

War Lake First Nation
Consolidated Financial Statements
March 31, 2018

War Lake First Nation Contents

For the year ended March 31, 2018

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Management's Responsibility

To the Chief and Council and Members of War Lake First Nation:

The accompanying consolidated financial statements of War Lake First Nation (the "First Nation") are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and fair presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The War Lake First Nation Chief and Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Chief and Council fulfil these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Chief and Council is also responsible for recommending the appointment of the First Nation's external auditors.

MNP LLP is appointed by the Chief and Council, on behalf of the Members, to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Chief and Council and management to discuss their audit findings.



Band Administrator

Independent Auditors' Report

To the Chief and Council and Members of War Lake First Nation:

We have audited the accompanying consolidated financial statements of War Lake First Nation, which comprise the consolidated statement of financial position as at March 31, 2018, and the consolidated statements of operations, accumulated surplus, change in net debt and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for Qualified Opinion

Inventory consists of merchandise and fuel purchased for resale at the War Lake Convenience Store Ltd., which is owned by the First Nation. We did not observe the inventory count at the beginning or end of the year and alternative means did not provide us with the necessary assurance concerning the quantity on hand or the cost of inventory. As a result, we were unable to determine whether any adjustments are required to inventory, expenses, annual surplus (deficit), accumulated surplus, net debt and cash provided from operations.

Qualified Opinion

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the consolidated financial statements present fairly, in all material respects, the financial position of War Lake First Nation as at March 31, 2018 and the results of its operations, change in net debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Winnipeg, Manitoba

May 7, 2019

MNP LLP

Chartered Professional Accountants

War Lake First Nation
Consolidated Statement of Financial Position
As at March 31, 2018

	2018	2017
Financial assets		
Cash and cash equivalents	119,264	95,196
Accounts receivable (Note 4)	3,255,738	756,511
Inventory for resale (Note 5)	133,611	51,144
Restricted cash and trust funds (Note 6)	213,303	119,547
Investments in First Nation business partnerships (Note 7)	272,389	148,148
	3,994,305	1,170,546
Liabilities		
Accounts payable and accruals (Note 8)	477,006	449,826
Deferred revenue (Note 9)	2,779,992	70,106
Due to related party (Note 10)	225,911	172,582
Advances (Note 11)	150,000	150,000
Long-term debt (Note 12)	1,464,001	1,602,030
Capital lease obligation (Note 13)	47,115	105,963
	5,144,025	2,550,507
Net debt	(1,149,720)	(1,379,961)
Contingent liabilities (Note 21)		
Non-financial assets		
Tangible capital assets (Note 14)	9,281,661	9,884,174
Prepaid expenses (Note 15)	17,527	11,438
	9,299,188	9,895,612
Accumulated surplus (Note 16)	8,149,468	8,515,651

Approved on behalf of Chief and Council

Betsy Kennedy
Dawnie Atte

Chief
Councillor

R. Ober

Councillor

War Lake First Nation
Consolidated Statement of Operations
For the year ended March 31, 2018

	<i>Schedules</i>	<i>2018 Budget</i>	<i>2018</i>	<i>2017</i>
Revenue				
Indigenous Services Canada (Note 17)		1,280,986	3,818,845	1,194,691
Health Canada (Note 18)		616,287	625,473	344,954
Other		1,748,813	2,955,450	2,799,504
Canada Mortgage and Housing Corporation		85,984	85,635	79,486
Solicitor General		72,568	51,198	55,254
Manitoba Hydro		49,120	86,371	325,413
Province of Manitoba		146,300	81,896	130,539
Deferred revenue - prior year		-	70,106	211,037
Deferred revenue - current year		-	(2,779,992)	(70,106)
		4,000,058	4,994,982	5,070,772
Program expenses				
First Nations Management	3	978,370	960,373	1,053,401
Social Services	4	207,565	197,259	169,536
Economic Development	5	30,917	30,917	30,917
Hydro Development - Keeyask Project	6	12,900	55,736	6,858
Health Services	7	600,207	362,925	350,895
Operating Programs	8	1,865,999	1,350,891	2,106,934
Public Works	9	162,492	173,730	137,574
Capital	10	143,700	64,166	39,260
CMHC Housing Operations	11	219,878	197,940	215,579
War Lake First Nations Hydro Trust Funds	12	-	1,156,237	457,934
War Lake Convenience Store Ltd.	13	-	810,991	512,787
Total expenditures		4,222,028	5,361,165	5,081,675
Surplus (deficit)		(218,153)	(366,183)	(10,903)

War Lake First Nation
Consolidated Statement of Accumulated Surplus
For the year ended March 31, 2018

	2018	2017
Accumulated surplus, beginning of year	8,515,651	8,526,554
Surplus (deficit)	(366,183)	(10,903)
Accumulated surplus, end of year	8,149,468	8,515,651

War Lake First Nation
Consolidated Statement of Change in Net Debt
For the year ended March 31, 2018

	<i>2018 Budget</i>	<i>2018</i>	<i>2017</i>
Annual deficit			
Purchases of tangible capital assets	-	(366,183)	(10,903)
Tangible capital assets acquired via capital lease	-	(87,475)	(532,512)
Amortization of tangible capital assets	411,698	689,988	635,814
Change in prepaid expenses	-	(6,089)	(3,758)
Increase (decrease) in net debt	411,698	230,241	(31,359)
Net debt, beginning of year	(1,379,961)	(1,379,961)	(1,348,602)
Net debt, end of year	(968,263)	(1,149,720)	(1,379,961)

War Lake First Nation
Consolidated Statement of Cash Flows
For the year ended March 31, 2018

	2018	2017
Cash provided by (used for) the following activities		
Operating activities		
Deficit	(366,183)	(10,903)
Non-cash items	689,988	635,814
Amortization	323,805	624,911
Changes in working capital accounts		
Accounts receivable	(2,499,227)	(407,078)
Inventory for resale	(82,467)	(3,011)
Restricted cash and trust funds	(93,756)	89,589
Accounts payable and accruals	27,180	(488,962)
Deferred revenue	2,709,886	(140,931)
Due to related party	53,329	167,582
Prepaid expenses	(6,089)	(3,758)
	432,661	(161,658)
Financing activities		
Advances of long term debt	54,705	724,379
Repayment of long-term debt	(192,734)	(246,595)
Repayment of capital lease obligation	(58,848)	(14,037)
	(196,877)	463,747
Capital activity		
Purchases of tangible capital assets	(87,475)	(532,512)
Investing activity		
Change in investments in First Nation business partnerships	(124,241)	74,319
Increase (decrease) in cash resources	24,068	(156,104)
Cash resources, beginning of year	95,196	251,300
Cash resources, end of year	119,264	95,196

War Lake First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

1. Operations

The War Lake First Nation (the "First Nation") is located in the Province of Manitoba, and provides various services to its Members. War Lake First Nation includes the First Nation government and all related entities that are accountable to the First Nation and are either owned or controlled by the First Nation.

