

**Black Lake Denesuline Nation
Consolidated Financial Statements
March 31, 2025**

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March 31, 2025

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Black Lake Denesuline Nation
Management's Responsibility for Financial Reporting
March 31, 2025

To the Members of Black Lake Denesuline Nation:

The accompanying consolidated financial statements of Black Lake Denesuline Nation are the responsibility of management and have been approved by Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

Chief and Council is responsible for overseeing management in the performance of its financial reporting responsibilities and for approving the consolidated financial statements. Chief and Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors.

Chalupiak & Associates CPA Professional Corporation, an independent firm of Chartered Professional Accountants, is appointed by Chief and Council to audit the consolidated financial statements and report directly to the Members; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both Chief and Council and management to discuss their audit findings.

On behalf of Black Lake Denesuline Nation:

Original signature on file
Black Lake Denesuline Nation

September 17, 2025
Date



Chalupiak & Associates CPA Professional Corporation

Chartered Professional Accountants
3261 Saskatchewan Drive
Regina, Saskatchewan S4T 6S4
Phone: 306-359-3711 Fax: 306-569-3030

Independent Auditors' Report

To the Members of
Black Lake Denesuline Nation

Opinion

We have audited the consolidated financial statements of Black Lake Denesuline Nation and its subsidiaries and segments (the "Group"), which comprise the consolidated statement of financial position as at March 31, 2025, and the consolidated statements of operations, accumulated surplus, change in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies (the "financial statements").

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at March 31, 2025, and the results of its consolidated operations, its consolidated statement of accumulated surplus, its changes in its consolidated net financial assets, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAS).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance (TCWG) are responsible for overseeing the Group's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- ◆ Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ◆ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- ◆ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ◆ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- ◆ Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- ◆ Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.
- ◆ Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Regina, Saskatchewan
September 17, 2025**

Chalupiak & Associates
CPA Professional Corporation
Chartered Professional Accountants

Black Lake Denesuline Nation
Consolidated Statement of Financial Position
March 31, 2025

	2025	2024
Financial Assets		
Cash and cash equivalents (Note 3)	\$ 9,878,952	\$ 5,018,897
Restricted cash (Note 3)	38,799,320	4,295,139
Restricted cash - CMHC (Note 3)	1,240,302	1,049,003
Trust funds held by federal government (Notes 3 and 4)	274,967	254,330
Accounts receivable (Notes 5 and 6)	11,598,371	7,851,728
Due from Black Lake Ventures Limited Partnership (Note 7)	707,294	719,711
Investments in government business enterprises (Notes 8 and 9)	40,160,128	35,252,371
Portfolio investments (Note 10)	23,250	4,250
	<u>102,682,584</u>	<u>54,445,429</u>
Liabilities		
Accounts payable (Note 11)	1,478,159	1,834,979
Deferred revenue (Note 12)	59,130,983	15,795,894
Current portion of long-term debt (Note 13)	278,340	548,035
Current portion of CMHC mortgages (Note 14)	580,293	484,690
Long-term debt (Note 13)	217,164	495,497
CMHC mortgages (Note 14)	5,951,551	4,962,032
	<u>67,636,490</u>	<u>24,121,127</u>
Net financial assets	<u>35,046,094</u>	<u>30,324,302</u>
Non-financial Assets		
Capital assets (Note 15)	70,671,198	68,901,338
Prepaid expenses (Note 16)	3,800	-
	<u>70,674,998</u>	<u>68,901,338</u>
Accumulated Surplus (Note 17)	<u>\$105,721,092</u>	<u>\$ 99,225,640</u>

Approved on behalf of the Black Lake Denesuline Nation:

Original signature on file

Original signature on file

The accompanying notes are an integral part of the financial statements

Black Lake Denesuline Nation
Consolidated Statement of Operations
For the year ended March 31, 2025

	2025 Budget (unaudited)	2025 Actual	2024 Actual
Revenue			
Indigenous Services Canada (ISC)	\$ 15,510,098	\$ 19,975,906	\$ 24,096,629
Athabasca Health Authority (AHA)	1,803,220	1,549,574	1,760,316
Trust funds held by federal government	-	20,637	8,375
Canada Mortgage and Housing Corporation (CMHC)	-	747,935	656,936
First Nations Trust (FNT)	1,117,649	1,038,545	1,117,649
Prince Albert Grand Council (PAGC)	1,292,814	2,384,436	2,480,603
Impact Benefit Agreement (IBA)	-	686,566	303,359
Treaty #8 Benefits Trust	-	464,988	-
Yuthe Dene Sekwi Chu L A Koe Betsedi Inc. (ADCFS)	-	146,500	10,000
Northern Lights Community Development Corp (NLCDC)	152,500	127,529	116,221
Portfolio investment income	-	19,000	-
Equity pickup (losses) - government business enterprises	-	4,940,757	2,885,963
Government of Canada - specific claims settlement	-	58,189,049	-
Government of Canada - drinking water settlement	-	6,290,755	854,877
North West Company - rebates	43,009	45,705	43,009
Rental revenue - CMHC houses	-	29,866	42,378
Interest revenue	-	410,628	105,522
Other revenue	1,248,415	803,881	646,726
Deferred revenue - prior year	-	15,320,428	15,747,593
Deferred revenue - current year	-	(59,130,984)	(15,795,894)
Deferred revenue - adjustment - ISC reconciliation	-	1,177,520	-
	21,167,705	55,239,221	35,080,262
Expenses			
Treaties and Indigenous Government (Schedule 1)	282,534	23,038,328	453,497
Community Infrastructure (Schedule 2)	4,276,391	3,872,835	2,433,001
Lands & Economic Development (Schedule 3)	76,500	171,500	77,131
Education (Schedule 4)	1,063,319	1,585,933	867,273
Indigenous Government Support (Schedule 5)	2,504,291	2,331,697	2,480,434
Social Development (Schedule 6)	4,794,977	6,283,170	5,928,187
First Nation Child & Family Services (Schedule 7)	3,952,001	4,319,425	2,895,719
Health Services (Schedule 8)	3,019,534	2,903,102	2,855,163
CMHC Housing (Schedule 9)	-	669,232	505,607
Other Band Programs (Schedule 10)	1,364,818	1,058,922	414,527
Amortization (Schedule 11)	-	2,509,626	2,035,995
	21,334,365	48,743,770	20,946,534
Current surplus (deficit)	\$ (166,660)	\$ 6,495,451	\$ 14,133,729

The accompanying notes are an integral part of the financial statements

Black Lake Denesuline Nation
Consolidated Statement of Accumulated Surplus
For the year ended March 31, 2025

	2025	2024
Surplus at beginning of year	\$ 99,225,640	\$ 85,091,911
Current surplus	6,495,451	14,133,729
Surplus at end of year	\$105,721,091	\$ 99,225,640

The accompanying notes are an integral part of the financial statements

Black Lake Denesuline Nation
Consolidated Statement of Change in Net Financial Assets
For the year ended March 31, 2025

	2025 Budget (unaudited)	2025 Actual	2024 Actual
Current surplus (deficit)	\$ (166,660)	\$ 6,495,451	\$ 14,133,729
Acquisition of capital assets	-	(4,279,485)	(12,563,872)
Amortization of capital assets	-	2,509,626	2,035,995
	-	(1,769,859)	(10,527,877)
Acquisition of prepaid asset	-	(3,800)	-
(Decrease) increase in net financial assets	(166,660)	4,721,792	3,605,852
Net financial assets at beginning of year	30,324,302	30,324,302	26,718,450
Net financial assets at end of year	\$ 30,157,642	\$ 35,046,094	\$ 30,324,302

The accompanying notes are an integral part of the financial statements

Black Lake Denesuline Nation
Consolidated Statement of Cash Flows
For the year ended March 31, 2025

	2025	2024
Cash flows from		
Operating activities		
Current surplus	\$ 6,495,451	\$ 14,133,729
Items not affecting cash		
Amortization	2,509,626	2,035,995
Earnings from investment in business partnerships	(4,940,763)	(2,886,702)
Loss from investment in incorporated businesses	6	211
Earnings from investment in portfolio investments	(19,000)	-
Disposal of investment in business partnerships	-	528
	4,045,320	13,283,761
Change in non-cash operating working capital		
Accounts receivable	(3,746,643)	(2,594,444)
Prepaid expenses	(3,800)	-
Accounts payable	(356,819)	207,570
Deferred revenue	43,335,089	41,227
Trust funds held by federal government	(20,637)	(8,375)
Due from Black Lake Ventures Limited Partnership	12,417	(160,768)
	43,264,927	10,768,971
Capital activities		
Acquisition of capital assets	(4,279,488)	(12,563,870)
Financing activities		
Long-term debt - repayment	(548,028)	(546,241)
CMHC mortgages - advances	1,612,919	512,650
CMHC mortgages - repayment	(527,795)	(458,292)
	537,096	(491,883)
Investing activities		
Withdrawals from business partnerships	33,000	47,613
Contributions to incorporated businesses	-	(52)
Restricted cash - CMHC	(191,299)	(121,652)
	(158,299)	(74,091)
Increase in cash and cash equivalents	39,364,236	(2,360,873)
Cash and cash equivalents, beginning of year	9,314,036	11,674,909
Cash and cash equivalents, end of year	\$ 48,678,272	\$ 9,314,036
Represented by		
Cash and cash equivalents	\$ 9,878,952	\$ 5,018,897
Restricted cash	38,799,320	4,295,139
	\$ 48,678,272	\$ 9,314,036

The accompanying notes are an integral part of the financial statements

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

1. Operations

The Black Lake Denesuline Nation (the "Denesuline Nation") is located in the province of Saskatchewan, Canada and provides various services to its members. These financial statements include the Black Lake Denesuline Nation's government and all related entities that are accountable to the Denesuline Nation and are either owned or controlled by the Denesuline Nation. These financial statements do not include the Black Lake Denesuline First Nation Treaty #8 Benefits Trust which is governed and controlled by appointed trustees.

