

Lac La Ronge Indian Band
Consolidated Financial Statements
March 31, 2016

Lac La Ronge Indian Band

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For the year ended March 31, 2016

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Management's Responsibility

To the Members of Lac La Ronge Indian Band:

The accompanying consolidated financial statements of Lac La Ronge Indian Band are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Lac La Ronge Indian Band Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial statements. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the Nation's external auditors.

MNP LLP, an independent firm of Chartered Professional Accountants, is appointed to audit the consolidated financial statements and report directly to the Members; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

September 27, 2016

(signature on file)

Gladys Christiansen, Executive Director

Independent Auditors' Report

To the Members of Lac La Ronge Indian Band:

We have audited the accompanying consolidated financial statements of Lac La Ronge Indian Band, which comprise the consolidated statement of financial position as at March 31, 2016, and the consolidated statements of operations and accumulated surplus, changes in net financial assets, cash flows, and supporting schedules for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Lac La Ronge Indian Band as at March 31, 2016 and the results of its operations, changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Prince Albert, Saskatchewan

September 27, 2016

MNP LLP

Chartered Professional Accountants

Lac La Ronge Indian Band

Consolidated Statement of Financial Position

As at March 31, 2016

| | 2016 | 2015 <i>Restate</i> (Note 24) |
|--|---|-------------------------------------|
| Financial assets | | |
| Current | | |
| Cash resources (Note 3) | 8,911,076 | 8,988,645 |
| Temporary investments | 48,651 | 48,265 |
| Accounts receivable (Note 4) | 5,784,131 | 6,892,773 |
| Inventory for resale (Note 5) | 2,176,488 | 2,200,873 |
| Restricted cash (Note 6) | 2,201,669 | 1,185,070 |
| Home ownership program loans receivable (Note 7) | 435,134 | 452,345 |
| | 19,557,149 | 19,767,971 |
| Investments in Nation business partnerships and corporate business entities (Note 8) | 81,422,939 | 82,345,549 |
| Restricted cash (Note 6) | 5,726,624 | 5,634,500 |
| Ottawa Trust funds (Note 9) | 524,838 | 262,271 |
| | 107,231,550 | 108,010,291 |
| Liabilities | | |
| Current | | |
| Accounts payable and accruals | 4,261,852 | 5,688,139 |
| Deferred revenue (Note 11) | 5,231,775 | 2,930,285 |
| Current portion of long-term debt (Note 12) | 2,350,658 | 2,105,466 |
| | 11,844,285 | 10,723,890 |
| Long-term debt (Note 12) | 19,671,633 | 19,708,408 |
| | 31,515,918 | 30,432,298 |
| Net financial assets | 75,715,632 | 77,577,993 |
| Contingencies (Note 13) | | |
| Non-financial assets | | |
| Tangible capital assets (Note 14) (Schedule 1) | 103,950,497 | 107,265,489 |
| Prepaid expenses | 199,145 | 196,983 |
| | 104,149,642 | 107,462,472 |
| Accumulated surplus (Note 15) | 179,865,274 | 185,040,465 |
| Approved on behalf of the Council | | |
| <u>(signature on file)</u> Chief | <u>(signature on file)</u> Councilor | |

The accompanying notes are an integral part of these financial statements

Lac La Ronge Indian Band

Consolidated Statement of Operations and Accumulated Surplus

For the year ended March 31, 2016

| | Schedules | 2016 Budget (Note 20) | 2016 | 2015 Restated (Note 24) |
|--|-----------|-----------------------------|-------------|-------------------------------|
| Revenue | | | | |
| Federal government funding (Note 17) | | | | |
| Indigenous and Northern Affairs Canada | | 46,843,473 | 50,241,708 | 48,280,383 |
| Health Canada | | 10,923,876 | 11,597,946 | 12,214,656 |
| Canada Mortgage and Housing Corporation | | 484,903 | 1,966,469 | 1,994,213 |
| Additional government funding | | - | - | 72,319 |
| | | 58,252,252 | 63,806,123 | 62,561,571 |
| First Nations Trust (SIGA gaming allocation) | | 1,954,149 | 4,577,988 | 3,879,204 |
| Prince Albert Grand Council | | 5,795,303 | 4,110,013 | 3,553,566 |
| Rental income | | 1,582,636 | 3,333,605 | 3,091,238 |
| Miscellaneous | | 2,213,246 | 2,919,965 | 2,405,316 |
| Grants and donations | | 1,025,980 | 2,527,133 | 2,494,442 |
| Northern Lights School Division | | 1,040,000 | 1,120,918 | 950,761 |
| Fundraising revenue | | 230,000 | 801,107 | 755,910 |
| Lease income | | - | 597,173 | 457,645 |
| Saskatchewan Indian Institute of Technologies | | 448,500 | 552,222 | 446,945 |
| Province of Saskatchewan | | 233,160 | 337,178 | 518,131 |
| Retail sales, net (Note 23) | | - | 5,620,203 | 5,946,693 |
| Other retail revenue | | - | 212,104 | 283,161 |
| Fuel and tobacco rebates (external sources) | | 355,000 | 169,673 | 234,555 |
| Earnings from investment in Nation business partnerships (Note 8) | | 2,073,064 | 1,578,245 | 10,515,498 |
| Earnings (loss) from investment in Nation business entities (Note 8) | | - | (855) | 2,728 |
| | | 75,203,290 | 92,262,795 | 98,097,364 |
| Program expenses | | | | |
| Band Governance | 3 | 16,086,007 | 20,176,811 | 18,917,156 |
| Education | 4 | 21,432,086 | 23,362,801 | 22,769,912 |
| Infrastructure & Facilities | 5 | 12,584,968 | 21,669,825 | 21,059,492 |
| Health | 6 | 13,063,270 | 14,351,025 | 14,680,348 |
| Social Assistance | 7 | 12,070,000 | 12,007,469 | 12,033,796 |
| Retail Operations | 8 | - | 5,925,073 | 5,302,142 |
| | | 75,236,331 | 97,493,004 | 94,762,846 |
| Surplus (deficit) before other items | | (33,041) | (5,230,209) | 3,334,518 |
| Other items | | | | |
| Gain (loss) on disposal of capital assets | | - | 55,018 | (76,723) |
| Surplus (deficit) | | (33,041) | (5,175,191) | 3,257,795 |
| Accumulated surplus, beginning of year (Note 24) | | 185,040,465 | 185,040,465 | 181,782,670 |
| Accumulated surplus, end of year (Note 15) | | 185,007,424 | 179,865,274 | 185,040,465 |

The accompanying notes are an integral part of these financial statements

Lac La Ronge Indian Band
Consolidated Statement of Changes in Net Financial Assets
For the year ended March 31, 2016

| | 2016 Budget (Note 20) | 2016 | 2015 Restated (Note 24) |
|--|--------------------------------------|--------------------|--|
| Annual surplus (deficit) | (33,041) | (5,175,191) | 3,257,795 |
| Purchases of tangible capital assets | (156,097) | (7,441,086) | (7,537,584) |
| Amortization of tangible capital assets | - | 10,711,958 | 10,683,604 |
| (Gain) loss on sale of tangible capital assets | - | (55,018) | 76,723 |
| Proceeds of disposal of tangible capital assets | - | 99,136 | 78,664 |
| Acquisition of prepaid expenses | - | (2,160) | - |
| Use of prepaid expenses | - | - | 82,790 |
| Increase (decrease) in net financial assets | (189,138) | (1,862,361) | 6,641,992 |
| Net financial assets, beginning of year | 77,577,993 | 77,577,993 | 70,936,001 |
| Net financial assets, end of year | 77,388,855 | 75,715,632 | 77,577,993 |

The accompanying notes are an integral part of these financial statements

Lac La Ronge Indian Band
Consolidated Statement of Cash Flows
For the year ended March 31, 2016

| | 2016 | 2015 <i>Restated (Note 24)</i> |
|---|-------------|---------------------------------------|
| Cash provided by (used for) the following activities | | |
| Operating activities | | |
| Surplus (deficit) | (5,175,191) | 3,257,795 |
| Non-cash items | | |
| Amortization | 10,711,958 | 10,683,604 |
| Loss on disposal of capital assets | (55,018) | 76,723 |
| Earnings from investment in Nation business partnerships | (1,578,245) | (10,515,498) |
| Earnings from investment in Nation business entities | 855 | (2,728) |
| | 3,904,359 | 3,499,896 |
| Changes in working capital accounts | | |
| Accounts receivable | 1,108,644 | (3,351,442) |
| Prepaid expenses | (2,162) | 82,790 |
| Restricted cash (current) | (1,016,599) | (297,071) |
| Restricted cash (non-current) | (92,124) | (245,418) |
| Inventory held for resale | 24,385 | (338,267) |
| Home ownership program loans receivable | 17,211 | 29,429 |
| Accounts payable and accruals | (1,426,287) | 1,301,930 |
| Deferred revenue | 2,301,490 | (552,883) |
| | 4,818,917 | 128,964 |
| Financing activities | | |
| Advances of long-term debt | 2,403,972 | 4,010,947 |
| Repayment of long-term debt | (2,195,555) | (2,126,070) |
| | 208,417 | 1,884,877 |
| Capital activities | | |
| Purchases of tangible capital assets | (7,441,086) | (7,537,584) |
| Proceeds of disposal of tangible capital assets | 99,136 | 78,664 |
| | (7,341,950) | (7,458,920) |
| Investing activities | | |
| Purchase of temporary investments | (386) | (385) |
| Withdrawal from investments in Nation business partnerships | 2,500,000 | 2,500,000 |
| Change in Ottawa Trust funds | (262,567) | 56,077 |
| | 2,237,047 | 2,555,692 |
| Decrease in cash resources | (77,569) | (2,889,387) |
| Cash resources, beginning of year | 8,988,645 | 11,878,032 |
| Cash resources, end of year | 8,911,076 | 8,988,645 |
| Supplementary cash flow information | | |
| Interest paid | 385,835 | 411,701 |

The accompanying notes are an integral part of these financial statements

Lac La Ronge Indian Band

Notes to the Consolidated Financial Statements

For the year ended March 31, 2016

1. Operations

The Lac La Ronge Indian Band (the "Nation") is located in the province of Saskatchewan, and provides various services to its members. Lac La Ronge Indian Band includes the Nation's members, government and all related entities that are accountable to the Nation and are either owned or controlled by the Nation.

