

**Black River First Nation**  
**Consolidated Financial Statements**  
*March 31, 2022*

**Black River First Nation**  
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*For the year ended March 31, 2022*

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## Management's Responsibility

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To the Members of Black River First Nation:

The accompanying consolidated financial statements of Black River First Nation (the "First Nation") are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and fair presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting policies and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Black River First Nation Chief and Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Chief and Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Chief and Council is also responsible for recommending the appointment of the First Nation's external auditors.

MNP LLP, an independent firm of Chartered Professional Accountants, is appointed by the Chief and Council on behalf of the Members to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with both the Chief and Council and management to discuss their audit findings.



Director of  
Operations

### MNP LLP

True North Square

242 Hargrave Street, Suite 1200, Winnipeg MB, R3C 0T8

1.877.500.0795 T: 204.775.4531 F: 204.783.8329

# Independent Auditor's Report

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To the Members of Black River First Nation:

## Opinion

We have audited the consolidated financial statements of Black River First Nation (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2022, and the consolidated statements of operations, accumulated surplus, changes in net debt and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2022, and the results of its consolidated operations, changes in its consolidated net debt and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

## Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Emphasis of Matter - Demand Loan Payable

We draw attention to Note 9 of the consolidated financial statements, which describes the effect of a demand loan taken by the First Nation in order to pursue a legal claim against the Government of Canada. The First Nation expects to settle this demand loan payable through funds obtained by either a successful legal settlement with the Government of Canada or through an insurance policy in the case of an unsuccessful legal settlement. No assets have been recorded in these consolidated financial statements with respect to potential future settlement proceeds. Our opinion is not modified in respect of this matter.

## Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the First Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Winnipeg, Manitoba

May 3, 2023

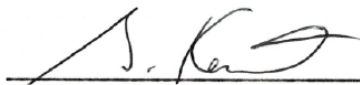
*MNP LLP*

Chartered Professional Accountants

**Black River First Nation**  
**Consolidated Statement of Financial Position**  
*As at March 31, 2022*

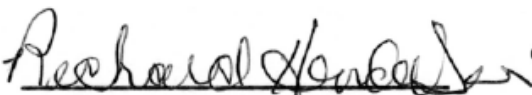
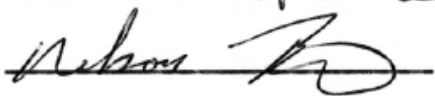
	2022	2021
<b>Financial assets</b>		
Cash	7,455,879	6,304,084
Portfolio investments (Note 3)	1,112,766	1,107,893
Accounts receivable (Note 4)	717,908	477,132
Investment in South Beach Group of Partnerships (Note 5)	3,027,750	1,822,577
Restricted cash (Note 6)	853,149	484,640
	<b>13,167,452</b>	10,196,326
<b>Liabilities</b>		
Accounts payable and accruals (Note 7)	2,685,195	4,148,716
Deferred revenue (Note 8)	2,727,648	2,087,425
Demand loan payable (Note 9)	3,439,875	3,389,422
Long-term debt (Note 10)	13,027,768	6,193,709
	<b>21,880,486</b>	15,819,272
<b>Net debt</b>	<b>(8,713,034)</b>	(5,622,946)
<b>Contingencies (Note 11), (Note 12)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Note 13) (Schedule 1)	35,944,539	31,304,576
Construction in progress (Note 14)	1,757,222	560,182
Prepaid expenses	180,829	132,330
	<b>37,882,590</b>	31,997,088
<b>Accumulated surplus (Note 15)</b>	<b>29,169,556</b>	26,374,142

Approved on behalf of the Chief and Council

  
Leah Fontaine

Chief

Councillor

Councillor

Councillor

**Black River First Nation**  
**Consolidated Statement of Operations**  
*For the year ended March 31, 2022*

	<i>Schedules</i>	<i>2022 Budget</i>	<i>2022</i>	<i>2021</i>
<b>Revenue</b>				
Indigenous Services Canada (ISC) (Note 16)		10,153,178	15,329,439	14,946,374
Other revenue		929,856	1,200,621	824,465
Assembly of Manitoba Chiefs		-	257,502	621,717
Canada Mortgage and Housing Corporation		475,000	365,206	365,109
Manitoba Justice		-	58,000	58,000
Rent		68,560	333,884	175,817
Tobacco tax rebates		190,000	215,376	193,704
Manitoba Justice		58,000	-	-
Revenue deferred in prior year (Note 8)		-	2,087,425	84,960
Revenue deferred to subsequent year (Note 8)		-	(2,727,648)	(2,087,425)
		<b>11,874,594</b>	<b>17,119,805</b>	<b>15,182,721</b>
<b>Segment expenses (Schedule 2)</b>				
Housing	4	550,000	507,305	520,560
Subsidized Housing	5	640,000	839,285	708,063
Community Wellness	6	2,285,000	4,110,871	3,909,620
Governance and Administration	7	717,000	1,461,712	753,544
Economic Development	8	118,000	382,793	393,826
Education	9	4,014,000	4,573,882	5,603,451
Community Infrastructure	10	888,000	1,886,222	2,055,319
Fundraising	11	473,000	480,760	343,745
Social	12	1,396,000	1,249,765	1,403,777
Economic Enterprises	13	-	205,597	1,122
		<b>11,081,000</b>	<b>15,698,192</b>	<b>15,693,027</b>
<b>Surplus (deficit) before other items</b>		<b>793,594</b>	<b>1,421,613</b>	<b>(510,306)</b>
<b>Other income (expense)</b>				
Gain (loss) on investment in South Beach Group of Partnerships (Note 5)		-	1,373,801	(687,645)
<b>Surplus (deficit)</b>		<b>793,594</b>	<b>2,795,414</b>	<b>(1,197,951)</b>