The office of the Denesuline Nation is physically located on Chicken I.R. 224 and the mailing address is P.O. Box 27, Black Lake, Saskatchewan, S0J 0H0, Canada.

2. Basis of presentation and significant accounting policies

These financial statements are prepared in accordance with Canadian public sector accounting standards for governments as recommended by the Public Sector Accounting Board.

(a) Reporting entity

The Black Lake Denesuline Nation's reporting entity includes the Black Lake Denesuline Nation's government and all related entities that are controlled by the Denesuline Nation.

(b) Principles of consolidation

All controlled entities are fully consolidated on a line-by-line basis except for the commercial enterprises which meet the definition of government business enterprise, which are included in the consolidated statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Under the modified equity method of accounting, only Black Lake Denesuline Nation's investment in the government business enterprise and the enterprise's net income (loss) and other changes in equity are recorded. No adjustment is made for accounting policies of the enterprise that are different from those of Black Lake Denesuline Nation.

Organizations accounted for on a modified equity basis include:

- *Black Lake Ventures Limited Partnership;*
- *Black Lake Ventures Ltd;*
- *Black Lake Development Corporation;*
- *Elizabeth Falls Hydro Limited Partnership; and,*
- *Elizabeth Falls Hydro Corporation.*

(c) Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or to finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale. Non-financial assets include capital assets and prepaid expenses.

(d) Net financial assets

The financial statements are presented so as to highlight the net financial assets as the measurement of financial position. The net financial assets are determined by its financial assets less liabilities. Net financial assets do not include non-financial assets.

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

2. Basis of presentation and significant accounting policies, continued

(e) Other economic interests

The Denesuline Nation does not share in the control or the profit or loss of the following entities. As a result, the financial statements of the following entities have not been consolidated or proportionately consolidated with the financial statements of the Black Lake Denesuline Nation.

The Denesuline Nation is a member of the Prince Albert Grand Council (PAGC Management Co. Ltd. or "PAGC"). The PAGC is an organization of twelve Nations. The PAGC is mandated to enhance the services provided to the member Nations.

The Denesuline Nation is a member of the Yuthe Dene Sekwi Chu L A Koe Betsedi Inc. (Athabasca Denesuline Child and Family Services Inc. or "ADCFS"). ADCFS is an organization of three Nations. The mandate of ADCFS is to provide child and family protection and prevention services on reserve to the three member Nations.

The Denesuline Nation is a member of the Athabasca Health Authority ("AHA"). AHA is an organization of two Nations and three municipalities. AHA is mandated to provide comprehensive health services.

The Denesuline Nation is a member of the Athabasca Enterprise Region Corporation ("AERC"; previously Athabasca Economic Development and Training Corporation). The AERC is an organization of three Nations and four municipalities. The AERC is mandated to maximize economic capacity and achieve business competitiveness for the region.

The Denesuline Nation is a member of the Athabasca Denesuline Education Authority ("ADEA"). ADEA is an organization representing the three Denesuline Nation's in the Athabasca Region of Saskatchewan, Canada. ADEA is mandated to provide all educational services from Pre-Kindergarten to Grade 12 for communities and schools.

The Denesuline Nation is a member of the Athabasca Denesuline Ne Ne Land Corporation (North of 60 or "ADNLC"). ADNLC is an organization formed to negotiate the settlement of a land claim North of the 60th parallel on behalf of three Nations.

The Denesuline Nation is a member of the Ya' thi Néné Lands and Resources Office ("Ya' thi Néné"). Ya' thi Néné is an organization formed to protect the lands and waters of the Athabasca Basin for the long-term benefit of its Denesuline First Nations and Athabasca communities.

(f) Liability for contaminated sites

A liability for remediation of a contaminated site is recognized at the best estimate of the amounts required to remediate the contaminated site when contamination exceeding an environmental standard exists, the Denesuline Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2025.

(g) Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks net of bank overdrafts, term deposits and money market funds which are held for the purpose of meeting short-term cash commitments. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

2. Basis of presentation and significant accounting policies, continued

(h) Restricted cash

Restricted cash consists of cash and cash equivalents held for specific purposes as defined by various agreements.

(i) Trust funds held by federal government

Funds earned and held in trust on behalf of First Nation members by the Government of Canada. Trust moneys consist of:

- Capital Trust moneys are Trust moneys that come from the sale of the First Nation's surrendered lands, from an interest in the land, or from the sale of the First Nation's non-renewable resources; and,
- Revenue Trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

Revenues from Trust moneys are recognized when measurable, earned and collection is reasonably assured. These moneys are reported on by the Government of Canada.

(j) Capital assets

Capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset.

Leases that transfer substantially all the benefits and risks of ownership to the lessee are recorded as capital leases. Accordingly, at the inception of the leases, the capital asset and related lease obligations are recorded at an amount equal to the present value of future lease payments discounted at the lower of the interest rate inherent in the lease contracts and Black Lake Denesuline Nation's incremental cost of borrowing.

Amortization is provided for on a straight-line basis over their estimated useful lives.

Buildings	5-25 years Straight line
Automotive equipment	3-5 years Straight line
Computer equipment	3 years Straight line
Furniture and equipment	5 years Straight line
Equipment	5-15 years Straight line
Infrastructure	40 years Straight line
Band housing	25 years Straight line
CMHC housing	25 years Straight line
Major renovations	10 years Straight line

Capital assets are written down when conditions indicate that they no longer contribute to Black Lake Denesuline Nation's ability to provide goods and services, or when the value of future economic benefits associated with the capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

Contributed capital assets are recorded into revenues at their fair value on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Transfers of capital assets from related parties are recorded at carrying value.

2. Basis of presentation and significant accounting policies, continued

(j) Capital assets, continued

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as capital assets. Assets under construction are not amortized until the asset is available to be put into service.

(k) Asset retirement obligation

A liability for an asset retirement obligation is recognized at the best estimate of the amount required to retire a capital asset at the financial statement date when there is a legal obligation for the Denesuline Nation to incur retirement costs, the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made.

The best estimate of the liability includes all costs directly attributable to asset retirement activities, based on information available at year-end. The best estimate of an asset retirement obligation incorporates a present value technique, when the cash flows required to settle or otherwise extinguish an asset retirement obligation are expected to occur over extended future periods. When a liability for an asset retirement obligation is initially recognized, a corresponding asset retirement cost is capitalized to the carrying amount of the related capital asset. The asset retirement cost is amortized over the useful life of the related asset. Asset retirement obligations which are incurred incrementally with use of the asset are recognized in the period incurred with a corresponding asset retirement cost expensed in the period.

At each financial reporting date, the Denesuline Nation reviews the carrying amount of the liability. The Denesuline Nation recognizes period-to-period changes to the liability due to the passage of time as accretion expense. Changes to the liability arising from revisions to either the timing, the amount of the original estimate of undiscounted cash flows or the discount rate are recognized as an increase or decrease to the carrying amount of the related capital asset. The Denesuline Nation continues to review the possibility of a liability until it would be settled or otherwise extinguished. Disbursements made to settle the liability would be deducted from the reported liability when they are made.

(l) Revenue recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

2. Basis of presentation and significant accounting policies, continued

(m) Financial instruments

The Denesuline Nation recognizes its financial instruments when the Denesuline Nation becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value. The Denesuline Nation subsequently measures all financial instruments at cost except for the portfolio investments in equity instruments that are quoted in an active market which are measured at fair value. Transaction costs are added to the carrying amount for those financial instruments subsequently measured at cost.

(n) Internal charges and transfers

The administration office provides services to other program areas. To recognize the cost of these services, some funding agreements allow for a percentage of revenue to be allocated to cover these expenses. At the discretion of the Denesuline Nation, a corresponding revenue and expense may be recorded and referred to as "Administration fees - internal allocation."

(o) Use of estimates

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of capital assets.

(p) Segment accounting

The Denesuline Nation conducts its business through reportable segments. These operating segments are established by senior management to facilitate the achievement of the Denesuline Nation's long-term objectives, aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenues and expenses represent both amounts that are directly attributed to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

3. Cash and cash equivalents

Cash and cash equivalents are comprised of the following:

Unrestricted cash: Bank accounts used to facilitate day to day normal operations, term deposits and money market funds.

Restricted cash: Bank accounts that are restricted to a specific purpose as per the terms of an existing agreement. In some cases, these accounts are controlled by a project manager or held in a lawyers' trust account.

