

**Cross Lake Band of Indians**  
**Consolidated Financial Statements**  
*March 31, 2022*

# Cross Lake Band of Indians

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For the year ended March 31, 2022

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## Management's Responsibility

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To the Members of Cross Lake Band of Indians:

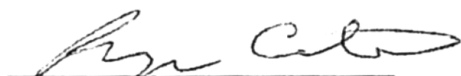
The accompanying consolidated financial statements of Cross Lake Band of Indians (the "First Nation") are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and fair presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Cross Lake Band of Indians Chief and Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Chief and Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Chief and Council is also responsible for recommending the appointment of the First Nation's external auditors.

MNP LLP is appointed by the Chief and Council, on behalf of the Members, to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Chief and Council and management to discuss their audit findings.



Executive Director

### MNP LLP

True North Square

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To the Members of Cross Lake Band of Indians:

## Opinion

We have audited the consolidated financial statements of Cross Lake Band of Indians (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2022, and the consolidated statements of operations and accumulated surplus, change in net financial assets (net debt) and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the First Nation as at March 31, 2022, and the results of its operations, change in its net financial assets (net debt) and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

## Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

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- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the First Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Winnipeg, Manitoba

November 2, 2023

*MNP LLP*

Chartered Professional Accountants

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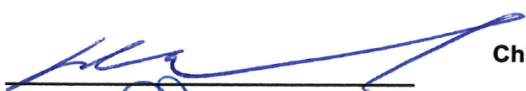

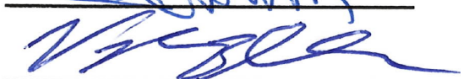
# Cross Lake Band of Indians

## Consolidated Statement of Financial Position

As at March 31, 2022

	2022	2021
<b>Financial assets</b>		
Cash resources	4,869,251	2,104,907
Accounts receivable (Note 3)	14,043,804	9,715,498
Due from Pimicikamak Okimawin	1,955,002	1,598,303
Restricted cash (Note 4)	8,748,785	5,571,079
Pimickamak Okimawin Trust receivable	2,177,424	2,177,424
Investment government business entities (Note 5)	-	2,627,211
	<b>31,794,266</b>	<b>23,794,422</b>
<b>Liabilities</b>		
Accounts payable and accruals (Note 7)	11,580,497	6,740,357
Deferred revenue (Note 8)	5,380,163	6,259,880
Long-term debt (Note 9)	22,314,299	25,314,008
Capital lease obligations (Note 10)	3,419,963	4,426,179
	<b>42,694,922</b>	<b>42,740,424</b>
<b>Net debt</b>	<b>(10,900,656)</b>	<b>(18,946,002)</b>
<b>Contingent liabilities (Note 13)</b>		
<b>Significant events (Note 19)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Note 11) (Schedule 1)	127,042,882	79,858,573
Inventories of supplies	20,000	5,000
Prepaid expenses	178,070	139,363
	<b>127,240,952</b>	<b>80,002,936</b>
<b>Accumulated surplus (Note 14)</b>	<b>116,340,296</b>	<b>61,056,934</b>

Approved on behalf of the First Nation

 Chief  
 Councillor  
 Councillor

 Councillor  
 Councillor  
 Councillor

# Cross Lake Band of Indians

## Consolidated Statement of Operations and Accumulated Surplus

*For the year ended March 31, 2022*

	<i>Schedules</i>	<i>2022 Budget</i>	<i>2022</i>	<i>2021</i>
<b>Revenue</b>				
Indigenous Services Canada (ISC) (Note 17)		96,002,966	135,161,584	93,441,696
Canada Mortgage and Housing Corporation (CMHC)		850,800	2,049,117	865,883
Human Resources and Skills Development Canada		1,407,220	2,061,700	2,484,989
Other revenue		1,017,812	2,323,304	1,870,725
Early learning child care funding		534,346	-	2,424,013
Investment income		-	29,345	73,512
Midnorth Development revenues		-	12,503,256	6,488,999
Province of Manitoba		2,043,200	965,494	469,599
Rental income		163,260	228,208	164,612
Repayment of funding		-	-	(130,000)
Deferred revenue - prior year		-	6,259,880	8,809,506
Deferred revenue - current year		-	(5,380,163)	(6,259,880)
		<b>102,019,604</b>	<b>156,201,725</b>	<b>110,703,654</b>
<b>Segment expenses</b>				
Administration	4	3,176,114	17,456,828	17,279,715
Education	5	20,102,210	29,192,926	25,646,898
Social	6	11,388,852	14,790,063	15,809,622
Health Services	7	5,623,645	11,204,852	9,639,131
Employment, Training and Day Care	8	2,048,635	2,569,652	2,175,182
Public Works	9	3,073,348	5,525,958	4,836,537
Economic Development	10	1,724,148	1,148,845	861,993
Housing	11	4,613,626	5,179,053	4,134,943
Policing and Justice	12	1,299,000	1,314,645	1,134,797
Multi-Channel System	13	-	549,266	493,273
Midnorth Development Corporation	14	-	11,757,295	8,033,426
Cross Lake Place	15	-	228,980	-
		<b>53,049,578</b>	<b>100,918,363</b>	<b>90,045,517</b>
<b>Surplus</b>		<b>48,970,026</b>	<b>55,283,362</b>	<b>20,658,137</b>
<b>Accumulated surplus, beginning of year</b>		<b>61,056,934</b>	<b>61,056,934</b>	<b>40,398,797</b>
<b>Accumulated surplus, end of year</b>		<b>110,026,960</b>	<b>116,340,296</b>	<b>61,056,934</b>

**Cross Lake Band of Indians**  
**Consolidated Statement of Change in Net Financial Assets (Net Debt)**  
*For the year ended March 31, 2022*

	<i>2022 Budget</i>	<i>2022</i>	<i>2021</i>
<b>Annual surplus</b>	<b>48,970,026</b>	<b>55,283,362</b>	20,658,137
Purchases of tangible capital assets	-	<b>(52,850,801)</b>	(18,056,352)
Amortization of tangible capital assets	-	<b>6,093,230</b>	6,651,808
Purchases of tangible capital assets through capital leases	-	<b>(426,738)</b>	(3,111,576)
Acquisition of supplies inventories	-	<b>(15,000)</b>	-
Acquisition of prepaid expenses	-	<b>(38,707)</b>	(129,650)
<b>Decrease in net debt</b>	<b>48,970,026</b>	<b>8,045,346</b>	6,012,367
<b>Net debt, beginning of year</b>	<b>(18,946,002)</b>	<b>(18,946,002)</b>	(24,958,369)
<b>Net financial assets (net debt), end of year</b>	<b>30,024,024</b>	<b>(10,900,656)</b>	(18,946,002)

# Cross Lake Band of Indians

## Consolidated Statement of Cash Flows

*For the year ended March 31, 2022*

	2022	2021
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Surplus	55,283,362	20,658,137
Non-cash items		
Amortization	6,093,230	6,651,808
Bad debts	47,751	636,206
Change in investment in government business entities	2,627,211	-
	<b>64,051,554</b>	<b>27,946,151</b>
Changes in working capital accounts		
Accounts receivable	(4,376,058)	(5,118,855)
Due from Pimicikamak Okimawin	(356,699)	(450,857)
Prepaid expenses	(38,707)	(129,650)
Restricted cash	(3,177,706)	1,271,900
Accounts payable and accruals	4,840,141	(2,792,951)
Deferred revenue	(879,717)	(2,549,626)
Inventories of supplies	(15,000)	-
	<b>60,047,808</b>	<b>18,176,112</b>
<b>Financing activities</b>		
Advances of long-term debt	766,919	4,089,057
Repayment of long-term debt	(3,766,628)	(3,307,673)
Repayment of capital lease obligations	(1,432,954)	(1,997,544)
	<b>(4,432,663)</b>	<b>(1,216,160)</b>
<b>Capital activities</b>		
Purchases of tangible capital assets	(52,850,801)	(18,056,352)
<b>Increase (decrease) in cash resources</b>	<b>2,764,344</b>	<b>(1,096,400)</b>
<b>Cash resources, beginning of year</b>	<b>2,104,907</b>	<b>3,201,307</b>
<b>Cash resources, end of year</b>	<b>4,869,251</b>	<b>2,104,907</b>

# Cross Lake Band of Indians

## Notes to the Consolidated Financial Statements

For the year ended March 31, 2022

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### 1. Operations

The Cross Lake Band of Indians (the "First Nation") is located in the province of Manitoba, and provides various services to its members. Cross Lake Band of Indians includes the Nation's members, government and all related entities that are accountable to the First Nation and are either owned or controlled by the First Nation.

