

**Montreal Lake Cree Nation**  
**Consolidated Financial Statements**  
*March 31, 2016*

# Montreal Lake Cree Nation

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*For the year ended March 31, 2016*

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## **Management's Responsibility**

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To the Members of Montreal Lake Cree Nation:

The accompanying consolidated financial statements of Montreal Lake Cree Nation are the responsibility of management and have been approved by Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The Montreal Lake Cree Nation Chief and Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. Chief and Council are responsible for reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. Chief and Council are also responsible for the appointment of the Cree Nation's external auditors.

MNP LLP is appointed by Chief and Council to audit the consolidated financial statements and report directly to the Members; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both Chief and Council and management to discuss their audit findings.

Signed by: Mark D'Amato

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Mark D'Amato, Band Manager

## Independent Auditors' Report

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To the Members of Montreal Lake Cree Nation:

We have audited the accompanying consolidated financial statements of Montreal Lake Cree Nation, which comprise the consolidated statement of financial position as at March 31, 2016, and the consolidated statements of operations and accumulated surplus, changes in net debt and cash flows and the related schedules for the year then ended, and a summary of significant accounting policies and other explanatory information.

### *Management's Responsibility for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditors' Responsibility*

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Montreal Lake Cree Nation as at March 31, 2016 and the results of its operations, changes in net debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Saskatoon, Saskatchewan

August 12, 2016

*MNP LLP*

Chartered Professional Accountants

**Montreal Lake Cree Nation**  
**Consolidated Statement of Financial Position**  
*As at March 31, 2016*

	2016	2015
<b>Financial assets</b>		
<b>Current</b>		
Cash and cash equivalents	357,533	285,175
Accounts receivable (Note 3)	981,517	1,278,704
Inventory for resale	96,077	-
Restricted cash - capital projects (Note 6)	3,947,677	3,405,537
	<b>5,382,804</b>	4,969,416
<b>Investments in Nation business entities (Note 4)</b>	<b>3,167,957</b>	2,708,352
<b>Funds held in trust (Note 5)</b>	<b>10,376</b>	9,141
<b>Restricted cash - housing (Note 6)</b>	<b>1,538,991</b>	1,338,641
<b>Total financial assets</b>	<b>10,100,128</b>	9,025,550
<b>Liabilities</b>		
<b>Current</b>		
Bank indebtedness (Note 7)	837,455	315,648
Accounts payable and accruals	1,480,268	1,380,589
Deferred revenue (Note 8)	3,854,343	3,392,500
Due to related business enterprise	-	5,255
Current portion of long-term debt (Note 9)	911,000	1,012,689
	<b>7,083,066</b>	6,106,681
<b>Long-term debt (Note 9)</b>	<b>6,409,567</b>	7,318,136
<b>Total financial liabilities</b>	<b>13,492,633</b>	13,424,817
<b>Net debt</b>	<b>(3,392,505)</b>	(4,399,266)
<b>Contingent liabilities (Note 10)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Note 11) (Schedule 1)	23,192,636	22,402,317
Prepaid expenses	88,998	106,183
<b>Accumulated surplus (Note 12)</b>	<b>19,889,129</b>	18,109,234

**Approved on behalf of the Council**

Signed by: Edward Henderson \_\_\_\_\_

Chief

Signed by: Frank Roberts \_\_\_\_\_

Councillor

Signed by: Dirk McDonald \_\_\_\_\_

Councillor

# Montreal Lake Cree Nation

## Consolidated Statement of Operations and Accumulated Surplus

*For the year ended March 31, 2016*

	<i>Schedules</i>	<i>2016 Budget (Note 18)</i>	<i>2016 Actual</i>	<i>2015 Actual</i>
<b>Revenue</b>				
Indigenous and Northern Affairs Canada (Note 16)		10,403,571	14,366,900	13,079,323
Health Canada (Note 17)		2,962,130	4,970,509	4,280,333
Prince Albert Grand Council		526,110	1,515,988	1,230,741
Canada Mortgage and Housing Corporation		706,163	733,404	798,385
First Nations Trust		1,200,000	1,327,413	1,326,107
Operating revenues - government partnership		-	835,366	906,082
Contract revenue		-	809,961	801,823
Rental income		749,731	760,952	773,580
Other revenue		204,640	658,931	507,781
Investment income (Note 4)		-	594,212	346,095
Northern Lights Community Development Corporation		-	150,667	123,785
Province of Saskatchewan		-	124,085	-
Retail sales		-	44,852	388,549
User fees		56,841	44,671	40,011
Interest on trust funds		-	1,234	1,809
		<b>16,809,186</b>	<b>26,939,145</b>	<b>24,604,404</b>
<b>Program expenses</b>				
Administration	3	1,268,191	1,722,957	1,894,743
Band Activities	4	52,676	1,464,800	1,456,238
Capital	5	-	53,498	-
Community Infrastructure	6	1,156,712	4,149,492	2,488,080
Economic Development	7	-	65,666	1,149,069
Education	8	3,146,622	3,497,154	3,265,920
Housing	9	1,462,018	1,689,603	1,822,136
Other Programs	10	112,337	1,009,402	626,524
Post Secondary	12	953,876	1,183,390	1,447,590
Social Development	13	4,203,296	5,147,085	4,804,216
Social Support Services	14	3,840,202	4,818,139	4,529,872
		<b>16,195,930</b>	<b>24,801,186</b>	<b>23,484,388</b>
<b>Surplus before other expense</b>		<b>613,256</b>	<b>2,137,959</b>	<b>1,120,016</b>
<b>Other expense</b>				
Loss on disposal of tangible capital assets		-	(358,064)	-
William Charles Health Centre renovation costs (Note 20)		-	-	(606,102)
		-	<b>(358,064)</b>	<b>(606,102)</b>
<b>Surplus</b>		<b>613,256</b>	<b>1,779,895</b>	<b>513,914</b>
<b>Accumulated surplus, beginning of year</b>		<b>18,109,234</b>	<b>18,109,234</b>	<b>17,595,320</b>
<b>Accumulated surplus, end of year</b>		<b>18,722,490</b>	<b>19,889,129</b>	<b>18,109,234</b>

The accompanying notes are an integral part of these financial statements

**Montreal Lake Cree Nation**  
**Consolidated Statement of Change in Net Debt**  
*For the year ended March 31, 2016*

	<i>2016 Budget (Note 18)</i>	<i>2016 Actual</i>	<i>2015 Actual</i>
<b>Surplus</b>	<b>613,256</b>	<b>1,779,895</b>	513,914
Purchases of tangible capital assets	-	<b>(2,971,051)</b>	(2,300,352)
Amortization of tangible capital assets	-	<b>1,822,668</b>	1,934,033
Loss on disposal of tangible capital assets	-	<b>358,064</b>	-
William Charles Health Centre renovation costs (Note 20)	-	-	606,102
Use of prepaid expenses	-	<b>17,185</b>	7,569
<b>Change in net debt</b>	<b>613,256</b>	<b>1,006,761</b>	761,266
<b>Net debt, beginning of year</b>	<b>(4,399,266)</b>	<b>(4,399,266)</b>	(5,160,532)
<b>Net debt, end of year</b>	<b>(3,786,010)</b>	<b>(3,392,505)</b>	(4,399,266)