Restricted cash - CMHC: Under the terms of an agreement with Canada Mortgage and Housing Corporation, Black Lake Denesuline Nation must set aside funds annually for the repair, maintenance and replacement of worn out assets. These funds are to be held in a separate bank account and invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as otherwise approved by the Canada Mortgage and Housing Corporation with any interest earned to be credited as revenue to the Replacement Reserve Fund and the Operating Reserve Fund.

Trust funds held by federal government: Revenues generated from land leases and/or head leases of reserve land are held in trust by the federal government for the benefit of the Black Lake Denesuline Nation.

	2025	2024
Unrestricted cash		
General operations	\$ 7,884,408	\$ 2,384,140
Social development	1,076,363	885,224
CMHC operations	560,492	522,091
Money market fund	15,654	15,063
Term deposit - 0.30% - matures July 19, 2025	342,035	1,212,379
	<u>9,878,952</u>	<u>5,018,897</u>
Restricted cash		
	1	-
Capital project - landfill upgrade	1,023,145	2,186,461
Capital project - school renovations	701,368	939,944
Capital project - sewage pumping station (SPS)	39,588	100,604
Capital project - subdivision	437,290	418,993
Capital project - street lights	56,524	75,646
Capital project - aboriginal headstart (AHSOR) building	623,058	407,286
Lawyers' trust account	35,918,346	166,205
	<u>38,799,320</u>	<u>4,295,139</u>

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

3. Cash and cash equivalents, continued

Restricted cash - CMHC		
CMHC reserve account	962,006	776,798
Term deposit - 0.30% - matures June 1, 2025	233,754	228,638
Term deposit - 0.30% - matures June 1, 2025	44,542	43,567
	<hr/>	<hr/>
	1,240,302	1,049,003
Trust funds held by federal government		
Capital trust funds	2,194	2,194
Revenue trust funds	272,773	252,136
	<hr/>	<hr/>
	274,967	254,330
	<hr/>	<hr/>
	\$ 50,193,541	\$ 10,617,369

4. Trust funds held by federal government

The Trust funds held by federal government arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the office of the Auditor General of Canada. The management of these funds are primarily governed by Sections 63 to 69 of the Indian Act.

				2025		2024
Capital funds held in trust			\$	2,194	\$	2,194
Revenue funds held in trust				272,773		252,136
			\$	274,967	\$	254,330
		2025		2025		2024
		Revenue		Capital		Total
Surplus, beginning of year	\$	252,136	\$	2,194	\$	254,330
Lease revenue		11,898		-		11,898
Interest earnings		8,739		-		8,739
			\$	272,773	\$	2,194
Surplus, end of year	\$	272,773	\$	2,194	\$	274,967
			\$	274,967	\$	254,330

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

5. Accounts receivable

	2025	2024
Due from members		
Advances - band general	\$ 187,544	\$ 160,300
Advances - social development	68,565	26,793
	<hr/> 256,109	<hr/> 187,093
Due from others		
Athabasca Health Authority	680,650	418,782
Prince Albert Grand Council	2,678,439	1,455,529
Northern Lights Community Development Corporation	28,257	150,000
First Nation Drinking Water Settlement	2,350,150	854,877
Bruce Slusar - expenses re-imbursement	-	210,815
Other receivables	220,692	-
	<hr/> 5,958,188	<hr/> 3,090,003
Due from government and other government organizations		
Indigenous Services Canada (ISC)	5,524,729	4,705,583
Canada Mortgage & Housing Corporation (CMHC) - subsidy	65,705	52,124
	<hr/> 5,590,434	<hr/> 4,757,707
	11,804,731	8,034,803
Allowance for doubtful accounts	<hr/> (206,360)	<hr/> (183,075)
Total accounts receivable	<hr/> <hr/> \$ 11,598,371	<hr/> <hr/> \$ 7,851,728

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

6. Accounts receivable - ISC

	2025	2024
Fiscal year - 2019/20		
Institutional care	\$ -	\$ 12,001
Fiscal year - 2020/21		
Planning design & construction	-	50,000
Fiscal year - 2021/22		
Institutional care	-	6,811
Fiscal year - 2022/23		
Immediate needs - construction Q3XJ	1,047,180	1,047,180
Immediate needs - construction QA1A	-	518,465
Institutional care Q2BJ	-	5,412
Planning design & construction Q38L	341,500	341,500
Service delivery infrastructure Q2AM	4,335	4,335
Fiscal year - 2023/24		
Solid waste O&M Q3WI	-	28,555
Immediate needs - construction Q3XJ	1,025,140	1,025,140
Immediate needs - construction QA1A	536,643	536,643
Institutional care Q2BJ	-	381,260
Planning design & construction Q38L	100,000	100,000
FNCFS On-reserve O&M housing QA1V	-	648,281
Fiscal year - 2024/25		
Reno/additions < 1.5M (BBC) Q36R	31,466	-
Planning design & construction (BBC) Q38L	573,453	-
Fire protection (BBC) Q3AU	23,152	-
Roads & bridges (BBC) Q3AX	18,202	-
Community buildings (BBC) Q3B0	37,245	-
Immediate needs - construction QA1A	1,595,145	-
FNCFS On-reserve O&M housing QA1V	191,268	-
	<u>\$ 5,524,729</u>	<u>\$ 4,705,583</u>

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

7. Due from Black Lake Ventures Limited Partnership

Transactions with Black Lake Ventures Limited Partnership (BLVLP) are in the normal course of business and are for fair consideration that is mutually agreed upon by the related parties. Amounts due from Black Lake Ventures Limited Partnership are unsecured, non-interest bearing and have no fixed repayment schedules.

	2025	2024
Opening balance, April 1	\$ 719,711	\$ 558,943
Payments from BLVLP	(69,670)	(333,630)
Due from BLVLP - wages and benefits; contracts	9,853	520,534
Due from BLVLP - Northwest Co. - service agreement	14,400	14,400
Due from BLVLP - share of debt consolidation loan	33,000	33,000
Due to BLVLP - IBA proposals	-	(73,536)
Closing balance, March 31	\$ 707,294	\$ 719,711

8. Investment in government business enterprises

Commercial enterprises are those organizations that meet the definition of government business enterprise (GBE) as described by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants. Government business enterprises have the power to contract in their own name, have the financial and operating authority to carry on a business, sell goods and services to customers outside the Denesuline Nation's government as their principal activity, and that can, in the normal course of their operations, maintain operations and meet liabilities from revenues received from outside the Denesuline Nation government.

	2025	2024
Black Lake Ventures Ltd. - 100%	\$ 1,614	\$ 1,620
Black Lake Ventures Limited Partnership - 99.99%	39,918,616	35,010,853
Black Lake Development Corporation - 100%	239,898	239,898
	\$ 40,160,128	\$ 35,252,371

	Investment, start of year	Withdrawals	Share of earnings (loss)	Investment, end of year
Black Lake Ventures Ltd	\$ 1,620	\$ -	\$ (6)	\$ 1,614
Black Lake Ventures Limited Partnership	35,010,853	(33,000)	4,940,763	39,918,616
Black Lake Development Corporation	239,898	-	-	239,898
	\$ 35,252,371	\$ (33,000)	\$ 4,940,757	\$ 40,160,128

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

9. Investment in government business enterprises - financial summary

	Black Lake Ventures LP & Ltd Mar 31, 2025	Black Lake Development Corporation Mar 31, 2025	2025 Total	2024 Total
Cash and cash equivalents	\$ 162,813	\$ -	\$ 162,813	\$ 432,606
Accounts receivable	194,353	-	194,353	32,056
Property, plant and equipment	2,608,565	-	2,608,565	2,954,023
Due from related parties	51,851	241,398	293,249	241,398
Inventory	39,344	-	39,344	75,046
Investments	39,742,627	-	39,742,627	34,712,558
Total assets	\$ 42,799,553	\$ 241,398	\$ 43,040,951	\$ 38,447,687

Accounts payable	\$ 197,700	\$ 1,500	\$ 199,200	\$ 243,875
Long-term debt	1,727,318	-	1,727,318	1,942,283
Due to related parties	950,691	-	950,691	1,006,038

Total liabilities	2,875,709	1,500	2,877,209	3,192,196
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Equity	39,923,844	239,898	40,163,742	35,255,491
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Total liabilities and equity	\$ 42,799,553	\$ 241,398	\$ 43,040,951	\$ 38,447,687
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	Black Lake Ventures LP & Ltd. Mar 31, 2025	Black Lake Development Corporation Mar 31, 2025	2025 Total	2024 Total
Revenue	\$ 1,344,658	\$ -	\$ 1,344,658	\$ 1,294,182
Equity increase in investments	5,458,069	-	5,458,069	3,705,763
	6,802,727	-	6,802,727	4,999,945
Expenses	\$ 1,861,476	\$ -	\$ 1,861,476	\$ 2,113,693
Net earnings	\$ 4,941,251	\$ -	\$ 4,941,251	\$ 2,886,252

The above information is derived from the latest available financial statements for each entity. The value of the Denesuline Nation's investments is reported at the value of its share of equity reported on the latest available financial statements.

