

**Fox Lake Cree Nation**  
**Consolidated Financial Statements**  
*March 31, 2018*

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## Management's Responsibility

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To the Members of Fox Lake Cree Nation:

The accompanying consolidated financial statements of Fox Lake Cree Nation (the "First Nation") are the responsibility of management and have been approved by the Chief and Council.

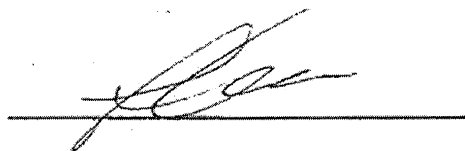
Management is responsible for the preparation and fair presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting policies and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Fox Lake Cree Nation Chief and Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Chief and Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Chief and Council is also responsible for recommending the appointment of the First Nation's external auditors.

MNP LLP is appointed by the Chief and Council, on behalf of the Members, to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Chief and Council and management to discuss their audit findings.

May 6, 2019



Band Administrator

## Independent Auditors' Report

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To the Chief and Council and Members of Fox Lake Cree Nation:

We have audited the accompanying consolidated financial statements of Fox Lake Cree Nation, which comprise the consolidated statement of financial position as at March 31, 2018, and the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### *Management's Responsibility for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditors' Responsibility*

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

### *Basis for Qualified Opinion*

Fox Lake Cree Nation's consolidated statement of operations and accumulated surplus and consolidated statement of changes in net financial assets do not present a comparison of the results for the accounting period with those originally planned which constitutes a departure from Canadian public sector accounting standards.

### *Qualified Opinion*

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, the consolidated financial statements present fairly, in all material respects, the financial position of Fox Lake Cree Nation as at March 31, 2018 and the results of its operations, changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Winnipeg, Manitoba

May 6, 2019

*MNP LLP*

Chartered Professional Accountants

**Fox Lake Cree Nation**  
**Consolidated Statement of Financial Position**  
*As at March 31, 2018*

	2018	2017
<b>Financial assets</b>		
Cash resources	6,792,838	6,082,898
Accounts receivable (Note 4)	15,948,329	16,114,638
Inventory for resale	51,586	29,090
Portfolio investments (Note 5)	39,796,090	29,427,386
Investment in First Nation partnerships (Note 6)	-	342,629
Restricted cash (Note 7)	159,017	1,263,453
	<b>62,747,860</b>	<b>53,260,094</b>
<b>Liabilities</b>		
Accounts payable and accruals (Note 8)	2,803,990	2,392,106
Deferred revenue (Note 9)	15,026,664	16,148,380
Long-term debt (Note 10)	39,965,282	29,967,752
	<b>57,795,936</b>	<b>48,508,238</b>
<b>Net financial assets</b>	<b>4,951,924</b>	<b>4,751,856</b>
<b>Contingencies (Note 11)</b>		
<b>Subsequent events (Note 12)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Schedule 1)	28,420,357	29,049,228
Prepaid expenses	68,302	14,018
	<b>28,488,659</b>	<b>29,063,246</b>
<b>Accumulated surplus (Note 13)</b>	<b>33,440,583</b>	<b>33,815,102</b>

Approved on behalf of the Chief and Council

*Walter J. Spence*

Chief

*Stephen Landman*

Councillor

*W. Henderson*

Councillor

**Fox Lake Cree Nation**  
**Consolidated Statement of Operations and Accumulated Surplus**  
*For the year ended March 31, 2018*

	<i>Schedules</i>	<b>2018</b>	<b>2017</b>
<b>Revenue</b>			
DBA Sodexo Canada Ltd.		5,816,611	5,194,292
Other revenue		3,407,519	3,651,222
Manitoba Hydro		2,414,213	5,578,350
Indigenous Services Canada (Note 14)		1,602,854	2,685,834
First Nations and Inuit Health (FNIH) (Note 15)		1,188,141	782,295
Manitoba Lotteries Corporation		1,053,589	1,018,823
Canada Mortgage and Housing Corporation		91,366	91,309
Portfolio investment income		41,028	63,004
Deferred revenue from prior year (Note 9)		16,148,380	20,678,960
Deferred revenue to subsequent year (Note 9)		(15,026,664)	(16,148,380)
		<b>16,737,037</b>	<b>23,595,709</b>
<b>Segment expenses</b>			
Band Housing	4	803,012	716,965
Business Enterprises	5	5,069,794	4,757,129
CMHC Housing Operations	6	136,339	138,374
Economic Development	7	20,880	52,556
Education	8	413,538	849,345
First Nation Management	9	3,460,556	3,103,565
Gaming Centre	10	1,004,710	789,662
Health	11	1,083,516	784,279
Implementation & Future Development Office	12	2,794,841	1,989,597
Nikanihk Itapowin (Future Vision) Trust	13	310,271	324,048
Operating Programs	14	321,060	623,073
Public Works	15	1,435,066	1,139,008
Social Services	16	257,973	368,255
<b>Total segment expenses (Schedule 2)</b>		<b>17,111,556</b>	<b>15,635,856</b>
<b>Surplus (deficit)</b>		<b>(374,519)</b>	<b>7,959,853</b>
<b>Accumulated surplus, beginning of year</b>		<b>33,815,102</b>	<b>25,855,249</b>
<b>Accumulated surplus, end of year</b>		<b>33,440,583</b>	<b>33,815,102</b>

The accompanying notes are an integral part of these consolidated financial statements

**Fox Lake Cree Nation**  
**Consolidated Statement of Change in Net Financial Assets**  
*For the year ended March 31, 2018*

	<b>2018</b>	<b>2017</b>
<b>Annual surplus (deficit)</b>	<b>(374,519)</b>	7,959,853
Purchases of tangible capital assets	<b>(1,954,531)</b>	(6,409,263)
Amortization of tangible capital assets	<b>2,583,402</b>	2,138,312
Proceeds of disposal of tangible capital assets	-	132,400
Gain on disposal of tangible capital assets	-	(23,083)
Change in prepaid expenses	<b>(54,284)</b>	(1,442)
	<b>574,587</b>	(4,163,076)
<b>Change in net financial assets</b>	<b>200,068</b>	3,796,777
<b>Net financial assets, beginning of year</b>	<b>4,751,856</b>	955,079
<b>Net financial assets, end of year</b>	<b>4,951,924</b>	4,751,856

*The accompanying notes are an integral part of these consolidated financial statements*

