

Cross Lake Band of Indians
Consolidated Financial Statements
March 31, 2023

Cross Lake Band of Indians

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For the year ended March 31, 2023

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Management's Responsibility

To the Members of Cross Lake Band of Indians:

The accompanying consolidated financial statements of Cross Lake Band of Indians (the "First Nation") are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and fair presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Cross Lake Band of Indians Chief and Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Chief and Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Chief and Council is also responsible for recommending the appointment of the Nation's external auditors.

MNP LLP is appointed by the Chief and Council, on behalf of the Members, to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Chief and Council and management to discuss their audit findings.

August 29, 2024



Executive Director

MNP LLP

True North Square

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To the Members of Cross Lake Band of Indians:

Qualified Opinion

We have audited the consolidated financial statements of Cross Lake Band of Indians and its subsidiaries (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2023, and the consolidated statements of operations and accumulated operating surplus, changes in net debt and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2023, and the results of its consolidated operations, changes in its consolidated net debt and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion

Canadian public sector accounting standards ("PSAS") section PS 3280 Asset Retirement Obligations ("ARO") was adopted by the First Nation as of April 1, 2022 prospectively and requires the recognition of an ARO liability when there is a legal obligation that establishes a clear responsibility to incur retirement costs in relation to a tangible capital asset. The First Nation has not identified ARO liabilities as of March 31, 2023 and we were unable to satisfy ourselves concerning the completeness of those liabilities by alternative means. Consequently, we were not able to determine whether any adjustments would be necessary to liabilities and tangible capital assets as at March 31, 2023 and operating surplus and expenses, changes in net debt for the year-ended March 31, 2023.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the First Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Winnipeg, Manitoba

August 29, 2024

MNP **LLP**

Chartered Professional Accountants




Cross Lake Band of Indians

Consolidated Statement of Financial Position

As at March 31, 2023

	2023	2022 (Note 19) (Restated)
Financial assets		
Cash resources	15,369,588	7,353,983
Accounts receivable (Note 3)	17,257,309	14,043,804
Due from Pimicikamak Okimawin	2,622,417	1,955,002
Restricted cash (Note 4)	8,028,551	8,748,785
Pimickamak Okimawin Trust receivable	2,177,424	2,177,424
	45,455,289	34,278,998
Liabilities		
Accounts payable and accruals (Note 7)	14,754,810	11,580,497
Deferred revenue (Note 8)	10,402,634	5,380,163
Long-term debt (Note 9)	18,746,136	22,314,299
Capital lease obligations (Note 10)	3,575,646	3,419,963
	47,479,226	42,694,922
Net debt	(2,023,937)	(8,415,924)
Contingent liabilities (Note 13)		
Non-financial assets		
Tangible capital assets (Note 11) (Schedule 1)	158,722,014	126,053,405
Inventories of supplies	50,000	20,000
Prepaid expenses	307,087	178,070
	159,079,101	126,251,475
Accumulated surplus (Note 14)	157,055,164	117,835,551

Approved on behalf of the First Nation


 _____ Chief

 _____ Councillor

 _____ Councillor


 _____ Councillor

 _____ Councillor

 _____ Councillor

Cross Lake Band of Indians

Consolidated Statement of Operations and Accumulated Operating Surplus

For the year ended March 31, 2023

	Schedules	2023 Budget	2023	2022 (Note 19) (Restated)
Revenue				
Indigenous Services Canada (ISC) (Note 17)		60,871,328	140,364,502	135,161,584
Canada Mortgage and Housing Corporation (CMHC)		850,800	1,022,748	2,049,117
Human Resources and Skills Development Canada		1,941,566	2,424,639	2,061,700
Other revenue		1,267,812	2,852,905	2,323,304
Investment income		-	177,034	29,345
Midnorth Development revenues		-	15,853,217	12,503,256
Province of Manitoba		2,043,200	1,145,627	965,494
Rental income		199,620	366,078	228,208
Deferred revenue - prior year (Note 8)		-	5,380,163	6,259,880
Deferred revenue - current year (Note 8)		-	(10,402,634)	(5,380,163)
		67,174,326	159,184,279	156,201,725
Segment expenses				
Administration	4	7,385,757	25,582,100	17,456,828
Education	5	31,150,280	32,088,345	29,192,926
Social	6	13,660,924	18,989,607	14,790,063
Health Services	7	5,218,329	11,212,132	11,204,852
Employment, Training and Day Care	8	2,010,938	1,981,678	2,569,652
Public Works	9	3,348,318	2,445,743	5,525,958
Economic Development	10	1,732,248	1,406,806	1,148,845
Housing	11	5,470,470	6,833,411	5,179,053
Policing and Justice	12	976,432	1,131,957	1,314,645
Multi-Channel System	13	-	495,605	549,266
Midnorth Development Corporation	14	-	17,155,618	11,757,295
Cross Lake Place	15	-	641,664	228,980
		70,953,696	119,964,666	100,918,363
Surplus (deficit)		(3,779,370)	39,219,613	55,283,362
Accumulated surplus, beginning of year, as previously stated		117,835,551	116,340,296	61,056,934
Correction of an error (Note 19)		-	1,495,255	1,495,255
Accumulated operating surplus, end of year, as restated		119,294,453	157,055,164	117,835,551

The accompanying notes are an integral part of these consolidated financial statements

Cross Lake Band of Indians

Consolidated Statement of Change in Net Debt

For the year ended March 31, 2023

	2023 Budget	2023	2022 <i>(Note 19)</i> <i>(Restated)</i>
Annual surplus (deficit)	(3,779,370)	39,219,613	55,283,362
Purchases of tangible capital assets	-	(37,384,913)	(51,861,324)
Amortization of tangible capital assets	-	6,453,957	6,093,230
Purchases of tangible capital assets through capital leases	-	(1,737,653)	(426,738)
Acquisition of supplies inventories	-	(30,000)	(15,000)
Acquisition of prepaid expenses	-	(129,017)	(38,707)
(Increase) decrease in net debt	(3,779,370)	6,391,987	9,034,823
Net debt, beginning of year	(8,415,924)	(8,415,924)	(17,450,747)
Net debt, end of year	(12,195,294)	(2,023,937)	(8,415,924)

Cross Lake Band of Indians

Consolidated Statement of Changes in Cash Flows

For the year ended March 31, 2023

	2023	2022 (Note 19) (Restated)
Cash provided by (used for) the following activities		
Operating activities		
Surplus	39,219,613	55,283,362
Non-cash items		
Amortization	6,453,957	6,093,230
Bad debts	672,486	47,751
Change in investment in government business entities	-	2,627,211
	46,346,056	64,051,554
Changes in working capital accounts		
Accounts receivable	(3,883,909)	(4,376,058)
Due from Pimicikamak Okimawin	(667,415)	(356,699)
Prepaid expenses	(129,017)	(38,707)
Restricted cash	720,234	(3,177,706)
Accounts payable and accruals	3,174,313	4,840,141
Deferred revenue	5,022,471	(879,717)
Inventories of supplies	(30,000)	(15,000)
	50,552,733	60,047,808
Financing activities		
Advances of long-term debt	100,000	766,919
Repayment of long-term debt	(3,668,170)	(3,766,628)
Repayment of capital lease obligations	(1,584,045)	(1,432,954)
	(5,152,215)	(4,432,663)
Capital activities		
Purchases of tangible capital assets	(37,384,913)	(51,861,324)
Increase in cash resources	8,015,605	3,753,821
Cash resources, beginning of year	7,353,983	3,600,162
Cash resources, end of year	15,369,588	7,353,983

Cross Lake Band of Indians

Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

1. Operations

The Cross Lake Band of Indians (the "First Nation") is located in the province of Manitoba, and provides various services to its members. Cross Lake Band of Indians includes the First Nation's members, government and all related entities that are accountable to the Nation and are either owned or controlled by the Nation.

