

The Ojibway Nation of Saugeen
Consolidated Financial Statements
March 31, 2023

The Ojibway Nation of Saugeen

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For the year ended March 31, 2023

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Management's Responsibility

To the Members of The Ojibway Nation of Saugeen:

The accompanying consolidated financial statements of The Ojibway Nation of Saugeen are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Ojibway Nation of Saugeen Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the Nation's external auditors.

MNP LLP is appointed by the Members to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

June 16, 2025



To the Members and Chief and Council of The Ojibway Nation of Saugeen:

Qualified Opinion

We have audited the consolidated financial statements of The Ojibway Nation of Saugeen and its subsidiaries (the "Nation"), which comprise the consolidated statement of financial position as at March 31, 2023, and the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Nation as at March 31, 2023, and the results of its consolidated operations, changes in its consolidated net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion

The Nation has undertaken an investment into a limited partnership and is subject to a portion of their earnings. The limited partnership's statements are unaudited and as a result the earnings are unable to be verified. An adjustment might be necessary to the annual surplus (deficit) and accumulated surplus as at March 31, 2023 and March 31, 2022.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Nation's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

MNP LLP

Kenora, Ontario

Chartered Professional Accountants

June 16, 2025

Licensed Public Accountants

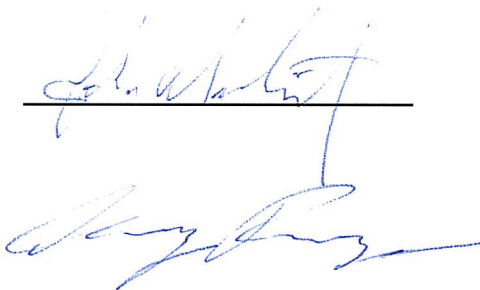
The Ojibway Nation of Saugeen

Consolidated Statement of Financial Position

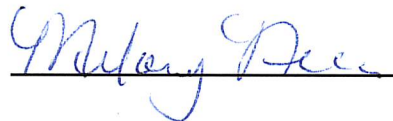
As at March 31, 2023

	2023	2022
Financial assets		
Cash and cash equivalents	10,090,528	6,876,423
Due from government (Note 4)	494,472	920,252
Accounts receivable (Note 5)	315,135	318,284
Portfolio investments (Note 6)	146	45
Funds held in trust (Note 7)	206,130	148,398
Total of financial assets	11,106,411	8,263,402
Financial liabilities		
Accounts payable and accruals (Note 8)	428,395	381,706
Funding repayable (Note 9)	825,816	736,142
Deferred revenue (Note 10)	5,074,194	2,935,721
Total of financial liabilities	6,328,405	4,053,569
Net financial assets	4,778,006	4,209,833
Contingencies (Note 19)		
Subsequent event (Note 20)		
Non-financial assets		
Tangible capital assets (Note 11) (Schedule 1)	6,077,274	6,474,565
Total non-financial assets	6,077,274	6,474,565
Accumulated surplus	10,855,280	10,684,398

Approved on behalf of the Chief and Council



Chief



Councillor

The accompanying notes are an integral part of these consolidated financial statements

The Ojibway Nation of Saugeen

Consolidated Statement of Operations and Accumulated Surplus

For the year ended March 31, 2023

	2023 Budget (Note 16 Unaudited)	2023	2022
Revenues			
Indigenous Services Canada (Note 12)	2,984,764	2,920,521	3,339,699
First Nation and Inuit Health (Note 12)	560,078	572,742	977,487
Ontario First Nations Limited Partnership (Note 14)	289,149	453,028	319,590
Ministry of Health and Long-Term Care (Note 12)	-	86,307	86,307
Sioux Lookout Area Aboriginal Management Board	87,113	60,720	21,779
Ontario Solicitor General (Note 12)	16,068	16,068	16,068
Watay Power	-	60,035	-
Electricity Grid Development	-	2,000	-
Miscellaneous	500,000	510,180	115,308
Interest income	75,000	104,087	23,707
Other revenue	-	28,738	-
Rental income	23,000	6,915	815,036
Outlands	-	-	58,981
Deferred revenue - prior year (Note 10)	-	2,935,721	2,564,144
Deferred revenue - current year (Note 10)	103,660	(5,074,194)	(2,935,721)
Repayment of funding	-	(128,773)	(371,108)
Total revenues	4,638,832	2,554,095	5,031,276
Program expenses			
General Governance	648,359	1,109,857	1,292,872
Natural Resource Management	-	5,541	-
Community and Economic Development	434,330	318,544	108,360
Children and Family Services	250,262	14,685	106,740
Capital/ Infrastructure Projects	291,991	264,380	718,611
Education Services	-	232,122	1,163,891
Health Services	587,431	227,298	882,551
Public Works	373,541	223,389	361,575
Total expenditures	2,585,914	2,395,816	4,634,600
Surplus before other items	2,052,918	158,279	396,676
Other income (expense)			
Gain on disposal of capital asset	-	12,603	-
Surplus	2,052,918	170,882	396,676
Accumulated surplus, beginning of year	10,684,398	10,684,398	10,287,722
Accumulated surplus, end of year	12,737,316	10,855,280	10,684,398