# Montreal Lake Cree Nation

## Consolidated Statement of Cash Flows

*For the year ended March 31, 2016*

	2016	2015
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Surplus	1,779,895	513,914
Non-cash items		
Amortization	1,822,669	1,934,033
Loss on disposal of tangible capital assets	358,064	-
Investment income	(594,212)	(346,095)
William Charles Health Centre renovation costs <i>(Note 20)</i>	-	606,102
	3,366,416	2,707,954
Changes in working capital accounts		
Accounts receivable	297,187	(1,673)
Inventory for resale	(96,077)	23,412
Prepaid expenses	17,185	7,569
Accounts payable and accruals	99,679	(140,166)
Deferred revenue	461,843	1,348,285
	4,146,233	3,945,381
<b>Financing activities</b>		
Advances of long-term debt	-	1,347,300
Repayment of long-term debt	(1,010,258)	(1,128,046)
Increase (decrease) in bank indebtedness	521,807	(1,020,153)
Repayment of advances from related parties	(5,255)	-
	(493,706)	(800,899)
<b>Capital activities</b>		
Purchases of tangible capital assets	(2,971,051)	(2,300,352)
<b>Investing activities</b>		
Cash distributions from investments	134,607	100,000
Increase in restricted cash	(742,490)	(1,469,956)
(Increase) decrease in funds held in trust	(1,235)	124,815
	(609,118)	(1,245,141)
<b>Decrease in cash resources</b>	72,358	(401,011)
<b>Cash resources, beginning of year</b>	285,175	686,186
<b>Cash resources, end of year</b>	357,533	285,175

*The accompanying notes are an integral part of these financial statements*



# Montreal Lake Cree Nation

## Notes to the Consolidated Financial Statements

*For the year ended March 31, 2016*

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### 1. Operations

The Montreal Lake Cree Nation (the "Cree Nation") is located in the Province of Saskatchewan, and provides various services to its members. Montreal Lake Cree Nation includes the Nation's members, government and all related entities that are accountable to the Nation and are either owned or controlled by the Nation.

### 2. Significant accounting policies

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards as set out in the CPA Canada Handbook - Public Sector Accounting as issued by the Accounting Standards Board in Canada and include the following significant accounting policies:

#### **Reporting entity consolidated**

The financial statements consolidate the financial activities of all entities and departments comprising the Cree Nation reporting entity, except for Cree Nation business entities.

The Cree Nation has consolidated the assets, liabilities, revenue and expenses of the following entities and departments:

- Montreal Lake Cree Nation
- Little Red River Reserve
- William Charles Health Centre
- Paskwawaskihk Health Centre
- Montreal Lake CMHC Housing Program
- Paskwawaskihk Community Store
- Montreal Lake Development Corporation

In February 2016, Paskwawaskihk Community Store was reopened and began serving the community members of Little Red River Reserve.

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

The Nation has proportionately consolidated the assets, liabilities, revenues and expenses of the following government partnership:

- Woodland Cree Enterprises Incorporated

Investments in government partnerships are accounted for using the proportionate consolidation method. The Cree Nation's pro-rata share of the assets, liabilities, revenues and expenses of the government partnerships have been combined on a line-by-line basis with similar items of the Cree Nation.

Montreal Lake Cree Nation business entities, owned or controlled by the Cree Nation and are not dependent on the Cree Nation for their continuing operations, are included in the consolidated financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent that the business entity accounting principles are not adjusted to conform to those of the Cree Nation. Thus, the Cree Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received. Entities accounted for by the modified equity basis include:

- Montreal Lake Business Ventures Limited Partnership
- Montreal Lake Business Ventures Ltd.

Portfolio investments which are owned by Montreal Lake Cree Nation but not controlled or influenced by the Cree Nation are accounted for using the cost method. Any impairment in these investments which is other than temporary is charged against the amount the investment is reported at. The Cree Nation has the following portfolio investments:

- La Ronge Wild Rice Corp. - 5.3% ownership interest

**2. Significant accounting policies** *(Continued from previous page)*

***Basis of presentation***

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

***Cash resources***

Cash resources include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

***Inventory***

Inventory is valued at the lower of cost and net realizable value. Cost is determined by the first-in, first-out method. Cost of inventories of items that are segregated for specific projects is assigned by using specific identification of their individual costs. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling costs.

Inventory held for resale is classified as a financial asset when all of the following criteria are met:

- Prior to March 31, 2016, the Cree Nation has committed to sell the asset;
- The asset is in a condition to be sold;
- The asset is publicly seen to be for sale;
- There is an active market for the asset;
- A plan exists for selling the asset; and
- A sale to a party external to the Cree Nation can reasonably be expected within one year.

***Funds held in Ottawa Trust Fund***

Funds held in trust on behalf of Cree Nation members by the Government of Canada in the Ottawa Trust Fund are reported on the consolidated statement of financial position. Trust Moneys consist of:

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other Cree Nation tangible capital assets; and,
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

Revenues from Trust Moneys are recognized when measurable, earned and collection is reasonably assured. These moneys are reported by the Government of Canada.

***Tangible capital assets***

Tangible capital assets are initially recorded at cost based on historical cost accounting records. Contributed tangible assets are recorded at their fair value at the date of contribution.

***Amortization***

Tangible capital assets are amortized annually using the following methods at rates intended to amortize the cost of the assets over their estimated useful lives:

	<b><i>Method</i></b>	<b><i>Rate</i></b>
Buildings	straight-line	20-25 years
Housing	straight-line	15 years
Equipment, computers, and furniture	straight-line	3-5 years
Infrastructure	straight-line	40 years
Roads	straight-line	40 years
Automotive	straight-line	10 years

**2. Significant accounting policies** *(Continued from previous page)*

**Revenue recognition**

**Funding**

Revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Non-government funding received under funding arrangements that relate to a subsequent fiscal period is reflected as deferred revenue on the statement of financial position in the year of receipt.

**Government transfers**

The Cree Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the Cree Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

**Rental income**

Income associated with the rental of homes to members is recorded monthly when rental amounts are measurable and collection is reasonably assured.

**Retail sales**

Income from retail sales is recognized when the sale is made and the customer takes possession of the merchandise.

**Investment income**

Investment income is recognized when earned.

**Segments**

The Cree Nation conducts its business through 11 reportable segments:

- Administration - includes the administration and governance activities.
- Band activities - includes all other band activities of the Cree Nation.
- Capital - includes the operation and maintenance of the Cree Nation's capital construction projects.
- Community infrastructure - includes the operations and maintenance of the Cree Nation's buildings and infrastructure.
- Economic development - includes the activities of the Cree Nation's economic development initiatives and its business entities.
- Education - includes the operations of education programs.
- Housing - includes the operations and maintenance of all on reserve housing.
- Other - includes all internal activities of the Cree Nation for member development.
- Post secondary - includes the activities of the post secondary program.
- Social development - includes the activities relating to income assistance for membership.
- Social support services - includes the operations of health and community wellness programming.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. Administration fees have been apportioned based on a percentage of budgeted revenue, where permitted by the funder.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements.

**2. Significant accounting policies** *(Continued from previous page)*

***Net financial assets (net debt)***

The Cree Nation's consolidated financial statements are presented so as to highlight net financial assets (net debt) as the measurement of financial position. The net financial assets (net debt) of the Cree Nation is determined by its financial assets less its liabilities. Net financial assets (net debt) combined with non-financial assets comprise a second indicator of financial position, accumulated surplus (deficit).

***Asset classification***

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

***Employee future benefits***

The Cree Nation's employee future benefit programs consist of defined contribution pension plan. Contributions to the plan by the Cree Nation are expensed as incurred.