2. Significant accounting policies

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

Reporting entity consolidated

The Cross Lake Band of Indians reporting entity includes the First Nation government and all related enterprises that are accountable to the First Nation and are either owned or controlled by the First Nation. The financial statements consolidate the financial activities of all entities and departments comprising the First Nation reporting entity, except for First Nation business entities.

The First Nation has consolidated the assets, liabilities, revenue and expenses of the following entities and departments:

- Cross Lake Administration
- Cross Lake Multi-Channel Systems
- Cross Lake Education Authority
- Cross Lake Health Services
- Cross Lake Social Services
- Midnorth Development Corporation
- Pimicikamak Technical Services
- Tree Suns Junction Inc. (Ponton Service Station 1997 Ltd. and My's Est. 98 Ltd.)
- Cross Lake Place Ltd.

Tree Suns Junction Inc. is a holding company for the operations of Ponton Service Station (1997) Ltd, which is a gas station fully owned by the Cross Lake Band of Indians, and operated off reserve. Ponton Service Station (1997) Ltd. is a holding company for the operations of My's Est. 98 Ltd., which is a restaurant fully owned by the Cross Lake Band of Indians, and operated off reserve. During the year there were no operations for the companies. Tree Suns Junction Inc. is dependent on the First Nation and therefore has been fully consolidated.

Wholly owned business enterprises include Cross Lake Mineral Exploration Inc. It is recorded using the modified equity basis of accounting as it is not dependent on the First Nation.

All inter-entity balances have been eliminated on consolidation.

Basis of presentation

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

Cash resources

Cash resources include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

Funds held in Trust Fund

Funds held in trust on behalf of First Nation members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position with an offsetting amount in accumulated surplus. Trust moneys consist of:

2. Significant accounting policies *(Continued from previous page)*

Funds held in Trust Fund *(Continued from previous page)*

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other First Nation tangible capital assets; and
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

Investments

Investments in entities that are not owned, controlled or influenced by the First Nation reporting entity are accounted for using the cost method. They are recorded at cost, less any provision for other than temporary impairment.

Investment in First Nation business enterprises

The First Nation follows the modified equity method to account for its investment in business enterprises. The investment is stated at cost plus (less) the First Nation's share of earnings (losses) since acquisition plus (less) capital and operating transfers to (from) the business enterprises. The consolidated statement of operations includes the business enterprises' annual surplus (deficit) for the year.

Tangible capital assets

Tangible capital assets are initially recorded at cost based on historical cost accounting records. Contributed tangible capital assets are recorded at their fair value at the date of contribution.

Capital lease

A lease that transfers substantially all of the benefits and risks of ownership is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation is recorded at the present value of the minimum lease payments. Assets under capital leases are amortized over their estimated useful lives. All other leases are accounted for as operating leases and rental payments are expensed as incurred.

Amortization

Tangible capital assets are amortized annually using the following methods at rates intended to amortize the cost of the assets over their estimated useful lives. In the year of acquisition, 50% of the normal amortization is recorded.

	<i>Method</i>	<i>Rate</i>
Housing	declining balance	4 %
Bridges and roads	straight-line	2.5 years
Buildings and improvements	declining balance	4 %
Equipment	declining balance	20 %
Computers	declining balance	20 %
Vehicles	declining balance	20 %
Infrastructure	declining balance	4-5 %

Long-lived assets

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The First Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying value of an asset, or group of assets, exceeds the value of future economic benefits associated with the asset. Impairment is measured as the amount by which the assets' carrying value exceeds the residual value of the assets' service potential to the First Nation. Any impairment is included in operations for the year.

2. Significant accounting policies *(Continued from previous page)*

Net financial assets (net debt)

The First Nation's consolidated financial statements are presented so as to highlight net debt as the measurement of financial position. The net financial assets (net debt) of the First Nation is determined by its financial assets less its liabilities. Net Financial Assets (net debt) is comprised of two components, non-financial assets and accumulated surplus.

Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets, inventory and prepaid expenses.

Inventory

Inventory is valued at the lower of cost and net realizable value. Cost is determined by the weighted average method. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling costs.

Employee future benefits

The First Nation's employee future benefit programs consist of a defined contribution pension plan. The First Nation's contributions to the defined contribution plan are expensed as incurred.

Financial instruments

The First Nation recognizes its financial instruments when the First Nation becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value.

At initial recognition, the First Nation may irrevocably elect to subsequently measure any financial instrument at fair value. The First Nation has not made such an election during the year.

The First Nation subsequently measures investments in equity instruments quoted in an active market and all derivative instruments, except those that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, at fair value. Fair value is determined by published price quotations. Transactions to purchase or sell these items are recorded on the trade date. Net gains and losses arising from changes in fair value are recognized in the statement of remeasurement gains and losses. The First Nation has not presented a statement of remeasurement gains and losses as it does not have any items giving rise to remeasurement gains (losses). Interest income is recognized in the statement of operations. Investments in equity instruments not quoted in an active market and derivatives that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, are subsequently measured at cost. With the exception of those instruments designated at fair value, all other financial assets and liabilities are subsequently measured at amortized cost using the effective interest rate method.

Transaction costs directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in operating operating surplus. Conversely, transaction costs are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

2. Significant accounting policies *(Continued from previous page)*

Financial instruments *(Continued from previous page)*

All financial assets except derivatives are tested annually for impairment. Management considers whether the investee has experienced continued losses for a period of years, recent collection experience for the loan, such as a default or delinquency in interest or principal payments, in determining whether objective evidence of impairment exists. Any impairment, which is not considered temporary, is recorded in the statement of operations. Write-downs of financial assets measured at cost and/or amortized cost to reflect losses in value are not reversed for subsequent increases in value. Reversals of any net remeasurements of financial assets measured at fair value are reported in the statement of remeasurement gains and losses.

Financial instruments include cash resources, accounts receivable, restricted cash, Pimicikamak Okimawin Trust receivable, due from Pimicikamak Okimawin, accounts payable and accruals, capital lease obligations, and long-term debt. Unless otherwise stated, it is management's opinion that the First Nation is not exposed to significant interest, currency, or credit risks arising from these financial instruments. Unless otherwise stated, the book value of the First Nation's financial assets and liabilities approximates their fair value due to the short-term maturities of the instruments. The fair value of the First Nation's long-term debt is approximated by its carrying value as the terms and conditions of similar instruments are not materially different from those associated with the First Nation's long-term debt.

Revenue recognition

Funding

Government transfer revenue, including, but not limited to, Indigenous Services Canada, Province of Manitoba and Canada Mortgage and Housing Corporation funding, is recognized as the funding becomes receivable under the terms of applicable funding agreements. Funding received under the funding arrangements that relate to a subsequent fiscal period is reflected as deferred revenue on the consolidated statement of financial position in the year of receipt, and is matched with related department expenses in the year of their occurrence. Funding that is restricted for particular purposes is deferred and recognized when the eligible expenses have been incurred.

