

# **Shoal Lake Cree Nation**

## **Consolidated Financial Statements**

**March 31, 2022**

# **Shoal Lake Cree Nation**

## Management's Responsibility for Financial Reporting

March 31, 2022

The consolidated financial statements have been prepared by management in accordance with the Public Sector Accounting Standards (PSAS) of the Chartered Professional Accountants of Canada (CPA) and the reporting requirements of the funding agreement with Indigenous Services Canada. Financial statements are not precise since they contain certain amounts based on estimates and judgments. When alternative methods exist, management has chosen what it deems most appropriate, in the circumstances, in order to ensure that the financial statements are presented fairly in all material respects.

Management is also responsible for implementing and maintaining a system of internal controls designed to give reasonable assurance that transactions are appropriately authorized, assets are safeguarded from loss and financial records are properly maintained to provide reliable information for the presentation of consolidated financial statements.

Chief and Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control. The consolidated financial statements have been reviewed and approved by Chief and Council.

The Chief and Council review and approve the consolidated financial statements for issuance to Band members. The Chief and Council meet periodically with management, as well as external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and review the financial statements and the external auditors' report.

McClelland Debusschere CPA PC Inc., an independent firm of Chartered Professional Accountants, has been engaged to examine the consolidated financial statements in accordance with Canadian generally accepted auditing standards. Their report stating the scope of their examination and opinion on the consolidated financial statements, follows.

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### **Signature on File**

Shoal Lake Cree Nation Chief

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### **Signature on File**

Director of Finance



# McClelland Debusschere

Chartered Professional Accountants

Assurance Tax Advisory

## Independent Auditors' Report

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To the Members of  
Shoal Lake Cree Nation

### **Opinion**

We have audited the consolidated financial statements of Shoal Lake Cree Nation, which comprise the consolidated statement of financial position as at March 31, 2022 and the consolidated statements of operations, change in net debt and cash flow for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Shoal Lake Cree Nation as at March 31, 2022, and the results of its operations and its cash flows for the year then ended in accordance with the Public Sector Accounting Standards.

### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the Consolidated Financial Statements section of our report. We are independent of the cree nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing these consolidated financial statements, management is responsible for assessing the cree nation's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the cree nation or to cease operations, or has no realistic alternative to do so.

Those charged with governance are responsible for overseeing the cree nation's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.



# McClelland Debusschere

Chartered Professional Accountants  
Assurance Tax Advisory

## **Independent Auditors' Report**

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the cree nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the cree nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the cree nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*McClelland Debusschere  
CPA PC INC*

Saskatoon, SK  
March 25, 2024

Chartered Professional Accountants

**Shoal Lake Cree Nation**  
**Consolidated Statement of Financial Position**  
**March 31, 2022**

|   | <b>2022</b>          | <b>2021</b>          |
|---|----------------------|----------------------|
| <b>Financial Assets</b>                         |                      |                      |
| Cash  | \$ 545,270           | \$ 569,499           |
| Restricted assets (Note 2)                      | 3,255,830            | 2,077,161            |
| Accounts receivable (Note 3)                    | 628,286              | 468,427              |
| Trust funds held by federal government (Note 4) | 667                  | 654                  |
| Investments in Government Partnerships (Note 5) | 1,808,806            | 1,509,030            |
|   | <b>6,238,859</b>     | <b>4,624,771</b>     |
| <b>Financial Liabilities</b>                    |                      |                      |
| Accounts payable and accruals (Note 7)          | 988,195              | 677,121              |
| Deferred revenue (Note 8)                       | 7,587,961            | 5,452,889            |
| Long term debt (Note 9 and 10)                  | 1,988,469            | 2,610,441            |
|   | <b>10,564,625</b>    | <b>8,740,451</b>     |
| <b>Net Debt</b>                                 | <b>(4,325,766)</b>   | <b>(4,115,680)</b>   |
| <b>Non-financial Assets</b>                     |                      |                      |
| Tangible capital assets (Note 11)               | <b>18,186,207</b>    | 17,358,462           |
| <b>Accumulated Surplus (Note 12)</b>            | <b>\$ 13,860,441</b> | <b>\$ 13,242,782</b> |
| Contingencies (Note 13)                         |                      |                      |

Approved on behalf of the Cree Nation:

**Signature on File** \_\_\_\_\_, Chief

**Signature on File** \_\_\_\_\_, Councilor

The accompanying notes are an integral part of these financial statements.

# Shoal Lake Cree Nation

## Consolidated Statement of Operations

For the Year Ended March 31, 2022

|  | 2022<br>Budget       | 2022                 | 2021                 |
|--|----------------------|----------------------|----------------------|
| <b>Revenue</b>                                     |                      |                      |                      |
| <b>Grants and Contributions</b>                    |                      |                      |                      |
| Indigenous Services Canada (Note 14)               | \$ 6,338,792         | \$ 15,042,078        | \$ 11,592,424        |
| First Nations and Inuit Health Branch              | 668,328              | -                    | 681,383              |
| Prince Albert Grand Council                        | 1,015,048            | 1,170,561            | 1,054,608            |
| Canada Mortgage and Housing Corporation            | -                    | 273,975              | 269,400              |
| First Nations Trust                                | 320,400              | 197,117              | 243,539              |
| Nechapanuk Centre Child and Family Services        | -                    | 51,350               | 206,245              |
| Northern Lights Community Development Corp.        | -                    | 35,000               | 26,078               |
| Rental revenue                                     | 35,400               | 300,330              | 309,791              |
| Other revenue                                      | 145,238              | 212,150              | 123,753              |
| Specific claim negotiation reimbursement           | -                    | 290,199              | 87,584               |
| Administration fees                                | 446,447              | 1,006,802            | 1,040,175            |
| Expense recovery                                   | -                    | 207,185              | -                    |
| Insurance proceeds                                 | -                    | -                    | 21,750               |
| Income from government business partnerships       | -                    | 349,776              | (198,826)            |
| Recognition (deferral) of unexpended funds         | -                    | (2,135,072)          | (2,186,927)          |
|  | <b>8,969,653</b>     | <b>17,001,451</b>    | <b>13,270,977</b>    |
| <b>Expenses</b>                                    |                      |                      |                      |
| Band administration (schedule 1)                   | 1,022,676            | 3,590,323            | 2,629,341            |
| Band Based Capital/Housing (schedule 2)            | 232,073              | 751,482              | 1,003,800            |
| Capital projects (schedule 3)                      | -                    | 1,782,007            | 614,960              |
| Community infrastructure (schedule 4)              | 558,834              | 1,157,454            | 581,574              |
| Economic development (schedule 5)                  | 113,861              | 244,996              | 201,964              |
| Education (schedule 6)                             | 3,813,907            | 4,449,545            | 3,861,772            |
| Health (schedule 7)                                | 1,383,701            | 2,750,969            | 2,580,003            |
| Other programs (schedule 8)                        | 317,922              | 601,120              | 421,727              |
| Social development (schedule 9)                    | 1,411,628            | 1,883,641            | 1,676,720            |
| Amortization                                       | -                    | 1,104,617            | 1,156,388            |
|  | <b>8,854,602</b>     | <b>18,316,154</b>    | <b>14,728,249</b>    |
| <b>Current surplus before transfers</b>            | <b>115,051</b>       | <b>(1,314,703)</b>   | <b>(1,457,272)</b>   |
| <b>Transfers</b>                                   |                      |                      |                      |
| Transfer to capital assets                         | -                    | 1,932,362            | 614,960              |
| <b>Current surplus (deficit)</b>                   | <b>115,051</b>       | <b>617,659</b>       | <b>(842,312)</b>     |
| <b>Accumulated surplus - Beginning of the year</b> | <b>13,242,782</b>    | <b>13,242,782</b>    | <b>14,085,094</b>    |
| <b>Accumulated surplus - End of the year</b>       | <b>\$ 13,357,833</b> | <b>\$ 13,860,441</b> | <b>\$ 13,242,782</b> |
| <b>Expense by object disclosure (Note 15)</b>      |                      |                      |                      |

The accompanying notes are an integral part of these financial statements.

**Shoal Lake Cree Nation**  
**Consolidated Statement of Changes in Net Debt**  
**For the Year Ended March 31, 2022**

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|   | <b>2022<br/>Budget</b>       | <b>2022</b>                  | <b>2021</b>                  |
|---|------------------------------|------------------------------|------------------------------|
| Annual surplus (deficit)                  | \$ 115,051                   | \$ 617,659                   | \$ (842,312)                 |
| Acquisition of tangible capital assets    | -                            | (1,932,362)                  | (843,848)                    |
| Amortization of tangible capital assets   | -                            | 1,104,617                    | 1,156,388                    |
| <b>Change in net debt during the year</b> | <b>115,051</b>               | <b>(210,086)</b>             | <b>(529,772)</b>             |
| Net debt - Beginning of year              | (4,115,680)                  | (4,115,680)                  | (3,585,908)                  |
| <b>Net debt - End of year</b>             | <b><u>\$ (4,000,629)</u></b> | <b><u>\$ (4,325,766)</u></b> | <b><u>\$ (4,115,680)</u></b> |

The accompanying notes are an integral part of these financial statements.