**Black River First Nation**  
**Consolidated Statement of Accumulated Surplus**  
*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
Accumulated surplus, beginning of year	<b>26,374,142</b>	27,572,093
Surplus (deficit)	<b>2,795,414</b>	(1,197,951)
Accumulated surplus, end of year	<b>29,169,556</b>	26,374,142



**Black River First Nation**  
**Consolidated Statement of Changes in Net Debt**  
*For the year ended March 31, 2022*

	<b>2022 Budget</b>	<b>2022</b>	<b>2021</b>
<b>Annual surplus (deficit)</b>	793,594	<b>2,795,414</b>	(1,197,951)
Purchases of tangible capital assets	-	<b>(7,122,304)</b>	(2,440,738)
Amortization of tangible capital assets	-	<b>2,482,341</b>	2,435,109
	-	<b>(4,639,963)</b>	(5,629)
Cost of construction in progress	-	<b>(1,197,040)</b>	(560,182)
Acquisition of prepaid expenses	-	<b>(180,829)</b>	(132,330)
Use of prepaid expenses	-	<b>132,330</b>	136,494
	-	<b>(1,245,539)</b>	(556,018)
<b>Decrease (increase) in net debt</b>	<b>793,594</b>	<b>(3,090,088)</b>	(1,759,598)
<b>Net debt, beginning of year</b>	<b>(5,622,946)</b>	<b>(5,622,946)</b>	(3,863,348)
<b>Net debt, end of year</b>	<b>(4,829,352)</b>	<b>(8,713,034)</b>	(5,622,946)

**Black River First Nation**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2022*

	2022	2021
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Cash receipts from contributors	17,519,252	17,210,353
Cash paid to suppliers	(11,083,408)	(7,918,682)
Cash paid to employees	(3,271,644)	(2,841,574)
Interest on long-term debt and demand loans	(372,819)	(171,688)
	2,791,381	6,278,409
<b>Financing activities</b>		
Promissory note advance	7,295,000	-
Repayment of long-term debt	(460,941)	(400,216)
Advances of demand loan payable	50,453	99,187
	6,884,512	(301,029)
<b>Capital activities</b>		
Purchases of tangible capital assets	(7,122,304)	(2,440,738)
Costs of construction in progress	(1,197,040)	(560,182)
	(8,319,344)	(3,000,920)
<b>Investing activities</b>		
Proceeds from withdrawal of investment in South Beach Group of Partnerships	168,628	211,832
Change in restricted cash	(368,509)	29,042
Purchase of guaranteed investment certificates	-	(6,359)
Re-investment of interest earned on guaranteed investment certificates	(4,873)	-
Proceeds on disposal of guaranteed investment certificates	-	1,000,000
	(204,754)	1,234,515
<b>Increase in cash resources</b>	1,151,795	4,210,975
<b>Cash resources, beginning of year</b>	6,304,084	2,093,109
<b>Cash resources, end of year</b>	7,455,879	6,304,084

**1. Operations**

Black River First Nation (the "First Nation") is located in the Province of Manitoba, and provides various services to its Members.

**2. Significant accounting policies**

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

***Reporting entity***

The Black River First Nation reporting entity includes the First Nation government and all related enterprises that are accountable to the First Nation and are either owned or controlled by the First Nation. Trusts administered on behalf of third parties by Black River First Nation are excluded from the First Nation reporting entity.

The First Nation has consolidated the assets, liabilities, revenue and expenses of the following separate legal entities:

- Black River Development Corporation
- Black River Land Development Ltd.

The First Nation has accounted for its investment in the South Beach Group of Partnerships according to the modified equity method.

All inter-entity balances and transactions have been eliminated on consolidation.

***Basis of presentation***

Sources of financing and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes collectable and is measurable. Expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

***Cash***

Cash includes balances with banks. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

***Portfolio investments***

Portfolio investments are recorded at the lower of cost and net realizable value.

**2. Significant accounting policies** *(Continued from previous page)*

***Net debt***

The First Nation's consolidated financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt of the First Nation is determined by its financial assets less its liabilities. Net debt is comprised of two components, non-financial assets and accumulated surplus.

***Non-financial assets***

The First Nation's tangible capital assets and other non-financial assets are accounted for as assets because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

***Construction in progress***

Construction in progress consists of costs incurred on tangible capital asset construction not completed at the date of these consolidated financial statements. The First Nation includes interest charges on related construction financing in the capital cost of each project.

***Tangible capital assets***

Tangible capital assets are initially recorded at cost based on historical cost accounting records. The cost of a tangible capital asset that is acquired, constructed or developed over time includes carrying costs directly attributable to the acquisition, construction or development activity. The First Nation has elected to not capitalize interest costs on loan financing obtained in order to acquire, construct or develop a capital asset.

Contributed tangible capital assets are recorded at their fair value at the date of contribution.

Tangible capital assets are amortized annually using the straight line method at the following rates intended to amortize the cost of the assets over their estimated useful lives:

Vehicles	3 years
Roads	40 years
Contractor equipment	10 years
General equipment	10 years
Furniture	10 years
Buildings	20 years
Infrastructure	25 years
Housing and rental properties	25 years
Land improvements	15 years
Bridges	20 years
Subsidized housing	20 years

***Long-lived assets***

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The First Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying amount of an asset exceeds the value of future economic benefits associated with the asset. Impairment is measured as the amount by which the assets' carrying value exceeds the residual value of the assets' service potential to the First Nation. Any impairment is included in operations for the year.

**2. Significant accounting policies** *(Continued from previous page)*

**Revenue recognition**

*Government transfers*

Government transfer revenue, including but not limited to, Indigenous Services Canada (ISC) and Canada Mortgage and Housing Corporation (CMHC), is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received under the funding arrangements that relate to a subsequent fiscal period is reflected as deferred revenue on the consolidated statement of financial position in the year of receipt, and is recognized in the year in which qualifying expenses have been incurred.