2. Significant accounting policies

These financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

Reporting entity

The financial statements consolidate the financial activities of all entities and departments comprising the Nation reporting entity, except for Nation business entities.

The Nation has consolidated the assets, liabilities, revenues and expenses of the following entities and departments:

La Ronge Reserve, including:

- Administration (La Ronge, Sucker River, Hall Lake) - Public Works (Housing and CMHC)
- Education
- Keethanow Gas Bar
- Keethanow Supermarket
- Hall Lake Gas Bar
- Keethanow Holdings
- Elder Catherine Charles Long Term Care Home
- Lac La Ronge Indian Band Health Services Inc.
- Keethanow Lumber and Furniture
- Sucker River Gas Bar
- Keethanow Bingo North Inc.
- Keethanow Corner Grocery

Little Red River Reserve, including:

- Administration
- Little Red River Gas Bar
- Red Water Distributors
- Public Works (Housing)
- Little Red Sand and Gravel Ltd.

Grandmother's Bay Reserve, including:

- Administration
- Education
- Public Works (Housing)

Stanley Mission Reserve, including

- Administration
- Education
- Amachewespiyawin Gas Bar
- Public Works (Housing)
- Stanley Mission Health Services Inc.
- Stanley Mission Economic Development Corporation

Lac La Ronge Indian Band

Notes to the Consolidated Financial Statements

For the year ended March 31, 2016

2. Significant accounting policies *(Continued from previous page)*

The Nation has proportionately consolidated the assets, liabilities, revenues and expenses of the following government partnerships:

- Four Nations Police Management Board (25%)

(Created to manage an agreement with the Government of Canada and Province of Saskatchewan on Police Management Board operations for four Nations).

- Lac La Ronge Regional Waste Management Corporation (40%)

(Created to operate waste management services in the geographical location of La Ronge, partners are Town of La Ronge and the Northern Village of Air Ronge).

- Lac La Ronge Regional Water Corporation (54%)

(Created to operate water distribution services in the geographical location of La Ronge, partners are Town of La Ronge and the Northern Village of Air Ronge).

- Woodland Cree Enterprises Incorporated (33.33%)

(Created to provide financial assistance to members of the Lac La Ronge Indian Band, Peter Ballantyne Cree Nation and Montreal Lake Cree Nation, pursuing post secondary education and training).

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

Lac La Ronge Indian Band business entities, owned or controlled by the Nation's Council but not dependent on the Nation for their continuing operations, are included in the financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent that the business entity accounting principles are not adjusted to conform to those of the Nation. Thus, the Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received. Entities accounted for by the modified equity basis are disclosed in Note 8.

Other economic interests

The Nation does not either share in the control or the profit or loss of the following entities. As a result, the financial statements of the following entities have not been consolidated or proportionately consolidated with the financial statements of the Lac La Ronge Indian Band.

The Nation is a member of the Prince Albert Grand Council (PAGC Management Co. Ltd. or "PAGC"). The PAGC is an organization of twelve Nations. The PAGC is mandated to enhance the services provided to the member Nations.

The Nation is a member of the Lac La Ronge Indian Band Child & Family Services Agency Inc. (the "Agency"). The Agency is an organization providing child and family protection and prevention services on reserve to the Lac La Ronge Indian Band and off reserve on behalf of the Province of Saskatchewan.

The Nation is a member of the Woodlands and Waterways Regional Development Corporation ("Woodlands and Waterways"). The Woodlands and Waterways operates a tourism centre in the area of La Ronge, and represents the Town of La Ronge, Northern Village of Air Ronge, and the Nation.

The Nation is affiliated with the Little Red River Education Authority Inc. ("LRR Education"). LRR Education operates an on-reserve elementary and secondary school on the Little Red River Reserve. Members of the Nation and Montreal Lake Cree Nation from the Little Red Reserves govern the LRR Education through an independent Board. The LRR Education authority is funded by Indigenous and Northern Affairs Canada through a separate funding agreement.

The Nation is a member of the Northern Inter-Tribal Health Authority ("NITHA"). NITHA provides third level health services to partner organizations. NITHA is mandated to improve quality health and well-being, with community members empowered to be responsible for their health.

2. Significant accounting policies *(Continued from previous page)*

Revenue recognition

Non-government funding

Non-government funding is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received under funding arrangements that relate to a subsequent fiscal period are reflected as deferred revenue on the balance sheet in the year of receipt.

Government transfers

The Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

Other revenue

Investment and interest income are recognized when earned. Rent and other revenue is recognized when the related services are provided.

Tangible capital assets

Tangible capital assets are initially recorded at cost based on historical cost accounting records. Contributed tangible assets are recorded at their fair value at the date of contribution.

Amortization

Tangible capital assets are amortized annually using the straight-line method at rates intended to amortize the cost of the assets over their estimated useful lives:

| | Method | Rate |
|----------------|---------------|-------------|
| Buildings | straight-line | 20-25 years |
| Housing | straight-line | 20-25 years |
| Equipment | straight-line | 3-10 years |
| Infrastructure | straight-line | 15-50 years |

Cash resources

Cash resources includes balances with banks and short-term investments with maturities of three months or less where the intent is to not reinvest the short-term investment. Cash subject to external restrictions that prevent its use except for a specific purpose is included in restricted cash.

Inventory for resale

Inventory is valued at the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling costs.

Temporary investments

Temporary investments are valued at the lower of cost and market value, which for the Nation's temporary investments, market value approximates the cost due to the short-term nature of the investments.

2. Significant accounting policies *(Continued from previous page)*

Long-lived assets

Long-lived assets consist of tangible assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying value of an asset, or group of assets, may not be recoverable. Impairment losses are recognized when undiscounted future cash flows from its use and disposal are less than the assets' carrying amount. Impairment is measured as the amount by which the assets' carrying value exceeds its fair value. Any impairment is included in surplus for the year.

Funds held in Ottawa Trust Fund

Ottawa Trust Funds consist of funds held in trust on behalf of Nation members by the Government of Canada. Trust moneys consist of:

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other Nation capital assets; and,
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

Revenue related to the receipt of funds held in the Ottawa Trust Fund is recognized when it is received. These monies are reported on by the Government of Canada.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the reporting period. These estimates are reviewed periodically and, as adjustments become necessary, they are reported in the periods in which they become known.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

Provisions are made for slow moving and obsolete inventory.

Amortization is based on the estimated useful lives of tangible capital assets.

Liabilities for contaminated sites are estimated based on the best information available regarding potentially contaminated sites that the Nation is responsible for.

Liability for contaminated site

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2016.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The First Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

No provision for contaminated sites has been reported in these consolidated financial statements.

2. Significant accounting policies *(Continued from previous page)*

Segments

The Nation conducts its business through seven reportable segments: band governance, education, infrastructure & facilities, retail operations, social assistance, health, and investments. These operating segments are established by senior management to facilitate the achievement of the Nation's long-term objectives, to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenues and expenditures represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements. Inter-segment transfers are recorded at their exchange amount.

Recent accounting pronouncements

Financial instruments

In September 2015, the effective date for governments was extended by three years. PS 3450 is effective for fiscal years beginning on or after April 1, 2019. In the period that a public sector entity applies PS 3450, it also applies PS 1201, PS 2601, and PS 3041. Early adoption is permitted.

Related Party Disclosures

In March 2015, as part of the CPA Canada Public Sector Accounting Handbook Revisions Release No. 42, the Public Sector Accounting Board (PSAB) issued a new standard, PS 2200 *Related Party Disclosures*.

This new Section defines related party and established disclosures required for related party transactions. Disclosure of information about related party transactions and the relationships underlying them is required when they have occurred at a value different from that which would have been arrived at if the parties were unrelated, and they have, or could have, a material financial effect on the financial statements.

This section is effective for fiscal years beginning on or after April 1, 2017. Early adoption is permitted.

Inter-entity Transactions

The Public Section Accounting Board (PSAB) issued in March 2015 CPA Canada Public Sector Accounting Handbook Revisions Release No. 42, containing a new standard, PS 3420 *Inter-entity Transactions*.