2. Change in accounting policy

Effective April 1, 2017, the First Nation adopted the recommendations relating to the following Sections, as set out in the Canadian public sector accounting standards.

- *PS 2200 Related Party Disclosures*
- *PS 3420 Inter-entity Transactions*
- *PS 3210 Assets*
- *PS 3320 Contingent Assets*
- *PS 3380 Contractual Rights*

Pursuant to the recommendations the changes were applied prospectively, and prior periods have not been restated. There was no material impact on the consolidated financial statements as a result of adopting the new standards.

3. Significant accounting policies

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

Reporting entity

The War Lake First Nation reporting entity includes the First Nation government and all related enterprises that are accountable to the First Nation and are either owned or controlled by the First Nation. The financial statements consolidate the financial activities of all entities and departments comprising the First Nation reporting entity, except for First Nation business entities.

The First Nation has consolidated the assets, liabilities, revenue and expenses of the following entities and departments:

- War Lake Administration
- War Lake Social Services
- War Lake Hydro Trust Funds
- War Lake Convenience Store Ltd.

All inter-entity balances have been eliminated on consolidation.

War Lake First Nation business entities, owned or controlled by the First Nation's Chief and Council but not dependent on the First Nation for their continuing operations, are included in the consolidated financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent that the business entity accounting principles are not adjusted to conform to those of the First Nation. Thus, the First Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received. Entities accounted for by the modified equity basis include:

- Cree Nation Partners Limited Partnership
- Cree Nation Partners Limited Partnership #2
- Cree Nation Partners Limited Partnership #3

War Lake First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

3. Significant accounting policies *(Continued from previous page)*

Basis of presentation

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

Cash and cash equivalents

Cash and cash equivalent include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

Inventory for resale

Inventory for resale is valued at the lower of cost and net realizable value. Cost is determined on the following basis:

Petroleum products	- Average cost
Confectionery and snacks	- Percentage of costs based on normal mark-up percentage

Tangible capital assets

Tangible capital assets include acquired, built, developed and improved tangible capital assets, whose useful life extends beyond one year and which are intended to be used on an ongoing basis for producing goods and delivering services. Assets under construction are not amortized until the asset is available to be put into service.

Tangible capital assets are initially recorded at cost based on historical cost accounting records. Contributed tangible capital assets are recorded at their fair value at the date of contribution.

Amortization

Tangible capital assets are amortized annually using the straight-line method at rates intended to amortize the cost of the assets over their estimated useful lives:

	Rate
Infrastructure	4 %
Buildings	4 %
CMHC housing	4 %
Band housing	4 %
Heavy equipment	10 %
General equipment	20 %
Vehicles	20 %

Capital lease

A lease that transfers substantially all of the benefits and risks of ownership is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation is recorded at the present value of the minimum lease payments. Assets under capital leases are amortized over their estimated useful lives. All other leases are accounted for as operating leases and rental payments are expensed as incurred.

Long-lived assets

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The First Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying amount of an asset, or group of assets, exceeds the value of future economic benefits associated with the asset. Impairment is measured as the amount by which the assets' carrying amount exceeds its residual value of the assets' service potential to the First Nation. Any impairment is included in operations for the year.

Investments in First Nation business partnerships

War Lake First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

3. Significant accounting policies *(Continued from previous page)*

The First Nation follows the modified equity method to account for its investment in business partnerships. The investment is stated at cost plus the First Nation's share of earnings (losses) since its acquisition plus capital and operating transfers to and from the business entities. The consolidated statement of operations includes the business entities' annual surplus (deficit) for the year then ended.

Funds held in Ottawa Trust Fund

Funds held in trust on behalf of First Nation members by the Government of Canada in the Ottawa Trust Fund are reported on the consolidated statement of financial position with an offsetting amount in accumulated surplus. Trust moneys consist of:

- Capital trust monies derived from non-renewable resource transactions on the sale of land or other First Nation tangible capital assets; and
- Revenue trust monies generated primarily through land leasing transactions or interest earned on deposits held in trust.

Net debt

The First Nation's consolidated financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt of the First Nation is determined by its financial assets less its financial liabilities. Net debt combined with non-financial assets comprise a second indicator of financial position, accumulated surplus.

Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

Liability for contaminated sites

A liability for remediation of contaminated sites is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2018.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The First Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

Revenue recognition

Government transfer revenue, including, but not limited to, Indigenous Services Canada, Health Canada, Province of Manitoba and Canada Mortgage and Housing Corporation funding is recognized as the funding becomes receivable under the terms of applicable funding agreements. Funding received under the funding arrangements that relate to a subsequent fiscal period is reflected as deferred revenue on the consolidated statement of financial position in the year of receipt, and is matched with related department expenses in the year of their occurrence. Funding that is restricted for particular purposes is deferred and recognized when the eligible expenses have been incurred.

The First Nation recognizes VLT revenue as the net win from gaming activities (the difference between gaming wins and gaming losses), consisting of slot machines, on a daily basis. Gaming revenue is net of commissions paid to Manitoba Liquor and Lotteries Corporation. Management believes that it is appropriate to present these commissions net of gaming revenue as these amounts are fixed as per their agreement with Manitoba Liquor and Lotteries Corporation.

Rent and resident fees is recorded in the year it is earned. At the end of each year, management evaluates the extent of the collectability of its rent revenue and records a bad debt expense and an allowance for doubtful accounts for amounts designated as unlikely to be collected.

