

**21. Contingent liabilities**

Carry the Kettle Nakoda Nation has entered into contribution agreements with various federal government departments. Funding received under these contribution agreements is subject to repayment if the Nation fails to comply with the terms and conditions of the agreements.

In addition, in the normal course of its operations, Carry the Kettle Nakoda Nation becomes involved in legal actions. Some of these potential liabilities may become actual liabilities when one or more future events occur or fail to occur. To the extent that the future event is likely to occur, and a reasonable estimate of the loss can be made, an estimated liability is accrued and an expense recorded on Carry the Kettle First Nation's financial statements.

**Carry the Kettle Nakoda Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**22. Employee future benefits**

The Nation has a defined contribution pension plan under which both the Nation and employees make contributions. The Nation contributions and corresponding expense totaled \$148,612 (2020 - \$125,552)

**23. Comparative figures**

Certain comparative figures have been reclassified to conform with current year's presentation.

**24. Budget information**

The disclosed budget information has been approved by the management of the Carry the Kettle Nakoda Nation.

**25. Issuance of financial statements after July 29, 2021**

The Nation is required to post its consolidated financial statements on a website and submit the consolidated financial statements to ISC by July 29, 2021. As the audit report is dated after this date, the Nation is in violation of this requirement. The possible effect on this violation has not yet been determined.

**Carry the Kettle Nakoda Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**

*For the year ended March 31, 2021*

|  | <i>Infrastructure</i> | <i>Computers</i> | <i>Furniture and<br/>equipment</i> | <i>Equipment</i> | <i>Vehicle</i> | <i>Assets under<br/>construction</i> | <i>Subtotal</i>   |
|--|-----------------------|------------------|------------------------------------|------------------|----------------|--------------------------------------|-------------------|
| <b>Cost</b>                                      |                       |                  |                                    |                  |                |                                      |                   |
| Balance, beginning of year                       | 7,474,828             | 229,026          | 766,237                            | 1,482,882        | 1,034,791      | 1,615,815                            | 12,603,579        |
| Acquisition of tangible capital assets           | -                     | -                | -                                  | 176,334          | 75,000         | 5,106,993                            | 5,358,327         |
| Construction-in-progress                         | -                     | -                | -                                  | -                | -              | -                                    | -                 |
| Disposal of tangible capital assets              | -                     | -                | -                                  | -                | -              | -                                    | -                 |
| Write down of tangible capital assets            | -                     | -                | -                                  | -                | -              | (1,719)                              | (1,719)           |
| Transfers  | -                     | -                | -                                  | -                | -              | (390,000)                            | (390,000)         |
| Balance, end of year                             | 7,474,828             | 229,026          | 766,237                            | 1,659,216        | 1,109,791      | 6,331,089                            | 17,570,187        |
| <b>Accumulated amortization</b>                  |                       |                  |                                    |                  |                |                                      |                   |
| Balance, beginning of year                       | 3,025,498             | 148,205          | 151,185                            | 1,110,749        | 737,066        | -                                    | 5,172,703         |
| Annual amortization                              | 184,865               | 36,171           | 52,441                             | 157,345          | 61,968         | -                                    | 492,790           |
| Accumulated amortization on disposals            | -                     | -                | -                                  | -                | -              | -                                    | -                 |
| Balance, end of year                             | 3,210,363             | 184,376          | 203,626                            | 1,268,094        | 799,034        | -                                    | 5,665,493         |
| <b>Net book value of tangible capital assets</b> | <b>4,264,465</b>      | <b>44,650</b>    | <b>562,611</b>                     | <b>391,122</b>   | <b>310,757</b> | <b>6,331,089</b>                     | <b>11,904,694</b> |
|  |                       |                  |                                    |                  |                |                                      |                   |
| 2020   |                       |                  |                                    |                  |                |                                      |                   |
| Net book value of tangible capital assets        | 4,449,330             | 80,821           | 615,052                            | 372,133          | 297,723        | 1,615,815                            | 7,430,874         |