The new Section establishes standard on how to account for and report transactions between public sector entities that comprise a government's reporting entity from both a provider and recipient perspective.

The main features of the new Section are:

- Under a policy of cost allocation, revenue and expenses are recognised on a gross basis.
- Transactions are measured at the carrying amount, except in specific circumstances.
- A recipient may choose to recognize unallocated costs for the provision of goods and services and measure them at the carrying amount, fair value or other amounts dictated by policy, accountability structure or budget practice.
- The transfer of and asset of liability for nominal or no consideration is measured by the provider at the carrying amount and by the recipient at the carrying amount or fair value.
- Inter-entity transactions are considered in conjunction with PS 2200 *Related Party Disclosures*.

The standard is effective for fiscal years beginning on or after April 1, 2017. Earlier adoption is permitted.

Lac La Ronge Indian Band

Notes to the Consolidated Financial Statements

For the year ended March 31, 2016

2. Significant accounting policies *(Continued from previous page)*

Assets, Contingent Assets, and Contractual Rights

In June 2015, new PS 3210 *Assets*, PS 3320 *Contingent Assets*, and PS 3380 *Contractual Rights* were included in the CPA Canada Public Sector Accounting Handbook (PSA HB).

PS 3210 *Assets* provides additional guidance to clarify the definition of assets set out in PS 1000 *Financial Statement Concepts*.

PS 3320 *Contingent Assets* establishes disclosure standards on contingent assets. Under previous standards contingent assets could not be disclosed.

PS 3380 *Contractual Rights* establishes disclosure standards on contractual rights, and does not include contractual rights to exchange assets where revenue does not arise. The main features of the standard are as follows:

- Contractual rights are rights to economic resources arising from contracts or agreements that will result in both an asset and revenue in the future.
- Until a transaction or event occurs under a contract or agreement, an entity only has a contractual right to an economic resource. Once the entity has received an asset, it no longer has a contractual right.
- Contractual rights are distinct from contingent assets as there is no uncertainty related to the existence of the contractual right.

These standards are effective for fiscal years beginning on or after April 1, 2017.

3. Cash resources

| | 2016 | 2015 <i>Restated (Note 24)</i> |
|--|------------------|---------------------------------------|
| Grandmother's Bay general operations | (168,030) | (191,071) |
| La Ronge general operations | (1,260,334) | (1,834,637) |
| Little Red general operations | (68,267) | 94,768 |
| Stanley Mission general operations | 1,783,364 | 3,346,518 |
| La Ronge and Stanley Mission health operations | 5,349,997 | 4,574,475 |
| Retail operations | 3,222,461 | 2,997,562 |
| Government partnerships | 51,885 | 1,030 |
| | 8,911,076 | 8,988,645 |

In the above table, general operations includes band governance, education, and infrastructure and facilities operations.

During the year the Stanley Mission Reserve designated \$2,000,000 (2015 – \$3,184,047) of cash to be used specifically for future capital projects, operation of recreation and youth facilities, and economic development investment.

During the year the La Ronge Reserve department of Health designated \$3,240,874 (2015 – \$3,502,390) of cash to be used specifically for future capital projects.

| | 2016 | 2015 |
|--|------------------|------------------|
| Stanley Mission - recreation and youth centre construction and operation | - | 1,184,047 |
| Stanley Mission - economic development investment | 2,000,000 | 2,000,000 |
| La Ronge - health future capital projects | 3,240,874 | 3,502,390 |
| | 5,240,874 | 6,686,437 |

Lac La Ronge Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2016

4. Accounts receivable

| | 2016 | 2015 |
|--|--------------------|-------------|
| Indigenous and Northern Affairs Canada | 2,347,764 | 115,000 |
| Health Canada | 135,225 | 752,298 |
| CMHC subsidy assistance receivable | 143,443 | 132,715 |
| Rent receivable | 3,282,393 | 3,303,753 |
| Other accounts receivable | 2,316,299 | 4,346,961 |
| Retail operations trade receivables | 735,235 | 1,395,057 |
| | 8,960,359 | 10,045,784 |
| Allowance for doubtful accounts | (3,176,228) | (3,153,011) |
| | 5,784,131 | 6,892,773 |

Amounts reported as receivable from Indigenous and Northern Affairs Canada for the current year were transferred to current restricted cash shortly after year-end upon receipt, and funded deferred capital projects.

5. Inventory for resale

| | 2016 | 2015 |
|--------------------------------|------------------|-----------|
| Amachewespimawin Gas Bar | 163,555 | 194,671 |
| Hall Lake Gas Bar | 145,089 | 88,547 |
| Keethanow Bingo North Inc. | 13,231 | 12,802 |
| Keethanow Corner Grocery | 63,456 | 67,547 |
| Keethanow Gas Bar | 120,034 | 110,750 |
| Keethanow Lumber and Furniture | 1,288,880 | 1,311,472 |
| Keethanow Supermarket | 313,999 | 356,059 |
| Sucker River Gas Bar | 68,244 | 59,025 |
| | 2,176,488 | 2,200,873 |

6. Restricted cash

| | 2016 | 2015 |
|--|------------------|-----------|
| Current restricted cash | | |
| La Ronge Reserve - INAC major capital projects | 1,149,989 | 386,774 |
| Stanley Mission Reserve - INAC major capital projects | 251,525 | 549,547 |
| Grandmother's Bay Reserve - INAC major capital projects | 13,791 | 13,791 |
| Little Red River Reserve - INAC major capital projects | 322,983 | 38,574 |
| La Ronge Reserve - Bingo fundraising | 388,853 | 196,384 |
| Fire Evacuation | 74,528 | - |
| | 2,201,669 | 1,185,070 |
| Non-current restricted cash | | |
| 2% Subsidy (Pre 1997) CMHC Program Replacement Reserve | 366,639 | 1,270,894 |
| Fixed Subsidy (Post 1997) CMHC Program Replacement Reserve | 2,186,451 | 1,972,870 |
| CMHC Program Operating Reserve | 3,173,534 | 2,390,736 |
| | 5,726,624 | 5,634,500 |
| | 7,928,293 | 6,819,570 |

Lac La Ronge Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2016

7. Home ownership program loans receivable

The Nation conducts a private home purchase program in partnership with the Bank of Montreal ("BMO") and Indigenous and Northern Affairs Canada ("INAC") to allow Nation members to access capital to purchase a home located on reserve land. Participants either borrow capital from BMO or directly from the Nation through the program. The loans through the program have been issued at a rate of 6.00%.

Since all loans are in default due to late payment, the full amount has been reported as current. The loans have no security.

8. Investments in First Nation business partnerships and corporate business entities

The First Nation has investments in the following entities:

| | <i>Investment balance, beginning of year</i> | <i>Withdrawals</i> | <i>Share of earnings (loss)</i> | <i>2016 Investment balance, end of year</i> |
|---|--|--------------------|-------------------------------------|---|
| Wholly-owned Businesses: | | | | |
| KDC Management Corp. - 100% | 6,140 | - | (855) | 5,285 |
| Portfolio investment, at cost: | | | | |
| La Ronge Wild Rice Corporation - 23.2% | 99,287 | - | - | 99,287 |
| First Nation business partnerships | | | | |
| Kitsaki Development Limited Partnership - 99.9% | 42,037,839 | (2,500,000) | 284,439 | 39,822,278 |
| Kitsaki Management Limited Partnership - 99.9% | 40,202,283 | - | 1,292,806 | 41,495,089 |
| | 82,345,549 | (2,500,000) | 1,576,390 | 81,421,939 |

| | <i>Investment balance, beginning of year</i> | <i>Withdrawals</i> | <i>Share of earnings (loss)</i> | <i>2015 Investment balance, end of year</i> |
|---|--|--------------------|-------------------------------------|---|
| Wholly-owned Businesses: | | | | |
| KDC Management Corp. - 100% | 3,412 | - | 2,728 | 6,140 |
| Portfolio investment, at cost: | | | | |
| La Ronge Wild Rice Corporation - 23.2% | 99,287 | - | - | 99,287 |
| First Nation business partnerships | | | | |
| Kitsaki Development Limited Partnership - 99.9% | 36,747,776 | (2,500,000) | 7,790,063 | 42,037,839 |
| Kitsaki Management Limited Partnership - 99.9% | 37,476,848 | - | 2,725,435 | 40,202,283 |
| | 74,327,323 | (2,500,000) | 10,518,226 | 82,345,549 |

Lac La Ronge Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2016

8. Investments in Nation business partnerships and corporate business entities *(Continued from previous page)*

Summary financial information for the Kitsaki Group owned by the Nation, which is accounted for using the modified equity method, is as follows:

| | <i>Kitsaki Group As at March 31, 2016</i> |
|---------------------------------|---|
| Assets | |
| Liquid assets | 76,194,146 |
| Inventory | 970,385 |
| Investments and other assets | 12,215,293 |
| Property, plant and equipment | 9,315,502 |
| Total assets | 98,695,326 |
| Liabilities | |
| Accounts payable and accruals | 6,652,616 |
| Deferred revenue | 537,921 |
| Total liabilities | 7,190,537 |
| Non-controlling interest | 10,141,144 |
| | 81,363,645 |
| Total revenue | 68,081,233 |
| Total expenses | 64,925,488 |
| | 3,155,745 |
| Other comprehensive loss | (57,663) |
| | 3,098,082 |