War Lake First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

3. Significant accounting policies *(Continued from previous page)*

Investment and interest revenue is recognized on an accrual basis in the year that it is earned.

All other types of revenue are recognized by the First Nation when the services are provided or the goods are shipped and collectability is reasonably assured.

Segments

The First Nation conducts its business through eleven reportable segments listed below. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

- **First Nation Management** - activities include the governance function relating to decisions that define expectations, grant power or verify performance.
- **Social Services** - activities include satisfying the economic, social or health related needs of members of the community who require assistance.
- **Economic Development** - activities include researching and accessing government funding.
- **Hydro Development** - maintaining office close to Manitoba Hydro head office for communication purposes related to the Keeyask project.
- **Health Services** - deliver health services to the First Nation.
- **Operating Programs** - activities include the planning, managing and delivery of various projects/programs involving various programs such as education, employment, infrastructure, repairs and maintenance and training.
- **Public Works** - activities include the development and maintenance of the community's infrastructure, buildings, roads, bridges and related equipment and the provision of other more specialized community services.
- **Capital** - activities include the planning, managing and delivery of large scale infrastructure and capital projects to the community.
- **CMHC Housing Operations** - activities include the management and maintenance of CMHC houses for community members.
- **War Lake First Nation Hydro Trust Funds** - Include Ottawa Trust funds held in trust by Government of Canada for the First Nation members and War Lake First Nation Hydro Trust Funds which are available to members for discussion and negotiations with Manitoba Hydro involving environmental issues as a result of adverse effects due to the construction of Hydro Dam and include travel expenses.
- **War Lake Convenience Store Ltd.** - Operates a convenience store with Video Lottery Terminals onsite.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 3 to the consolidated financial statements.

War Lake First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

3. Significant accounting policies *(Continued from previous page)*

Measurement uncertainty

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Provisions are made for slow moving and obsolete inventory. Amortization is based on the estimated useful lives of tangible capital assets. Deferred revenue is recorded based on management's analysis of the extent to which eligibility requirements have been met on government transfer revenue.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in the consolidated statement of operations in the year in which they become known.

Employee future benefits

The First Nation's employee future benefit programs consist of defined contribution pension plans. The First Nation's contributions to the defined contribution pension plans are expensed as incurred.

Financial instruments

The First Nation recognizes its financial instruments when the First Nation becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at fair value.

At initial recognition, the First Nation may irrevocably elect to subsequently measure any financial instrument at fair value. The First Nation has not made such an election during the year.

The First Nation subsequently measures all financial instruments at amortized cost using the effective interest rate method. Transaction costs directly attributable to the origination, acquisition, issuance or assumption of financial instruments are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

All financial assets are tested annually for impairment. Management considers all available information in determining whether objective evidence of impairment exists. Any impairment, which is not considered temporary, is recorded in the statement of operations. Write-downs of financial assets measured at cost and amortized cost to reflect losses in value are not reversed for subsequent increases in value. Reversals of any net remeasurements of financial assets measured at fair value are reported in the statement of remeasurement gains and losses.

4. Accounts receivable

	2018	2017
Trade accounts receivable	423,162	766,885
Indigenous Services Canada	2,896,612	2,691
CMHC subsidy assistance receivable	7,131	7,146
Members	23,243	25,144
War Lake Convenience Store Ltd.	42,059	16,199
Allowance for doubtful accounts	3,392,207	818,065
	136,469	61,554
	3,255,738	756,511

War Lake First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

5. Inventory for resale

	2018	2017
War Lake Convenience Store Ltd.	133,611	51,144

Inventory consists of merchandise and fuel purchased for resale by War Lake Convenience Store Ltd.

6. Restricted cash and trust funds

Cash is subject to the restrictions imposed upon by outside parties and can only be used for purposes specified.

	2018	2017
Ottawa Trust Funds	73	72
War Lake Hydro Trust	116,114	22,842
CMHC replacement reserve	97,116	96,633
	213,303	119,547

Ottawa Trust Funds

The Ottawa trust accounts arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is primarily governed by sections 63 to 69 of the Indian Act. Revenue from the Ottawa Trust Fund is recognized in the year in which it is earned when it is measurable and collection is reasonably assured. Capital and revenue trust monies are transferred to the First Nation on the authorization of the Minister of Indigenous Services Canada, with the consent of the First Nation's Chief and Council. Ottawa Trust Funds consist of the Capital trust in the amount of \$2 (2017 - \$2) and the Revenue trust in the amount of \$71 (2017 - \$70). Interest earned on the Ottawa Trust Funds totaled \$1 (2017 - \$1).

War Lake Hydro Trust

War Lake Hydro Trust in trust for War Lake First Nation was established to monitor and account for the financial contributions made by Manitoba Hydro towards expenses incurred by War Lake First Nation involving negotiations and environmental issue concerns arising from the potential future Hydro Electric development at Gull Rapids.

CMHC replacement reserve

As required as part of the First Nation's Canada Mortgage and Housing Corporation ("CMHC") housing program, a separate bank account has been established for replacement of capital equipment and for major repairs to the houses. Under the terms of the agreements with CMHC, the replacement reserve must either be held in a separate bank account or invested in accounts or instruments secured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. At March 31, 2018, the replacement reserve bank account is underfunded by \$14,223 (2017 - \$1,523).

Operating reserve

The First Nations's CMHC Housing Program receives funding pursuant to the Post 1997 - Fixed Subsidy Program. Any surpluses are externally restricted and reserved for future operating losses that relate to the operation of houses under this Program. These funds, along with accumulated interest, must be held in a separate bank account. Currently the reserve is \$nil (2017 - \$nil).

