

**Fort Alexander Indian Band (o\la  
Sagkeeng First Nation)  
Consolidated Financial Statements**

*March 31, 2021*

# Fort Alexander Indian Band (oła Sagkeeng First Nation) Contents

For the year ended March 31, 2021

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	Page
<b>Management's Responsibility</b>	
<b>Independent Auditor's Report</b>	
<b>Consolidated Financial Statements</b>	
Consolidated Statement of Financial Position.....	1
Consolidated Statement of Operations and Accumulated Surplus.....	2
Consolidated Statement of Change in Net Debt.....	3
Consolidated Statement of Cash Flows.....	4
<b>Notes to the Consolidated Financial Statements</b> .....	5
<b>Schedules</b>	
Schedule 1 - Consolidated Schedule of Tangible Capital Assets.....	19
Schedule 2 - Schedule of Consolidated Expenses by Object.....	21
Schedule 3 - Consolidated Schedule of Segment Revenue and Expenses.....	22
Schedule 4 - Social Assistance - Schedule of Revenue and Expenses.....	23
Schedule 5 - Education - Schedule of Revenue and Expenses.....	24
Schedule 6 - Administration - Schedule of Revenue and Expenses.....	25
Schedule 7 - Employment and Training and Day Care - Schedule of Revenue and Expenses .....	26
Schedule 8 - CMHC Housing - Schedule of Revenue and Expenses.....	27
Schedule 9 - Gaming - Schedule of Revenue and Expenses.....	28
Schedule 10 - Wellness - Schedule of Revenue and Expenses.....	29
Schedule 11 - Economic Development - Schedule of Revenue and Expenses.....	30
Schedule 12 - Telecommunications - Schedule of Revenue and Expenses.....	31
Schedule 13 - Community Infrastructure - Schedule of Revenue and Expenses.....	32

## Management's Responsibility

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To the Members of Fort Alexander Indian Band (o\u00e1 Sagkeeng First Nation):

The accompanying consolidated financial statements of Fort Alexander Indian Band (o\u00e1 Sagkeeng First Nation) (the "Nation") are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and fair presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting policies and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Fort Alexander Indian Band (o\u00e1 Sagkeeng First Nation) Chief and Council are responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Chief and Council fulfil these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Chief and Council are also responsible for recommending the appointment of the Nation's external auditors.

MNP LLP, an independent firm of Chartered Professional Accountants, is appointed by the Chief and Council to audit the consolidated financial statements and report directly to the Members; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Chief and Council and management to discuss their audit findings.

August 31, 2021



CAO

## Independent Auditor's Report

To the Members of Fort Alexander Indian Band (o\la Sagkeeng First Nation):

### Opinion

We have audited the consolidated financial statements of Fort Alexander Indian Band (o\la Sagkeeng First Nation) (the "Nation"), which comprise the consolidated statement of financial position as at March 31, 2021, and the consolidated statements of operations and accumulated surplus, change in net debt, cash flows and the related schedules for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Nation as at March 31, 2021, and the results of its consolidated operations, change in net debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the financial reporting process.

### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

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- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the operations to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Winnipeg, Manitoba

August 31, 2021

**MNP LLP**

Chartered Professional Accountants

**MNP**

**Fort Alexander Indian Band (o\la Sagkeeng First Nation)**  
**Consolidated Statement of Financial Position**  
*As at March 31, 2021*

	2021	2020
<b>Financial assets</b>		
Cash (Note 8)	13,987,032	10,634,957
Investments (Note 3)	121,483	89,324
Accounts receivable (Note 4)	1,815,489	2,832,122
Inventory for resale (Note 5)	222,233	195,064
Restricted cash (Note 6)	2,672,157	2,245,828
	<b>18,818,394</b>	15,997,295
<b>Liabilities</b>		
Accounts payable and accruals (Note 9)	2,385,987	5,310,520
Deferred revenue (Note 10)	8,917,794	8,239,186
Long-term debt (Note 11)	25,811,450	17,698,651
	<b>37,115,231</b>	31,248,357
<b>Net debt</b>	<b>(18,296,837)</b>	(15,251,062)
<b>Contingent liabilities (Note 16)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Schedule 1)	52,148,442	54,523,330
Employee future benefits (Note 7)	-	661,176
Prepaid expenses	47,638	44,839
Construction in progress (Note 12)	29,392,364	17,159,930
	<b>81,588,444</b>	72,389,275
<b>Accumulated surplus (Note 13)</b>	<b>63,291,607</b>	57,138,213

Approved on behalf of the Chief and Council

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**Fort Alexander Indian Band (o\la Sagkeeng First Nation)**  
**Consolidated Statement of Operations and Accumulated Surplus**

For the year ended March 31, 2021

	<i>Schedules</i>	<i>2021 Budget</i>	<i>2021</i>	<i>2020</i>
<b>Revenue</b>				
Indigenous Services Canada (ISC) (Note 19)	31,851,195	53,116,175	55,705,342	
Canada Mortgage and Housing Corporation (CMHC)	550,864	701,066	659,509	
First Peoples Development Inc. (FPDI)	1,767,153	352,157	1,362,243	
Province of Manitoba	83,246	193,995	1,916,286	
ISC recovery	71,601	-	(2,950)	
	34,324,059	54,363,393	59,640,430	
Superstore sales	6,105,981	7,146,071	10,154,187	
Other revenue	2,728,528	1,887,163	1,833,669	
Service Canada	-	1,307,944	-	
Rental income	1,108,290	1,001,332	916,965	
Assembly of Manitoba Chiefs Inc.	-	845,211	-	
VLT revenue (net of payouts)	1,148,243	643,919	2,205,380	
Bingo revenues (net of payouts)	76,162	500,178	546,507	
Shawano consulting income	-	334,600	-	
Solicitor General	241,520	110,232	233,316	
First Nations Confederacy of Cultural Education Centre	-	-	86,656	
Deferred revenue - prior year (Note 10)	1,227,299	8,239,186	5,267,515	
Deferred revenue - current year (Note 10)	-	(8,917,794)	(8,239,186)	
	<b>46,960,082</b>	<b>67,461,435</b>	<b>72,645,439</b>	
<b>Program expenses</b>				
Social Assistance	4	5,268,500	7,466,502	5,360,043
Education	5	14,966,062	13,899,116	12,724,451
Administration	6	2,765,631	15,403,509	12,897,805
Employment and Training and Daycare	7	1,767,154	1,558,404	1,432,022
CMHC Housing	8	976,222	1,448,932	1,355,854
Gaming	9	1,304,486	1,455,045	2,030,546
Wellness	10	10,469,323	8,705,642	9,189,733
Economic Development	11	7,061,167	7,574,478	10,717,153
Telecommunications	12	153,859	122,933	140,163
Community Infrastructure	13	968,241	3,673,480	4,221,054
<b>Total segment expenses (Schedule 2)</b>		<b>45,700,645</b>	<b>61,308,041</b>	<b>60,068,824</b>
<b>Annual surplus before other items</b>		<b>1,259,437</b>	<b>6,153,394</b>	<b>12,576,615</b>
<b>Other items</b>				
Gain (loss) on disposal of capital assets		-	-	(13,965)
Unrealized gain (loss) on pension plan		-	-	(157,175)
		-	-	(171,140)
<b>Annual surplus</b>		<b>1,259,437</b>	<b>6,153,394</b>	<b>12,405,475</b>
<b>Accumulated surplus, beginning of year</b>		<b>57,138,213</b>	<b>57,138,213</b>	<b>44,732,738</b>
<b>Accumulated surplus, end of year</b>		<b>58,397,650</b>	<b>63,291,607</b>	<b>57,138,213</b>