**Fox Lake Cree Nation**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2018*

	2018	2017
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Surplus (deficit)	(374,519)	7,959,853
Amortization	2,583,402	2,138,312
Interest accrued on long term debt	55,674	77,693
Loss on investment in Fox and York Keeyask Joint Venture	3,808	42,592
Gain on disposal of tangible capital assets	-	(23,083)
Impairment in Fox and York Keeyask Joint Venture investment	377,189	-
	2,645,554	10,195,367
Changes in working capital accounts		
Accounts receivable	166,309	(2,343,929)
Inventory	(22,496)	18,591
Due from related parties	-	(141,829)
Prepaid expenses	(54,284)	(1,442)
Accounts payable and accruals	411,884	870,734
Deferred revenue	(1,121,716)	(4,530,580)
	2,025,251	4,066,912
<b>Financing activities</b>		
Repayment of long-term debt	(71,421)	(72,555)
<b>Capital activities</b>		
Purchases of tangible capital assets	(1,954,531)	(6,409,263)
Proceeds of disposal of tangible capital assets	-	132,400
	(1,954,531)	(6,276,863)
<b>Investing activities</b>		
Change in investments	(38,368)	-
Change in portfolio investment	(355,427)	(34,769)
Restricted cash	1,104,436	2,667,259
	710,641	2,632,490
<b>Increase in cash resources</b>	709,940	349,984
<b>Cash resources, beginning of year</b>	6,082,898	5,732,914
<b>Cash resources, end of year</b>	6,792,838	6,082,898

The accompanying notes are an integral part of these consolidated financial statements



**1. Operations**

The Fox Lake Cree Nation (the "First Nation") is located in the Province of Manitoba, and provides various services to its Members. Fox Lake Cree Nation includes the First Nation government and all related entities that are accountable to the First Nation and are either owned or controlled by the First Nation.

**2. Change on accounting policy**

Effective April 1, 2017, the First Nation adopted the recommendations relating to the following Sections, as set out in the CPA Canada Public Sector Accounting Handbook:

- PS 2200 Related Party Disclosures
- PS 3420 Inter-entity Transactions
- PS 3210 Assets
- PS 3320 Contingent Assets
- PS 3380 Contractual Rights

Pursuant to the recommendations, the changes were applied prospectively, and prior periods have not been restated. There was no material impact on the consolidated financial statements of adopting the new Sections.

**3. Significant accounting policies**

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

***Reporting entity***

The Fox Lake Cree Nation reporting entity includes the First Nation government and all related enterprises that are accountable to the First Nation and are either owned or controlled by the First Nation. The financial statements consolidate the financial activities of all entities and departments comprising the First Nation reporting entity. Trusts administered on behalf of third parties by Fox Lake Cree Nation are excluded from the First Nation reporting entity.

The First Nation has consolidated the assets, liabilities, revenue and expenses of the following entities:

- |                              |   |
|------------------------------|---|
| • Fox Lake Ventures Ltd.     | • Makeso Land Corporation                 |
| • Fox Lake Construction Ltd. | • Fox Rentals Ltd.                        |
| • Fox Lake Land Corporation  | • FLCN Keeyask Investment Inc.            |
| • Fox Lake Ventures LP       | • Makeso Land LP                          |
| • Fox Lake Construction LP   | • Fox Rentals LP                          |
| • Fox Lake Land LP           | • Nikanihk Itapowin (Future Vision) Trust |

All inter-entity balances have been eliminated on consolidation.

Fox Lake Cree Nation partnerships, owned or controlled by the First Nation's Council but not dependent on the First Nation for their continuing operations, are included in the consolidated financial statements. Fox and York Keeyask Joint Venture is accounted for under the modified equity method. The First Nation's investment is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received.

Portfolio investment which are owned by Fox Lake Cree Nation but not controlled or influenced by the First Nation are accounted for using the cost method. Any impairment in these investments which is other than temporary is charged against the amount the investment is reported. The First Nation has portfolio investment in Keeyask Hydro Power Limited Partnership.

***Basis of presentation***

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

**3. Significant accounting policies** *(Continued from previous page)*

***Cash resources***

Cash resources include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

***Investments in First Nation partnerships***

The First Nation follows the modified equity method to account for its investment in Fox and York Keeyask Joint Venture. The investment is stated at cost plus (less) the First Nation's share of earnings (losses) since acquisition plus (less) capital and operating transfers to (from) the business enterprises. The consolidated statement of operations includes the partnerships annual surplus (deficit) for the year ended March 31, 2018.

***Investments***

Marketable securities and investments are recorded at the lower of cost and market.

***Funds held in Trust***

Funds held in trust on behalf of First Nation members by the Government of Canada in the Ottawa Trust Fund are reported on the consolidated statement of financial position with an offsetting amount in accumulated surplus. Trust moneys consist of:

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other First Nation tangible capital assets; and
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

***Net debt***

The First Nation's consolidated financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt of the First Nation is determined by its financial assets less its liabilities. Net debt is comprised of two components, non-financial assets and accumulated surplus.

***Asset classification***

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

***Inventory***

Inventory is valued at the lower of cost and net realizable value. Cost is determined by the weighted average method. Net realizable value is the estimated selling price in the ordinary course of business, less estimated selling costs.

**3. Significant accounting policies** *(Continued from previous page)*

***Tangible capital assets***

Tangible capital assets are initially recorded at cost based on historical cost accounting records.

***Amortization***

Tangible capital assets are amortized annually using the straight line method at the following rates which are intended to amortize the cost of the assets over their estimated useful lives. Assets under construction are not amortized until the assets are put into use.

	<b>Rate</b>
Buildings	5 %
CMHC Housing	5 %
Computer	25 %
Equipment	10 %
Vehicles	20 %

***Construction in progress***

Construction in progress represents the total cost of assets being constructed that are not available for use. When the construction phase has been completed and the assets are available for use they are recorded as tangible capital assets.

***Long-lived assets***

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The First Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying value of an asset, or group of assets, exceeds the value of future economic benefits associated with the asset. Impairment is measured as the amount by which the assets' carrying value exceeds the residual value of the assets' service potential to the First Nation. Any impairment is included in operations for the year.

***Revenue recognition***

Government transfer revenue, including, but not limited to, Indigenous Services Canada, First Nations and Inuit Health and Canada Mortgage and Housing Corporation funding, is recognized as the funding becomes receivable under the terms of applicable funding agreements. Funding received under the funding arrangements that relate to a subsequent fiscal period is reflected as deferred revenue on the consolidated statement of financial position in the year of receipt, and is matched with related department expenses in the year of their occurrence. Funding that is restricted for particular purposes is deferred and recognized when the eligible expenses have been incurred.

The First Nation recognizes VLT revenue as the net win from gaming activities (the difference between gaming wins and gaming losses), consisting of slot machines, on a daily basis. Gaming revenue is net of commissions paid to Manitoba Liquor and Lotteries Corporation. Management believes that it is appropriate to present these commissions net of gaming revenue as these amounts are fixed as per their agreement with Manitoba Liquor and Lotteries Corporation.