The investments in Black Lake Ventures Limited Partnership and its general partner, Black Lake Ventures Ltd. were established for the purposes of managing, evaluating and building its investments and operating its for-profit enterprises. The Black Lake Development Corp. is inactive.

On May 3, 2023, Elizabeth Falls Hydro Limited Partnership and its general partner Elizabeth Falls Hydro Development Corporation, ceased operations and the entities were dissolved.

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

10. Portfolio investments

	2025	2024
CanAlaska Uranium Ltd.	\$ 23,250	\$ 4,250

As of March 31, 2025, the Denesuline Nation held 25,000 TSX-listed shares of CanAlaska Uranium Ltd., with a closing market price of \$0.93 per share, resulting in a fair value of \$23,250.

11. Accounts payable

	2025	2024
Due to members		
Accrued wages	\$ 82,791	\$ 95,622
Due to others		
Trade payables & accrued liabilities	1,229,229	814,392
Capital projects - trade payables & holdback	74,677	908,371
Canada Life - pension payable	26,484	-
Accrued interest on CMHC mortgages	15,137	9,486
Accrued interest on long-term debt	2,560	7,108
	1,348,087	1,739,357
Due to government and other government organizations		
Indigenous Services Canada (ISC)	47,281	-
	\$ 1,478,159	\$ 1,834,979

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

12. Deferred revenue

Funding agreements stipulate the terms and conditions that apply to situations where revenue received exceeds expenditures. Any funding arrangements that have a provision that allows the recipient to retain the excess funds are recorded as surpluses. All other excess funds are recorded as a liability and classified as "Deferred revenue" on the financial statements.

	March 31, 2024	Funding received, 2025	Revenue recognized, 2025	March 31, 2025
ISC - Capital Projects (SAL Engineering)				
School renovation CT460 Q3XH	\$ 1,855,539	\$ 37,177	\$ (90,000)	\$ 1,802,716
Sub-division CT828 Q34W	412,204	18,298	(32,622)	397,880
Landfill Upgrade CT709 Q3OG	396,433	320,617	(652,630)	64,420
SPS Assess & Upgrade CT605 Q3X9	99,816	3,029	(102,845)	-
Street Lights CTE17 Q3UL	73,831	2,693	(20,000)	56,524
Lagoon Assessment - CTG63 QA3S	-	147,000	(4,097)	142,903
Fire Hall & Equipment - CTG62 Q3UN	-	100,000	(4,077)	95,923
Road Resurfacing CTG61 Q3UO	-	200,000	(4,086)	195,914
Contaminated sites remediation Q3O3	-	200,000	-	200,000
ESA LEDSP - Steps 5-6 Q3WF	100,000	-	(75,000)	25,000
SAL - Headstart - capital project	399,906	262,824	(63,268)	599,462
	3,337,729	1,291,638	(1,048,625)	3,580,742

ISC - programs

Roads & bridges Q3BH	51,508	334,234	(385,742)	-
Sanitation Q35A	62,094	319,086	(381,180)	-
Solid waste Q3BT	19,975	50,234	(70,209)	-
Water systems Q35B	47,915	355,991	(403,906)	-
BBC Q36R, Q38L, Q3AU, Q3AX, Q3B0	13,450	683,518	(696,968)	-
Landfill compliance Q3OD	36,870	-	(36,870)	-
Immediate needs - construction QA1A	2,139,962	1,595,145	(2,272,320)	1,462,787
Immediate needs - construction Q3XJ	2,072,320	-	(865,416)	1,206,904
Business plan AI's Place Q3VT	22,776	-	-	22,776
Renewable Energy Plan Q3JW	-	100,000	(20,000)	80,000
Summer work experience Q26F	-	77,791	(46,031)	31,760
Skills link Q2AP	-	108,113	(10,811)	97,302
Post secondary Q29A	214,726	959,508	(1,098,416)	75,818
BEB - statutory - pension/CPP Q31V	15,438	126,760	(132,934)	9,264
BEB - non-statutory - group ins Q31U	4,810	25,895	(30,705)	-
Basic needs Q29W	2,064,182	4,510,145	(3,928,021)	2,646,306
Special needs Q2A6	60,895	856,277	(240,741)	676,431
Service delivery Q2AF	378,890	656,635	(539,962)	495,563
Institutional care Q2BJ	475,466	(465,782)	(9,684)	-
CFS - O&M housing QA1V	648,281	1,912,677	(157,488)	2,403,470
CFS - prevention Q2C3	678,211	3,690,612	(3,475,281)	893,542
FN representative services Q2C7	782,477	642,908	(391,860)	1,033,525
CFS - operations Q2C0	179,808	-	(179,808)	-
CFS - emergency Q2PK	32,692	-	(32,692)	-

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

12. Deferred revenue, continued

	March 31, 2024	Funding received, 2025	Revenue recognized, 2025	March 31, 2025
CFS - poverty Q2PP	163,026	-	(163,026)	-
CFS - capital Q2C6	154,000	185,070	(339,070)	-
CFS - capital O&M Q2C9	-	31,660	(12,656)	19,004
P&ID - policy review training Q32J	20,000	-	(20,000)	-
	10,339,772	16,756,477	(15,941,797)	11,154,452
Other				
Housing - own source revenue	72,549	240,489	(313,038)	-
Gov Can - novel comic project	146,760	-	(146,760)	-
Residential schools	146,911	131,125	(257,022)	21,014
TB support - public health	891,177	891,178	(443,210)	1,339,145
PAGC - aboriginal headstart	461,485	670,394	(748,294)	383,585
PAGC - daycare	399,511	621,364	(411,602)	609,273
Annuity claim settlement	-	58,507,811	(22,755,794)	35,752,017
Drinking Water Settlement	-	6,290,755	-	6,290,755
	2,118,393	67,353,116	(25,075,720)	44,395,789
	\$ 15,795,894	\$ 85,401,231	\$ (42,066,142)	\$ 59,130,983

13. Long-term debt

	2025	2024
First Nations Bank of Canada - Teacherages		
Term loan, monthly blended payments of \$4,146, with an interest rate of 4.84%, secured by related capital asset with carrying value of \$281,5470, BCR and a general security agreement, due September 12, 2030.	\$ 255,400	\$ 277,252
First Nations Bank of Canada - Debt consolidation		
Term loan, quarterly principal payments of \$127,720, monthly interest payments at prime plus 2.00%, secured by assignment of ISC funding, First Nations Trust funding, BCR and general security agreement, due July 1, 2025.	240,104	766,280
	495,504	1,043,532
Less current portion	278,340	548,035
	\$ 217,164	\$ 495,497

The First Nations Bank of Canada had a prime lending rate of 4.95% at March 31, 2025.

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

13. Long-term debt, continued

Principal portion of long-term debt due within the next five years:

2026	\$ 278,340
2027	40,129
2028	42,115
2029	44,199
2030 and thereafter	90,721
	<u>\$ 495,504</u>

	2025	2024
Interest expense for the year on long-term debt	\$ 50,523	\$ 101,268

14. CMHC mortgages

	Phase number	Renewal date	Maturity date	Interest rate	Monthly payment	2025	2024
CMHC	1	2/1/2026	2/1/2026	0.98	\$ 1,910	\$ 20,904	\$ 43,498
CMHC	2	5/1/2026	5/1/2026	1.53	4,103	56,889	104,856
CMHC	3	4/1/2030	6/1/2033	2.87	9,499	836,580	926,023
CMHC	4	10/1/2028	10/1/2031	4.49	5,883	402,191	453,681
CMHC	5	6/1/2028	12/1/2037	3.74	8,239	1,003,057	1,063,559
CMHC	6	7/1/2025	7/1/2035	0.73	11,440	1,365,993	1,492,832
CMHC	7	7/1/2025	7/1/2035	0.73	5,491	655,656	716,538
CMHC	8	9/1/2029	9/1/2039	3.30	2,558	353,804	137,512
CMHC	26712448	1/1/2029	1/1/2039	3.58	3,678	481,730	508,223
CMHC	26805242	9/1/2029	9/1/2039	3.30	2,179	301,457	-
CMHC	27014190	9/1/2029	9/1/2039	3.30	7,617	1,053,583	-
						6,531,844	5,446,722
Less current portion						580,293	484,690
Total						<u>\$ 5,951,551</u>	<u>\$ 4,962,032</u>

Principal portion of CMHC mortgages due within the next five years:

2026	\$ 580,293
2027	532,162
2028	536,649
2029	550,090
2030 and thereafter	4,332,650
	<u>\$ 6,531,844</u>