*The accompanying notes are an integral part of these consolidated financial statements*

**Fort Alexander Indian Band (o\la Sagkeeng First Nation)**  
**Consolidated Statement of Change in Net Debt**  
*For the year ended March 31, 2021*

	<b>2021 Budget</b>	<b>2021</b>	<b>2020</b>
<b>Annual surplus</b>	<b>3,048,086</b>	<b>6,153,394</b>	<b>12,405,475</b>
Purchases of tangible capital assets	-	(3,642,205)	(3,961,869)
Amortization of tangible capital assets	-	6,017,093	5,382,236
Change in construction in progress	-	(12,232,434)	(13,542,032)
Change in prepaid expenses	-	(2,799)	3,456
Change in employee future benefits	-	661,176	338,824
(Gain) loss on sale of tangible capital assets	-	-	13,965
Proceeds from disposal of tangible capital assets	-	-	28,320
<b>Change in net debt</b>	<b>3,048,086</b>	<b>(3,045,775)</b>	<b>668,375</b>
<b>Net debt, beginning of year</b>	<b>(15,251,062)</b>	<b>(15,251,062)</b>	<b>(15,919,437)</b>
<b>Net debt, end of year</b>	<b>(12,202,976)</b>	<b>(18,296,837)</b>	<b>(15,251,062)</b>

**Fort Alexander Indian Band (o\la Sagkeeng First Nation)**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2021*

	<b>2021</b>	<b>2020</b>
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Cash receipts from contributors	69,156,676	76,758,282
Cash paid to suppliers	(36,710,275)	(33,159,054)
Cash paid to employees	(20,288,888)	(17,987,369)
Interest on long-term debt	(585,110)	(594,411)
	<b>11,572,403</b>	<b>25,017,448</b>
<b>Financing activities</b>		
Advances of long-term debt	9,227,122	1,379,083
Repayment of long-term debt	(1,114,323)	(1,777,135)
	<b>8,112,799</b>	<b>(398,052)</b>
<b>Capital activities</b>		
Purchases of tangible capital assets	(3,642,205)	(3,961,869)
Change in construction in progress	(12,232,434)	(13,542,032)
Proceeds from sale of tangible capital assets	-	28,320
	<b>(15,874,639)</b>	<b>(17,475,581)</b>
<b>Investing activities</b>		
Change in investments	(32,159)	5,186
Change in restricted cash	(426,329)	(497,721)
	<b>(458,488)</b>	<b>(492,535)</b>
<b>Increase in cash resources</b>	<b>3,352,075</b>	6,651,280
<b>Cash resources, beginning of year</b>	<b>10,634,957</b>	3,983,677
<b>Cash resources, end of year</b>	<b>13,987,032</b>	10,634,957

# Fort Alexander Indian Band (o\u00e1 Sagkeeng First Nation)

## Notes to the Consolidated Financial Statements

For the year ended March 31, 2021

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### 1. Operations

The Fort Alexander Indian Band (o\u00e1 Sagkeeng First Nation) (the "Nation") is located in the Province of Manitoba, and provides various services to its Members. Fort Alexander Indian Band (o\u00e1 Sagkeeng First Nation) includes the Nation's government and all related entities that are accountable to the Nation and are either owned or controlled by the Nation.

### 2. Significant accounting policies

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

#### *Reporting entity*

The Fort Alexander Indian Band reporting entity includes the Nation government and all related enterprises that are accountable to the Nation and are either owned or controlled by the Nation. The financial statements consolidate the financial activities of all entities and departments comprising the Nation reporting entity, except for Nation business entities. Trusts administered on behalf of third parties by the Nation are excluded from the Nation reporting entity.

The Nation has consolidated the assets, liabilities, revenues and expenses of the following entities and departments:

- Fort Alexander Indian Band CMHC Housing
- Fort Alexander Health Centre Inc.
- Fort Alexander Holdings Inc.
- George M. Guimond Care Centre Inc.
- Sagkeeng Administration
- Sagkeeng Education
- Sagkeeng Social Services
- Sagkeeng Employment and Training Services
- Sagkeeng First Nation Bingo Committee
- Sagkeeng First Nation Gaming Control Commission
- Sagkeeng First Nation Trust Fund
- Sagkeeng First Nation Video Lottery Committee
- Sagkeeng Memorial Arena Inc.
- Sagkeeng Superstore

All inter entity balances have been eliminated on consolidation.

#### *Basis of presentation*

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

#### *Cash resources*

Cash resources include balances with banks. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

#### *Investments*

Investments are valued at cost less impairment.

# Fort Alexander Indian Band (oɬa Sagkeeng First Nation)

## Notes to the Consolidated Financial Statements

For the year ended March 31, 2021

### 2. Significant accounting policies (Continued from previous page)

#### **Inventory for resale**

Inventory for resale is valued at the lower of cost and net realizable value. Cost is determined by the weighted average cost method. Net realizable value is the estimated selling price in the ordinary course of business, less estimated selling costs and less provisions made for slow moving or obsolete inventory.

#### **Funds held in Ottawa Trust Fund**

Funds held in trust on behalf of members by the Government of Canada are reported on the consolidated statement of financial position as a component of restricted cash with an offsetting amount in accumulated surplus.

Trust moneys consist of:

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other Nation tangible capital assets; and
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

#### **Tangible capital assets**

Tangible capital assets are initially recorded at cost based on historical cost accounting records. Contributed tangible capital assets are recorded at their fair value at the date of contribution. No amortization is taken on construction in progress until the asset is put into use.

#### **Amortization**

Tangible capital assets are amortized using the straight line and declining balance methods at rates intended to amortize the cost of the assets over their estimated useful lives as follows:

	Years	Rate
Equipment and furniture	3-10 years	10-30 %
Community buildings	20 years	4-10 %
Computers	1-5 years	20-100 %
Infrastructure	40 years	2.5 %
Housing	20 years	5 %
Vehicles and heavy equipment	3-10 years	10-30 %

#### **Long-lived assets**

Long-lived assets consist of tangible capital assets. Long lived assets held for use are measured and amortized as described in the applicable accounting policies.

The Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying amount of an asset, or group of assets, may not be recoverable. Impairment losses are recognized when undiscounted future cash flows from its use and disposal are less than the asset's carrying amount. Impairment is measured as the amount by which the asset's carrying value exceeds its fair value. Any impairment is included in the consolidated statement of operations for the year in which the asset becomes impaired.

