

**The Key First Nation**  
**Consolidated Financial Statements**  
*March 31, 2020*

# The Key First Nation

## Contents

For the year ended March 31, 2020

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	Page
<b>Management's Responsibility</b>	
<b>Independent Auditor's Report</b>	
<b>Consolidated Financial Statements</b>	
Consolidated Statement of Financial Position.....	1
Consolidated Statement of Operations and Accumulated Surplus.....	2
Consolidated Statement of Change in Net Debt.....	3
Consolidated Statement of Cash Flows.....	4
<b>Notes to the Consolidated Financial Statements</b> .....	5
<b>Schedules</b>	
Schedule 1 - Consolidated Schedule of Tangible Capital Assets.....	16
Schedule 2 - Schedule of Consolidated Expenses by Object.....	18
Schedule 3 - Schedule of Revenue and Expenses - Band Government.....	19
Schedule 4 - Schedule of Revenue and Expenses - Education.....	20
Schedule 5 - Schedule of Revenue and Expenses - Economic Development.....	21
Schedule 6 - Schedule of Revenue and Expenses - Social.....	22
Schedule 7 - Schedule of Revenue and Expenses - Community.....	23
Schedule 8 - Schedule of Revenue and Expenses - Housing.....	24
Schedule 9 - Schedule of Revenue and Expenses - Community Health.....	25
Schedule 10 - Schedule of Revenue and Expenses - Other.....	26

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## **Management's Responsibility**

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To the Members of The Key First Nation:

The accompanying consolidated financial statements of The Key First Nation are the responsibility of management and have been approved by Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Key First Nation Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. Council is also responsible for appointing the Nation's external auditors.

MNP LLP, an independent firm of Chartered Professional Accountants, is appointed by Council to audit the consolidated financial statements and report directly to the Members of The Key First Nation; their report follows. The external auditors have full and free access to, and may meet periodically and separately with, both Council and management to discuss their audit findings.

July 25, 2020

"Original Signed By Gerald Marcoux"

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# Independent Auditor's Report

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To the Members of The Key First Nation:

## Opinion

We have audited the consolidated financial statements of The Key First Nation (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2020, and the consolidated statements of operations and accumulated surplus, change in net debt, and cash flows, and related schedules for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2020, and the results of its consolidated operations, consolidated change in net debt and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

## Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Emphasis of Matter - Contingent Asset

We draw attention to Notes 10 and 11 to the consolidated financial statements which describes that The Key First Nation initiated a claim against the Government of Canada for damages sustained by the Nation. The Nation has obtained a loan to fund costs of negotiations and has taken insurance to cover the repayment of the loan if they are in excess of settlement proceeds.

## Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

## Independent Auditor's Report Continued

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- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the First Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Regina, Saskatchewan

July 25, 2020

*MNP LLP*  
Chartered Professional Accountants

**The Key First Nation**  
**Consolidated Statement of Financial Position**  
*As at March 31, 2020*

	2020	2019
<b>Financial assets</b>		
<b>Current</b>		
Cash	641,907	451,887
Restricted cash (Note 3)	1,166,274	843,001
Accounts receivable (Note 4)	536,063	362,418
	<b>2,344,244</b>	1,657,306
<b>Restricted cash (Note 3)</b>	<b>130,048</b>	116
<b>Portfolio investments (Note 5)</b>	<b>4,217</b>	81,729
<b>Receivable from Key First Nation Pelly Hayland Trust (Note 6)</b>	<b>113,780</b>	383,221
<b>Funds held in trust (Note 7)</b>	<b>4,328</b>	2,975
<b>Co-op equity</b>	<b>15,000</b>	15,000
<b>Total financial assets</b>	<b>2,611,617</b>	2,140,347
<b>Liabilities</b>		
<b>Current</b>		
Bank indebtedness (Note 8)	162,335	121,340
Accounts payable and accruals	289,097	747,940
Deferred revenue (Note 9)	1,674,320	927,399
Current portion of long-term debt (Note 10)	183,279	394,215
	<b>2,309,031</b>	2,190,894
<b>Long-term debt (Note 10)</b>	<b>3,146,330</b>	3,004,990
<b>Total financial liabilities</b>	<b>5,455,361</b>	5,195,884
<b>Net debt</b>	<b>(2,843,744)</b>	(3,055,537)
<b>Contingent asset (Note 11)</b>		
<b>Contingent liability (Note 12)</b>		
<b>Subsequent events (Note 16), (Note 22)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Schedule 1)	9,446,481	8,885,983
Prepaid expenses	50,000	21,355
<b>Total non-financial assets</b>	<b>9,496,481</b>	8,907,338
<b>Accumulated surplus (Note 14)</b>	<b>6,652,737</b>	5,851,801