***Use of estimates***

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable are stated after an assessment as to their collectability has been made.

Amortization is based on the estimated useful lives of the assets.

Legal provisions are recorded when the likelihood of loss and amount of settlement can be determined.

Liabilities for contaminated sites are estimated based on the best information available regarding potentially contaminated sites that the Cree Nation is responsible for.

These estimates are reviewed periodically and, as adjustments become necessary, they are reported in surplus of the period in which they become known.

***Liability for contaminated site***

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the Cree Nation is either directly responsible or accepts responsibility, it is expected that future economic benefit will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2016.

At each financial reporting date, the Cree Nation reviewed the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The Cree Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

No liability has been recorded at March 31, 2016.

***Recent accounting pronouncements***

***Financial instruments***

In June 2011, the Public Sector Accounting Board (PSAB) issued PS 3450 Financial Instruments to establish standards for recognition, measurement, presentation and disclosure of financial assets, financial liabilities and non-financial derivatives. A related standard, PS 1201, was issued to address changes to financial statement presentation related to financial instruments. In 2015 the effective date has been deferred to fiscal years beginning on or after April 1, 2019. Earlier adoption is permitted.

# Montreal Lake Cree Nation

## Notes to the Consolidated Financial Statements

*For the year ended March 31, 2016*

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### 2. Significant accounting policies *(Continued from previous page)*

#### Related Party Disclosures and Inter-Entity Transactions

In March 2015, the Public Sector Accounting Board (PSAB) issued PS 2200 Related Party Disclosures and PS 3420 Inter-Entity Transactions. These new Sections define related parties and establish disclosures required for related party transactions. Disclosure is required when related party transactions have occurred at a value different from that which would have been arrived at if the parties were unrelated, and they have, or could have, a material financial effect on the financial statements.

They also establish standards on how to account for and report transactions between public sector entities that comprise a government's reporting entity from both a provider and recipient perspective.

This standards are effective for fiscal years beginning on or after April 1, 2017. Early adoption is permitted.

#### Assets, Contingent Assets and Contractual Rights

In June 2015, PSAB issued the following new standards: PS 3210 Assets, PS 3320 Contingent Assets and PS 3380 Contractual Rights

PS 3210 Assets provides additional guidance to clarify the definition of assets set out in PS 1000 Financial Statement Concepts.

PS 3320 Contingent Assets establishes disclosure standards on contingent assets.

PS 3380 Contractual Rights establishes disclosure standards on contractual rights, and does not include contractual rights to exchange assets where revenue does not arise. The main features of this Standard are as follows:

- Contractual rights are rights to economic resources arising from contracts or agreements that will result in both an asset and revenue in the future.
- Until a transaction or event occurs under a contract or agreement, an entity only has a contractual right to an economic resource. Once the entity has received an asset, it no longer has a contractual right.
- Contractual rights are distinct from contingent assets as there is no uncertainty related to the existence of the contractual right.

The standards are effective for fiscal years beginning on or after April 1, 2017. Early adoption is permitted.

The Cree Nation has not yet determined the effect of these new standards on its consolidated financial statements.

### 3. Accounts receivable

Prince Albert Grand Council	321,950	428,509
Indigenous and Northern Affairs Canada	179,162	10,000
Trust deposit receivable	144,263	144,263
Member receivables	132,823	116,910
Government partnerships	132,269	240,098
Northern Lights Community Development Corporation	66,622	96,830
CMHC subsidy assistance receivable	53,153	57,172
Other accounts receivable	51,275	54,745
Health Canada	-	230,177
	<b>1,081,517</b>	<b>1,378,704</b>
Less: Allowance for doubtful accounts	<b>100,000</b>	<b>100,000</b>
	<b>981,517</b>	<b>1,278,704</b>

**Montreal Lake Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2016*

**4. Investments in Nation business enterprises**

The Cree Nation has the following investments:

	2016	2015
Modified Equity Method		
Montreal Lake Business Ventures Limited Partnership	3,160,457	2,700,852
- 99.99% ownership interest, March 31 year end		
Montreal Lake Business Ventures Limited	-	-
- 100% ownership interest, March 31 year end		
Portfolio Investment - Cost Method		
La Ronge Wild Rice Corporation	7,500	7,500
- 5.3% ownership interest, December 31 year end		
	<b>3,167,957</b>	<b>2,708,352</b>

The condensed consolidated financial information of Montreal Lake Business Ventures Limited Partnership, for the years ended March 31, 2016 and March 31, 2015:

	Assets	Liabilities	Equity	Revenues	Cost of Sales	Expenses	Net Earnings
2016	5,701,575	147,798	5,553,777	5,475,387	3,092,046	1,789,129	594,212
2015	5,306,938	214,134	5,092,804	5,456,211	3,284,103	1,826,013	346,095

	2016	2015
Equity, beginning of year	2,700,852	2,462,257
Share of earnings	594,212	346,095
Drawings	(127,107)	(100,000)
	<b>3,167,957</b>	<b>2,708,352</b>

**5. Funds held in trust**

Capital and revenue trust monies are transferred to the Cree Nation on the authorization of the Cree Nation's Chief and Council, with the consent of the Minister of Indigenous and Northern Affairs Canada.

**Capital Trust**

Balance, beginning of year	-	126,624
Less: Transfer to Montreal Lake Cree Nation	-	126,624
Balance, end of year	-	-

**Revenue Trust**

Balance, beginning of year	9,141	7,332
Interest	208	782
Subsurface leases	1,027	1,027
Balance, end of year	<b>10,376</b>	9,141
	<b>10,376</b>	9,141

**Montreal Lake Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2016*

**6. Restricted cash**

**Capital Projects**

Water Treatment Plant	<b>2,362,094</b>	1,360,944
William Charles Health Centre upgrade	<b>1,585,583</b>	2,044,593
	<b>3,947,677</b>	3,405,537

**Housing**

CMHC Replacement Reserve	<b>1,318,766</b>	1,338,443
Self-insurance bank account	<b>220,225</b>	198
	<b>1,538,991</b>	1,338,641
	<b>5,486,668</b>	4,744,178

**7. Bank indebtedness**

Bank indebtedness includes draws against lines of credit and bank balances less outstanding cheques. At March 31, 2016 the Cree Nation had three lines of credit available:

- Montreal Lake Administration - approved limit of \$300,000; of which \$302,843 (2015 - \$171,998) has been drawn.
- Paskwawaskihk Administration - approved limit of \$50,000; of which \$76,240 (2015 - \$45,784) has been drawn.
- William Charles Health Centre - approved limit of \$75,000; of which \$nil (2015 - \$nil) has been drawn.

The lines of credit charge interest at bank prime plus 1.50% per annum and are secured by a General Security Agreement and First Nations Bank being the 1st loss payee on the Cree Nation's fire insurance policy.

The lines of credit are also secured by an assignment of Indigenous and Northern Affairs Canada funding for Montreal Lake Administration and Paskwawaskihk Administration lines of credit and Health Canada Funding for the William Charles Health Centre line of credit.

**Montreal Lake Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2016*

**8. Deferred revenue**

Deferred revenue represent the amount of funds received by the Nation that relate to the future fiscal periods or to certain projects that are incomplete at year-end.