#### **Net debt**

The consolidated financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt is determined by financial assets less liabilities. Net debt is comprised of two components, non-financial assets and accumulated surplus.

#### **Asset classification**

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets, prepaid expenses, employee future benefits and construction in progress.

**Fort Alexander Indian Band (oɬa Sagkeeng First Nation)**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**2. Significant accounting policies** *(Continued from previous page)*

***Revenue recognition***

Government transfer revenue, which includes, but is not limited to, funding from ISC, CMHC, Province of Manitoba, First Peoples Development Inc., Service Canada and Solicitor General, is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received under funding arrangements that relates to a subsequent fiscal period is reflected as deferred revenue on the consolidated statement of financial position in the year of receipt, and is matched with the related segment expenses in the year of their occurrence. Funding that is restricted for particular purposes is deferred and recognized when the eligible expenses have been incurred.

The Nation recognizes VLT revenue as the net win from gaming activities (the difference between gaming wins and gaming losses), consisting of slot machines, on a daily basis. Gaming revenue is net of commissions paid to Manitoba Liquor and Lotteries Commission. Management believes that it is appropriate to present these commissions net of gaming revenue as these amounts are fixed as per their agreement with Manitoba Liquor and Lotteries Commission.

Superstore sales and bingo revenue (net of prize payouts) are recognized when the services are provided or the goods are shipped and collection is reasonably assured.

Rental income is recorded in the year it is earned. At the end of the year, management evaluates the extent of the collectability of its rent revenue and records a bad debt expense and an allowance for doubtful accounts for amounts designated as unlikely to be collected.

Investment and interest revenue is recognized on an accrual basis in the period that it is earned.

Other revenue is recognized by the Nation, net of trade discounts and allowances, when a price is agreed, goods are shipped to customers, all significant obligations have been satisfied, and collectability is reasonably assured.

***Financial instruments***

Financial instruments include cash, accounts receivable, restricted cash, investments, accounts payable and accruals, and long-term debt. Unless otherwise stated, it is management's opinion that the Nation is not exposed to significant interest, currency or credit risk arising from the financial instruments. Unless otherwise stated, the book value of the Nation's financial assets and liabilities approximates their fair value due to the short term maturities of the instruments. The fair value of the Nation's long-term debt are approximated by its carrying value as the terms and conditions of similar instruments are not materially different from those associated with the Nation's current debt.

# Fort Alexander Indian Band (oɬa Sagkeeng First Nation)

## Notes to the Consolidated Financial Statements

For the year ended March 31, 2021

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### 2. Significant accounting policies *(Continued from previous page)*

#### ***Measurement uncertainty***

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable are stated after estimates as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Inventory is stated after provisions are made for slow moving or obsolete inventory. Amortization is based on the estimated useful lives of tangible capital assets. Deferred revenue is recorded based on management's analysis of the extent to which eligibility requirements have been met on government transfer revenue.

These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in the consolidated statement of operations in the period in which they become known.

#### ***Segments***

The Nation conducts its business through ten reportable segments as identified in Note 14. These operating segments are established by senior management to facilitate the achievement of the Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated to the segment on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of the segmented financial information.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the Significant Accounting Policies.

#### ***Liability for contaminated site***

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2021.

At each financial reporting date, the carrying amount of the liability is reviewed. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The liability continues to be recognized until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

**Fort Alexander Indian Band (o\la Sagkeeng First Nation)**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**3. Investments**

	<b>2021</b>	2020
Measured at cost:		
Sun Life Financial	101,482	69,324
Guaranteed investment certificate	20,000	20,000
Treaty One Development Corporation (14.28% ownership)	1	-
	<b>121,483</b>	89,324

**4. Accounts receivable**

	<b>2021</b>	2020
Indigenous Services Canada ("ISC")	764,504	1,408,141
Trade and other	1,076,080	1,208,693
Canada Mortgage and Housing Corporation ("CMHC")	66,016	60,019
Tobacco tax	90,092	337,690
Receivable from staff	427,578	354,954
Allowance for doubtful accounts	(608,781)	(537,375)
	<b>1,815,489</b>	2,832,122

**5. Inventory for resale**

	<b>2021</b>	2020
Gaming	11,236	11,236
Economic Development - Superstore	210,997	183,828
	<b>222,233</b>	195,064

# Fort Alexander Indian Band (oɬa Sagkeeng First Nation)

## Notes to the Consolidated Financial Statements

For the year ended March 31, 2021

### 6. Restricted cash

	2021	2020
Sagkeeng First Nation Consolidated Revenue Trust Fund	201,954	192,397
Fort Alexander Health Centre Moveable Asset Reserve	321,603	88,805
CMHC replacement reserve	2,020,056	1,836,152
CMHC subsidy surplus reserve	124,637	124,637
Ottawa Trust Fund	3,907	3,837
	<b>2,672,157</b>	<b>2,245,828</b>

Restricted cash is subject to the restrictions imposed by outside parties and can only be used for the purposes specified.

#### ***Sagkeeng First Nation Consolidated Revenue Trust Fund***

The Sagkeeng First Nation Consolidated Revenue Trust Fund reports the assets related to the Manitoba Hydro agreement and accord dated March 21, 1997, and amendment dated January 8, 1998. The agreement and accord represents the Conservation Law proclaimed by the Nation and the Hydro Law and Process Law and established the Sagkeeng First Nation Consolidated Revenue Trust Fund. Trustees were appointed to administer the assets of the Fund.

#### ***Fort Alexander Health Centre Moveable Asset Reserve***

The Fort Alexander Health Centre received Moveable Asset Reserve funding from ISC and has set aside an amount of \$321,603 (2020 - \$88,805) for future movable asset replacement. This funding is externally restricted for the purchase of movable assets that qualify under the agreement between the Nation and ISC. The account is underfunded by \$59,595 (2020 - \$232,798).

#### ***Ottawa Trust Fund***

The Ottawa Trust Fund arises from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act. Revenue from the Ottawa Trust Fund is recognized in the year in which it is earned when it is measurable and collection is reasonably assured. Capital and revenue trust moneys are transferred to the Nation on the authorization of the Minister of Indigenous Services Canada, with the consent of the Nation's Chief and Council.

Capital Trust	\$315 (2020 - \$315); 2021 interest revenue - \$nil (2020 - \$nil)
Revenue trust	\$3,592 (2020 - \$3,522); 2021 interest revenue - \$70 (2020 - \$86)

#### ***CMHC replacement and subsidy surplus reserves***

As required as part of the Nation's Canada Mortgage and Housing Corporation ("CMHC") Housing program, a separate bank account has been established for replacement of capital equipment and for major repairs to the houses. Under the terms of the agreements with CMHC, the replacement reserve must either be held in a separate bank account or invested in accounts or instruments secured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time.

Under the terms of the agreements with CMHC, excess federal assistance payments received must be retained in a subsidy surplus reserve. The reserve is to be comprised of monies deposited in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. These funds in this account may only be used to meet future subsidy requirements of income-tested occupants.