War Lake First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

7. Investments in First Nation business partnerships

The First Nation has investments in the following business partnerships:

	<i>Units</i>	<i>Partners' current account</i>	<i>Partners' share of earnings (loss)</i>	<i>Partners' withdrawals</i>	<i>2018 Total investment</i>
First Nation Business Partnerships – Modified Equity:					
Cree Nation Partners Limited Partnership ("CNPLP") - 7.5%	150	100,263	(297)	-	99,966
Cree Nation Partners Limited Partnership ("CNPLP") #2 - 7.5%	8	55,030	(201,946)	179,010	32,094
Cree Nation Partners Limited Partnership ("CNPLP") #3 - 7.5%	8	71,680	(31,669)	100,318	140,329
	166	226,973	(233,912)	279,328	272,389

	<i>Units</i>	<i>Partners' current account</i>	<i>Partners' share of earnings (loss)</i>	<i>Partners' withdrawals</i>	<i>2017 Total investment</i>
First Nation Business Partnerships – Modified Equity:					
Cree Nation Partners Limited Partnership ("CNPLP") - 7.5%	150	100,410	(297)	-	100,263
Cree Nation Partners Limited Partnership ("CNPLP") #2 - 7.5%	8	74,324	328,807	(419,302)	(16,163)
Cree Nation Partners Limited Partnership ("CNPLP") #3 - 7.5%	8	47,567	82,365	(65,892)	64,048
	166	222,301	410,875	(485,194)	148,148

Continued on next page

War Lake First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

7. Investments in First Nation business partnerships *(Continued from previous page)*

Summary financial information for each First Nation business entity, accounted for using the modified equity method, for their respective year-end is as follows:

	Cree Nation Partners Limited Partnership ("CNPLP") As at December 31, 2017	Cree Nation Partners Limited Partnership ("CNPLP") #2 As at December 31, 2017	Cree Nation Partners Limited Partnership ("CNPLP") #3 As at December 31, 2017	Cree Nation Partners Limited Partnership ("CNPLP") As at December 31, 2016
Assets				
Cash	722	171,999	24,550	759
Accounts receivable	-	529,370	922	-
Investments	1,350,000	-	-	1,350,000
Due from related parties	-	25,335	1,845,321	-
Total assets	1,350,722	726,704	1,870,793	1,350,759
Liabilities				
Accounts payable and accruals	3,600	19,267	5,172	3,600
Due to related parties	14,238	-	5,249	10,311
Total liabilities	17,838	19,267	10,421	13,911
Accumulated surplus	1,332,884	707,437	1,860,372	1,336,848
Total revenue	-	2,394,781	1,344,692	-
Total expenses	3,963	7,976	7,115	3,962
Annual surplus (deficit)	(3,963)	2,386,805	1,337,577	(3,962)
 Cree Nation Partners Limited Partnership ("CNPLP") #2 As at December 31, 2016				
Assets				
Cash	202,358	8,644		
Accounts receivable	1,102,248	594		
Investments	-	-		
Due from related parties	20,476	953,713		
Total assets	1,325,082	962,951		
Liabilities				
Accounts payable and accruals	59,945	5,172		
Due to related parties	-	5,249		
Total liabilities	59,945	10,421		
Accumulated surplus	1,265,137	952,530		
Total revenue	4,391,203	1,104,822		
Total expenses	7,115	6,629		
Annual surplus (deficit)	4,384,088	1,098,193		

War Lake First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

7. Investments in First Nation business partnerships (Continued from previous page)

Cree Nation Partners Limited Partnership (CNPLP)

The First Nation has entered into a limited partnership agreement with Tataskweyak Cree Nation as limited partners in Cree Nation Partners Limited Partnership ("CNPLP"). 5872006 Manitoba Ltd., a corporation incorporated under the Corporations Act of Manitoba, is a general partner and is solely responsible for all losses incurred by CNPLP. The limited partnership liability is limited to the amount of capital contributed.

The CNPLP was established to hold its investment in Keeyask Hydro Power Limited Partnership ("KHLP"). The KHLP was established to own, construct and operate the Keeyask Hydro Generating Project with the objective of producing profits by generating and selling electrical energy.

Cree Nation Partners Limited Partnership (CNPLP) #2

The First Nation has entered into a limited partnership agreement with Tataskweyak Cree Nation as limited partners in Cree Nation Partners Limited Partnership ("CNPLP") #2. 5925640 Manitoba Ltd., a corporation incorporated under the Corporations Act of Manitoba, is the general partner and is solely responsible for all losses incurred by CNPLP #2. The limited partnership liability is limited to the amount of capital contributed.

The CNPLP #2 was formed for the purpose of entering into a joint venture agreement with Sigfusson Northern Ltd. effective November 9, 2009 to form an entity known as Amish Construction. The agreement calls for CNPLP #2 to participate in a 51% share of net gains and profits and/or share in the losses and liabilities of the joint venture.

Cree Nation Partners Limited Partnership (CNPLP) #3

The First Nation has entered into a limited partnership agreement with Tataskweyak Cree Nation as limited partners in Cree Nation Partners Limited Partnership ("CNPLP") #3. 63846171 Manitoba Ltd., a corporation incorporated under the Corporations Act of Manitoba, is the general partner and is solely responsible for all losses incurred by CNPLP #3. The limited partnership liability is limited to the amount of capital contributed.

The CNPLP #3 was formed for the purpose of entering into joint venture with Criti Care Inc., effective March 29, 2012 to enter into negotiations with Manitoba Hydro to provide first aid services during construction of the Keeyask Generating Station; and Newton Mechanical Inc. on April 13, 2012 to provide camp maintenance services during construction of the Keeyask Generating Station.

8. Accounts payable and accruals

	2018	2017
Indigenous Services Canada	9,103	47,951
Trade payables	<u>467,903</u>	401,875
	477,006	449,826

9. Deferred revenue

	2018	2017
War Lake First Nation Hydro/Keeyask Programs	-	26,439
War Lake Convenience Store Ltd. - VLT revenue	17,576	41,824
Bi-Pole III Project - Community Initiatives	-	1,843
Jordan's Principal	262,416	-
Lagoon Project	<u>2,500,000</u>	-
	2,779,992	70,106

War Lake First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

10. Due to related party

The amount is due to Mooseocoot Trust, a trust set up for the benefit of the War Lake First Nation members. The balance is due within the next fiscal year, is unsecured and non-interest bearing. During the year, the First Nation incurred travel costs of \$14,132 on behalf of Mooseocoot Trust. These costs are included in Operating Programs.

11. Advances

	2018	2017
Manitoba Hydro Past Adverse Effects	150,000	150,000

The advance of \$150,000 received from Manitoba Hydro relates to negotiations for Past Adverse Effects, is non-interest bearing and due on demand.