Approved on behalf of the Chief and Council

"Original Signed By Clarence Papequash" **Chief**

"Original Signed By Gilda Dokuchie" **Councillor**

# The Key First Nation

## Consolidated Statement of Operations and Accumulated Surplus

*For the year ended March 31, 2020*

		<b>2020 Budget (Note 20)</b>	<b>2020 Actual</b>	<b>2019 Actual</b>
<b>Revenue</b>				
Indigenous Services Canada and First Nations and Inuit Health Branch (Note 17)		<b>2,723,079</b>	<b>4,173,634</b>	3,421,592
Canada Mortgage and Housing Corporation		<b>76,650</b>	<b>135,967</b>	148,644
Lease income		<b>543,830</b>	<b>684,885</b>	608,914
Pelly Haylands		<b>579,889</b>	<b>704,248</b>	1,046,019
Other		<b>267,550</b>	<b>303,230</b>	167,973
Yorkton Tribal Council		<b>169,399</b>	<b>519,017</b>	378,207
First Nations Trust		<b>392,000</b>	<b>413,656</b>	425,413
Painted Hand CDC		<b>-</b>	<b>131,825</b>	140,269
Rental income		<b>171,649</b>	<b>73,629</b>	49,871
Interest income		<b>-</b>	<b>1,875</b>	5,516
Earnings from portfolio investments		<b>66,000</b>	<b>-</b>	-
Contributions (expense)		<b>14,000</b>	<b>(1,575)</b>	3,174
		<b>5,004,046</b>	<b>7,140,391</b>	6,395,592
<b>Program expenses</b>				
Band Government	3	<b>1,318,508</b>	<b>1,245,449</b>	1,811,087
Education	4	<b>1,093,248</b>	<b>1,285,369</b>	1,178,411
Economic Development	5	<b>124,228</b>	<b>482,071</b>	346,940
Social	6	<b>372,011</b>	<b>429,731</b>	475,424
Community	7	<b>289,984</b>	<b>541,102</b>	603,231
Housing	8	<b>357,558</b>	<b>506,889</b>	373,449
Community Health	9	<b>685,734</b>	<b>894,706</b>	782,937
Other	10	<b>1,178,752</b>	<b>1,109,015</b>	829,676
<b>Total expenses</b>		<b>5,420,023</b>	<b>6,494,332</b>	6,401,155
<b>Surplus (deficit) before other item</b>		<b>(415,977)</b>	<b>646,059</b>	(5,563)
<b>Other item</b>				
Gain on disposal of tangible capital assets		<b>-</b>	<b>154,877</b>	-
<b>Annual surplus (deficit)</b>		<b>(415,977)</b>	<b>800,936</b>	(5,563)
<b>Accumulated surplus, beginning of year</b>		<b>5,851,801</b>	<b>5,851,801</b>	5,857,364
<b>Accumulated surplus, end of year (Note 14)</b>		<b>5,435,824</b>	<b>6,652,737</b>	5,851,801

The accompanying notes are an integral part of these financial statements

**The Key First Nation**  
**Consolidated Statement of Change in Net Debt**  
*For the year ended March 31, 2020*

	<i><b>2020 Budget (Note 20)</b></i>	<i><b>2020 Actual</b></i>	<i><b>2019 Actual</b></i>
<b>Annual surplus (deficit)</b>	<b>(415,977)</b>	<b>800,936</b>	<b>(5,563)</b>
Purchases of tangible capital assets	<b>(23,000)</b>	<b>(1,038,519)</b>	<b>(137,046)</b>
Amortization of tangible capital assets	<b>-</b>	<b>408,925</b>	<b>398,645</b>
Gain on disposal of tangible capital assets	<b>-</b>	<b>(154,877)</b>	<b>-</b>
Proceeds of disposal of tangible capital assets	<b>-</b>	<b>223,973</b>	<b>-</b>
	<b>(23,000)</b>	<b>(560,498)</b>	<b>261,599</b>
Acquisition of prepaid expenses	<b>-</b>	<b>(28,645)</b>	<b>(1,019)</b>
<b>Decrease (increase) in net debt</b>	<b>(438,977)</b>	<b>211,793</b>	<b>255,017</b>
<b>Net debt, beginning of year</b>	<b>(3,055,537)</b>	<b>(3,055,537)</b>	<b>(3,310,554)</b>
<b>Net debt, end of year</b>	<b>(3,494,514)</b>	<b>(2,843,744)</b>	<b>(3,055,537)</b>

*The accompanying notes are an integral part of these financial statements*



**The Key First Nation**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2020*

	2020	2019
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Annual surplus (deficit)	800,936	(5,563)
Non-cash items		
Amortization	408,925	398,645
Bad debts	60,272	11,219
Gain on disposal of tangible capital assets	(154,877)	-
	1,115,256	404,301
Changes in working capital accounts		
Accounts receivable	31,373	(98,625)
Prepaid expenses	(28,645)	(1,019)
Accounts payable and accruals	(458,843)	(45,009)
Deferred revenue	746,921	(143,210)
	1,406,062	116,438
<b>Financing activities</b>		
Advances of long-term debt	176,742	320,420
Repayment of long-term debt	(511,628)	(374,629)
(Increase) decrease in funds held in trust	(1,353)	362,565
Increase (decrease) in bank indebtedness	40,995	(50,134)
	(295,244)	258,222
<b>Capital activities</b>		
Purchases of tangible capital assets	(1,038,519)	(137,046)
Proceeds of disposal of tangible capital assets	223,973	-
	(814,546)	(137,046)
<b>Investing activities</b>		
Income from portfolio investment	77,512	66,106
(Increase) decrease in restricted cash	(453,205)	161,377
Net advances from (repayments to) Key First Nation Pelly Hayland Trust	269,441	(228,575)
	(106,252)	(1,092)
<b>Increase in cash resources</b>	190,020	236,522
<b>Cash resources, beginning of year</b>	451,887	215,365
<b>Cash resources, end of year</b>	641,907	451,887

The accompanying notes are an integral part of these financial statements

**The Key First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

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**1. Operations**

The Key First Nation (the "First Nation") is located in the province of Saskatchewan, and provides various services to its members. The Key First Nation includes the government and all related entities that are accountable to the Nation and are either owned or controlled by the First Nation.

**2. Significant accounting policies**

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

***Basis of presentation***

Sources of financing and expenditures are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

***Reporting entity***

The financial statements consolidate the financial activities of all entities comprising the First Nation reporting entity.