9. Ottawa Trust funds

Capital and revenue trust moneys are transferred to the Nation on the authorization of the Minister of Indigenous and Northern Affairs Canada, with the consent of the Nation's Council.

| | 2016 | 2015 |
|----------------------------|----------------|-------------|
| Capital Trust | | |
| Balance, beginning of year | 45,968 | 45,968 |
| Gravel royalties | 164,848 | - |
| Balance, end of year | 210,816 | 45,968 |
| Revenue Trust | | |
| Balance, beginning of year | 216,303 | 272,380 |
| Interest | 9,395 | 7,278 |
| Land leases | 432,324 | 457,645 |
| | 658,022 | 737,303 |
| Less: Transfers to Nation | 344,000 | 521,000 |
| Balance, end of year | 314,022 | 216,303 |
| | 524,838 | 262,271 |

Lac La Ronge Indian Band

Notes to the Consolidated Financial Statements

For the year ended March 31, 2016

9. Ottawa Trust funds *(Continued from previous page)*

BCR 2015/16-18 - Transfer to Nation of \$50,000 - funds used for long-term debt repayments.

BCR 2015/16-42 - Transfer to Nation of \$119,000 - expenditures included in Band Support in Schedule 3.

BCR 2015/16-53 - Transfer to Nation of \$50,000 - expenditures included in capital purchases Schedule 1.

BCR 2015/16-52 - Transfer to Nation of \$75,000 - expenditures included in capital purchases Schedule 1.

BCR 2015/16-54 - Transfer to Nation of \$50,000 - expenditures included in capital purchases Schedule 1.

10. Available credit

The Nation has an operating loan amounting to \$nil (2015 - \$nil) included in cash resources, authorized to a maximum of \$2,000,000 for the total of the La Ronge Reserve, Stanley Mission Reserve, Little Red River Reserve, Hall Lake Reserve, and Grandmother's Bay Reserve. This operating loan is due on demand and interest is payable monthly at prime. This loan is secured by all assets of the Lac La Ronge Indian Band.

The Nation's proprietorships have operating loans with authorized maximum's of \$215,000. These operating loans are due on demand and interest is payable monthly at prime. The Nation's proprietorships also have \$165,000 of letters of credit issued to various suppliers. Fees are 0.8%, minimum of \$1,000, plus out of pocket costs.

The Nation uses corporate credit cards to facilitate operations which combined have a maximum credit of \$95,000.

All above bank indebtedness are secured by additional Band Council Resolutions requesting credit and assigning government funding to be deposited to the Canadian Imperial Bank of Commerce.

11. Deferred revenue

The following table represents changes in the deferred revenue balance attributable to each major category of external restrictions:

| | <i>Balance, beginning of year (Restated, Note 24)</i> | <i>Net changes</i> | <i>Balance, end of year</i> |
|-----------------------------------|---|--------------------|---------------------------------|
| GMB - INAC major capital projects | 13,791 | - | 13,791 |
| LRR - INAC major capital projects | 38,574 | 381,824 | 420,398 |
| LA - INAC major capital projects | 170,381 | 3,223,974 | 3,394,355 |
| STM - INAC major capital projects | 549,547 | (298,227) | 251,320 |
| NLCDC grants | 398,558 | (66,307) | 332,251 |
| FNT (SIGA gaming allocation) | 1,019,441 | (1,019,441) | - |
| Ammo and twine settlement | 155,578 | (58,289) | 97,289 |
| Elders home | 257,180 | (1,100) | 256,080 |
| Other | 327,235 | 139,056 | 466,291 |
| | 2,930,285 | 2,301,490 | 5,231,775 |

Lac La Ronge Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2016

12. Long-term debt

| | 2016 | 2015 |
|---|------------------|-----------|
| Canadian Mortgage and Housing Corporation ("CMHC") mortgage, 1.17%, repayable in monthly instalments of \$19,230 blended principal and interest. Loan is guaranteed by the Government of Canada. Matures in 2031 and renews in 2022. | 3,120,466 | 3,302,423 |
| CMHC mortgage, 2.02%, repayable in monthly instalments of \$16,101 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2028 and renews in 2018. | 2,120,023 | 2,279,016 |
| CMHC mortgage, 2.11%, repayable in monthly instalments of \$14,098 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2028 and renews in 2019. | 1,880,015 | 2,008,135 |
| CMHC mortgage, 1.85%, repayable in monthly instalments of \$12,815 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2028 and renews in 2019. | 1,826,701 | 1,950,251 |
| CMHC mortgage, 1.04%, repayable in monthly instalments of \$9,903 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2031 and renews in 2021. | 1,607,545 | - |
| CMHC mortgage, 1.80%, repayable in monthly instalments of \$13,448 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2026 and renews in 2017. | 1,543,379 | 1,675,714 |
| Canadian Imperial Bank of Commerce ("CIBC") demand loan, interest at prime, repayable in monthly instalments to be determined upon completion of project, blended principal and interest. Loan is authorized to \$2,156,884. Matures ten years after completion of project. | 1,430,000 | 1,430,000 |
| CMHC mortgage, 1.71%, repayable in monthly instalments of \$9,704 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2027 and renews in 2017. | 1,215,288 | 1,310,101 |
| CMHC mortgage, 1.64%, repayable in monthly instalments of \$5,630 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2032 and renews in 2017. | 945,707 | 999,608 |
| CIBC demand loan, repayable in 15 annual payments of \$242,667, plus accrued interest at prime. Matures in 2030. | 880,985 | - |
| CMHC mortgage, .80%, repayable in monthly instalments to be determined upon completion of project, blended principal and interest. Loan is authorized to \$1,650,000. Matures 15 years after completion of the project. | 733,208 | 1,139,666 |
| CMHC mortgage, 1.08%, repayable in monthly instalments of \$6,634 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2026 and renews in 2016. | 712,526 | 781,548 |
| CMHC mortgage, 2.35%, repayable in monthly instalments of \$4,630 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2028 and renews in 2018. | 594,703 | 635,794 |

Lac La Ronge Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2016

12. Long-term debt *(Continued from previous page)*

| | 2016 | 2015 |
|---|---------|---------|
| CMHC mortgage, 1.53%, repayable in monthly instalments of \$3,766 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2028 and renews in 2018. | 485,861 | 523,315 |
| CMHC mortgage, 1.64%, repayable in monthly instalments of \$1,877 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2032 and renews in 2017. | 315,207 | 333,306 |
| CIBC demand loan, repayable in monthly instalments of \$4,150, plus accrued interest at 2.7%. Matures in 2020. | 245,834 | - |
| CIBC demand loan, repayable in principal only instalments of \$8,333, plus interest at prime rate. A general security agreement has pledged as collateral. Matures on July 1, 2018. | 233,333 | 333,333 |
| CIBC mortgage, 6.14%, repayable in monthly instalments of \$5,302 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2019. | 208,527 | 258,220 |
| CIBC demand loan, interest at prime, repayable in monthly instalments of \$3,000, plus monthly interest. Matures in 2023. | 203,350 | 249,000 |
| CIBC demand loan, payable in annual instalments of \$40,000 with interest paid monthly at bank prime rate, secured by general security agreement, due April 2020. | 200,000 | 240,000 |
| CIBC mortgage, 4.74%, repayable in monthly instalments of \$11,050 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2018 and renews in 2017. | 195,055 | 315,417 |
| CIBC mortgage, 3.89%, repayable in monthly instalments of \$7,654 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2018 and renewed in 2017. | 176,528 | 259,820 |
| CMHC mortgage, 1.67%, repayable in monthly instalments of \$1,221 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2028 and renews in 2018. | 148,168 | 160,236 |
| CIBC term loan, interest at prime, repayable in monthly instalments of \$2,585, plus monthly interest. Matures in 2021. | 141,000 | 177,000 |
| CIBC mortgage, 3.89%, repayable in monthly instalments of \$8,540 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2018 and renews in 2017. | 124,873 | 220,531 |
| CIBC demand loan, interest at prime, repayable in annual principal instalments of \$25,000 plus interest. Matures in 2021. | 110,000 | 135,000 |
| CIBC demand loan, interest at prime, repayable in monthly instalments of \$2,791, plus monthly interest. Matures in 2020. | 108,608 | 139,639 |
| CIBC demand loan, interest at prime, repayable in monthly instalments of \$8,333, plus monthly interest. Matures in 2020. | 97,500 | 127,500 |
| CIBC mortgage, 6.14%, repayable in monthly instalments of \$1,787 blended principal and interest. Matures in 2020. | 86,530 | 102,420 |