12. Long-term debt

	2018	2017
CMHC mortgage repayable in monthly payments of \$3,621 including interest at 1.44% per annum, maturity date of February 1, 2019, secured by Ministerial guarantee, CMHC undertaking to insure and assignment of insurance.	39,540	82,006
CMHC mortgage repayable in monthly payments of \$1,557 including interest at 1.12% per annum, renewal date of February 1, 2020, maturity date of January 1, 2035, secured by Ministerial guarantee, CMHC undertaking to insure and assignment of insurance.	286,547	301,935
CMHC mortgage repayable in monthly payments of \$1,250 including interest at 1.12% per annum, renewal date of February 1, 2020, maturity date of February 1, 2035, secured by Ministerial guarantee, CMHC undertaking to insure and assignment of insurance.	231,135	243,480
CMHC mortgage repayable in monthly payments of \$1,670 including interest at 1.69% per annum, renewal date of May 1, 2018, maturity date of February 1, 2038, secured by Ministerial guarantee, CMHC undertaking to insure and assignment of insurance.	338,899	353,105
CMHC mortgage repayable in monthly payments of \$924 including interest at 1.03% per annum, renewal date of November 1, 2021, maturity date of November 1, 2041, secured by Ministerial guarantee, CMHC undertaking to insure and assignment of insurance.	232,856	241,504
Fox River Camp loan, unsecured, due on demand without interest.	280,319	380,000
RBC term loan repayable in bi-weekly payments of \$529 including interest at 7.24% per annum, maturity date of November 19, 2022, secured by certain equipment with a net book value of \$64,575.	54,705	-
	1,464,001	1,602,030
Less: current portion	100,880	473,055
	1,363,121	1,128,975

War Lake First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

12. Long-term debt *(Continued from previous page)*

Principal repayments on long-term debt in each of the next five years, assuming long-term debt subject to refinancing is renewed, are estimated as follows:

2019	100,880
2020	62,998
2021	64,269
2022	65,787
2023	63,074
Thereafter	1,106,993

13. Capital lease obligation

	2018	2017
Obligation under capital lease repayable in monthly payments of \$5,400 including interest at 7.50% per annum, due December 26, 2018, with a 2014 John Deere 450J Crawler Dozer having a net book value of \$108,000 pledged as collateral.	47,115	105,963
<u>Less: current portion</u>	<u>47,115</u>	<u>53,774</u>
	-	52,189

Minimum lease payments related to the obligation under capital lease are as follows:

<u>2019</u>	<u>53,999</u>
	53,999
<u>Less: imputed interest</u>	<u>6,884</u>
	6,884
<u>Balance of obligation</u>	<u>47,115</u>
<u>Less: current portion</u>	<u>47,115</u>
	-

War Lake First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

14. Tangible capital assets

	<i>Cost</i>	<i>Additions</i>	<i>Disposals</i>	<i>Accumulated amortization</i>	<i>2018 Net book value</i>
Land	33,000	-	-	-	33,000
Buildings	3,794,031	385,103	-	2,193,322	1,985,812
Infrastructure	6,692,603	-	-	1,482,920	5,209,683
Vehicles	329,350	64,570	-	291,254	102,666
Equipment	1,496,250	22,900	-	939,761	579,389
CMHC Housing	2,462,711	-	-	1,091,600	1,371,111
Assets under construction	385,104	-	385,104	-	-
	15,193,049	472,573	385,104	5,998,857	9,281,661

	<i>Cost</i>	<i>Additions</i>	<i>Disposals</i>	<i>Accumulated amortization</i>	<i>2017 Net book value</i>
Land	33,000	-	-	-	33,000
Buildings	3,559,826	492,512	-	2,023,505	2,028,833
Infrastructure	6,692,604	-	-	1,215,217	5,477,387
Vehicles	329,350	-	-	263,736	65,614
Equipment	1,336,250	160,000	-	807,865	688,385
CMHC housing	2,204,404	-	-	998,553	1,205,851
Assets under construction	385,104	-	-	-	385,104
	14,540,538	652,512	-	5,308,876	9,884,174

Equipment include assets under capital lease with a gross cost of \$120,000 (2017 - \$120,000), and accumulated amortization of \$12,000 (2017 - \$nil).

Amortization expense of \$689,988 (2017 - \$635,814) was recorded in the consolidated statement of operations. Total amortization expense comprises \$151,762 amortization for buildings (2017 - \$149,164), \$267,705 for infrastructure (2017 - \$267,705), \$27,519 for vehicles (2017 - \$33,774), \$131,898 for equipment (2017 - \$115,863), and \$111,104 for CMHC housing (2017 - \$69,308).

15. Prepaid expenses

	<i>2018</i>	<i>2017</i>
Insurance - MPI	17,527	11,438

War Lake First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

16. Accumulated surplus

Accumulated surplus consists of the following:

	2018	2017
Investment in tangible capital assets	7,770,545	8,176,181
Investment in government business partnerships	272,389	148,148
Unrestricted surplus (deficit)	(4,878)	93,094
Equity in Ottawa Trust Fund	73	72
CMHC replacement reserve	111,339	98,156
	8,149,468	8,515,651

17. Indigenous Services Canada funding

	2018	2017
Indigenous Services Canada confirmation balance	3,796,249	1,177,011
Surplus recoveries	(7,788)	(18,919)
2015-2016 tuition adjustment	-	36,599
2017-2018 tuition adjustment	30,384	-
	3,818,845	1,194,691
Indigenous Services Canada per consolidated financial statements	3,818,845	1,194,691

18. Health Canada funding

	2018	2017
Health Canada confirmation balance	625,473	344,954
Health Canada funding per consolidated financial statements	625,473	344,954

19. Economic dependence

War Lake First Nation receives 89% (2017 - 30%) of its revenue from Indigenous Services Canada ("ISC") and Health Canada as a result of Treaties entered into with the Government of Canada. These Treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these Treaties.

War Lake First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

20. Provision for site rehabilitation

The Manitoba Environmental Protection Act sets out the regulatory requirements to properly close and maintain active and inactive lagoon and landfill sites. Under environmental law, there is a requirement for closure and post-closure care of solid waste lagoon and landfill sites including covering and landscaping and ongoing environmental monitoring, site inspection and maintenance.