### 2. Significant accounting policies

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

#### **Reporting entity**

The Cross Lake Band of Indians reporting entity includes the First Nation government and all related enterprises that are accountable to the First Nation and are either owned or controlled by the First Nation. The financial statements consolidate the financial activities of all entities and departments comprising the First Nation reporting entity, except for First Nation business entities.

The First Nation has consolidated the assets, liabilities, revenue and expenses of the following entities and departments:

- Cross Lake Administration
- Cross Lake Multi-Channel Systems
- Cross Lake Education Authority
- Cross Lake Health Services
- Cross Lake Social Services
- Midnorth Development Corporation
- Pimicikamak Technical Services
- Tree Suns Junction Inc. (Ponton Service Station 1997 Ltd. and My's Est. 98 Ltd.)
- Cross Lake Place

Tree Suns Junction Inc. is a holding company for the operations of Ponton Service Station (1997) Ltd, which is a gas station fully owned by the Cross Lake Band of Indians, and operated off reserve. Ponton Service Station (1997) Ltd. is a holding company for the operations of My's Est. 98 Ltd., which is a restaurant fully owned by the Cross Lake Band of Indians, and operated off reserve. During the year there were no operations for the companies. Tree Suns Junction Inc. is dependent on the First Nation and therefore has been fully consolidated.

Wholly owned business enterprises include Cross Lake Mineral Exploration Inc. It is recorded using the modified equity basis of accounting as it is not dependent on the First Nation.

All inter-entity balances have been eliminated on consolidation.

#### **Basis of presentation**

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

#### **Cash resources**

Cash resources include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

#### **Funds held in Trust Fund**

Funds held in trust on behalf of First Nation members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position with an offsetting amount in accumulated surplus. Trust moneys consist of:

**2. Significant accounting policies** *(Continued from previous page)*

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other First Nation tangible capital assets; and
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

**Investments**

Investments in entities that are not owned, controlled or influenced by the First Nation reporting entity are accounted for using the cost method. They are recorded at cost, less any provision for other than temporary impairment.

**Investment in First Nation business enterprises**

The First Nation follows the modified equity method to account for its investment in business enterprises. The investment is stated at cost plus (less) the First Nation's share of earnings (losses) since acquisition plus (less) capital and operating transfers to (from) the business enterprises. The consolidated statement of operations includes the business enterprises' annual surplus (deficit) for the year.

**Tangible capital assets**

Tangible capital assets are initially recorded at cost based on historical cost accounting records. Contributed tangible capital assets are recorded at their fair value at the date of contribution.

**Capital lease**

A lease that transfers substantially all of the benefits and risks of ownership is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation is recorded at the present value of the minimum lease payments. Assets under capital leases are amortized over their estimated useful lives. All other leases are accounted for as operating leases and rental payments are expensed as incurred.

**Amortization**

Tangible capital assets are amortized annually using the following methods at rates intended to amortize the cost of the assets over their estimated useful lives. In the year of acquisition, 50% of the normal amortization is recorded.

	<b>Method</b>	<b>Rate</b>
Housing	declining balance	4 %
Bridges and roads	straight-line	2.5 years
Buildings and improvements	declining balance	4 %
Equipment	declining balance	20 %
Computers	declining balance	20 %
Vehicles	declining balance	20 %
Infrastructure	declining balance	4-5 %

**Long-lived assets and discontinued operations**

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The First Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying value of an asset, or group of assets, exceeds the value of future economic benefits associated with the asset. Impairment is measured as the amount by which the assets' carrying value exceeds the residual value of the assets' service potential to the First Nation. Any impairment is included in operations for the year.

**Net Financial Assets (Net debt)**

The First Nation's consolidated financial statements are presented so as to highlight net debt as the measurement of financial position. The net financial assets (net debt) of the First Nation is determined by its financial assets less its liabilities. Net Financial Assets (net debt) is comprised of two components, non-financial assets and accumulated surplus.

**2. Significant accounting policies** *(Continued from previous page)*

**Asset classification**

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets, inventory and prepaid expenses.

**Inventory**

Inventory is valued at the lower of cost and net realizable value. Cost is determined by the weighted average method. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling costs.

**Employee future benefits**

The First Nation's employee future benefit programs consist of a defined contribution pension plan. The First Nation's contributions to the defined contribution plan are expensed as incurred.

**Financial instruments**

Financial instruments include cash resources, accounts receivable, restricted cash, Pimicikamak Okimawin Trust receivable, due from Pimicikamak Okimawin, accounts payable and accruals, capital lease obligations, and long-term debt. Unless otherwise stated, it is management's opinion that the First Nation is not exposed to significant interest, currency, or credit risks arising from these financial instruments. Unless otherwise stated, the book value of the First Nation's financial assets and liabilities approximates their fair value due to the short-term maturities of the instruments. The fair value of the First Nation's long-term debt is approximated by its carrying value as the terms and conditions of similar instruments are not materially different from those associated with the First Nation's long-term debt.

**Revenue recognition**

**Funding**

Government transfer revenue, including, but not limited to, Indigenous Services Canada, Province of Manitoba and Canada Mortgage and Housing Corporation funding, is recognized as the funding becomes receivable under the terms of applicable funding agreements. Funding received under the funding arrangements that relate to a subsequent fiscal period is reflected as deferred revenue on the consolidated statement of financial position in the year of receipt, and is matched with related department expenses in the year of their occurrence. Funding that is restricted for particular purposes is deferred and recognized when the eligible expenses have been incurred.

Rent and resident fees are recorded in the year they are earned. At the end of each year, management evaluates the extent of the collectability of its rent revenue and records a bad debt expense and an allowance for doubtful accounts for amounts designated as unlikely to be collected.

Investment and interest revenue is recognized on an accrual basis in the year that it is earned.

All other types of revenue are recognized by the First Nation when the services are provided or the goods are shipped and collectability is reasonably assured.

**2. Significant accounting policies** *(Continued from previous page)*

***Measurement uncertainty***

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable, due from Pimicikamak Okimawin, and Pimicikamak Okimawin Trust receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of tangible capital assets. Provisions are made for slow moving and obsolete inventory. Deferred revenue is recorded based on management's analysis of the extent to which eligibility requirements have been met on government transfer revenue.

These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in the consolidated statement of operations in the year in which they become known.

***Liability for contaminated site***

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2022.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The First Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

***Segments***

The First Nation conducts its business through thirteen reportable segments as identified below. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions and to assess operational performance. For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. These segments are differentiated by the major activities or services they provide. The First Nation's segments are as follows:

Administration - activities include the governance function relating to decisions that define expectations, grant power or verify performance consisting of decision-making and leadership processes.

Education - activities include overseeing many aspects of educational opportunities for its members at all levels of learning both within the community and externally.

Social - activities include satisfying the economic, social or health related needs of members of the community who require assistance.

Health Services - deliver health services to the First Nation.

Employment, Training and Day Care - activities include the delivery of culturally sensitive employment services to assist community members in identifying and overcoming potential barriers to employment and to find and maintain meaningful employment and providing day care services.