Lac La Ronge Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2016

12. Long-term debt *(Continued from previous page)*

| | 2016 | 2015 |
|---|---------------|-------------|
| CIBC term loan, interest at prime, repayable in monthly instalments of \$4,150, plus monthly interest. Matures in 2017. | 71,050 | 87,000 |
| CIBC demand loan, interest at prime, repayable in monthly principal instalments of \$2,792 plus interest. Matures in 2018. | 44,666 | 78,166 |
| CIBC mortgage, 3.05%, repayable in monthly instalments of \$10,657 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2017. | 42,360 | 166,904 |
| Ford Credit loan, payable in monthly instalments of \$981 with interest paid monthly at 5.59%, secured with assets purchased by the loan, due January 2020. | 39,720 | 48,980 |
| Term loan due on demand, payable in monthly instalments of \$809 with interest paid monthly at 4.193%, secured with assets purchased by the loan, due September 2019. | 31,546 | - |
| CIBC demand loan, payable in annual instalments of \$50,000 including interest at prime, secured by general security agreement, due April 2016. | 26,434 | 74,220 |
| CIBC demand revolving capital loan, repayable in 60 monthly instalments of \$992 plus accrued interest at prime, due 2018. | 22,808 | 34,708 |
| Ford Credit loan, 5.49%, repayable in monthly instalments of \$884 blended principal and interest. Secured by related capital asset. Matures in 2018. | 15,230 | 24,718 |
| CIBC mortgage, 4.74%, repayable in monthly instalments of \$1,334 blended principal and interest. Loan is guaranteed by Government of Canada. Matures in 2018. | 13,880 | 28,357 |
| Ford Credit loan, payable in monthly instalments of \$840 including interest at 5.59%, secured by assets purchased with the loan, maturing in 2017. | 8,173 | 17,504 |
| Ford Credit loan, payable in monthly instalments of \$632 with interest paid monthly at 7.19%, secured with assets purchased by the loan, due April 2017. | 7,881 | 14,631 |
| Ford Credit loan, payable in monthly instalments of \$784 with interest paid monthly at 6.09%, secured by assets purchased with the loan. Matures in April 2017. | 7,623 | 16,280 |
| CIBC demand revolving capital loan repaid during the year. | - | 50,417 |
| CIBC demand revolving capital loan repaid during the year. | - | 34,585 |
| CIBC demand loan, interest at prime repaid during the year. | - | 13,500 |
| CIBC mortgage, interest at prime repaid during the year. | - | 12,675 |
| Ford Credit loan repaid during the year | - | 6,064 |
| Ford Credit loan repaid during the year. | - | 5,602 |
| Ford Credit loan repaid during the year | - | 5,602 |

Lac La Ronge Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2016

12. Long-term debt *(Continued from previous page)*

| | 2016 | 2015 |
|--|-------------------|-------------|
| Finance contract to GMAC repaid during the year. | - | 5,348 |
| Finance contract to GMAC repaid during the year. | - | 1,620 |
| | 22,022,291 | 21,813,874 |
| Less: current portion | 2,350,658 | 2,105,466 |
| | 19,671,633 | 19,708,408 |

Principal repayments on long-term debt in each of the next five years, assuming all term debt is subject to contractual terms of repayment and long-term debt subject to refinancing is renewed, are estimated as follows:

| | |
|------|-----------|
| 2017 | 2,350,658 |
| 2018 | 2,113,299 |
| 2019 | 1,858,512 |
| 2020 | 1,696,196 |
| 2021 | 1,365,484 |

All above CIBC loans (except for mortgages which are secured by Government of Canada guarantees) are secured by a Band Council Resolution directing all present and future INAC funding to CIBC for deposit to the Nation's accounts at CIBC and a general security agreement over all property.

Prime rate as at March 31, 2016 was 2.70% (2015 - 2.85%).

Long-term debt is subject to certain covenants with respect to financial reporting. As at March 31, 2016, the Nation is not in compliance with all such covenants. However, it is not expected the covenant violation will affect the Nation's financing.

13. Contingencies

The Nation is involved in several lawsuits related to various matters. In the opinion of management, these lawsuits are without substantial merit. It is not possible at this time to make an estimate of the amount, if any, of liabilities that may result. Any future settlements or costs associated with these potential claims will be expensed in the period they become known.

As part of the Home Ownership Program, the Nation has agreed to be contingently liable to the Bank of Montreal for outstanding housing loans of members to a maximum of \$5.5 million. Any future settlements or costs associated with these potential claims will be expensed in the period they become known.

As part of the Home Ownership Program, the Nation has agreed to be contingently liable to the Royal Bank of Canada for outstanding housing loans of members to a maximum of \$2 million. Any future settlements or costs associated with these potential claims will be expensed in the period they become known.

The Nation has provided indemnities in favour of individuals acting as directors of the investment corporations held by the Nation.

Kitsaki Development Limited Partnership has paid expenses related to treaty land entitlement on behalf of the Nation. These amounts may be recovered by the Nation upon successful resolution of this matter. The total subject to recovery as at March 31, 2016 is \$2,237,569 (2015 - \$2,237,569).

14. Tangible capital assets

The tangible capital assets reconciliation is included in Schedule 1.

Infrastructure includes various projects which were not complete at March 31, 2016, with carrying values totaling \$4,715,772 (2015 - \$5,681,500). No amortization of these assets has been recorded because they are currently under construction.

Houses includes a CMHC project identified as phase 24 (2015 - phase 23) which was not complete at March 31, 2016, with carrying value totaling \$1,514,082 (2015 - \$1,352,875). No amortization of these assets has been recorded because they are currently under construction.

The Nation's CMHC Housing Program has 105 houses with a net book value of \$528,089 which are no longer part of an operating agreement with CMHC. As a result, there is neither rent charged nor any subsidy received for these properties. The properties are available for use by members of the Lac La Ronge Indian Band, and in some cases are available for ownership if certain conditions are met. During the year, ownership of 5 houses (2015 - 3 house) was transferred to Lac La Ronge Indian Band members through the home ownership program, in recognition of long-term compliance with the CMHC rental program. An additional one house which is not part of the CMHC rental program was also transferred to Lac La Ronge Indian Band members through the home ownership program.

Tangible capital assets include certain infrastructure assets, specifically older roads and water and sewer assets disclosed at a nominal amount.

The Nation holds works of art from community members contributed to the Nation and historical treasures of a cultural value, which have not been included in tangible capital assets due to the inability of estimating future benefits associated with such property.

Lac La Ronge Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2016

15. Accumulated surplus

The Nation designates and tracks separately the following funds and reserves in accordance with internal management policies. These funds are designated to assist with fund management and to comply with legislation.

| | 2016 | <i>2015 Restated (Note 24)</i> |
|--|---------------------|--|
| Equity in Ottawa Trust funds | | |
| Balance, beginning of year | 262,271 | 318,348 |
| Income earned | 606,567 | 464,923 |
| Withdrawals | (344,000) | (521,000) |
| | 524,838 | 262,271 |
| Equity in externally restricted reserves (CMHC and Health Canada) | | |
| Balance, beginning of year | 5,483,792 | 5,431,830 |
| Contributions | 584,463 | 720,302 |
| Withdrawals | (966,360) | (668,340) |
| | 5,101,895 | 5,483,792 |
| Equity in tangible capital assets | | |
| Balance, beginning of year | 85,238,402 | 88,968,429 |
| Amortization | (10,711,959) | (10,683,604) |
| Purchases | 7,441,086 | 7,537,584 |
| Disposals | (44,119) | (155,383) |
| Loan advances | (2,403,972) | (4,010,949) |
| Loan advances receivable (net) | 213,213 | 1,456,255 |
| Loan repayments | 2,195,555 | 2,126,070 |
| | 81,928,206 | 85,238,402 |
| Equity in business investments | | |
| Balance, beginning of year | 82,345,549 | 74,327,324 |
| Income earned | 1,576,390 | 10,518,225 |
| Withdrawals | (2,500,000) | (2,500,000) |
| | 81,421,939 | 82,345,549 |
| Equity in unrestricted and internally restricted accumulated surplus (Note 16) | | |
| Balance, beginning of year | 11,710,451 | 12,736,739 |
| Transfer from (to) equity in Ottawa Trust funds | (262,567) | 56,077 |
| Transfer from (to) equity in externally restricted reserves | 381,897 | (51,962) |
| Transfer from (to) equity in tangible capital assets | 3,310,196 | 3,730,027 |
| Transfer from (to) equity in business investments | 923,610 | (8,018,225) |
| Current year surplus (deficit) | (5,175,189) | 3,257,795 |
| | 10,888,398 | 11,710,451 |
| | 179,865,276 | 185,040,465 |

15. Accumulated surplus *(Continued from previous page)*

The Ottawa Trust funds are revenues received in trust by INAC from land rents which haven't been designated for specific expenditures and are held on account by the Government of Canada in Ottawa.

The externally restricted reserves are replacement and operating reserves required to be funded for future capital replacements and program operations, as per agreements with CMHC and Health Canada.

The invested in capital assets represents accumulated surplus amounts not available for operations, but rather past transactions creating capital assets that will be used to provide future services.

The business investments amount represents equity in investments not readily available for operational cash flows as the investments are not likely to be liquidated within the next year.

The internally restricted reserves represents amounts designated by the Nation for specified future uses and are funded by designated cash as per note 3.

The unrestricted operating surplus represents amounts available to offset future operational revenue requirements (if deficit, future revenue required for past operational activities).