*Gain (loss) from South Beach Group of Partnerships*

The gain (loss) recognized from the South Beach Group of Partnerships is in accordance with the modified equity method of accounting for the investment and corresponds to the First Nation's proportionate share of the South Beach Group of Partnerships net surplus earned in the year ended March 31, 2022.

*Other revenue*

Rent and subsidy revenue are recognized on a monthly basis under terms of the agreement. Contract revenues are recognized when the services are provided and the collectability of proceeds is reasonably assured. Other revenue is recognized by the First Nation when services are provided or goods are shipped and collectable is reasonably assured.

**Measurement uncertainty**

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenditures during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where necessary. Portfolio investments are recorded at the lower of cost and net realizable value. Amortization is based on the estimated useful lives of tangible capital assets. Deferred revenue is recorded based on management's analysis of the extent to which eligibility requirements have been met on government transfer revenue.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in operations in the periods in which they become known.

**2. Significant accounting policies** *(Continued from previous page)*

**Segments**

The First Nation conducts its business through 10 reportable segments as reported below. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

The First Nation's segments are as follows:

Housing - reports on activities related to developing and sustaining on-reserve housing

Subsidized Housing - reports on CMHC subsidized housing

Community Wellness - reports on health and wellness programs funded by Indigenous Services Canada

Governance and Administration - reports on governance and administration activities

Economic Development - reports on services that facilitate economic development

Education - reports on the operations of education programs

Community Infrastructure - includes activities for the development of the First Nation's infrastructure

Fundraising - reports on activities related to fundraising activities

Social - reports on social assistance programs

Economic Enterprises - reports on revenue and expenses associated with activities through controlled organizations

**Liability for contaminated sites**

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized are accounted for in the period revisions are made. The First Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

The First Nation's accounting for contaminated sites is explained further in Note 11 and 12.

**Employee future benefits**

The First Nation's employee future benefit program consist of a defined contribution pension plan. The First Nation's contributions to the defined contribution plan are expensed as incurred.

**Black River First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**3. Portfolio investments**

	<b>2022</b>	2021
Guaranteed Investment Certificates	<b>1,112,766</b>	1,107,893

Guaranteed Investment Certificates include a \$1,087,766 (2021 - \$1,082,893) investment in a redeemable guaranteed investment certificate earning interest at 0.45% with a maturity date of February 12, 2023, and a \$25,000 (2021 - \$25,000) redeemable guaranteed investment certificate earning interest at 0.10% with a maturity date of June 25, 2022.

The First Nation is considered a beneficial owner of 12.5% of Shawano Wapunong Investments Corp. (the "Company"). The First Nation's investment in Shawano Wapunong Investments Corp. meets the definition of a portfolio investment. When the Company was established, 100% of the common shares of the Company were purchased by the Southeast Resource Development Council Corp. to be held in trust for the beneficial owners. As a result, the First Nation's cost associated with the investment is \$0 (2021 - \$0).

**4. Accounts receivable**

Funds held by Shawano Wapunong Investments Corp. are on deposit at an interest rate of 5% per annum. Shawano Wapunong Investments Corp. is owned by the eight Southeast First Nations in Manitoba and invests in commercial real estate in Winnipeg, Manitoba.

	<b>2022</b>	2021
Indigenous Services Canada	<b>69,910</b>	115,806
Goods and Services Tax (GST)	<b>11,064</b>	6,130
Shawano Wapunong Investments Corp.	<b>82,686</b>	74,582
Members	<b>91,716</b>	76,410
Other	<b>523,650</b>	211,818
Canada Mortgage and Housing Corporation	<b>30,598</b>	69,014
Allowance for doubtful accounts (Members and Other)	<b>(91,716)</b>	(76,628)
	<b>717,908</b>	477,132

# Black River First Nation

## Notes to the Consolidated Financial Statements

*For the year ended March 31, 2022*

### 5. Investment in the South Beach Group of Partnerships

The investment in the South Beach Group of Partnerships represents a one-seventh ownership interest in the following limited partnerships or companies:

#### 1. South Beach Casino Limited Partnership

This limited partnership was formed to operate a casino and hotel on the Brokenhead Ojibway Nation land at Scanterbury, Manitoba. Black River First Nation's investment is equal to that of 6 other First Nation limited partners.

#### 2. South Beach Capital Partners Limited Partnership

This limited partnership was formed to purchase an intellectual property and license agreement with South Beach Casino Limited Partnership from the previous holder of the agreement. The agreement expires in May 2028. The agreement allows the South Beach Capital Partnership Limited Partnership to charge license fees to the South Beach Casino Limited Partnership. Black River First Nation's investment is equal to that of 6 other First Nation limited partners.

#### 3. SBCP Inc. and South Beach Casino Inc.

These companies are owned equally by 7 First Nations, including Black River First Nation. Their sole purpose is to act as the General Partner of the South Beach Capital Partners Limited Partnership and the South Beach Casino Limited Partnership, respectively.

#### 4. South Beach Management Services Ltd.

This company is a wholly owned subsidiary company of the South Beach Capital Partners Limited Partnership. The company was established to provide management services to the South Beach Casino Limited Partnership.