The First Nation has consolidated the assets, liabilities, revenue and expenses of the following entities:

- The Key First Nation
- Key First Nation CMHC Housing
- Key First Nation Pelly Haylands Corp.
- Key First Nation Band Land Holdings Corp.
- Key First Nation Pelly Haylands Authorized Expense Account
- Key First Nation Pelly Haylands Band Account

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department. Key First Nation Pelly Haylands Band Account, Key First Nation Pelly Haylands Authorized Expense Account, Key First Nation Pelly Haylands Corp., and Key First Nation Band Land Holdings Corp. have a year end of December 31, 2019 which are not co-terminous with the First Nation's year end. Significant events during the intervening period were adjusted.

The financial statement of Key First Nation Pelly Hayland Trust is not included in the consolidated financial statements of The Key First Nation as the entity is administered and controlled by Trustees of the Trust.

These entities are related by common membership.

***Other economic interests***

The Key First Nation is a member of the Yorkton Tribal Council Child and Family Services Incorporated. The Yorkton Tribal Council Child and Family Services Incorporated is an organization of twelve member First Nations, whose purpose is to provide Child and Family Services to the twelve member Nations.

The First Nation does not have a share in the profit or loss of the above entity. As a result, the financial statements of Yorkton Tribal Council Child and Family Services Incorporated have not been consolidated with the financial statements of the First Nation.

***Portfolio investments***

Long-term investments in entities that are not owned, controlled or influenced by the First Nation reporting entity are accounted for using the cost method. They are recorded at cost, less any provision for other than temporary impairment. The First Nation's investment in PHC Holdings Limited Partnership is accounted for using the cost method.

**2. Significant accounting policies** *(Continued from previous page)*

**Cash resources**

Cash resources include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

Funds held in trust for the First Nation, cash in capital project bank accounts and the cash on deposit in CMHC reserve accounts are recorded as restricted assets.

Restricted cash is disclosed in Note 3.

**Funds held in Ottawa Trust Fund**

Funds are held in trust on behalf of First Nation members by the Government of Canada in the Ottawa Trust Fund. Cash is subject to restrictions that prevent its use for current purposes is included in restricted cash.

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other Nation capital assets; and
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

Revenues from trust fund moneys are recognized when measurable, earned and collection is reasonably assured. These moneys are reported on by the Government of Canada.

**Tangible capital assets**

Tangible capital assets are initially recorded at cost based on historical accounting records. Contributed tangible capital assets are recorded at their fair value at the date of contribution.

**Amortization**

Amortization for tangible capital assets is provided using the following methods at rates intended to amortize the cost over their estimated useful lives. In the year of acquisition, amortization is taken at 1/2 of the annual amount. Land is not amortized.

	<b>Method</b>	<b>Rate</b>
Buildings	straight-line	20 years
Equipment	straight-line	5 years
Housing	straight-line	10 - 25 years
Water & Sewer	straight-line	20 - 40 years
Vehicles	straight-line	5 years

**Asset classification**

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

**Net debt**

The First Nation's consolidated financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt of the First Nation is determined by its financial assets less its liabilities. Net debt combined with non-financial assets comprises a second indicator of financial position, accumulated surplus.

**2. Significant accounting policies** *(Continued from previous page)*

**Revenue recognition**

**Non-government funding**

Revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received under funding arrangements that relate to a subsequent fiscal period are reflected as deferred revenue on the statement of financial position in the year of receipt.

**Government transfers**

The First Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the First Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

**Other revenue**

Lease revenue is recognized over the rental term. Investment income is recognized when received or receivable. Other revenues are earned from other services provided by the First Nation and are recognized when the service has been provided, amount is measurable and collectibility is reasonably assured.

**Measurement uncertainty**

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the reporting period.

Accounts receivable and amounts due from related Nation entities are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of tangible capital assets. Liabilities for contaminated sites are estimated based on the best information available regarding potentially contaminated sites that the First Nation is responsible for. Legal contingencies are based on estimates provided by the First Nation's legal counsel when the settlement is probable and the amount can be reasonably measured.

These assumptions are reviewed periodically and, as adjustments become necessary, they are reported in the records in the periods in which they become known.

**Liability for contaminated sites**

A liability for remediation of contaminated sites is recognized at the best estimate of the amount required to remediate the contaminated sites when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2020.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The First Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made. No liability for remediation of contaminated sites exists at March 31, 2020.

**The Key First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

**2. Significant accounting policies** *(Continued from previous page)*

**Segments**

The First Nation conducts its business through 8 reportable segments as identified in the attached schedules. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance and as part of its funding requirements.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information and are apportioned based on a percentage of budgeted revenue, where permitted by the funding agencies.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements.

**3. Restricted cash**

Included in cash is restricted cash relating to CMHC replacement reserve and of cash managed by capital project managers who are responsible for payment of expenses relating to capital projects funded by Indigenous Services Canada ("ISC"). Restricted cash consists of the following:

	<b>2020</b>	<b>2019</b>
<b>Current:</b>		
Key First Nation Pelly Haylands Band Account	<b>536,264</b>	632,903
Indigenous Services Canada - capital projects	<b>630,010</b>	210,098
	<b>1,166,274</b>	843,001
<b>Long-term:</b>		
CMHC replacement reserve	<b>130,048</b>	116

**4. Accounts receivable**

	<b>2020</b>	<b>2019</b>
Indigenous Services Canada	<b>67,791</b>	92,826
First Nations and Inuit Health Branch	-	5,000
CMHC subsidy	<b>10,193</b>	69,386
CMHC loan receivable	<b>265,290</b>	-
Members	<b>123,366</b>	176,652
Other	<b>193,640</b>	130,060
	<b>660,280</b>	473,924
Less: Allowance for doubtful accounts	<b>124,217</b>	111,506
	<b>536,063</b>	362,418

**The Key First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

**5. Portfolio investments**

	2020	2019
Measured at cost:		
PHC Holdings Limited Partnership - 14.28%	4,217	81,729

The Key First Nations partners' capital account in PHC Holdings Limited Partnership as at December 31, 2019 is \$840,437.