# Shoal Lake Cree Nation

## Consolidated Statement of Cash Flows

For the Year Ended March 31, 2022

|   | 2022              | 2021              |
|---|-------------------|-------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>      |                   |                   |
| Annual surplus (deficit)                          | \$ 617,659        | \$ (842,312)      |
| <b>Non-cash items:</b>                            |                   |                   |
| Amortization                                      | 1,104,617         | 1,156,388         |
| Net income from government partnerships           | (349,776)         | 198,826           |
| <b>Change in working capital items:</b>           |                   |                   |
| Change in accounts receivable                     | (159,859)         | 70,293            |
| Change in restricted assets - capital projects    | (1,178,670)       | (761,019)         |
| Change in accounts payable and accruals           | 311,074           | 18,119            |
| Change in unexpended revenue                      | 2,135,073         | 2,186,927         |
| <b>TOTAL CASH FLOWS FROM OPERATING ACTIVITIES</b> | <b>2,480,118</b>  | <b>2,027,222</b>  |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>      |                   |                   |
| Change in trust funds held by federal government  | (13)              | (8)               |
| Distributions from government partnerships        | 50,000            | 50,000            |
| <b>NET CASH USED BY INVESTING ACTIVITIES</b>      | <b>49,987</b>     | <b>49,992</b>     |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>      |                   |                   |
| Repayment of long term debt                       | (621,972)         | (362,642)         |
| <b>CAPITAL ACTIVITIES:</b>                        |                   |                   |
| Tangible capital asset purchases                  | (1,932,362)       | (843,848)         |
| <b>Net cash increase (decreases)</b>              | <b>(24,229)</b>   | <b>870,724</b>    |
| Cash (bank indebtedness) at beginning of year     | 569,499           | (301,225)         |
| <b>Cash at end of year</b>                        | <b>\$ 545,270</b> | <b>\$ 569,499</b> |

The accompanying notes are an integral part of these financial statements.

# Shoal Lake Cree Nation

## Notes to the Consolidated Financial Statements For the Year Ended March 31, 2022

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Shoal Lake Cree Nation is an Indian Band subject to the provisions of the Indian Act. These financial statements include the Shoal Lake Cree Nation government and all related entities which are accountable to the Cree Nation and are either owned or controlled by the Cree Nation.

The reporting entity Shoal Lake Cree Nation is governed by elected officials from the Shoal Lake Cree Nation.

### 1. Significant Accounting Policies

#### a. Basis of Accounting

These consolidated financial statements have been prepared in accordance with Public Sector Accounting Standards (PSAS) prescribed for governments as recommended by the Chartered Professional Accountants of Canada.

#### b. Principles of Consolidation

These financial statements consolidate the assets, liabilities and results of operations for the following entities, which use accounting principles which lend themselves to consolidation:

Shoal Lake Cree Nation - Operations

Shoal Lake Cree Nation - Section 95 Social Housing Operation

All inter-entity balances have been eliminated on consolidation, but in order to present the results of operations for each specific fund, transactions amongst funds have not necessarily been eliminated on the individual schedules.

Under the modified equity method of accounting, only Shoal Lake Cree Nation's investment in the government business partnership and its net income and other changes in equity are recorded. No adjustment is made for accounting policies of the enterprise that are different from those of Shoal Lake Cree Nation. Entities recorded under the modified equity method include:

Prince Albert Development Corporation

Prince Albert First Nations Business Development LP

Long-term investments in non-controlled entities are recorded at the lower of cost or net realizable value.

#### c. Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or to finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale. Non-financial assets include tangible assets, prepaid expenses and inventory of supplies.

#### d. Net debt or net financial assets

The financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt or net financial assets is determined by its financial assets less liabilities. Net debt or net financial assets is comprised of two components, non-financial assets and accumulated surplus.

The accompanying notes are an integral part of these financial statements.

# **Shoal Lake Cree Nation**

**Notes to the Consolidated Financial Statements**  
**For the Year Ended March 31, 2022**

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## **1. Significant Accounting Policies continued**

### **e. Cash**

Cash includes cash on hand, balances with banks net of bank overdrafts, and term deposits having a maturity of 90 days of less at acquisition which are held for the purpose of meeting short-term cash commitments.

Any cash that is legally restricted from use is recorded in restricted assets. Cash and deposits are considered restricted when they are subject to contingent rights of third parties.

### **f. Liability for contaminated sites**

A liability for remediation of a contaminated site is recognized at the best estimate of the amounts required to remediate the contaminated site when contamination exceeding an environmental standard exists, the Cree Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2022.

At each financial reporting date, the Cree Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The Cree Nation continues to recognize the liability until it's settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made. There are no known liabilities at March 31, 2022.

# Shoal Lake Cree Nation

## Notes to the Consolidated Financial Statements

### For the Year Ended March 31, 2022

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#### 1. Significant Accounting Policies continued

##### g. Tangible capital assets

Tangible capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset.

Leases that transfer substantially all the benefits and risks of ownership to the lessee are recorded as capital leases. Accordingly, at the inception of the leases, the tangible capital asset and related lease obligations are recorded at an amount equal to the present value of future lease payments discounted at the lower of the interest rate inherent in the lease contracts and Shoal Lake Cree Nation's incremental cost of borrowing.

Amortization is provided for on a declining balance basis over their estimated useful lives. Half a year of amortization is recorded in the year of acquisition.

|                       |        |
|-----------------------|--------|
| Vehicle and equipment | 10-30% |
| Buildings             | 10%    |
| Infrastructure        | 5%     |
| Housing               | 4%     |

Tangible capital assets are written down when conditions indicate that they no longer contribute to Shoal Lake Cree Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

Contributed tangible capital assets are recorded into revenues at their fair value on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Transfers of tangible capital assets from related parties are recorded at carrying value.

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets. Assets under construction are not amortized until the asset is available to be put into service.

# **Shoal Lake Cree Nation**

## **Notes to the Consolidated Financial Statements**

### **For the Year Ended March 31, 2022**

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#### **1. Significant Accounting Policies continued**

##### **h. Use of estimates**

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Accounts receivable and member advances are assessed for collectability annually and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of tangible capital assets. Payroll at year end is examined to determine an appropriate accrual for wages payable.

Estimates are based on the best information available at the time of preparation of the financial statements and are reviewed annually to reflect new information as it becomes available. Measurement uncertainty exists in these financial statements.

##### **i. Segments**

The Cree Nation conducts its business through reportable segments. These operating segments are established by senior management to facilitate the achievement of the Cree Nation's long-term objectives, aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenues and expenses represent both amounts that are directly attributed to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

##### **j. Internal charges and transfers**

The central administration office provides services to other program areas. To recognize the cost of these services a corresponding revenue and expense is recorded and referred to as "Administration fees."

# **Shoal Lake Cree Nation**

## **Notes to the Consolidated Financial Statements**

### **For the Year Ended March 31, 2022**

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#### **1. Significant Accounting Policies continued**

##### **k. Revenue recognition**

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is not practicable.

Government transfers, which includes transfers from Indigenous Services Canada, Prince Albert Grand Council, First Nation and Inuit Health Branch, Nchapanuk Centre Child and Family Services, Canada Mortgage and Housing Corporation, First Nations Trust, and Northern Lights Community Development Corporation are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Contributions from other sources are deferred when restrictions are placed on their use by the contributor and are recognized as revenue when used for a specific purpose.

Other revenues, which includes insurance proceeds, specific claim reimbursements, rental revenue, expense recoveries and administration fees are recognized when they are earned.

Earnings from government partnerships are recorded based on the modified equity method, based on the ownership percentage held and reported income of the other entities.

Revenue related to fees or services received in advance of the fee being earned or the service performed is deferred and recognized when the fee is earned or service performed. Revenue is recorded in the period specified in the funding agreements entered into with government agencies and other organizations. Funds received in advance of making the related expenses are reflected as deferred revenue in the year of receipt and classified as such in the financial statements. Any funding received pursuant to an agreement that does not have a provision for the deferral of unexpended funds is reported as a repayment of revenue.

##### **I. Recognition of expenses**

Expenses are accounted for in the period the goods or services are acquired and a liability is incurred or transfers are due.

##### **m. Investments**

Portfolio investments which are owned by Shoal Lake Cree Nation but not controlled or influenced by the Cree Nation are recorded using the cost method. Any impairment in these investments which is other than temporary is charged against the amount the investment is reported at.

##### **n. Pension Plan**

The Shoal Lake Cree Nation provides a defined contribution plan for its employees. The pension costs are charged to operations as contributions are due. Contributions are a defined amount whereby the employer matches that paid to the employee.

The accompanying notes are an integral part of these financial statements.

# **Shoal Lake Cree Nation**

**Notes to the Consolidated Financial Statements**  
**For the Year Ended March 31, 2022**

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## **1. Significant Accounting Policies continued**

### **o. Leased assets**

Leased assets that transfer substantially all the benefits and risks of ownership are recorded as the acquisition of a tangible capital asset and the incurrence of an obligation. The asset is amortized in a manner consistent with tangible capital assets owned by the Cree Nation, and the obligation, including interest thereon, is repaid over the term of the lease. All other leases are accounted for as operating leases, and the rental costs are expensed as incurred.

### **p. Funds held in Ottawa Trust Fund**

Funds held in trust on behalf of Cree Nation members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position with an offsetting amount in accumulated surplus. Trust monies consist of:

- Capital trust monies derived from non-renewable resource transactions on the sale of land or other Nation tangible capital assets; and
- Revenue trust monies generated primarily through land leasing transactions or interest earned on deposits held in trust.

### **q. Other Economic Interests**

The Nation is a member of the Prince Albert Grand Council. The Prince Albert Grand Council is an organization of 12 Nations.

The Nation does not either share in the control or the profit or loss of the PAGC. As a result, the financial statements of the PAGC have not been consolidated or proportionately consolidated with the financial statements of Shoal Lake Cree Nation.