Public Works - activities include the development and maintenance of the community's infrastructure, buildings, roads, bridges and related equipment and the provision of other more specialized community services.

Economic Development - reports on the economic development activities for the First Nation.

Housing - activities include the management and maintenance of Band owned and CMHC houses for community members.

Policing and Justice - dedicated to delivering police services, in partnership with the community, to keep the members safe.

Multi-Channel Systems - providing broadcast services to the community.

Midnorth Development Corporation - provides automotive, repair and constructions services to the community.

Pimicikamak Technical Services - providing technical support services to the community.

Cross Lake Place- operates a gas station.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 2 the Significant Accounting Policies.

# Cross Lake Band of Indians

## Notes to the Consolidated Financial Statements

*For the year ended March 31, 2022*

### 3. Accounts receivable

	2022	2021
Indigenous Services Canada	-	3,814,268
Fire insurance proceeds	-	506,571
Manitoba Keewatinowi Okimakanak	1,336,619	450,344
CMHC	1,084,836	1,053,250
Provincial government receivables	361,257	237,940
Trade and other receivables	8,091,685	5,917,768
Northern Flood Agreement	524,108	524,108
Due from Colliers	5,463,663	-
	<b>16,862,168</b>	<b>12,504,249</b>
Allowance for doubtful accounts - trade and other	<b>(2,818,364)</b>	<b>(2,788,751)</b>
	<b>14,043,804</b>	<b>9,715,498</b>

### 4. Restricted cash

	2022	2021
Ottawa Trust Fund	19,113	18,310
Insurance claim proceeds	-	635,330
CMHC Replacement Reserve	1,542,692	-
Hospital project	7,186,980	4,917,439

#### **Notes to restricted cash**

##### ***Ottawa Trust Fund***

The Ottawa Trust Fund arises from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is similarly governed by Sections 63 to 69 of the Indian Act. Revenue from the Ottawa Trust Fund is recognized in the year in which it is earned, when it is measurable and when collection is reasonably assured. Capital and Revenue trust monies are transferred to the First Nation on the authorization of the Minister of Indigenous Services Canada, with consent of the First Nation's Chief and Council.

Revenue trust - \$19,113 (2021 - \$18,310); Interest income - \$803 (2021 - \$1,106).

##### ***CMHC replacement reserve***

As required as part of the First Nation's Canada Mortgage and Housing Corporation ("CMHC") Housing program, a separate bank account has been established for replacement of capital equipment and for major repairs to the houses. Under the terms of the agreements with CMHC, the replacement reserve must either be held in a separate bank account or invested in accounts or instruments secured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. At March 31, 2022 the replacement reserve bank account was underfunded by \$181,850 (2021 - \$1,577,172).

##### ***Insurance claim proceeds***

Insurance proceeds were directly provided to CMHC on behalf of the First Nation and will be provided to the First Nation once insurance repairs commence. As at March 31, 2022 the insurance claim was settled and all repairs had been incurred.

##### ***Hospital project***

Funding is provided by Indigenous Services Canada that must be spent on a new hospital facility and is held in bank accounts that require a co-signature from the general construction contractor in order to release funds.

# Cross Lake Band of Indians

## Notes to the Consolidated Financial Statements

*For the year ended March 31, 2022*

### 4. Restricted Cash (Continued from previous page)

#### Moveable Asset Reserve

The First Nation received \$51,398 (2021 - \$49,901) Moveable Asset Reserve funding from Indigenous Services Canada for future movable asset replacement. This funding is restricted for the purchase of movable assets that qualify under the agreement between the Nation and ISC. The account is underfunded by \$340,959 (2021 - \$289,561).

### 5. Investment government business entities

The First Nation has investments in the following entities:

	<i>Investment cost</i>	<i>Loans / advances</i>	<i>Allowance</i>	<i>2022 Total investment</i>
<b>Wholly-owned Businesses:</b>				
Cross Lake Mineral Exploration Inc.	100	2,627,111	(2,627,211)	-
	<i>Investment cost</i>	<i>Loans / advances</i>	<i>Allowance</i>	<i>2021 Total investment</i>
<b>Wholly-owned Businesses:</b>				
Cross Lake Mineral Exploration Inc.	100	2,627,111	-	2,627,211

Cross Lake Mineral Explorations Inc., is a wholly-owned private corporation of the Cross Lake First Nation, with the purpose of developing their interest in local natural resources and the development of the Pipestone Vanadium Project. The costs incurred to date relate to the exploration and development of the potential mining operation. There are no operational results to report for 2021 or 2022 and the First Nation has recorded an allowance on the amount.

### 6. Bank indebtedness

The First Nation has an authorized line of credit of \$2,500,000 (2021 - \$2,500,000) at a rate of prime plus 2.5% provided the authorized line and the RBC term loan do not exceed \$13,000,000. The line of credit and loan are secured by a general security agreement that constitutes a first ranking security interest in all personal property of the First Nation, guarantee and postponement of claim in the amount of \$12,500,000 by Pimicikamak Okimawin; band council resolutions and certificate of insurance showing RBC as loss payee. Prime rate as at March 31, 2022 is 2.70% (2021 - 2.45%).

### 7. Accounts payable and accruals

	<i>2022</i>	<i>2021</i>
Accounts payable and accruals	7,767,720	5,207,811
Wages and benefits payable	1,121,038	885,853
Holdback payable	2,691,739	646,693
	<b>11,580,497</b>	<b>6,740,357</b>

# Cross Lake Band of Indians

## Notes to the Consolidated Financial Statements

*For the year ended March 31, 2022*

### 8. Deferred revenue

	2022	2021
Northern Flood Agreement Claim 138	-	813,740
Indigenous Services Canada - Hospital	3,424,976	4,150,951
CMHC insurance claim proceeds	-	1,075,068
Indigenous Services Canada - Isolation complex	1,508,000	-
Indigenous Services Canada - RSMC community support	321,916	-
Indigenous Services Canada - CIPP	-	220,121
Indigenous Services Canada - ADI Footcare	118,000	-
Other	7,271	-
	<b>5,380,163</b>	<b>6,259,880</b>

### 9. Long-term debt

	2022	2021
Loan payable in monthly instalments of \$1,697 including interest at 2.49%, due November 2023, secured by related vehicle with a NBV of \$26,578.	33,820	52,668
CMHC Mortgage repaid during the year.	-	47,360
CMHC Mortgage repayable in monthly payments of \$5,902 including interest at 0.71%, renewal date of March 1, 2025, maturity date of March 1, 2025, secured by a Ministerial guarantee and assignment of fire insurance.	210,158	279,224
CMHC Mortgage repayable in monthly payments of \$5,506 including interest at 0.52%, renewal date of June 1, 2022, maturity date of January 1, 2027, secured by a Ministerial guarantee and assignment of fire insurance.	315,303	378,448
CMHC Mortgage repayable in monthly payments of \$4,711 including interest at 2.39%, renewal date of March 1, 2023 maturity date of February 1, 2028, secured by a Ministerial guarantee and assignment of fire insurance.	311,719	360,203
CMHC Mortgage repayable in monthly payments of \$4,550 including interest at 1.67%, renewal date of July 1, 2024, maturity date of November 1, 2028, secured by a Ministerial guarantee and assignment of fire insurance.	344,310	392,741
CMHC Mortgage repayable in monthly payments of \$4,007 including interest at 1.83%, renewal date of December 1, 2024, maturity date of December 1, 2029, secured by a Ministerial guarantee and assignment of fire insurance.	347,263	388,606
CMHC Mortgage repayable in monthly payments of \$3,857 including interest at 1.84%, renewal date of September 1, 2022, maturity date of July 1, 2032, secured by a Ministerial guarantee and assignment of fire insurance.	435,357	473,280
CMHC Mortgage repayable in monthly payments of \$7,471 including interest at 2.39%, renewal date of March 1, 2023, maturity date of January 1, 2033, secured by a Ministerial guarantee and assignment of fire insurance.	855,528	923,948
CMHC Mortgage repayable in monthly payments of \$9,944 including interest at 1.12%, renewal date of October 1, 2026, maturity date of August 1, 2036, secured by a Ministerial guarantee and assignment of fire insurance.	1,588,244	1,689,638