	2025	2024
Interest expense for the year on CMHC mortgages	\$ 164,958	\$ 104,271

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

15. Capital assets

	Cost				Accumulated amortization			
	Balance, beginning of year	Additions	Disposals/ Transfers	Balance, end of year	Balance, beginning of year	Amortization	Balance, end of year	2025 Net book value
Buildings	\$ 20,015,694	\$ 94,493	\$ -	\$ 20,110,187	\$17,658,491	\$ 202,426	\$17,860,917	\$ 2,249,270
Automotive equipment	1,844,548	842,768	-	2,687,316	1,821,923	191,179	2,013,102	674,214
Computer equipment	133,878	-	-	133,878	133,878	-	133,878	-
Furniture and equipment	125,003	54,209	-	179,212	104,477	17,924	122,401	56,811
Equipment	800,126	134,054	-	934,180	648,376	71,618	719,994	214,186
Infrastructure	26,560,393	652,629	10,937,923	38,150,945	6,145,962	956,210	7,102,172	31,048,773
Band housing	21,056,875	-	-	21,056,875	11,799,957	454,184	12,254,141	8,802,734
CMHC housing	15,099,584	-	-	15,099,584	5,478,366	604,219	6,082,585	9,016,999
Major renovations	118,680	-	-	118,680	23,736	11,868	35,604	83,076
Assets under construction	26,961,723	2,501,335	(10,937,923)	18,525,135	-	-	-	18,525,135
	<u>\$ 112,716,504</u>	<u>\$ 4,279,488</u>	<u>\$ -</u>	<u>\$ 116,995,992</u>	<u>\$43,815,166</u>	<u>\$ 2,509,628</u>	<u>\$46,324,794</u>	<u>\$ 70,671,198</u>

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
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15. Capital assets, continued

	Cost				Accumulated amortization			
	Balance, beginning of year	Additions	Disposals/ Transfers	Balance, end of year	Balance, beginning of year	Amortization	Balance, end of year	2024 Net book value
Buildings	\$ 19,699,779	\$ -	\$ 315,915	\$ 20,015,694	\$ 17,458,723	\$ 199,768	\$17,658,491	\$ 2,357,203
Automotive equipment	1,844,548	-	-	1,844,548	1,799,298	22,625	1,821,923	22,625
Computer equipment	133,878	-	-	133,878	129,116	4,762	133,878	-
Furniture and equipment	109,100	15,903	-	125,003	97,395	7,082	104,477	20,526
Equipment	736,376	63,750	-	800,126	583,334	65,042	648,376	151,750
Infrastructure	26,560,393	-	-	26,560,393	5,479,517	666,445	6,145,962	20,414,431
Band housing	18,212,635	2,844,240	-	21,056,875	11,345,774	454,183	11,799,957	9,256,918
CMHC housing	11,577,320	1,484,582	2,037,682	15,099,584	4,874,147	604,219	5,478,366	9,621,218
Major renovations	118,680	-	-	118,680	11,868	11,868	23,736	94,944
Assets under construction	21,159,925	8,155,395	(2,353,597)	26,961,723	-	-	-	26,961,723
	<u>\$ 100,152,634</u>	<u>\$12,563,870</u>	<u>\$ -</u>	<u>\$112,716,504</u>	<u>\$ 41,779,172</u>	<u>\$ 2,035,994</u>	<u>\$43,815,166</u>	<u>\$ 68,901,338</u>

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

16. Prepaid expenses

	2025	2024
Travel	\$ 3,800	\$ -

17. Accumulated surplus

	2025	2024
<u>Restricted</u>		
Capital assets	\$ 63,643,850	\$ 62,597,676
Investments in government business enterprises	40,160,128	35,252,371
Trust funds held by federal government	274,967	254,330
CMHC replacement reserve	1,341,207	1,355,907
	105,420,152	99,460,284
<u>Unrestricted</u>		
Operating surplus (deficit)	300,940	(234,644)
	\$105,721,092	\$ 99,225,640

Capital assets represent the net book value of capital assets less any long-term debt taken out to acquire the capital assets that will be used to provide future services.

Investments in government business enterprises represent amounts not readily available for operations as the investments are not likely to be liquidated within the next year.

Trust funds held by federal government are monies held by the federal government for use by the Denesuline Nation for specific purposes.

CMHC replacement reserve is the amount required to be funded for future housing major repairs, as per agreements with CMHC.

18. Indigenous Services Canada (ISC) reconciliation

	2025	2024
ISC revenue per agreement	\$ 20,068,361	\$ 24,220,716
Prior period revenue (recovery)		
Basic needs	-	(124,087)
Institutional care	(45,174)	-
Current year receivable (payable)		
Institutional care	(47,281)	-
	\$ 19,975,906	\$ 24,096,629

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

19. Economic dependence

The Denesuline Nation receives a substantial amount of its funding from Indigenous Services Canada ("ISC"). The ability of the Denesuline Nation to continue operations is dependent upon the Government of Canada's continued financial commitments.

20. CMHC reserves and restricted cash

It is a requirement of the CMHC operating agreement that operating and replacement reserves be established and monies be set aside in separate bank accounts. On March 31, 2025 the reserve accounts were underfunded (2024 - underfunded). The reserve amounts are not reported separately on these financial statements, but are included in equity.

21. Trusts under administration

Black Lake Denesuline Nation holds assets in trust; these assets are managed by community trustees and are not included on the statement of financial position as assets of Black Lake Denesuline Nation. Amounts held in trust at the year-end are the following:

	2025	2024
<u>Black Lake Denesuline First Nation Treaty #8 Benefits Trust</u>	<u>\$ 78,587,256</u>	<u>\$ 71,062,791</u>

22. Related party transactions

Transactions with related parties are in the normal course of business and are for fair consideration that is mutually agreed upon by the related parties. Due from (to) amounts are unsecured, non-interest bearing and have no fixed repayment schedules.

23. Treaty Annuities Settlement Claim

In the current year, the Denesuline Nation settled a claim with the Government of Canada for failure to consistently increase and deliver annuities owed pursuant to Treaty 8 from the date that the Denesuline Nation adhered to Treaty 8 in 1899 to December 31, 2025.

The claim was settled in the amount of \$58,189,044. The balance of the monies remaining after the per capita distribution to membership are in Trust with the lawyer in an interest bearing account. Once final disbursements have been made for professional fees and reimbursements to the Denesuline Nation for costs, the remaining funds will be transferred to the TD Canada Trust and managed by a corporate trustee.

24. Contributed assets from Black Lake Denesuline First Nation Treaty #8 Benefits Trust

In the current year, a sewage truck (\$233,500) and a fire truck (\$101,271) have been recorded as assets and a contribution from the Trust.

The Trust has approved \$1,925,000 in arena renovations. The asset contribution will be recorded when the work is completed.

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

25. Impact Benefit Agreement (IBA)

In July 2016, the Black Lake Denesuline Nation signed an impact benefit agreement (IBA) with Cameco and AREVA. The IBA entitles the Denesuline Nation to annual payments; in the current year, the Denesuline Nation received \$686,566 (2024 - \$303,359).

26. Payments made on behalf of Black Lake Denesuline Nation paid directly by PAGC

Prince Albert Grand Council (PAGC) pays expenses directly on behalf of the Black Lake Denesuline Nation. These transactions are not recorded in detail in the records of Black Lake Denesuline Nation. Payments are made to PAGC on a periodic basis and some revenue allocations are applied against the amount owing to PAGC. In the current year, PAGC paid \$55,931 on behalf of Black Lake Denesuline Nation (2024 - \$59,137).

27. Contingent liabilities

Black Lake Denesuline Nation has the following contingent liabilities:

- a) Black Lake Denesuline Nation has entered into contribution agreements with various federal government departments. Funding received under these contribution agreements is subject to repayment if the Denesuline Nation fails to comply with the terms and conditions of the agreements.
- b) In addition, in the normal course of its operations, Black Lake Denesuline Nation becomes involved in legal actions. Some of these potential liabilities may become actual liabilities when one or more future events occur or fail to occur. To the extent that the future event is likely to occur, and a reasonable estimate of the loss can be made, an estimated liability is accrued and an expense is recorded on Black Lake Denesuline Nation's financial statements.
- c) Black Lake Denesuline Nation is contingently liable for \$700,000 of a loan issued to Yuthe Dene Sekwi Chu L A Koe Betsedi Inc. for the construction of the group home. The loan balance outstanding as of March 31, 2025 was \$1,099,275. The loan bears interest at 4.84%, monthly blended payments of \$20,979 of combined principal and interest with a due date of February 1, 2030.
- d) Black Lake Denesuline Nation is contingently liable for \$1,560,618 (2024 - \$1,683,607) of loans issued to Black Lake Ventures Limited Partnership for the mortgage on the Northern Store building, the purchase of the business complex, the purchase of heavy equipment and a vehicle loan. All loans and financing arrangements are term loans with fixed interest rates as detailed below:
 - The store building loan is payable monthly, bears interest at 5.54%, has a maturity date of December 12, 2030 with an outstanding balance of \$884,697 as of March 31, 2025;
 - The business complex loan is payable monthly, bears interest at 4.00%, has a maturity date of October 1, 2033 with an outstanding balance of \$455,349 as of March 31, 2025;
 - The heavy equipment loan is payable monthly, bears interest at 4.00%, has a maturity date of October 1, 2029 with an outstanding balance of \$121,665 as of March 31, 2025; and,
 - The vehicle loan is payable monthly, bears interest at 6.47%, has a maturity date of May 1, 2029 with an outstanding balance of \$98,907 as of March 31, 2025.

28. Asset retirement obligation

The Denesuline Nation has considered its obligations under the Canadian Auditing Standard (PS 3280) and determined that the most likely assets that would fall under the standard include buildings that may contain asbestos and a landfill site.