As at March 31, 2021 the subsidy surplus reserve was overfunded by \$124,637 (2020 - overfunded by \$124,637). As at March 31, 2021 the replacement reserve was overfunded by \$982,722 (2020 - overfunded by \$800,978).

**Fort Alexander Indian Band (o\la Sagkeeng First Nation)**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**7. Employee future benefits**

The Nation has made the transition from a defined benefit plan to a defined contribution plan effective September 1, 2020. The Nation's contributions to the defined contribution plan are expensed as incurred.

The components of the Nation's net benefit expense (credit) for its prior year defined benefit plan pension plan are as follows:

	<b>2021</b>	<b>2020</b>
<b>Pension and Post retirement expense</b>		
Current service cost	-	362,447
Employee contributions	-	(68,645)
Interest cost	-	813,495
Expected return on plan assets	-	(887,736)
Plan expenses	-	215,201
Amortization of net actuarial (gain)/loss	-	11,665
Plan curtailment	-	4,425,698
 Pension expense (income)	 -	 4,872,125
<b>Accrued Benefit Asset (Liability)</b>		
Accrued benefit asset (liability), opening	-	5,273,127
Add: pension income (expense)	-	(4,872,125)
Add: band contributions	-	260,174
 Accrued benefit asset (liability), ending	 -	 661,176
<b>Accrued Benefit Obligation</b>		
Accrued benefit obligations, opening	-	24,925,351
Service cost	-	362,447
Interest cost	-	813,496
Benefit payments	-	(600,328)
Actuarial (gain)/loss	-	4,545,217
 Accrued benefit obligation, ending	 -	 30,046,183

**Fort Alexander Indian Band (oɬa Sagkeeng First Nation)**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**7. Employee future benefits (Continued from previous page)**

	<b>2021</b>	<b>2020</b>
<b>Reconciliation of Plan Assets</b>		
Market value of plan assets, opening	-	29,473,515
Nation contributions	-	260,174
Member contributions	-	68,645
Benefit payments	-	(600,328)
Expenses	-	(215,201)
Actual return on plan assets	-	1,720,553
 Market value of plan assets, ending	 -	 30,707,358
<b>Unamortized (Gains)/Losses</b>		
Net unamortized (gains) losses, opening	-	(724,963)
New net (gain) loss for current year	-	(3,712,400)
Amortization for current year	-	11,665
Recognition of (gains) losses in curtailment	-	4,425,698
 Net unamortized (gain) loss, ending	 -	 -
 <b>Reconciliation of surplus (deficit) to accrued benefit asset</b>		
Surplus of plan assets over obligations, ending	-	661,176
Accrued benefit asset, ending	-	661,176
 <b>Actuarial assumptions for year-end disclosure</b>		
Discount rate for pension expense	N/A	3.55%
Discount rate for end of year accrued benefit obligation	N/A	2.47%
Expected return on plan assets for pension expense	N/A	3.55%
Expected remaining service life for pension expense (in years)	N/A	1.00
 <b>Asset breakdown</b>		
Cash and short-term	N/A	0.0%
Fixed income (bonds and mortgages)	N/A	100.0%
Real estate	N/A	0.0%
Canadian equities	N/A	0.0%
US equities	N/A	0.0%
International equities	N/A	0.0%
 <b>Total</b>	 N/A	 100.0%

**Fort Alexander Indian Band (o\la Sagkeeng First Nation)**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**8. Credit facility**

The Nation has six operating lines of credit up to a maximum of \$550,000, \$300,000, \$250,000, \$75,000, and \$50,000 at an interest rate of prime plus 1.5% and \$80,000 at an interest rate of prime plus 2.55%. As at March 31, 2021 no amounts were drawn on these facilities. The operating lines are secured by a general security agreement and band council resolution. Prime rate at March 31, 2021 is 2.45% (2020 - 2.45%).

**9. Accounts payable and accruals**

	<b>2021</b>	<b>2020</b>
Trade payables	1,828,441	4,877,161
Wages and source deductions payable	557,546	433,359
	<b>2,385,987</b>	<b>5,310,520</b>

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**10. Deferred revenue**

	<b>2021</b>	<b>2020</b>
Education - ISC (Schedule 5)	319,738	5,951,873
Administration - ISC (Schedule 6)	4,940,717	1,003,518
Employment and Training and Daycare - AMC (Schedule 7)	402,587	-
Wellness - ISC (Schedule 10)	3,254,752	1,190,195
Community Infrastructure - ISC (Schedule 13)	-	93,600
	<b>8,917,794</b>	<b>8,239,186</b>

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**Fort Alexander Indian Band (oɬa Sagkeeng First Nation)**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

**11. Long-term debt**

	2021	2020
RBC Term loan payable in monthly installments of \$22,535 including interest at 5.33% maturing November 2021. The loan is secured by a building with a net book value of \$2,310,000 (2020 - \$2,450,000).	2,343,590	2,484,917
Peace Hills Trust ("PHT") mortgage payable in monthly installments of \$11,661 including interest at 6.25%, due on April 2028, with the next scheduled renewal on April 2023, secured by insurance and property with a net book value of \$939,607 (2020 - \$1,020,094).	805,024	892,367
Phase 1, Post 1996 - CMHC mortgage repayable in monthly payments of \$8,545 including interest at 2.61%, maturing August 1, 2033, with the next scheduled renewal on December 1, 2023, secured by a Ministerial guarantee for a 25-unit rental housing project and assignment of fire insurance.	1,087,279	1,160,617
Phase 2, Post 1996 - CMHC mortgage repayable in monthly payments of \$8,229 including interest at 2.22%, maturing November 1, 2033, with the next scheduled renewal on January 1, 2024, secured by a Ministerial guarantee for a 25-unit rental housing project and assignment of fire insurance.	1,090,035	1,163,863
Phase 3, Post 1996 - CMHC mortgage repayable in monthly payments of \$8,596 including interest at 1.83%, maturing December 1, 2034, with the next scheduled renewal on May 1, 2021, secured by a Ministerial guarantee for a 15-unit rental housing project and assignment of fire insurance.	1,253,592	1,333,150
Phase 4, Post 1996 - CMHC mortgage repayable in monthly payments of \$3,748 including interest at 0.68%, maturing August 1, 2035, with the next scheduled renewal on August 1, 2025, secured by a Ministerial guarantee for an 8-unit rental housing project and assignment of fire insurance.	617,450	657,565
Phase 5, Post 1996 - CMHC mortgage repayable in monthly payments of \$3,936 including interest at 0.74%, maturing February 1, 2036, with the next scheduled renewal on February 1, 2026, secured by a Ministerial guarantee for a 7-unit rental housing project and assignment of fire insurance.	666,834	708,137
Phase 6, Post 1996 - CMHC mortgage repayable in monthly payments of \$5,991 including interest at 1.43%, maturing March 1, 2037, with the next scheduled renewal on April 1, 2022, secured by a Ministerial guarantee for a 10-unit rental housing project and assignment of fire insurance.	1,027,997	1,084,828
Phase 7, Post 1996 - CMHC mortgage repayable in monthly payments of \$4,844 including interest at 2.61%, maturing September 1, 2038, with the next scheduled renewal on December 1, 2023, secured by a Ministerial guarantee for a 7-unit rental housing project and assignment of fire insurance.	816,685	853,139
Phase 8, Post 1996 - CMHC mortgage repayable in monthly payments of \$7,386 including interest at 2.35%, maturing July 1, 2033, with the next scheduled renewal on July 1, 2023, secured by a Ministerial guarantee for a 6-unit rental housing project and assignment of fire insurance.	948,791	1,014,446
Phase 9, Post 1996 - CMHC mortgage repayable in monthly payments of \$7,366 including interest at 1.73%, maturing August 1, 2034, with the next scheduled renewal on August 1, 2024, secured by a Ministerial guarantee for a 6-unit rental housing project and assignment of fire insurance.	1,058,016	1,127,554