As of March 31, 2016, deferred revenue consists of amounts received for the following:

	<i>Balance, beginning of year</i>	<i>Amounts received</i>	<i>Amount expended in current year</i>	<i>Balance, end of year</i>
Health Canada - William Charles Health Centre upgrades	2,044,592	486,170	945,107	1,585,655
INAC - Wildfire Housing Project	-	1,000,000	-	1,000,000
INAC - Water Treatment Plant	406,188	1,000,000	846,839	559,349
INAC - Wildfire Landfill Project	-	500,000	238,257	261,743
INAC - School Roof	275,000	-	53,491	221,509
INAC - Well Project	47,932	110,000	50,241	107,691
Woodland Cree - Government Partnership	65,908	-	24	65,884
INAC - Flooding Project	546,858	80,000	580,368	46,490
INAC - Lagoon Project	6,022	-	-	6,022
	<b>3,392,500</b>	<b>3,176,170</b>	<b>2,714,327</b>	<b>3,854,343</b>



**Montreal Lake Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2016*

**9. Long-term debt**

CMHC mortgage - Phase I, interest at 3.14%, maturity date of December 2016, and repayable in blended monthly principal and interest payments of \$808. Secured by a ministerial guarantee.	<b>7,179</b>	16,484
CMHC mortgage - Phase VII, interest at 1.54%, maturity date of April 2016, and repayable in blended monthly principal and interest payments of \$2,572. Secured by a ministerial guarantee.	<b>2,571</b>	33,133
CMHC mortgage - Phase X, interest at 1.98%, maturity date of April 2019, and repayable in blended monthly principal and interest payments of \$2,147. Secured by a ministerial guarantee.	<b>77,010</b>	100,992
CMHC mortgage - Phase XIII, interest at 1.70%, maturity date of November 2016, and repayable in blended monthly principal and interest payments of \$1,400. Secured by a ministerial guarantee.	<b>11,130</b>	27,591
CMHC mortgage - Phase XIV, interest at 1.58%, maturity date of November 2016, and repayable in blended monthly principal and interest payments of \$1,803. Secured by a ministerial guarantee.	<b>14,336</b>	35,560
CMHC mortgage - Phase XV, interest at 1.98%, maturity date of January 2019, and repayable in blended monthly principal and interest payments of \$3,418. Secured by a ministerial guarantee.	<b>112,919</b>	151,282
CMHC mortgage - Phase XVI, interest at 1.12%, maturity date of August 2024, and repayable in blended monthly principal and interest payments of \$1,974. Secured by a ministerial guarantee.	<b>190,158</b>	211,581
CMHC mortgage - Phase XVII, interest at 2.26%, maturity date of June 2026, and repayable in blended monthly principal and interest payments of \$3,470. Secured by a ministerial guarantee.	<b>380,818</b>	413,465
CMHC mortgage - Phase XVIII, interest at 1.53%, maturity date of November 2027, and repayable in blended monthly principal and interest payments of \$2,703. Secured by a ministerial guarantee.	<b>346,407</b>	373,319
CMHC mortgage - Phase XIX, interest at 1.98%, maturity date of November 2028, and repayable in blended monthly principal and interest payments of \$3,681. Secured by a ministerial guarantee.	<b>494,754</b>	528,779
CMHC mortgage - Phase XX, interest at 1.53%, maturity date of October 2027, and repayable in blended monthly principal and interest payments of \$21,697. Secured by a ministerial guarantee.	<b>2,762,872</b>	2,979,202
CMHC mortgage - Phase XXI, bearing interest at 1.37%, maturity date of June 2035, and repayable in blended monthly principal and interest payments of \$14,793. Secured by a ministerial guarantee.	<b>2,079,951</b>	2,206,720

**Montreal Lake Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2016*

**9. Long-term debt** *(Continued from previous page)*

First Nations Bank loan, interest at prime plus 1.85% per annum, maturity date of August 2019 and repayable in quarterly principal only payments of \$73,000 plus interest paid monthly. Secured by a general security agreement.	<b>789,000</b>	1,081,000
First Nations Bank loan, interest at prime plus 1.50% per annum, maturity date of October 2016 and repayable in blended monthly principal and interest payments of \$7,576. Secured by a general security agreement.	<b>51,462</b>	138,144
Conexus Credit Union mortgage - repaid during the year	-	33,573
	<b>7,320,567</b>	8,330,825
Less: current portion	<b>911,000</b>	1,012,689
	<b>6,409,567</b>	7,318,136

Principal repayments on long-term debt in each of the next five years, assuming long-term debt subject to refinancing is renewed, are estimated as follows:

2017	911,000
2018	833,000
2019	748,000
2020	493,000
2021	499,000

Long-term debt is subject to certain covenants with respect to timely submission of the annual audited financial statements to their lender as well as restrictions that may be in place. As at March 31, 2016 the Cree Nation is in compliance with all such covenants. It is management's opinion that the Cree Nation is likely to remain in compliance with all long-term debt covenants throughout the next twelve months from the date of the financial statements.

**10. Contingent liabilities**

The Cree Nation has been named a defendant in three separate legal proceedings alleging breach of contract. The likelihood of loss can not be determined, nor can the amount of settlement be determined, if any. Any liability stemming from these actions will be recorded in the period it is determined. As the likelihood of loss cannot be determined, no obligation has been recorded in the Cree Nation's consolidated financial statements.

These consolidated financial statements are subject to review by Indigenous and Northern Affairs Canada, Health Canada, Prince Albert Grand Council and other funding agencies. It is possible that adjustments could be made based on the results of their review.

**Montreal Lake Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2016*

**11. Tangible capital assets**

The tangible capital assets reconciliation is included in Schedule 1. Details of amounts included in assets under construction are as follows:

<b>Project</b>	<b>Budget</b>	<b>Cumulative costs to March 31, 2016</b>
William Charles Health Centre upgrade	8,000,000	945,110
Water Treatment Plant upgrade	9,425,000	1,069,051
Lagoon project	30,000	23,978
Flooding project	4,114,900	1,848,409
School Roof project	275,000	-
Well project	340,000	232,309
Wildfire Landfill project	1,500,000	238,256
Wildfire Housing project	1,650,000	-
<b>Total</b>	<b>25,334,900</b>	<b>4,357,113</b>

Assets under construction are financed by Indigenous and Northern Affairs Canada and are managed by a third party contractor.

**12. Accumulated surplus**

Accumulated surplus consists of the following:

Equity in investments (Note 4)	<b>3,167,957</b>	2,708,352
Equity in funds held in trust (Note 5)	<b>10,376</b>	9,141
CMHC reserves (Note 19)	<b>2,001,816</b>	2,171,933
Equity in tangible capital assets	<b>16,661,171</b>	15,152,492
Government partnership	<b>21,083</b>	22,487
Movable Asset Reserve (Note 13)	<b>19,035</b>	16,769
Self insurance program (Note 14)	<b>220,225</b>	197
Operating deficit	<b>(2,212,534)</b>	(1,972,137)
	<b>19,889,129</b>	18,109,234

**13. Movable Asset Reserve**

Included in the accumulated surplus of the Cree Nation is the movable asset reserve (MAR). The MAR is required as part of the Cree Nation's funding agreement with Cree Nations and Inuit Health Branch of Canada.

Balance, beginning of year	<b>16,769</b>	14,503
Current year allocation	<b>2,266</b>	2,266
	<b>19,035</b>	16,769

**Montreal Lake Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2016*

**14. Self insurance program**

The Cree Nation does not carry third party insurance on their housing units. The Cree Nation allocates a portion of its Band Based Capital Funding from INAC to pay construction costs relating to the program. The terms of the self-insurance agreement require a minimum contribution of \$200,000 per year until housing units destroyed by fires have been replaced.