*For the year ended March 31, 2021*

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**Carry the Kettle Nakoda Nation**  
**Schedule 2 - Schedule of Consolidated Expenses by Object**  
*For the year ended March 31, 2021*

|  | <b>2021<br/>Budget<br/>(Note 24)</b> | <b>2021</b>       | <b>2020</b>       |
|--|--------------------------------------|-------------------|-------------------|
| <b>Consolidated expenses by object</b> |                                      |                   |                   |
| Salaries and benefits                  | 6,459,226                            | 5,984,072         | 5,861,969         |
| Band support                           | 2,609,027                            | 3,403,806         | 2,795,811         |
| Contracted services                    | 1,036,544                            | 3,084,223         | 4,701,887         |
| Amortization                           | 15,000                               | 1,567,017         | 1,486,619         |
| Repairs and maintenance                | 1,344,939                            | 1,402,400         | 1,519,753         |
| Supplies                               | 435,873                              | 1,003,895         | 433,122           |
| Meetings and travel                    | 505,310                              | 962,083           | 1,068,869         |
| Insurance                              | 138,334                              | 859,062           | 423,381           |
| Professional fees                      | 469,548                              | 823,429           | 356,496           |
| Tuition                                | 638,295                              | 708,407           | 611,950           |
| Program expense                        | 2,203,386                            | 702,201           | 1,732,449         |
| Honourarium                            | 531,600                              | 647,935           | 586,870           |
| Student expenses                       | 879,451                              | 645,653           | 802,805           |
| Consulting                             | 91,500                               | 585,828           | 416,584           |
| Bad debts                              | -                                    | 437,073           | 180,769           |
| Community events                       | 209,000                              | 387,046           | 450,142           |
| Rent                                   | 47,828                               | 317,766           | 222,182           |
| Utilities                              | 180,021                              | 217,769           | 229,168           |
| Interest on long-term debt             | 246,100                              | 205,436           | 231,886           |
| Funeral                                | 400,000                              | 204,889           | 101,162           |
| Transportation                         | 100,544                              | 170,854           | 145,884           |
| Telephone                              | 125,793                              | 155,710           | 188,098           |
| Training                               | 84,989                               | 53,460            | 320,111           |
| Bank charges and interest              | 22,000                               | 36,009            | 38,811            |
| Miscellaneous                          | 336,300                              | 35,054            | 50,896            |
| Professional development               | 123,750                              | 31,058            | 58,414            |
| Administration                         | 167,588                              | 8,871             | -                 |
| Community donations                    | 19,400                               | 1,711             | 25,487            |
|  | <b>19,421,346</b>                    | <b>24,642,717</b> | <b>25,041,575</b> |

**Carry the Kettle Nakoda Nation**  
**Land Claims**  
**Schedule 3 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

|                            | <b>2021<br/>Budget<br/>(Note 24)</b> | <b>2021</b>      | <b>2020</b>      |
|----------------------------|--------------------------------------|------------------|------------------|
| <b>Revenue</b>             |                                      |                  |                  |
| Indigenous Services Canada | -                                    | -                | 51,400           |
| Other                      | -                                    | <b>170,500</b>   | -                |
|                            | -                                    | <b>170,500</b>   | 51,400           |
| <b>Expenses</b>            |                                      |                  |                  |
| Insurance                  | -                                    | <b>411,418</b>   | 120,618          |
| Professional fees          | -                                    | <b>197,379</b>   | 16,724           |
| Meetings and travel        | -                                    | <b>126,774</b>   | 87,831           |
| Interest on long-term debt | -                                    | <b>76,900</b>    | 97,742           |
| Bank charges and interest  | -                                    | <b>8,310</b>     | 3,035            |
| Consulting                 | -                                    | -                | 118,345          |
| Contracted services        | -                                    | -                | 20,000           |
|                            | -                                    | <b>820,781</b>   | 464,295          |
| <b>Deficit</b>             | -                                    | <b>(650,281)</b> | <b>(412,895)</b> |

**Carry the Kettle Nakoda Nation**  
**Community Development**  
**Schedule 4 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