Rent and resident fees are recorded in the year they are earned. At the end of each year, management evaluates the extent of the collectability of its rent revenue and records a bad debt expense and an allowance for doubtful accounts for amounts designated as unlikely to be collected.

Investment and interest revenue is recognized on an accrual basis in the year that it is earned.

All other types of revenue are recognized by the First Nation when the services are provided or the goods are shipped and collectability is reasonably assured.

2. Significant accounting policies *(Continued from previous page)*

Measurement uncertainty

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable, due from Pimicikamak Okimawin, and Pimicikamak Okimawin Trust receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of tangible capital assets. Provisions are made for slow moving and obsolete inventory. Deferred revenue is recorded based on management's analysis of the extent to which eligibility requirements have been met on government transfer revenue.

Liability for contaminated site

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2023.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The First Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

Asset retirement obligation

A liability for an asset retirement obligation is recognized at the best estimate of the amount required to retire a tangible capital asset (or a component thereof) at the financial statement date when there is a legal obligation for the First Nation to incur retirement costs in relation to a tangible capital asset (or component thereof), the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made. The best estimate of the liability includes all costs directly attributable to asset retirement activities, based on information available at March 31, 2023. The best estimate of an asset retirement obligation incorporates a present value technique, when the cash flows required to settle or otherwise extinguish an asset retirement obligation are expected to occur over extended future periods.

When a liability for an asset retirement obligation is initially recognized, a corresponding asset retirement cost is capitalized to the carrying amount of the related tangible capital asset (or component thereof). The asset retirement cost is amortized over the useful life of the related asset.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. The First Nation recognizes period-to-period changes to the liability due to the passage of time as accretion expense. Changes to the liability arising from revisions to either the timing, the amount of the original estimate of undiscounted cash flows or the discount rate are recognized as an increase or decrease to the carrying amount of the related tangible capital asset.

As at March 31, 2023, no liability had been recorded.

Segments

The First Nation conducts its business through twelve reportable segments as identified below. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions and to assess operational performance. For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. These segments are differentiated by the major activities or services they provide. The First Nation's segments are as follows: Administration - activities include the governance function relating to decisions that define expectations, grant power or verify performance consisting of decision-making and leadership processes.

Education - activities include overseeing many aspects of educational opportunities for its members at all levels of learning both within the community and externally.

Cross Lake Band of Indians

Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

2. Significant accounting policies *(Continued from previous page)*

Segments *(Continued from previous page)*

Social - activities include satisfying the economic, social or health related needs of members of the community who require assistance.

Health Services - deliver health services to the First Nation.

Employment, Training and Day Care - activities include the delivery of culturally sensitive employment services to assist community members in identifying and overcoming potential barriers to employment and to find and maintain meaningful employment and providing day care services.

Public Works - activities include the development and maintenance of the community's infrastructure, buildings, roads, bridges and related equipment and the provision of other more specialized community services.

Economic Development - reports on the economic development activities for the First Nation.

Housing - activities include the management and maintenance of Band owned and CMHC houses for community members.

Policing and Justice - dedicated to delivering police services, in partnership with the community, to keep the members safe.

Multi-Channel Systems - providing broadcast services to the community.

Midnorth Development Corporation - provides automotive, repair and constructions services to the community.

Cross Lake Place- operates a gas station.

Prevention - separate program that includes funding for prevention services and activities to support First Nations children, youth, families and communities.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 2 the Significant Accounting Policies.

3. Accounts receivable

	2023	2022
Indigenous Services Canada	4,200,000	-
Manitoba Keewatinowi Okimakanak	1,773,586	1,336,619
CMHC	85,995	1,084,836
Provincial government receivables	282,847	361,257
Trade and other receivables	9,107,756	8,091,685
Northern Flood Agreement	-	524,108
Due from Colliers	5,295,893	5,463,663
	20,746,077	16,862,168
Allowance for doubtful accounts - trade and other	(3,488,768)	(2,818,364)
	17,257,309	14,043,804

Cross Lake Band of Indians

Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

4. Restricted cash

	2023	2022
Ottawa Trust Fund	20,123	19,113
CMHC Replacement Reserve	3,283	1,542,692
Hospital project	8,005,145	7,186,980

Notes to restricted assets

Ottawa Trust Fund

The Ottawa Trust Fund arises from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is similarly governed by Sections 63 to 69 of the Indian Act. Revenue from the Ottawa Trust Fund is recognized in the year in which it is earned, when it is measurable and when collection is reasonably assured. Capital and Revenue trust monies are transferred to the First Nation on the authorization of the Minister of Indigenous Services Canada, with consent of the First Nation's Chief and Council.

Revenue trust - \$20,123 (2022 - \$19,113); Interest income - \$1,010 (2022 - \$803).

CMHC replacement reserve

As required as part of the First Nation's Canada Mortgage and Housing Corporation ("CMHC") Housing program, a separate bank account has been established for replacement of capital equipment and for major repairs to the houses. Under the terms of the agreements with CMHC, the replacement reserve must either be held in a separate bank account or invested in accounts or instruments secured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. At March 31, 2023 the replacement reserve bank account was underfunded by \$1,863,379 (2022 - \$181,850).

Hospital project

Funding is provided by Indigenous Services Canada that must be spent on a new hospital facility and is held in bank accounts that require a co-signature from the general construction contractor in order to release funds.

Moveable Asset Reserve

The First Nation received \$52,940 (2022 - \$51,398) Moveable Asset Reserve funding from Indigenous Services Canada for future movable asset replacement. This funding is restricted for the purchase of movable assets that qualify under the agreement between the Nation and ISC. The account is underfunded by \$383,899 (2022 - \$340,959).

Cross Lake Band of Indians
Notes to the Consolidated Financial Statements
For the year ended March 31, 2023

5. Investments in partnerships and government business entities

The First Nation has investments in the following entities:

	<i>Investment cost</i>	<i>Loans / advances</i>	<i>Allowance</i>	<i>2023 Total investment</i>
Wholly-owned Businesses:				
Cross Lake Mineral Exploration Inc.	100	2,627,111	(2,627,211)	-

	<i>Investment cost</i>	<i>Loans / advances</i>	<i>Allowance</i>	<i>2022 Total investment</i>
Wholly-owned Businesses:				
Cross Lake Mineral Exploration Inc.	100	2,627,111	(2,627,211)	-

Cross Lake Mineral Explorations Inc., is a wholly-owned private corporation of the Cross Lake First Nation, with the purpose of developing their interest in local natural resources and the development of the Pipestone Vanadium Project. The costs incurred to date relate to the exploration and development of the potential mining operation. There are no operational results to report for 2022 or 2023 and the First Nation has recorded an allowance on the amount.

6. Bank indebtedness

The First Nation has an authorized line of credit of \$2,500,000 (2022 - \$2,500,000) at a rate of prime plus 2.5% provided the authorized line and the RBC term loan do not exceed \$13,000,000. The line of credit and loan are secured by a general security agreement that constitutes a first ranking security interest in all personal property of the First Nation, guarantee and postponement of claim in the amount of \$12,500,000 by Pimicikamak Okimawin; band council resolutions and certificate of insurance showing RBC as loss payee. Prime rate as at March 31, 2023 is 6.95% (2022 - 2.70%).