	South Beach Management Services Ltd.	South Beach Capital Partners Limited Partnership	SBCP Inc. and South Beach Casino Inc.	South Beach Casino Limited Partnership	2022	2021
Balance, beginning of year	(90,441)	(805,750)	65	2,718,703	<b>1,822,577</b>	2,722,054
Surplus (deficit)	351,721	(216,880)	(21)	1,238,981	<b>1,373,801</b>	(687,645)
Draws	-	-	-	(168,628)	<b>(168,628)</b>	(211,832)
	261,280	(1,022,630)	44	3,789,056	<b>3,027,750</b>	1,822,577



**Black River First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**6. Restricted cash**

	2022	2021
Ottawa Trust	36,432	34,827
CMHC Replacement Reserve	325,010	325,010
First Nations Finance Authority debt reserve fund	491,707	124,803
	<b>853,149</b>	<b>484,640</b>

*Ottawa Trust*

The Ottawa Trust Funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act. Revenue from the Ottawa Trust is recognized in the year in which it is earned when it is measurable and collection reasonably assured. Capital and revenue trust is transferred to the First Nation on the authorization of the Minister of Indigenous Services Canada, with the consent of the First Nation's Chief and Council.

Capital Trust     \$77 (2021 - \$77) (2022 interest revenue - \$0; 2021 interest revenue - \$0)

Revenue Trust    \$36,354 (2021 - \$34,750) (2022 interest revenue - \$1,604; 2021 interest revenue - \$1,322)

*CMHC Replacement Reserve*

As required as part of the First Nation's CMHC Housing Program, a separate bank account has been established for replacement of capital equipment and for major repairs to the houses. Under the terms of the agreement with Canada Mortgage and Housing Corporation (CMHC), the replacement reserve must either be held in a separate bank account or invested in accounts or instruments secured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time.

The First Nation is not in compliance with its agreement with CMHC. The agreement requires the First Nation to maintain a separate bank account or investments to fund the full amount of the CMHC replacement reserve. At year end, the required replacement reserve balance was \$434,065 (2021 - \$543,310), but the amount in the designated bank account was \$325,010 (2021 - \$325,010), representing an underfunded portion of \$109,055 (2021 - \$218,300).

*CMHC Operating Surplus Reserve*

As required as part of the First Nation's CMHC Housing Program, a separate bank account must be established when accumulated operating revenue exceeds accumulated operating expenses. Under the terms of the agreement with Canada Mortgage and Housing Corporation (CMHC), the replacement reserve must either be held in a separate bank account or invested in accounts or instruments secured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time.

The First Nation is not in compliance with its agreement with CMHC. The agreement requires the First Nation to maintain a separate bank account or investments to fund the full amount of the CMHC operating surplus reserve. At year end, the required operating reserve balance was \$89,909 (2021 - \$124,378) but no separate bank account had been established.

*First Nations Finance Authority debt reserve fund*

Pursuant to the financing arrangement that the First Nation has entered into the with First Nations Finance Authority, amounts are held in trust by the First Nations Finance Authority to cover any unexpected defaults in the required monthly loan payments. During the year, the First Nation earned interest of \$16,957 (2021 - \$1,077) on the cash restricted in this debt reserve fund.

**Black River First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**7. Accounts payable and accruals**

	2022	2021
Indigenous Services Canada	23,076	26,314
Other payables and accruals	2,662,119	4,122,402
	<b>2,685,195</b>	<b>4,148,716</b>

**8. Deferred revenue**

	2022	2021
<b>Indigenous Services Canada</b>		
COVID-19 programs	969,475	973,455
Capacity development	179,557	65,552
Home care	62,876	-
Housing construction - 7 unit project	365,551	945,418
Housing construction - 6 unit project	632,000	-
Housing construction - major repairs	330,705	-
Jordan's Principle	187,484	53,000
Special claim submission	-	50,000
	<b>2,727,648</b>	<b>2,087,425</b>

**9. Demand loan payable**

The First Nation's demand loan payable consists of an authorized loan to a maximum of \$4,669,000 which can only be used for specified purposes pertaining to a legal claim against the Government of Canada. The loan is secured by an assignment and redirection of \$4,669,000 from a successful legal settlement, a commercial litigation insurance policy, a security bond of indemnity and a general security agreement. The loan requires monthly payments of interest only at bank prime (2.45%) plus 0.50%.

The demand loan is repayable in full on the earlier of:

- a) receipt of funds pursuant to a settlement, judgement or order relating to the First Nation's claim or
- b) July 31, 2022 (subsequent to year-end, the loan terms were renewed to extend this date to July 4, 2025)

The First Nation expects to settle this demand loan payable through funds obtained by either a successful legal settlement with the Government of Canada or through an insurance policy in the case of an unsuccessful legal settlement. No assets have been recorded in these consolidated financial statements with respect to potential future settlement proceeds.