Phase 10, Post 1996 - CMHC mortgage repayable in monthly payments of \$8,442 including interest at .96% maturing March 1, 2036, with the next scheduled renewal on March 1, 2026, secured by a Ministerial guarantee for a 7-unit rental housing project and assignment of fire insurance.	1,414,875	-
CMHC construction loan advance.	1,073,331	-
Term loan payable in monthly installments of \$15,000 plus interest at 3%, due February 2023, secured by insurance, band council resolution, promissory note for the total loan amount of \$10,000,000, and tobacco tax revenues.	5,955,000	-
RBC loan in regards to land settlement claim, repayable in interest only payments at prime plus .50%, due November 2021. The loan is authorized up to \$2,988,160 and is secured by an insurance policy. The loan is for professional services incurred to pursue a financial claim against the Government of Canada. The Nation expects to settle the loan by either a successful legal settlement with the Government of Canada or through an insurance policy in the case of an unsuccessful legal settlement. No assets have been recorded related to this matter.	2,965,230	2,584,774
RBC loan in regards to 1923-1926 surrender claim, repayable in interest only payments at prime plus .50%, due June 2022. The loan is authorized up to \$2,988,160 and is secured by an insurance policy. The loan is for professional services incurred to pursue a financial claim against the Government of Canada. The Nation expects to settle the loan by either a successful legal settlement with the Government of Canada or through an insurance policy in the case of an unsuccessful legal settlement. No assets have been recorded related to this matter.	1,900,127	1,496,667
Term loan payable in monthly installments of \$1,746 plus interest at prime plus 1.5% with a renewal of July 2021, secured by related vehicles.	27,933	48,882
Term loan payable in monthly installments of \$2,071 plus interest at prime plus 1.5% with a renewal of July 2021, secured by related heavy equipment.	8,283	33,132
Term loan payable in monthly installments of \$881 plus interest at prime plus 1.5% with a renewal of August 2021, secured by related equipment.	14,967	25,539
Term loan payable in monthly installments of \$5,552, plus interest at prime plus 1.5%, with a renewal date of October 2021, secured by related housing.	371,901	438,525
Term loan payable in monthly installments of \$2,842 plus interest at prime plus 1.5% with a renewal of March 2022, secured by related equipment.	102,314	136,419
Term loan payable in monthly installments of \$2,222 plus interest at prime plus 1.5% with a renewal of November 2021, secured by related building.	257,778	284,445
Term loan payable in monthly installments of \$745 plus interest at prime plus 1.5% with a renewal of September 2021, secured by related vehicle.	4,419	13,359

**Fort Alexander Indian Band (oɬa Sagkeeng First Nation)**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**11. Long-term debt** *(Continued from previous page)*

	2021	2020
Loans repaid during the year.	-	156,328
	<b>25,811,450</b>	<b>17,698,651</b>

Principal repayments on long-term debt in each of the next five years, assuming long-term debt subject to refinancing is renewed, are estimated as follows:

2022	1,189,800
2023	6,533,100
2024	1,062,800
2025	985,000
2026	1,013,600

**12. Construction in progress**

	2021	2020
2019-2020 CMHC housing phase	136,206	-
ACS project	21,903,182	14,407,930
Pitambara housing project	6,000,000	-
2017-18 CMHC housing phase	-	1,402,000
2018-19 CMHC housing phase	<b>1,352,976</b>	<b>1,350,000</b>
	<b>29,392,364</b>	<b>17,159,930</b>

**13. Accumulated surplus**

Accumulated surplus consists of the following:

	2021	2020
Equity in Ottawa Trust Funds	3,907	3,837
Invested in Tangible Capital Assets	<b>60,594,714</b>	58,066,050
CMHC replacement reserve	1,037,334	1,035,174
Moveable asset reserve	381,198	321,603
Unrestricted accumulated surplus (deficit)	<b>1,274,454</b>	<b>(2,288,451)</b>
	<b>63,291,607</b>	<b>57,138,213</b>

# Fort Alexander Indian Band (oɬa Sagkeeng First Nation)

## Notes to the Consolidated Financial Statements

*For the year ended March 31, 2021*

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### **14. Segments**

The Nation has ten reportable segments. These segments are differentiated by the major activities or services they provide. The Nation's segments are as follows:

**Administration** - includes administration and governance activities.

**Education** - includes the operation of education programs.

**Wellness** - reports on the Nation's funding related to health and wellness.

**Social Assistance** - includes delivering social programs.

**Community Infrastructure** - includes activities for the maintenance of the community and its infrastructure.

**CMHC Housing** - includes activities related to the development and sustainment of on-reserve CMHC housing.

**Employment and Training and Daycare** - employment services to assist community members to find and maintain meaningful employment.

**Economic Development** - other Nation programs not funded by ISC, including its commercial operations.

**Gaming** - includes the Nation's VLT and bingo operations.

**Telecommunications** - currently includes the Wolf fm radio station and in the future it will also include the services of internet and telephone.

Inter-segment transfers are recorded at their exchange amount. The accounting policies of the segments are the same as those described in Note 2.

### **15. Economic dependence**

The Nation receives substantially all of its revenue from Indigenous Services Canada (ISC) as a result of Treaties entered into with the Government of Canada. These Treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these Treaties.

### **16. Contingent liabilities**

The funding agencies may disallow certain expenses, deeming them to be ineligible. Adjustments, if any, for disallowed expenses will be accounted for in the year of determination.

The Nation has several lawsuits outstanding as of year-end, none of which the outcome or potential liability can be reasonably determined, and therefore no accrual has been made. Lawsuits outstanding include one wrongful dismissal claim in excess of \$280,000, two possible claims seeking wrongful dismissal, nine human rights complaints, two possible claims seeking invoice payment and one claim seeking accidental damages.

**Fort Alexander Indian Band (oɬa Sagkeeng First Nation)**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**17. Provision for site rehabilitation**

The Manitoba Environmental Protection Act sets out the regulatory requirements to properly close and maintain active and inactive lagoon and landfill sites. Under environmental law, there is a requirement for closure and post closure care of solid waste lagoon and landfill sites, including covering and landscaping and ongoing environmental monitoring, site inspection and maintenance.