# **Shoal Lake Cree Nation**

## **Notes to the Consolidated Financial Statements**

### **For the Year Ended March 31, 2022**

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#### **2. Restricted assets**

The Cree Nation has received federal assistance through the CMHC, pursuant to Section 95 of the National Housing Act, to reduce mortgage interest and enable the Cree Nation to provide housing to members. The continuation of this interest rate reduction is contingent on the Cree Nation being in compliance with the terms of the agreement, which requires that a monthly amount be set aside to provide for major renovations to Nation housing in future years.

The Cree Nation has established a replacement reserve to ensure replacement of buildings financed by the CMHC, as well as a reserve related to surpluses generated in the post-1996 program, which are to be set aside and used to meet future subsidy requirements of income tested occupants over and above the maximum federal assistance.

The CMHC reserve funds must be held or invested only in accounts or instruments guaranteed by the Canada Deposit Insurance Corporation, or as otherwise approved by the CMHC. Reserve withdrawals are credited first to interest and then to principal.

Cash received to complete capital projects is held in separate bank accounts or guaranteed investment certificates.

Restricted assets are comprised of the following:

|                                 | <b>2022</b>                | <b>2021</b>                |
|---------------------------------|----------------------------|----------------------------|
| Funds held for capital projects | \$ 2,625,936               | \$ 1,629,007               |
| CMHC replacement reserve        | 629,894                    | 448,154                    |
|                                 | <b><u>\$ 3,255,830</u></b> | <b><u>\$ 2,077,161</u></b> |

# Shoal Lake Cree Nation

## Notes to the Consolidated Financial Statements

### For the Year Ended March 31, 2022

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#### 3. Accounts receivable

|   | 2022              | 2021              |
|---|-------------------|-------------------|
| Due from members                            | \$ 566,624        | \$ 566,268        |
| Less: allowance for doubtful accounts       | <u>(561,268)</u>  | <u>(561,268)</u>  |
|   | 5,356             | 5,000             |
| ISC   | 507,883           | 35,001            |
| GST rebates                                 | 42,860            | 57,049            |
| Northern Lights Community Development Corp. | 42,477            | 74,930            |
| CMHC  | 22,621            | 22,341            |
| Insurance proceeds                          | 7,089             | 53,385            |
| Prince Albert Grand Council                 | -                 | 198,721           |
| Nechapanuk Centre CFS                       | -                 | 22,000            |
|   | <u>\$ 628,286</u> | <u>\$ 468,427</u> |

#### 4. Trust funds held by federal government

|                            | 2022          | 2022        | 2022          | 2021          |
|----------------------------|---------------|-------------|---------------|---------------|
|                            | Revenue       | Capital     | Total         | Total         |
| Surplus, beginning of year | \$ 654        | \$ -        | \$ 654        | \$ 646        |
| Interest earned            | 13            | -           | 13            | 8             |
|                            | <u>\$ 667</u> | <u>\$ -</u> | <u>\$ 667</u> | <u>\$ 654</u> |

The trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

# Shoal Lake Cree Nation

## Notes to the Consolidated Financial Statements

### For the Year Ended March 31, 2022

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#### 5. Investments in Government Partnerships

Commercial enterprises are those organizations that meet the definition of government partnerships as described by Public Sector Accounting Standards of CPA Canada. Government partnerships have the power to contract in their own name, have the financial and operating authority to carry on a business, sell goods and services to customers outside of the First Nation government as their principal activity, and that can, in the normal course of their operations, maintain operations and meet liabilities from revenues received from outside the First Nation government. These partnerships are formed by multiple governments coming together to attain a common goal.

Investments in Government Partnerships consists of the following:

|   | 2022                | 2021                |
|---|---------------------|---------------------|
| Prince Albert First Nations Business Development LP - 8.33% ownership | \$ 1,784,153        | \$ 1,486,964        |
| Prince Albert Development Corporation - 8.33% ownership               | 24,653              | 22,066              |
|   | <b>\$ 1,808,806</b> | <b>\$ 1,509,030</b> |

During the fiscal year, the Cree Nation received \$50,000 (2021 - \$50,000) of distributions from Prince Albert First Nations Business Development Limited Partnership.

Summarized financial information for the investments in Government Partnerships for the year ending March 31, 2022 is as follows:

|                         | Prince Albert<br>First Nations<br>Business<br>Development<br>LP | 2022              | Prince Albert<br>Development<br>Corporation | Prince Albert<br>First Nations<br>Business<br>Development<br>LP | 2021                  |
|-------------------------|---|-------------------|---|---|-----------------------|
| <b>Balance sheet</b>    |   |                   |   |   |                       |
| Cash                    | \$ -  | \$ 325,138        | \$ 325,138                                  | \$ -  | \$ 486,663            |
| Other assets            | 302,074   | 20,908,980        | <b>21,211,054</b>                           | 292,398   | 20,324,171            |
|                         | <b>302,074</b>  | <b>21,234,118</b> | <b>21,536,192</b>                           | 292,398   | 20,810,834            |
| Liabilities             | 12,233  | 127,606           | <b>139,839</b>                              | 10,873  | 71,888                |
| Equity                  | 289,841   | 21,106,512        | <b>21,396,353</b>                           | 281,525   | 20,738,946            |
|                         | <b>302,074</b>  | <b>21,234,118</b> | <b>21,536,192</b>                           | 292,398   | 20,810,834            |
|                         |   |                   |   |   | <b>21,103,232</b>     |
| <b>Income statement</b> |   |                   |   |   |                       |
| Income (loss)           | 9,676   | 1,228,195         | <b>1,237,871</b>                            | (20,614)  | (1,634,494)           |
| Expenses                | 1,360   | 260,631           | <b>261,991</b>                              | 1,360   | 426,948               |
|                         | <b>\$ 8,316</b>   | <b>\$ 967,564</b> | <b>\$ 975,880</b>                           | <b>\$ (21,974)</b>  | <b>\$ (2,061,442)</b> |
|                         |   |                   |   |   | <b>\$ (2,083,416)</b> |

The accompanying notes are an integral part of these financial statements.

# **Shoal Lake Cree Nation**

## **Notes to the Consolidated Financial Statements**

### **For the Year Ended March 31, 2022**

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#### **6. Bank indebtedness**

The Cree Nation has an approved overdraft limit of \$200,000 with First Nations Bank bearing interest at prime plus 1.85%. The operating loan is secured by a Band Council Resolution authorizing redirection of ISC funding, a general security agreement, and access to on-reserve assets.

The draw on the line of credit is \$nil (2021 - \$nil).

#### **7. Accounts payable and accruals**

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|                             | <b>2022</b>             | <b>2021</b>             |
|-----------------------------|-------------------------|-------------------------|
| Trade accounts payable      | \$ 395,482              | \$ 357,625              |
| Wages payable               | 293,881                 | 77,206                  |
| Prince Albert Grand Council | 172,047                 | 238,032                 |
| Indigenous Services Canada  | 126,785                 | 4,258                   |
|                             | <hr/> <b>\$ 988,195</b> | <hr/> <b>\$ 677,121</b> |

# Shoal Lake Cree Nation

## Notes to the Consolidated Financial Statements

### For the Year Ended March 31, 2022

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#### 8. Unexpended revenue

ISC funding agreements stipulate the terms and conditions that apply to situations where revenue received exceeds expenditures. Depending on the funding arrangement the unexpended funds may be retained by the recipient, repaid to ISC, deferred to the following year, or transferred to another ISC program area.

|   | Beginning of<br>year | Contributions<br>received<br>(recognized) | 2022             |
|---|----------------------|---|------------------|
| ISC - Instructional services                    | \$ 904,372           | \$ 142,792                                | <b>1,047,164</b> |
| ISC - Basic needs (Covid)                       | 330,302              | 353,911                                   | <b>684,213</b>   |
| ISC - Water systems                             | 284,475              | 129,443                                   | <b>413,918</b>   |
| ISC - Immediate needs construction              | -                    | 331,319                                   | <b>331,319</b>   |
| ISC - Immediate needs housing - Lot servicing   | 250,000              | -   | <b>250,000</b>   |
| ISC - CDCM - Pub Health NS & CHRS               | -                    | 211,628                                   | <b>211,628</b>   |
| ISC - Post secondary student support program    | 163,199              | 34,204                                    | <b>197,403</b>   |
| ISC - Social assistance employment & training   | 136,593              | 26,798                                    | <b>163,391</b>   |
| ISC - Special needs (Covid)                     | 132,658              | -   | <b>132,658</b>   |
| ISC - Immediate needs renovations               | 163,000              | (50,305)                                  | <b>112,695</b>   |
| ISC - Roads & bridges                           | -                    | 101,751                                   | <b>101,751</b>   |
| ISC - Waste diversion program                   | 62,733               | -   | <b>62,733</b>    |
| ISC - Special needs                             | 46,438               | 10,360                                    | <b>56,798</b>    |
| ISC - Social delivery                           | -                    | 46,416                                    | <b>46,416</b>    |
| ISC - Professional capacity development         | 22,000               | -   | <b>22,000</b>    |
| ISC - Employee Benefits - Statutory             | -                    | 19,043                                    | <b>19,043</b>    |
| ISC - FN School Second Level                    | -                    | 18,065                                    | <b>18,065</b>    |
| ISC - Capacity & financial training             | 15,000               | -   | <b>15,000</b>    |
| ISC - Service Delivery Infrastructure           | -                    | 1,349                                     | <b>1,349</b>     |
| ISC - Waste water systems                       | 232,437              | (232,437)                                 | -                |
| ISC - DPMP Initiative governance capacity       | 29,152               | (29,152)                                  | -                |
| ISC - Firehall re-opening                       | 16,449               | (16,449)                                  | -                |
| ISC - Basic needs                               | 65,846               | (65,846)                                  | -                |
| ISC - Covid-19 ICSF3 food security              | 111,393              | (111,393)                                 | -                |
| ISC - Enhanced kindergarten                     | 123,512              | (123,512)                                 | -                |
| ISC - Solid waste                               | 57,856               | (57,856)                                  | -                |
| ISC - Indigenous community business fund        | 3,600                | (3,600)                                   | -                |
| ISC - Community opportunity readiness program   | 9,089                | (9,089)                                   | -                |
| ISC - Community development governance capacity | 28,955               | (28,955)                                  | -                |
| ISC - Community development capacity innovation | 3,317                | (3,317)                                   | -                |
|   | 3,192,376            | 695,168                                   | <b>3,887,544</b> |

The accompanying notes are an integral part of these financial statements.