**Black River First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**10. Long-term debt**

	<b>2022</b>	<b>2021</b>
CMHC mortgage #1, with payments of \$1,615 per month including interest at 1.06%, maturing May 2025, with a scheduled renewal date of May 2025.	<b>60,335</b>	78,992
CMHC mortgage #2, with payments of \$2,319 per month including interest at 2.50%, maturing September 2027, with a scheduled renewal date of June 2023.	<b>142,875</b>	166,819
CMHC mortgage #3, with payments of \$3,699 per month including interest at 1.75%, maturing April 2029, with a scheduled renewal date of October 2024.	<b>295,587</b>	334,455
CMHC mortgage #4, with payments of \$1,815 per month including interest at 1.13%, maturing November 2030, with a scheduled renewal date of June 2026.	<b>179,749</b>	199,550
CMHC mortgage #5, with payments of \$6,012 per month including interest at 2.48%, maturing April 2033, with a scheduled renewal date of August 2023.	<b>698,890</b>	753,055
CMHC mortgage #6, with payments of \$1,928 per month including interest at 2.21%, maturing February 2034, with a scheduled renewal date of February 2024.	<b>242,244</b>	259,835
CMHC mortgage #7, with payments of \$1,791 per month including interest at 0.96%, maturing November 2034, with a scheduled renewal date of May 2026.	<b>256,331</b>	275,273
CMHC mortgage #9, with payments of \$1,894 per month including interest at 1.22%, maturing January 2036, with a scheduled renewal date of July 2026.	<b>289,218</b>	308,342
CMHC mortgage #10, with payments of \$3,366 per month including interest at 1.35%, maturing January 2037, with a scheduled renewal date of May 2022.	<b>542,909</b>	575,755
CMHC mortgage #11, with payments of \$2,834 per month including interest at 2.48%, maturing June 2038, with a scheduled renewal date of August 2023.	<b>454,924</b>	477,408
CMHC mortgage #12, with payments of \$1,251 per month including interest at 1.75%, maturing January 2039, with a scheduled renewal date of October 2024.	<b>218,798</b>	229,886
CMHC mortgage #13, with payments of \$3,718 per month including interest at 2.02%, maturing September 2041, with a scheduled renewal date of March 2027.	<b>719,150</b>	793,097
First Nations Finance Authority loan, with payments of \$6,148 per month including interest at 2.99%, maturing June 2035, with a scheduled renewal date of June 2024, secured by a first charge against particular non-government transfer revenue earned by the First Nation.	<b>798,540</b>	847,065
First Nations Finance Authority loan, with payments of \$6,070 per month including interest at 2.90%, maturing June 2036, with a scheduled renewal date of June 2024, secured by a first charge against particular non-government transfer revenue earned by the First Nation.	<b>847,065</b>	894,177
First Nations Finance Authority loan, with payments of \$111,614 due semi-annually including interest at 3.06%, maturing June 2032, with a scheduled renewal date of June 2024, secured by a first charge against particular non-government transfer revenue earned by the First Nation.	<b>7,281,153</b>	-
	<b>13,027,768</b>	6,193,709

**Black River First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

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**10. Long-term debt** *(Continued from previous page)*

All CMHC mortgages are secured by Ministerial guarantee and assignment of fire insurance.

Subsequent to year-end, certain of the CMHC mortgages were subject to term renewals resulting in changes to required monthly payments and interest rates.

Principal repayments on long-term debt in each of the next five years, assuming long-term debt subject to refinancing is renewed, are estimated as follows:

2023	460,000
2024	593,000
2025	602,000
2026	594,000
2027	584,000
<hr/>	
	2,833,000
<hr/>	

**11. Contingencies**

The First Nation is subject to funding recoveries according to their agreements with federal government agencies. At year end, it was not yet determined to what extent any funding amounts related to the year ended March 31, 2022 might be recovered by these federal agencies.

At March 31, 2022, the First Nation has determined that some contaminated sites exist. However, no determination has been made as to whether the contamination exceeds an environmental standard that the First Nation is required to comply with. Also, the First Nation does not consider themselves to be responsible and have not accepted responsibility. As a result, no liability regarding the contaminated sites is recorded in these consolidated financial statements. If and when it is determined that a liability exists, the liability will be recorded in the period in which such a determination is made, in accordance with the accounting policy described in Note 2.

**12. Compliance with laws and regulations**

*Black River First Nation Financial Administration Law*

On January 15, 2015, the Chief and Council enacted the Black River First Nation Financial Administration Law (the "FAL") in order to govern the financial administration of the First Nation. Included in the FAL is a provision that the law will come into force exactly 36 months after the date in which the First Nation obtains loan financing from the First Nations Finance Authority. The First Nation obtained loan financing from the First Nations Finance Authority on July 23, 2015 and needed to comply by July 23, 2018. The First Nation is not in compliance with all of the requirements of the Finance Administration Law. The results of this non-compliance have not yet been determined.

*First Nations Financial Transparency Act*

The First Nation was required to post its consolidated financial statements on a website and submit the consolidated financial statements to ISC by July 29, 2022. Since the audit report date is dated after this date, the First Nation has not complied with this requirement. The possible effect of this non-compliance has not yet been determined. The First Nation fully intends to post its consolidated financial statements on a website upon release of these consolidated financial statements.

*The Manitoba Environmental Protection Act*

The Manitoba Environmental Protection Act sets out the regulatory requirements to properly close and maintain active and inactive landfill sites. Under this environmental law, there is a requirement for closure and post-closure care of solid waste sites including covering and landscaping and ongoing environmental monitoring, site inspection and maintenance.

As directed by PS 3270, a liability must be recognized beginning when the landfill first accepts waste to the date the landfill stops accepting waste. The liability for closure and post-closure care is recognized as the site capacity is used to the extent of the proportion of site capacity used compared to the estimated total expenditure required for closure and post-closure care.

The estimated total expenditure represents the sum of discounted future cash flows associated with closure and post-closure care considering current technology, the length of the post-closure care period and current environmental regulations. Expenditures that relate to an existing condition caused by past operations, and which do not contribute to future asset service potential, are expensed in the current year.

At year-end, the extent to which the First Nation is bound by environmental laws of The Manitoba Environmental Protection Act was not determinable, and therefore, no liability has been recorded in these consolidated financial statements.