The accompanying notes are an integral part of these consolidated financial statements

The Ojibway Nation of Saugeen
Consolidated Statement of Change in Net Financial Assets
For the year ended March 31, 2023

	2023 Budget (Note 16 Unaudited)	2023	2022
Surplus	2,052,918	170,882	396,676
Purchases of tangible capital assets	-	(83,870)	(68,815)
Amortization of tangible capital assets	-	461,264	457,685
Proceeds from disposal of tangible capital asset	-	32,500	-
Gain on sale of tangible capital assets	-	(12,603)	-
	-	397,291	388,870
Use of prepaid expenses	-	-	21,010
Increase in net financial assets	2,052,918	568,173	806,556
Net financial assets, beginning of year	4,209,833	4,209,833	3,403,277
Net financial assets, end of year	6,262,751	4,778,006	4,209,833

The accompanying notes are an integral part of these consolidated financial statements

The Ojibway Nation of Saugeen
Consolidated Statement of Cash Flows
For the year ended March 31, 2023

	2023	2022
Cash provided by (used for) the following activities		
Operating activities		
Surplus	170,882	396,676
Non-cash items		
Amortization	461,264	457,685
Gain on disposal of capital assets	(12,603)	-
	619,543	854,361
Changes in working capital accounts		
Due from government	354,010	(611,613)
Trade and other receivables	74,923	(88,493)
Accounts payable and accruals	46,688	134,514
Funding repayable	89,671	371,109
Deferred revenue	2,138,473	371,577
Prepaid expenses	-	21,010
	3,323,308	1,052,465
Investing activities		
Purchases of tangible capital assets	(83,870)	(68,815)
Proceeds from disposal from tangible capital assets	32,500	-
Investments in portfolio investments	(101)	-
Funds held in trust	(57,732)	193,921
	(109,203)	125,106
Increase in cash resources	3,214,105	1,177,571
Cash resources, beginning of year	6,876,423	5,698,852
Cash resources, end of year	10,090,528	6,876,423
Supplementary cash flow information		
Interest received	104,087	23,707

The accompanying notes are an integral part of these consolidated financial statements

The Ojibway Nation of Saugeen

Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

1. Operations

The Ojibway Nation of Saugeen (the "Nation") is located in the province of Ontario, and provides various services to its members. The Ojibway Nation of Saugeen includes the Nation's members, government and all related entities that are accountable to the Nation and are either owned or controlled by the Nation.

2. Change in accounting policies

Effective April 1, 2022, the Nation adopted the following Canadian public sector accounting standards:

- 1) PS 3450 Financial Instruments
- 2) PS 1201 Financial Statement Presentation
- 3) PS 3280 Asset Retirement Obligations

The related impact on the Nation's significant accounting policies are described below.

Financial instruments

Effective April 1, 2022, the Nation adopted the Public Sector Accounting Board's (PSAB) new recommendations for the recognition, measurement, presentation and disclosure of financial assets, financial liabilities and derivatives under Section PS 3450 *Financial Instruments*. The new Section is applied prospectively, and prior periods have not been restated.

There was no material impact on the consolidated consolidated financial statements from the prospective application of the new accounting recommendations.