Lac La Ronge Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2016

16. Unrestricted and internally restricted accumulated surplus

| | 2016 | <i>2015 Restated</i> |
|---|------------------|--------------------------|
| General operations (includes band governance, education, and infrastructure and facilities) | | |
| Grandmother's Bay | (201,996) | (300,695) |
| La Ronge | 1,041,484 | 160,982 |
| Little Red | 139,846 | 84,835 |
| Stanley Mission | 131,688 | 306,126 |
| | 1,111,022 | 251,248 |
| Health operations | | |
| La Ronge | 677,752 | 795,788 |
| Stanley Mission | 296,105 | 379,641 |
| | 973,857 | 1,175,429 |
| Retail operations | | |
| La Ronge | 372,228 | 875,491 |
| Stanley Mission | 2,756,961 | 2,455,646 |
| Little Red | (208,361) | (344,337) |
| | 2,920,828 | 2,986,800 |
| Government partnerships | | |
| La Ronge | 720,867 | 610,587 |
| Little Red | (50) | (50) |
| | 720,817 | 610,537 |
| Internally restricted | | |
| Stanley Mission - Recreation and youth centre | - | 1,184,047 |
| Stanley Mission - Economic development | 2,000,000 | 2,000,000 |
| La Ronge - Health capital replacement | 3,240,874 | 3,502,390 |
| | 5,240,874 | 6,686,437 |

Lac La Ronge Indian Band
Notes to the Consolidated Financial Statements
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17. Federal government funding

| | 2016 | 2015 |
|--|-------------------|-------------------|
| Indigenous and Northern Affairs Canada | | |
| INAC per confirmation | 53,544,400 | 48,244,633 |
| Add: major capital deferred from prior year | 298,227 | 586,407 |
| Less: major capital deferred to future years | (3,600,919) | (550,657) |
| | 50,241,708 | 48,280,383 |
| Health Canada (FNIHB) | | |
| Health Canada per confirmation | 11,597,946 | 12,158,094 |
| Less: minor capital deferred to future years | - | 56,562 |
| | 11,597,946 | 12,214,656 |
| Canada Mortgage and Housing Corporation | | |
| S95 loan subsidy | 1,703,120 | 1,615,204 |
| RRAP contributions | 263,349 | 379,009 |
| | 1,966,469 | 1,994,213 |
| Justice Canada | | |
| Project Venture funding | - | 72,319 |
| | 63,806,123 | 62,561,571 |

18. Economic dependence

Lac La Ronge Indian Band receives a significant portion of its revenues from Indigenous and Northern Affairs Canada ("INAC") as a result of Treaties entered into with the government of Canada. These Treaties are administered by INAC under the terms and conditions of the Indian Act. The ability of the Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these Treaties.

19. Related party transactions

During the year, the Nation conducted sales and purchases with related entities that are proprietorships and corporations under the control of Lac La Ronge Indian Band. All sales and purchases were undertaken at normal market prices for similar goods and services and have been reported as revenue or expenses in the financial statements at the exchange amounts and have not been eliminated between segments as per Schedules 3 to 9.

Lac La Ronge Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2016

20. Budget information

The disclosed budget information was approved by the Chief and Council as follows:

Grandmother's Bay Reserve - September 2015

La Ronge Reserve - March 2015

Little Red Reserve - March 2015

Stanley Mission Reserve - May 2015

The disclosed budget information is required to be presented on the same basis as the actual results, therefore \$479,718 of budgeted loan repayments and \$156,097 of budget capital purchases have been removed from the budgeted expenses as presented on the Statement of Operations.

The Nation has not budgeted for its CMHC housing program, other small programs including home ownership and daycare, its proprietorships, and its government partnerships. The Nation budgeted for its investment income from business partnerships on the basis of cash withdrawals from the investment instead of the income earned using the modified equity method.

21. Commitments

The Nation has committed to the installation of natural gas to the La Ronge Reserve. The expected total costs for the project is \$4,162,621. INAC has agreed to provide 43.5% of the funding, or \$1,931,300. The remaining funding will be financed from a loan from Canadian Imperial Bank of Commerce ("CIBC"). As of March 31, 2016, \$1,430,000 (2015 - \$1,430,000) has been drawn on the loan from CIBC, which is authorized to \$2,156,884. As of March 31, 2016, \$3,330,662 has been committed for the installation and \$1,931,300 has been received from INAC. The project is expected to be completed in the fiscal year ending March 31, 2017.

The Nation has committed to the completion of a water treatment plant upgrade. The expected total costs for the project is \$4,493,299. Indigenous and Northern Affairs Canada ("INAC") has agreed to fully fund the project. As of March 31, 2016 nothing has been spent on the project.

During the year-ended March 31, 2016, the Lac La Ronge Indian Band signed a Project Operating Agreement, Direct Lending Commitment and Loan Agreement with CMHC, known as Phase 24. Phase 24 is for the purpose of building 13 new housing units. The expected maximum construction costs and loan proceeds are \$1,560,000. Costs incurred by March 31, 2016 in the Housing Department of the La Ronge Reserve were \$1,514,083 and there were \$733,208 of loan proceeds advanced as at March 31, 2016.

22. Compliance with authorities

The Nation is required to make its financial statements publicly available and submit its consolidated financial statements to Aboriginal Affairs and Northern Development Canada by July 29, 2016. As the audit report is dated after July 29, 2016, the Nation is in breach of this requirement. The possible effect of this breach has not yet been determined.

These financial statements are subject to review by the Nation's funding agents. It is possible that adjustments could be made based on the results of their reviews.

Lac La Ronge Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2016

23. Retail sales

| | 2016 | 2015 |
|---------------------------------|---------------------|---------------------|
| Gross sales | | |
| Amachewespimawin Gas Bar | 3,877,713 | 4,003,336 |
| Hall Lake Gas Bar | 1,627,599 | 1,596,417 |
| Little Red Sand and Gravel Ltd. | 180,228 | 3,110 |
| Keethanow Bingo North Inc. | 2,666,299 | 2,954,731 |
| Keethanow Corner Grocery | 842,680 | 833,054 |
| Keethanow Gas Bar | 4,863,898 | 4,990,132 |
| Keethanow Lumber and Furniture | 3,006,646 | 2,789,467 |
| Keethanow Supermarket | 3,627,610 | 3,909,957 |
| Sucker River Gas Bar | 788,947 | 801,365 |
| | 21,481,620 | 21,881,569 |
| Cost of sales | | |
| Amachewespimawin Gas Bar | (2,944,189) | (2,789,918) |
| Hall Lake Gas Bar | (1,127,050) | (1,170,200) |
| Keethanow Bingo North Inc. | (1,640,589) | (1,773,911) |
| Keethanow Corner Grocery | (673,794) | (595,712) |
| Keethanow Gas Bar | (3,772,752) | (3,824,123) |
| Keethanow Lumber and Furniture | (2,392,863) | (2,118,047) |
| Keethanow Supermarket | (2,725,947) | (3,099,815) |
| Sucker River Gas Bar | (584,233) | (563,150) |
| | (15,861,417) | (15,934,876) |
| | 5,620,203 | 5,946,693 |

24. Prior period adjustment

During the year management determined that an entity previously reported as a government partnership in the consolidated financial statements did not meet the definition of a government partnership. Therefore the assets, liabilities, revenues and expenses that were proportionately consolidated for the year-ended March 31, 2015 have been removed. As a result the following adjustment was made to the year-ended March 31, 2015 balances:

| <u>Statement of Financial Position</u> | Previously Reported | Change | As Restated |
|--|---------------------|-------------|-------------|
| Cash | 9,830,550 | (841,905) | 8,988,645 |
| Accounts payable and accruals | 5,843,065 | (154,926) | 5,688,139 |
| Deferred revenue | 3,009,737 | (79,452) | 2,930,285 |
| Tangible capital assets | 107,355,833 | (90,344) | 107,265,489 |
| Prepaid expenses | 199,131 | (2,148) | 196,983 |
| Accumulated surplus | 186,108,474 | (1,068,009) | 185,040,465 |
| <u>Statement of Operations and Accumulated Surplus</u> | | | |
| Revenues | 99,391,205 | (1,293,841) | 98,097,364 |
| Expenses | 95,975,104 | (1,212,258) | 94,762,846 |
| Surplus | 3,339,378 | (81,583) | 3,257,795 |
| Accumulated surplus, beginning of year | 182,769,096 | (986,426) | 181,782,670 |