Rent and resident fees is recorded in the year it is earned. At the end of each year, management evaluates the extent of the collectability of its rent revenue and records a bad debt expense and an allowance for doubtful accounts for amounts designated as unlikely to be collected.

Investment and interest revenue is recognized on an accrual basis in the year that it is earned.

All other types of revenue are recognized by the First Nation when the services are provided or the goods are shipped and collectability is reasonably assured.

***Employee future benefits***

The First Nation's employee future benefit programs consist of defined contribution pension plans. The First Nation's contributions to the defined contribution plans are expensed as incurred.

**3. Significant accounting policies** *(Continued from previous page)*

***Financial Instruments***

Financial instruments include cash resources, accounts receivable, restricted cash, investments in First Nation partnerships, accounts payable and accruals, and long-term debt. Unless otherwise stated, it is management's opinion that the First Nation is not exposed to significant interest, currency, or credit risks arising from these financial instruments. Unless otherwise stated, the book value of the First Nation's financial assets and liabilities approximates their fair value due to the short-term maturities of the instruments. The fair value of the First Nation's long-term debt is approximated by its carrying value as the terms and conditions of similar instruments are not materially different from those associated with the First Nation's long-term debt.

***Measurement uncertainty***

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of tangible capital assets. Provisions are made for slow moving and obsolete inventory. Deferred revenue is recorded based on management's analysis of the extent to which eligibility requirements have been met on government transfer revenue.

These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in the consolidated statement of operations in the year in which they become known.

***Liability for contaminated sites***

A liability for remediation of contaminated sites is recognized at the best estimate of the amount required to remediate the contaminated sites when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2018.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The First Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

**3. Significant accounting policies** *(Continued from previous page)*

**Segments**

The First Nation conducts its business through fourteen reportable segments as identified below. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions and to assess operational performance. For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. These segments are differentiated by the major activities or services they provide. The First Nation's segments are as follows:

*Band Housing* - includes the management and maintenance of house for community members.

*Business Enterprises* - reports on the activities of the businesses that operate both within the community and externally.

*Capital* - includes the operations and maintenance of all reserve housing.

*CMHC Housing Operations* - activities include the management and maintenance of CMHC houses for community members.

*Economic Development* - includes the activities of the First Nation's economic development initiatives.

*Education* - activities include overseeing many aspects of educational opportunities for its members at all levels of learning both within the community and externally.

*First Nation Management* - activities include the governance function relating to decisions that define expectations, grant power or verify performance consisting of decision-making and leadership processes.

*Gaming Centre* - activities include providing a form of gaming entertainment for community members which generate revenue for discretionary needs of community members.

*Health* - activities include delivering health services to the First Nation.

*Implementation & Future Development Office* - focus is to train band members in trades which will enable them to work within the hydroelectric development plants and upon completion will have the skills to continue to work outside the hydroelectric plant.

*Nikanihk Itapowin Trust* - is the result of negotiations in 2004 with Manitoba Hydro and the Province of Manitoba on past grievances. These funds are deemed by the Fox Lake Cree Nation Chief and Council to be used for assisting in the development of current and future generations of the Fox Lake Cree Nation membership.

*Operating Programs* - reports on other operations of the First Nation.

*Public Works* - activities include the development and maintenance of the community's infrastructure, buildings, roads, bridges and related equipment and the provision of other more specialized community services.

*Social Services* - activities include satisfying the economic, social or health related needs of members of the community who require assistance.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 3 the *Significant accounting policies*.

**Fox Lake Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2018*

**3. Significant accounting policies** *(Continued from previous page)*

**Recent accounting pronouncements**

**Financial instruments**

In June 2011, the Public Sector Accounting Board ("PSAB") issued PS 3450 *Financial Instruments* to establish standards for recognition, measurement, presentation and disclosure of financial assets, financial liabilities and non-financial derivatives. As a result of issuance of PS 3450, there have been numerous consequential amendments made to other Sections. PS 3450 is effective for fiscal years beginning on or after April 1, 2021. Earlier adoption is permitted.

PS 3450 is applied prospectively in the fiscal year of initial adoption; therefore, financial statements of prior periods, including comparative information, are not restated. The First Nation does not expect the adoption of these new standards to have a material impact on its consolidated financial statements.

**4. Accounts receivable**

	2018	2017
Manitoba Hydro	11,990,129	11,874,204
Other accounts receivable	1,472,201	3,275,927
DBA Sodexo Canada Ltd.	1,229,952	278,571
Indigenous Services Canada	1,113,063	572,854
GST receivables	343,126	219,335
Employee and member advances	179,633	140,098
Canada Mortgage and Housing Corporation	7,665	7,609
	16,335,769	16,368,598
Less allowance for doubtful accounts	387,440	253,960
	15,948,329	16,114,638

**5. Portfolio investments**

	2018	2017
<b>Keeyask Hydro Power Limited Partnership - 5%</b>		
Cost	34,679,167	25,940,834
Deferred interest charges	2,833,011	1,558,067
	37,512,178	27,498,901
<b>Guaranteed Investment Certificate</b>		
Matures April 7, 2018, interest bearing at 0.20%	115,997	-
Matures September 20, 2018, interest bearing at 0.50%	180,000	180,000
	295,997	180,000
<b>Mutual fund investment, cost</b>		
Sun Life Financial	186,168	186,168
CI Private Managed Assets	1,801,747	1,562,317
	1,987,915	1,748,485
	39,796,090	29,427,386

**Fox Lake Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2018*

**5. Portfolio investments** (Continued from previous page)

*Keeyask Hydro Power Limited Partnership*

The First Nation owned 350 Class K Units and 150 Class E units in the Keeyask Hydropower Limited Partnership ("KHLP") for a total of \$34,679,167 (March 31, 2017 - \$25,940,834). Deferred interest charges of \$2,833,011 as at March 31, 2018 (March 31, 2017 - \$1,558,067) represent the accrued interest on the loan with Manitoba Hydro related to the First Nation's investment in KHLP. These interest charges will continue to be carried at cost and expensed against related partnership income.

**6. Investments in First Nation Partnerships**

Fox Lake Cree Nation and York Factory First Nation agreed to create a business partnership, to be called the Fox and York Keeyask Joint Venture. The joint venture deals with the employment retention and support services.