Financial statement presentation

Effective April 1, 2022, the Nation adopted Section PS 1201 Financial Statement Presentation, which replaces PS 1200 *Financial Statement Presentation*. PS 1201 is generally equivalent to PS 1200 except that the Nation is now required to present a Consolidated Statement of Remeasurement Gains and Losses showing separately: unrealized gains (losses) attributable to financial instruments in the fair value category; exchange gains (losses) associated with monetary assets and liabilities denominated in a foreign currency that have not been settled; amounts reclassified to the statement of operations upon derecognition or settlement; and, other comprehensive income from government business enterprises and partnerships. Upon adoption of this Section, the Nation reports on its financial condition by presenting its accumulated surplus and net debt which includes accumulated remeasurement gains (losses).

There was no impact to the Nation with the adoption of this new standard.

Asset retirement obligations

Effective April 1, 2022, the First Nation adopted the Public Sector Accounting Board's (PSAB) new standard for the recognition, measurement and disclosure of a liability for asset retirement obligations under PS 3280 Asset Retirement Obligations. The new standard establishes when to recognize and how to measure a liability for an asset retirement obligation, and provides the related financial statement presentation and disclosure requirements.

There was no impact to the First Nation with the adoption of this new standard.

Segments - voluntary change

Effective April 1, 2022, the Nation voluntarily changed its accounting policy with respect to reporting of segments. The Nation reorganized its internal structure, causing the composition of reportable segments to change.

The change in accounting policy was made retrospectively, prior year financial statements have been restated to reflect this change in policy because the affects of the change are practicably determinable. The Nation has disclosed segment information in the current year and prior year under the new basis of segmentation.

3. Significant accounting policies

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

Reporting entity consolidated

The financial statements consolidate the financial activities of all entities and departments comprising the Nation reporting entity, except for government business entities.

Cash resources

Cash and cash equivalent include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

Portfolio investments

Long-term investments in entities that are not owned, controlled or influenced by the Nation reporting entity are accounted for using the cost method. They are recorded at cost, less any provision for other than temporary impairment.

Funds held in Ottawa Trust Fund

Funds held in trust on behalf of Nation members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position. Trust moneys consist of:

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other Nation tangible capital assets; and
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

Tangible capital assets

Tangible capital assets are initially recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributed to construction and development, as well as interest costs that are directly attributable to the acquisition and construction of the asset.

Tangible capital assets are written down when the conditions indicate they no longer contribute to the Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital asset are less than their net book value. The net write-downs are accounted for as an expense in the consolidated statement of operations and accumulated surplus. Write-down of tangible capital assets are not reversed.

Assets under construction are not amortized until the asset is available to be put into service.

Amortization

Tangible capital assets are amortized annually using the straight-line method at rates intended to amortize the cost of assets over their estimated useful lives.

	Rate
Housing	25 years
Housing - Betterments	10 years
Community Buildings	25 years
Community Buildings - Betterments	10 years
Infrastructure	25 years
Automotive and trailer	5 years
Heavy equipment	5 years
Roads	30 years
Mobile homes	25 years

3. Significant accounting policies *(Continued from previous page)*

Long-lived assets and discontinued operations

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying amount of an asset, or group of assets, may not be recoverable. The carrying amount of a long-lived asset is not recoverable if the carrying amount exceeds the sum of the undiscounted future cash flows from its use and disposal. Impairment is measured as the amount by which the asset's carrying amount exceeds its fair value. Fair value is measured using discounted future cash flows.

Non-financial assets

The First Nation's tangible capital assets and other non-financial assets are accounted for as assets because they can be used to provide Government services in future periods. These assets do not normally provide resources to discharge the liabilities of the Government unless they are sold.

Net financial assets (net debt)

The Nation's financial statements are presented so as to highlight net financial assets (net debt) as the measurement of financial position. The net financial assets (net debt) of the Nation is determined by its financial assets less its liabilities. Net financial assets (net debt) combined with non-financial assets comprise a second indicator of financial position, accumulated surplus.

Revenue recognition

Government Transfers

The Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

Other Revenue

Other revenue such as user fees, rent, and administration fees are recognized when service is provided and collectability is reasonably assured.

Investment income is recognized on the accrual basis.

Deferred Revenue

Deferred revenue consists of unspent restricted contributions for programs which are not complete at year end. The unspent restricted contributions are carried forward to be matched against expenses to be incurred in the subsequent year.

3. Significant accounting policies *(Continued from previous page)*

Use of estimates

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

Amortization is based on estimated useful lives of the tangible capital assets.

Accounts payable and accruals are based on historical charges for unbilled goods and services at year end.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the year in which they become known.