**6. Receivable from Key First Nation Pelly Hayland Trust**

Receivable from the Trust are unsecured, non-interest bearing and without fixed terms of repayment. All transactions with the Trust are measured at the exchange amount, which is the amount of consideration established and agreed to by the two parties.

**7. Funds held in trust**

Capital and revenue trust monies are transferred to the First Nation on the authorization of the First Nations Council, with the consent of the Minister of Indigenous Services Canada.

	2020	2019
<b>Capital Trust</b>		
Balance, beginning and end of year	506	506
<b>Revenue Trust</b>		
Balance, beginning of year	2,469	365,034
Interest	798	5,621
Land leases	544,385	405,814
	547,652	776,469
Less: withdrawals	543,830	774,000
Balance, end of year	3,822	2,469
Total funds held in trust	4,328	2,975

During the year, \$543,830 of funds transferred in the current year was expended as follows:

BCR #025 - 2019/2020	\$270,000 (Band Revenue/Chief and Council)
BCR #096 - 2019/2020	\$273,830 (Band Revenue/Chief and Council)

As of March 31, 2020, the First Nations has unexpended transfers from the Funds held in Trust in the amount of \$21,440 (2019 - \$nil).

**8. Bank indebtedness**

At March 31, 2020, the First Nation had lines of credit totaling \$283,500 (2019 - \$283,500), \$162,335 of which was drawn on (2019 - \$121,340) in outstanding cheques in excess of balances per the bank. The 2011 Case 580N Back Hoe is pledged as collateral.

**The Key First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

**9. Deferred revenue**

The following table represents changes in the deferred revenue balance attributable to each major category of external restrictions:

	<i>Balance, beginning of year</i>	<i>Contributions received</i>	<i>Recognized as revenue</i>	<i>Balance, end of year</i>
ISC/FNIHB	927,399	1,949,472	1,202,551	1,674,320

ISC/FNIHB deferred revenue relates to the following:

	<u>2020</u>	<u>2019</u>
Renovations and Additions	57,572	155,758
Transfer Station	677,555	583,577
Bridge Repair	89,019	89,019
Water Services O&M	31,969	31,969
Planning Design & Construction	-	30,329
Sewage Pumping Station	5,487	5,487
Constitution/Policy Development	24,458	-
Sanitation	39,005	-
Emergency Management	69,867	-
Special Needs	5,130	-
COVID Special Needs	14,966	-
Yorkton Design	86,960	-
Lagoon Expansion	75,000	-
Water Treatment Plant	250,000	-
Hardware	32,660	-
Health and Welfare - Capital	22,500	-
Mental Health	13,374	-
Solvent Abuse	6,502	-
NNADAP	18,131	-
Jordan's Principle	60,840	-
Home Nursing	14,116	-
FASD	935	-
Brighter Futures	24,583	-
Social Assistance - Employment and Training	53,691	31,260
	<u>1,674,320</u>	<u>927,399</u>

**The Key First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

**10. Long-term debt**

The following CMHC loans are secured by government guarantees, and relate to the construction of on-reserve housing. The First Nation receives a subsidy from Canada Mortgage and Housing Corporation to assist with the payment of principal and interest on the following loans:

<u>CMHC Phase</u>	<u>Monthly Payment Including Interest</u>	<u>Interest Rate</u>	<u>Maturity Date</u>	<u>2020</u>	<u>2019</u>
8	363	1.87%	Apr. 1, 2024	<b>17,100</b>	21,092
9	1,091	1.14%	Mar. 1, 2026	<b>55,381</b>	88,085
10	1,197	1.97%	Nov. 1, 2027	<b>76,224</b>	114,376
11	748	1.92%	Jan. 1, 2029	<b>72,993</b>	80,503
12	1,767	1.14%	Jul. 1, 2036	<b>315,890</b>	333,382
13	3,847	1.39%	Jun 1, 2030	<b>440,949</b>	480,695
14	2,901	2.22%	Jan 1, 2034	<b>414,520</b>	439,841
15	-	-	-	<b>265,292</b>	-
				<b>1,658,349</b>	1,557,974
Royal Bank term loan, interest at prime plus 2.00%, blended quarterly payments of \$53,800, matured January 2020.				-	256,473
Royal Bank term loan, interest at prime plus 1.50%, quarterly principal payments of \$10,937, matured October 2019.				-	31,456
Royal Bank term loan, interest at prime plus 2%, blended monthly payments of \$6,448, matures July 2025.				<b>352,878</b>	411,662
Royal Bank 1909 surrender claim insurance loan with interest at RBC prime with no fixed repayment terms, secured by insurance policy with AmTrust Europe Limited, due November 2022 (Note 11).				<b>1,318,382</b>	1,141,640
				<b>3,329,609</b>	3,399,205
Less: current portion				<b>183,279</b>	394,215
				<b>3,146,330</b>	3,004,990

Principal repayments on long-term debt in each of the next five years, assuming loans subject to renewal are renewed with similar terms, are estimated as follows:

2021	183,279
2022	188,101
2023	1,511,468
2024	198,241
2025	207,791
	<b>2,288,880</b>
Thereafter	<b>857,450</b>

Interest on long-term debt amounted to \$108,584 (2019 - \$96,130).