At March 31, 2016, there are 10 units requiring to be rebuilt with the costs being funded through the self-insurance program per the terms of the agreement with CMHC.

Balance, beginning of year	<b>197</b>	123,872
Contributions	<b>220,000</b>	220,000
Withdrawals	-	(343,675)
Balance, end of year	<b>220,197</b>	197

**15. Economic dependence**

Montreal Lake Cree Nation receives substantially all of its revenue from Indigenous and Northern Affairs Canada (INAC) and Health Canada as a result of Treaties entered into with the Government of Canada. The ability of the Cree Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these Treaties.

**16. Reconciliation of Indigenous and Northern Affairs Canada Funding**

Funding per confirmation	22,709,796
Recovery (NTR3) 2016 funding received after year-end, not expended	(2,720,000)
Water Treatment Plant 2016 funding received after year-end, not expended	(4,820,184)
Wildfire Landfill Project 2016 funding not expended	(261,743)
Water Treatment Plant Project 2016 funding not expended	(153,161)
Well Project 2016 funding not expended	(59,760)
Wildfire Housing Project 2016 funding not expended	(1,000,000)
Basic Needs 2016 funding receivable	179,162
Employee Benefits 2015 funding receivable	26,587
Basic Needs 2015 funding recovered	(86,417)
Special Needs 2015 funding recovered	(1,239)
Flooding Project 2015 funding, expended in 2016	500,368
School Roof Project 2015 funding, expended in 2016	53,491
	<b>14,366,900</b>

**17. Reconciliation of Health Canada Funding**

Funding received per agreement 1516-SK-000052	4,050,232
Add: 2016 Capital Health Centre Project funding received and expended in 2016	486,170
Add: 2015 Capital Health Centre Project funding, expended in 2016	458,940
Less: Recovery of funding	(24,833)
	<b>4,970,509</b>

**18. Budget information**

The disclosed budget information has been approved by the Chief and Council of the Montreal Lake Cree Nation at the meeting held on February 10, 2014.

The Cree Nation prepares budgets for programming delivered with funding received from various funding agencies and does not include budgets for economic development activities. Additionally the Cree Nation includes loan principal repayments with its budget for interest expense. No provision is made in the budget for amortization of tangible capital assets. As such, the budget figures in the Statement of Operations and Accumulated Surplus are not for the same scope of activities as the actual results.

**19. Canada Mortgage and Housing reserves**

Under agreements with CMHC, the Cree Nation has established the following:

A replacement reserve, to ensure replacement of capital equipment and for major repairs to housing units, which requires an annual cash allocation to the reserve. At March 31, 2016, the replacement reserve is required to be funded to a level of \$1,377,458 (2015 - \$1,556,776). At March 31, 2016 the cash balance in the reserve is \$1,318,766 (2015 - \$1,338,443).

An operating surplus reserve established for housing units under the Post 1997 Fixed Subsidy Program which requires surpluses to be funded with cash. Future operating losses are able to draw on the reserve funds to sustain operations. At March 31, 2016 the operating reserve is required to be funded to a level of \$624,358 (2015 - \$615,157). At March 31, 2016 the cash balance in the reserve is \$nil (2015 - \$nil).

**20. William Charles Health Centre renovation costs**

The Health Centre renovation project has incurred costs of \$606,102 since its commencement in 2013. Costs incurred during the 2013 and 2014 fiscal years of \$410,995 had previously been capitalized by management. In 2015, additional costs of \$195,107 were incurred by the project. In 2015, the scope of the project was increased to incorporate a new design for the Health Centre. As a result, costs previously incurred of \$606,102 were expensed in 2015.

**21. Compliance with authorities**

The First Nations Financial Transparency Act required First Nations to make their financial statements publicly available and submit their consolidated financial statements to Indigenous and Northern Affairs Canada by July 29, 2016. As the audit report is dated after July 29, 2016, the First Nation is in breach of this requirement.

**Montreal Lake Cree Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2016*

	<b>Buildings</b>	<b>Housing</b>	<b>Roads</b>	<b>Equipment, computers and furniture</b>	<b>Automotive</b>	<b>Infrastructure</b>	<b>Subtotal</b>
<b>Cost</b>							
Balance, beginning of year	18,038,623	20,591,331	1,367,426	106,709	3,135,582	13,194,917	56,434,588
Acquisition of tangible capital assets	-	-	-	147,159	163,077	-	310,236
Disposal of tangible capital assets	-	(553,021)	-	-	(33,933)	(89,372)	(676,326)
Write down of tangible capital assets (Note 20)	-	-	-	-	-	-	-
Balance, end of year	18,038,623	20,038,310	1,367,426	253,868	3,264,726	13,105,545	56,068,498
<b>Accumulated amortization</b>							
Balance, beginning of year	12,995,421	15,268,827	622,558	106,709	2,164,520	4,596,120	35,754,155
Annual amortization	671,762	602,732	34,126	8,271	175,905	329,873	1,822,669
Accumulated amortization on disposals	-	(198,175)	-	-	(33,933)	(86,155)	(318,263)
Balance, end of year	13,667,183	15,673,384	656,684	114,980	2,306,492	4,839,838	37,258,561
<b>Net book value of tangible capital assets</b>	<b>4,371,440</b>	<b>4,364,926</b>	<b>710,742</b>	<b>138,888</b>	<b>958,234</b>	<b>8,265,707</b>	<b>18,809,937</b>
Net book value of tangible capital assets 2015	5,043,202	5,322,504	744,868	-	971,062	8,598,797	20,680,433

**Montreal Lake Cree Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2016*

	<i>Subtotal</i>	<i>Other</i>	<i>Assets under construction</i>	<i>March 31, 2016</i>	<i>March 31, 2015</i>
<b>Cost</b>					
Balance, beginning of year	56,434,588	25,586	1,696,298	58,156,472	56,577,937
Acquisition of tangible capital assets	310,236	-	2,660,815	2,971,051	2,300,351
Disposal of tangible capital assets	(676,326)	-	-	(676,326)	(115,714)
Write down of tangible capital assets (Note 20)	-	-	-	-	(606,102)
Balance, end of year	56,068,498	25,586	4,357,113	60,451,197	58,156,472
<b>Accumulated amortization</b>					
Balance, beginning of year	35,754,155	-	-	35,754,155	33,935,836
Annual amortization	1,822,669	-	-	1,822,669	1,934,033
Accumulated amortization on disposals	(318,263)	-	-	(318,263)	(115,714)
Balance, end of year	37,258,561	-	-	37,258,561	35,754,155
<b>Net book value of tangible capital assets</b>	<b>18,809,937</b>	<b>25,586</b>	<b>4,357,113</b>	<b>23,192,636</b>	<b>22,402,317</b>
Net book value of tangible capital assets 2015	20,680,433	25,586	1,696,298	22,402,317	

**Montreal Lake Cree Nation**  
**Schedule 2 - Schedule of Consolidated Expenses by Object**  
*For the year ended March 31, 2016*