It is unknown if any buildings and houses contain asbestos. Management has determined that the cost to inventory and analyze what buildings may or may not contain asbestos is not warranted. There are no plans to decommission any buildings in the foreseeable future, and if any buildings are decommissioned this will be done on a "one-off" basis, and the cost will be insignificant and absorbed in normal operating costs. The latest available information indicates that the average cost to remove asbestos from a house is just under \$3,000.

There is a landfill site that may need to be decommissioned at some point in the future, the date of which is unknown. An accurate estimate of the cost to decommission the landfill site is not available and it is unknown if this cost will be the responsibility of the Denesuline Nation or ISC. Historically ISC has provided funding to cover decommissioning costs. Since the cost to decommission the landfill site is unknown, the criteria as per PS 3280 (Policy 2(k)) has not been met to recognize an Asset Retirement Obligation and therefore has not been recorded in these financial statements.

29. Employee benefit obligations

Vacation and overtime

The vacation and overtime liability is comprised of the vacation and overtime that employees are deferring to future years. Employees have either earned the benefits or are entitled to these benefits within the next budgetary year. There is no liability for vacation or overtime reported in these financial statements.

Post-employment benefits

Black Lake Denesuline Nation does not provide extended health, dental and life insurance benefits to retired employees and therefore has no obligations with regards to post employment benefits.

Pension plan

Black Lake Denesuline Nation provides a defined contribution plan for eligible members of its staff. Members are required to contribute 7.6% of their basic salary; Black Lake Denesuline Nation contributes a matching portion \$178,637 (2024 - \$160,850), which is directed to the member's contribution account. Black Lake Denesuline Nation does not have any other obligations with regards to the pension plan as at March 31, 2025.

30. Financial instruments

The Denesuline Nation as part of its operations carries a number of financial instruments:

Credit concentration and risk

Credit risk is the risk of financial loss because a counter party to a financial instrument fails to discharge its contractual obligations. As at March 31, 2025 receivables from confirmed funding sources accounted for 96% (2024 - 95%) of the outstanding accounts receivable balance.

Risk management

The Denesuline Nation manages its credit risk by performing regular assessments and providing allowances for potentially uncollectible accounts receivable.

Fair Value of Financial Instruments

The carrying amount of cash and cash equivalents, restricted cash, accounts receivable, portfolio investments, due from related parties, accounts payable and accrued liabilities approximate their fair value due to their short-term nature.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk. In seeking to minimize the risks from interest rate fluctuations, the Denesuline Nation manages its exposure to interest rate risk through normal operating and financing activities. The Denesuline Nation is exposed to interest rate risk with their long-term debt that has a variable rate based on the prime lending rate, long-term debt with fixed rates of 4.84% and CMHC mortgages with fixed rates ranging from 0.73% to 4.49%. The Denesuline Nation has the option to renegotiate the bank loans at their maturity dates. The CMHC mortgages will be renewed at the rates set by CMHC at their renewal date.

Liquidity Risk

Liquidity risk is the risk that the Denesuline Nation will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivery of cash or another financial asset. The Denesuline Nation enters into transactions to purchase goods and services on credit, for which repayment is required at various maturity dates. Liquidity risk is measured by reviewing the Denesuline Nation's future net cash flows for the possibility of negative net cash flow. The Denesuline Nation manages the liquidity risk resulting from its accounts payables and accrued liabilities by monitoring its cash and maintaining liquid assets.

It is management's opinion that the Denesuline Nation is not exposed to significant financial instrument risk.

31. Budgeted figures

Budgeted figures are unaudited and have been provided for comparison purposes and derived from the estimates approved by the Black Lake Denesuline Nation.

32. Comparative figures

Comparative figures have been reclassified, where applicable, to conform to current year's presentation.

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

33. Expenses by object

	2025 Budget (unaudited)	2025 Actual	2024 Actual
Administration - program costs	\$ -	\$ 115,364	\$ 45,361
Amortization	-	2,509,626	2,035,995
Assistance - band members	243,015	213,910	252,434
Assistance - social development	3,730,226	4,168,762	4,895,432
Bad debts (recovery)	-	23,034	(2,740)
Bank charges and interest	21,090	23,180	22,752
CMHC mortgages - principal & interest payments	-	692,753	562,563
CMHC mortgages - principal repayment	-	(527,795)	(458,292)
Food security	-	443,210	-
Consultants and contractors	3,510,121	4,624,331	13,626,678
Cultural programs	336,479	697,404	451,054
Elders support	136,400	211,262	16,400
Election expenses	35,207	36,826	60,207
Emergency crisis	49,500	-	222,026
Equipment lease	4,120	4,024	4,120
Equipment purchases	-	704,294	-
First Nation Trust expenses	476,000	120,090	292,019
Freight	14,249	36,317	13,142
Fuel	145,999	161,731	148,511
Headstart - FMM/ELCC	15,521	2,400	15,522
Honorariums	370,080	379,308	379,474
IBA expenses	-	423,461	183,177
Insurance	360,844	595,137	559,197
Landfill fees	42,900	149,363	-
Long-term debt - principal & interest payments	549,700	598,551	647,508
Long-term debt - principal repayment	-	(548,028)	(546,241)
New housing	-	-	247,665
Other expenses	42,572	47,600	57,572
PAGC paid expenses directly	-	55,931	59,137
Per capita distribution	-	22,746,177	-
Post secondary - administration	58,645	53,628	53,087
Post secondary - entrance preparation	-	266,728	-
Post secondary - student expenses	669,405	703,264	705,411
Professional fees	393,937	195,891	282,992
Program expenses	1,970,968	2,944,805	2,216,027
Repairs and maintenance	1,814,595	2,562,594	898,802
Senior and youth programs	262,322	289,728	263,824
Supplies	1,286,078	1,216,817	1,097,247
Telephone	112,820	111,832	122,508
Training	88,890	120,211	95,140
Trappers/fishers - assistance	76,500	64,325	34,831
Travel, meetings, per diems	1,332,936	1,351,282	772,020
Utilities	281,150	370,433	272,257
Wages and benefits	2,783,455	2,939,584	2,805,745

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

33. Expenses by object, continued

	2025 Budget (unaudited)	2025 Actual	2024 Actual
Workshops and conferences	118,641	16,376	106,914
Prior period adjustment - ISC reconciliation	-	1,107,537	(7,074)
Transfer to capital assets	-	(4,279,488)	(12,563,870)
	\$ 21,334,365	\$ 48,743,770	\$ 20,946,534

34. Segmented information

As previously discussed in note 2(p) the Denesuline Nation conducts its business through reportable segments as follows:

Treaties and Indigenous Government:

Costs associated with the negotiation, settlement and implementation of specific claims and comprehensive land claim agreements as well as special claims and self-government agreements.

Community Infrastructure:

Costs to acquire, construct, operate and maintain basic community facilities and services such as water and sewage, roads, electrification, schools, community buildings and fire protection. Also, costs associated with ensuring that these facilities and community services meet recognized standards and are comparable to the services provided to nearby communities by provincial and municipal governments.

Lands & Economic Development:

Costs associated with economic development planning, proposal development, and planning and implementation of ongoing activities and one-time projects. Also, costs to pursue economic objectives in areas such as the employment of community members, the development of community-owned and community member businesses, the development of land and resources under community control, access to economic opportunities on land and resources beyond community control, investment promotion, and research and advocacy.

Costs associated with the administration of land transactions on designated and non-designated lands under sections 53 and 60 of the Indian Act.

34. Segmented information, continued

Education:

Costs to support First Nation and Inuit communities in expressing, preserving, developing and promoting their cultural heritage, through the establishment and operation of First Nation and Inuit cultural education centres and programs. Costs to provide eligible students living on reserve and eligible Inuit with elementary/secondary education programs and services including instructional services in federal, provincial, band-operated schools, or a private/independent school (recognized by the province in which the school is located as an elementary/secondary institution), and student support services such as transportation, accommodation, guidance and counselling services. Costs associated with ISC's First Nations and Inuit Youth Employment Strategy to develop and enhance essential employability skills, such as communication, problem solving, and working with others, expose youth to a variety of career options, and promote the benefits of education as being key to labor market participation. Also, costs to support eligible First Nation and Inuit students to access education opportunities at the post-secondary level and supports the development and delivery of college and university level courses for First Nation and Inuit students, and research and development on First Nation and Inuit education. Costs for the provision of special education services and programs and costs to provide internet access, information technology equipment, technical support and training to students and school staff.

Indigenous Government Support:

Costs to support the further development of competent, stable, legitimate, and accountable community governments by strengthening First Nations and Inuit governance and by funding initiatives which address needs in the areas of professional and institutional development at the local level and at the level of emerging regional and national organizations. Also, costs to enable tribal councils to provide advisory services such as financial management, band government, economic development, community planning, technical services to the member First Nations and to defray the costs of administering programs on behalf of member communities and to provide funding for equivalent advisory services to large First Nations which are not affiliated with a tribal council.

Costs associated with the maintenance of the band membership list, a record of everyone who is registered as a member of the Denesuline Nation under the Indian Act.