Financial instruments

The Nation recognizes its financial instruments when the Nation becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value.

The Nation subsequently measures investments in equity instruments quoted in an active market and all derivative instruments, except those that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, at fair value. Fair value is determined by published price quotations.

Transactions to purchase or sell these items are recorded on the trade date. Net gains and losses arising from changes in fair value are recognized in the statement of remeasurement gains and losses. The Nation has not presented a statement of remeasurement gains and losses as it does not have any items giving rise to remeasurement gains (losses).

Transaction costs directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in operating surplus. Conversely, transaction costs are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

Statement of Remeasurement Gains and Losses

By presenting remeasurement gains (losses) separately, changes in the carrying value of financial instruments arising from fair value measurement, unrealized foreign exchange gains (losses) and other comprehensive income arising from investments in government business entities are distinguished from revenues and expenses reported in the statement of operations. The statement of operations reports the extent to which revenues raised in the period were sufficient to meet the expenses incurred. Remeasurement gains (losses) do not affect this assessment as they are recognized in the statement of remeasurement gains and losses. Taken together, the two statements account for changes in a Nation's net assets (liabilities) in the period.

Upon settlement, the cumulative gain (loss) is reclassified from the consolidated statement of remeasurement gains and losses and recognized in the statement of operations. Interest and dividends attributable to all financial instruments are reported in the statement of operations.

The Nation does not have any items to be included on the consolidated statement of remeasurement gains (losses), the statement has been excluded in these consolidated statements.

3. Significant accounting policies *(Continued from previous page)*

Segments

The Nation conducts its business through eight reportable segments: General Governance, Natural Resource Management, Community and Economic Development, Child and Family Services, Capital/ Infrastructure Projects, Education Services, Health Services, and Public Works. These operating segments are established by senior management to facilitate the achievement of the Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the *Significant accounting policies*.

General Governance - Encompasses all the Nation's administration including Council, the band office, finance, legal, administration and public communications

Natural Resource Management - Initiatives to assert sovereignty and control over reserve lands, traditional territories and resources including water, forestry, air, minerals, land use planning and management for the benefit of future generations

Community and Economic Development - Includes programs to foster economic opportunities for individual members and the Nation collectively through training opportunities and business development together with proceeds from the Ontario First Nations LP agreement

Child and Family Services - Working towards control over child welfare, this segment includes development costs for a child and family services agency and family wellbeing-related projects

Capital/Infrastructure Projects - Consists of major projects in housing construction, community buildings, roads and related energy or telecommunications infrastructure

Education Services - Includes the operation of the Nation's elementary school and the costs of accessing secondary school programs operated by other agencies

Health Services - Encompasses public and primary health care initiatives in nursing, mental health, assisted living and transportation to other health care providers

Public Works - Includes repairs and maintenance of Nation infrastructure including roadways, community buildings, public spaces, telecommunications infrastructure and waste management

The Ojibway Nation of Saugeen
Notes to the Consolidated Financial Statements
For the year ended March 31, 2023

4. Due from government

	2023	2022
Indigenous Services Canada	467,654	686,778
Solicitor General for Ontario	16,068	-
First Nations and Inuit Health	10,750	233,474
	494,472	920,252

5. Trade and other receivables

	2023	2022
Accounts receivable	116,921	95,123
Allowance for doubtful accounts	(96,722)	-
Ontario First Nations Partnership	294,936	223,161
	315,135	318,284

The Ojibway Nation of Saugeen

Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

6. Portfolio investments

Portfolio investments consist of:

A minority partnership interest in First Nation LP, a partnership controlled by several First Nation bands whose primary business activity is providing its partners with access to investment income from its holdings. The investment is carried at cost, being the initial contribution.

A minority partnership interest in 2472881 Ontario Limited, a partnership controlled by several First Nation bands whose primary business activity is providing its partners with access to investment income from its holdings. The investment is carried at cost, being the initial contribution.

A minority partnership interest in Opiikapawiin Holdings Inc. GP, a partnership controlled by several First Nation bands whose primary business activity is providing its partners with access to investment income from its holdings. The investment is carried at cost, being the initial contribution.

A minority partnership interest in Opiikapawiin Holdings Inc. LP, a partnership controlled by several First Nation bands whose primary business activity is providing its partners with access to investment income from its holdings. The investment is carried at cost, being the initial contribution.