# Shoal Lake Cree Nation

## Notes to the Consolidated Financial Statements

### For the Year Ended March 31, 2022

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#### 8. Unexpended revenue continued

|   | Beginning of<br>year | Contributions<br>received<br>(recognized) | 2022                |
|---|----------------------|---|---------------------|
| <b>Capital funding</b>                            |                      |   |                     |
| ISC - SPS upgrades                                | 103,123              | 1,121,280                                 | <b>1,224,403</b>    |
| ISC - SWTS Cleanup                                | -                    | 615,379                                   | <b>615,379</b>      |
| ISC - Immediate needs housing (renos & additions) | 360,524              | -   | <b>360,524</b>      |
| ISC - School renovation                           | -                    | 330,000                                   | <b>330,000</b>      |
| ISC - Lagoon upgrades & expansion                 | 278,793              | (17,029)                                  | <b>261,764</b>      |
| ISC - School ground drainage                      | 223,361              | (17,176)                                  | <b>206,185</b>      |
| ISC - Drainage study                              | -                    | 158,567                                   | <b>158,567</b>      |
| ISC - School assessment                           | 29,130               | 121,195                                   | <b>150,325</b>      |
| ISC - Teacherages                                 | -                    | 150,000                                   | <b>150,000</b>      |
| ISC - WTP filter replacement                      | 944,912              | (903,670)                                 | <b>41,242</b>       |
| ISC - Immediate needs housing (construction)      | 16,504               | -   | <b>16,504</b>       |
| ISC - Garbage truck replacement                   | 83,113               | (83,113)                                  | -                   |
|   | <b>2,039,460</b>     | <b>1,475,433</b>                          | <b>3,514,893</b>    |
| <b>Other Funding</b>                              |                      |   |                     |
| PAGC - Headstart                                  | 221,053              | (66,375)                                  | <b>154,678</b>      |
| NLCDC   | -                    | 15,743                                    | <b>15,743</b>       |
| PAGC - Daycare                                    | -                    | 15,103                                    | <b>15,103</b>       |
|   | <b>221,053</b>       | <b>(35,529)</b>                           | <b>185,524</b>      |
|   | <b>\$ 5,452,889</b>  | <b>\$ 2,135,072</b>                       | <b>\$ 7,587,961</b> |

The accompanying notes are an integral part of these financial statements.

# Shoal Lake Cree Nation

## Notes to the Consolidated Financial Statements

### For the Year Ended March 31, 2022

#### 9. Long term debt

|   | 2022               | 2021        |
|---|--------------------|-------------|
| <b>CMHC Loans</b>   |                    |             |
| CMHC Phase 5 loan bearing interest at 1.75% per annum, repayable in monthly blended payments of \$803. The loan is secured by a ministerial loan guarantee. The loan will be renewed on June 1, 2024.   | \$ 21,196          | \$ 30,354   |
| CMHC Phase 6 loan bearing interest at 1.3% per annum, repayable in monthly blended payments of \$1,494. The loan is secured by a ministerial loan guarantee. The loan will be renewed on October 1, 2025.   | 62,850             | 80,094      |
| CMHC Phase 7 loan bearing interest at 1.75% per annum, repayable in blended monthly payments of \$1,342. The loan is secured by a ministerial loan guarantee. The loan will be renewed on October 1, 2024.  | 101,291            | 115,495     |
| CMHC Phase 8 loan bearing interest at 1.86% per annum, repayable in monthly blended payments of \$4,134. The loan is secured by a ministerial loan guarantee. The loan will be renewed on June 1, 2024.   | 321,813            | 365,022     |
| CMHC Phase 9 loan bearing interest at 1.06% per annum, repayable in monthly blended payments of \$2,064. The loan is secured by a ministerial loan guarantee. The loan will be renewed on October 1, 2025   | 87,056             | 110,794     |
| CMHC Phase 10 loan bearing interest at 1.13% per annum, repayable in monthly blended payments of \$3,986. The loan is secured by a ministerial loan guarantee. The loan will be renewed on May 1, 2026.   | 194,601            | 239,958     |
| CMHC Phase 11 loan bearing interest at 1.75% per annum, repayable in monthly blended payments of \$3,655. The loan is secured by a ministerial loan guarantee. The loan will be renewed on October 1, 2024.   | 279,099            | 317,725     |
| CMHC Phase 12 loan bearing interest at 1.75% per annum, repayable in monthly blended payments of \$2,588. The loan is secured by a ministerial loan guarantee. The loan will be renewed on October 1, 2024.   | 206,818            | 234,014     |
| CMHC Phase 13 loan bearing interest at 0.74% per annum, repayable in monthly blended payments of \$3,158. The loan is secured by a ministerial loan guarantee. The loan will be renewed on February 1, 2026.  | 501,073            | 535,134     |
|   | <b>1,775,797</b>   | 2,028,590   |
| <b>Other Loans</b>  |                    |             |
| FNB loan bearing interest at prime plus 0.75% per annum, repayable in monthly payments of \$4,948 plus interest. The loan matures on March 1, 2023 and is secured by a Band Council Resolution authorizing redirection of 100% of First Nations Trust gaming distributions and 100% of Northern Lights Community Development Corporation distributions and assignment of term deposits and credit balances issued by the First Nation in the amount of \$475,000. | 118,750            | 178,124     |
| Legacy Bus loan on the purchase of a bus bearing interest at 8.5% per annum, repayable in monthly payments of \$1,889. The loan matures on January 1, 2025.   | 56,907             | 73,946      |
| Glenmor loan on the purchase of a Tractor bearing 0% interest, repayable in monthly payments of \$402. The loan matures on July 2, 2026.  | 20,925             | 25,754      |
| Glenmor loan on the purchase of a Tractor bearing 0% interest, repayable in monthly payments of \$347. The loan matures on July 2, 2024.  | 9,717              | 13,882      |
| Glenmor loan on the purchase of a Tractor bearing 0% interest, repayable in monthly payments of \$228. The loan matures on July 2, 2024.  | 6,373              | 9,104       |
| FNB loan matured in March 2022  | -                  | 229,167     |
| Glenmor loan on the purchase of a track loader bearing 0% interest, repayable in monthly payments of \$1,297. The loan matures on July 2, 2024. The loan was paid prematurely on Feb. 2022.   | -                  | 51,874      |
|   | <b>\$1,988,469</b> | \$2,610,441 |

The amount of debt repayable in subsequent periods is estimated at:

|                  |         |
|------------------|---------|
| 2023             | 342,057 |
| 2024             | 349,618 |
| 2025             | 286,720 |
| 2026             | 244,524 |
| 2027             | 179,607 |
| Subsequent years | 585,943 |

The accompanying notes are an integral part of these financial statements.

# **Shoal Lake Cree Nation**

**Notes to the Consolidated Financial Statements**  
**For the Year Ended March 31, 2022**

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## **10. Debt covenant violation**

Shoal Lake Cree Nation's loan agreements are subject to covenant clauses, whereby the Cree Nation is required to meet certain key conditions set out in the loan agreement. The Cree Nation did not fulfil the covenants as required by one of the agreements. Due to this breach, the lender is entitled to request immediate repayment of the loan, however they have waived this right and as such the debt is classified as non-current.