As directed by PS 3270, a liability must be recognized beginning when the landfill first accepts waste to the date the landfill stops accepting waste. The liability for closure and post-closure care is recognized as the site capacity is used to the extent of the proportion of site capacity used compared to the estimated total expenditure required for closure and post-closure care.

The estimated total expenditure represents the sum of discounted future cash flows associated with closure and post-closure care considering current technology, the length of the post-closure care period and current environmental regulations. Expenditures that relate to an existing condition caused by past operations, and which do not contribute to future asset service potential, are expensed in the current year.

At year-end, the extent to which the First Nation is bound by environmental laws of the Manitoba Environmental Protection Act was not determinable, and therefore, no liability has been recorded in these consolidated financial statements.

21. Contingent liabilities

The First Nation is subject to funding recoveries according to their agreements with federal government agencies. The First Nation has recognized \$7,788 (2017 - \$18,919) in funding recoveries it expects to be recovered by Indigenous Services Canada ("ISC"). The First Nation has not yet determined to what extent any further funding amounts related to the year ended March 31, 2018 might be recovered.

ISC has confirmed that \$171,698 (2003/2004 Social services - \$35,845; and 1996 through 2000 In-home care - \$135,853) might be recovered. No repayment terms have been determined at this time and no accrual has been made.

22. Budget information

The disclosed budget information has been approved by the Chief and Council of the War Lake First Nation.

23. First Nations Financial Transparency and Accountability Act

The First Nation is required by the First Nations Financial Transparency and Accountability Act to post its consolidated financial statements on a website and submit the consolidated financial statements to Indigenous Services Canada by July 29, 2018. As the audit report date is dated after this date, the First Nation is not in compliance with this requirement. The possible effect of this non-compliance has not yet been determined.

24. Comparative figures

Certain comparative figures have been reclassified to conform with current year's presentation.

War Lake First Nation
Schedule 1 - Consolidated Schedule of Expenses by Object
For the year ended March 31, 2018

	2018 Budget	2018	2017
Expenses by object			
Administration	(14,924)	(46,183)	-
Amortization	411,698	689,988	635,814
Audit fees	51,998	98,534	66,467
Bad debts	-	84,030	36,183
Band housing repairs and maintenance	19,675	-	718
Bank charges and interest	3,520	15,773	21,069
Board travel, training and honouraria	15,325	10,676	6,996
Chief and council	143,000	143,000	139,844
Commissions	8,000	13,022	17,484
Community donations	6,000	14,032	-
Community events	127,000	134,696	126,155
Consulting	-	877,362	265,036
Food and beverage	1,000	6,850	-
Fuel	41,199	21,536	51,225
Furniture and equipment	-	4,335	-
Headstone project	25,000	-	268,837
Headstone project	25,000	-	-
Honouraria	-	38,084	30,833
Insurance	120,108	137,717	131,609
Interest on long-term debt	108,852	23,822	17,584
Meeting	6,700	776	431
Miscellaneous	43,000	4,099	39,062
Office equipment lease	7,775	5,814	7,698
Office rent	18,000	18,000	7,500
Office supplies and expenses	252,394	28,840	212,080
Pension	3,000	2,486	2,898
Postage	2,682	-	2,114
Professional fees	82,754	126,282	340,943
Program education	45,639	30,081	66,877
Program expense	384,444	81,548	203,431
Purchases	-	621,829	282,481
Recovery of payables	-	(41,859)	(4,366)
Renovations	19,235	5,249	9,391
Rent	25,566	32,142	29,531
Repairs and maintenance	304,386	83,192	151,116
Residential Rehabilitation Assistance Program	13,522	17,080	13,814
Salaries and benefits	769,217	854,745	772,481
School donation	-	-	8,500
Social assistance	144,133	129,374	107,705
Special projects	52,715	(22,928)	52,650
Supplies	29,734	22,697	22,199
Telephone	43,807	74,340	45,764
Training	26,413	96,232	25,596
Transportation	25,000	15,822	21,025
Travel	206,989	244,481	215,385
Tuition costs	515,251	548,684	531,452
Utilities	42,405	79,725	68,700
Vehicle	89,816	35,160	29,363
	4,247,028	5,361,165	5,081,675

War Lake First Nation
Schedule 2 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	<i>ISC Revenue</i>	<i>Other Revenue</i>	<i>Deferred Revenue</i>	<i>Total Revenue</i>	<i>Total Expenses</i>	<i>Adjustments/ Transfers From (To)</i>	<i>Current Surplus (Deficit)</i>	<i>Prior Year Surplus (Deficit)</i>
Operations								
First Nations Management	207,972	301,165	-	509,137	960,373	(48,119)	(499,355)	(522,197)
Social Services	186,577	-	-	186,577	197,259	-	(10,682)	(11,851)
Economic Development	30,917	-	-	30,917	30,917	-	-	-
Hydro Development - Keeyask Project	-	54,500	-	54,500	55,736	-	(1,236)	(6,858)
Health Services	-	625,473	(262,416)	363,057	362,925	-	132	(5,941)
Operating Programs	621,632	1,025,737	1,843	1,649,212	1,350,891	(44,585)	253,736	599,731
Public Works	71,747	33,930	-	105,677	173,730	59,799	(8,254)	(21,745)
Capital	2,700,000	-	(2,500,000)	200,000	64,166	-	135,834	104,440
War Lake Convenience Store Ltd.	-	598,262	24,248	622,510	810,991	(47,873)	(236,354)	(146,482)
CMHC Housing Operating								
CMHC Housing Operations	-	117,158	-	117,158	197,940	80,778	(4)	-
Trust Fund								
War Lake First Nations Hydro Trust Funds	-	1,129,798	26,439	1,156,237	1,156,237	-	-	-
Total	3,818,845	3,886,023	(2,709,886)	4,994,982	5,361,165	-	(366,183)	(10,903)