A minority partnership interest in Chi Mino Ozhitoowin Limited GP Inc., a partnership controlled by several First Nation bands whose primary business activity is providing its partners with access to investment income from its holdings. The investment is carried at cost, being the initial contribution.

A minority partnership interest in Chi Mino Ozhitoowin Limited Partnership, a partnership controlled by several First Nation bands whose primary business activity is providing its partners with access to investment income from its holdings. The investment is carried at cost, being the initial contribution.

A 51% interest in 601 Canarctic Limited Partnership, a partnership controlled by the GP, 2397663 Ontario Inc., whose primary business activity is providing its partners with access to income from its holdings. The investment is carried at cost, being the initial contribution.

	2023
First Nation, LP Partnership units - 100 (4.55% interest)	10
2472881 Ontario Limited - GP Partnership units - 10 (4.17%)	10
Opiikapawiin Holdings Inc., GP Partnership units - 10 (0% interest)	10
Opiikapawiin Holdings Inc., LP Partnership units - 10 (0% interest)	10
Chi Mino Ozhitoowin Limited GP Inc., GP partnership units - 100 (0% interest)	100
Chi Mino Ozhitoowin Limited Partnership, LP partnership units - 1 (0% interest)	1
601 Canarctic Limited Partnership, LP Partnership units - 509 units (50.9% interest)	5
	146
	2022
First Nation, LP Partnership units - 100 (4.55% interest)	10
2472881 Ontario Limited - GP Partnership units - 10 (4.17% interest)	10
Opiikapawiin Holdings Inc., GP Partnership units - 10 (0% interest)	10
Opiikapawiin Holdings Inc., LP Partnership units - 10 (0% interest)	10
601 Canarctic Limited Partnership, LP Partnership units - 509 units (50.9% interest)	5
	45

The Ojibway Nation of Saugeen
Notes to the Consolidated Financial Statements
For the year ended March 31, 2023

7. Funds held in trust

Capital and revenue trust monies are transferred to the Nation on the authorization of the Minister of Indigenous Services Canada, with the consent of the Nation's Council.

Lawyer trust funds are monies held in trust by lawyers for legal fees incurred by the Nation in subsequent years, if any.

	2023	2022
Capital Trust		
Balance, beginning and end of year	7,167	7,167
Revenue Trust		
Balance, beginning of year	44,770	43,962
Interest	1,309	808
Balance, end of year	46,079	44,770
Lawyer Trust		
Balance, beginning of year	96,461	291,190
Payments for legal invoices	(99,218)	(294,729)
Transfers from lawyers	155,641	-
Transfer of funds from the Nation	-	100,000
Balance, end of year	152,884	96,461
	206,130	148,398

8. Accounts payable and accruals

	2023	2022
Trade payables	153,238	316,126
Accruals	165,809	40,000
Receiver General payable	83,828	12,559
Pension payable	25,520	13,021
	428,395	381,706

9. Funding repayable

	2023	2022
Indigenous Services Canada	445,880	367,279
Ministry of Health	312,756	277,698
First Nations and Inuit Health Branch	67,180	91,165
	825,816	736,142

The Ojibway Nation of Saugeen
Notes to the Consolidated Financial Statements
For the year ended March 31, 2023

10. Deferred revenue

	<i>Balance March 31, 2022</i>	<i>Funding Received</i>	<i>Funding Repayable</i>	<i>Revenue Recognized</i>	<i>Balance March 31, 2023</i>
General Governance	-	629,865	-	558,040	71,825
Economic and Community Development	79,169	180,073	-	163,934	95,307
Child and Family Services	323,794	265,054	-	14,586	574,262
Capital Projects	327,898	308,567	-	410,779	225,686
Education Services	1,641,371	1,773,373	93,715	331,888	2,989,142
Health Services	526,046	660,867	35,058	236,742	915,113
Public Works	37,443	388,805	-	223,389	202,859
	2,935,721	4,206,604	128,773	1,939,358	5,074,194

11. Tangible capital assets

The tangible capital assets reconciliation is included in Schedule 1.

Assets under construction includes \$16,240 (2022 - Nil). No amortization of this asset has been recorded during the year because it is currently under development.