# Shoal Lake Cree Nation

Notes to the Consolidated Financial Statements  
For the Year Ended March 31, 2022

## 11. Tangible capital assets

| March 31, 2022                  | CMHC Houses  | Band Housing | Buildings     | Infrastructure | Vehicles & Equipment | Assets Under Construction | Total         |
|---------------------------------|--------------|--------------|---------------|----------------|----------------------|---------------------------|---------------|
| <b>Cost</b>                     |              |              |               |                |                      |                           |               |
| Balance, beginning of year      | \$ 6,238,556 | \$ 5,482,369 | \$ 15,883,760 | \$ 16,273,496  | \$ 1,563,588         | \$ 771,919                | \$ 46,213,688 |
| Additions                       | -            | -            | -             | -              | 267,420              | 1,909,564                 | 2,176,984     |
| Disposals                       | -            | -            | -             | -              | -                    | (244,622)                 | (244,622)     |
|                                 | 6,238,556    | 5,482,369    | 15,883,760    | 16,273,496     | 1,831,008            | 2,436,861                 | 48,146,050    |
| <b>Accumulated amortization</b> |              |              |               |                |                      |                           |               |
| Balance, beginning of year      | 3,655,806    | 3,247,101    | 13,177,349    | 7,451,531      | 1,323,439            | -                         | 28,855,226    |
| Amortization                    | 252,793      | 89,411       | 270,641       | 441,098        | 50,674               | -                         | 1,104,617     |
|                                 | 3,908,599    | 3,336,512    | 13,447,990    | 7,892,629      | 1,374,113            | -                         | 29,959,843    |
|                                 | 2,329,957    | 2,145,857    | 2,435,770     | 8,380,867      | 456,895              | 2,436,861                 | 18,186,207    |
| <b>March 31, 2021</b>           |              |              |               |                |                      |                           |               |
| <b>Cost</b>                     |              |              |               |                |                      |                           |               |
| Balance, beginning of year      | 6,238,556    | 5,482,369    | 15,883,760    | 16,273,496     | 1,334,700            | 156,959                   | 45,369,840    |
| Additions                       | -            | -            | -             | -              | 228,888              | 614,960                   | 843,848       |
|                                 | 6,238,556    | 5,482,369    | 15,883,760    | 16,273,496     | 1,563,588            | 771,919                   | 46,213,688    |
| <b>Accumulated amortization</b> |              |              |               |                |                      |                           |               |
| Balance, beginning of year      | 3,407,145    | 3,153,965    | 12,876,637    | 6,987,217      | 1,273,874            | -                         | 27,698,838    |
| Amortization                    | 248,661      | 93,136       | 300,712       | 464,314        | 49,565               | -                         | 1,156,388     |
|                                 | 3,655,806    | 3,247,101    | 13,177,349    | 7,451,531      | 1,323,439            | -                         | 28,855,226    |
|                                 | \$ 240,149   | \$ 2,235,268 | \$ 2,582,750  | \$ 2,706,411   | \$ 8,821,965         | \$ 771,919                | \$ 17,358,462 |

The accompanying notes are an integral part of these financial statements.

# Shoal Lake Cree Nation

## Notes to the Consolidated Financial Statements

### For the Year Ended March 31, 2022

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#### 12. Accumulated surplus

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|                          | 2022                       | 2021                        |
|--------------------------|----------------------------|-----------------------------|
| Equity in capital assets | \$16,197,739               | \$ 14,748,021               |
| Equity in investments    | 1,808,806                  | 1,509,030                   |
| CMHC reserves            | 776,032                    | 881,568                     |
| Operating fund           | <u>(4,922,136)</u>         | <u>(3,895,837)</u>          |
|                          | <u><b>\$13,860,441</b></u> | <u><b>\$ 13,242,782</b></u> |

- The operating fund reports on the general activities of the Cree Nation's administration;
- Equity in capital assets represents accumulated surplus amounts not available for operations, but rather past transactions creating capital assets that will be used to provide future services;
- Equity in investments reports on commercial business operations owned by the Cree Nation; and
- The CMHC reserves are replacement and operating reserves required to be funded for future housing replacements, as per agreements with CMHC.

#### 13. Contingencies

Shoal Lake Cree Nation has entered into contribution agreements with various federal government departments. Funding received under these contribution agreements is subject to repayment if the Cree Nation fails to comply with the terms and conditions of the agreements.

In addition, in the normal course of its operations, Shoal Lake Cree Nation becomes involved in legal actions. Some of these potential liabilities may become actual liabilities when one or more future events occur or fail to occur. To the extent that the future event is likely to occur, and a reasonable estimate of the loss can be made, an estimated liability is accrued and an expense recorded on Shoal Lake Cree Nation's financial statements.

# Shoal Lake Cree Nation

## Notes to the Consolidated Financial Statements

### For the Year Ended March 31, 2022

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#### 14. Reconciliation of ISC revenue

The Cree Nation has entered into funding arrangements with Indigenous Services Canada. The funds are used by the Cree Nation to administer its operations and provide service to its members in accordance with the terms of the funding arrangement. Funding received under these contribution agreements is subject to repayment if the Cree Nation fails to comply with the terms and conditions of the agreements. ISC revenue consists of the following:

|                | 2022                       | 2021                       |
|----------------|----------------------------|----------------------------|
| ISC - Flexible | \$ 7,206,858               | \$ 5,975,590               |
| ISC - Fixed    | 6,803,762                  | 5,140,218                  |
| ISC - Set      | 549,000                    | 22,032                     |
| ISC - Grant    | 482,458                    | 454,584                    |
|                | <b><u>\$15,042,078</u></b> | <b><u>\$11,592,424</u></b> |

# Shoal Lake Cree Nation

## Notes to the Consolidated Financial Statements

### For the Year Ended March 31, 2022

#### 15. Expenses by object

|  | 2022                | 2022                 | 2021                 |
|--|---------------------|----------------------|----------------------|
|  | Budget              | Actual               | Actual               |
| Salaries and benefits                  | \$ 3,802,463        | \$ 4,109,452         | \$ 3,690,743         |
| Construction                           | -                   | 1,632,960            | 333,541              |
| Social assistance - basic needs        | 1,005,759           | 1,438,744            | 1,264,847            |
| Covid-19 assistance                    | -                   | 1,337,168            | 1,728,238            |
| Administration fees                    | 502,288             | 1,170,182            | 1,038,885            |
| Amortization of tangible assets        | -                   | 1,104,617            | 1,156,388            |
| Professional fees                      | 99,329              | 894,862              | 495,313              |
| Repairs and maintenance                | 387,165             | 870,643              | 666,671              |
| Travel expenses                        | 346,083             | 840,580              | 339,832              |
| Transportation program costs           | 463,558             | 769,633              | 705,206              |
| Supplies                               | 289,487             | 737,745              | 474,099              |
| Member assistance                      | 177,284             | 578,550              | 462,453              |
| Utilities                              | 256,153             | 482,318              | 424,341              |
| Insurance                              | 140,025             | 398,978              | 282,273              |
| Student expenses                       | 446,527             | 381,896              | 432,973              |
| Emergency evacuation                   | -                   | 319,357              | -                    |
| Sub-contracts                          | 46,626              | 291,594              | 67,748               |
| Program Activities                     | 494,009             | 245,404              | 765,015              |
| Training and Workshops                 | 16,540              | 176,010              | 1,070                |
| Capital Purchases                      | 15,562              | 169,988              | 210,612              |
| Community Events                       | -                   | 112,064              | -                    |
| Social assistance - special needs      | 80,123              | 83,018               | 88,057               |
| Interest on long term debt             | 69,937              | 41,869               | 53,765               |
| Therapist and Grief Sessions           | -                   | 38,855               | -                    |
| Meetings                               | -                   | 38,088               | -                    |
| Bank charges and interest              | 7,154               | 13,039               | 17,543               |
| Contracts                              | -                   | 11,500               | -                    |
| Covid Expenses                         | -                   | 10,985               | -                    |
| Vehicle operation costs                | 3,600               | 9,568                | 700                  |
| Other operating expenses               | 204,930             | 3,908                | -                    |
| Program activities                     | -                   | 2,180                | -                    |
| Transfers to reserves                  | -                   | 399                  | 30,790               |
| Bad debt expense (recovery)            | -                   | -                    | (2,854)              |
| <b>Total expenses before transfers</b> | <b>8,854,602</b>    | <b>18,316,154</b>    | <b>14,728,249</b>    |
| Transfer to capital assets             | -                   | (1,932,362)          | (614,960)            |
|  | <b>\$ 8,854,602</b> | <b>\$ 16,383,792</b> | <b>\$ 14,113,289</b> |

The accompanying notes are an integral part of these financial statements.

# **Shoal Lake Cree Nation**

## **Notes to the Consolidated Financial Statements**

### **For the Year Ended March 31, 2022**

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#### **16. Specific Claim**

In 2019, Shoal Lake Cree Nation initiated a treaty benefits claim against the Government of Canada. The Cree Nation has obtained a loan through a pre-settlement trust to finance the costs of negotiating a settlement on the claim. Insurance has been obtained by the pre-settlement trust to mitigate the risk that the settlement proceeds may be less than the total loan outstanding at such time a claim is resolved.

As of March 31, 2022, expenses of \$629,554 have been incurred and available financing drawn on this claim. The Cree Nation anticipates the loans will be paid from settlement proceeds. When the claim is finalized or the insurance proceeds are paid out, the amounts will be recognized as revenue.

#### **17. Funded reserves**

Under agreements with Canada Mortgage and Housing Corporation (CMHC) the First Nation established the following:

- The replacement reserve to ensure replacement of capital equipment and for major repairs to housing units, which requires an annual cash allocation of \$75,528 to the reserve. At March 31, 2022, the reserve is required to be funded to a level of \$1,018,936 (2021 - \$934,808). At March 31, 2022, the cash balance in the reserve is \$629,894 (2021 - \$448,154)
- An operating surplus reserve established for housing units under the Post 1996 Fixed Subsidy Program which requires surpluses to be funded with cash. Future operating losses are able to draw on the reserve funds to sustain operations. At March 31, 2022, the reserve is required to be funded to a level of \$(297,980) (2021 - \$(167,776)). At March 31, 2022, the cash balance in the reserve is \$nil (2021 - \$nil)

In accordance with terms of the agreement, CMHC reserve monies must be held or invested only in accounts or instruments guaranteed by the Canada Deposit Insurance Corporation, or as otherwise approved by CMHC. Reserve withdrawals are credited first to interest and then to principal.

#### **18. Economic dependence**

Shoal Lake Cree Nation receives a significant portion of its revenue from Indigenous Services Canada (ISC) as a result of treaties entered into with the Government of Canada. These treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the Cree Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these treaties.