	<i>Investment cost</i>	<i>Cumulative share of loss</i>	<i>Advances</i>	<i>Impairment</i>	<i>2018 Total investment</i>
<b>Joint Venture:</b>					
Fox and York Keeyask Joint Venture					
- 50%, equity method	1	(28,491)	405,679	(377,189)	-

	<i>Investment cost</i>	<i>Cumulative share of loss</i>	<i>Advances</i>	<i>Impairment</i>	<i>2017 Total investment</i>
<b>Joint Venture:</b>					
Fox and York Keeyask Joint Venture					
- 50%, equity method	1	(24,683)	367,311	-	342,629

Summary financial information for the Joint Venture, for their respective year-end is as follows:

	<i>Fox and York Keeyask Joint Venture As at March 31, 2018</i>
<b>Assets</b>	
Cash	239,556
Accounts receivable	169,404
Property and equipment	1,870
<b>Total assets</b>	<b>410,830</b>
<b>Liabilities</b>	
Accounts payable and accruals	62,131
Due to Fox Lake Ventures LP	405,679
<b>Total liabilities</b>	<b>467,810</b>
<b>Joint Ventures' account</b>	<b>(56,980)</b>
<b>Total revenue</b>	<b>467,790</b>
<b>Total expenses</b>	<b>475,406</b>
<b>Deficit</b>	<b>(7,616)</b>

**Fox Lake Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2018*

**7. Restricted cash**

	<b>2018</b>	<b>2017</b>
Guaranteed Investment Certificate	-	115,768
Ottawa Trust Fund	<b>14,326</b>	14,016
Trust	<b>25,812</b>	61,826
CMHC replacement reserve	<b>118,879</b>	66,943
Cash on deposit	-	1,004,900
	<b>159,017</b>	1,263,453

*Cash on deposit and GIC* are restricted only to be used for Keeyask Adverse Effects Agreement.

*Ottawa Trust Fund*

The Ottawa Trust Fund arises from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is similarly governed by Sections 63 to 69 of the Indian Act. Revenue from the Ottawa Trust Fund is recognized in the year in which it is earned, when it is measurable and when collection is reasonably assured. Capital and Revenue trust monies are transferred to the First Nation on the authorization of the Minister of Indigenous and Northern Affairs Canada, with consent of the First Nation's Chief and Council.

Capital trust	\$1,635 (2017 - \$1,635); interest revenue \$0 (2017 - \$0)
Revenue trust	\$12,691 (2017 - \$12,381); interest revenue \$310 (2017 - \$263)

*CMHC replacement reserve*

As required as part of the First Nation's Canada Mortgage and Housing Corporation ("CMHC") Housing program, a separate bank account has been established for replacement of capital equipment and for major repairs to the houses. Under the terms of the agreements with CMHC, the replacement reserve must either be held in a separate bank account or invested in accounts or instruments secured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. At March 31, 2018, the replacement reserve bank account was underfunded by \$113,433 (2017 - \$150,969).

*CMHC operating surplus reserve*

Under the terms of the agreements with CMHC, excess federal assistance payments received may be retained in an operating surplus reserve. The reserve is to be comprised of monies deposited in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. The funds in this account may only be used to meet future subsidy requirements of income-tested occupants. The reserve has not been funded in a separate interest bearing account at March 31, 2018 (2017 - not funded).

**8. Accounts payable and accruals**

	<b>2018</b>	<b>2017</b>
Trade payables and accruals	<b>1,724,402</b>	1,337,731
Payroll	<b>199,105</b>	104,711
Taxes payable	<b>657,122</b>	717,325
Indigenous Services Canada	<b>223,361</b>	232,339
	<b>2,803,990</b>	2,392,106



**Fox Lake Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2018*

**9. Deferred revenue**

	<b>2018</b>	<b>2017</b>
<b>Manitoba Hydro</b>		
Nikanihk Itapowin (Future Vision) Trust	<b>14,709,681</b>	14,712,299
Keeyask Adverse Effects Agreement	-	1,006,840
Band Centre complex	-	268,243
	<b>14,709,681</b>	15,987,382
<b>Indigenous Services Canada</b>		
Band office building	-	117,000
Elementary / secondary	-	43,998
	-	160,998
<b>Health Canada</b>		
Jordan's Principle	<b>316,983</b>	-
	<b>15,026,664</b>	16,148,380

**10. Long-term debt**

	<b>2018</b>	<b>2017</b>
Keeyask/Conawapa/SCHIP/HGD Claims	<b>503,061</b>	477,514
Rental advance	<b>100,000</b>	100,000
Training Plan (2002)	<b>906,567</b>	876,440
Phase 2: CMHC mortgage repayable in monthly payments of \$1,429 (2017 - \$1,372) including interest at 2.39% (2017 - 1.53%), maturity date of October 1, 2027 with a renewal date of February 1, 2023, secured by a Ministerial guarantee and assignment of fire insurance for a four-unit rental housing project.	<b>146,759</b>	160,829
Phase 3: CMHC mortgage repayable in monthly payments of \$938 including interest at 2.01%, maturity date of June 1, 2028 with a renewal date of October 1, 2019, secured by a Ministerial guarantee and assignment of fire insurance for a two-unit rental housing project.	<b>104,275</b>	113,351
Phase 5: CMHC mortgage repayable in monthly payments of \$1,696 (2017 - \$1,606) including interest at 2.39% (2017 - 1.62%), maturity date of March 1, 2033 with a renewal date March 1, 2023, secured by a Ministerial guarantee and assignment of fire insurance for a six-unit rental housing project.	<b>256,597</b>	271,593
Phase 6: CMHC mortgage repayable in monthly payments of \$4,101 including interest at 1.77%, maturity date of November 1, 2029 with a renewal date of November 1, 2019, secured by a Ministerial guarantee and assignment of fire insurance for a five-unit rental housing project.	<b>885,845</b>	919,124

**Fox Lake Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2018*

**10. Long-term debt** *(Continued from previous page)*

	2018	2017
Manitoba Hydro, loan to be repaid from a percentage of Fox Lake Keeyask Investment Inc. (FLKII)'s share of income from Keeyask Hydro Power Limited Partnership (KHLP). Interest on this loan accrues at 3.25% (2.53% at March 31, 2017), compounded monthly, secured by FLKII's units in KHLP and all distributions on those units. The total balance of this loan includes accrued interest payable of \$2,833,011 (2017 - \$1,558,067).	<b>37,062,178</b>	27,048,901
	<b>39,965,282</b>	29,967,752

Principal repayments on long-term debt in each of the next five years, assuming long-term debt subject to refinancing is renewed, are estimated as follows:

2019	71,233
2020	72,705
2021	74,207
2022	75,742
2023	77,308

*Keeyask/Conawapa/SCHIP/HGD Claims*

Amount owing to Manitoba Hydro as a result of a review of reimbursement payments made to the Office by Manitoba Hydro during the period April 2007 through to March 2010 inclusive, in four programs, known as the Keeyask Project planning process, Conawapa Project planning process, Harmonized Gillam Development and the Social Cultural Health Impact Study (SCHIP).