12. Government Transfers

	<i>Operating</i>	<i>Capital</i>	<i>2023</i>	<i>2022</i>
Federal government transfers				
Indigenous Services Canada	2,920,521	-	2,920,521	3,339,699
First Nations and Inuit Health	572,742	-	572,742	977,487
	3,493,263	-	3,493,263	4,317,186
Provincial government transfers				
Ministry of Health and Long-Term Care	86,307	-	86,307	86,307
Ontario Solicitor General	16,068	-	16,068	16,068
	102,375	-	102,375	102,375
	3,595,638	-	3,595,638	4,419,561

13. Financial Instruments

The Nation as part of its operations carries a number of financial instruments. It is management's opinion that the Nation is not exposed to significant interest, currency or credit risks arising from these financial instruments except as otherwise disclosed. No changes on the nature of these risks from the prior period.

14. Ontario First Nations Limited Partnership

Commencing with the 2012 fiscal year and in each fiscal year thereafter during the initial and renewal terms of the agreement between the Province of Ontario and Ontario First Nations Limited Partnership (OFNLP), the Province of Ontario shall pay to OFNLP 12 monthly payments equal to one-twelfth of 1.7% of the aggregate provincial gross gaming revenues. OFNLP then distributes to the First Nation its share of these revenues according to a formula used for that purpose. The use of these funds, according to agreements, is restricted to community development, health, education, cultural development and economic development.

The Nation holds a unit in the Ontario First Nations Limited Partnership, and a share in a related Ontario First Nations General Partner Inc., the carrying values of which are nominal and are therefore not recorded in these consolidated financial statements.

15. Economic dependence

The Ojibway Nation of Saugeen receives a significant portion 72% (2022 - 75%) of its revenue from Indigenous Services Canada as a result of Treaties entered into with the Government of Canada. These treaties are administered by Indigenous Services Canada under the terms and conditions of the Indian Act. The ability of the Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these treaties.

16. Budget information

The disclosed budget information has been approved by the Chief and Council. These amounts are unaudited.

17. Comparative figures

Certain comparative figures have been reclassified to conform with current year's presentation.

18. First Nations Financial Transparency Act

The Nation is required by the First Nations Financial Transparency Act to post its consolidated financial statements on a website and submit the consolidated financial statements to Indigenous Services Canada by July 29, 2023. As the audit report is dated after this date, the Nation is not in compliance with this requirement. The possible effect of this non-compliance has not yet been determined.

19. Contingencies

The Nation has entered into contribution agreements with various government departments. Funding received under these contribution agreements is subject to repayment if the Nation fails to comply with the terms and conditions of the agreements.

20. Subsequent event

Subsequent to year end, the United States government announced new tariffs on imported goods. The Canadian government then announced retaliatory tariffs and other measures. This has caused significant economic uncertainty and the effects on the Nation are currently uncertain

The Ojibway Nation of Saugeen
Schedule 1 - Consolidated Schedule of Tangible Capital Assets

For the year ended March 31, 2023

	<i>Housing</i>	<i>Housing - Betterment</i>	<i>Community buildings</i>	<i>Community buildings - Betterments</i>	<i>Infrastructure</i>	<i>Automotive and Trailer</i>	<i>Subtotal</i>
Cost							
Balance, beginning of year	3,279,781	635,262	6,909,291	243,300	1,060,739	1,000,904	13,129,277
Acquisition of tangible capital assets	-	-	-	-	-	67,630	67,630
Disposal of tangible capital assets	-	-	-	-	-	(49,741)	(49,741)
Balance, end of year	3,279,781	635,262	6,909,291	243,300	1,060,739	1,018,793	13,147,166
Accumulated amortization							
Balance, beginning of year	2,828,938	607,754	1,710,892	243,300	874,400	564,129	6,829,413
Annual amortization	38,660	3,057	252,490	-	7,765	139,793	441,765
Accumulated amortization on disposals	-	-	-	-	-	(29,844)	(29,844)
Balance, end of year	2,867,598	610,811	1,963,382	243,300	882,165	674,078	7,241,334
Net book value of tangible capital assets	412,183	24,451	4,945,909	-	178,574	344,715	5,905,832
2022 Net book value of tangible capital assets	450,843	27,508	5,198,399	-	186,339	436,775	6,299,864

The Ojibway Nation of Saugeen
Schedule 1 - Consolidated Schedule of Tangible Capital Assets