**Black River First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**13. Segment information on tangible capital assets**

Tangible capital assets are assigned to the First Nation's segments in accordance with management's determination, as to the activities and services that will be facilitated as a result of ongoing ownership of the assets. The net book value of tangible capital assets assigned to each segment is as follows:

	2022	2021
Subsidized Housing	2,812,433	3,186,005
Other Housing	3,734,326	3,800,143
<b>Housing</b>	<b>6,546,759</b>	<b>6,986,148</b>
Community Wellness	149,988	84,613
Education	4,229,392	4,838,533
Governance and Administration	373,837	420,368
Community Infrastructure	17,977,275	18,974,914
Economic Enterprises	6,667,288	-
	<b>35,944,539</b>	<b>31,304,576</b>

**14. Construction in progress**

	2022	2021
7 unit housing project	1,140,049	580,182
Cannabis project startup costs	617,173	-
	<b>1,757,222</b>	<b>580,182</b>

**15. Accumulated surplus**

	2022	2021
Invested in tangible capital assets	24,673,993	25,671,161
First Nations Finance Authority Debt Reserve	491,707	124,803
Investment in South Beach Group of Partnerships	3,027,750	1,822,577
CMHC replacement reserve (required amount)	434,065	543,310
CMHC operating surplus (required amount)	89,909	124,378
Ottawa Trust	36,432	34,827
Accumulated costs of legal claim	(3,439,875)	(3,389,422)
Accumulated surplus from operations	3,855,575	1,442,508
	<b>29,169,556</b>	<b>26,374,142</b>

**Black River First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**16. ISC revenue reconciliation**

	<b>2022</b>	2021
ISC revenue per funding agreement	<b>15,329,439</b>	14,946,374
ISC revenue recognized in consolidated financial statements	<b>15,294,439</b>	14,946,374

**17. Related party transactions**

Income from South Beach Group of Partnerships of \$1,373,801 (2021 - loss of \$687,845) was recognized from the Partnerships related to the First Nation as described in Note 5. During the year \$166,628 (2021 - \$221,832) was withdrawn by the First Nation.

The First Nation paid \$144,302 (2021 - \$127,516) to Moppa's Store in tobacco tax rebates, in accordance with an agreement entered into between the owner of the store and the Chief and Council. Moppa's Store is an on-reserve convenience store owned by the Chief of the First Nation.

These transactions were measured at the exchange amount which is the amount of consideration established and agreed to by the related parties.

**18. Economic dependence**

The First Nation receives a significant portion of its revenue from Indigenous Services Canada ("ISC"). The revenue is provided as a result of Treaties entered into with the Government of Canada. These Treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these Treaties.

**19. Defined contribution pension plan**

The First Nation has a defined contribution pension plan which certain employees have subscribed to. The First Nation remits monthly contributions to the administrator of the plan and remittances were current at year-end.

**20. Comparative figures**

Certain of the prior year comparative figures have been reclassified to conform to current year presentation.

**Black River First Nation**  
**Schedule 1 - Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2022*

	<i>Vehicles</i>	<i>Roads</i>	<i>Contractor equipment</i>	<i>General equipment</i>	<i>Furniture</i>	<i>Buildings</i>	<i>Subtotal</i>
<b>Cost</b>							
Balance, beginning of year	1,143,577	3,464,849	525,312	79,269	987,189	16,441,995	22,642,191
Acquisition of tangible capital assets	185,849	-	-	81,167	-	-	267,016
Balance, end of year	1,329,426	3,464,849	525,312	160,436	987,189	16,441,995	22,909,207
<b>Accumulated amortization</b>							
Balance, beginning of year	1,013,757	1,194,185	525,312	79,269	983,005	8,695,786	12,491,314
Annual amortization	220,095	78,748	-	6,884	2,092	789,808	1,097,627
Balance, end of year	1,233,852	1,272,933	525,312	86,153	985,097	9,485,594	13,588,941
<b>Net book value of tangible capital assets</b>	95,574	2,191,916	-	74,283	2,092	6,956,401	9,320,266
2021 Net book value of tangible capital assets	129,820	2,270,664	-	-	4,184	7,746,209	10,150,877



**Black River First Nation**  
**Schedule 1 - Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2022*

	<i>Subtotal</i>	<i>Infrastructure</i>	<i>Housing and rental properties</i>	<i>Land improvements</i>	<i>Bridges</i>	<i>Subsidized housing</i>	<i>Subtotal</i>
<b>Cost</b>							
Balance, beginning of year	22,642,191	19,433,629	6,162,240	188,261	1,019,700	8,221,597	57,667,618
Acquisition of tangible capital assets	267,016	-	188,000	-	-	-	455,016
Balance, end of year	22,909,207	19,433,629	6,350,240	188,261	1,019,700	8,221,597	58,122,634
<b>Accumulated amortization</b>							
Balance, beginning of year	12,491,314	5,419,034	2,362,097	188,261	866,744	5,035,592	26,363,042
Annual amortization	1,097,627	706,340	253,817	-	50,985	373,572	2,482,341
Balance, end of year	13,588,941	6,125,374	2,615,914	188,261	917,729	5,409,164	28,845,383
<b>Net book value of tangible capital assets</b>	9,320,266	13,308,255	3,734,326	-	101,971	2,812,433	29,277,251
2021 Net book value of tangible capital assets	10,150,877	14,014,595	3,800,143	-	152,956	3,186,005	31,304,576

**Black River First Nation**  
**Schedule 1 - Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2022*

	<i>Subtotal</i>	<i>Land</i>	<i>2022</i>	<i>2021</i>
<b>Cost</b>				
Balance, beginning of year	57,667,618	-	57,667,618	55,226,880
Acquisition of tangible capital assets	455,016	6,667,288	7,122,304	2,440,738
Balance, end of year	58,122,634	6,667,288	64,789,922	57,667,618
<b>Accumulated amortization</b>				
Balance, beginning of year	26,363,042	-	26,363,042	23,927,933
Annual amortization	2,482,341	-	2,482,341	2,435,109
Balance, end of year	28,845,383	-	28,845,383	26,363,042
<b>Net book value of tangible capital assets</b>	29,277,251	6,667,288	35,944,539	31,304,576
2021 Net book value of tangible capital assets	31,304,576	-	31,304,576	

**Black River First Nation**  
**Schedule 2 - Consolidated Schedule of Expenses by Object**  
*For the year ended March 31, 2022*