Three hundred and eighty-two thousand, six hundred and ten dollars is to be paid to Manitoba Hydro on or before January 1, 2030 with interest at the rate of 5.35% compounded annually beginning on January 1, 2013. To the extent that the Department may be in default, Manitoba Hydro shall be entitled to off-set any monies owing to the First Nation on account of adverse effects payments or on account of revenues, from either the Keeyask Project or the Conawapa Project against the amounts owing.

*Rental advance*

Rental advance is repayable 30 days after the completion of the Keeyask project future development (Final Closing Date). This advance is non-interest bearing until the Final Closing Date. However, in lieu of paying the outstanding amount on that date, the Department may elect at the Final Closing Date to repay the entire outstanding amount or any unpaid balance not paid on the 30th day after the Final Closing Date may be repaid over a ten year period with the ten year bond rate or, alternatively, over a 20 year period with the 20 year bond rate. The interest shall accrue, calculated and compounded annually, at the applicable rates commencing on the 30th day after the Final Closing Date. The rental advance is unsecured.

*Training Plan (2002)*

Manitoba Hydro advanced a repayable financial contribution in the amount of \$518,000 to fund the First Nation's member training plan for 2002-2003. The Department and Manitoba Hydro agree that the contribution plus interest thereon calculated at a rate per annum equal to the prime rate of interest established from time to time by the Royal Bank of Canada, and will be repaid and constitute a charge against the net income received or to be received by the First Nation from its equity interest in the Keeyask Project. The training plan is unsecured.

Manitoba Hydro at its option may demand repayment of the monies contributed by Manitoba Hydro pursuant to the agreement together with all interest earned thereon; deduct and set off the amount contributed together with all interest earned thereon, from and against any other obligation or liability of Manitoba Hydro to Fox Lake; or release its right to repayment of the contribution and apply the amount thereof towards any future programs of benefit to the First Nation, which Manitoba Hydro may, in its sole discretion, put in place.

Prime rate as at March 31, 2018 was 3.45 % (2017 - 2.70%).

**Fox Lake Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2018*

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**11. Contingencies**

The First Nation is subject to funding recoveries according to their agreements with federal government agencies. It has not yet been determined to what extent any funding amounts related to the year ended March 31, 2018 might be recovered.

The First Nation is involved in a dispute over the dismissal of two former employees. The effects of any contingent claims relating to the dispute are not determinable at the date of this report, and therefore no accrual has been made.

**12. Subsequent event**

In October 2018, a subsidiary of the First Nation acquired one building in Winnipeg. The purchase price was \$1,500,000, of which \$525,000 was paid by the subsidiary and the remainder was financed by \$975,000 mortgage bearing interest 4.5% and maturity date October 1, 2023.

**13. Accumulated surplus**

Accumulated surplus is comprised of the following:

	<b>2018</b>	2017
Equity in Ottawa Trust Funds	<b>14,326</b>	14,016
Investment in tangible capital assets	<b>27,026,881</b>	27,584,331
CMHC replacement reserve	<b>232,312</b>	217,912
CMHC operating surplus reserve	<b>12,052</b>	12,052
Investment in First Nation Partnership	<b>450,000</b>	792,629
Unrestricted accumulated surplus	<b>5,705,012</b>	5,194,162
	<b>33,440,583</b>	33,815,102

**14. Reconciliation of funding from Indigenous Services Canada**

The Indigenous Services Canada ("ISC") revenue of \$1,602,854 (2017 – \$2,685,834) on the consolidated statement of operations and accumulated surplus agrees to the ISC confirmation.

**15. First Nations and Inuit Health Funding**

The First Nations and Inuit Health revenues of \$1,188,141 (2017 – \$782,295) on the consolidated statement of operations and accumulated surplus agrees to the First Nations and Inuit Health confirmation.

**16. Joint Ventures**

The First Nation has the following Joint Ventures ("JV"):

- Fox Lake Ventures Limited Partnership (51% ownership) entered a joint venture with Sodexo Canada Ltd. (49% ownership) which is called Fox and Sodexo Keewatinoow Joint Venture that was formed to provide food service, housekeeping, janitorial, security to the Keewatinoow Camp. The profit sharing portion of the fee for the management services was 51% gross profit (after it retained a 2.5% commission of gross revenue).
- The First Nation (33% ownership) entered a joint venture with Sodexo Canada (33% ownership) and York Factory First Nation (33% ownership) which is called FLCN/YFFN/Sodexo Joint Venture that was formed to provide catering and security in Keeyask Camp. The profit sharing portion of the fee for the management services was 33% gross profit (after it retained a 1.5% commission of gross revenue).
- The First Nation (50% ownership) entered a joint venture with Sodexo Canada (50% ownership) which is called FLCN/Sodexo Joint Venture that was formed to provide catering and janitorial housekeeping services in Kettle Camp. The profit sharing portion of the fee for the management services was 50% gross profit (after it retained a 2% commission of gross revenue).
- Fox Lake Ventures Limited Partnership (51% ownership) entered a joint venture with Newton Mechanical / Electrical Inc. (49% ownership) which is called Fox Lake and Newton Mechanical Joint Venture that was formed to provide mechanical services to Bipole II and Keewatinoow project. The profit sharing portion of the fee for the management services was 51% gross profit (after it retained a 2% commission of gross revenue).

The business ventures are accounted for using the modified equity method.

**17. Economic dependence**

Fox Lake Cree Nation receives a significant portion of its revenue from Indigenous Services Canada ("ISC") and First Nations and Inuit Health as a result of Treaties entered into with the Government of Canada. These Treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these Treaties.

**18. Line of credit**

The First Nation has line of credit available to a maximum of \$50,000 at prime rate plus 3%. At March 31, 2018, there was \$Nil (2017 - \$Nil) outstanding of this loan.

**19. Compliance with laws and regulations**

*First Nations Financial Transparency Act*

The First Nation was required to post its consolidated financial statements on a website and submit the consolidated financial statements to ISC by July 29, 2018. The First Nation was delayed in finalizing these consolidated financial statements due to problems with accounting and computer systems, including software. Since the audit report date is dated after this date, the First Nation has not complied with this requirement. The possible effect of this non-compliance has not yet been determined. The First Nation fully intends to post its consolidated financial statements on a website upon release of these consolidated financial statements.

*The Manitoba Environmental Protection Act*

The Manitoba Environmental Protection Act sets out the regulatory requirements to properly close and maintain active and inactive landfill sites. Under this environmental law, there is a requirement for closure and post-closure care of solid waste sites including covering and landscaping and ongoing environmental monitoring, site inspection and maintenance. As directed by PS 3270, a liability must be recognized beginning when the landfill first accepts waste to the date the landfill stops accepting waste. The liability for closure and post-closure care is recognized as the site capacity is used to the extent of the proportion of site capacity used compared to the estimated total expenditure required for closure and post-closure care.