Cross Lake Band of Indians
Notes to the Consolidated Financial Statements
For the year ended March 31, 2023

7. Accounts payable and accruals

	2023	2022
Accounts payable and accruals	9,902,564	7,767,720
Wages and benefits payable	1,725,033	1,121,038
Holdback payable	3,127,213	2,691,739
	14,754,810	11,580,497

8. Deferred revenue

	2023	2022
Indigenous Services Canada - Hospital	2,448,123	3,424,976
Indigenous Services Canada - Isolation complex	1,508,000	1,508,000
Indigenous Services Canada - RSMC community support	775,820	321,916
Indigenous Services Canada - Prevention	5,667,191	-
Indigenous Services Canada - ADI Footcare	-	118,000
Other	3,500	7,271
	10,402,634	5,380,163

9. Long-term debt

	2023	2022
Loan payable in monthly instalments of \$1,697 including interest at 2.49%, due November 2023, secured by related vehicle with a NBV of \$18,605.	14,315	33,820
CMHC Mortgage repayable in monthly payments of \$5,902 including interest at 0.71%, renewal date and maturity date of March 1, 2025, secured by a Ministerial guarantee and assignment of fire insurance.	140,601	210,158
CMHC Mortgage repayable in monthly payments of \$5,832 (2022 - \$5,506) including interest at 3.04% (2022 - 0.52%), renewal date and maturity date of January 1, 2027, secured by a Ministerial guarantee and assignment of fire insurance.	253,005	315,303
CMHC Mortgage repayable in monthly payments of \$4,874 (2022 - \$4,711) including interest at 3.81% (2022 - 2.39%), renewal date and maturity date of February 1, 2028, secured by a Ministerial guarantee and assignment of fire insurance.	262,070	311,719
CMHC Mortgage repayable in monthly payments of \$4,550 including interest at 1.67%, renewal date of July 1, 2024, maturity date of November 1, 2028, secured by a Ministerial guarantee and assignment of fire insurance.	295,068	344,310
CMHC Mortgage repayable in monthly payments of \$4,007 including interest at 1.83%, renewal date of December 1, 2024, maturity date of December 1, 2029, secured by a Ministerial guarantee and assignment of fire insurance.	305,161	347,263
CMHC Mortgage repayable in monthly payments of \$4,128 (2022 - \$3,857) including interest at 3.29% (2022 - 1.84%), renewal date of September 1, 2027, maturity date of July 1, 2032, secured by a Ministerial guarantee and assignment of fire insurance.	398,016	435,357

Cross Lake Band of Indians
Notes to the Consolidated Financial Statements
For the year ended March 31, 2023

9. Long-term debt *(Continued from previous page)*

	2023	2022
CMHC Mortgage repayable in monthly payments of \$7,980 (2022 - \$7,471) including interest at 3.81% (2022 - 2.39%), renewal date of March 1, 2028, maturity date of January 1, 2033, secured by a Ministerial guarantee and assignment of fire insurance.	785,464	855,528
CMHC Mortgage repayable in monthly payments of \$9,944 including interest at 1.12%, renewal date of October 1, 2026, maturity date of August 1, 2036, secured by a Ministerial guarantee and assignment of fire insurance.	1,486,139	1,588,244
CMHC Mortgage repayable in monthly payments of \$7,489 including interest at 0.96%, renewal date of March 1, 2026, maturity date of May 1, 2040, secured by a Ministerial guarantee and assignment of fire insurance.	1,447,402	1,523,008
CMHC Mortgage repayable in monthly payments of \$16,967 (2022 - \$15,013) including interest at 4.65% (2022 - 2.04%), renewal date of July 1, 2023, maturity date of January 1, 2033, secured by a Ministerial guarantee and assignment of fire insurance.	1,607,238	1,750,329
CMHC Mortgage repayable in monthly payments of \$11,913 including interest at 1.75%, renewal date of October 10, 2024, maturity date of October 1, 2039, secured by a Ministerial guarantee and assignment of fire insurance.	2,057,238	2,163,306
CMHC mortgage repayable in monthly payments of \$17,384 including interest at 0.96%, renewal date of March 1, 2026, maturity date of March 1, 2046, secured by a Ministerial guarantee and assignment of fire insurance.	4,304,599	4,471,094
CMHC mortgage advance on project 14, bearing interest at 0.69%, requires no payment of interest or principal until the project is complete and the advance is converted into a mortgage.	694,534	694,534
CMHC mortgage advance on project 15, bearing interest at 0.69%, requires no payment of interest or principal until the project is complete and the advance is converted into a mortgage.	766,919	766,919
CMHC mortgage advance on project 16, bearing interest at 0.69%, requires no payment of interest or principal until the project is complete and the advance is converted into a mortgage.	558,866	558,866
CMHC mortgage advance on project 17, bearing interest at 0.69%, requires no payment of interest or principal until the project is complete and the advance is converted into a mortgage.	140,000	140,000
CMHC mortgage advance on project 18, bearing interest at 0.69%, requires no payment of interest or principal until the project is complete and the advance is converted into a mortgage.	294,025	294,025
Indigenous Services Canada loan payable upon maturity date of March 31, 2021, interest free unless the First Nation is in default or the promissory note comes to maturity.	64,300	64,300
RBC loan repayable in monthly instalments of \$248,100 including interest of prime plus 3%, with a due date of March 2024. Security is noted in note 6.	2,746,256	5,379,391
Loan payable, repaid during the year.	-	8,698
Loan payable in monthly instalments of \$1,491 including interest at 3.49%, due October 2023, secured by related vehicle with a NBV of \$16,336.	5,922	23,276

Cross Lake Band of Indians
Notes to the Consolidated Financial Statements
For the year ended March 31, 2023

9. Long-term debt *(Continued from previous page)*

	2023	2022
Loan payable in monthly instalments of \$1,389 including interest at 2.99%, due May 2024, secured by related vehicle with a NBV of \$22,379.	18,998	34,851
RBC Revolving loan, interest at prime plus 2.50%, no set terms of repayment	100,000	-
	18,746,136	22,314,299

Principal repayments on long-term debt in each of the next five years, assuming long-term debt subject to refinancing is renewed, are estimated as follows:

2024	3,777,120
2025	1,012,571
2026	953,200
2027	957,000
2028	911,135
	7,611,026

10. Capital lease obligations

	2023	2022
Obligation under capital lease payable in monthly installments of \$4,347 including interest at 15.20%, due July 2024, secured by equipment having a net book value of \$64,380.	62,612	101,950
Obligation under capital lease repaid during the year.	-	50,772
Obligation under capital lease repaid during the year.	-	14,403
Obligation under capital lease payable in monthly instalments of \$4,369 including interest at 5.00%, due October 2023, secured by equipment having a net book value of \$45,148.	30,079	79,648
Obligation under capital lease payable in monthly instalments of \$4,444 including interest at 4.99%, due September 2023, secured by equipment having a net book value of \$47,289.	26,280	76,918
Obligation under capital lease repaid during the year.	-	2,160
Obligation under capital lease repaid during the year.	-	31,273
Obligation under capital lease payable in monthly instalments of \$2,481 including interest at 1.51%, due July 2024, secured by equipment having a net book value of \$45,875.	9,872	39,252
Obligation under capital lease repaid during the year.	-	16,333
Obligation under capital lease payable in monthly instalments of \$3,948 including interest at 8.90%, due December 2024, secured by equipment having a net book value of \$87,258.	73,358	112,297