# Shoal Lake Cree Nation

## Notes to the Consolidated Financial Statements

### For the Year Ended March 31, 2022

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#### 19. ISC funding

The Cree Nation (Recipient) receives funding from Indigenous Services Canada (ISC) by entering into an agreement with ISC:

There are five approaches that ISC may consider in the design and delivery of transfer payment programs:

1. Grant approach – A grant is a transfer payment that is subject to pre-established eligibility and other entitlement criteria. Recipients are not required to account for the grant, but they may be required to report on results. The grant funding approach can be used for any duration of time necessary to achieve program results.

2. Set contribution approach – A set contribution is a transfer payment that is subject to performance conditions outlined in a funding agreement. Set contributions must be accounted for and are subject to audits. Funds are to be expended as identified in the funding agreement and cannot be redirected to other programs. Any unspent funding and any funding spent on ineligible expenditure must be returned to ISC annually.

3. Fixed contribution approach – Fixed contribution funding is an option where annual funding amounts are established on a formula basis or where the total expenditure is based on a fixed-cost approach. Fixed funding is distributed on a program basis. It is possible under this approach for recipients to keep any unspent funding provided that program requirements set out in the funding agreement have been met and the recipient agrees to use the unspent funds for purposes consistent with the program objectives or any other purpose agreed to by ISC. A plan must be submitted and approved by ISC prior to spending the unspent funds. If the funds are not spent according to the plan within the agreed upon time period they will be recovered by ISC.

4. Flexible contribution approach – Flexible contribution funding is an option which allows funds to be moved within cost categories of a single program during the life of the project/agreement. However, unspent funds must be returned to ISC at the end of the project, program or agreement.

5. Block contribution approach – Block contribution funding is an option which allows funds to be reallocated within the block of programs during the agreement, as long as progress towards program objectives is being achieved. It is possible under this approach for recipients to keep any unspent funding provided that program delivery standards have been met and the recipient agrees to use the unspent funding for purposes consistent with the block program objectives or any other purpose agreed to by ISC.

# **Shoal Lake Cree Nation**

## **Notes to the Consolidated Financial Statements**

### **For the Year Ended March 31, 2022**

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#### **20. Segmented information**

The Cree Nation conducts its business through reportable segments as follows:

##### **1 - Indigenous Services Canada**

**Band Administration:** Costs to support the further development of competent, stable, legitimate, and accountable community governments by strengthening First Nations and Inuit governance and by funding initiatives which address needs in the areas of professional and institutional development at the local level and at the level of emerging regional and national organizations. Also, costs to enable tribal councils to provide advisory services such as financial management, band government, economic development, community planning, technical services to the member First Nations, and to defray the costs of administering programs on behalf of the member communities and to provide funding for equivalent advisory services to large First Nations which are not affiliated with a tribal council.

**Band Based Capital, Housing, & Capital Projects:** Costs to acquire, construct, operate and maintain band housing and basic community facilities and services such as water and sewage, roads, electrification, schools, community buildings and fire protection. Also costs associated with ensuring that these facilities and community services meet recognized standards and are comparable to the services provided to nearby communities by provincial and municipal governments.

**Community Infrastructure & Economic Development:** Costs associated with economic development planning, proposal development, and planning and implementation of ongoing activities and one-time projects. Also costs to pursue economic objectives in areas such as the employment of community members, the development of community-owned and community member businesses, the development of land and resources under community control, access to economic opportunities on land and resources beyond community control, investment promotion, and research and advocacy.

**Education:** Costs to support First Nation and Inuit communities in expressing, preserving, developing and promoting their cultural heritage, through the establishment and operation of First Nation and Inuit cultural education centres and programs. Costs to provide eligible students living on reserve and eligible Inuit with elementary/secondary education programs and services including instructional services in federal, provincial, band-operated schools, or a private/independent school (recognized by the province in which the school is located as an elementary/secondary institution), and student support services such as transportation, accommodation, guidance and counselling services. Costs associated with ISC's First Nations and Inuit Youth Employment Strategy to develop and enhance essential employability skills, such as communication, problem solving, and working with others, expose youth to a variety of career options, and promote the benefits of education as being key to labour market participation. Also, costs to support eligible First Nation and Inuit students to access education opportunities at the post-secondary level and supports the development and delivery of college and university level courses for First Nation and Inuit students, and research and development on First Nation and Inuit education. Costs for the provision of special education services and programs and costs to provide Internet access, information technology equipment, technical support and training to students and school staff.

**Social Development:** First Nations people, like other Canadian citizens, are responsible for managing their own affairs and maintaining themselves to the extent that their resources permit. Some individuals and families are unable to provide for themselves and their dependents. Situations therefore exist in which assistance must be available to community members in need. Income Assistance is one type of income supplement available to eligible persons. Other income supports include Old Age Security, Child Tax Benefits, etc.

# Shoal Lake Cree Nation

## Notes to the Consolidated Financial Statements

### For the Year Ended March 31, 2022

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#### 20. Segmented information continued

##### 2 - Health Programs (FNIHB)

Health Canada provides funding for costs associated with the development of safe and healthy communities in the following areas:

Children and Youth; Mental Health and Addictions; Chronic Disease and Injury Prevention; Communicable Disease Control; Environmental Health and Research Component; Primary Care; Non-Insured Health Benefits; Health Governance and Infrastructure; Capital; Treatment Centres; Aboriginal Health Transition Fund; Headquarter projects.

##### 3 - Canada Mortgage and Housing Corporation (CMHC)

Non-Profit On-Reserve Housing Program (Section 95); Residential Rehabilitation Assistance Program (RRAP); Home Adaptations for Seniors' Independence Program (HASI); Shelter Enhancement Program; Housing Internship Initiative for First Nations and Inuit Youth.

##### 4 - Other Programs

Other programs that vary based on own source revenue. These could include First Nations Trust, Tribal Council, CDC, Band Trust Funds and other business ventures. These outside revenue sources are used to fund programs such as recreational or cultural activities for the benefit of membership that are not funded by government agencies.

#### 21. Pension Plan

The Shoal Lake Cree Nation and eligible employees participate in a defined contribution pension plan.

Shoal Lake Cree Nation's financial obligation is limited to providing contribution at a specific rate in respect of employee's current service. The employee contribution rate as a percentage of salary was 3-8% (2021 3-8%), the employer contribution rate as a percentage of salary was 3-8% (2021 - 3-8%).

#### 22. Annual Surplus Net of Capital Related Revenues and Amortization

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|   | 2022                | 2021                |
|---|---------------------|---------------------|
| Annual surplus (deficit) as per Statement of Operations         | \$ 617,659          | \$ (842,312)        |
| <b>Less capital related revenues included in annual surplus</b> |                     |                     |
| Federal government transfers recognized                         | (1,739,566)         | (614,960)           |
|   | (1,121,907)         | (1,457,272)         |
| Loss (income) from government business partnerships             | (349,776)           | 198,826             |
| Amortization expense included in annual surplus                 | 1,104,617           | 1,156,388           |
|   | <b>\$ (367,066)</b> | <b>\$ (102,058)</b> |

The accompanying notes are an integral part of these financial statements.

# **Shoal Lake Cree Nation**

## **Notes to the Consolidated Financial Statements**

### **For the Year Ended March 31, 2022**

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#### **23. Financial Instruments**

Financial assets include cash, restricted assets, trust funds held by the Federal Government, accounts receivable, and investments in government partnerships, and are measured at amortized cost as presented on the consolidated statement of financial position, except for the trusts funds held by the Federal Government which are measured at fair value, and government partnerships which are measured using the modified equity method.

Financial liabilities include accounts payable, deferred revenue and long-term debt and are measured at amortized cost as presented on the consolidated statement of financial position.

The Cree Nation is not subject to currency risk, credit risk, or other price risk. The following are the significant risks to which the Cree Nation is exposed:

##### **Interest rate risk**

The Cree Nation is exposed to interest rate cash flow risk to the extent that its loans payable are at a floating rate of interest. The Cree Nation is also exposed to interest rate price risk to the extent that agreements receivable are at a fixed rate of interest.

##### **Liquidity risk**

Liquidity risk is the risk that an entity will encounter difficulty in raising funds to meet cash flow commitments associated with financial instruments. To manage this risk, the Cree Nation maintains a portion of its invested assets in liquid securities.

##### **Market risk**

Market risk is the risk that financial instruments fair values will fluctuate due to changes in market prices. The significant market risks to which the Cree Nation is exposed are interest rate risk and price risk.

##### **Credit Risk**

Financial instruments that potentially subject the Cree Nation to credit risk are accounts receivable. Management performs regular credit assessments on its receivables and provides allowances for potentially uncollectable receivables.

#### **24. Budgeted figures**

The disclosed budget has been approved by the Chief and Council on September 2, 2021. The budget only includes those activities managed directly by the Nation. No amounts have been budgeted for capital projects, CMHC operations or amortization.

#### **25. Comparative figures**

Prior year's comparative amounts have been reclassified, where necessary, to conform to the current year's presentation.