**Cross Lake Band of Indians**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**9. Long-term debt** *(Continued from previous page)*

	2022	2021
CMHC Mortgage repayable in monthly payments of \$7,489 including interest at .96%, renewal date of March 1, 2026, maturity date of May 1, 2040, secured by a Ministerial guarantee and assignment of fire insurance.	1,523,008	1,597,894
CMHC Mortgage repayable in monthly payments of \$15,013 including interest at 2.04%, renewal date of January 1, 2023, maturity date of January 1, 2033, secured by a Ministerial guarantee and assignment of fire insurance.	1,750,329	1,893,340
CMHC Mortgage repayable in monthly payments of \$11,913 including interest at 1.75%, renewal date of October 10, 2024, maturity date of October 1, 2039, secured by a Ministerial guarantee and assignment of fire insurance.	2,163,306	2,267,541
CMHC mortgage repayable in monthly payments of \$17,384 including interest at 0.96%, renewal date of March 1, 2026, maturity date of March 1, 2046, secured by a Ministerial guarantee and assignment of fire insurance.	4,471,094	4,636,002
CMHC mortgage advance on project 14, bearing interest at 0.69%, requires no payment of interest or principal until the project is complete and the advance is converted into a mortgage.	694,534	694,534
CMHC mortgage advance on project 15, bearing interest at 0.69%, requires no payment of interest or principal until the project is complete and the advance is converted into a mortgage	766,919	-
CMHC mortgage advance on project 16, bearing interest at 0.69%, requires no payment of interest or principal until the project is complete and the advance is converted into a mortgage.	558,866	558,866
CMHC mortgage advance on project 17, bearing interest at 0.69%, requires no payment of interest or principal until the project is complete and the advance is converted into a mortgage.	140,000	140,000
CMHC mortgage advance on project 18, bearing interest at 0.69%, requires no payment of interest or principal until the project is complete and the advance is converted into a mortgage.	294,025	294,025
Indigenous Services Canada loan payable upon maturity date of March 31, 2021, interest free unless the First Nation is in default or the promissory note comes to maturity.	64,300	64,300
RBC loan repayable in monthly instalments of \$248,100 including interest of prime plus 3%, with a due date of March 2024. Security is noted in note 6.	5,379,391	7,885,646
Manitoba Hydro HEEL loan repaid during the year.	-	124,932
Loan payable in monthly instalments of \$1,473 including interest at 2.25%, due October 2022, secured by related vehicle with a NBV of \$17,039.	8,698	25,962
Loan payable in monthly instalments of \$1,491 including interest at 3.49%, due October 2023, secured by related vehicle with a NBV of \$23,337.	23,276	40,031
Loan repaid during the year.	-	54,576

**Cross Lake Band of Indians**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**9. Long-term debt** *(Continued from previous page)*

	<b>2022</b>	<b>2021</b>
Loan payable in monthly instalments of \$1,389 including interest at 2.99%, due May 2024, secured by related vehicle with a NBV of \$31,970.	<b>34,851</b>	50,243
	<b>22,314,299</b>	25,314,008

Principal repayments on long-term debt in each of the next five years, assuming long-term debt subject to refinancing is renewed, are estimated as follows:

2023	3,784,699
2024	3,730,267
2025	1,012,571
2026	953,200
2027	957,000
	<b>10,437,737</b>

**10. Capital lease obligations**

	<b>2022</b>	<b>2021</b>
Obligation under capital lease payable in monthly installments of \$4,347 including interest at 15.2%, due July 2024, secured by equipment having a net book value of \$80,475.	<b>101,950</b>	135,774
Obligation under capital lease payable in monthly instalments of \$6,034 including interest at 14.9%, due December 2023, secured by equipment having a net book value of \$74,086.	<b>50,772</b>	110,562
Obligation under capital lease payable in monthly instalments of \$3,669 including interest at 9.15%, due July 2022, secured by equipment having a net book value of \$31,717.	<b>14,403</b>	55,074
Obligation under capital lease repaid during the year.	-	6,193
Obligation under capital lease payable in monthly instalments of \$4,369 including interest at 5%, due October 2023, secured by equipment having a net book value of \$64,497.	<b>79,648</b>	126,805
Obligation under capital lease payable in monthly instalments of \$4,444 including interest at 4.99%, due September 2023, secured by equipment having a net book value of \$67,655.	<b>76,918</b>	125,095
Obligation under capital lease payable in monthly instalments of \$316 including interest at 7.49%, due September 2022, secured by equipment having a net book value of \$4,288.	<b>2,160</b>	5,650
Obligation under capital lease payable in monthly instalments of \$4,600 including interest at 8.81%, due October 2022, secured by equipment having a net book value of \$54,083.	<b>31,273</b>	81,295
Obligation under capital lease payable in monthly instalments of \$2,481 including interest at 1.51%, due July 2024, secured by equipment having a net book value of \$57,344.	<b>39,252</b>	68,192
Obligation under capital lease payable in monthly instalments of \$8,382 including interest at 6.63%, due September 2023, secured by vehicles having a net book value of \$145,544.	<b>16,333</b>	128,816

**Cross Lake Band of Indians**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**10. Capital lease obligations** *(Continued from previous page)*

	2022	2021
Obligation under capital lease payable in monthly instalments of \$3,948 including interest at 8.9%, due December 2024, secured by equipment having a net book value of \$124,654.	<b>112,297</b>	147,932
Obligation under capital lease payable in monthly instalments of \$3,489 including interest at 6.88%, due January 2024, secured by equipment having a net book value of \$87,258.	<b>71,920</b>	107,498
Obligation under capital lease payable in monthly instalments of \$6,140 including interest at 3.48%, due May 2024, secured by equipment having a net book value of \$152,023.	<b>153,549</b>	220,610
Obligation under capital lease payable in monthly instalments of \$5,057 including interest at 9.6%, due November 2024, secured by equipment having a net book value of \$80,940.	<b>90,974</b>	140,264
Obligation under capital lease payable in monthly instalments of \$3,382 including interest at 16.77%, due January 2023, secured by equipment having a net book value of \$54,145.	<b>31,358</b>	63,664
Obligation under capital lease payable in monthly instalments of \$4,166 including interest at 5.76%, due January 2024, secured by equipment having a net book value of \$74,591.	<b>87,750</b>	131,320
Obligation under capital lease payable in monthly instalments of \$6,686 including interest at 10.95%, due August 2023, secured by equipment having a net book value of \$145,810.	<b>104,836</b>	169,673
Obligation under capital lease payable in monthly instalments of \$3,744 including interest at 10.95%, due August 2024, secured by equipment having a net book value of \$79,760.	<b>95,027</b>	127,590
Obligation under capital lease payable in monthly instalments of \$4,876 including interest at 5%, due December 2024, secured by equipment having a net book value of \$87,202.	<b>93,706</b>	146,068
Obligation under capital lease payable in monthly installments of \$2,665 including interest at 0.03%, due March 2024, secured by equipment having a net book value of \$59,714.	<b>63,930</b>	95,879
Obligation under capital lease payable in monthly instalments of \$5,367 including interest at 8.2%, due February 2025, secured by equipment having a net book value of \$93,093.	<b>113,819</b>	166,464
Obligation under capital lease payable in monthly instalments of \$1,978 including interest at 5%, due January 2024, secured by equipment having a net book value of \$48,510.	<b>40,224</b>	60,672
Obligation under capital lease payable in monthly instalments of \$2,218 including interest at 5.87%, due January 2024, secured by equipment having a net book value of \$45,380.	<b>46,129</b>	69,295
Obligation under capital lease payable in monthly instalments of \$1,593 including interest at 15%, due March 2026, secured by equipment having a net book value of \$40,879.	<b>57,251</b>	66,970
Obligation under capital lease payable in monthly instalments of \$5,805 including interest at 2.4%, due December 2024, secured by equipment having a net book value of \$166,215.	<b>185,296</b>	279,912
Obligation under capital lease payable in monthly instalments of \$1,498 including interest at 5.36%, due August 2025, secured by equipment having a net book value of \$46,820.	<b>56,008</b>	70,555
Obligation under capital lease repaid during the year.	-	15,421
Obligation under capital lease payable in monthly installments of \$1,013 including interest at 7.99%, due November 2025, secured by vehicle having a net book value of \$30,895.	<b>38,304</b>	47,016
Obligation under capital lease payable in monthly installments of \$2,337 including interest at 6.7%, due June 2026, secured by vehicle having a net book value of \$143,225.	<b>102,338</b>	-