**11. Contingent asset**

1909 Surrender Claim

The First Nation has initiated a land surrender claim against the Government of Canada. The First Nation has obtained a loan to finance the costs of negotiating the settlement. Insurance has been obtained to mitigate the risk that the settlement proceeds may be less than the total loan outstanding at such time the claim is resolved.

As of March 31, 2020, expenses totaling \$1,318,382 (2019 - \$1,141,640) have been incurred and available financing drawn (Note 10). The First Nation anticipates these costs will be paid from settlement proceeds. When the claim is finalized or the insurance proceeds are paid the amounts will be recognized in revenue.

**12. Contingent liability**

Contribution agreements

The First Nation has entered into contribution agreements with various federal government departments. Funding received under these contribution agreements may be subject to repayment upon final review by the relevant funding authority. This amount cannot be reasonably estimated at this point in time.

**13. CMHC Reserves**

Operating reserve

The First Nation's CMHC Housing Program receives funding to the Post 1997 - Fixed Subsidy Program. Any surpluses are externally restricted and reserved for future operating losses that relate to the operation of houses under this program. Any operating surpluses are retained in an operating reserve fund, which can be used to recover future operating deficits.

Replacement reserve

A replacement reserve has been established for replacement of capital equipment and for major repairs to the houses. Pursuant to CMHC agreements, operating provisions of \$50 per unit per month are made for phase 8, \$101 for phase 9, \$98 for phase 10, \$95 for phase 11 and \$100 for phase 12, 13 and 14. Any applicable expenditure is charged against the reserve.

At March 31, 2020 the replacement reserve is under-funded by \$13,768 (2019 - under-funded by \$136,037) and the operating reserve fund is under-funded by \$9,480 (2019 - under-funded by \$8,279).

**The Key First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

**14. Accumulated surplus**

Accumulated surplus consists of the following:

	2020	2019
Equity in Ottawa Trust Funds	4,328	2,975
Equity in CMHC operating reserve	(9,480)	25,027
Equity in CMHC replacement reserve	143,816	118,956
Equity in tangible capital assets	7,788,132	7,071,537
Unrestricted deficit	(1,274,059)	(1,366,694)
	<b>6,652,737</b>	<b>5,851,801</b>

The First Nation does not maintain a moveable asset reserve.

At March 31, 2020, a cumulative \$1,318,382 of costs incurred for litigation claims have increased the unrestricted deficit as disclosed in Note 11.

**15. Economic dependence**

The Key First Nation receives a significant portion of its revenue from Indigenous Services Canada (ISC) as a result of Treaties entered into with the Government of Canada. These Treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these Treaties.

**16. Commitment**

During the year, the First Nation was approved for Phase 15, consisting of 5 new housing units. The maximum approved loan amount is \$1,061,158, of which \$269,290 is set up as accounts receivable at March 31, 2020. \$6,120 of costs have been incurred as of March 31, 2020, with the remainder committed to be incurred subsequent to year end.

**The Key First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

**17. Indigenous Services Canada and First Nations and Inuit Health Branch Reconciliation**

	<b>2020</b>	<b>2019</b>
ISC and FNIHB funding per confirmation	<b>4,908,417</b>	3,324,447
Less: receivable set up in prior year (Provincial School Tuition)	<b>(3,014)</b>	-
	<b>4,905,403</b>	3,324,447
<b>Add (less): funding reconciliations</b>		
Band Employee Benefits	-	(3,758)
Provincial Special Education	-	(3,240)
Health Committee	<b>(1,519)</b>	-
COHI	<b>(208)</b>	-
Health Support Services	<b>(4,152)</b>	-
HIV/AIDS	<b>(890)</b>	-
P&ID - professional services	-	(12,000)
Health O&M	<b>(7,680)</b>	-
Provincial special education	-	11,088
Provincial tuition	-	3,014
Home Nursing	<b>(1,030)</b>	-
P&ID - gov capacity dev - by-law policy	-	7,000
Special Education	<b>30,631</b>	-
	<b>15,152</b>	2,104
Deferred revenue - beginning of year	<b>927,399</b>	1,022,440
Deferred revenue - end of year	<b>(1,674,320)</b>	(927,399)
	<b>(746,921)</b>	95,041
	<b>4,173,634</b>	3,421,592

**18. Segments**

The First Nation has 8 reportable segments. These segments are differentiated by the major activities or services they provide. The First Nation's segments are as follows:

**Band Government** - includes administration and governance activities.

**Education** - includes the operations of education programs.

**Economic Development** - includes activities for the development of the First Nation's land and resources.

**Social** - activities include delivering social programs.

**Community** - includes activities for the maintenance of the community and its infrastructure.

**Housing** - includes the operations of housing programs.

**Community Health** - includes operation of health programs.

**Other** - other band programs which do not meet the criteria for the other segments.

Inter-segment transfers are recorded at their exchange amount. The accounting policies of the segments are the same as those described in Note 2.

**19. Comparative figures**

Certain comparative figures have been reclassified to conform with current year's presentation.

**The Key First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

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**20. Budget information**

The disclosed budget information was approved by the Chief and Council of the First Nation on June 1, 2019.

In preparation of the budget, the amount budgeted for capital expenditures of \$23,000 was included in the deficit.