As directed by PS 3270, a liability must be recognized beginning when the landfill and lagoon are first in operation to the date they are inactive. The liability for closure and post-closure care is recognized as the site capacity is used to the extent of the proportion of site capacity used compared to the estimated total expenditure required for closure and post-closure care.

The estimated total expenditure represents the sum of discounted future cash flows associated with closure and post-closure care considering current technology, the length of the post-closure care period and current environmental regulations. Expenditures that relate to an existing condition caused by past operations, and which do not contribute to future asset service potential, are expensed in the current year.

At year-end, the extent to which the Nation is bound by environmental laws of The Manitoba Environmental Protection Act was not determinable, and therefore, no liability has been recorded in these consolidated financial statements.

**18. Budget information**

The disclosed budget information has been approved by the Chief and Council of the Nation on April 4, 2020.

**19. ISC revenue reconciliation**

The ISC revenues of \$53,116,175 (2020 - \$55,705,342) on the consolidated statement of operations and accumulated surplus agrees to the ISC confirmation.

**20. Comparative figures**

Certain comparative figures have been reclassified to conform with current year's presentation.

**21. First Nations Financial Transparency Act**

The Nation is required to post its consolidated financial statements on a website and submit the consolidated financial statements to ISC by July 30, 2021. Since the audit report is dated after this date, the Nation has not complied with this requirement.

**Fort Alexander Indian Band (oɬa Sagkeeng First Nation)**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2021*

	<i>Vehicle and heavy equipment</i>	<i>Computers</i>	<i>Equipment and furniture</i>	<i>Community buildings</i>	<i>Infrastructure</i>	<i>Land</i>	<i>Subtotal</i>
<b>Cost</b>							
Balance, beginning of year	6,164,239	603,255	4,799,641	44,532,264	34,897,328	142,587	91,139,314
Acquisition of tangible capital assets	430,881	-	270,725	635,969	641,610	-	1,979,185
Transfer from construction-in-progress	-	-	-	-	-	-	-
Disposal of tangible capital assets	-	-	-	-	-	-	-
<b>Balance, end of year</b>	<b>6,595,120</b>	<b>603,255</b>	<b>5,070,366</b>	<b>45,168,233</b>	<b>35,538,938</b>	<b>142,587</b>	<b>93,118,499</b>
<b>Accumulated amortization</b>							
Balance, beginning of year	4,737,719	561,134	3,437,341	30,710,828	10,935,921	-	50,382,943
Annual amortization	1,112,999	21,538	669,823	1,764,918	992,289	-	4,561,567
Accumulated amortization on disposals	-	-	-	-	-	-	-
<b>Balance, end of year</b>	<b>5,850,718</b>	<b>582,672</b>	<b>4,107,164</b>	<b>32,475,746</b>	<b>11,928,210</b>	<b>-</b>	<b>54,944,510</b>
<b>Net book value of tangible capital assets</b>	<b>744,402</b>	<b>20,583</b>	<b>963,202</b>	<b>12,692,487</b>	<b>23,610,728</b>	<b>142,587</b>	<b>38,173,989</b>
2020 Net book value of tangible capital assets	1,426,520	42,121	1,362,300	13,821,436	23,961,407	142,587	40,758,391

**Fort Alexander Indian Band (oɬa Sagkeeng First Nation)**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2021*

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	<i>Subtotal</i>	<i>Housing</i>	<i>2021</i>	<i>2020</i>
<b>Cost</b>				
Balance, beginning of year	91,139,314	30,550,079	121,689,393	117,790,062
Acquisition of tangible capital assets	1,979,185	261,020	2,240,205	3,141,064
Transfer from construction-in-progress	-	1,402,000	1,402,000	820,805
Disposal of tangible capital assets	-	-	-	(62,538)
Balance, end of year	<b>93,118,499</b>	<b>32,213,099</b>	<b>125,331,598</b>	<b>121,689,393</b>
<b>Accumulated amortization</b>				
Balance, beginning of year	50,382,943	16,783,120	67,166,063	61,804,080
Annual amortization	4,561,567	1,455,526	6,017,093	5,382,236
Accumulated amortization on disposals	-	-	-	(20,253)
Balance, end of year	<b>54,944,510</b>	<b>18,238,646</b>	<b>73,183,156</b>	<b>67,166,063</b>
<b>Net book value of tangible capital assets</b>	<b>38,173,989</b>	<b>13,974,453</b>	<b>52,148,442</b>	<b>54,523,330</b>
2020 Net book value of tangible capital assets	40,758,391	13,766,959	54,523,330	

**Fort Alexander Indian Band (oɬa Sagkeeng First Nation)**  
**Schedule 2 - Schedule of Consolidated Expenses by Object**  
*For the year ended March 31, 2021*

	<b>2021 Budget</b>	<b>2021</b>	<b>2020</b>
<b>Expenses by object</b>			
Amortization	-	<b>6,017,093</b>	5,382,236
Automotive, fuel and insurance	392,544	<b>355,181</b>	570,082
Bad debts	571	<b>113,710</b>	126,318
Bank charges and interest	84,448	<b>134,005</b>	137,347
Basic needs	5,121,500	<b>7,367,043</b>	5,213,302
Community donations and support	121,590	<b>351,347</b>	578,326
Cost of goods sold	4,526,486	<b>5,856,311</b>	8,497,098
Council, elders and board travel and honoraria	905,925	<b>825,862</b>	889,899
Covid -19 expenses	13,250	<b>3,313,523</b>	195,821
Economic development grants	-	<b>190,748</b>	283,718
Insurance	178,438	<b>574,429</b>	583,798
Interest on long-term debt	887,964	<b>585,110</b>	594,411
Professional fees and contract work	502,313	<b>2,024,851</b>	1,404,296
Programming, workshops and activities	2,262,109	<b>1,511,276</b>	2,008,187
Rent - equipment and buildings	338,295	<b>331,830</b>	532,843
Repairs and maintenance	2,759,339	<b>3,845,695</b>	4,378,493
Salaries and benefits	18,512,953	<b>20,288,888</b>	17,987,369
Shoreline repairs	-	<b>17,226</b>	3,085,723
Special needs	138,500	<b>91,201</b>	138,210
Supplies, office materials and other	2,099,662	<b>2,615,458</b>	1,631,043
Telephone and utilities	1,487,184	<b>1,028,673</b>	974,163
Training and professional development	4,064,505	<b>2,222,606</b>	2,539,169
Travel	388,349	<b>303,247</b>	805,429
Tuition	914,720	<b>1,288,293</b>	1,286,264
VLT lease and licensing	-	<b>54,435</b>	245,278
	<b>45,700,645</b>	<b>61,308,041</b>	60,068,823

**Fort Alexander Indian Band (o\la Sagkeeng First Nation)**  
**Schedule 3 - Consolidated Schedule of Segment Revenue and Expenses**  
*For the year ended March 31, 2021*