	2022	2021
<b>Consolidated expenses by object</b>		
Amortization	2,482,341	2,435,109
Bad debts (recovery)	15,088	(1,931)
Bank charges and interest	17,652	17,596
Honourariums	327,775	295,636
Insurance	182,145	162,061
Interest on long-term debt	372,819	171,688
Member activities and disbursements	410,472	272,935
Professional fees	534,607	188,291
Property tax	3,321	-
Repairs and maintenance	1,032,197	788,351
Salaries and benefits	3,271,644	2,841,574
Social assistance	1,218,019	1,368,239
Student allowances	135,394	120,687
Supplies	1,113,642	1,601,313
Telephone	50,024	36,500
Tobacco tax transfers to private enterprises (Note 17)	144,302	127,516
Training	129,998	130,120
Travel	703,496	607,407
Tuition	3,362,129	4,303,622
Utilities	191,127	226,313
	<b>15,698,192</b>	<b>15,693,027</b>

# Black River First Nation

## Schedule 3 - Consolidated Summary Schedule of Segment Operations

For the year ended March 31, 2022

	Revenue	Expenses	2022 Surplus (Deficit)	2021 Surplus (Deficit)
<b>Segments (schedules 4 to 13)</b>				
Housing	1,104,787	507,305	597,482	363,907
Subsidized Housing	694,725	839,285	(144,560)	(181,748)
Community Wellness	5,898,106	4,110,871	1,787,235	1,035,080
Governance and Administration	503,542	1,461,712	(958,170)	(284,470)
Economic Development	201,176	382,793	(181,617)	(94,390)
Education	5,536,256	4,573,882	962,374	(310,676)
Community Infrastructure	957,873	1,886,222	(928,349)	(1,070,835)
Fundraising	1,980,605	480,760	1,499,845	(758,375)
Social	1,435,016	1,249,765	185,251	22,516
Economic Enterprises	181,520	205,597	(24,077)	81,040
	<b>18,493,606</b>	<b>15,698,192</b>	<b>2,795,414</b>	<b>(1,197,951)</b>

The accompanying notes are an integral part of these consolidated financial statements

**Black River First Nation**  
**Housing**  
**Schedule 4 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
<b>Revenue</b>		
Indigenous Services Canada	<b>1,374,814</b>	1,762,000
Other revenue	<b>108,359</b>	53,142
Rent	<b>4,452</b>	14,743
Revenue deferred in prior year	<b>945,418</b>	-
Revenue deferred to subsequent year	<b>(1,328,256)</b>	(945,418)
	<b>1,104,787</b>	884,467
<b>Expenses</b>		
Amortization	<b>251,927</b>	240,625
Honourariums	<b>1,300</b>	475
Insurance	-	62,967
Member activities and disbursements	-	25,000
Professional fees	<b>2,571</b>	1,667
Repairs and maintenance	<b>202,063</b>	31,874
Salaries and benefits	<b>16,638</b>	6,634
Supplies	<b>28,054</b>	147,566
Training	-	492
Travel	<b>4,385</b>	1,022
Utilities	<b>367</b>	2,238
	<b>507,305</b>	520,560
<b>Surplus</b>	<b>597,482</b>	363,907

**Black River First Nation**  
**Subsidized Housing**  
**Schedule 5 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
<b>Revenue</b>		
Canada Mortgage and Housing Corporation	<b>365,206</b>	365,109
Rent	<b>329,432</b>	161,074
Other revenue	<b>87</b>	132
	<b>694,725</b>	526,315
<b>Expenses</b>		
Amortization	<b>398,363</b>	376,509
Bank charges and interest	<b>382</b>	251
Insurance	<b>60,773</b>	55,076
Interest on long-term debt	<b>70,228</b>	76,857
Professional fees	<b>12,000</b>	13,147
Repairs and maintenance	<b>297,539</b>	186,085
Travel	<b>-</b>	138
	<b>839,285</b>	708,063
<b>Deficit</b>	<b>(144,560)</b>	(181,748)

**Black River First Nation**  
**Community Wellness**  
**Schedule 6 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
<b>Revenue</b>		
Indigenous Services Canada	<b>5,668,209</b>	5,184,155
Assembly of Manitoba Chiefs	<b>257,502</b>	621,717
Other revenue	<b>163,280</b>	145,875
Revenue deferred in prior year	<b>1,092,007</b>	84,960
Revenue deferred to subsequent year	<b>(1,282,892)</b>	(1,092,007)
	<b>5,898,106</b>	4,944,700
<b>Expenses</b>		
Amortization	<b>80,478</b>	68,332
Honourariums	<b>3,879</b>	3,651
Insurance	<b>17,443</b>	30,426
Member activities and disbursements	<b>237,414</b>	149,302
Professional fees	<b>14,842</b>	4,490
Repairs and maintenance	<b>389,279</b>	343,121
Salaries and benefits	<b>2,317,311</b>	2,057,124
Supplies	<b>675,034</b>	955,002
Telephone	<b>18,413</b>	25,882
Training	<b>94,549</b>	112,039
Travel	<b>211,248</b>	140,260
Utilities	<b>50,981</b>	19,991
	<b>4,110,871</b>	3,909,620
<b>Surplus</b>	<b>1,787,235</b>	1,035,080