# Shoal Lake Cree Nation

## Schedule #1

Band Administration

Schedule of Operations

For the Year Ended March 31, 2022

(unaudited)

|   | 2022             | 2022             | 2021              |
|---|------------------|------------------|-------------------|
|   | Budget           | Actual           | Actual            |
| <b>Revenue</b>                              |                  |                  |                   |
| ISC - Flexible                              | \$ 111,738       | \$ 1,090,962     | \$ 1,278,577      |
| ISC - Grant                                 | 363,642          | 482,458          | 454,584           |
| ISC - Fixed                                 | 8,792            | 292,735          | 196,547           |
| Prince Albert Grand Council                 | 61,569           | 29,599           | 10,000            |
| Specific claim negotiation reimbursement    | -                | 290,198          | 87,584            |
| Nechapanuk Centre Child and Family Services | -                | -                | 61,645            |
| Other revenue                               | 64,500           | 120,193          | 97,457            |
| Administration fees                         | 446,447          | 1,006,802        | 1,039,408         |
| Expense recovery                            | -                | 207,185          | -                 |
| Recognition (deferral) of unexpended funds  | -                | 121,502          | (35,323)          |
|   | <b>1,056,688</b> | <b>3,641,634</b> | <b>3,190,479</b>  |
| <b>Expenses</b>                             |                  |                  |                   |
| Covid-19 assistance                         | -                | 1,049,342        | 1,011,154         |
| Professional fees                           | 75,000           | 544,650          | 133,110           |
| Salaries and benefits                       | 556,564          | 531,624          | 635,784           |
| Travel expenses                             | 185,660          | 503,501          | 134,148           |
| Administration fees                         | (24,184)         | 341,703          | 192,092           |
| Member assistance                           | 60,000           | 215,509          | 130,466           |
| Supplies                                    | 44,376           | 112,938          | 31,648            |
| Sub-contracts                               | -                | 80,288           | -                 |
| Utilities                                   | 43,745           | 72,077           | 68,570            |
| Repairs and maintenance                     | -                | 41,682           | -                 |
| Insurance                                   | 4,424            | 34,285           | -                 |
| Meetings                                    | -                | 31,213           | -                 |
| Interest on long term debt                  | 69,937           | 16,144           | 23,345            |
| Bank charges and interest                   | 7,154            | 12,757           | 14,925            |
| Other operating expenses                    | -                | 2,610            | -                 |
| Program activities                          | -                | -                | 256,953           |
| Bad debt expense (recovery)                 | -                | -                | (2,854)           |
|   | <b>1,022,676</b> | <b>3,590,323</b> | <b>2,629,341</b>  |
| <b>Current surplus (deficit)</b>            | <b>\$ 34,012</b> | <b>\$ 51,311</b> | <b>\$ 561,138</b> |

The accompanying notes are an integral part of these financial statements.

# Shoal Lake Cree Nation

## Schedule #2

Band Based Capital/Housing  
 Schedule of Operations  
 For the Year Ended March 31, 2022  
 (unaudited)

|  | 2022           | 2022             | 2021                |
|--|----------------|------------------|---------------------|
|  | Budget         | Actual           | Actual              |
| <b>Revenue</b>                             |                |                  |                     |
| ISC - Flexible                             | \$ 216,360     | \$ 216,360       | \$ 416,360          |
| ISC - Fixed                                | 15,713         | -                | -                   |
| Rental revenue                             | -              | 262,980          | 287,841             |
| Canada Mortgage and Housing Corporation    | -              | 273,975          | 269,400             |
| Insurance proceeds                         | -              | -                | 21,750              |
| Other revenue                              | -              | 2,175            | -                   |
| Recognition (deferral) of unexpended funds | -              | 53,622           | (154,417)           |
|  | <b>232,073</b> | <b>809,112</b>   | <b>840,934</b>      |
| <b>Expenses</b>                            |                |                  |                     |
| Repairs and maintenance                    | 128,525        | 385,582          | 556,759             |
| Insurance                                  | 90,977         | 253,839          | 278,143             |
| Administration fees                        | 12,571         | 62,676           | 82,676              |
| Interest on long term debt                 | -              | 25,725           | 30,420              |
| Professional fees                          | -              | 17,217           | 11,100              |
| Supplies                                   | -              | 3,980            | 9,568               |
| Travel expenses                            | -              | 1,780            | 3,421               |
| Transfers to reserves                      | -              | 399              | 30,790              |
| Bank charges and interest                  | -              | 284              | 335                 |
| Salaries and benefits                      | -              | -                | 588                 |
|  | <b>232,073</b> | <b>751,482</b>   | <b>1,003,800</b>    |
| <b>Current surplus (deficit)</b>           | <b>\$ -</b>    | <b>\$ 57,630</b> | <b>\$ (162,866)</b> |

The accompanying notes are an integral part of these financial statements.

# Shoal Lake Cree Nation

## Schedule #3

Capital Projects  
 Schedule of Operations  
 For the Year Ended March 31, 2022  
 (unaudited)

|  | 2022        | 2022                | 2021              |
|--|-------------|---------------------|-------------------|
|  | Budget      | Actual              | Actual            |
| <b>Revenue</b>                             |             |                     |                   |
| ISC - Flexible                             | \$ -        | \$ 3,053,760        | \$ 1,621,000      |
| ISC - Fixed                                | -           | 535,000             | 25,000            |
| Recognition (deferral) of unexpended funds | -           | (1,806,753)         | (1,031,040)       |
|  | -           | <b>1,782,007</b>    | 614,960           |
| <b>Expenses</b>                            |             |                     |                   |
| Construction                               | -           | 1,632,962           | 333,540           |
| Professional fees                          | -           | 101,375             | 70,808            |
| Repairs and maintenance                    | -           | 42,441              | -                 |
| Administration fees                        | -           | 5,229               | -                 |
| Capital Purchases                          | -           | -                   | 210,612           |
|  | -           | <b>1,782,007</b>    | 614,960           |
| <b>Current surplus before transfers</b>    |             |                     |                   |
|  | -           | -                   | -                 |
| <b>Transfers</b>                           |             |                     |                   |
| Transfer to capital assets                 | -           | <b>1,739,566</b>    | 614,960           |
| <b>Current surplus (deficit)</b>           | <b>\$ -</b> | <b>\$ 1,739,566</b> | <b>\$ 614,960</b> |

The accompanying notes are an integral part of these financial statements.

# Shoal Lake Cree Nation

## Schedule #4

Community Infrastructure  
 Schedule of Operations  
 For the Year Ended March 31, 2022  
 (unaudited)

|  | 2022            | 2022             | 2021               |
|--|-----------------|------------------|--------------------|
|  | Budget          | Actual           | Actual             |
| <b>Revenue</b>                             |                 |                  |                    |
| ISC - Fixed                                | \$ 407,692      | \$ 882,176       | \$ 748,191         |
| ISC - Flexible                             | -               | -                | 36,526             |
| Prince Albert Grand Council                | 126,500         | 241,363          | 151,568            |
| Other revenue                              | 23,938          | 14,731           | 13,324             |
| Recognition (deferral) of unexpended funds | -               | 75,548           | (388,575)          |
|  | <b>558,130</b>  | <b>1,213,818</b> | <b>561,034</b>     |
| <b>Expenses</b>                            |                 |                  |                    |
| Salaries and benefits                      | 230,261         | 397,336          | 184,353            |
| Repairs and maintenance                    | 160,278         | 286,676          | 54,245             |
| Sub-contracts                              | 46,626          | 193,241          | 28,605             |
| Utilities                                  | 60,644          | 127,569          | 118,055            |
| Administration fees                        | 4,888           | 88,218           | 98,279             |
| Travel expenses                            | 12,364          | 31,503           | 16,320             |
| Supplies                                   | 26,695          | 27,469           | 46,625             |
| Insurance                                  | 17,078          | 5,442            | 2,580              |
| Professional fees                          | -               | -                | 32,512             |
|  | <b>558,834</b>  | <b>1,157,454</b> | <b>581,574</b>     |
| <b>Current surplus before transfers</b>    | <b>(704)</b>    | <b>56,364</b>    | <b>(20,540)</b>    |
| <b>Transfers</b>                           |                 |                  |                    |
| Transfer to capital assets                 | -               | 22,798           | -                  |
| <b>Current surplus (deficit)</b>           | <b>\$ (704)</b> | <b>\$ 79,162</b> | <b>\$ (20,540)</b> |

The accompanying notes are an integral part of these financial statements.

# Shoal Lake Cree Nation

## Schedule #5

Economic Development  
 Schedule of Operations  
 For the Year Ended March 31, 2022  
 (unaudited)

|  | 2022               | 2022              | 2021              |
|--|--------------------|-------------------|-------------------|
|  | Budget             | Actual            | Actual            |
| <b>Revenue</b>                             |                    |                   |                   |
| ISC - Fixed                                | \$ -               | \$ 135,245        | \$ 165,036        |
| ISC - Flexible                             | 42,500             | 42,500            | 56,157            |
| Prince Albert Grand Council                | 18,100             | 18,100            | 18,100            |
| Other revenue                              | 20,000             | -                 | -                 |
| Recognition (deferral) of unexpended funds | -                  | 41,644            | (41,644)          |
|  | <b>80,600</b>      | <b>237,489</b>    | <b>197,649</b>    |
| <b>Expenses</b>                            |                    |                   |                   |
| Transportation program costs               | -                  | 125,320           | -                 |
| Salaries and benefits                      | 67,920             | 53,847            | 44,380            |
| Travel expenses                            | -                  | 22,275            | -                 |
| Administration fees                        | 8,141              | 17,775            | 22,119            |
| Supplies                                   | 18,000             | 16,690            | 20,707            |
| Professional fees                          | -                  | 9,089             | 20,469            |
| Program activities                         | 19,800             | -                 | 93,895            |
| Sub-contracts                              | -                  | -                 | 394               |
|  | <b>113,861</b>     | <b>244,996</b>    | <b>201,964</b>    |
| <b>Current surplus (deficit)</b>           | <b>\$ (33,261)</b> | <b>\$ (7,507)</b> | <b>\$ (4,315)</b> |

The accompanying notes are an integral part of these financial statements.