Social Development:

First Nations people, like other Canadian citizens, are responsible for managing their own affairs and maintaining themselves to the extent that their resources permit. Some individuals and families are unable to provide for themselves and their dependents. Situations therefore exist in which assistance must be available to community members in need. Income Assistance is one type of income supplement available to eligible persons. Other income supports include Old Age Security, Child Tax Benefits, etc.

First Nation Child & Family Services:

Costs associated with the delivery of culturally appropriate prevention and well-being services for First Nation children and families on reserve and First Nations Representative Services.

Health Services:

Reports on costs associated with the development of safe and healthy communities.

Canada Mortgage and Housing Corporation (CMHC):

Non-Profit On-Reserve Housing Program (Section 95); Residential Rehabilitation Assistance Program (RRAP); Home Adaptations for Seniors' Independence Program (HASI); Shelter Enhancement Program; Housing Internship Initiative for First Nations and Inuit Youth.

Black Lake Denesuline Nation
Notes to Consolidated Financial Statements
March 31, 2025

34. Segmented information, continued

Other Band Programs:

Other programs that vary based on own source revenue. These could include First Nations Trust, Tribal Council, CDC, Band Trust Funds and other business ventures. These outside revenue sources are used to fund programs such as recreational or cultural activities for the benefit of membership that are not funded by government agencies.

Inter-segment transfers are recorded at their exchange amount. Details of the segment revenues and expenses are provided in the accompanying schedules. There are no revenues or expenses that have not been allocated to a segment.

Schedule #1
Black Lake Denesuline Nation
Treaties and Indigenous Government
Schedule of Operations
For the year ended March 31, 2025

	2025 Budget (unaudited)	2025 Actual	2024 Actual
Revenue			
Government of Canada - specific claims settlement	\$ -	\$ 58,189,049	\$ -
Indigenous Services Canada - fixed	282,534	282,534	453,497
Interest revenue	-	318,762	-
Deferred revenue - current year	-	(35,752,017)	-
	282,534	23,038,328	453,497
Expenses			
Administration - internal allocation	-	28,253	-
Consultants and contractors	-	-	100,466
Per capita distribution	-	22,746,177	-
Professional fees	274,068	34,618	142,216
Program expenses	8,466	167,122	87,333
Travel, meetings, per diems	-	62,158	123,482
	282,534	23,038,328	453,497
Current surplus	\$ -	\$ -	\$ -

The accompanying notes are an integral part of the financial statements

Schedule #2
Black Lake Denesuline Nation
Community Infrastructure
Schedule of Operations
For the year ended March 31, 2025

	2025 Budget (unaudited)	2025 Actual	2024 Actual
Revenue			
Indigenous Services Canada - fixed	\$ 1,587,594	\$ 2,037,614	\$ 2,335,769
Indigenous Services Canada - flexible	2,440,382	2,910,534	7,170,600
Prince Albert Grand Council (PAGC)	-	-	205,088
CMHC - RRAP	-	27,378	72,549
Interest revenue	-	76,339	72,752
Other revenue	248,415	281,410	149,113
Deferred revenue - prior year	-	7,754,372	11,429,072
Deferred revenue - current year	-	(6,225,434)	(7,754,372)
Deferred revenue - adjustment - ISC reconciliation	-	3,390	-
	4,276,391	6,865,603	13,680,571
Expenses			
Administration - internal allocation	164,059	169,051	408,932
Administration - program costs	-	113,300	45,361
Consultants and contractors	1,917,504	3,330,238	12,266,878
Freight	141	13,941	141
Fuel	78,187	97,769	78,187
Insurance	349,064	327,583	338,921
Landfill fees	42,900	149,363	-
Long-term debt - principal & interest payments	-	200,000	200,000
Long-term debt - principal repayment	-	(200,000)	(200,000)
New housing	-	-	247,665
Other expenses	42,572	47,600	57,572
Repairs and maintenance	1,049,230	2,047,517	710,762
Supplies	205,334	243,468	185,926
Telephone	5,760	3,341	5,760
Training	-	2,155	-
Travel, meetings, per diems	26,900	43,945	17,600
Utilities	223,921	311,681	209,298
Wages and benefits	170,819	265,026	423,869
Transfer to capital assets	-	(3,293,146)	(12,563,870)
	4,276,391	3,872,832	2,433,002
Current surplus before transfers	-	2,992,771	11,247,569
Transfers			
Transfer - Health Services	-	250,000	170,000
Current surplus	\$ -	\$ 3,242,771	\$ 11,417,569

The accompanying notes are an integral part of the financial statements

Schedule #3
Black Lake Denesuline Nation
Lands & Economic Development
Schedule of Operations
For the year ended March 31, 2025

	2025 Budget (unaudited)	2025 Actual	2024 Actual
Revenue			
Indigenous Services Canada - fixed	\$ -	\$ 100,000	\$ 97,776
Prince Albert Grand Council (PAGC)	76,500	76,500	76,500
Deferred revenue - prior year	-	122,776	25,000
Deferred revenue - current year	-	(127,776)	(122,776)
	76,500	171,500	76,500
Expenses			
Consultants and contractors	-	75,000	-
Training	-	20,000	-
Trappers/fishers - assistance	76,500	64,325	34,831
Travel, meetings, per diems	-	12,175	42,300
	76,500	171,500	77,131
Current deficit	\$ -	\$ -	\$ (631)

The accompanying notes are an integral part of the financial statements

Schedule #4
Black Lake Denesuline Nation
Education
Schedule of Operations
For the year ended March 31, 2025

	2025 Budget (unaudited)	2025 Actual	2024 Actual
Revenue			
Indigenous Services Canada - fixed	\$ 1,063,319	\$ 1,328,476	\$ 969,553
Deferred revenue - prior year	-	361,486	291,223
Deferred revenue - current year	-	(107,578)	(361,486)
Deferred revenue - adjustment - ISC reconciliation	-	23,800	-
	1,063,319	1,606,184	899,290
Expenses			
Administration - internal allocation	6,638	36,897	9,957
Consultants and contractors	-	18,858	-
Insurance	-	-	10,000
Long-term debt - principal & interest payments	49,700	49,757	49,614
Long-term debt - principal repayment	-	(21,852)	(35,361)
Post secondary - administration	58,645	53,628	53,087
Post secondary - entrance preparation	-	266,728	-
Post secondary - student expenses	669,405	703,264	705,411
Program expenses	-	148,361	-
Repairs and maintenance	10,039	9,983	-
Supplies	-	2,943	149
Wages and benefits	268,892	317,366	74,415
	1,063,319	1,585,933	867,272
Current surplus	\$ -	\$ 20,251	\$ 32,018

The accompanying notes are an integral part of the financial statements

Schedule #5
Black Lake Denesuline Nation
Indigenous Government Support
Schedule of Operations
For the year ended March 31, 2025

	2025 Budget (unaudited)	2025 Actual	2024 Actual
Revenue			
Indigenous Services Canada - grant	\$ 1,192,131	\$ 1,192,131	\$ 1,287,874
Indigenous Services Canada - fixed	17,012	17,012	16,771
Indigenous Services Canada - flexible	180,148	194,000	260,148
ISC - prior period revenue (recovery)	-	13,655	11,483
Prince Albert Grand Council (PAGC)	-	41,354	44,518
Deferred revenue - prior year	-	40,248	395,473
Deferred revenue - current year	-	(9,264)	(40,248)
Deferred revenue - adjustment - ISC reconciliation	-	1,199	-
	1,389,291	1,490,335	1,976,019
Expenses			
Administration - internal allocation	5,500	5,500	8,250
Bank charges and interest	11,227	14,632	11,227
Consultants and contractors	75,687	94,436	85,140
Cultural programs	-	-	64,006
Election expenses	35,207	36,826	60,207
Emergency crisis	49,500	-	222,026
Equipment lease	4,120	4,024	4,120
Fuel	14,663	12,783	14,663
Honorariums	165,350	194,550	225,350
Insurance	-	1,029	7,990
Professional fees	100,072	124,487	100,412
Supplies	228,122	244,319	313,755
Telephone	71,217	74,334	71,530
Training	2,990	-	2,990
Travel, meetings, per diems	835,873	647,016	377,016
Utilities	-	-	703
Wages and benefits	904,763	901,622	911,049
Transfer to capital assets	-	(23,861)	-
	2,504,291	2,331,697	2,480,434
Current deficit before transfers	(1,115,000)	(841,362)	(504,415)
Transfers			
Transfer - Other Band Programs	1,115,000	871,359	515,898
Current surplus	\$ -	\$ 29,997	\$ 11,483

The accompanying notes are an integral part of the financial statements

Schedule #6
Black Lake Denesuline Nation
Social Development
Schedule of Operations
For the year ended March 31, 2025