**Cross Lake Band of Indians**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**10. Capital lease obligations** *(Continued from previous page)*

	2022	2021
Obligation under capital lease payable in monthly installments of \$2,740 including interest at 7.5%, due November 2026, secured by vehicle having a net book value of \$165,070.	127,948	-
Obligation under capital lease payable in monthly installments of \$989 including interest at 7.2%, due March 2027, secured by vehicle having a net book value of \$59,558.	49,548	-
Obligation under capital lease payable in monthly installments of \$2,457 including interest at 7.5%, due November 2026, secured by vehicle having a net book value of \$147,900.	114,688	-
Obligation under capital lease payable in monthly installments of \$7,995 including interest at 7.5%, due December 2025, secured by equipment having a net book value of \$405,131.	315,736	385,146
Obligation under capital lease payable in monthly installments of \$9,588 including interest at 5.75%, due December 2026, secured by equipment having a net book value of \$593,874.	480,802	565,555
Obligation under capital lease payable in monthly installments of \$12,955 including interest at 5.4%, due October 2024, secured by equipment having a net book value of \$530,516.	373,816	505,219
	<b>3,419,963</b>	<b>4,426,179</b>

Minimum lease payments related to the obligations under capital lease are as follows:

2023	1,532,109
2024	1,255,555
2025	686,265
2026	327,679
2027	145,966
	<u>3,947,574</u>
Less: imputed interest	527,711
	<u>3,419,863</u>

**11. Tangible capital assets**

Included in tangible capital assets is equipment and vehicles under capital lease with a cost of \$11,443,683 (2021 - \$10,836,915); accumulated amortization of \$6,294,823 (2021 - \$4,802,616) and net book value of \$5,148,860 (2021 - \$6,034,299).

# Cross Lake Band of Indians

## Notes to the Consolidated Financial Statements

*For the year ended March 31, 2022*

### 12. Provision for site rehabilitation

The Manitoba Environmental Protection Act sets out the regulatory requirements to properly close and maintain active and inactive landfill sites. Under this environmental law, there is a requirement for closure and post-closure care of solid waste sites including covering and landscaping and ongoing environmental monitoring, site inspection and maintenance.

As directed by PS 3270, a liability must be recognized beginning when the landfill first accepts waste to the date the landfill stops accepting waste. The liability for closure and post-closure care is recognized as the site capacity is used to the extent of the proportion of site capacity used compared to the estimated total expenditure required for closure and post-closure care.

The estimated total expenditure represents the sum of discounted future cash flows associated with closure and post-closure care considering current technology, the length of the post-closure care period and current environmental regulations. Expenditures that relate to an existing condition caused by past operations, and which do not contribute to future asset service potential, are expensed in the current year.

At year-end, the extent to which the First Nation is bound by environmental laws of The Manitoba Environmental Protection Act was not determinable, and therefore, no liability has been recorded in these consolidated financial statements.

### 13. Contingent liabilities

#### *First Nations Financial Transparency Act*

The First Nation is required to post its consolidated financial statements on a website and submit the consolidated financial statements to ISC by July 29, 2022. Since the audit report is dated after this date, the First Nation has not complied with this requirement.

The First Nation is subject to funding recoveries according to their agreements with federal government agencies. It has not yet been determined to what extent any funding amounts related to the year ended March 31, 2022 might be recovered.

### 14. Accumulated surplus

	2022	2021
Equity in Ottawa Trust Funds	19,113	18,310
Investment in tangible capital assets	106,752,311	58,193,264
CMHC replacement reserve	1,724,542	1,577,172
Equity in business enterprises	-	2,627,211
Moveable asset reserve	340,959	289,561
Unrestricted accumulated surplus (deficit)	7,503,371	(1,648,584)
	<b>116,340,296</b>	<b>61,056,934</b>

### 15. Budget information

The disclosed budget information has been approved by the Chief and Council.

### 16. Economic dependence

Cross Lake Band of Indians receives substantially all of its revenue from Indigenous Services Canada as a result of Treaties entered into with the Government of Canada. These Treaties are administered by Indigenous Services Canada under the terms and conditions of the Indian Act. The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these Treaties.

# Cross Lake Band of Indians

## Notes to the Consolidated Financial Statements

*For the year ended March 31, 2022*

### 17. Indigenous Services Canada funding

	2022	2021
Indigenous Services Canada confirmation balance	<b>135,161,584</b>	93,441,696
Indigenous Services Canada per consolidated financial statements	<b>135,161,584</b>	93,441,696

### 18. Comparative figures

Certain comparative figures have been reclassified to conform with current year's presentation.

### 19. Significant event

In March 2020, the outbreak of the novel strain of a coronavirus, specifically identified as "COVID-19", has caused significant financial and social disruption. This situation has resulted in governments worldwide enacting emergency measures to combat the spread of the virus. These measures, which include the implementation of travel bans, self-imposed quarantine periods and social distancing, have caused material disruption to businesses globally resulting in an economic slowdown. Global equity markets have experienced significant volatility and weakness. Governments and central banks have reacted with significant monetary and fiscal interventions designed to stabilize economic conditions. The duration and impact of the COVID-19 outbreak is unknown at this time, as is the efficacy of the government and central bank interventions. It is not possible to reliably estimate the length and severity of these developments and the impact on the financial results and conditions of the First Nation in future periods.

**Cross Lake Band of Indians**  
**Schedule 1 - Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2022*

	<i>Land</i>	<i>Housing</i>	<i>Equipment</i>	<i>Buildings</i>	<i>Computers</i>	<i>Vehicles</i>	<i>Subtotal</i>
<b>Cost</b>							
Balance, beginning of year	395,500	73,468,616	14,951,070	26,985,385	466,130	12,143,802	128,410,503
Acquisition of tangible capital assets	-	1,057,063	1,142,396	181,546	50,527	1,088,164	3,519,696
Construction-in-progress	-	-	-	-	-	-	-
Balance, end of year	395,500	74,525,679	16,093,466	27,166,931	516,657	13,231,966	131,930,199
<b>Accumulated amortization</b>							
Balance, beginning of year	-	26,954,456	9,614,030	21,695,188	320,155	7,848,336	66,432,165
Annual amortization	-	1,874,880	1,138,959	604,897	11,384	1,098,495	4,728,615
Balance, end of year	-	28,829,336	10,752,989	22,300,085	331,539	8,946,831	71,160,780
<b>Net book value of tangible capital assets</b>	<b>395,500</b>	<b>45,696,343</b>	<b>5,340,477</b>	<b>4,866,846</b>	<b>185,118</b>	<b>4,285,135</b>	<b>60,769,419</b>
2021 Net book value of tangible capital assets	395,500	46,514,160	5,337,040	5,290,197	145,975	4,295,466	61,978,338