The budget process followed by management only includes activities directed by the First Nation. Management does not prepare a budget for capital projects administered through third party project managers.

Budget deficit as approved	(438,977)
Add: capital expenditures	<u>23,000</u>
Budget deficit as presented	(415,977)

**21. Significant event**

During the year, there was a global outbreak of COVID-19 (coronavirus), which has had a significant impact on organizations and businesses through the restrictions put in place by the Canadian, provincial and municipal governments regarding travel, operations and isolation/quarantine orders. At this time, it is unknown the extent of the impact the COVID-19 outbreak may have on the First Nation as this will depend on future developments that are highly uncertain and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the ultimate geographic spread of the disease, and the duration of the outbreak, including the duration of travel restrictions, business closures or disruptions, and quarantine/isolation measures that are currently, or may be put, in place by Canada and other countries to fight the virus. While the extent of the impact is unknown, we anticipate this outbreak will have a minimal affect on the First Nation.

**22. Subsequent event**

Subsequent to year end, under the terms of an agreement with the vendor, the First Nation, through Key Band Land Holdings Corp., acquired land for consideration of \$702,750. The purchase was financed via a mortgage with the Royal Bank of Canada, secured by an agricultural lease within Key Band Land Holdings Corp.

**The Key First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2020*

	<i>Buildings</i>	<i>Housing</i>	<i>Equipment</i>	<i>Water &amp; Sewer</i>	<i>Land</i>	<i>Subtotal</i>
<b>Cost</b>						
Balance, beginning of year	3,850,411	5,214,914	848,691	632,491	4,316,020	14,862,527
Acquisition of tangible capital assets	-	160,137	22,403	796,022	-	978,562
Disposal of tangible capital assets	-	(165,599)	-	-	-	(165,599)
Balance, end of year	3,850,411	5,209,452	871,094	1,428,513	4,316,020	15,675,490
<b>Accumulated amortization</b>						
Balance, beginning of year	2,464,583	2,529,409	659,883	408,306	-	6,062,181
Annual amortization	149,455	172,906	29,185	29,123	-	380,669
Accumulated amortization on disposals	-	(96,503)	-	-	-	(96,503)
Balance, end of year	2,614,038	2,605,812	689,068	437,429	-	6,346,347
<b>Net book value of tangible capital assets</b>	<b>1,236,373</b>	<b>2,603,640</b>	<b>182,026</b>	<b>991,084</b>	<b>4,316,020</b>	<b>9,329,143</b>
2019 Net book value of tangible capital assets	1,385,828	2,685,505	188,808	224,185	4,316,020	8,800,346

**The Key First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2020*

	<i>Subtotal</i>	<i>Vehicles</i>	<i>2020</i>	<i>2019</i>
<b>Cost</b>				
Balance, beginning of year	14,862,527	265,363	15,127,890	14,990,844
Acquisition of tangible capital assets	978,562	59,957	1,038,519	137,046
Disposal of tangible capital assets	(165,599)	-	(165,599)	-
Balance, end of year	15,675,490	325,320	16,000,810	15,127,890
<b>Accumulated amortization</b>				
Balance, beginning of year	6,062,181	179,726	6,241,907	5,843,262
Annual amortization	380,669	28,256	408,925	398,645
Accumulated amortization on disposals	(96,503)	-	(96,503)	-
Balance, end of year	6,346,347	207,982	6,554,329	6,241,907
<b>Net book value of tangible capital assets</b>	<b>9,329,143</b>	<b>117,338</b>	<b>9,446,481</b>	<b>8,885,983</b>
2019 Net book value of tangible capital assets	8,800,346	85,637	8,885,983	

**The Key First Nation**  
**Schedule 2 - Schedule of Consolidated Expenses by Object**

*For the year ended March 31, 2020*

	<b>2020 Budget (Note 20)</b>	<b>2020 Actual</b>	<b>2019 Actual</b>
<b>Consolidated expenses by object</b>			
Salaries and benefits	1,352,778	1,396,683	1,183,031
Student expenses	909,275	966,872	1,145,720
Contracted services	501,686	705,488	494,832
Band support	647,000	606,127	439,841
Community events, culture and recreation	186,500	478,915	271,587
Professional fees	214,902	426,722	627,883
Amortization	-	408,925	398,645
Social assistance	309,795	372,052	396,366
Repairs and maintenance	214,456	338,746	334,745
Travel and meetings	237,609	247,673	238,142
Insurance	73,564	140,087	135,810
Interest on long-term debt	425,392	108,584	96,130
Per capita distributions	-	124,423	68,260
Consulting	40,640	72,319	146,895
Bad debts	-	60,272	11,219
Utilities	56,523	57,765	69,629
Office supplies	37,423	57,230	43,709
Wakes and funerals	115,000	49,034	77,746
Telephone	17,662	41,677	36,891
Bank charges and interest	13,150	39,485	41,766
Supplies	12,415	37,801	38,555
Property tax	-	21,615	29,754
Elders	15,000	16,023	20,587
Training	7,205	13,660	35,548
Advertising	5,000	1,110	-
Program expense	44,820	684	1,152
Recovery of prior year payables	-	(285,760)	-
Election costs	-	-	16,712
Administration (recovery)	(17,772)	(9,880)	-
	<b>5,420,023</b>	<b>6,494,332</b>	<b>6,401,155</b>