The estimated total expenditure represents the sum of discounted future cash flows associated with closure and post-closure care considering current technology, the length of the post-closure care period and current environmental regulations. Expenditures that relate to an existing condition caused by past operations, and which do not contribute to future asset service potential, are expensed in the current year.

At year-end, the extent to which the First Nation is bound by environmental laws of The Manitoba Environmental Protection Act was not determinable, and therefore, no liability has been recorded in these financial statements.

**Fox Lake Cree Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**

*For the year ended March 31, 2018*

	<i>Land</i>	<i>Buildings</i>	<i>CMHC Housing</i>	<i>Computer</i>	<i>Equipment</i>	<i>Vehicle</i>	<i>Subtotal</i>
<b>Cost</b>							
Balance, beginning of year	1,248,337	22,428,979	2,489,019	210,886	6,153,751	1,559,971	34,090,943
Acquisition of tangible capital assets	-	-	-	100,478	265,141	610,039	975,658
Disposal of tangible capital assets	-	-	-	-	-	-	-
Transfer	-	8,526,628	-	-	-	-	8,526,628
Balance, end of year	1,248,337	30,955,607	2,489,019	311,364	6,418,892	2,170,010	43,593,229
<b>Accumulated amortization</b>							
Balance, beginning of year	-	7,999,083	436,451	182,621	3,864,103	509,487	12,991,745
Annual amortization	-	1,353,206	124,451	39,736	632,007	434,002	2,583,402
Disposal of tangible capital assets	-	-	-	-	-	-	-
Balance, end of year	-	9,352,289	560,902	222,357	4,496,110	943,489	15,575,147
<b>Net book value of tangible capital assets</b>	<b>1,248,337</b>	<b>21,603,318</b>	<b>1,928,117</b>	<b>89,007</b>	<b>1,922,782</b>	<b>1,226,521</b>	<b>28,018,082</b>
2017 Net book value of tangible capital assets	1,248,337	14,429,896	2,052,568	28,265	2,289,648	1,050,484	21,099,198

**Fox Lake Cree Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2018*

	<i>Subtotal</i>	<i>Assets under construction</i>	<i>2018</i>	<i>2017</i>
<b>Cost</b>				
Balance, beginning of year	34,090,943	7,950,030	42,040,973	35,806,891
Acquisition of tangible capital assets	975,658	978,873	1,954,531	6,409,263
Disposal of tangible capital assets	-	-	-	(175,181)
Transfer	8,526,628	(8,526,628)	-	-
Balance, end of year	43,593,229	402,275	43,995,504	42,040,973
<b>Accumulated amortization</b>				
Balance, beginning of year	12,991,745	-	12,991,745	10,919,297
Annual amortization	2,583,402	-	2,583,402	2,138,312
Disposal of tangible capital assets	-	-	-	(65,864)
Balance, end of year	15,575,147	-	15,575,147	12,991,745
<b>Net book value of tangible capital assets</b>	<b>28,018,082</b>	<b>402,275</b>	<b>28,420,357</b>	<b>29,049,228</b>
2017 Net book value of tangible capital assets	21,099,198	7,950,030	29,049,228	

**Fox Lake Cree Nation**  
**Schedule 2 - Schedule of Consolidated Expenses by Object**  
*For the year ended March 31, 2018*

	<b>2018</b>	<b>2017</b>
<b>Consolidated expenses by object</b>		
Amortization	<b>2,583,402</b>	2,138,312
Bad debts	<b>516,128</b>	84,720
Bank charges and interest	<b>129,339</b>	198,095
Basic needs	<b>116,360</b>	154,474
Churchill project	<b>973,439</b>	-
Community assistance	<b>277,658</b>	329,628
Community development initiatives	<b>40,310</b>	93,151
Consulting	<b>12,538</b>	256,266
Donations	<b>832</b>	250,000
Fuel	<b>274,744</b>	170,461
Honorarium	<b>312,654</b>	246,893
Insurance	<b>221,462</b>	111,409
Management fees	<b>212,828</b>	205,990
Materials	<b>359,535</b>	1,091,934
Office supplies	<b>357,134</b>	179,375
Other expenses	<b>609,639</b>	339,822
Professional fees	<b>618,560</b>	932,292
Property tax	<b>59,819</b>	15,620
Rent	<b>333,357</b>	355,714
Repairs and maintenance	<b>667,002</b>	617,509
Salaries and benefits	<b>6,140,965</b>	5,509,725
Social assistance	<b>54,220</b>	45,438
Supplies	<b>325,907</b>	401,276
Telephone	<b>141,697</b>	80,253
Training	<b>82,245</b>	45,655
Travel	<b>847,546</b>	775,681
Tuition	<b>11,300</b>	261,141
Utilities	<b>459,403</b>	359,841
Workshop/program activities	<b>371,533</b>	385,181
	<b>17,111,556</b>	15,635,856



**Fox Lake Cree Nation**  
**Schedule 3 - Consolidated Schedule of Segment Operations**

*For the year ended March 31, 2018*

	<i>Schedule #</i>	<i>Revenue</i>	<i>Expenses</i>	<i>Transfers From (To)</i>	<i>Current Surplus (Deficit)</i>	<i>Prior Year Surplus (Deficit)</i>
<b>Segments</b>						
Band Housing	4	162,259	803,012	(24,418)	(665,171)	(759,453)
Business Enterprises	5	3,498,732	5,069,794	-	(1,571,062)	1,272,522
CMHC Housing Operations	6	138,481	136,339	24,418	26,560	(73,440)
Economic Development	7	23,200	20,880	-	2,320	5,840
Education	8	402,243	413,538	-	(11,295)	118,754
First Nation Management	9	1,211,828	3,460,556	-	(2,248,728)	(2,207,796)
Gaming Centre	10	1,473,258	1,004,710	-	468,548	898,838
Health	11	871,158	1,083,516	-	(212,358)	8,760
Implementation & Future Development Office	12	2,747,757	2,794,841	-	(47,084)	(176,736)
Nikanihk Itapowin (Future Vision) Trust	13	310,271	310,271	-	-	1
Operating Programs	14	4,753,532	321,060	-	4,432,472	3,758,477
Public Works	15	293,237	1,435,066	-	(1,141,829)	(554,364)
Social Services	16	267,440	257,973	-	9,467	(302,010)
Capital	17	583,641	-	-	583,641	5,770,460
<b>Total</b>		<b>16,737,037</b>	<b>17,111,556</b>	<b>-</b>	<b>(374,519)</b>	<b>7,759,853</b>