	Schedule #	Total Revenue including other items	Total Expenses	Current Surplus (Deficit)	Prior Year Surplus (Deficit)
Social Assistance	4	6,602,776	7,466,502	(863,726)	69,633
Education	5	25,758,012	13,899,116	11,858,896	17,037,291
Administration	6	8,005,411	15,403,509	(7,398,098)	(6,377,894)
Employment and Training and Daycare	7	1,866,183	1,558,404	307,779	192,619
CMHC Housing	8	1,149,950	1,448,932	(298,982)	9,815
Gaming	9	1,026,525	1,455,045	(428,520)	29,278
Wellness	10	11,311,733	8,705,642	2,606,091	749,430
Economic Development	11	7,832,456	7,574,478	257,978	284,674
Telecommunications	12	457,136	122,933	334,203	307,083
Community Infrastructure	13	3,451,255	3,673,480	(222,225)	103,550
<b>Total</b>		<b>67,461,435</b>	<b>61,308,041</b>	<b>6,153,394</b>	<b>12,405,476</b>

**Fort Alexander Indian Band (o\la Sagkeeng First Nation)**  
**Social Assistance**  
**Schedule 4 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021</b>	<b>2020</b>
<b>Revenue</b>		
Indigenous Services Canada	6,602,776	5,397,319
Other revenue	-	32,357
	<b>6,602,776</b>	<b>5,429,676</b>
<b>Expenses</b>		
Bank charges and interest	8,715	8,531
Basic needs	7,366,586	5,213,302
Special needs	91,201	138,210
	<b>7,466,502</b>	<b>5,360,043</b>
<b>Surplus (deficit)</b>	<b>(863,726)</b>	<b>69,633</b>

**Fort Alexander Indian Band (oɬa Sagkeeng First Nation)**  
**Education**  
**Schedule 5 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021</b>	<b>2020</b>
<b>Revenue</b>		
Indigenous Services Canada	20,082,316	32,139,736
Other revenue	43,561	163,593
First Nations Confederacy of Cultural Education Centre	-	86,656
Deferred revenue - prior year	5,951,873	3,323,630
Deferred revenue - current year	(319,738)	(5,951,873)
	<b>25,758,012</b>	<b>29,761,742</b>
<b>Expenses</b>		
Automotive, fuel and insurance	10,934	100,526
Bank charges and interest	1,925	5,842
Community donations and support	554	11,476
Council, elders and board travel and honoraria	59,825	21,490
Covid -19 expenses	-	92,256
Insurance	52,414	152,923
Professional fees and contract work	146,113	41,056
Programming, workshops and activities	800,403	664,026
Rent - equipment and buildings	124,567	127,738
Repairs and maintenance	299,093	238,671
Salaries and benefits	7,780,094	7,165,245
Supplies, office materials and other	1,121,940	652,468
Telephone and utilities	340,470	253,872
Training and professional development	1,903,012	1,920,721
Travel	22,531	129,570
Tuition	1,235,241	1,146,571
	<b>13,899,116</b>	<b>12,724,451</b>
<b>Surplus (deficit)</b>	<b>11,858,896</b>	<b>17,037,291</b>

**Fort Alexander Indian Band (oɬa Sagkeeng First Nation)**  
**Administration**  
**Schedule 6 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021</b>	<b>2020</b>
<b>Revenue</b>		
Indigenous Services Canada	13,043,701	6,570,708
Province of Manitoba	193,995	1,916,286
Assembly of Manitoba Chiefs Inc.	442,624	-
Solicitor General	110,232	233,316
Other revenue	1,202,319	825,041
Deferred revenue - prior year	1,003,518	1,063,743
Deferred revenue - current year	(4,940,717)	(1,003,518)
	<b>11,055,672</b>	<b>9,605,576</b>
<b>Expenses</b>		
Amortization	4,526,159	3,854,859
Automotive, fuel and insurance	25,805	32,912
Bad debts	114,725	104,044
Bank charges and interest	77,374	52,409
Community donations and support	109,574	41,179
Council, elders and board travel and honoraria	740,823	814,669
Covid -19 expenses	2,654,347	75,897
Economic development grants	190,748	283,718
Insurance	31,901	(18,192)
Interest on long-term debt	232,124	216,899
Professional fees and contract work	1,576,249	1,042,155
Programming, workshops and activities	117,528	367,111
Rent - equipment and buildings	101,197	276,642
Repairs and maintenance	281,347	294,093
Salaries and benefits	3,609,811	1,737,289
Shoreline repairs	9,393	2,908,570
Supplies, office materials and other	761,782	227,058
Telephone and utilities	170,227	147,722
Training and professional development	30,850	136,445
Travel	41,545	302,326
	<b>15,403,509</b>	<b>12,897,805</b>
<b>Deficit before other items</b>	<b>(4,347,837)</b>	<b>(3,292,229)</b>
<b>Other items</b>		
Transfers between segments	(3,050,261)	(2,928,490)
Unrealized gain (loss) on pension plan	-	(157,175)
	<b>(3,050,261)</b>	<b>(3,085,665)</b>
<b>Deficit</b>	<b>(7,398,098)</b>	<b>(6,377,894)</b>

**Fort Alexander Indian Band (o\la Sagkeeng First Nation)**  
**Employment and Training and Daycare**  
**Schedule 7 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021</b>	<b>2020</b>
<b>Revenue</b>		
Indigenous Services Canada	94,283	85,281
First Peoples Development Inc.	352,157	1,362,243
Service Canada	1,307,944	-
Assembly of Manitoba Chiefs Inc.	402,587	-
Other revenue	111,799	76,102
Deferred revenue - prior year	-	101,015
Deferred revenue - current year	(402,587)	-
	<b>1,866,183</b>	<b>1,624,641</b>
<b>Expenses</b>		
Automotive, fuel and insurance	-	1,500
Bank charges and interest	4,087	1,067
Council, elders and board travel and honoraria	636	-
Insurance	6,720	8,960
Professional fees and contract work	7,060	3,759
Programming, workshops and activities	86,697	117,055
Rent - equipment and buildings	40,229	38,721
Repairs and maintenance	22,704	50,807
Salaries and benefits	1,031,125	739,199
Supplies, office materials and other	21,310	32,778
Telephone and utilities	27,677	41,154
Training and professional development	238,099	212,398
Travel	19,007	44,932
Tuition	53,053	139,692
	<b>1,558,404</b>	<b>1,432,022</b>
<b>Surplus</b>	<b>307,779</b>	<b>192,619</b>

**Fort Alexander Indian Band (o\la Sagkeeng First Nation)**  
**CMHC Housing**  
**Schedule 8 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021</b>	<b>2020</b>
<b>Revenue</b>		
Canada Mortgage and Housing Corporation	701,066	659,509
Rental income	400,751	311,813
	<b>1,101,817</b>	<b>971,322</b>
<b>Expenses</b>		
Amortization	536,618	515,526
Insurance	216,651	179,161
Interest on long-term debt	171,306	178,633
Professional fees and contract work	10,946	12,138
Repairs and maintenance	422,734	365,270
Salaries and benefits	90,677	105,126
	<b>1,448,932</b>	<b>1,355,854</b>
<b>Surplus (deficit) before transfers</b>	<b>(347,115)</b>	<b>(384,532)</b>
<b>Transfers between segments</b>	<b>48,133</b>	<b>394,347</b>
<b>Surplus (deficit)</b>	<b>(298,982)</b>	<b>9,815</b>