**Cross Lake Band of Indians**  
**Schedule 1 - Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2022*

	<i>Subtotal</i>	<i>Roads, Bridges and infrastructure</i>	<i>Construction in progress</i>	<i>2022</i>	<i>2021</i>
<b>Cost</b>					
Balance, beginning of year	128,410,503	24,692,465	15,668,214	168,771,182	147,603,254
Acquisition of tangible capital assets	3,519,696	-	-	3,519,696	21,167,928
Construction-in-progress	-	-	49,757,843	49,757,843	-
Balance, end of year	131,930,199	24,692,465	65,426,057	222,048,721	168,771,182
<b>Accumulated amortization</b>					
Balance, beginning of year	66,432,165	22,480,444	-	88,912,609	82,260,801
Annual amortization	4,728,615	1,364,615	-	6,093,230	6,651,808
Balance, end of year	71,160,780	23,845,059	-	95,005,839	88,912,609
<b>Net book value of tangible capital assets</b>	<b>60,769,419</b>	<b>847,406</b>	<b>65,426,057</b>	<b>127,042,882</b>	<b>79,858,573</b>
2021 Net book value of tangible capital assets	61,978,338	2,212,021	15,668,214	79,858,573	

## Cross Lake Band of Indians

### Schedule 2 - Schedule of Consolidated Expenses by Object

*For the year ended March 31, 2022*

	<b>2022 Budget</b>	<b>2022</b>	<b>2021</b>
<b>Expenses by object</b>			
Advertising	45,000	104,099	132,724
Allowance for investment in business entities	-	2,627,211	-
Allowances	1,364,025	1,646,102	1,589,544
Amortization	-	6,093,230	6,651,808
Bad debts	-	47,751	636,206
Bank charges and interest	1,220,816	247,189	180,616
Basic and special needs	9,690,000	10,672,871	10,804,484
Board travel, training and honouraria	41,620	2,550	23,059
COVID-19 supports and materials	-	4,005,233	10,442,659
Community donations	472,982	221,349	244,643
Community events	-	62,193	29,489
Consulting	618,000	577,622	785,393
Contracted services	2,068,380	5,797,601	3,189,798
Cost of sales	-	107,558	-
Freight	41,050	199,271	92,604
Fuel	395,798	820,107	511,405
Funeral	-	209,070	155,205
Furniture and equipment	107,664	488,219	257,273
Honouraria	635,000	982,149	745,404
Insurance	423,905	2,477,910	2,707,665
Interest on long-term debt	830,047	922,344	1,014,625
Kasayak and field workers	1,142,439	1,444,280	1,216,165
Materials	471,613	3,255,970	1,144,535
Office rent	78,033	167,835	85,974
Office supplies and other	771,662	1,078,035	889,267
Professional development	1,126,618	3,097,609	1,803,052
Professional fees	124,000	1,124,975	536,721
Program expense	416,503	943,982	786,477
Rent	36,000	1,554,978	1,051,233
Repairs and maintenance	3,114,567	2,283,050	1,791,232
Salaries and benefits	22,009,382	38,117,585	33,921,961
Student expenses	163,500	570,316	382,432
Supplies	962,076	3,092,775	2,604,831
Telephone	278,733	685,814	461,622
Travel	2,821,139	2,803,066	1,399,266
Tuition	895,990	1,362,144	937,005
Utilities	683,036	1,024,320	839,140
	<b>53,049,578</b>	<b>100,918,363</b>	<b>90,045,517</b>

## Cross Lake Band of Indians

### Schedule 3 - Consolidated Schedule of Segment Revenue and Expenses

*For the year ended March 31, 2022*

	<i>Schedule #</i>	<i>Total Revenue</i>	<i>Total Expenses</i>	<i>Adjustments/ Transfers From (To)</i>	<i>Current Surplus (Deficit)</i>	<i>Prior Year Surplus (Deficit)</i>
<b>Segments</b>						
Administration	4	12,391,263	17,456,828	5,954,465	888,900	(2,395,072)
Education	5	41,196,977	29,192,926	(5,528,075)	6,475,976	8,565,666
Social	6	17,564,062	14,790,063	-	2,773,999	(452,364)
Health Services	7	45,620,511	11,204,852	(426,390)	33,989,269	11,603,471
Employment, Training and Day Care	8	2,443,646	2,569,652	-	(126,006)	2,574,396
Public Works	9	18,089,380	5,525,958	-	12,563,422	3,440,980
Economic Development	10	1,953,818	1,148,845	-	804,973	481,507
Housing	11	3,659,040	5,179,053	-	(1,520,013)	(2,135,764)
Policing and Justice	12	24,354	1,314,645	-	(1,290,291)	(1,118,630)
Multi-Channel System	13	574,077	549,266	-	24,811	108,261
Midnorth Development Corporation	14	12,503,256	11,757,295	-	745,961	(14,313)
Cross Lake Place	15	181,344	228,980	-	(47,636)	-
<b>Total</b>		<b>156,201,725</b>	<b>100,918,363</b>	<b>-</b>	<b>55,283,362</b>	<b>20,658,137</b>

**Cross Lake Band of Indians**  
**Administration**  
**Schedule 4 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	<b>2022 Budget</b>	<b>2022</b>	<b>2021</b>
<b>Revenue</b>			
Indigenous Services Canada	1,595,638	11,779,981	10,158,807
Other revenue	287,239	302,924	212,983
Investment income	-	29,345	73,512
Repayment of funding	-	-	(130,000)
Deferred revenue - prior year	-	2,108,929	2,973,936
Deferred revenue - current year	-	(1,829,916)	(2,108,929)
	<b>1,882,877</b>	<b>12,391,263</b>	<b>11,180,309</b>
<b>Expenses</b>			
Allowance for investment in business entities	-	2,627,211	-
Amortization	-	2,904,091	3,434,277
Bad debts	-	9,998	636,006
Bank charges and interest	-	85,673	36,605
COVID-19 supports and materials	-	1,092,625	6,259,657
Community donations	-	10,000	500
Consulting	-	131,628	168,259
Contracted services	192,000	960,060	25,745
Fuel	-	173,480	64,347
Honouraria	635,000	786,625	662,834
Insurance	172,930	1,887,111	2,100,465
Interest on long-term debt	830,047	576,900	696,238
Materials	3,600	1,905,588	108,672
Office supplies and other	53,600	239,892	135,478
Professional development	-	96,875	-
Professional fees	60,000	989,903	410,639
Rent	36,000	1,800	-
Repairs and maintenance	-	47,776	286,874
Salaries and benefits	808,937	2,252,270	1,845,542
Telephone	111,000	252,717	181,098
Travel	273,000	412,114	226,479
Utilities	-	12,491	-
	<b>3,176,114</b>	<b>17,456,828</b>	<b>17,279,715</b>
<b>Deficit before transfers</b>	<b>(1,293,237)</b>	<b>(5,065,565)</b>	<b>(6,099,406)</b>
<b>Transfers between programs</b>	<b>3,114,875</b>	<b>5,954,465</b>	<b>3,704,334</b>
<b>Surplus (deficit)</b>	<b>1,821,638</b>	<b>888,900</b>	<b>(2,395,072)</b>