|   | <b>2021<br/>Budget<br/>(Note 24)</b> | <b>2021</b>      | <b>2020</b>        |
|---|--------------------------------------|------------------|--------------------|
| <b>Revenue</b>                              |                                      |                  |                    |
| Indigenous Services Canada                  | 1,487,529                            | 7,207,765        | 5,675,777          |
| Canada Mortgage and Housing Corporation     | -                                    | 88,353           | 26,814             |
| Insurance Proceeds                          | -                                    | 7,500            | 88,180             |
| Other                                       | -                                    | 127,339          | 58,441             |
| FHQ Tribal Council                          | 7,000                                | 54               | 6,251              |
| Rental income (expense)                     | -                                    | (120,519)        | (164,314)          |
|   | <b>1,494,529</b>                     | <b>7,310,492</b> | <b>5,691,149</b>   |
| <b>Expenses</b>                             |                                      |                  |                    |
| Salaries and benefits                       | 1,116,015                            | 1,051,568        | 1,051,679          |
| Contracted services                         | 450,701                              | 830,598          | 3,792,394          |
| Repairs and maintenance                     | 833,939                              | 811,276          | 1,207,409          |
| Amortization                                | -                                    | 756,202          | 701,297            |
| Insurance                                   | 114,334                              | 392,691          | 254,261            |
| Rent  | 6,828                                | 229,323          | 158,915            |
| Supplies                                    | 29,752                               | 133,868          | 206,268            |
| Utilities                                   | 85,321                               | 128,855          | 144,522            |
| Meetings and travel                         | 19,000                               | 84,498           | 91,339             |
| Transportation                              | 50,044                               | 81,038           | 80,771             |
| Interest on long-term debt                  | -                                    | 18,054           | 7,481              |
| Consulting                                  | -                                    | 10,040           | 9,555              |
| Honourarium                                 | 3,800                                | 10,000           | 3,868              |
| Telephone                                   | 6,000                                | 8,899            | 18,064             |
| Bank charges and interest                   | -                                    | 1,265            | 3,009              |
| Administration                              | -                                    | 466              | -                  |
| Miscellaneous                               | -                                    | 232              | 36,877             |
| Training                                    | 2,500                                | 178              | 1,975              |
| Professional development                    | -                                    | -                | 150                |
| Bad debts                                   | -                                    | -                | 46,879             |
|   | <b>2,718,234</b>                     | <b>4,549,051</b> | <b>7,816,713</b>   |
| <b>Surplus (deficit) before other items</b> | <b>(1,223,705)</b>                   | <b>2,761,441</b> | <b>(2,125,564)</b> |
| <b>Other income</b>                         |                                      |                  |                    |
| Gain on disposal of capital assets          | -                                    | 144,944          | 101,987            |
| <b>Surplus (deficit) before transfers</b>   | <b>(1,223,705)</b>                   | <b>2,906,385</b> | <b>(2,023,577)</b> |
| <b>Transfers between programs</b>           | <b>650,000</b>                       | <b>-</b>         | <b>-</b>           |
| <b>Surplus (deficit)</b>                    | <b>(573,705)</b>                     | <b>2,906,385</b> | <b>(2,023,577)</b> |

**Carry the Kettle Nakoda Nation**  
**Economic Development**  
**Schedule 5 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

|   | <b>2021<br/>Budget<br/>(Note 24)</b> | <b>2021</b>     | <b>2020</b>    |
|---|--------------------------------------|-----------------|----------------|
| <b>Revenue</b>                          |                                      |                 |                |
| Indigenous Services Canada              | -                                    | 47,699          | -              |
| FHQ Tribal Council                      | 98,415                               | 98,415          | 98,415         |
| Other                                   | -                                    | 23,290          | -              |
| Venture opportunities - revenue sharing | -                                    | 4,438           | 344,815        |
|   | <b>98,415</b>                        | <b>173,842</b>  | <b>443,230</b> |
| <b>Expenses</b>                         |                                      |                 |                |
| Band support                            | -                                    | 74,440          | -              |
| Contracted services                     | -                                    | 66,723          | 158,765        |
| Salaries and benefits                   | -                                    | 52,021          | 85,191         |
| Consulting                              | -                                    | 17,063          | 11,727         |
| Honourarium                             | -                                    | 7,500           | 14,010         |
| Professional fees                       | -                                    | 3,042           | -              |
| Meetings and travel                     | -                                    | 1,868           | 12,658         |
| Supplies                                | -                                    | 1,799           | 633            |
| Amortization                            | -                                    | 500             | -              |
| Telephone                               | -                                    | 428             | 733            |
| Bank charges and interest               | -                                    | 127             | 248            |
| Administration                          | 10,000                               | -               | -              |
| Community donations                     | -                                    | -               | 250            |
| Training                                | -                                    | -               | 21,842         |
|   | <b>10,000</b>                        | <b>225,511</b>  | <b>306,057</b> |
| <b>(Deficit) surplus</b>                | <b>88,415</b>                        | <b>(51,669)</b> | <b>137,173</b> |