	<i>2016 Budget (Note 18)</i>	<i>2016 Actual</i>	<i>2015 Actual</i>
<b>Consolidated expenses by object</b>			
Amortization	-	1,822,669	1,934,033
Assistance	4,144,004	5,447,142	4,856,102
Automotive	211,138	419,925	408,310
Bad debts	-	-	100,000
Bank charges and interest	18,746	50,756	111,518
Community donations	21,548	103,569	58,418
Consulting	156,463	408,200	420,518
Contracted services	438,648	729,594	681,550
Food and beverage	-	14,935	372,779
Elders support	5,729	2,250	7,950
Election	-	34,604	11,067
Funeral	-	56,602	27,076
Furniture and equipment	-	68,762	108,311
Honouraria	177,478	396,757	440,848
Insurance	113,074	118,600	128,535
Interest on long-term debt	1,032,822	167,238	165,940
Janitorial	9,548	32,601	30,371
Medical support	3,278	-	-
Meeting	15,237	50,093	48,902
Miscellaneous	16,994	3,316	32,295
Office supplies	355,862	128,001	93,781
Operating expenses - government partnership	-	836,770	829,655
Pharmacy	113,898	68,939	132,075
Professional fees	86,996	181,852	172,111
Program expense	105,989	446,989	325,760
Renovations	-	462,888	275,979
Rent	21,126	207,565	244,353
Repairs and maintenance	496,471	954,614	898,806
Salaries and benefits	6,591,810	7,504,885	6,948,468
Septic waste hauling	-	8,515	33,041
Student expenses	620,629	739,826	929,414
Supplies	220,742	1,611,081	1,123,950
Telephone	118,129	117,981	112,074
Training	152,952	138,168	136,250
Travel	320,902	736,478	570,813
Tuition	216,400	353,634	412,748
Utilities	409,317	375,387	300,587
	<b>16,195,930</b>	<b>24,801,186</b>	<b>23,484,388</b>



**Montreal Lake Cree Nation**  
**Administration**

**Schedule 3 - Consolidated Schedule of Revenues and Expenses**  
*For the year ended March 31, 2016*

	<b>2016 Budget (Note 18)</b>	<b>2016 Actual</b>	<b>2015 Actual</b>
<b>Revenue</b>			
Indigenous and Northern Affairs Canada	870,812	975,658	926,658
Prince Albert Grand Council	-	15,659	22,644
Other revenue	-	211,473	68,426
Province of Saskatchewan	-	124,085	-
User fees	56,841	6,279	1,791
	<b>927,653</b>	<b>1,333,154</b>	<b>1,019,519</b>
<b>Expenses</b>			
Administration (recovery)	-	(470,096)	(416,080)
Amortization	-	6,620	3,906
Assistance	-	117,573	43,654
Automotive	-	56,963	46,251
Bad debts	-	-	100,000
Bank charges and interest	12,000	32,985	86,964
Community donations	-	7,152	7,294
Consulting	120,000	(20,017)	246,725
Contracted services	10,000	23,075	27,390
Election	-	34,469	11,067
Furniture and equipment	-	27,577	35,426
Honouraria	84,000	256,400	238,981
Insurance	74,292	91,621	34,330
Interest on long-term debt	-	45,476	-
Janitorial	-	5,316	3,746
Meeting	-	23,100	10,685
Miscellaneous	-	895	1,675
Office supplies	-	43,079	23,756
Professional fees	55,000	98,576	122,812
Program expense	-	1,260	4,986
Renovations	-	2,500	-
Rent	-	10,728	13,629
Repairs and maintenance	-	30,025	23,929
Salaries and benefits	746,315	829,151	810,222
Supplies	-	71,313	67,680
Telephone	52,992	59,734	56,494
Training	-	25,502	28,749
Travel	108,000	288,415	260,472
Utilities	5,592	23,565	-
	<b>1,268,191</b>	<b>1,722,957</b>	<b>1,894,743</b>
<b>Deficit before transfers</b>	<b>(340,538)</b>	<b>(389,803)</b>	<b>(875,224)</b>
<b>Transfers between programs</b>	<b>(70,215)</b>	<b>915,583</b>	<b>948,685</b>
<b>Surplus</b>	<b>(410,753)</b>	<b>525,780</b>	<b>73,461</b>

**Montreal Lake Cree Nation**  
**Band Activities**  
**Schedule 4 - Consolidated Schedule of Revenues and Expenses**  
*For the year ended March 31, 2016*

	<b>2016 Budget (Note 18)</b>	<b>2016 Actual</b>	<b>2015 Actual</b>
<b>Revenue</b>			
Operating revenues - government partnership	-	<b>835,366</b>	906,082
Investment income	-	<b>594,212</b>	346,095
Other revenue	<b>113,000</b>	<b>152,325</b>	220,553
Northern Lights Community Development Corporation	-	-	10,000
	<b>113,000</b>	<b>1,581,903</b>	1,482,730
<b>Expenses</b>			
Amortization	-	<b>36,430</b>	55,555
Assistance	-	<b>150</b>	-
Automotive	-	<b>66,102</b>	30,629
Bank charges and interest	-	<b>219</b>	46
Community donations	-	-	4,747
Consulting	-	<b>1,673</b>	-
Contracted services	-	<b>40,918</b>	40,007
Elders support	-	-	500
Furniture and equipment	-	-	6,524
Honouraria	-	<b>6,639</b>	11,034
Janitorial	-	<b>2,996</b>	500
Meeting	-	<b>699</b>	750
Office supplies	-	<b>2,378</b>	3,257
Operating expenses - government partnership	-	<b>836,770</b>	829,655
Program expense	-	<b>182,734</b>	175,033
Renovations	-	-	100
Repairs and maintenance	-	<b>13,548</b>	767
Salaries and benefits	<b>52,676</b>	<b>205,214</b>	196,395
Supplies	-	<b>45,203</b>	80,568
Telephone	-	<b>3,641</b>	960
Training	-	<b>7,706</b>	7,945
Travel	-	<b>9,149</b>	11,266
Utilities	-	<b>2,631</b>	-
	<b>52,676</b>	<b>1,464,800</b>	1,456,238
<b>Surplus before transfers</b>	<b>60,324</b>	<b>117,103</b>	26,492
<b>Transfers between programs</b>	-	<b>(68,492)</b>	127,692
<b>Surplus</b>	<b>60,324</b>	<b>48,611</b>	154,184

**Montreal Lake Cree Nation**  
**Capital**

**Schedule 5 - Consolidated Schedule of Revenues and Expenses**  
*For the year ended March 31, 2016*

	<b>2016 Budget (Note 18)</b>	<b>2016 Actual</b>	<b>2015 Actual</b>
<b>Revenue</b>			
Indigenous and Northern Affairs Canada	-	<b>1,769,195</b>	1,483,937
Health Canada	-	<b>945,110</b>	195,106
Other revenue	-	<b>84</b>	-
	-	<b>2,714,389</b>	1,679,043
<b>Expenses</b>			
Bank charges and interest	-	<b>7</b>	-
Contracted services	-	<b>53,491</b>	-
	-	<b>53,498</b>	-
<b>Surplus before other expense</b>	-	<b>2,660,891</b>	1,679,043
<b>Other income (expense)</b>			
William Charles Health Centre Renovation Costs (Note 20)	-	-	(606,102)
<b>Surplus</b>	-	<b>2,660,891</b>	1,072,941

**Montreal Lake Cree Nation**  
**Community Infrastructure**  
**Schedule 6 - Consolidated Schedule of Revenues and Expenses**  
*For the year ended March 31, 2016*