Cross Lake Band of Indians
Notes to the Consolidated Financial Statements
For the year ended March 31, 2023

10. Capital lease obligations *(Continued from previous page)*

	2023	2022
Obligation under capital lease payable in monthly instalments of \$3,489 including interest at 6.88%, due January 2024, secured by equipment having a net book value of \$69,806.	33,814	71,920
Obligation under capital lease payable in monthly instalments of \$6,140 including interest at 3.48%, due May 2024, secured by equipment having a net book value of \$106,416.	84,116	153,549
Obligation under capital lease payable in monthly instalments of \$5,057 including interest at 9.60%, due November 2024, secured by equipment having a net book value of \$64,752.	36,746	90,974
Obligation under capital lease repaid during the year.	-	31,358
Obligation under capital lease payable in monthly instalments of \$4,166 including interest at 5.76%, due January 2024, secured by equipment having a net book value of \$52,214.	41,606	87,750
Obligation under capital lease payable in monthly instalments of \$6,686 including interest at 10.95%, due August 2023, secured by equipment having a net book value of \$102,067.	32,532	104,836
Obligation under capital lease payable in monthly instalments of \$3,744 including interest at 10.95%, due August 2024, secured by equipment having a net book value of \$55,832.	58,715	95,027
Obligation under capital lease payable in monthly instalments of \$4,876 including interest at 5.00%, due December 2024, secured by equipment having a net book value of \$69,762.	38,666	93,706
Obligation under capital lease payable in monthly installments of \$2,665 including interest at 0.03%, due March 2024, secured by equipment having a net book value of \$41,800.	31,971	63,930
Obligation under capital lease payable in monthly instalments of \$5,367 including interest at 8.2%, due February 2025, secured by equipment having a net book value of \$74,474.	56,696	113,819
Obligation under capital lease payable in monthly instalments of \$1,978 including interest at 5.00%, due January 2024, secured by equipment having a net book value of \$33,957.	18,744	40,224
Obligation under capital lease payable in monthly instalments of \$2,218 including interest at 5.87%, due January 2024, secured by equipment having a net book value of \$31,766.	21,586	46,129
Obligation under capital lease payable in monthly instalments of \$1,593 including interest at 15.00%, due March 2026, secured by equipment having a net book value of \$28,615.	45,969	57,251
Obligation under capital lease payable in monthly instalments of \$5,805 including interest at 2.40%, due December 2024, secured by equipment having a net book value of \$116,351.	119,385	185,296
Obligation under capital lease payable in monthly instalments of \$1,498 including interest at 5.36%, due August 2025, secured by equipment having a net book value of \$32,774.	40,661	56,008
Obligation under capital lease payable in monthly installments of \$1,013 including interest at 7.99%, due November 2025, secured by vehicle having a net book value of \$21,627.	28,871	38,304
Obligation under capital lease payable in equal monthly installments of \$3,998 including interest at 7.70%, due July 2027, secured by vehicle having a net book value of \$184,031.	176,663	-
Obligation under capital lease payable in monthly installments of \$7,995 including interest at 7.50%, due December 2025, secured by equipment having a net book value of \$324,105.	240,938	315,736

Cross Lake Band of Indians
Notes to the Consolidated Financial Statements
For the year ended March 31, 2023

10. Capital lease obligations *(Continued from previous page)*

	2023	2022
Obligation under capital lease payable in monthly installments of \$9,588 including interest at 5.75%, due December 2026, secured by equipment having a net book value of \$475,099.	391,046	480,802
Obligation under capital lease payable in monthly installments of \$12,955 including interest at 5.4%, due October 2024, secured by equipment having a net book value of \$424,413.	235,245	373,816
Obligation under capital lease payable in monthly installments of \$2,457 including interest at 7.50%, due November 2026, secured by vehicle having a net book value of \$118,320.	93,077	114,688
Obligation under capital lease payable in monthly installments of \$2,337 including interest at 6.70%, due June 2026, secured by vehicle having a net book value of \$114,580.	80,490	102,338
Obligation under capital lease payable in monthly installments of \$2,740 including interest at 7.50%, due November 2026, secured by vehicle having a net book value of \$132,056.	103,838	127,948
Obligation under capital lease payable in monthly installments of \$989 including interest at 7.20%, due March 2027, secured by vehicle having a net book value of \$47,646.	40,647	49,548
Obligation under capital lease payable in monthly installments of \$17,632 including interest at 7.70%, due October 2028, secured by vehicle having a net book value of \$899,251.	962,118	-
Obligation under capital lease payable in equal monthly installments of \$6,918 including interest at 7.70%, due June 2028, secured by equipment having a net book value of \$393,724.	359,305	-
	3,575,646	3,419,963

Minimum lease payments related to the obligations under capital lease are as follows:

2024	1,536,572
2025	928,375
2026	670,252
2027	488,542
2028	229,646
	<u>3,853,387</u>
Less: imputed interest	<u>277,741</u>
Balance of obligation	<u>3,575,646</u>

11. Tangible capital assets

Included in tangible capital assets is equipment and vehicles under capital lease with a cost of \$13,181,337 (2022 - \$11,443,683); accumulated amortization of \$7,744,669 (2022 - \$6,294,823) and net book value of \$5,436,668 (2022 - \$5,148,860).

Cross Lake Band of Indians

Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

12. Provision for site rehabilitation

The Manitoba Environmental Protection Act sets out the regulatory requirements to properly close and maintain active and inactive landfill sites. Under this environmental law, there is a requirement for closure and post-closure care of solid waste sites including covering and landscaping and ongoing environmental monitoring, site inspection and maintenance.

As directed by PS 3270, a liability must be recognized beginning when the landfill first accepts waste to the date the landfill stops accepting waste. The liability for closure and post-closure care is recognized as the site capacity is used to the extent of the proportion of site capacity used compared to the estimated total expenditure required for closure and post-closure care.

The estimated total expenditure represents the sum of discounted future cash flows associated with closure and post-closure care considering current technology, the length of the post-closure care period and current environmental regulations. Expenditures that relate to an existing condition caused by past operations, and which do not contribute to future asset service potential, are expensed in the current year.

At year-end, the extent to which the First Nation is bound by environmental laws of The Manitoba Environmental Protection Act was not determinable, and therefore, no liability has been recorded in these consolidated financial statements.

13. Contingent liabilities

The First Nation has been named as defendant in several claims. These lawsuits remain at early stages, and as litigation is subject to many uncertainties, it is not possible to predict the ultimate outcome of these lawsuits or to estimate the loss, if any, which may result.

First Nations Financial Transparency Act

The First Nation is required to post its consolidated financial statements on a website and submit the consolidated financial statements to ISC by July 29, 2023. Since the audit report is dated after this date, the First Nation has not complied with this requirement.

The First Nation is subject to funding recoveries according to their agreements with federal government agencies. It has not yet been determined to what extent any funding amounts related to the year ended March 31, 2023 might be recovered.

14. Annual surplus/deficit

Annual surplus/deficit is comprised of the following:

	2023	2022 (Note 19) (Restated)
Equity in Ottawa Trust Funds	20,123	19,113
Investment in tangible capital assets	139,210,790	106,752,311
CMHC replacement reserve	1,866,662	1,724,542
Moveable asset reserve	383,899	340,959
Unrestricted accumulated surplus	15,573,690	8,998,626
	157,055,164	117,835,551

Cross Lake Band of Indians

Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

15. Budget information

The disclosed budget information has been approved by the Chief and Council.