Lac La Ronge Indian Band
Schedule 1 - Consolidated Schedule of Tangible Capital Assets
For the year ended March 31, 2016

| | <i>Buildings</i> | <i>Housing</i> | <i>Equipment</i> | <i>Infrastructure</i> | <i>Purchased land</i> | <i>2016</i> | <i>2015</i> |
|--|-------------------|-------------------|------------------|-----------------------|---------------------------|--------------------|-------------------------------|
| | | | | | | | <i>Restated (Note 24)</i> |
| Cost | | | | | | | |
| Balance, beginning of year | 92,180,762 | 88,144,026 | 17,990,685 | 86,784,765 | 61,368 | 285,161,606 | 278,626,833 |
| Acquisition of tangible capital assets | 1,554,870 | 3,145,357 | 1,837,648 | 903,211 | - | 7,441,086 | 7,537,584 |
| Disposal of tangible capital assets | - | (534,415) | (142,521) | - | - | (676,936) | (1,002,811) |
| Balance, end of year | 93,735,632 | 90,754,968 | 19,685,812 | 87,687,976 | 61,368 | 291,925,756 | 285,161,606 |
| Accumulated amortization | | | | | | | |
| Balance, beginning of year | 63,612,126 | 50,030,856 | 13,301,819 | 50,951,316 | - | 177,896,117 | 168,059,941 |
| Annual amortization | 3,213,150 | 2,899,563 | 1,342,594 | 3,256,652 | - | 10,711,959 | 10,683,604 |
| Accumulated amortization on disposals | - | (501,127) | (131,690) | - | - | (632,817) | (847,428) |
| Balance, end of year | 66,825,276 | 52,429,292 | 14,512,723 | 54,207,968 | - | 187,975,259 | 177,896,117 |
| Net book value of tangible capital assets | 26,910,356 | 38,325,676 | 5,173,089 | 33,480,008 | 61,368 | 103,950,497 | 107,265,489 |
| 2015 Net book value of tangible capital assets | 28,568,636 | 38,113,170 | 4,688,866 | 35,833,449 | 61,368 | 107,265,489 | |

Lac La Ronge Indian Band
Schedule 2 - Consolidated Schedule of Expenses by Object
For the year ended March 31, 2016

| | 2016 <i>Budget</i> <i>(Note 20)</i> | 2016 | 2015 <i>Restated</i> <i>(Note 24)</i> |
|--|--|-------------------|--|
| Consolidated expenses by object | | | |
| Salaries and benefits | 36,115,688 | 39,636,824 | 37,578,019 |
| Social assistance | 11,490,802 | 11,411,676 | 11,392,933 |
| Amortization | - | 10,711,958 | 10,683,604 |
| Repairs and maintenance | 2,543,381 | 4,120,928 | 4,866,461 |
| Tuition | 3,330,000 | 3,504,763 | 3,538,717 |
| Band support | 1,908,277 | 2,992,072 | 2,780,925 |
| Supplies | 2,205,997 | 2,936,486 | 3,207,421 |
| Student expenses | 1,994,300 | 2,860,416 | 2,640,560 |
| Program expense | 2,235,902 | 2,600,170 | 2,057,624 |
| Utilities | 2,558,800 | 2,464,269 | 2,884,270 |
| Travel, meetings and honoraria | 2,385,491 | 2,427,184 | 2,769,015 |
| Contracted services | 885,500 | 1,688,282 | 1,216,202 |
| Professional development | 1,188,985 | 1,415,992 | 887,597 |
| Renovation materials | 1,549,500 | 1,249,619 | 1,054,791 |
| Transportation | 1,391,897 | 1,190,763 | 1,301,343 |
| Miscellaneous | 553,007 | 1,146,847 | 828,452 |
| Bad debts (recovery) | 20,000 | 908,461 | 298,694 |
| Professional fees | 671,443 | 706,284 | 717,238 |
| Office supplies and expenses | 550,295 | 695,320 | 840,048 |
| Community donations | 51,000 | 620,451 | 698,701 |
| Insurance | 421,600 | 617,084 | 568,609 |
| Telephone | 445,836 | 462,107 | 449,742 |
| Interest on long-term debt | 136,000 | 382,601 | 411,701 |
| Community events | 214,000 | 319,203 | 367,068 |
| Rent | 294,258 | 228,626 | 315,105 |
| Bank charges and interest | (35,200) | 206,311 | 154,026 |
| Administration | 129,572 | 80,265 | 123,590 |
| Consulting | - | 10,703 | 231,937 |
| Inter-department sales / allocation | - | (102,661) | (101,547) |
| | 75,236,331 | 97,493,004 | 94,762,846 |

Lac La Ronge Indian Band
Band Governance
Schedule 3 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2016

| | <i>2016 Budget (Note 20)</i> | <i>2016</i> | <i>2015</i> |
|--|--------------------------------------|-------------------|--------------------|
| Revenue | | | |
| Indigenous and Northern Affairs Canada | 7,869,738 | 9,306,176 | 8,871,596 |
| Department of Justice | - | - | 72,319 |
| First Nations Trust (SIGA gaming allocation) | 1,954,149 | 4,577,988 | 3,864,204 |
| Prince Albert Grand Council | 2,859,293 | 1,323,656 | 691,444 |
| Miscellaneous | 983,106 | 1,339,206 | 1,071,889 |
| Grants and donations | 186,980 | 952,396 | 873,010 |
| Fundraising revenue | 230,000 | 801,107 | 755,910 |
| Lease income | - | 597,173 | 457,645 |
| Rental income | 319,500 | 526,961 | 203,332 |
| Province of Saskatchewan | 111,160 | 215,178 | 372,372 |
| Fuel and tobacco rebates (external sources) | 355,000 | 169,673 | 234,555 |
| | 14,868,926 | 19,809,514 | 17,468,276 |
| Expenses | | | |
| Salaries and benefits | 6,336,425 | 7,509,061 | 7,033,232 |
| Band support | 3,198,277 | 4,446,486 | 3,981,380 |
| Program expense | 1,543,256 | 1,965,500 | 1,428,969 |
| Travel, meetings and honoraria | 1,400,991 | 1,497,322 | 1,477,732 |
| Miscellaneous | 213,564 | 688,963 | 644,160 |
| Professional development | 722,250 | 625,076 | 505,853 |
| Repairs and maintenance | 313,200 | 519,159 | 557,971 |
| Supplies | 333,836 | 511,651 | 482,101 |
| Amortization | - | 337,388 | 396,236 |
| Community events | 214,000 | 319,203 | 367,068 |
| Office supplies and expenses | 355,045 | 314,586 | 304,328 |
| Professional fees | 268,298 | 295,247 | 350,190 |
| Social assistance | 240,362 | 246,758 | 234,482 |
| Telephone | 177,931 | 163,483 | 164,221 |
| Renovation materials | 141,000 | 145,072 | 250,155 |
| Insurance | 162,000 | 129,888 | 96,838 |
| Rent | 153,500 | 123,402 | 116,312 |
| Community donations | 50,000 | 94,999 | 182,748 |
| Bank charges and interest | (59,000) | 81,319 | 65,336 |
| Administration | 112,072 | 49,745 | 114,800 |
| Transportation | - | 38,462 | 45,514 |
| Contracted services | 50,000 | 24,153 | 27,046 |
| Bad debts (recovery) | 1,000 | 23,962 | 17,421 |
| Interest on long-term debt | 131,000 | 10,710 | 15,764 |
| Utilities | 16,000 | 10,400 | 57,299 |
| Student expenses | 11,000 | 4,816 | - |
| | 16,086,007 | 20,176,811 | 18,917,156 |
| Deficit before other items | (1,217,081) | (367,297) | (1,448,880) |
| Other expense | | | |
| Loss on disposal of capital assets | - | 1,859 | (12,035) |
| Transfers between programs | 2,073,064 | 2,203,016 | 2,357,103 |
| Surplus | (1,217,081) | 1,837,578 | 896,188 |

Lac La Ronge Indian Band
Education

Schedule 4 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2016

| | <i>2016 Budget (Note 20)</i> | <i>2016</i> | <i>2015</i> |
|---|--------------------------------------|-------------------|-------------------|
| Revenue | | | |
| Indigenous and Northern Affairs Canada | 16,749,512 | 16,818,609 | 16,682,434 |
| Prince Albert Grand Council | 2,858,497 | 2,701,999 | 2,784,264 |
| Northern Lights School Division | 690,000 | 1,120,918 | 950,761 |
| Grants and donations | 89,300 | 811,865 | 798,344 |
| Saskatchewan Indian Institute of Technologies | 448,500 | 552,222 | 446,945 |
| Miscellaneous | 353,130 | 417,735 | 419,493 |
| Province of Saskatchewan | 122,000 | 122,000 | 145,759 |
| Rental income | 96,552 | 22,104 | 21,550 |
| First Nations Trust (SIGA gaming allocation) | 350,000 | - | 15,000 |
| | 21,757,491 | 22,567,452 | 22,264,550 |
| Expenses | | | |
| Salaries and benefits | 13,905,903 | 13,832,236 | 13,122,917 |
| Tuition | 3,330,000 | 3,504,763 | 3,538,717 |
| Student expenses | 1,983,300 | 2,855,600 | 2,640,560 |
| Amortization | - | 1,375,911 | 1,378,201 |
| Supplies | 686,847 | 819,161 | 976,521 |
| Program expense | 494,770 | 295,858 | 303,751 |
| Transportation | 488,933 | 267,885 | 255,831 |
| Travel, meetings and honoraria | 258,250 | 235,305 | 269,703 |
| Repairs and maintenance | 140,700 | 221,560 | 243,372 |
| Miscellaneous | 182,483 | 116,654 | (29,788) |
| Professional development | 97,500 | 101,560 | 104,791 |
| Rent | 77,000 | 86,825 | 83,778 |
| Telephone | 78,100 | 85,382 | 94,965 |
| Bad debts (recovery) | - | 40,746 | 65,162 |
| Insurance | 42,100 | 33,661 | 21,301 |
| Utilities | 35,600 | 29,867 | 25,865 |
| Bank charges and interest | 18,800 | 24,746 | 7,270 |
| Office supplies and expenses | 33,300 | 19,761 | 32,058 |
| Consulting | - | 10,703 | 41,484 |
| Professional fees | 69,000 | 10,417 | 10,261 |
| Contracted services | 1,000 | 9,919 | 724 |
| Administration | 7,500 | 1,016 | 6,468 |
| Community donations | 1,000 | 964 | 1,000 |
| Band support | (500,000) | (617,699) | (425,000) |
| | 21,432,086 | 23,362,801 | 22,769,912 |
| Surplus (deficit) | 325,405 | (795,349) | (505,362) |