	2025 Budget (unaudited)	2025 Actual	2024 Actual
Revenue			
Indigenous Services Canada - fixed	\$ 565,071	\$ 769,075	\$ 565,071
Indigenous Services Canada - set	59,917	59,917	441,177
Indigenous Services Canada - flexible	4,169,989	4,700,486	6,129,470
ISC - prior period revenue (recovery)	-	(45,174)	(124,087)
ISC - current year receivable (payable)	-	(47,281)	-
Deferred revenue - prior year	-	2,503,967	1,766,950
Deferred revenue - current year	-	(3,915,602)	(2,979,433)
Deferred revenue - adjustment - ISC reconciliation	-	1,149,131	-
	4,794,977	5,174,519	5,799,148
Expenses			
Administration - internal allocation	55,953	81,890	83,930
Assistance - basic needs	3,243,675	3,928,021	4,420,976
Assistance - special needs	486,551	240,741	474,456
Bank charges and interest	9,863	8,520	11,379
Consultants and contractors	256,624	158,028	272,250
Professional fees	2,900	11,350	2,900
Program expenses	347,238	251,637	347,238
Supplies	93,816	109,688	47,946
Telephone	4,303	1,456	4,303
Training	-	80,000	-
Travel, meetings, per diems	35,672	66,445	36,515
Wages and benefits	258,382	239,695	226,295
Prior period adjustment - ISC reconciliation	-	1,105,699	-
	4,794,977	6,283,170	5,928,188
Current deficit	\$ -	\$ (1,108,651)	\$ (129,040)

The accompanying notes are an integral part of the financial statements

Schedule #7
Black Lake Denesuline Nation
First Nation Child & Family Services
Schedule of Operations
For the year ended March 31, 2025

	2025 Budget (unaudited)	2025 Actual	2024 Actual
Revenue			
Indigenous Services Canada - flexible	\$ 3,952,001	\$ 6,462,927	\$ 4,481,527
Deferred revenue - prior year	-	2,638,495	1,052,687
Deferred revenue - current year	-	(4,349,541)	(2,638,495)
	3,952,001	4,751,881	2,895,719
Expenses			
Administration - internal allocation	361,576	433,352	361,576
Consultants and contractors	220,000	55,896	218,998
Cultural programs	190,778	619,713	191,028
Elders support	15,850	67,699	15,850
Equipment purchases	-	369,523	-
Freight	3,289	6,279	2,138
Fuel	10,105	10,268	9,618
Insurance	-	18,522	-
Program expenses	1,290,104	2,071,485	1,451,356
Repairs and maintenance	670,799	176,858	1,050
Senior and youth programs	262,322	289,728	263,824
Supplies	323,495	107,530	82,176
Telephone	1,200	2,800	-
Training	40,000	3,491	42,250
Travel, meetings, per diems	183,950	179,313	16,700
Wages and benefits	311,151	339,424	183,500
Workshops and conferences	67,382	-	55,655
Transfer to capital assets	-	(432,456)	-
	3,952,001	4,319,425	2,895,719
Current surplus	\$ -	\$ 432,456	\$ -

The accompanying notes are an integral part of the financial statements

Schedule #8
Black Lake Denesuline Nation
Health Services
Schedule of Operations
For the year ended March 31, 2025

	2025 Budget (unaudited)	2025 Actual	2024 Actual
Revenue			
Athabasca Health Authority (AHA)	\$ 1,803,220	\$ 1,549,574	\$ 1,760,316
Prince Albert Grand Council (PAGC)	1,216,314	2,195,936	2,107,433
Deferred revenue - prior year	-	1,899,084	787,188
Deferred revenue - current year	-	(2,353,017)	(1,899,084)
	3,019,534	3,291,577	2,755,853
Expenses			
Administration - internal allocation	50,240	100,482	98,244
Consultants and contractors	1,038,550	740,078	671,220
Cultural programs	4,833	8,000	4,833
Elders support	550	6,050	550
Freight	9,754	13,036	9,798
Food security	-	443,210	-
Fuel	43,044	40,912	46,044
Headstart - FMM/ELCC	15,521	2,400	15,522
Honorariums	89,930	74,008	114,930
Insurance	9,400	20,999	32,444
Professional fees	7,600	-	7,960
Program expenses	317,295	254,553	322,235
Repairs and maintenance	4,356	-	6,756
Supplies	268,031	300,621	296,886
Telephone	30,340	29,902	40,915
Training	45,900	14,565	49,900
Travel, meetings, per diems	108,900	135,200	108,900
Utilities	54,583	56,278	59,610
Wages and benefits	869,448	784,906	917,157
Workshops and conferences	51,259	16,376	51,259
Transfer to capital assets	-	(138,474)	-
	3,019,534	2,903,102	2,855,163
Current surplus (deficit) before transfers	-	388,475	(99,310)
Transfers			
Transfer - Community Infrastructure	-	(250,000)	(170,000)
Current surplus (deficit)	\$ -	\$ 138,475	\$ (269,310)

The accompanying notes are an integral part of the financial statements

Schedule #9
Black Lake Denesuline Nation
CMHC Housing
Schedule of Operations
For the year ended March 31, 2025

	2025 Budget (unaudited)	2025 Actual	2024 Actual
Revenue			
Canada Mortgage and Housing Corporation (CMHC)	\$ -	\$ 720,557	\$ 584,387
Rental revenue - CMHC houses	-	29,866	42,378
Other revenue	-	6,093	6,483
	-	756,516	633,248
Expenses			
Administration - internal allocation	-	66,521	66,592
Administration - program costs	-	2,064	-
Bank charges and interest	-	-	126
CMHC mortgages - principal & interest payments	-	692,753	562,563
CMHC mortgages - principal repayment	-	(527,795)	(458,292)
Insurance	-	194,749	167,462
Professional fees	-	25,437	20,207
Repairs and maintenance	-	215,503	146,949
	-	669,232	505,607
Current surplus	\$ -	\$ 87,284	\$ 127,641

The accompanying notes are an integral part of the financial statements

Schedule #10
Black Lake Denesuline Nation
Other Band Programs
Schedule of Operations
For the year ended March 31, 2025

	2025 Budget (unaudited)	2025 Actual	2024 Actual
Revenue			
Trust funds held by federal government	\$ -	\$ 20,637	\$ 8,375
First Nations Trust (FNT)	1,117,649	1,038,545	1,117,649
Prince Albert Grand Council (PAGC)	-	70,646	47,064
Impact Benefit Agreement	-	686,566	303,359
Treaty #8 Benefits Trust	-	464,988	-
Yuthe Dene Sekwi Chu L A Koe Betsedi Inc. (ADCFS)	-	146,500	10,000
Northern Lights Community Development Corporation	152,500	127,529	116,221
Portfolio investment income	-	19,000	-
Equity pickup (losses) - gov't business enterprise	-	4,940,757	2,885,963
Government of Canada - drinking water settlement	-	6,290,755	854,877
North West Company - rebates	43,009	45,705	43,009
Interest revenue	-	15,527	32,771
Other revenue	1,000,000	516,378	491,128
Deferred revenue - current year	-	(6,290,755)	-
	2,313,158	8,092,778	5,910,416
Expenses			
Administration - internal allocation	(643,966)	(921,946)	(1,037,481)
Assistance - band members	243,015	213,910	252,434
Bad debts (recovery)	-	23,034	(2,740)
Bank charges and interest	-	27	20
Consultants and contractors	1,756	151,796	11,726
Cultural programs	140,868	69,691	191,186
Elders support	120,000	137,513	-
Equipment purchases	-	334,771	-
First Nation Trust expenses	476,000	120,090	292,019
Freight	1,065	3,061	1,065
Honorariums	114,800	110,750	39,194
IBA expenses	-	423,461	183,177
Insurance	2,380	32,255	2,380
Long-term debt - principal & interest payments	500,000	348,794	397,894
Long-term debt - principal repayment	-	(326,176)	(310,880)
PAGC paid expenses directly	-	55,931	59,137
Professional fees	9,297	-	9,297
Program expenses	7,865	51,647	7,865
Repairs and maintenance	80,171	112,732	33,285
Supplies	167,280	208,247	170,411

The accompanying notes are an integral part of the financial statements

Schedule #10, continued
Black Lake Denesuline Nation
Other Band Programs
Schedule of Operations
For the year ended March 31, 2025

	2025 Budget (unaudited)	2025 Actual	2024 Actual
Travel, meetings, per diems	141,641	205,030	49,507
Utilities	2,646	2,474	2,646
Wages and benefits	-	91,544	69,458
Prior period adjustment - ISC reconciliation	-	1,838	(7,074)
Transfer to capital assets	-	(391,552)	-
	1,364,818	1,058,922	414,526
Current surplus before transfers	948,340	7,033,856	5,495,890
Transfers			
Transfer - Indigenous Government Support	(1,115,000)	(871,359)	(515,898)
Current surplus (deficit)	\$ (166,660)	\$ 6,162,497	\$ 4,979,992

The accompanying notes are an integral part of the financial statements

Schedule #11
Black Lake Denesuline Nation
Amortization
Schedule of Operations
For the year ended March 31, 2025

	2025 Budget (unaudited)	2025 Actual	2024 Actual
Revenue	\$ -	\$ -	\$ -
Expenses			
Community Infrastructure	-	1,595,364	1,220,259
Education	-	116,458	120,303
Indigenous Government Support	-	4,772	2,311
Social Development	-	-	700
First Nations Child & Family Services	-	112,297	25,806
Health Services	-	27,695	2,031
CMHC Housing	-	604,219	604,219
Other Band Programs	-	48,821	60,366
	-	2,509,626	2,035,995
Current deficit	\$ -	\$ (2,509,626)	\$ (2,035,995)

The accompanying notes are an integral part of the financial statements