**Black River First Nation**  
**Governance and Administration**  
**Schedule 7 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
<b>Revenue</b>		
Indigenous Services Canada	<b>550,793</b>	391,589
Manitoba Justice	<b>58,000</b>	58,000
Other revenue	<b>11,249</b>	19,485
Revenue deferred to subsequent year	<b>(116,500)</b>	-
	<b>503,542</b>	469,074
<b>Expenses</b>		
Amortization	<b>167,347</b>	119,865
Bad debts (recovery)	<b>15,088</b>	(1,931)
Bank charges and interest	<b>17,123</b>	17,274
Honourariums	<b>287,405</b>	238,918
Insurance	<b>5,932</b>	5,000
Professional fees	<b>479,281</b>	94,046
Repairs and maintenance	<b>10,278</b>	7,653
Salaries and benefits	<b>290,773</b>	188,310
Supplies	<b>78,007</b>	22,144
Telephone	<b>28,524</b>	8,591
Training	<b>7,861</b>	1,520
Travel	<b>74,093</b>	52,154
	<b>1,461,712</b>	753,544
<b>Deficit</b>	<b>(958,170)</b>	(284,470)



**Black River First Nation**  
**Economic Development**  
**Schedule 8 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
<b>Revenue</b>		
Other	<b>106,794</b>	233,241
Indigenous Services Canada	<b>94,382</b>	66,195
	<b>201,176</b>	299,436
<b>Expenses</b>		
Honourariums	<b>985</b>	-
Member activities and disbursements	<b>1,255</b>	8,846
Professional fees	-	47,281
Repairs and maintenance	<b>29,324</b>	23,612
Salaries and benefits	<b>269,663</b>	232,284
Supplies	<b>52,528</b>	67,456
Telephone	<b>1,563</b>	747
Training	<b>11,905</b>	4,320
Travel	<b>15,570</b>	6,282
Utilities	-	2,998
	<b>382,793</b>	393,826
<b>Deficit</b>	<b>(181,617)</b>	(94,390)

**Black River First Nation**  
**Education**  
**Schedule 9 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
<b>Revenue</b>		
Indigenous Services Canada	<b>5,424,105</b>	5,342,775
Other revenue	<b>62,151</b>	-
Revenue deferred to subsequent year	-	(50,000)
Revenue deferred in prior year	<b>50,000</b>	-
	<b>5,536,256</b>	5,292,775
<b>Expenses</b>		
Amortization	<b>609,141</b>	623,626
Honourariums	<b>757</b>	-
Professional fees	<b>9,281</b>	2,055
Repairs and maintenance	<b>10</b>	11,765
Salaries and benefits	<b>61,674</b>	112,242
Student allowances	<b>135,394</b>	120,687
Supplies	<b>40,072</b>	29,500
Telephone	<b>667</b>	56
Training	<b>7,913</b>	11,749
Travel	<b>340,411</b>	380,613
Tuition	<b>3,362,129</b>	4,303,622
Utilities	<b>6,433</b>	7,536
	<b>4,573,882</b>	5,603,451
<b>Surplus (deficit)</b>	<b>962,374</b>	(310,676)

**Black River First Nation**  
**Community Infrastructure**  
**Schedule 10 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
<b>Revenue</b>		
Indigenous Services Canada	<b>782,120</b>	773,367
Other	<b>175,753</b>	211,117
	<b>957,873</b>	984,484
<b>Expenses</b>		
Amortization	<b>975,085</b>	1,006,153
Honourariums	<b>29,832</b>	52,592
Insurance	<b>93,484</b>	647
Professional fees	<b>3,655</b>	2,240
Repairs and maintenance	<b>103,703</b>	184,241
Salaries and benefits	<b>261,661</b>	210,808
Supplies	<b>226,369</b>	377,569
Telephone	<b>858</b>	1,223
Training	<b>2,700</b>	-
Travel	<b>55,527</b>	26,298
Utilities	<b>133,348</b>	193,548
	<b>1,886,222</b>	2,055,319
<b>Deficit</b>	<b>(928,349)</b>	(1,070,835)

**Black River First Nation**  
**Fundraising**  
**Schedule 11 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
<b>Revenue</b>		
Tobacco tax rebates	<b>215,376</b>	193,704
Other	<b>391,428</b>	79,311
	<b>606,804</b>	273,015
<b>Expenses</b>		
Honourariums	<b>3,617</b>	-
Insurance	<b>4,513</b>	7,945
Interest on long-term debt	<b>101,662</b>	94,831
Member activities and disbursements	<b>171,803</b>	89,787
Professional fees	<b>11,777</b>	22,316
Salaries and benefits	<b>22,635</b>	-
Supplies	<b>13,575</b>	1,350
Tobacco tax transfers to private enterprises	<b>144,302</b>	127,516
Training	<b>5,070</b>	-
Travel	<b>1,806</b>	-
	<b>480,760</b>	343,745
<b>Surplus (deficit) before other items</b>	<b>126,044</b>	(70,730)
<b>Other income (expense)</b>		
Gain (loss) on investment in South Beach Group of Partnerships	<b>1,373,801</b>	(687,645)
<b>Surplus (deficit)</b>	<b>1,499,845</b>	(758,375)

**Black River First Nation**  
**Social**  
**Schedule 12 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
<b>Revenue</b>		
Indigenous Services Canada	<b>1,435,016</b>	1,426,293
<b>Expenses</b>		
Salaries and benefits	<b>31,290</b>	34,172
Social assistance	<b>1,218,019</b>	1,368,239
Supplies	<b>-</b>	726
Travel	<b>456</b>	640
	<b>1,249,765</b>	1,403,777
<b>Surplus</b>	<b>185,251</b>	22,516

**Black River First Nation**  
**Economic Enterprises**  
**Schedule 13 - Consolidated Schedule of Segment Operations**  
*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
<b>Revenue</b>		
Other revenue	<b>181,520</b>	82,162
<b>Expenses</b>		
Bank charges and interest	<b>147</b>	72
Interest on long-term debt	<b>200,929</b>	-
Professional fees	<b>1,200</b>	1,050
Property tax	<b>3,321</b>	-
	<b>205,597</b>	1,122
<b>Surplus (deficit)</b>	<b>(24,077)</b>	81,040