	<b>2016 Budget (Note 18)</b>	<b>2016 Actual</b>	<b>2015 Actual</b>
<b>Revenue</b>			
Indigenous and Northern Affairs Canada	970,777	1,908,295	1,214,096
Prince Albert Grand Council	-	397,752	244,799
Contract revenue	-	809,961	-
Rental income	-	53,265	54,200
Other revenue	-	52,477	34,969
User fees	-	38,392	38,220
Northern Lights Community Development Corporation	-	16,165	-
	<b>970,777</b>	<b>3,276,307</b>	<b>1,586,284</b>
<b>Expenses</b>			
Amortization	-	1,081,096	1,103,884
Assistance	-	109,737	-
Automotive	129,960	133,395	81,599
Bank charges and interest	-	-	1,378
Consulting	-	32,747	6,066
Contracted services	250,664	271,299	150,510
Furniture and equipment	-	13,468	2,546
Honouraria	-	3,250	2,554
Insurance	27,360	10,887	54,563
Janitorial	-	3,014	727
Meeting	-	1,191	211
Office supplies	-	4,624	2,751
Renovations	-	321,485	73,075
Rent	14,400	169,813	3,827
Repairs and maintenance	129,200	263,556	103,798
Salaries and benefits	239,896	873,986	548,369
Septic waste hauling	-	8,515	32,728
Supplies	60,000	407,608	183,752
Telephone	25,088	3,473	1,917
Training	24,000	6,181	1,302
Travel	9,600	216,412	6,762
Utilities	246,544	176,662	125,761
Administration	-	37,093	-
	<b>1,156,712</b>	<b>4,149,492</b>	<b>2,488,080</b>
<b>Deficit before transfers</b>	<b>(185,935)</b>	<b>(873,185)</b>	<b>(901,796)</b>
<b>Transfers between programs</b>	<b>49,838</b>	<b>-</b>	<b>(362,280)</b>
<b>Deficit</b>	<b>(136,097)</b>	<b>(873,185)</b>	<b>(1,264,076)</b>

**Montreal Lake Cree Nation**  
**Economic Development**  
**Schedule 7 - Consolidated Schedule of Revenues and Expenses**  
*For the year ended March 31, 2016*

	<b>2016 Budget (Note 18)</b>	<b>2016 Actual</b>	<b>2015 Actual</b>
<b>Revenue</b>			
Prince Albert Grand Council	-	-	145,500
Retail sales	-	<b>44,852</b>	388,549
Other revenue	-	-	3,000
Contract revenue	-	-	801,823
	-	<b>44,852</b>	1,338,872
<b>Expenses</b>			
Amortization	-	<b>5,557</b>	126
Automotive	-	-	71,844
Bank charges and interest	-	-	4,546
Consulting	-	-	32,050
Contracted services	-	<b>30,000</b>	147,288
Food and beverage	-	<b>14,935</b>	372,779
Furniture and equipment	-	-	19,360
Office supplies	-	<b>5,235</b>	937
Rent	-	-	220,132
Repairs and maintenance	-	<b>3,974</b>	166,741
Salaries and benefits	-	<b>4,007</b>	101,075
Supplies	-	-	6,525
Telephone	-	-	1,736
Travel	-	<b>1,958</b>	-
Utilities	-	-	3,930
	-	<b>65,666</b>	1,149,069
<b>Surplus (deficit) before other items</b>	-	<b>(20,814)</b>	189,803
<b>Other income (expense)</b>			
Loss on disposal of tangible capital assets	-	<b>(3,218)</b>	-
<b>Surplus</b>	-	<b>(24,032)</b>	189,803

**Montreal Lake Cree Nation**  
**Education**

**Schedule 8 - Consolidated Schedule of Revenues and Expenses**

*For the year ended March 31, 2016*

	<b>2016 Budget (Note 18)</b>	<b>2016 Actual</b>	<b>2015 Actual</b>
<b>Revenue</b>			
Indigenous and Northern Affairs Canada	2,674,460	3,000,711	2,673,395
Prince Albert Grand Council	362,110	539,042	469,280
Other revenue	6,240	12,300	7,000
	<b>3,042,810</b>	<b>3,552,053</b>	<b>3,149,675</b>
<b>Expenses</b>			
Administration	-	-	1,367
Amortization	-	8,758	8,758
Assistance	-	500	-
Automotive	3,964	62,840	58,153
Community donations	-	250	9,088
Consulting	5,762	200,917	26,621
Contracted services	12,054	96,420	51,757
Furniture and equipment	3,176	7,490	29,915
Honouraria	22,778	12,552	27,621
Insurance	1,722	100	-
Interest on long-term debt	91,020	4,224	8,215
Janitorial	-	16,103	11,942
Meeting	15,237	4,636	2,853
Office supplies	6,813	36,170	18,056
Professional fees	-	4,376	-
Program expense	-	43,445	40,001
Renovations	-	4,200	9,177
Rent	6,726	-	265
Repairs and maintenance	28,752	40,900	127,277
Salaries and benefits	2,671,332	2,576,147	2,467,114
Student expenses	45,993	46,271	54,579
Supplies	68,026	199,729	175,768
Telephone	7,920	10,792	9,470
Training	7,760	9,253	13,463
Travel	18,329	13,670	42,454
Tuition	400	2,917	-
Utilities	111,864	94,494	72,006
Miscellaneous	16,994	-	-
	<b>3,146,622</b>	<b>3,497,154</b>	<b>3,265,920</b>
<b>Transfers between programs</b>	<b>179,997</b>	<b>-</b>	<b>-</b>
<b>Surplus (deficit)</b>	<b>76,185</b>	<b>54,899</b>	<b>(116,245)</b>

**Montreal Lake Cree Nation**  
**Housing**

**Schedule 9 - Consolidated Schedule of Revenues and Expenses**  
*For the year ended March 31, 2016*

	<b>2016 Budget (Note 18)</b>	<b>2016 Actual</b>	<b>2015 Actual</b>
<b>Revenue</b>			
Canada Mortgage and Housing Corporation	706,163	733,404	798,385
Indigenous and Northern Affairs Canada	-	-	50,000
Rental income	749,731	707,687	719,380
Other revenue	80,000	68,180	13,972
	<b>1,535,894</b>	<b>1,509,271</b>	<b>1,581,737</b>
<b>Expenses</b>			
Amortization	-	602,732	696,318
Automotive	20,400	11,969	37,650
Bank charges and interest	1,441	(27)	5
Community donations	-	-	1,381
Contracted services	-	26,908	33,121
Honouraria	-	17,607	28,061
Interest on long-term debt	941,802	117,537	157,724
Meeting	-	2,008	5,498
Miscellaneous	-	400	-
Office supplies	-	17,453	11,076
Professional fees	16,082	18,147	18,585
Renovations	-	52,682	146,357
Rent	-	-	499
Repairs and maintenance	323,483	539,522	440,193
Salaries and benefits	148,010	242,581	202,125
Supplies	-	3,161	5,762
Telephone	-	10,394	5,835
Training	-	1,150	5,266
Travel	4,800	6,433	10,954
Utilities	6,000	18,946	15,726
	<b>1,462,018</b>	<b>1,689,603</b>	<b>1,822,136</b>
<b>Deficit before other income and transfers</b>	<b>73,876</b>	<b>(180,332)</b>	<b>(240,399)</b>
<b>Other income (expense)</b>			
Loss on disposal of tangible capital assets	-	(354,846)	-
<b>Deficit before transfers</b>	<b>73,876</b>	<b>(535,178)</b>	<b>(240,399)</b>
<b>Transfers between programs</b>	<b>-</b>	<b>-</b>	<b>355,530</b>
<b>Surplus (deficit)</b>	<b>73,876</b>	<b>(535,178)</b>	<b>115,131</b>