**Carry the Kettle Nakoda Nation**  
**Education**  
**Schedule 6 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

|                            | <i>2021<br/>Budget<br/>(Note 24)</i> | <i>2021</i>      | <i>2020</i> |
|----------------------------|--------------------------------------|------------------|-------------|
| <b>Revenue</b>             |                                      |                  |             |
| Indigenous Services Canada | 5,956,548                            | 5,966,721        | 4,271,771   |
| Donations and sponsorships | -                                    | 147,875          | 52,125      |
| Other                      | -                                    | 8,730            | -           |
| FHQ Tribal Council         | 95,000                               | -                | 29,055      |
|                            | <b>6,051,548</b>                     | <b>6,123,326</b> | 4,352,951   |
| <b>Expenses</b>            |                                      |                  |             |
| Salaries and benefits      | 2,291,113                            | 2,228,348        | 2,089,745   |
| Tuition                    | 638,295                              | 708,407          | 611,950     |
| Student expenses           | 879,451                              | 645,653          | 730,090     |
| Supplies                   | 156,000                              | 463,094          | 72,631      |
| Administration             | -                                    | 409,512          | -           |
| Contracted services        | 258,000                              | 390,060          | 268,159     |
| Repairs and maintenance    | 40,000                               | 107,778          | 21,340      |
| Honourarium                | 2,300                                | 87,979           | 4,773       |
| Consulting                 | -                                    | 55,316           | -           |
| Rent                       | 31,000                               | 46,007           | 19,451      |
| Program expense            | 289,252                              | 40,198           | 162,508     |
| Meetings and travel        | 60,000                               | 17,066           | 70,259      |
| Amortization               | 5,000                                | 12,880           | 15,805      |
| Transportation             | 33,500                               | 11,105           | 47,688      |
| Telephone                  | 6,200                                | 10,825           | 4,538       |
| Professional development   | 20,000                               | 9,893            | 3,520       |
| Professional fees          | -                                    | 9,467            | -           |
| Insurance                  | 8,500                                | 6,103            | 3,396       |
| Interest on long-term debt | 6,500                                | 3,484            | 605         |
| Community donations        | -                                    | 400              | -           |
| Bank charges and interest  | -                                    | 9                | -           |
|                            | <b>4,725,111</b>                     | <b>5,263,584</b> | 4,126,458   |
| <b>Surplus</b>             | <b>1,326,437</b>                     | <b>859,742</b>   | 226,493     |

**Carry the Kettle Nakoda Nation**  
**Government Support**  
**Schedule 7 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

|                            | <i>2021<br/>Budget<br/>(Note 24)</i> | <i>2021</i>        | <i>2020</i>        |
|----------------------------|--------------------------------------|--------------------|--------------------|
| <b>Revenue</b>             |                                      |                    |                    |
| Indigenous Services Canada | 478,706                              | 625,598            | 670,072            |
| Other                      | -                                    | 99,212             | 1,050              |
|                            | <b>478,706</b>                       | <b>724,810</b>     | <b>671,122</b>     |
| <b>Expenses</b>            |                                      |                    |                    |
| Salaries and benefits      | 866,149                              | 894,722            | 683,179            |
| Honourarium                | 509,650                              | 499,362            | 513,185            |
| Meetings and travel        | 263,763                              | 445,741            | 603,428            |
| Amortization               | -                                    | 379,837            | 361,928            |
| Contracted services        | 101,200                              | 230,613            | 173,650            |
| Professional fees          | 139,548                              | 178,747            | 167,947            |
| Supplies                   | 81,000                               | 71,907             | 54,890             |
| Telephone                  | 46,200                               | 64,481             | 61,150             |
| Rent                       | -                                    | 32,615             | 16,993             |
| Consulting                 | 11,500                               | 32,012             | 71,902             |
| Training                   | 9,989                                | 27,815             | 20,793             |
| Repairs and maintenance    | 14,816                               | 19,609             | 41,624             |
| Professional development   | 40,000                               | 18,306             | 122                |
| Bank charges and interest  | 15,000                               | 13,579             | 23,581             |
| Program expense            | 1,715                                | 2,129              | -                  |
| Community donations        | 1,400                                | 1,400              | 5,202              |
| Insurance                  | -                                    | -                  | 798                |
| Administration (recovery)  | 20,000                               | (444,591)          | (34,881)           |
|                            | <b>2,121,930</b>                     | <b>2,468,284</b>   | <b>2,765,491</b>   |
| <b>Deficit</b>             | <b>(1,643,224)</b>                   | <b>(1,743,474)</b> | <b>(2,094,369)</b> |