**Cross Lake Band of Indians**  
**Education**  
**Schedule 5 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	<b>2022 Budget</b>	<b>2022</b>	<b>2021</b>
<b>Revenue</b>			
Indigenous Services Canada	31,027,332	<b>40,462,564</b>	37,150,414
Other revenue	30,573	<b>526,417</b>	12,313
Rental income	199,620	<b>207,996</b>	164,612
	<b>31,257,525</b>	<b>41,196,977</b>	37,327,339
<b>Expenses</b>			
Advertising	-	<b>19,354</b>	94,030
Allowances	1,364,025	<b>1,646,102</b>	1,589,544
Amortization	-	<b>833,078</b>	761,865
Bad debts	-	<b>4,615</b>	200
Bank charges and interest	42,072	<b>76,038</b>	72,529
Board travel, training and honouraria	41,620	<b>600</b>	23,059
COVID-19 supports and materials	-	<b>842,746</b>	-
Community donations	-	<b>76,900</b>	9,040
Consulting	-	<b>301,464</b>	447,281
Contracted services	-	<b>517,488</b>	665,379
Freight	41,050	<b>81,505</b>	47,716
Fuel	101,999	<b>72,790</b>	26,790
Furniture and equipment	107,664	<b>488,219</b>	257,273
Insurance	250,975	<b>291,778</b>	342,587
Office rent	78,033	<b>167,835</b>	85,974
Office supplies and other	84,216	<b>221,919</b>	392,334
Professional development	86,000	<b>74,735</b>	19,795
Professional fees	40,000	<b>15,637</b>	1,788
Program expense	288,137	<b>831,237</b>	731,338
Repairs and maintenance	873,161	<b>1,316,813</b>	969,542
Salaries and benefits	14,387,642	<b>18,712,823</b>	17,077,516
Supplies	490,476	<b>647,929</b>	620,629
Telephone	65,510	<b>108,690</b>	52,785
Travel	636,640	<b>444,368</b>	185,214
Tuition	785,490	<b>1,081,151</b>	811,967
Utilities	337,500	<b>317,112</b>	360,723
	<b>20,102,210</b>	<b>29,192,926</b>	25,646,898
<b>Surplus before other items</b>	<b>11,155,315</b>	<b>12,004,051</b>	11,680,441
<b>Transfers between programs</b>	-	<b>(5,528,075)</b>	(3,114,775)
<b>Surplus</b>	<b>11,155,315</b>	<b>6,475,976</b>	8,565,666

**Cross Lake Band of Indians**  
**Social**  
**Schedule 6 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	<b>2022 Budget</b>	<b>2022</b>	<b>2021</b>
<b>Revenue</b>			
Indigenous Services Canada	11,008,937	<b>17,481,306</b>	15,040,349
Other revenue	60,000	<b>90,027</b>	316,909
Deferred revenue - current year	-	<b>(7,271)</b>	-
	<b>11,068,937</b>	<b>17,564,062</b>	15,357,258
<b>Expenses</b>			
Bank charges and interest	30,600	<b>34,071</b>	31,094
Basic and special needs	9,690,000	<b>10,672,871</b>	10,804,484
COVID-19 supports and materials	-	<b>2,069,861</b>	3,220,802
Funeral	-	<b>209,070</b>	155,205
Kasayak and field workers	1,142,439	<b>1,444,280</b>	1,216,165
Office supplies and other	96,000	<b>77,780</b>	52,152
Salaries and benefits	313,413	<b>273,231</b>	317,333
Telephone	-	<b>1,250</b>	1,112
Travel	116,400	<b>7,649</b>	11,275
	<b>11,388,852</b>	<b>14,790,063</b>	15,809,622
<b>Surplus (deficit)</b>	<b>(319,915)</b>	<b>2,773,999</b>	<b>(452,364)</b>

**Cross Lake Band of Indians**  
**Health Services**  
**Schedule 7 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	<b>2022 Budget</b>	<b>2022</b>	<b>2021</b>
<b>Revenue</b>			
Indigenous Services Canada	44,640,607	<b>44,854,255</b>	20,090,828
Other revenue	-	<b>158,281</b>	247,909
Deferred revenue - prior year	-	<b>4,150,951</b>	5,835,570
Deferred revenue - current year	-	<b>(3,542,976)</b>	(4,150,951)
	<b>44,640,607</b>	<b>45,620,511</b>	22,023,356
<b>Expenses</b>			
Advertising	45,000	<b>67,225</b>	38,312
Amortization	-	<b>212,627</b>	116,659
Bank charges and interest	-	<b>20,360</b>	18,379
COVID-19 supports and materials	-	-	962,200
Contracted services	-	<b>425,335</b>	272,200
Freight	-	<b>5,947</b>	2,560
Office supplies and other	378,683	<b>395,730</b>	(12,466)
Professional development	345,622	<b>2,728,937</b>	1,745,791
Professional fees	24,000	<b>61,626</b>	78,087
Program expense	51,885	<b>87,069</b>	53,846
Rent	-	<b>64,500</b>	105,401
Repairs and maintenance	114,537	<b>11,092</b>	4,280
Salaries and benefits	2,930,744	<b>5,777,220</b>	5,349,435
Supplies	18,000	<b>24,544</b>	22,971
Telephone	73,422	<b>198,963</b>	152,261
Travel	1,566,949	<b>1,046,186</b>	650,990
Utilities	74,803	<b>77,491</b>	78,225
	<b>5,623,645</b>	<b>11,204,852</b>	9,639,131
<b>Surplus before transfers</b>	<b>39,016,962</b>	<b>34,415,659</b>	12,384,225
<b>Transfers between programs</b>	(108,258)	<b>(426,390)</b>	(780,754)
<b>Surplus</b>	<b>38,908,704</b>	<b>33,989,269</b>	11,603,471

**Cross Lake Band of Indians**  
**Employment, Training and Day Care**  
**Schedule 8 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	<b>2022 Budget</b>	<b>2022</b>	<b>2021</b>
<b>Revenue</b>			
Human Resources and Skills Development Canada	1,407,220	<b>2,061,700</b>	2,484,989
Province of Manitoba	140,000	<b>381,946</b>	28,455
Early learning child care funding	534,346	-	2,424,013
	<b>2,081,566</b>	<b>2,443,646</b>	4,937,457
<b>Expenses</b>			
Bank charges and interest	2,000	<b>148</b>	151
Contracted services	-	<b>1,050</b>	5,831
Fuel	4,003	<b>2,548</b>	-
Materials	32,013	<b>227,379</b>	189,554
Office supplies and other	70,159	<b>29,847</b>	37,222
Professional development	694,996	<b>191,757</b>	37,466
Program expense	73,481	<b>11,138</b>	-
Repairs and maintenance	20,900	<b>1,862</b>	5,269
Salaries and benefits	704,533	<b>920,138</b>	1,247,299
Student expenses	163,500	<b>570,316</b>	382,432
Telephone	11,000	<b>34,478</b>	12,969
Travel	155,550	<b>289,765</b>	126,356
Tuition	110,500	<b>280,993</b>	125,038
Utilities	6,000	<b>8,233</b>	5,595
	<b>2,048,635</b>	<b>2,569,652</b>	2,175,182
<b>Surplus (deficit) before transfers</b>	<b>32,931</b>	<b>(126,006)</b>	2,762,275
<b>Transfers between programs</b>	(32,061)	-	(187,879)
<b>Surplus (deficit)</b>	<b>870</b>	<b>(126,006)</b>	2,574,396

**Cross Lake Band of Indians**  
**Public Works**  
**Schedule 9 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	<b>2022 Budget</b>	<b>2022</b>	<b>2021</b>
<b>Revenue</b>			
Indigenous Services Canada	6,070,004	<b>17,906,989</b>	8,621,596
Other revenue	-	<b>162,178</b>	24,800
Rental income	(36,360)	<b>20,213</b>	-
	<b>6,033,644</b>	<b>18,089,380</b>	8,646,396
<b>Expenses</b>			
Consulting	-	<b>15,395</b>	-
Contracted services	1,327,380	<b>1,524,763</b>	1,477,034
Fuel	16,800	<b>336,854</b>	236,233
Materials	52,000	<b>499,843</b>	190,779
Office supplies and other	-	-	1,042
Program expense	-	<b>14,538</b>	1,292
Rent	-	<b>141,997</b>	656,021
Repairs and maintenance	664,800	<b>869,409</b>	376,902
Salaries and benefits	748,835	<b>1,607,517</b>	1,559,807
Telephone	10,800	<b>24,847</b>	14,012
Travel	12,000	<b>26,111</b>	5,399
Utilities	240,733	<b>464,684</b>	318,016
	<b>3,073,348</b>	<b>5,525,958</b>	4,836,537
<b>Surplus before transfers</b>	<b>2,960,296</b>	<b>12,563,422</b>	3,809,859
<b>Transfers between programs</b>	-	-	(368,879)
<b>Surplus</b>	<b>2,960,296</b>	<b>12,563,422</b>	3,440,980