War Lake First Nation
First Nations Management
Schedule 3 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	2018 Budget	2018	2017
Revenue			
Indigenous Services Canada			
Band Support - Grant	207,637	207,972	207,637
Other revenue	139,100	301,165	189,382
	346,737	509,137	397,019
Expenses			
Administration	(122,137)	(129,522)	(121,062)
Amortization	411,698	571,989	522,698
Audit fees	33,000	58,283	36,449
Bad debts	-	34,193	827
Bank charges and interest	3,400	379	3,303
Chief and Council	143,000	143,000	139,844
Community events	127,000	134,696	126,155
Insurance	15,364	17,952	21,941
Meeting	-	776	-
Miscellaneous	43,000	4,099	39,062
Office equipment lease	7,775	5,814	7,698
Office rent	12,000	12,000	7,500
Office supplies and expenses	4,300	4,281	4,293
Professional fees	67,600	39,268	50,398
Program education	7,500	6,054	7,460
Program expense	92,290	-	92,290
Recovery of payables	-	(41,859)	(4,366)
Renovations	10,200	-	-
Salaries and benefits	30,980	17,967	26,442
Supplies	7,800	-	2,724
Telephone	23,500	33,262	22,984
Training	10,500	554	9,922
Travel	44,500	43,096	43,097
Utilities	2,500	4,091	2,449
Vehicle	2,600	-	11,293
	978,370	960,373	1,053,401
Deficit before transfers	(631,633)	(451,236)	(656,382)
Transfers between programs	(8,000)	(48,119)	134,185
Deficit	(639,633)	(499,355)	(522,197)

War Lake First Nation
Social Services
Schedule 4 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	2018 Budget	2018	2017
Revenue			
Indigenous Services Canada			
Service Delivery, Fixed funding	43,781	43,781	43,781
Indian Registry, Fixed funding	2,272	2,272	2,283
In Home Care, Set funding	15,208	15,208	15,208
Summer Students, Set funding	233,104	133,104	108,133
Recovery of ISC funding	-	(7,788)	(11,720)
	294,365	186,577	157,685
Expenses			
Bank charges and interest	-	416	443
Office supplies and expenses	1,058	225	-
Professional fees	-	1,679	3,857
Rent	5,250	4,550	5,250
Salaries and benefits	47,943	45,725	46,451
Social assistance	144,133	129,374	107,705
Telephone	1,620	1,882	1,838
Training	6,000	4,200	3,064
Travel	1,561	9,208	928
	207,565	197,259	169,536
Surplus (deficit)	86,800	(10,682)	(11,851)

War Lake First Nation
Economic Development
Schedule 5 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	2018 <i>Budget</i>	2018	2017
Revenue			
Indigenous Services Canada			
Economic development, Set funding	30,917	30,917	30,917
Expenses			
Administration	3,096	3,096	3,096
Salaries and benefits	27,821	27,821	27,821
	30,917	30,917	30,917
Surplus	-	-	-

War Lake First Nation
Hydro Development - Keeyask Project
Schedule 6 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	2018 Budget	2018	2017
Revenue			
Manitoba Hydro	12,900	54,500	-
Expenses			
Office rent	6,000	6,000	-
Office supplies and expenses	-	1,420	-
Salaries and benefits	-	47,542	-
Telephone	300	774	300
Travel	6,600	-	6,558
	12,900	55,736	6,858
Deficit	-	(1,236)	(6,858)

War Lake First Nation
Health Services
Schedule 7 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	2018 Budget	2018	2017
Revenue			
Health Canada			
Health Canada - Flexible funding	586,716	595,323	315,383
Health Canada - Set funding	29,571	30,150	29,571
Deferred revenue - current year	-	(262,416)	-
	616,287	363,057	344,954
Expenses			
Administration	67,740	35,416	39,639
Audit fees	-	6,500	-
Board travel, training and honouraria	6,996	8,166	6,996
Commissions	8,000	4,000	8,000
Honouraria	-	8,917	-
Insurance	1,959	2,143	-
Office supplies and expenses	2,440	2,265	2,440
Professional fees	154	9,411	19,080
Program education	38,139	24,027	59,418
Program expense	215,287	47,409	20,326
Residential Rehabilitation Assistance Program	1,522	4,380	1,522
Salaries and benefits	164,480	143,843	158,906
Special projects	1,465	3,322	1,400
Telephone	3,900	2,883	3,762
Training	2,243	7,474	1,399
Travel	17,842	41,182	21,219
Vehicle	68,040	11,587	6,788
	600,207	362,925	350,895
Surplus (deficit)	16,080	132	(5,941)

War Lake First Nation
Operating Programs
Schedule 8 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	2018 <i>Budget</i>	2018	2017
Revenue			
Indigenous Services Canada			
Basic Needs, Set funding	515,251	-	494,853
Service Delivery, Fixed funding	-	-	15,180
Summer Students, Set funding	18,885	18,885	6,864
BEB, Set funding	13,589	13,663	13,589
BEB Non statutory, Fixed funding	3,982	3,604	3,983
Ancillary service, Fixed funding	7,047	7,047	6,395
Guidance/counselling, Fixed funding	15,649	15,649	15,649
Advice/assistance, Fixed funding	300	300	300
Family Violence, Fixed funding	-	14,000	-
Prior year tuition adjustment	-	-	36,599
Recovery of ISC funding	-	-	(7,199)
Government of Canada	72,568	51,198	55,254
Other revenue	1,506,767	806,272	1,674,802
Direct Services, Set Funding	-	2,850	6,650
Tuition, Set funding	-	545,634	-
Province of Manitoba	146,300	81,896	130,539
Manitoba Hydro	49,120	86,371	325,413
Deferred revenue - prior year	-	1,843	185,855
Deferred revenue - current year	-	-	(1,843)
	2,349,458	1,649,212	2,962,883