**Carry the Kettle Nakoda Nation**  
**Land Management**  
**Schedule 8 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

|                            | <i>2021<br/>Budget<br/>(Note 24)</i> | <i>2021</i>      | <i>2020</i>     |
|----------------------------|--------------------------------------|------------------|-----------------|
| <b>Revenue</b>             |                                      |                  |                 |
| Indigenous Services Canada | 220,547                              | 331,950          | 282,094         |
| Other                      | 145,673                              | 33,232           | 10,729          |
|                            | <b>366,220</b>                       | <b>365,182</b>   | <b>292,823</b>  |
| <b>Expenses</b>            |                                      |                  |                 |
| Professional fees          | 130,000                              | 288,631          | -               |
| Salaries and benefits      | 185,515                              | 191,565          | 177,362         |
| Contracted services        | 5,793                                | 120,424          | 33,475          |
| Meetings and travel        | 18,000                               | 30,464           | 35,623          |
| Supplies                   | 17,161                               | 15,521           | 6,721           |
| Honourarium                | 850                                  | 8,000            | 16,600          |
| Amortization               | -                                    | 4,201            | 9,053           |
| Training                   | 12,000                               | 3,947            | 14,813          |
| Telephone                  | 3,600                                | 2,518            | 4,206           |
| Repairs and maintenance    | -                                    | -                | 4,000           |
| Program expense            | 13,498                               | -                | 11,337          |
| Administration             | 22,054                               | -                | -               |
|                            | <b>408,471</b>                       | <b>665,271</b>   | <b>313,190</b>  |
| <b>Deficit</b>             | <b>(42,251)</b>                      | <b>(300,089)</b> | <b>(20,367)</b> |

**Carry the Kettle Nakoda Nation**  
**Social Development**  
**Schedule 9 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

|                            | <i>2021<br/>Budget<br/>(Note 24)</i> | <i>2021</i>      | <i>2020</i> |
|----------------------------|--------------------------------------|------------------|-------------|
| <b>Revenue</b>             |                                      |                  |             |
| Indigenous Services Canada | 3,115,045                            | 2,695,346        | 2,441,443   |
| Prevention                 | -                                    | 727,152          | -           |
| FHQ Tribal Council         | 73,860                               | 75,327           | 22,500      |
| Other                      | 687,071                              | 1,417            | -           |
|                            | <b>3,875,976</b>                     | <b>3,499,242</b> | 2,463,943   |
| <b>Expenses</b>            |                                      |                  |             |
| Band support               | 1,721,027                            | 1,801,248        | 1,477,029   |
| Salaries and benefits      | 368,215                              | 360,967          | 336,280     |
| Program expense            | 1,013,169                            | 357,394          | 608,666     |
| Repairs and maintenance    | 227,524                              | 137,167          | 1,746       |
| Meetings and travel        | 57,800                               | 41,136           | 62,633      |
| Supplies                   | 34,754                               | 29,715           | 12,520      |
| Consulting                 | 75,000                               | 18,950           | 3,300       |
| Telephone                  | 21,400                               | 16,999           | 38,570      |
| Utilities                  | 2,200                                | 16,354           | -           |
| Miscellaneous              | -                                    | 10,115           | -           |
| Amortization               | -                                    | 8,867            | 6,364       |
| Professional fees          | -                                    | 8,228            | 3,717       |
| Bank charges and interest  | 2,000                                | 4,805            | 5,151       |
| Insurance                  | -                                    | 1,292            | -           |
| Honourarium                | 10,000                               | 794              | 8,975       |
| Training                   | -                                    | 205              | 12,785      |
| Community donations        | -                                    | 150              | 905         |
| Contracted services        | 4,000                                | -                | 300         |
| Administration             | 14,000                               | -                | 3,990       |
|                            | <b>3,551,089</b>                     | <b>2,814,386</b> | 2,582,931   |
| <b>Surplus (deficit)</b>   | <b>324,887</b>                       | <b>684,856</b>   | (118,988)   |