**Cross Lake Band of Indians**  
**Economic Development**  
**Schedule 10 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	<b>2022 Budget</b>	<b>2022</b>	<b>2021</b>
<b>Revenue</b>			
Indigenous Services Canada	521,448	<b>1,092,990</b>	973,453
Province of Manitoba	1,903,200	<b>583,548</b>	441,144
Other revenue	480,000	<b>277,280</b>	(71,097)
	<b>2,904,648</b>	<b>1,953,818</b>	1,343,500
<b>Expenses</b>			
Bank charges and interest	43,200	<b>4,622</b>	3,425
Community donations	472,982	<b>130,173</b>	230,033
Consulting	618,000	<b>48,950</b>	80,753
Materials	-	<b>69,055</b>	83,580
Salaries and benefits	124,366	<b>105,429</b>	86,661
Supplies	453,600	<b>715,035</b>	343,432
Travel	12,000	<b>75,581</b>	34,109
	<b>1,724,148</b>	<b>1,148,845</b>	861,993
<b>Surplus</b>	<b>1,180,500</b>	<b>804,973</b>	481,507

**Cross Lake Band of Indians**  
**Housing**  
**Schedule 11 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	<i>2022 Budget</i>	<i>2022</i>	<i>2021</i>
<b>Revenue</b>			
Indigenous Services Canada	-	<b>1,583,500</b>	1,406,250
Canada Mortgage and Housing Corporation	850,800	<b>2,049,117</b>	865,883
Other revenue	-	<b>26,423</b>	447,102
	<b>850,800</b>	<b>3,659,040</b>	2,719,235
<b>Expenses</b>			
Amortization	-	<b>1,360,015</b>	1,416,682
Bank charges and interest	1,102,944	<b>384</b>	10,374
Consulting	-	<b>48,037</b>	67,680
Contracted services	549,000	<b>1,552,426</b>	254,499
Fuel	152,996	<b>150,863</b>	106,103
Insurance	-	<b>1,070</b>	-
Interest on long-term debt	-	<b>227,171</b>	177,690
Materials	324,000	<b>522,611</b>	342,951
Office supplies and other	17,004	<b>2,289</b>	25,384
Repairs and maintenance	1,441,169	<b>27,039</b>	85,326
Salaries and benefits	970,912	<b>1,137,643</b>	1,577,701
Telephone	7,001	<b>8,001</b>	6,898
Travel	24,600	<b>32,717</b>	9,644
Utilities	24,000	<b>108,787</b>	54,011
	<b>4,613,626</b>	<b>5,179,053</b>	4,134,943
<b>Deficit before transfers</b>	<b>(3,762,826)</b>	<b>(1,520,013)</b>	(1,415,708)
<b>Transfers between programs</b>	-	-	(720,056)
<b>Deficit</b>	<b>(3,762,826)</b>	<b>(1,520,013)</b>	(2,135,764)

**Cross Lake Band of Indians**  
**Policing and Justice**  
**Schedule 12 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	<b>2022 Budget</b>	<b>2022</b>	<b>2021</b>
<b>Revenue</b>			
Policing	1,139,000	-	-
Justice	160,000	<b>24,354</b>	16,167
	<b>1,299,000</b>	<b>24,354</b>	16,167
<b>Expenses</b>			
Fuel	120,000	<b>67,388</b>	60,736
Honouraria	-	<b>46,700</b>	35,100
Materials	60,000	<b>31,493</b>	228,999
Office supplies and other	72,000	<b>54,092</b>	60,744
Program expense	3,000	-	-
Rent	-	<b>300</b>	-
Salaries and benefits	1,020,000	<b>1,068,157</b>	729,987
Travel	24,000	<b>46,515</b>	19,231
	<b>1,299,000</b>	<b>1,314,645</b>	1,134,797
<b>Deficit</b>	-	<b>(1,290,291)</b>	(1,118,630)

**Cross Lake Band of Indians**  
**Multi-Channel System**  
**Schedule 13 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	<i><b>2022 Budget</b></i>	<i><b>2022</b></i>	<i><b>2021</b></i>
<b>Revenue</b>			
Other revenue	-	<b>574,077</b>	601,534
<b>Expenses</b>			
Amortization	-	<b>11,103</b>	14,798
Bad debts	-	<b>33,138</b>	-
Bank charges and interest	-	<b>662</b>	781
Community donations	-	<b>4,275</b>	5,070
Contracted services	-	<b>15,513</b>	12,232
Fuel	-	<b>7,047</b>	5,897
Office supplies and other	-	<b>17,633</b>	6,955
Repairs and maintenance	-	<b>5,661</b>	2,782
Salaries and benefits	-	<b>270,639</b>	294,839
Supplies	-	<b>165,853</b>	134,464
Telephone	-	<b>7,142</b>	4,305
Travel	-	<b>10,600</b>	6,150
Utilities	-	-	5,000
	-	<b>549,266</b>	493,273
<b>Surplus</b>	-	<b>24,811</b>	108,261

**Cross Lake Band of Indians**  
**Midnorth Development Corporation**  
**Schedule 14 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	<b>2022 Budget</b>	<b>2022</b>	<b>2021</b>
<b>Revenue</b>			
Midnorth Development revenues	-	<b>12,503,256</b>	6,488,999
Other revenue	-	-	62,105
	-	<b>12,503,256</b>	6,551,104
<b>Expenses</b>			
Advertising	-	<b>17,520</b>	383
Amortization	-	<b>768,917</b>	907,527
Bank charges and interest	-	<b>24,234</b>	7,277
Community events	-	<b>62,193</b>	29,489
Consulting	-	-	21,420
Contracted services	-	<b>800,965</b>	476,879
Freight	-	<b>111,820</b>	42,328
Fuel	-	<b>9,138</b>	11,300
Honouraria	-	<b>148,824</b>	47,470
Insurance	-	<b>297,950</b>	264,614
Interest on long-term debt	-	<b>118,274</b>	140,697
Office supplies and other	-	<b>38,265</b>	190,422
Professional development	-	<b>5,305</b>	-
Professional fees	-	<b>57,808</b>	46,206
Rent	-	<b>1,346,382</b>	289,810
Repairs and maintenance	-	<b>152</b>	60,257
Salaries and benefits	-	<b>5,950,516</b>	3,835,841
Supplies	-	<b>1,520,092</b>	1,483,335
Telephone	-	<b>49,727</b>	36,182
Travel	-	<b>404,410</b>	124,419
Utilities	-	<b>24,803</b>	17,570
	-	<b>11,757,295</b>	8,033,426
<b>Surplus (deficit) before transfers</b>	-	<b>745,961</b>	(1,482,322)
<b>Transfers between programs</b>	-	-	1,468,009
<b>Surplus (deficit)</b>	-	<b>745,961</b>	(14,313)

**Cross Lake Band of Indians**  
**Cross Lake Place**  
**Schedule 15 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	<i>2022 Budget</i>	<i>2022</i>	<i>2021</i>
<b>Revenue</b>			
Other revenue	-	181,344	-
<b>Expenses</b>			
Amortization	-	3,400	-
Bank charges and interest	-	998	-
Board travel, training and honouraria	-	1,950	-
Consulting	-	32,148	-
Cost of sales	-	107,558	-
Office supplies and other	-	588	-
Repairs and maintenance	-	3,246	-
Salaries and benefits	-	42,000	-
Supplies	-	19,322	-
Travel	-	7,050	-
Utilities	-	10,720	-
	-	228,980	-
<b>Surplus (deficit)</b>	-	(47,636)	-