**The Key First Nation  
Band Government**  
**Schedule 3 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<i>2020 Budget (Note 20)</i>	<i>2020 Actual</i>	<i>2019 Actual</i>
<b>Revenue</b>			
Indigenous Services Canada	385,880	521,228	580,081
Other	261,250	262,120	76,156
Contributions	140,000	75,000	-
Yorkton Tribal Council	-	21,194	26,246
Income from portfolio investments	66,000	-	-
Lease income	-	-	165,300
	<b>853,130</b>	<b>879,542</b>	<b>847,783</b>
<b>Expenses</b>			
Salaries and benefits	521,103	623,965	471,710
Professional fees	186,902	368,659	568,881
Contracted services	307,428	279,949	330,967
Community events, culture and recreation	167,000	160,817	70,528
Travel and meetings	99,748	70,302	101,183
Interest on long-term debt	-	48,404	38,974
Bad debts	-	46,784	9,779
Insurance	5,000	45,514	99,041
Wakes and funerals	80,000	43,334	77,746
Bank charges and interest	10,000	35,264	26,454
Consulting	20,000	30,143	81,282
Telephone	13,200	24,255	28,652
Office supplies	15,000	21,448	29,928
Elders	15,000	16,023	17,987
Repairs and maintenance	18,300	6,191	720
Utilities	-	4,617	-
Band support	5,000	1,750	32,590
Advertising	5,000	1,110	-
Training	4,500	1,047	1,024
Election costs	-	-	16,712
Program expense	40,320	-	-
Recovery of prior year payables	-	(285,760)	-
Administration (recovery)	(194,993)	(298,367)	(193,071)
	<b>1,318,508</b>	<b>1,245,449</b>	<b>1,811,087</b>
<b>Deficit before transfers</b>	<b>(465,378)</b>	<b>(365,907)</b>	<b>(963,304)</b>
<b>Transfers between programs</b>	<b>483,678</b>	<b>722,238</b>	<b>775,160</b>
<b>Surplus (deficit)</b>	<b>18,300</b>	<b>356,331</b>	<b>(188,144)</b>



**The Key First Nation**  
**Education**  
**Schedule 4 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<i>2020 Budget (Note 20)</i>	<i>2020 Actual</i>	<i>2019 Actual</i>
<b>Revenue</b>			
Indigenous Services Canada	1,093,248	1,340,097	1,170,710
<b>Expenses</b>			
Student expenses	909,275	891,092	987,636
Community events, culture and recreation	-	170,546	4,916
Administration	44,831	67,873	22,432
Salaries and benefits	58,625	65,081	82,709
Contracted services	26,000	34,559	27,378
Amortization	-	22,259	16,973
Repairs and maintenance	32,000	17,426	13,642
Travel and meetings	7,340	8,866	6,842
Office supplies	3,677	5,414	6,864
Insurance	5,000	926	-
Social assistance	6,000	800	8,570
Bank charges and interest	500	527	449
	1,093,248	1,285,369	1,178,411
<b>Surplus (deficit)</b>	-	54,728	(7,701)

**The Key First Nation  
Economic Development**  
**Schedule 5 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<i>2020 Budget (Note 20)</i>	<i>2020 Actual</i>	<i>2019 Actual</i>
<b>Revenue</b>			
Indigenous Services Canada	100,228	100,228	382,393
Painted Hand CDC	-	131,825	140,269
Yorkton Tribal Council	47,000	46,700	46,700
Other	-	-	1,500
	<b>147,228</b>	<b>278,753</b>	<b>570,862</b>
<b>Expenses</b>			
Contracted services	40,800	244,053	8,764
Community events, culture and recreation	-	108,478	122,282
Salaries and benefits	51,780	41,825	52,272
Consulting	-	22,176	65,613
Office supplies	838	20,420	1,386
Administration	14,723	14,693	39,693
Bad debts	-	11,950	-
Travel and meetings	7,587	10,476	21,273
Repairs and maintenance	8,500	8,000	19,172
Supplies	-	-	2,097
Band support	-	-	200
Professional fees	-	-	14,188
	<b>124,228</b>	<b>482,071</b>	<b>346,940</b>
<b>(Deficit) surplus before transfers</b>	<b>23,000</b>	<b>(203,318)</b>	<b>223,922</b>
<b>Transfers between programs</b>	<b>-</b>	<b>21,440</b>	<b>-</b>
<b>(Deficit) surplus</b>	<b>23,000</b>	<b>(181,878)</b>	<b>223,922</b>

**The Key First Nation**  
**Social**  
**Schedule 6 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<i>2020 Budget (Note 20)</i>	<i>2020 Actual</i>	<i>2019 Actual</i>
<b>Revenue</b>			
Indigenous Services Canada	372,011	409,932	433,440
<b>Expenses</b>			
Social assistance	303,795	371,252	387,796
Salaries and benefits	48,569	49,268	41,448
Training	-	6,713	30,524
Administration	1,237	1,237	1,237
Bank charges and interest	500	1,009	556
Travel and meetings	17,910	252	2,375
Supplies	-	-	11,129
Office supplies	-	-	209
Contracted services	-	-	150
	372,011	429,731	475,424
<b>Deficit</b>	-	(19,799)	(41,984)