**Montreal Lake Cree Nation**  
**Other Programs**  
**Schedule 10 - Consolidated Schedule of Revenues and Expenses**  
*For the year ended March 31, 2016*

	<i>2016 Budget (Note 18)</i>	<i>2016 Actual</i>	<i>2015 Actual</i>
<b>Revenue</b>			
Prince Albert Grand Council	-	154,242	10,586
First Nations Trust	1,200,000	1,327,413	1,326,107
Other revenue	-	156,655	130,765
Northern Lights Community Development Corporation	-	134,502	113,785
	<b>1,200,000</b>	<b>1,772,812</b>	<b>1,581,243</b>
<b>Expenses</b>			
Assistance	72,960	349,812	241,118
Automotive	-	17,074	9,071
Bank charges and interest	-	-	(40)
Community donations	12,000	91,098	35,190
Consulting	-	13,900	12,824
Contracted services	-	92,845	27,306
Elders support	-	250	-
Funeral	-	56,602	27,076
Furniture and equipment	-	2,500	-
Honouraria	-	7,826	2,650
Meeting	-	-	500
Professional fees	-	3,518	-
Program expense	-	14,735	40,897
Renovations	-	13,361	3,038
Rent	-	25,345	-
Repairs and maintenance	-	34,319	15,408
Salaries and benefits	27,377	-	1,000
Septic waste hauling	-	-	313
Supplies	-	226,584	163,484
Telephone	-	34	4,335
Training	-	15,170	2,198
Travel	-	36,308	9,427
Utilities	-	8,121	30,729
	<b>112,337</b>	<b>1,009,402</b>	<b>626,524</b>
<b>Surplus before transfers</b>	<b>1,087,663</b>	<b>763,410</b>	<b>954,719</b>
<b>Transfers between programs</b>	<b>200,000</b>	<b>(937,549)</b>	<b>(1,076,377)</b>
<b>Deficit</b>	<b>1,287,663</b>	<b>(174,139)</b>	<b>(121,658)</b>



**Montreal Lake Cree Nation**  
**Ottawa Trust**  
**Schedule 11 - Consolidated Schedule of Revenues and Expenses**  
*For the year ended March 31, 2016*

	<i><b>2016 Budget (Note 18)</b></i>	<i><b>2016 Actual</b></i>	<i><b>2015 Actual</b></i>
<b>Revenue</b>			
Interest on trust funds	-	<b>1,234</b>	1,809
<b>Surplus</b>	-	<b>1,234</b>	1,809

**Montreal Lake Cree Nation**  
**Post Secondary**  
**Schedule 12 - Consolidated Schedule of Revenues and Expenses**  
*For the year ended March 31, 2016*

	<b>2016 Budget (Note 18)</b>	<b>2016 Actual</b>	<b>2015 Actual</b>
<b>Revenue</b>			
Indigenous and Northern Affairs Canada	<b>1,294,565</b>	<b>1,294,565</b>	1,294,565
<b>Expenses</b>			
Automotive	-	<b>466</b>	929
Contracted services	-	<b>1,319</b>	1,048
Honouraria	<b>21,640</b>	<b>8,020</b>	25,703
Meeting	-	<b>119</b>	7,240
Office supplies	-	<b>488</b>	1,425
Repairs and maintenance	-	<b>2,446</b>	597
Salaries and benefits	<b>109,218</b>	<b>97,477</b>	91,266
Student expenses	<b>574,636</b>	<b>689,174</b>	870,855
Supplies	-	<b>3,403</b>	-
Telephone	<b>5,172</b>	<b>4,623</b>	3,770
Training	-	-	620
Travel	<b>24,524</b>	<b>23,335</b>	30,615
Tuition	<b>216,000</b>	<b>350,716</b>	411,748
Utilities	<b>1,440</b>	<b>1,804</b>	1,774
Consulting	<b>1,246</b>	-	-
	<b>953,876</b>	<b>1,183,390</b>	1,447,590
<b>Surplus (deficit)</b>	<b>470,145</b>	<b>111,175</b>	(153,025)

**Montreal Lake Cree Nation**  
**Social Development**  
**Schedule 13 - Consolidated Schedule of Revenues and Expenses**  
*For the year ended March 31, 2016*

	<i>2016 Budget (Note 18)</i>	<i>2016 Actual</i>	<i>2015 Actual</i>
<b>Revenue</b>			
Indigenous and Northern Affairs Canada	4,483,177	4,868,574	4,886,619
<b>Expenses</b>			
Assistance	4,071,044	4,843,757	4,484,150
Automotive	-	160	1,292
Bank charges and interest	-	15,733	17,217
Community donations	-	-	718
Consulting	-	1,200	48,404
Contracted services	-	6,447	10,672
Honouraria	-	5,350	8,573
Office supplies	80,158	111	1,515
Salaries and benefits	47,294	259,128	215,679
Supplies	-	5,566	2,077
Telephone	-	1,106	1,183
Training	-	1,700	5,500
Travel	4,800	6,827	7,236
	4,203,296	5,147,085	4,804,216
<b>Surplus (deficit)</b>	279,881	(278,511)	82,403

**Montreal Lake Cree Nation**  
**Social Support Services**  
**Schedule 14 - Consolidated Schedule of Revenues and Expenses**  
*For the year ended March 31, 2016*

	<i>2016 Budget (Note 18)</i>	<i>2016 Actual</i>	<i>2015 Actual</i>
<b>Revenue</b>			
Health Canada	2,962,130	4,025,399	4,085,227
Indigenous and Northern Affairs Canada	109,780	549,902	550,053
Prince Albert Grand Council	164,000	409,293	337,932
Other revenue	5,400	5,436	29,095
	<b>3,241,310</b>	<b>4,990,030</b>	<b>5,002,307</b>
<b>Expenses</b>			
Administration	-	433,003	414,713
Amortization	-	81,475	65,486
Assistance	-	25,614	87,181
Automotive	56,814	70,955	70,892
Bank charges and interest	5,305	1,839	1,401
Community donations	9,548	5,069	-
Consulting	29,455	177,779	47,827
Contracted services	165,930	86,872	192,451
Elders support	5,729	2,000	7,450
Election	-	135	-
Furniture and equipment	-	17,728	14,541
Honouraria	49,060	79,113	95,672
Insurance	9,700	15,992	39,642
Janitorial	9,548	5,172	13,455
Medical support	3,278	-	-
Meeting	-	18,341	21,165
Miscellaneous	-	2,020	30,619
Office supplies	265,715	18,463	31,007
Pharmacy	113,898	68,939	132,075
Professional fees	15,914	57,236	30,714
Program expense	105,989	204,815	64,843
Renovations	-	68,660	44,232
Rent	-	1,680	5,999
Repairs and maintenance	15,036	26,324	20,096
Salaries and benefits	2,549,692	2,417,195	2,315,227
Student expenses	-	4,380	3,980
Supplies	92,716	648,514	438,335
Telephone	26,957	24,184	26,375
Training	121,192	71,506	71,207
Travel	150,849	133,972	191,627
Tuition	-	-	1,000
Utilities	37,877	49,164	50,660
	<b>3,840,202</b>	<b>4,818,139</b>	<b>4,529,872</b>
<b>Surplus before transfers</b>	<b>(598,892)</b>	<b>171,891</b>	<b>472,435</b>
<b>Transfers between programs</b>	<b>(489,076)</b>	<b>90,458</b>	<b>6,750</b>
<b>Surplus</b>	<b>(1,087,968)</b>	<b>262,349</b>	<b>479,185</b>