16. Economic dependence

Cross Lake Band of Indians receives substantially all of its revenue from Indigenous Services Canada as a result of Treaties entered into with the Government of Canada. These Treaties are administered by Indigenous Services Canada under the terms and conditions of the Indian Act. The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these Treaties.

17. Indigenous Services Canada funding

	2023	2022
Indigenous Services Canada confirmation balance	140,364,502	135,161,584
Indigenous Services Canada per consolidated financial statements	140,364,502	135,161,584

18. Comparative figures

Certain comparative figures have been reclassified to conform with current year's presentation.

19. Correction of an error

During the year, the First Nation determined that there was a prior year misstatement relating to an infrastructure bank account. At March 31, 2022, tangible capital assets, specifically construction-in-progress was overstated by \$989,477; accumulated surplus, beginning of year was understated by \$1,495,255; and cash was understated by \$2,484,732. The retroactive application of this correction of an error did not have a material impact on the results of operations and financial condition of the First Nation.

Cross Lake Band of Indians
Schedule 1 - Consolidated Schedule of Tangible Capital Assets
For the year ended March 31, 2023

	<i>Land</i>	<i>Housing</i>	<i>Equipment</i>	<i>Buildings</i>	<i>Computers</i>	<i>Vehicles</i>	<i>Subtotal</i>
Cost							
Balance, beginning of year	395,500	74,525,679	16,093,466	27,166,931	516,657	13,231,966	131,930,199
Acquisition of tangible capital assets	-	496,000	3,888,163	750,000	-	2,334,428	7,468,591
Construction-in-progress	-	-	-	-	-	-	-
Balance, end of year	395,500	75,021,679	19,981,629	27,916,931	516,657	15,566,394	139,398,790
Accumulated amortization							
Balance, beginning of year	-	32,052,466	9,883,886	19,452,917	458,980	10,512,046	72,360,295
Annual amortization	-	1,956,199	1,755,926	621,330	9,005	1,294,280	5,636,740
Balance, end of year	-	34,008,665	11,639,812	20,074,247	467,985	11,806,326	77,997,035
Net book value of tangible capital assets	395,500	41,013,014	8,341,817	7,842,684	48,672	3,760,068	61,401,755
2022 Net book value of tangible capital assets	395,500	45,696,343	5,340,477	4,866,846	185,118	4,285,135	60,769,419

Cross Lake Band of Indians
Schedule 1 - Consolidated Schedule of Tangible Capital Assets
For the year ended March 31, 2023

	<i>Subtotal</i>	<i>Roads, Bridges and Infrastructure</i>	<i>Construction in progress</i>	<i>2023</i>	<i>2022 (Note 19) (Restated)</i>
Cost					
Balance, beginning of year	131,930,199	24,692,465	64,436,580	221,059,244	167,781,705
Acquisition of tangible capital assets	7,468,591	-	-	7,468,591	3,519,696
Construction-in-progress	-	-	31,653,975	31,653,975	49,757,843
Balance, end of year	139,398,790	24,692,465	96,090,555	260,181,810	221,059,244
Accumulated amortization					
Balance, beginning of year	72,360,295	22,645,544	-	95,005,839	88,912,609
Annual amortization	5,636,740	817,217	-	6,453,957	6,093,230
Balance, end of year	77,997,035	23,462,761	-	101,459,796	95,005,839
Net book value of tangible capital assets	61,401,755	1,229,704	96,090,555	158,722,014	126,053,405
2022 Net book value of tangible capital assets	60,769,419	847,406	64,436,580	126,053,405	

Cross Lake Band of Indians
Schedule 2 - Schedule of Consolidated Expenses by Object
For the year ended March 31, 2023

	<i>2023 Budget</i>	<i>2023</i>	<i>2022</i>
Consolidated expenses by object			
Administration	73,481	-	11,138
Advertising	-	139,639	104,099
Allowance for investment in business entities	-	-	2,627,210
Allowances	1,364,025	1,972,302	1,646,102
Amortization	-	6,453,957	6,093,230
Audit fees	60,000	-	-
Bad debts	-	672,486	47,751
Band support	1,847,097	4,843,116	1,092,625
Bank charges and interest	1,620,816	267,382	247,189
Basic and special needs	12,090,000	12,064,621	10,672,871
Board travel, training and honouraria	41,620	71,252	2,550
COVID-19 supports and materials	-	4,376,350	2,912,608
Community donations	-	168,788	211,132
Community events	-	91,771	62,193
Consulting	618,000	758,725	577,622
Contracted services	2,248,380	7,415,284	5,797,601
Cost of sales	-	401,486	107,558
Freight	41,050	195,719	199,271
Fuel	395,798	1,082,461	810,969
Funeral	-	510,524	209,070
Furniture and equipment	185,697	499,919	488,219
Honouraria	666,000	1,042,117	982,149
Insurance	423,905	2,650,447	2,477,910
Interest on long-term debt	2,840,880	745,216	922,344
Kasayak and field workers	1,142,439	1,521,557	1,444,280
Materials	451,613	3,243,400	3,255,970
Member support	-	79,200	-
Office rent	-	193,568	167,835
Office supplies and other	12,024,440	1,365,850	1,077,030
Pension	-	891,124	779,245
Professional development	440,660	1,785,786	2,905,852
Professional fees	425,222	1,222,179	1,124,975
Program expense	315,022	1,404,538	802,887
Rent	72,360	1,943,126	1,554,978
Repairs and maintenance	3,042,662	4,003,405	2,283,051
Residential Schools Missing Children project (RSMC)	-	224,796	-
Salaries and benefits	22,285,070	41,167,205	37,478,513
Student expenses	163,500	495,476	570,316
Supplies	959,076	5,655,838	3,101,913
Telephone	223,611	416,520	685,814
Training	694,996	732,208	191,757
Travel	2,746,255	4,454,977	2,803,066
Tuition	895,990	1,363,297	1,362,144
Utilities	554,031	1,377,055	1,025,326
	70,953,696	119,964,667	100,918,363

Cross Lake Band of Indians

Schedule 3 - Consolidated Summary Schedule of Segment Revenue and Expenses

For the year ended March 31, 2023

	<i>Sch</i>	<i>Total Revenues</i>	<i>Total Expenses</i>	<i>Adjustments/ Transfers From (To)</i>	<i>Current Surplus (Deficit)</i>	<i>Prior Year Surplus (Deficit)</i>
Segments						
Administration	4	6,213,460	25,582,100	7,206,063	(12,162,577)	888,897
Education	5	51,236,253	32,088,345	(5,500,000)	13,647,908	6,475,976
Social	6	16,625,627	18,989,607	-	(2,363,980)	2,773,999
Health Services	7	29,058,579	11,212,132	(500,000)	17,346,447	33,989,269
Employment, Training and Day Care	8	3,068,892	1,981,678	(205,971)	881,243	(126,006)
Public Works	9	23,040,259	2,445,743	-	20,594,516	12,563,422
Economic Development	10	1,667,810	1,406,806	-	261,004	804,973
Housing	11	10,231,872	6,833,411	-	3,398,461	(1,520,013)
Policing and Justice	12	17,500	1,131,957	-	(1,114,457)	(1,290,291)
Multi-Channel System	13	487,775	495,605	-	(7,830)	24,811
Midnorth Development Corporation	14	15,853,217	17,155,618	-	(1,302,401)	745,961
Cross Lake Place	15	682,943	641,664	-	41,279	(47,636)
Prevention	16	1,000,092	-	(1,000,092)	-	-
Total		159,184,279	119,964,666	-	39,219,613	55,283,362