**The Key First Nation  
Community**  
**Schedule 7 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<b>2020 Budget (Note 20)</b>	<b>2020 Actual</b>	<b>2019 Actual</b>
<b>Revenue</b>			
Indigenous Services Canada	147,784	1,010,727	198,822
Rental income	-	6,586	500
Other	1,800	5,686	69,811
Interest (expense)	-	1,077	(105)
Yorkton Tribal Council	-	200	10,850
	<b>149,584</b>	<b>1,024,276</b>	<b>279,878</b>
<b>Expenses</b>			
Amortization	-	207,717	215,657
Salaries and benefits	118,335	127,589	89,322
Repairs and maintenance	71,365	71,900	138,297
Contracted services	35,717	37,068	58,961
Administration	14,778	32,357	15,846
Utilities	45,584	30,932	55,528
Insurance	-	24,860	-
Training	2,705	4,795	-
Travel and meetings	1,500	2,953	3,655
Telephone	-	722	365
Bank charges and interest	-	209	791
Community events, culture and recreation	-	-	24,809
	<b>289,984</b>	<b>541,102</b>	<b>603,231</b>
<b>Surplus (deficit) before transfers</b>	<b>(140,400)</b>	<b>483,174</b>	<b>(323,353)</b>
<b>Transfers between programs</b>	<b>140,400</b>	<b>65,400</b>	<b>64,000</b>
<b>Surplus (deficit)</b>	<b>-</b>	<b>548,574</b>	<b>(259,353)</b>

**The Key First Nation**  
**Housing**  
**Schedule 8 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<i>2020 Budget (Note 20)</i>	<i>2020 Actual</i>	<i>2019 Actual</i>
<b>Revenue</b>			
Indigenous Services Canada	114,079	189,783	155,258
Canada Mortgage and Housing Corporation	76,650	135,967	148,645
CMHC - Replacement reserve replenishment	-	-	13,774
Rental income	171,649	67,043	49,371
	<b>362,378</b>	<b>392,793</b>	367,048
<b>Expenses</b>			
Repairs and maintenance	78,791	205,824	94,157
Amortization	-	172,906	165,936
Insurance	54,599	53,788	30,472
Salaries and benefits	84,320	25,836	32,039
Interest on long-term debt	113,640	24,167	17,950
Professional fees	6,000	15,974	16,739
Administration	-	6,127	10,747
Travel and meetings	8,000	1,637	5,004
Bank charges and interest	800	630	405
Office supplies	11,408	-	-
	<b>357,558</b>	<b>506,889</b>	373,449
<b>(Deficit) surplus before other item</b>	<b>4,820</b>	<b>(114,096)</b>	<b>(6,401)</b>
<b>Other item</b>			
Gain on disposal of tangible capital assets	-	154,877	-
<b>Surplus (deficit)</b>	<b>4,820</b>	<b>40,781</b>	<b>(6,401)</b>

**The Key First Nation**  
**Community Health**  
**Schedule 9 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<i>2020 Budget (Note 20)</i>	<i>2020 Actual</i>	<i>2019 Actual</i>
<b>Revenue</b>			
Indigenous Services Canada	509,849	601,639	500,888
Yorkton Tribal Council	122,399	267,421	294,411
Other	4,500	30,425	-
	<b>636,748</b>	<b>899,485</b>	795,299
<b>Expenses</b>			
Salaries and benefits	430,046	412,839	406,329
Travel and meetings	54,724	116,829	73,554
Contracted services	66,741	109,859	67,112
Administration	61,652	86,200	73,116
Supplies	12,415	37,801	25,329
Community events, culture and recreation	19,500	34,042	29,052
Repairs and maintenance	5,500	24,818	67,053
Utilities	10,939	22,216	13,832
Telephone	4,462	16,700	7,874
Insurance	8,965	14,999	6,297
Office supplies	5,000	9,677	5,106
Amortization	-	5,996	-
Training	-	1,105	4,000
Bank charges and interest	650	945	533
Program expense	4,500	680	1,150
Elders	-	-	2,600
Consulting	640	-	-
	<b>685,734</b>	<b>894,706</b>	782,937
<b>Surplus (deficit)</b>	<b>(48,986)</b>	<b>4,779</b>	12,362

**The Key First Nation**  
**Other**

**Schedule 10 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<i>2020 Budget (Note 20)</i>	<i>2020 Actual</i>	<i>2019 Actual</i>
<b>Revenue</b>			
Lease income	543,830	684,885	443,614
Key First Nation Pelly Haylands Trust	579,889	704,248	1,046,019
First Nations Trust	392,000	413,656	425,413
Yorkton Tribal Council	-	183,502	-
Other	-	5,000	6,732
Interest income	-	798	5,621
Contributions (expense)	(126,000)	(76,575)	3,174
	<b>1,389,719</b>	<b>1,915,514</b>	<b>1,930,573</b>
<b>Expenses</b>			
Band support	642,000	604,377	407,052
Per capita distributions	-	124,423	68,260
Administration	40,000	80,000	30,000
Student expenses	-	75,780	158,084
Salaries and benefits	40,000	50,280	7,203
Property tax	-	21,615	29,754
Professional fees	22,000	42,090	28,075
Travel and meetings	40,800	36,359	24,255
Interest on long-term debt	311,752	36,013	39,206
Consulting	20,000	20,000	-
Wakes and funerals	35,000	5,700	-
Community events, culture and recreation	-	5,033	20,000
Bad debts	-	1,538	1,440
Bank charges and interest	700	902	12,578
Office supplies	1,500	271	216
Amortization	-	48	79
Utilities	-	-	269
Repairs and maintenance	-	4,586	1,705
Contracted services	25,000	-	1,500
	<b>1,178,752</b>	<b>1,109,015</b>	<b>829,676</b>
<b>Surplus before transfers</b>	<b>210,967</b>	<b>806,499</b>	<b>1,100,897</b>
<b>Transfers between programs</b>	<b>(624,078)</b>	<b>(624,078)</b>	<b>(839,160)</b>
<b>Surplus</b>	<b>(413,111)</b>	<b>182,421</b>	<b>261,737</b>