**Carry the Kettle Nakoda Nation**  
**Membership**  
**Schedule 10 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

|                            | <b>2021<br/>Budget<br/>(Note 24)</b> | <b>2021</b>    | <b>2020</b>     |
|----------------------------|--------------------------------------|----------------|-----------------|
| <b>Revenue</b>             |                                      |                |                 |
| Indigenous Services Canada | 21,446                               | 21,266         | 21,266          |
| <b>Expenses</b>            |                                      |                |                 |
| Salaries and benefits      | 30,665                               | 21,559         | 22,477          |
| Telephone                  | 2,070                                | 1,262          | 2,446           |
| Meetings and travel        | 8,696                                | 938            | 12,867          |
| Repairs and maintenance    | -                                    | 903            | -               |
| Supplies                   | 1,000                                | 109            | 145             |
| Training                   | 2,000                                | -              | 1,828           |
| Honourarium                | 5,000                                | -              | 3,000           |
|                            | <b>49,431</b>                        | <b>24,771</b>  | <b>42,763</b>   |
| <b>Deficit</b>             | <b>(27,985)</b>                      | <b>(3,505)</b> | <b>(21,497)</b> |

**Carry the Kettle Nakoda Nation**  
**Health**  
**Schedule 11 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

|   | <i>2021<br/>Budget<br/>(Note 24)</i> | <i>2021</i>      | <i>2020</i>      |
|---|--------------------------------------|------------------|------------------|
| <b>Revenue</b>                                  |                                      |                  |                  |
| First Nations and Inuit Health Branch           | 2,561,429                            | 2,270,645        | 2,470,391        |
| Indigenous Services Canada                      | -                                    | 910,917          | 140,736          |
| FHQ Tribal Council                              | 125,698                              | 236,298          | 244,649          |
| Other   | -                                    | 89,185           | 75,680           |
| Tribal council                                  | -                                    | 59,416           | -                |
| Venture opportunities - revenue sharing         | -                                    | 20,500           | -                |
| Interest income                                 | -                                    | -                | 21               |
|   | <b>2,687,127</b>                     | <b>3,586,961</b> | <b>2,931,477</b> |
| <b>Expenses</b>                                 |                                      |                  |                  |
| Contracted services                             | 55,600                               | 1,341,338        | 147,491          |
| Salaries and benefits                           | 1,377,453                            | 891,519          | 1,161,224        |
| Supplies  | 109,621                              | 203,542          | 70,260           |
| Community events                                | 19,000                               | 182,461          | 40,386           |
| Repairs and maintenance                         | 83,770                               | 160,518          | 121,174          |
| Band support                                    | 28,000                               | 139,528          | 664,095          |
| Transportation                                  | 17,000                               | 78,711           | 17,425           |
| Program expense                                 | 173,856                              | 63,142           | 151,389          |
| Amortization                                    | 10,000                               | 51,141           | 55,620           |
| Telephone                                       | 38,160                               | 46,860           | 53,406           |
| Honourarium                                     | -                                    | 29,900           | 9,600            |
| Utilities                                       | 42,500                               | 24,795           | 24,299           |
| Meetings and travel                             | 70,300                               | 23,557           | 62,919           |
| Training  | 58,500                               | 21,315           | 217,962          |
| Miscellaneous                                   | 36,300                               | 12,082           | 13,360           |
| Insurance                                       | 15,500                               | 10,807           | 15,435           |
| Rent  | 10,000                               | 9,821            | 22,330           |
| Administration                                  | 91,534                               | 9,100            | -                |
| Bank charges and interest                       | 5,000                                | 5,234            | 2,768            |
| Consulting                                      | 5,000                                | 3,756            | 3,755            |
| Professional fees                               | -                                    | 3,434            | 2,959            |
| Professional development                        | 63,750                               | 2,859            | 54,621           |
| Community donations                             | 3,000                                | 1,826            | 70               |
| Interest on long-term debt                      | 39,600                               | 652              | 1,512            |
| Bad debts                                       | -                                    | -                | 12,324           |
|   | <b>2,353,444</b>                     | <b>3,317,898</b> | <b>2,926,384</b> |
| <b>Surplus before other items and transfers</b> | <b>333,683</b>                       | <b>269,063</b>   | <b>5,093</b>     |
| <b>Other income</b>                             |                                      |                  |                  |
| Gain on disposal of capital assets              | -                                    | -                | 3,500            |
| <b>Surplus</b>                                  | <b>333,683</b>                       | <b>269,063</b>   | <b>1,108,593</b> |