For the year ended March 31, 2023

	<i>Subtotal</i>	<i>Heavy equipment</i>	<i>Roads</i>	<i>Assets under construction</i>	<i>Mobile homes</i>	<i>2023</i>	<i>2022</i>
Cost							
Balance, beginning of year	13,129,277	678,587	464,509	-	100,433	14,372,806	14,303,991
Acquisition of tangible capital assets	67,630	-	-	16,240	-	83,870	68,815
Disposal of tangible capital assets	(49,741)	-	-	-	-	(49,741)	-
Balance, end of year	13,147,166	678,587	464,509	16,240	100,433	14,406,935	14,372,806
Accumulated amortization							
Balance, beginning of year	6,829,413	678,587	374,173	-	16,068	7,898,241	7,440,556
Annual amortization	441,765	-	15,482	-	4,017	461,264	457,685
Accumulated amortization on disposals	(29,844)	-	-	-	-	(29,844)	-
Balance, end of year	7,241,334	678,587	389,655	-	20,085	8,329,661	7,898,241
Net book value of tangible capital assets	5,905,832	-	74,854	16,240	80,348	6,077,274	6,474,565
2022 Net book value of tangible capital assets	6,299,864	-	90,336	-	84,365	6,474,565	

The Ojibway Nation of Saugeen
Schedule 2 - Consolidated Schedule of Revenue and Expense by Segment

For the year ended March 31, 2023

									2023
	General Governance	Natural Resource Management	Community and Economic Development	Child and Family Services	Capital/ Infrastructure Projects	Education Services	Health Services	Public Works	Total
Revenues									
Indigenous Services Canada (Note 12)	301,437	-	42,000	252,090	302,700	1,758,537	-	263,757	2,920,521
First Nation and Inuit Health (Note 12)	-	-	-	-	-	-	562,742	10,000	572,742
Ontario First Nations Limited Partnership (Note 14)	-	-	453,028	-	-	-	-	-	453,028
Ministry of Health and Long-Term Care (Note 12)	-	-	-	-	-	-	86,307	-	86,307
Sioux Lookout Area Aboriginal Management Board	-	-	60,720	-	-	-	-	-	60,720
Ontario Solicitor General (Note 12)	-	-	16,068	-	-	-	-	-	16,068
Watay Power	-	-	60,035	-	-	-	-	-	60,035
Electricity Grid Development	2,000	-	-	-	-	-	-	-	2,000
Miscellaneous	500,500	-	3,395	-	5,867	418	-	-	510,180
Interest income	75,780	-	28,307	-	-	-	-	-	104,087
Other revenue	-	5,000	-	12,964	-	9,357	1,417	-	28,738
Rent	2,862	-	3,700	-	-	-	-	353	6,915
Deferred revenue - prior year (Note 10)	-	-	79,169	323,793	327,897	1,641,372	526,046	37,443	2,935,720
Deferred revenue - current year (Note 10)	(71,825)	-	(95,307)	(574,262)	(225,685)	(2,989,142)	(915,113)	(202,859)	(5,074,193)
Repayment of funding	-	-	-	-	-	(93,715)	(35,058)	-	(128,773)
Total revenues	810,754	5,000	651,115	14,585	410,779	326,827	226,341	108,694	2,554,095
Expenses by object									
Administrative (Recoveries)	(111,015)	200	22,215	1,100	24,100	22,100	21,300	20,000	-
Amortization	461,264	-	-	-	-	-	-	-	461,264
Bad Debts	107,153	-	-	-	-	-	-	-	107,153
Honoraria, Wages & Benefits	323,788	-	89,674	-	108,091	83,957	135,397	78,122	819,029
Insurance	8,525	-	4,263	-	55,416	10,246	19,052	45,470	142,972
Interest & Bank Charges	2,994	-	253	-	-	-	-	-	3,247
Professional Fees & Contracted Services	232,004	-	22,128	2,757	-	-	-	-	256,889
Program Activities	540	5,341	124,912	6,542	19,989	20,714	3,127	4,289	185,454
Rent & Utilities	16,094	-	6,028	-	-	15,677	34,144	65,610	137,553
Repairs & Maintenance	12,443	-	48,548	549	53,397	100	9,153	8,029	132,219
Supplies & Materials	25,199	-	-	8	2,032	5,133	1,938	742	35,052
Student Costs	-	-	-	-	-	71,147	-	-	71,147
Travel & Training	30,868	-	523	3,729	1,355	3,048	3,187	1,127	43,837
Total expenses	1,109,857	5,541	318,544	14,685	264,380	232,122	227,298	223,389	2,395,816
Total surplus (deficit) before other items	(299,103)	(541)	332,571	(100)	146,399	94,705	(957)	(114,695)	158,279
Other income (expense)									
Capital expenditures	83,870	-	-	-	(67,630)	(16,240)	-	-	-
Gain on disposal of capital asset	12,603	-	-	-	-	-	-	-	12,603
Surplus before transfers	(202,630)	(541)	332,571	(100)	78,769	78,465	(957)	(114,695)	170,882
Transfers between segments	205,795	540	(160,000)	-	(78,769)	(81,721)	(540)	114,695	-
Surplus (deficit)	3,165	(1)	172,571	(100)	-	(3,256)	(1,497)	-	170,882