Continued on next page

War Lake First Nation
Operating Programs
Schedule 8 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	2018 Budget	2018	2017
<i>(Continued from previous page)</i>	2,349,458	1,649,212	2,962,883
Expenses			
Administration	31,172	38,644	30,342
Bad debts	-	10,644	-
Community donations	6,000	-	8,500
Food and beverage	1,000	6,850	-
Fuel	32,700	21,352	50,632
Headstone project	25,000	-	268,837
Honouraria	8,329	2,510	-
Insurance	31,769	26,025	33,346
Meeting	6,700	-	431
Office supplies and expenses	244,596	10,779	196,493
Pension	3,000	2,486	2,898
Postage	2,682	-	2,114
Professional fees	7,000	18,870	189,219
Program expense	76,867	34,139	90,015
Renovations	9,035	3,164	7,267
Rent	20,316	21,592	18,281
Repairs and maintenance	145,003	61,673	96,041
Salaries and benefits	443,909	405,135	448,287
Special projects	51,250	(26,250)	51,250
Supplies	7,550	5,448	4,992
Telephone	11,514	17,105	8,565
Training	7,670	84,004	10,012
Transportation	25,000	15,822	21,025
Travel	136,486	41,585	32,478
Tuition costs	515,251	548,684	531,452
Utilities	13,200	-	2,963
Vehicle	3,000	630	1,494
	1,865,999	1,350,891	2,106,934
Surplus before transfers	483,459	298,321	855,949
Transfers between programs	3,817	(44,585)	(256,218)
Surplus	487,276	253,736	599,731

War Lake First Nation
Public Works
Schedule 9 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	2018 <i>Budget</i>	2018	2017
Revenue			
Indigenous Services Canada			
Roads and bridges, Fixed funding	4,120	4,580	4,120
Community buildings, Fixed funding	9,530	9,970	9,530
Maintenance management, Fixed funding	2,380	2,567	2,380
Water, Fixed funding	12,045	13,085	12,045
Water Systems, Fixed funding	33,815	41,545	33,815
Other revenue	13,966	33,930	14,481
	75,856	105,677	76,371
Expenses			
Administration	5,205	6,183	5,428
Fuel	8,499	184	593
Insurance	4,838	-	4,595
Office supplies and expenses	-	1,273	-
Repairs and maintenance	30,567	17,422	20,812
Salaries and benefits	54,084	74,180	47,620
Supplies	14,384	17,002	13,980
Telephone	2,973	3,867	3,547
Utilities	25,766	37,676	31,211
Vehicle	16,176	15,943	9,788
	162,492	173,730	137,574
Deficit before transfers	(86,636)	(68,053)	(61,203)
Transfers between programs	-	59,799	39,458
Deficit	(86,636)	(8,254)	(21,745)

War Lake First Nation
Capital
Schedule 10 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	2018 <i>Budget</i>	2018	2017
Revenue			
Indigenous Services Canada			
Planning Design and Construction, Fixed funding	111,474	-	143,700
Major Renovations, Fixed funding	-	36,591	-
Other Projections, Fixed funding	-	10,084	-
Equipment - Fixed funding	-	153,325	-
Program Management, Flexible funding	-	2,500,000	-
Deferred revenue - current year	-	(2,500,000)	-
	111,474	200,000	143,700
Expenses			
Band housing repairs and maintenance	19,675	-	718
Insurance	32,475	49,856	32,475
Interest on long-term debt	-	7,310	2,162
New house construction	-	-	800
Repairs and maintenance	91,550	-	3,057
Salaries and benefits	-	-	48
Vehicle	-	7,000	-
	143,700	64,166	39,260
Surplus	(32,226)	135,834	104,440

War Lake First Nation
CMHC Housing Operations
Schedule 11 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	2018 Budget	2018	2017
Revenue			
Rental income	76,080	31,523	53,518
Canada Mortgage and Housing Corporation	85,984	85,635	79,486
	162,064	117,158	133,004
Expenses			
Amortization	-	93,049	85,910
Audit fees	18,998	11,550	7,500
Insurance	33,703	35,052	32,125
Interest on long-term debt	108,852	16,512	15,421
Professional fees	8,000	25,325	31,478
Repairs and maintenance	37,266	3,752	30,853
Residential Rehabilitation Assistance Program	12,000	12,700	12,292
Utilities	939	-	-
Bank charges and interest	120	-	-
	219,878	197,940	215,579
Deficit before transfers	(57,814)	(80,782)	(82,575)
Transfers between programs	8,000	80,778	82,575
Surplus (deficit)	(49,814)	(4)	-

War Lake First Nation
War Lake First Nations Hydro Trust Funds
Schedule 12 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	2018 <i>Budget</i>	2018	2017
Revenue			
Other			
Contribution from Joint Venture Profits, Schedule	-	877,362	-
War Lake First Nation Hydro	-	252,436	185,060
War Lake First Nation Hydro	-	-	274,131
Deferred revenue - prior year	-	26,439	25,182
Deferred revenue - current year	-	-	(26,439)
		1,156,237	457,934
Expenses			
Audit fees	-	5,000	5,000
Bad debts	-	31,668	-
Bank charges and interest	-	1,567	1,956
Consulting	-	877,362	265,036
Furniture and equipment	-	4,335	-
Honouraria	-	29,167	30,833
Office supplies and expenses	-	2,700	4,294
Rent	-	6,000	6,000
Salaries and benefits	-	49,500	6,081
Telephone	-	11,262	1,761
Travel	-	109,410	109,904
Utilities	-	28,266	27,069
		1,156,237	457,934
Surplus			
	-	-	-

War Lake First Nation
War Lake Convenience Store Ltd.
Schedule 13 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	2018 <i>Budget</i>	2018	2017
Revenue			
Store revenue			
Net sales	-	507,808	309,326
VLT revenue	-	90,454	94,838
ATM fees	-	-	3,965
Deferred revenue - prior year	-	41,824	-
Deferred revenue - current year	-	(17,576)	(41,824)
	-	622,510	366,305
Expenses			
Amortization	-	24,950	27,206
Audit fees	-	17,201	17,522
Bad debts	-	7,525	35,356
Bank charges and interest	-	13,411	15,367
Commissions	-	9,022	9,484
Community donations	-	14,032	-
Insurance	-	6,689	7,127
Office supplies and expenses	-	5,898	4,561
Professional fees	-	31,729	46,910
Purchases	-	621,829	282,481
Renovations	-	2,085	2,124
Repairs and maintenance	-	345	352
Salaries and benefits	-	43,031	53,382
Supplies	-	247	503
Telephone	-	3,305	3,006
Training	-	-	1,199
Travel	-	-	1,199
Utilities	-	9,692	5,008
	-	810,991	512,787
Deficit before transfers	-	(188,481)	(146,482)
Transfers between programs	-	(47,873)	-
Deficit	-	(236,354)	(146,482)