**Carry the Kettle Nakoda Nation**  
**Other Programs**  
**Schedule 12 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

|  | <i>2021<br/>Budget<br/>(Note 24)</i> | <i>2021</i>      | <i>2020</i>      |
|--|--------------------------------------|------------------|------------------|
| <b>Revenue</b>                                       |                                      |                  |                  |
| Indigenous Services Canada                           | 14,912                               | 395,356          | 25,168           |
| Canada Mortgage and Housing Corporation              | -                                    | 209,766          | 172,849          |
| Lease income   | -                                    | 1,111,667        | 1,393,809        |
| Other  | 367,407                              | 744,441          | 620,592          |
| Taxation   | 683,138                              | 712,333          | 714,330          |
| First Nations Trust                                  | 1,584,852                            | 638,192          | 878,145          |
| Royalties  | -                                    | 220,579          | 226,416          |
| Rental income  | -                                    | 188,700          | 206,657          |
| Interest income                                      | 1,210,000                            | 174,909          | 276,267          |
| Donations and sponsorships                           | -                                    | 104,684          | 242,250          |
| FHQ Tribal Council                                   | 25,168                               | 80,750           | 296,771          |
| Keseechiwan Holdings Limited Partnership             | 119,829                              | 60,000           | 120,000          |
| Painted Hand Community Development Corporation       | 60,000                               | 53,772           | 46,766           |
| Earnings from investment in Nation business entities | -                                    | 35,845           | 15,569           |
| Venture opportunities - revenue sharing              | 1,740,000                            | 2,000            | 773,690          |
| Contributions  | -                                    | -                | 1,500,504        |
|  | <b>5,805,306</b>                     | <b>4,732,994</b> | <b>7,509,783</b> |
| <b>Expenses</b>                                      |                                      |                  |                  |
| Band support   | 860,000                              | 1,388,589        | 654,687          |
| Consulting   | -                                    | 448,691          | 198,000          |
| Bad debts  | -                                    | 437,073          | 121,565          |
| Amortization   | -                                    | 353,390          | 336,552          |
| Salaries and benefits                                | 224,101                              | 291,804          | 254,832          |
| Program expense                                      | 711,896                              | 239,338          | 798,550          |
| Funeral  | 400,000                              | 204,889          | 101,162          |
| Community events                                     | 190,000                              | 204,586          | 409,757          |
| Meetings and travel                                  | 7,751                                | 190,040          | 29,312           |
| Repairs and maintenance                              | 144,890                              | 165,149          | 122,460          |
| Professional fees                                    | 200,000                              | 134,502          | 165,150          |
| Interest on long-term debt                           | 200,000                              | 106,347          | 124,546          |
| Contracted services                                  | 161,250                              | 104,469          | 107,654          |
| Supplies   | 6,585                                | 84,340           | 9,053            |
| Utilities  | 50,000                               | 47,764           | 60,347           |
| Insurance  | -                                    | 36,751           | 28,873           |
| Administration (recovery)                            | 10,000                               | 34,385           | 30,892           |
| Miscellaneous  | 300,000                              | 12,626           | 658              |
| Honourarium  | -                                    | 4,400            | 12,860           |
| Telephone  | 2,163                                | 3,438            | 4,986            |
| Bank charges and interest                            | -                                    | 2,675            | 1,015            |
| Rent   | -                                    | -                | 4,493            |
| Training   | -                                    | -                | 28,114           |
| Student expenses                                     | -                                    | -                | 72,715           |
| Community donations (recovery)                       | 15,000                               | (2,066)          | 19,060           |
|  | <b>3,483,636</b>                     | <b>4,493,180</b> | <b>3,697,293</b> |
| <b>Surplus before other items</b>                    | <b>2,321,670</b>                     | <b>239,814</b>   | <b>3,812,490</b> |

*Continued on next page*

**Carry the Kettle Nakoda Nation**  
**Other Programs**  
**Schedule 12 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

|   | <i>2021<br/>Budget<br/>(Note 24)</i> | <i>2021</i>    | <i>2020</i>        |
|---|--------------------------------------|----------------|--------------------|
| <b>Other expense</b>                    |                                      |                |                    |
| Valuation loss on investments           | -                                    | -              | (149,860)          |
| <b>Surplus before transfers</b>         | <b>2,321,670</b>                     | <b>239,814</b> | <b>3,662,630</b>   |
| <b>Transfers to PFRA and Recreation</b> | <b>(650,000)</b>                     | <b>-</b>       | <b>(1,100,000)</b> |
| <b>Surplus</b>                          | <b>1,671,670</b>                     | <b>239,814</b> | <b>2,562,630</b>   |