**Fox Lake Cree Nation**  
**Band Housing**  
**Schedule 4 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2018*

	2018	2017
<b>Revenue</b>		
Rental income	162,259	73,937
<b>Expenses</b>		
Amortization	414,874	361,843
Bank charges and interest	391	121
Fuel	3,733	100
Insurance	97,435	-
Other expenses	14,277	6,522
Professional fees	9,252	17,847
Repairs and maintenance	6,691	35,125
Salaries and benefits	219,022	153,298
Supplies	341	-
Telephone	-	4,962
Travel	3,490	8,049
Utilities	33,155	122,298
Workshop/program activities	351	6,800
	<b>803,012</b>	<b>716,965</b>
<b>Deficit before transfers</b>	<b>(640,753)</b>	<b>(643,028)</b>
<b>Transfers between segments</b>	<b>(24,418)</b>	<b>(116,425)</b>
<b>Deficit</b>	<b>(665,171)</b>	<b>(759,453)</b>

**Fox Lake Cree Nation**  
**Business Enterprises**  
**Schedule 5 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2018*

	<b>2018</b>	<b>2017</b>
<b>Revenue</b>		
DBA Sodexo Canada Ltd.	1,533,192	1,333,656
Other revenue	1,080,017	2,461,831
Manitoba Hydro	885,523	2,234,164
	<b>3,498,732</b>	<b>6,029,651</b>
<b>Expenses</b>		
Amortization	197,893	134,184
Bad debts (recovery)	462,780	(1,635)
Bank charges and interest	25,453	35,654
Churchill project	973,439	-
Donations	832	250,000
Fuel	73,568	42,717
Honorarium	54,000	14,615
Insurance	38,339	32,422
Materials	355,888	1,086,611
Office supplies	28,342	9,786
Other expenses	99,376	105,050
Professional fees	206,907	266,911
Property tax	18,805	15,620
Rent	60,508	89,249
Repairs and maintenance	38,440	40,738
Salaries and benefits	2,083,691	2,089,444
Supplies	50,517	318,902
Telephone	18,166	13,891
Travel	261,680	212,497
Utilities	21,170	473
	<b>5,069,794</b>	<b>4,757,129</b>
<b>Surplus (deficit)</b>	<b>(1,571,062)</b>	<b>1,272,522</b>

**Fox Lake Cree Nation**  
**CMHC Housing Operations**  
**Schedule 6 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2018*

	<b>2018</b>	<b>2017</b>
<b>Revenue</b>		
Canada Mortgage and Housing Corporation	<b>91,366</b>	91,309
Rental income	<b>47,115</b>	57,200
	<b>138,481</b>	148,509
<b>Expenses</b>		
Amortization	<b>71,421</b>	72,555
Bank charges and interest	<b>27,174</b>	28,122
Insurance	<b>15,094</b>	15,047
Professional fees	<b>10,200</b>	10,200
Repairs and maintenance	<b>12,450</b>	12,450
	<b>136,339</b>	138,374
<b>Surplus before transfers</b>	<b>2,142</b>	10,135
<b>Transfers between segments</b>	<b>24,418</b>	(83,575)
<b>Surplus (deficit)</b>	<b>26,560</b>	(73,440)

**Fox Lake Cree Nation**  
**Economic Development**  
**Schedule 7 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2018*

	<b>2018</b>	<b>2017</b>
<b>Revenue</b>		
Indigenous Services Canada	<b>23,200</b>	58,396
<b>Expenses</b>		
Salaries and benefits	<b>20,880</b>	52,556
<b>Surplus</b>	<b>2,320</b>	5,840

**Fox Lake Cree Nation**  
**Education**  
**Schedule 8 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2018*

	2018	2017
<b>Revenue</b>		
Indigenous Services Canada	358,245	1,014,517
Funding recovery	-	(2,420)
Deferred revenue to subsequent year	-	(43,998)
Deferred revenue from prior year	43,998	-
	<b>402,243</b>	<b>968,099</b>
<b>Expenses</b>		
Bank charges and interest	-	7
Fuel	948	(329)
Insurance	15,082	14,574
Office supplies	851	4,987
Other expenses	8,860	6,453
Professional fees	-	600
Rent	-	14,815
Repairs and maintenance	18,064	34,017
Salaries and benefits	289,747	432,024
Supplies	1,478	1,451
Travel	18,116	16,642
Tuition	11,300	261,141
Utilities	41,685	42,051
Workshop/program activities	7,407	20,912
	<b>413,538</b>	<b>849,345</b>
<b>Surplus (deficit)</b>	<b>(11,295)</b>	<b>118,754</b>

**Fox Lake Cree Nation**  
**First Nation Management**  
**Schedule 9 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2018*

	2018	2017
<b>Revenue</b>		
Indigenous Services Canada	465,783	634,415
Other revenue	746,045	261,354
	<b>1,211,828</b>	<b>895,769</b>
<b>Expenses</b>		
Amortization	1,786,995	1,551,002
Bad debts (recovery)	(717)	55,358
Bank charges and interest	8,585	41,281
Community assistance	234,815	299,138
Fuel	11,118	19,941
Honorarium	180,000	181,225
Insurance	33,821	12,796
Office supplies	142,916	46,564
Other expenses	255,620	53,377
Professional fees	132,014	394,099
Property tax	41,014	-
Rent	25,897	9,198
Repairs and maintenance	33,939	13,995
Salaries and benefits	141,667	119,451
Supplies	59	-
Telephone	89,663	16,907
Travel	71,198	175,399
Utilities	207,646	21,135
Workshop/program activities	64,306	92,699
	<b>3,460,556</b>	<b>3,103,565</b>
<b>Deficit</b>	<b>(2,248,728)</b>	<b>(2,207,796)</b>

**Fox Lake Cree Nation**  
**Gaming Centre**  
**Schedule 10 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2018*

	2018	2017
<b>Revenue</b>		
Manitoba Lotteries Corporation	1,053,589	1,018,823
Other revenue	419,669	669,677
	<b>1,473,258</b>	<b>1,688,500</b>
<b>Expenses</b>		
Amortization	98,212	-
Bad debts	4,828	23,489
Bank charges and interest	8,247	11,047
Fuel	-	60
Management fees	192,435	186,646
Office supplies	39,485	14,272
Other expenses	66,060	31,936
Professional fees	48,314	36,320
Rent	79,664	59,732
Repairs and maintenance	23,179	8,417
Salaries and benefits	397,661	384,027
Telephone	3,731	3,611
Training	6,361	5,689
Travel	14,566	5,898
Utilities	16,947	13,770
Workshop/program activities	5,020	4,748
	<b>1,004,710</b>	<b>789,662</b>
<b>Surplus</b>	<b>468,548</b>	<b>898,838</b>