Lac La Ronge Indian Band
Infrastructure & Facilities
Schedule 5 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2016

| | 2016 Budget (Note 20) | 2016 | 2015 |
|---|--------------------------------------|--------------------|--------------------|
| Revenue | | | |
| Indigenous and Northern Affairs Canada | 9,952,223 | 11,789,924 | 10,586,227 |
| Canada Mortgage and Housing Corporation | 484,903 | 1,966,469 | 1,994,212 |
| Rental income | 278,000 | 1,754,140 | 1,820,863 |
| Miscellaneous | 274,100 | 716,295 | 598,500 |
| Grants and donations | 749,700 | 762,872 | 675,470 |
| | 11,738,926 | 16,989,700 | 15,675,272 |
| Expenses | | | |
| Amortization | - | 7,733,482 | 7,537,793 |
| Salaries and benefits | 5,682,312 | 5,199,526 | 4,904,189 |
| Repairs and maintenance | 2,028,981 | 3,094,555 | 2,851,260 |
| Contracted services | 806,000 | 1,576,552 | 1,105,534 |
| Utilities | 1,597,800 | 1,400,693 | 1,713,868 |
| Renovation materials | 1,408,500 | 1,104,548 | 804,636 |
| Supplies | 595,500 | 736,191 | 868,258 |
| Transportation | 553,000 | 540,492 | 673,469 |
| Interest on long-term debt | 5,000 | 367,921 | 389,194 |
| Insurance | 120,000 | 245,796 | 247,661 |
| Travel, meetings and honoraria | 218,500 | 202,421 | 251,698 |
| Office supplies and expenses | 137,500 | 135,218 | 157,633 |
| Professional fees | 14,000 | 87,740 | 41,312 |
| Miscellaneous | 74,000 | 61,188 | 98,821 |
| Telephone | 55,125 | 48,633 | 47,216 |
| Bad debts (recovery) | 20,000 | 34,255 | 161,030 |
| Program expense | 21,500 | 22,169 | 46,042 |
| Professional development | 31,000 | 22,098 | 44,638 |
| Administration | - | 14,006 | 3,964 |
| Bank charges and interest | 5,000 | 8,193 | 12,298 |
| Rent | 1,250 | 1,171 | 983 |
| Inter-department sales / allocation | - | (102,667) | (101,550) |
| Band support | (790,000) | (864,356) | (800,455) |
| | 12,584,968 | 21,669,825 | 21,059,492 |
| Deficit before other items | (846,042) | (4,680,125) | (5,384,220) |
| Other expense | | | |
| Loss on disposal of capital assets | - | 49,312 | (29,008) |
| Transfers between programs | - | 296,984 | 142,897 |
| Deficit | (846,042) | (4,333,829) | (5,270,331) |

Lac La Ronge Indian Band
Health

Schedule 6 - Consolidated Schedule of Revenue and Expenses

For the year ended March 31, 2016

| | 2016 Budget (Note 20) | 2016 | 2015 Restated (Note 24) |
|--|--------------------------------------|-------------------|--|
| Revenue | | | |
| Indigenous and Northern Affairs Canada | 250,000 | 325,000 | 325,000 |
| Health Canada | 10,923,876 | 11,597,946 | 12,214,656 |
| Rental income | 888,584 | 1,030,401 | 1,045,493 |
| Miscellaneous | 602,910 | 445,652 | 280,362 |
| Prince Albert Grand Council | 77,513 | 84,358 | 77,858 |
| Grants and donations | - | - | 147,618 |
| | 12,742,883 | 13,483,357 | 14,090,987 |
| Expenses | | | |
| Salaries and benefits | 10,191,048 | 10,006,058 | 9,575,776 |
| Amortization | - | 1,015,068 | 1,097,250 |
| Supplies | 589,814 | 734,393 | 685,797 |
| Professional development | 338,235 | 654,577 | 220,804 |
| Travel, meetings and honoraria | 507,750 | 357,293 | 615,671 |
| Transportation | 325,964 | 343,925 | 326,529 |
| Program expense | 176,376 | 316,644 | 278,861 |
| Miscellaneous | 22,400 | 162,268 | 23,878 |
| Utilities | 150,400 | 131,702 | 157,659 |
| Telephone | 134,680 | 122,573 | 115,266 |
| Professional fees | 320,145 | 112,358 | 80,143 |
| Insurance | 97,500 | 106,973 | 105,368 |
| Repairs and maintenance | 60,500 | 97,447 | 1,043,231 |
| Rent | 62,508 | 65,728 | 47,624 |
| Contracted services | 51,500 | 41,608 | 47,730 |
| Office supplies and expenses | 24,450 | 35,500 | 71,388 |
| Bad debts (recovery) | - | 31,412 | - |
| Administration | 10,000 | 15,498 | (1,642) |
| Consulting | - | - | 189,015 |
| | 13,063,270 | 14,351,025 | 14,680,348 |
| Deficit before other items | (320,387) | (867,668) | (589,361) |
| Other expense | | | |
| Loss on disposal of capital assets | - | 3,998 | (31,648) |
| Deficit | (320,387) | (863,670) | (621,009) |

Lac La Ronge Indian Band
Social Assistance
Schedule 7 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2016

| | 2016 Budget (Note 20) | 2016 | 2015 |
|--|--------------------------------------|-------------------|-------------|
| Revenue | | | |
| Indigenous and Northern Affairs Canada | 12,022,000 | 12,001,999 | 11,815,125 |
| Miscellaneous | - | 200 | 12,358 |
| | 12,022,000 | 12,002,199 | 11,827,483 |
| Expenses | | | |
| Social assistance | 11,250,440 | 11,164,917 | 11,158,452 |
| Utilities | 759,000 | 770,053 | 799,542 |
| Miscellaneous | 60,560 | 72,499 | 75,802 |
| | 12,070,000 | 12,007,469 | 12,033,796 |
| Deficit | (48,000) | (5,270) | (206,313) |

Lac La Ronge Indian Band
Retail Operations
Schedule 8 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2016

| | 2016 Budget (Note 20) | 2016 | 2015 |
|---|--------------------------------------|------------------|-------------|
| Revenue | | | |
| Retail sales, net (Note 23) | - | 5,620,203 | 5,946,693 |
| Other retail revenue | - | 212,104 | 283,161 |
| Miscellaneous | - | 877 | 22,715 |
| | - | 5,833,184 | 6,252,569 |
| Expenses | | | |
| Salaries and benefits | - | 3,089,943 | 2,941,907 |
| Bad debts (recovery) | - | 778,086 | 55,081 |
| Community donations | - | 524,489 | 514,953 |
| Amortization | - | 250,110 | 274,124 |
| Professional fees | - | 200,522 | 235,332 |
| Office supplies and expenses | - | 190,255 | 274,641 |
| Repairs and maintenance | - | 188,207 | 170,626 |
| Supplies | - | 135,089 | 194,743 |
| Travel, meetings and honoraria | - | 134,843 | 154,212 |
| Utilities | - | 121,554 | 130,036 |
| Insurance | - | 100,766 | 97,442 |
| Bank charges and interest | - | 92,054 | 69,123 |
| Miscellaneous | - | 45,275 | 15,579 |
| Telephone | - | 42,036 | 28,074 |
| Contracted services | - | 36,050 | 35,168 |
| Band support | - | 27,642 | 25,000 |
| Professional development | - | 12,681 | 11,511 |
| Interest on long-term debt | - | 3,971 | 6,744 |
| Consulting | - | - | 1,438 |
| Rent | - | (48,500) | 66,408 |
| | - | 5,925,073 | 5,302,142 |
| Surplus (deficit) before other items | - | (91,889) | 950,427 |
| Other expense | | | |
| Loss on disposal of capital assets | - | (150) | (4,031) |
| Surplus (deficit) | - | (92,039) | 946,396 |

Lac La Ronge Indian Band
Investments
Schedule 9 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2016

| | 2016 Budget (Note 20) | 2016 | 2015 |
|---|--------------------------------------|--------------------|-------------|
| Revenue | | | |
| Earnings from investment in Nation business partnerships | - | 1,578,245 | 10,515,498 |
| Earnings (loss) from investment in Nation business entities | - | (855) | 2,728 |
| Surplus before transfers | - | 1,577,390 | 10,518,226 |
| Transfers between programs | | | |
| Transfer investment drawings | - | (2,500,000) | (2,500,000) |
| Surplus (deficit) | - | (922,610) | 8,018,226 |