# Shoal Lake Cree Nation

## Schedule #6

### Education

#### Schedule of Operations

For the Year Ended March 31, 2022  
(unaudited)

|  | 2022             | 2022             | 2021             |
|--|------------------|------------------|------------------|
|  | Budget           | Actual           | Actual           |
| <b>Revenue</b>                             |                  |                  |                  |
| ISC - Fixed                                | \$ 3,859,461     | \$ 4,450,548     | \$ 3,803,725     |
| ISC - Flexible                             | -                | 127,776          | 28,704           |
| Rental revenue                             | 35,400           | 37,350           | 21,950           |
| Administration fees                        | -                | -                | 765              |
| Recognition (deferral) of unexpended funds | -                | (71,549)         | 37,501           |
|  | <b>3,894,861</b> | <b>4,544,125</b> | <b>3,892,645</b> |
| <b>Expenses</b>                            |                  |                  |                  |
| Salaries and benefits                      | 2,251,737        | 2,414,112        | 2,209,682        |
| Administration fees                        | 371,110          | 457,832          | 383,393          |
| Student expenses                           | 446,527          | 381,896          | 432,973          |
| Supplies                                   | 134,325          | 372,683          | 248,924          |
| Utilities                                  | 116,487          | 219,121          | 193,339          |
| Professional fees                          | 17,580           | 204,930          | 187,240          |
| Repairs and maintenance                    | 77,171           | 108,950          | 51,458           |
| Insurance                                  | 18,798           | 93,615           | 194              |
| Travel expenses                            | 57,490           | 86,272           | 63,150           |
| Training and Workshops                     | 16,540           | 70,337           | 1,070            |
| Sub-contracts                              | -                | 18,065           | 38,749           |
| Contracts                                  | -                | 11,500           | -                |
| Meetings                                   | -                | 4,225            | -                |
| Vehicle operation costs                    | -                | 3,827            | -                |
| Recreational Activities                    | -                | 2,180            | -                |
| Program Activities                         | 85,650           | -                | 51,600           |
| Other operating expenses                   | 204,930          | -                | -                |
| Capital Purchases                          | 15,562           | -                | -                |
|  | <b>3,813,907</b> | <b>4,449,545</b> | <b>3,861,772</b> |
| <b>Current surplus (deficit)</b>           | <b>\$ 80,954</b> | <b>\$ 94,580</b> | <b>\$ 30,873</b> |

The accompanying notes are an integral part of these financial statements.

# Shoal Lake Cree Nation

## Schedule #7

### Health

#### Schedule of Operations

For the Year Ended March 31, 2022  
(unaudited)

|  | 2022              | 2022                | 2021                |
|--|-------------------|---------------------|---------------------|
|  | Budget            | Actual              | Actual              |
| <b>Revenue</b>                             |                   |                     |                     |
| ISC - Flexible                             | \$ -              | \$ 654,135          | \$ 809,875          |
| ISC - Fixed                                | -                 | 148,120             | 33,274              |
| ISC - Set                                  | -                 | 526,000             | -                   |
| First Nations and Inuit Health Branch      | 668,328           | -                   | 681,383             |
| Prince Albert Grand Council                | 785,534           | 854,829             | 849,047             |
| Other revenue                              | 36,800            | 2,670               | 2,198               |
| Recognition (deferral) of unexpended funds | -                 | (160,356)           | (221,053)           |
|  | <b>1,490,662</b>  | <b>2,025,398</b>    | <b>2,154,724</b>    |
| <b>Expenses</b>                            |                   |                     |                     |
| Transportation program costs               | 462,250           | 643,416             | 705,151             |
| Salaries and benefits                      | 530,183           | 557,912             | 470,284             |
| Emergency evacuation                       | -                 | 319,357             | -                   |
| Covid-19 assistance                        | -                 | 287,826             | 717,084             |
| Supplies                                   | 51,547            | 175,572             | 97,219              |
| Capital Purchases                          | -                 | 169,988             | -                   |
| Administration fees                        | 50,328            | 148,684             | 237,167             |
| Travel expenses                            | 64,230            | 138,807             | 103,058             |
| Community Events                           | -                 | 112,064             | -                   |
| Utilities                                  | 35,276            | 63,552              | 44,375              |
| Therapist and Grief Sessions               | -                 | 38,855              | -                   |
| Training and Workshops                     | -                 | 22,040              | -                   |
| Professional fees                          | 6,750             | 17,599              | 40,075              |
| Program Activities                         | 149,597           | 17,513              | 159,325             |
| Insurance                                  | 8,749             | 11,796              | 1,356               |
| Covid Expenses                             | -                 | 10,985              | -                   |
| Vehicle operation costs                    | 3,600             | 5,741               | 700                 |
| Repairs and maintenance                    | 21,191            | 5,311               | 4,209               |
| Meetings                                   | -                 | 2,650               | -                   |
| Other operating expenses                   | -                 | 1,301               | -                   |
|  | <b>1,383,701</b>  | <b>2,750,969</b>    | <b>2,580,003</b>    |
| <b>Current surplus before transfers</b>    | <b>106,961</b>    | <b>(725,571)</b>    | <b>(425,279)</b>    |
| <b>Transfers</b>                           |                   |                     |                     |
| Transfer to capital assets                 | -                 | 169,998             | -                   |
| <b>Current surplus (deficit)</b>           | <b>\$ 106,961</b> | <b>\$ (555,573)</b> | <b>\$ (425,279)</b> |

The accompanying notes are an integral part of these financial statements.

# Shoal Lake Cree Nation

## Schedule #8

### Other Programs

### Schedule of Operations

For the Year Ended March 31, 2022  
(unaudited)

|  | 2022            | 2022              | 2021                |
|--|-----------------|-------------------|---------------------|
|  | Budget          | Actual            | Actual              |
| <b>Revenue</b>                               |                 |                   |                     |
| First Nations Trust                          | \$ 320,400      | \$ 197,117        | \$ 243,539          |
| Nechapanuk Centre Child and Family Services  | -               | 51,350            | 144,600             |
| Northern Lights Community Development Corp.  | -               | 35,000            | 26,078              |
| Other revenue                                | -               | 72,383            | 10,776              |
| ISC - Fixed                                  | -               | 187,741           | -                   |
| Deferral of unexpended funds                 | -               | (15,743)          | -                   |
| Income from government business partnerships | -               | 349,776           | (198,826)           |
|  | <b>320,400</b>  | <b>877,624</b>    | <b>226,167</b>      |
| <b>Expenses</b>                              |                 |                   |                     |
| Member assistance                            | 96,560          | 327,540           | 310,937             |
| Program activities                           | 136,612         | 226,606           | 106,378             |
| Administration fees                          | 52,250          | 26,124            | -                   |
| Salaries and benefits                        | 32,500          | 15,000            | -                   |
| Travel expenses                              | -               | 5,850             | 4,412               |
|  | <b>317,922</b>  | <b>601,120</b>    | <b>421,727</b>      |
| <b>Current surplus (deficit)</b>             | <b>\$ 2,478</b> | <b>\$ 276,504</b> | <b>\$ (195,560)</b> |

The accompanying notes are an integral part of these financial statements.

# Shoal Lake Cree Nation

## Schedule #9

Social Development  
 Schedule of Operations  
 For the Year Ended March 31, 2022  
 (unaudited)

|  | 2022               | 2022               | 2021               |
|--|--------------------|--------------------|--------------------|
|  | Budget             | Actual             | Actual             |
| <b>Revenue</b>                             |                    |                    |                    |
| ISC - Flexible                             | \$ 1,202,991       | \$ 2,021,365       | \$ 1,728,391       |
| ISC - Fixed                                | 87,871             | 172,197            | 168,445            |
| ISC - Set                                  | 22,032             | 23,000             | 22,032             |
| Prince Albert Grand Council                | 23,345             | 26,670             | 25,893             |
| Recognition (deferral) of unexpended funds | -                  | (372,988)          | (352,376)          |
|  | <b>1,336,239</b>   | <b>1,870,244</b>   | <b>1,592,385</b>   |
| <b>Expenses</b>                            |                    |                    |                    |
| Social assistance - basic needs            | 1,005,758          | 1,438,744          | 1,264,847          |
| Salaries and benefits                      | 133,297            | 139,617            | 145,672            |
| Training and Workshops                     | -                  | 83,633             | -                  |
| Social assistance - special needs          | 80,123             | 83,018             | 88,057             |
| Travel expenses                            | 26,339             | 50,593             | 15,324             |
| Member assistance                          | 20,724             | 35,500             | 21,050             |
| Supplies                                   | 14,545             | 28,413             | 19,407             |
| Administration fees                        | 27,184             | 21,941             | 23,159             |
| Program activities                         | 102,350            | 1,285              | 96,865             |
| Transportation program costs               | 1,308              | 897                | 55                 |
| Bank charges and interest                  | -                  | -                  | 2,284              |
|  | <b>1,411,628</b>   | <b>1,883,641</b>   | <b>1,676,720</b>   |
| <b>Current surplus (deficit)</b>           | <b>\$ (75,389)</b> | <b>\$ (13,397)</b> | <b>\$ (84,335)</b> |

The accompanying notes are an integral part of these financial statements.