**Fox Lake Cree Nation**  
**Health**

**Schedule 11 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2018*

	2018	2017
<b>Revenue</b>		
First Nations and Inuit Health (FNIH)	1,188,141	782,295
Other revenue	-	10,744
Deferred revenue to subsequent year	<b>(316,983)</b>	-
	<b>871,158</b>	793,039
<b>Expenses</b>		
Bank charges and interest	680	3,226
Insurance	-	142
Office supplies	58,225	48,584
Other expenses	7,345	1,634
Professional fees	18,133	9,441
Repairs and maintenance	80,883	66,474
Salaries and benefits	497,785	389,906
Social assistance	54,220	45,438
Telephone	3,075	6,791
Travel	68,790	31,879
Workshop/program activities	294,380	180,764
	<b>1,083,516</b>	784,279
<b>Surplus (deficit)</b>	<b>(212,358)</b>	8,760

**Fox Lake Cree Nation**  
**Implementation & Future Development Office**  
**Schedule 12 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2018*

	2018	2017
<b>Revenue</b>		
Manitoba Hydro	1,528,690	1,715,233
Other revenue	212,227	51,236
Indigenous Services Canada	-	46,392
Deferred revenue from prior year	1,006,840	3,830,959
Deferred revenue to subsequent year	-	(1,006,840)
	<b>2,747,757</b>	<b>4,636,980</b>
<b>Expenses</b>		
Amortization	13,562	18,728
Bad debts	49,237	7,508
Bank charges and interest	55,810	77,693
Consulting	12,538	256,266
Fuel	25,451	-
Honorarium	62,024	42,653
Insurance	2,485	3,527
Office supplies	87,314	55,350
Other expenses	114,677	45,596
Professional fees	76,999	131,645
Rent	92,762	70,803
Repairs and maintenance	262,117	49,386
Salaries and benefits	1,494,498	984,502
Supplies	4,018	-
Telephone	24,247	21,776
Training	75,884	23,651
Travel	333,856	194,796
Utilities	7,362	5,717
	<b>2,794,841</b>	<b>1,989,597</b>
<b>Surplus (deficit) before transfers</b>	<b>(47,084)</b>	<b>2,647,383</b>
<b>Transfers between segments</b>	<b>-</b>	<b>(2,824,119)</b>
<b>Deficit</b>	<b>(47,084)</b>	<b>(176,736)</b>

**Fox Lake Cree Nation**  
**Nikanihk Itapowin (Future Vision) Trust**  
**Schedule 13 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

	<b>2018</b>	<b>2017</b>
<b>Revenue</b>		
Other revenue	266,625	13,678
Interest income	41,028	63,004
Deferred revenue from prior year	14,712,299	14,959,666
Deferred revenue to subsequent year	(14,709,681)	(14,712,299)
	<b>310,271</b>	<b>324,049</b>
<b>Expenses</b>		
Amortization	445	-
Bank charges and interest	1,388	-
Community assistance	29,076	15,832
Community development initiatives	40,310	93,151
Honorarium	16,630	8,400
Management fees	20,393	19,344
Other expenses	35,818	22,384
Professional fees	47,836	37,022
Rent	7,200	11,400
Salaries and benefits	57,304	42,501
Telephone	1,003	-
Travel	52,868	74,014
	<b>310,271</b>	<b>324,048</b>
<b>Surplus (deficit)</b>	<b>-</b>	<b>1</b>

**Fox Lake Cree Nation**  
**Operating Programs**  
**Schedule 14 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2018*

	2018	2017
<b>Revenue</b>		
DBA Sodexo Canada Ltd.	4,283,419	3,860,636
Other revenue	275,164	201,465
Indigenous Services Canada	194,949	-
	<b>4,753,532</b>	<b>4,062,101</b>
<b>Expenses</b>		
Fuel	-	1,381
Office supplies	-	(586)
Other expenses	(342)	46,567
Professional fees	-	18,812
Rent	24,179	21,794
Repairs and maintenance	-	1,695
Salaries and benefits	295,142	348,961
Supplies	-	64,823
Telephone	346	1,004
Training	-	16,315
Travel	1,665	23,054
Workshop/program activities	70	79,253
	<b>321,060</b>	<b>623,073</b>
<b>Surplus before transfers</b>	<b>4,432,472</b>	<b>3,439,028</b>
<b>Transfers between segments</b>	<b>-</b>	<b>319,449</b>
<b>Surplus</b>	<b>4,432,472</b>	<b>3,758,477</b>

**Fox Lake Cree Nation**  
**Public Works**  
**Schedule 15 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2018*

	2018	2017
<b>Revenue</b>		
Indigenous Services Canada	293,237	485,120
Other revenue	-	99,524
	<b>293,237</b>	<b>584,644</b>
<b>Expenses</b>		
Bank charges and interest	58	242
Fuel	155,326	96,568
Insurance	19,206	32,900
Materials	3,647	5,324
Other expenses	2,093	17,515
Professional fees	62,325	40
Rent	26,268	9,732
Repairs and maintenance	191,238	353,563
Salaries and benefits	605,409	429,938
Supplies	269,494	16,101
Telephone	116	6,660
Travel	13,318	17,096
Utilities	86,568	153,329
	<b>1,435,066</b>	<b>1,139,008</b>
<b>Deficit</b>	<b>(1,141,829)</b>	<b>(554,364)</b>

**Fox Lake Cree Nation**  
**Social Services**  
**Schedule 16 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2018*

	2018	2017
<b>Revenue</b>		
Indigenous Services Canada	267,440	316,994
Funding recovery	-	(250,749)
	<b>267,440</b>	<b>66,245</b>
<b>Expenses</b>		
Bank charges and interest	1,553	702
Basic needs	116,360	154,474
Community assistance	13,767	14,658
Fuel	4,600	10,022
Office supplies	-	419
Other expenses	5,855	2,789
Professional fees	6,580	9,355
Rent	16,879	68,992
Repairs and maintenance	-	1,650
Salaries and benefits	38,159	83,118
Telephone	1,350	4,652
Travel	7,999	16,356
Utilities	44,871	1,068
	<b>257,973</b>	<b>368,255</b>
<b>Surplus (deficit)</b>	<b>9,467</b>	<b>(302,010)</b>

**Fox Lake Cree Nation**  
**Capital**

**Schedule 17 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

	<b>2018</b>	<b>2017</b>
<b>Revenue</b>		
Other revenue	<b>198,398</b>	3,744
Indigenous Services Canada	-	130,000
Manitoba Hydro	-	1,628,954
Deferred revenue from prior year	<b>385,243</b>	1,888,335
Deferred revenue to subsequent year	-	(385,243)
	<b>583,641</b>	3,265,790
<b>Surplus before transfers</b>	<b>583,641</b>	3,265,790
<b>Transfers between segments</b>	-	2,504,670
<b>Surplus</b>	<b>583,641</b>	5,770,460