The Ojibway Nation of Saugeen
Schedule 3 - Consolidated Schedule of Revenue and Expense by Segment
For the year ended March 31, 2022

									2022
	General Governance	Natural Resource Management	Economic and Community Development	Child and Family Services	Capital Projects	Education Services	Health Services	Public Works	Total
Revenues									
Indigenous Services Canada (Note 12)	209,031	-	121,169	337,457	515,892	1,742,265	197,836	216,050	3,339,699
First Nation and Inuit Health (Note 12)	-	-	-	-	-	-	967,487	10,000	977,487
Ontario First Nations Limited Partnership (Note 14)	-	-	319,590	-	-	-	-	-	319,590
Ministry of Health and Long-Term Care (Note 12)	-	-	-	86,307	-	-	-	-	86,307
Sioux Lookout Area Aboriginal Management Board	-	-	21,779	-	-	-	-	-	21,779
Ontario Solicitor General (Note 12)	-	-	16,068	-	-	-	-	-	16,068
Rental income	801,886	-	-	-	13,150	-	-	-	815,036
Miscellaneous	115,308	-	-	-	-	-	-	-	115,308
Interest income	7,953	-	15,753	-	-	-	-	-	23,707
Outlands	58,981	-	-	-	-	-	-	-	58,981
Deferred revenue - prior year (Note 10)	97,447	-	260,159	85,143	352,005	1,407,317	300,260	61,812	2,564,144
Deferred revenue - current year (Note 10)	-	-	(79,169)	(323,793)	(327,897)	(1,641,372)	(526,046)	(37,443)	(2,935,721)
Repayment of funding	-	-	-	(43,621)	(33,990)	(247,816)	(45,681)	-	(371,108)
Total revenues	1,290,606	-	675,349	141,493	519,160	1,260,393	893,856	250,418	5,031,276
Expenses by object									
Administrative (Recoveries)	16,778	-	(14,647)	(17,376)	(8,270)	(8,508)	32,023	-	-
Amortization	4,959	-	-	-	338,744	28,162	70,337	15,482	457,685
Honoraria, Wages & Benefits	236,974	-	100,726	30,690	13,304	180,557	538,309	150,212	1,250,771
Insurance	7,214	-	3,426	-	54,222	2,041	17,070	54,093	138,066
Interest & Bank Charges	2,657	-	-	-	-	-	-	-	2,657
Professional Fees & Contracted Services	977,514	-	-	130	-	1,694	1,955	-	981,293
Program Activities	20,420	-	15,709	90,062	-	16,059	36,146	41,535	219,931
Rent & Utilities	13,963	-	3,146	-	-	817,832	32,973	52,073	919,987
Repairs & Maintenance	574	-	-	3,235	305,390	1,132	90,325	45,891	446,547
Supplies & Materials	1,131	-	-	-	15,221	30,963	50,428	-	97,744
Student Costs	-	-	-	-	-	74,289	-	-	74,289
Travel & Training	10,688	-	-	-	-	19,670	12,985	2,288	45,631
Total expenses	1,292,872	-	108,360	106,740	718,611	1,163,891	882,551	361,575	4,634,600
Total surplus (deficit) before transfers	(2,266)	-	566,989	34,752	(199,450)	96,502	11,305	(111,156)	396,676
Transfers between segments	578,199	-	(528,199)	-	(56,217)	(89,907)	-	96,123	-
Surplus (deficit)	575,933	-	38,790	34,752	(255,667)	6,596	11,305	(15,033)	396,676