Cross Lake Band of Indians
Administration
Schedule 4 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2023

	2023 Budget	2023	2022
Revenue			
Indigenous Services Canada	6,998,175	5,752,784	11,779,981
Other revenue	123,239	842,251	302,924
Investment income	-	72,329	29,345
Deferred revenue - prior year	-	1,829,916	2,108,926
Deferred revenue - current year	-	(2,283,820)	(1,829,916)
	7,121,414	6,213,460	12,391,260
Expenses			
Allowance for investment in business entities	-	-	2,627,210
Amortization	-	2,686,371	2,904,091
Bad debts	-	-	9,998
Band support	1,847,097	4,843,116	1,092,625
Bank charges and interest	-	89,875	85,673
Community events	-	10,000	-
Consulting	-	278,762	131,628
Contracted services	192,000	3,169,349	960,060
Fuel	-	560,552	173,480
Honouraria	666,000	751,913	786,625
Insurance	172,930	1,688,469	1,887,111
Interest on long-term debt	2,840,880	339,723	576,900
Materials	3,600	1,497,171	1,905,588
Member support	-	79,200	-
Office supplies and other	53,600	228,942	239,892
Pension	-	891,124	779,245
Professional development	-	4,370	96,875
Professional fees	424,000	1,146,172	989,903
Program expense	-	3,125	-
RSMC	-	224,796	-
Rent	36,000	-	1,800
Repairs and maintenance	-	959,046	47,777
Salaries and benefits	765,650	4,491,900	1,483,025
Supplies	-	49	-
Telephone	111,000	173,225	252,717
Training	-	684,184	-
Travel	273,000	780,666	412,114
Utilities	-	-	12,491
	7,385,757	25,582,100	17,456,828
Deficit before transfers	(264,343)	(19,368,640)	(5,065,568)
Transfers between programs	5,528,076	7,206,063	5,954,465
Surplus (deficit)	5,263,733	(12,162,577)	888,897

Cross Lake Band of Indians
Education

Schedule 5 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2023

	<i>2023 Budget</i>	<i>2023</i>	<i>2022</i>
Revenue			
Indigenous Services Canada	31,027,332	50,702,344	40,462,564
Other revenue	30,573	190,491	526,417
Rental income	199,620	343,418	207,996
	31,257,525	51,236,253	41,196,977
Expenses			
Advertising	-	2,114	19,354
Allowances	1,364,025	1,972,302	1,646,102
Amortization	-	842,533	833,078
Bad debts	-	-	4,615
Bank charges and interest	42,072	52,401	76,038
Board travel, training and honouraria	41,620	-	600
COVID-19 supports and materials	-	15,998	842,746
Community donations	-	157,788	206,857
Consulting	-	282,028	301,464
Contracted services	-	436,186	517,488
Freight	41,050	116,708	81,505
Fuel	101,999	146,133	72,790
Furniture and equipment	185,697	499,919	488,219
Insurance	250,975	470,795	291,778
Kasayak and field workers	-	21,375	-
Office rent	-	182,293	167,835
Office supplies and other	11,132,286	280,121	221,919
Professional development	86,000	239,778	74,735
Professional fees	40,000	1,080	15,637
Program expense	286,137	1,341,730	701,280
Rent	-	15,300	-
Repairs and maintenance	873,161	1,676,079	1,316,813
Salaries and benefits	14,387,642	19,566,976	18,712,823
Supplies	492,476	954,290	647,929
Telephone	65,510	34,977	108,690
Travel	636,640	1,200,479	444,368
Tuition	785,490	1,109,545	1,081,151
Utilities	337,500	469,417	317,112
	31,150,280	32,088,345	29,192,926
Surplus before transfers	107,245	19,147,908	12,004,051
Transfers between programs	-	(5,500,000)	(5,528,075)
Surplus (deficit)	107,245	13,647,908	6,475,976

Cross Lake Band of Indians
Social

Schedule 6 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2023

	2023 Budget	2023	2022
Revenue			
Indigenous Services Canada	11,008,937	16,534,659	17,481,306
Other revenue	60,000	87,197	90,027
Deferred revenue - prior year	-	7,271	-
Deferred revenue - current year	-	(3,500)	(7,271)
	11,068,937	16,625,627	17,564,062
Expenses			
Bank charges and interest	30,600	39,412	34,071
Basic and special needs	12,090,000	12,064,621	10,672,871
COVID-19 supports and materials	-	4,360,352	2,069,861
Funeral	-	510,524	209,070
Kasayak and field workers	1,142,439	1,500,182	1,444,280
Office supplies and other	96,000	98,862	77,780
Salaries and benefits	185,485	373,184	273,231
Telephone	-	2,523	1,250
Training	-	23,955	-
Travel	116,400	15,992	7,649
	13,660,924	18,989,607	14,790,063
Surplus (deficit)	(2,591,987)	(2,363,980)	2,773,999

Cross Lake Band of Indians
Health Services
Schedule 7 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2023

	<i>2023 Budget</i>	<i>2023</i>	<i>2022</i>
Revenue			
Indigenous Services Canada	5,245,432	27,589,273	44,854,255
Other revenue	-	269,748	158,281
Investment income	-	104,705	-
Deferred revenue - prior year	-	3,542,976	4,150,951
Deferred revenue - current year	-	(2,448,123)	(3,542,976)
	5,245,432	29,058,579	45,620,511
Expenses			
Advertising	-	106,152	67,225
Amortization	-	417,870	212,627
Bank charges and interest	-	19,582	20,360
Board travel, training and honouraria	-	11,201	-
Contracted services	-	340,103	425,335
Freight	-	38,032	5,947
Honouraria	-	68,110	-
Office supplies and other	351,088	672,062	395,730
Professional development	354,660	1,512,221	2,728,937
Professional fees	21,222	59,648	61,626
Program expense	25,885	59,684	87,069
Rent	-	13,700	64,500
Repairs and maintenance	42,632	52,506	11,092
Salaries and benefits	2,950,679	6,186,114	5,777,220
Supplies	13,000	17,123	24,544
Telephone	18,300	91,900	198,963
Training	-	1,022	-
Travel	1,369,665	1,446,362	1,046,186
Utilities	71,198	98,740	77,491
	5,218,329	11,212,132	11,204,852
Surplus before transfers	27,103	17,846,447	34,415,659
Transfers between programs	(240,046)	(500,000)	(426,390)
Surplus (deficit)	(212,943)	17,346,447	33,989,269

Cross Lake Band of Indians
Employment, Training and Day Care
Schedule 8 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2023