**Fort Alexander Indian Band (oɬa Sagkeeng First Nation)**  
**Gaming**  
**Schedule 9 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021</b>	<b>2020</b>
<b>Revenue</b>		
Indigenous Services Canada	446,145	-
VLT revenue (net of payouts)	643,919	2,205,380
Other revenue	68,326	29,277
Bingo revenues (net of payouts)	45,569	108,804
	<b>1,203,959</b>	<b>2,343,461</b>
<b>Expenses</b>		
Amortization	180,355	194,266
Bank charges and interest	4,895	11,834
Community donations and support	200,409	411,713
Covid -19 expenses	41,595	5,670
Insurance	16,732	9,312
Interest on long-term debt	129,093	136,362
Professional fees and contract work	18,051	19,911
Rent - equipment and buildings	1,424	9,647
Repairs and maintenance	27,767	87,027
Salaries and benefits	675,582	749,860
Supplies, office materials and other	22,812	58,784
Telephone and utilities	79,193	84,838
Training and professional development	-	2,025
Travel	2,702	4,017
VLT lease and licensing	54,435	245,280
	<b>1,455,045</b>	<b>2,030,546</b>
<b>Surplus (deficit) before transfers</b>	<b>(251,086)</b>	<b>312,915</b>
<b>Transfers between segments</b>	<b>(177,434)</b>	<b>(283,637)</b>
<b>Surplus (deficit)</b>	<b>(428,520)</b>	<b>29,278</b>

**Fort Alexander Indian Band (oɬa Sagkeeng First Nation)**  
**Wellness**  
**Schedule 10 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021</b>	<b>2020</b>
<b>Revenue</b>		
Indigenous Services Canada	9,512,996	7,348,163
Recovery of funding	-	(2,950)
Rental income	371,703	372,874
Other revenue	111,678	174,953
Shawano consulting income	334,600	-
Deferred revenue - prior year	1,190,195	611,973
Deferred revenue - current year	(3,254,752)	(1,190,195)
	<b>8,266,420</b>	<b>7,314,818</b>
<b>Expenses</b>		
Amortization	578,581	627,114
Automotive, fuel and insurance	218,523	304,563
Bad debts	(1,806)	14,967
Bank charges and interest	5,632	8,730
Community donations and support	12,695	40,885
Council, elders and board travel and honoraria	21,553	51,802
Covid -19 expenses	617,581	21,998
Insurance	55,347	61,346
Professional fees and contract work	127,329	138,633
Programming, workshops and activities	458,488	819,531
Rent - equipment and buildings	45,315	57,987
Repairs and maintenance	148,986	169,948
Salaries and benefits	5,469,769	5,605,013
Supplies, office materials and other	450,564	461,039
Telephone and utilities	251,158	253,337
Training and professional development	50,645	265,531
Travel	195,282	287,309
	<b>8,705,642</b>	<b>9,189,733</b>
<b>Deficit before transfers</b>	<b>(439,222)</b>	<b>(1,874,915)</b>
<b>Transfers between segments</b>	<b>3,045,313</b>	<b>2,624,345</b>
<b>Surplus</b>	<b>2,606,091</b>	<b>749,430</b>

**Fort Alexander Indian Band (oɬa Sagkeeng First Nation)**  
**Economic Development**  
**Schedule 11 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021</b>	<b>2020</b>
<b>Revenue</b>		
Superstore sales	7,146,071	10,154,187
Other revenue	280,072	435,890
Rental income	228,879	232,279
	<b>7,655,022</b>	10,822,356
<b>Expenses</b>		
Amortization	195,380	190,471
Automotive, fuel and insurance	31,200	9,489
Bad debts	791	7,307
Bank charges and interest	29,486	47,103
Basic needs	457	-
Community donations and support	20,916	34,979
Cost of goods sold	5,856,311	8,497,098
Insurance	75,684	66,717
Interest on long-term debt	52,588	57,983
Professional fees and contract work	41,167	39,260
Rent - equipment and buildings	658	455
Repairs and maintenance	140,901	334,922
Salaries and benefits	912,550	1,209,450
Supplies, office materials and other	122,208	98,593
Telephone and utilities	84,940	99,910
Training and professional development	-	2,048
Travel	9,241	21,367
	<b>7,574,478</b>	10,717,152
<b>Surplus before transfers</b>	<b>80,544</b>	105,204
<b>Transfers between segments</b>	<b>177,434</b>	179,470
<b>Surplus</b>	<b>257,978</b>	284,674

**Fort Alexander Indian Band (o\la Sagkeeng First Nation)**  
**Telecommunications**  
**Schedule 12 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021</b>	<b>2020</b>
<b>Revenue</b>		
Bingo revenues (net of payouts)	454,609	437,703
Other revenue	2,527	9,543
	<b>457,136</b>	<b>447,246</b>
 <b>Expenses</b>		
Bank charges and interest	90	-
Community donations and support	7,200	38,095
Council, elders and board travel and honoraria	3,025	1,938
Professional fees and contract work	9,563	13,185
Programming, workshops and activities	20,000	4,100
Rent - equipment and buildings	6,000	6,500
Salaries and benefits	39,229	43,494
Supplies, office materials and other	25,976	27,025
Telephone and utilities	10,050	3,855
Travel	1,800	1,971
	<b>122,933</b>	<b>140,163</b>
 <b>Surplus</b>	<b>334,203</b>	<b>307,083</b>

**Fort Alexander Indian Band (oɬa Sagkeeng First Nation)**  
**Community Infrastructure**  
**Schedule 13 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021</b>	<b>2020</b>
<b>Revenue</b>		
Indigenous Services Canada	3,333,959	4,164,136
Other revenue	66,882	86,914
Deferred revenue - prior year	93,600	167,154
Deferred revenue - current year	-	(93,600)
	<b>3,494,441</b>	<b>4,324,604</b>
<b>Expenses</b>		
Automotive, fuel and insurance	68,719	121,092
Bank charges and interest	1,800	1,830
Insurance	118,979	123,571
Interest on long-term debt	-	4,534
Professional fees and contract work	88,373	94,200
Programming, workshops and activities	28,159	36,364
Rent - equipment and buildings	12,440	15,153
Repairs and maintenance	2,502,161	2,837,755
Salaries and benefits	680,050	632,693
Shoreline repairs	7,833	177,154
Supplies, office materials and other	88,867	73,296
Telephone and utilities	64,960	89,476
Travel	11,139	13,936
	<b>3,673,480</b>	<b>4,221,054</b>
<b>Surplus (deficit) before transfers</b>	<b>(179,039)</b>	<b>103,550</b>
<b>Transfers between segments</b>	<b>(43,186)</b>	<b>-</b>
<b>Surplus (deficit)</b>	<b>(222,225)</b>	<b>103,550</b>