	<i>2023 Budget</i>	<i>2023</i>	<i>2022</i>
Revenue			
Human Resources and Skills Development Canada	1,407,220	2,424,639	2,061,700
Province of Manitoba	140,000	644,253	381,946
	1,547,220	3,068,892	2,443,646
Expenses			
Administration	73,481	-	11,138
Bank charges and interest	2,000	309	148
Contracted services	-	-	1,050
Fuel	4,003	6,532	2,548
Materials	12,013	274,019	227,379
Office supplies and other	52,462	46,263	28,842
Repairs and maintenance	20,900	29,395	1,862
Salaries and benefits	704,533	740,292	920,138
Student expenses	163,500	495,476	570,316
Telephone	11,000	3,230	34,478
Training	694,996	20,372	191,757
Travel	155,550	69,944	289,765
Tuition	110,500	253,752	280,993
Utilities	6,000	42,094	9,238
	2,010,938	1,981,678	2,569,652
Surplus (deficit) before transfers	(463,718)	1,087,214	(126,006)
Transfers between programs	(49,758)	(205,971)	-
Surplus (deficit)	(513,476)	881,243	(126,006)

Cross Lake Band of Indians
Public Works
Schedule 9 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2023

	<i>2023 Budget</i>	<i>2023</i>	<i>2022</i>
Revenue			
Indigenous Services Canada	6,070,004	23,017,599	17,906,989
Other revenue	-	-	162,178
Rental income	-	22,660	20,213
	6,070,004	23,040,259	18,089,380
Expenses			
Consulting	-	-	15,395
Contracted services	1,327,380	507,408	1,524,763
Professional fees	-	3,623	-
Program expense	-	-	14,538
Rent	36,360	-	141,997
Repairs and maintenance	664,800	499,834	869,409
Materials	52,000	394,501	499,843
Salaries and benefits	987,445	431,904	1,607,517
Telephone	10,800	5,709	24,847
Training	-	2,675	-
Travel	134,400	21,774	26,111
Utilities	118,333	525,487	464,684
Fuel	16,800	52,828	336,854
	3,348,318	2,445,743	5,525,958
Surplus	2,721,686	20,594,516	12,563,422

Cross Lake Band of Indians
Economic Development
Schedule 10 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2023

	<i>2023 Budget</i>	<i>2023</i>	<i>2022</i>
Revenue			
Indigenous Services Canada	521,448	891,436	1,092,990
Other revenue	-	275,000	277,280
Province of Manitoba	1,903,200	501,374	583,548
	2,424,648	1,667,810	1,953,818
Expenses			
Bank charges and interest	43,200	4,905	4,622
Consulting	618,000	-	48,950
Materials	-	-	69,055
Salaries and benefits	605,448	359,793	235,602
Supplies	453,600	1,019,593	715,035
Travel	12,000	22,515	75,581
	1,732,248	1,406,806	1,148,845
Surplus	692,400	261,004	804,973

Cross Lake Band of Indians
Housing

Schedule 11 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2023

	2023	2023	2022
Revenue			
Indigenous Services Canada	-	9,209,124	1,583,500
Canada Mortgage and Housing Corporation	850,800	1,022,748	2,049,117
Other revenue	-	-	26,423
	850,800	10,231,872	3,659,040
Expenses			
Amortization	-	1,677,903	1,360,015
Bank charges and interest	1,502,944	433	384
Consulting	-	134,191	48,037
Contracted services	729,000	1,459,111	1,552,426
Fuel	152,996	222,387	150,863
Insurance	-	40,500	1,070
Interest on long-term debt	-	259,325	227,171
Materials	324,000	1,036,699	522,611
Office supplies and other	17,004	248	2,289
Rent	-	53,654	-
Repairs and maintenance	1,441,169	588,400	27,039
Salaries and benefits	1,247,756	1,125,974	1,137,643
Telephone	7,001	9,439	8,001
Travel	24,600	25,988	32,717
Utilities	24,000	199,159	108,787
	5,470,470	6,833,411	5,179,053
Surplus (deficit)	(4,619,670)	3,398,461	(1,520,013)

Cross Lake Band of Indians
Policing and Justice
Schedule 12 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2023

	<i>2023 Budget</i>	<i>2023</i>	<i>2022</i>
Revenue			
Justice	250,000	17,500	24,354
Expenses			
Fuel	120,000	99,205	67,388
Honouraria	-	82,100	46,700
Materials	60,000	41,009	31,493
Office supplies and other	322,000	5,972	54,092
Rent	-	-	300
Salaries and benefits	450,432	739,531	1,068,157
Travel	24,000	164,140	46,515
	976,432	1,131,957	1,314,645
Surplus (deficit)	(726,432)	(1,114,457)	(1,290,291)

Cross Lake Band of Indians
Multi-Channel System
Schedule 13 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2023

	<i>2023 Budget</i>	<i>2023</i>	<i>2022</i>
Revenue			
Other revenue	-	487,775	574,077
Expenses			
Amortization	-	8,367	11,103
Bad debts	-	-	33,138
Bank charges and interest	-	710	662
Community donations	-	11,000	4,275
Contracted services	-	16,163	15,513
Fuel	-	2,545	7,047
Office supplies and other	-	11,040	17,633
Repairs and maintenance	-	9,071	5,661
Salaries and benefits	-	265,888	270,639
Supplies	-	134,012	165,853
Telephone	-	23,978	7,142
Travel	-	12,831	10,600
	-	495,605	549,266
Surplus (deficit)	-	(7,830)	24,811

Cross Lake Band of Indians
Midnorth Development Corporation
Schedule 14 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2023

	2023 Budget	2023	2022
Revenue			
Midnorth Development revenues	-	15,853,217	12,503,256
Expenses			
Advertising	-	31,373	17,520
Amortization	-	814,250	768,917
Bad debts	-	672,486	-
Bank charges and interest	-	58,466	24,234
Community events	-	81,771	62,193
Contracted services	-	1,486,965	800,965
Freight	-	40,979	111,820
Honouraria	-	139,994	148,824
Insurance	-	450,441	297,950
Interest on long-term debt	-	146,168	118,274
Office supplies and other	-	20,210	38,265
Professional development	-	29,417	5,305
Professional fees	-	11,656	57,808
Rent	-	1,860,472	1,346,382
Repairs and maintenance	-	175,229	152
Salaries and benefits	-	6,818,450	5,950,516
Supplies	-	3,530,771	1,529,230
Telephone	-	71,540	49,727
Travel	-	688,037	404,410
Utilities	-	26,943	24,803
	-	17,155,618	11,757,295
Surplus (deficit)	-	(1,302,401)	745,961

Cross Lake Band of Indians
Cross Lake Place
Schedule 15 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2023

	<i>2023 Budget</i>	<i>2023</i>	<i>2022</i>
Revenue			
Other revenue	-	682,943	181,344
Expenses			
Amortization	-	6,664	3,400
Cost of sales	-	401,486	107,558
Bank charges and interest	-	1,290	998
Board travel, training and honouraria	-	60,051	1,950
Consulting	-	63,744	32,148
Insurance	-	243	-
Office rent	-	11,275	-
Office supplies and other	-	2,131	588
Repairs and maintenance	-	6,132	3,246
Salaries and benefits	-	67,200	42,000
Supplies	-	-	19,322
Travel	-	6,250	7,050
Utilities	-	15,198	10,720
	-	641,664	228,980
Surplus (deficit)	-	41,279	(47,636)

Cross Lake Band of Indians
Prevention

Schedule 16 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2023

	2023 Budget	2023	2022
Revenue			
Indigenous Services Canada	-	6,667,283	-
Deferred revenue - current year	-	(5,667,191)	-
	-	1,000,092	-
Surplus (deficit) before other items	-	1,000,092	-
Transfers between programs	-	(1,000,092)	-
Surplus (deficit)	-	-	-