

**Deer Lake First Nation  
Consolidated Financial Statements**  
*March 31, 2018*

# Deer Lake First Nation Contents

For the year ended March 31, 2018

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## **Managements Responsibility**

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To the Members of Deer Lake First Nation:

The accompanying consolidated financial statements of Deer Lake First Nation (the "First Nation") are the responsibility of management and have been approved by the Chief and Council.

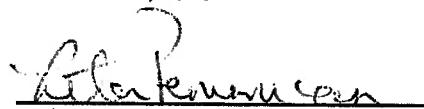
Management is responsible for the preparation and fair presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Deer Lake First Nation Chief and Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Chief and Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Chief and Council is also responsible for recommending the appointment of the First Nation's external auditors.

MNP LLP is an independent firm of chartered professional accountants appointed by the Chief and Council on behalf of the Members, to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Chief and Council and management to discuss their audit findings.

November 28, 2018



Band Manager

# Independent Auditors' Report

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To the Members of Deer Lake First Nation:

We have audited the accompanying consolidated financial statements of Deer Lake First Nation, which comprise the consolidated statement of financial position as at March 31, 2018, and the consolidated statements of operations and accumulated surplus, changes in net debt and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

*Management's Responsibility for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

*Auditors' Responsibility*

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

*Opinion*

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Deer Lake First Nation as at March 31, 2018 and the results of its operations, changes in net debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Winnipeg, Manitoba

November 28, 2018

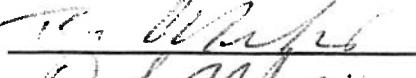
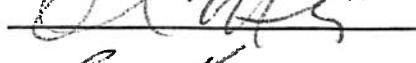
*MNP LLP*

Chartered Professional Accountants  
Licensed Public Accountants

**Deer Lake First Nation**  
**Consolidated Statement of Financial Position**  
*As at March 31, 2018*

|   | <b>2018</b>        | <b>2017</b> |
|---|--------------------|-------------|
| <b>Financial assets</b>                 |                    |             |
| Cash and cash equivalents               | 2,830,623          | 1,667,108   |
| Short term investments (Note 3)         | 500,368            | 185,898     |
| Accounts receivable (Note 4)            | 1,387,991          | 1,104,439   |
| Investments (Note 5)                    | 25                 | 23          |
| Restricted cash (Note 6)                | 416,769            | 190,360     |
|   | <b>5,135,776</b>   | 3,147,828   |
| <b>Liabilities</b>                      |                    |             |
| Accounts payable and accruals (Note 7)  | 1,437,335          | 1,673,845   |
| Deferred revenue (Note 8)               | 1,685,578          | 381,618     |
| Long-term debt (Note 9)                 | 3,442,569          | 3,818,355   |
|   | <b>6,565,482</b>   | 5,873,818   |
| <b>Net debt</b>                         | <b>(1,429,706)</b> | (2,725,990) |
| <b>Contingent liabilities (Note 10)</b> |                    |             |
| <b>Non-financial assets</b>             |                    |             |
| Tangible capital assets (Note 11)       | 27,142,009         | 32,295,121  |
| Inventories held for use (Note 12)      | 912,215            | 620,043     |
| Prepaid expenses                        | 25,000             | -           |
| <b>Total non-financial assets</b>       | <b>28,079,224</b>  | 32,915,164  |
| <b>Accumulated surplus (Note 13)</b>    | <b>26,649,518</b>  | 30,189,174  |

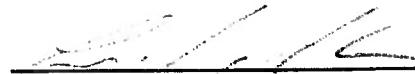
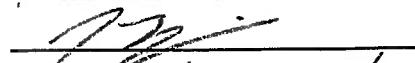
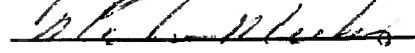
**Approved on behalf of Chief and Councillors**


Chief

Councillor

Councillor

Councillor

Councillor

Councillor

**Deer Lake First Nation**  
**Consolidated Statement of Operations and Accumulated Surplus**  
*For the year ended March 31, 2018*

|   | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | 2017        |
|---|------------------------|------------------------|-------------|
| <b>Revenue</b>                                      |                        |                        |             |
| Government funding                                  |                        |                        |             |
| Indigenous Services Canada (ISC) (Note 15)          | 9,051,608              | 9,669,361              | 9,555,726   |
| Health Canada                                       | 2,814,518              | 3,091,310              | 1,775,288   |
| Other revenue                                       | 117,529                | 154,263                | -           |
| Canada Mortgage and Housing Corporation             | 247,350                | 485,284                | 385,606     |
| Ministry of Community and Social Services           | 1,564,096              | 2,507,857              | 2,017,405   |
| Ontario First Nations Limited Partnership           | 1,198,000              | 1,215,850              | 1,198,607   |
| Ministry of Northern Development and Mines          | 133,667                | 133,667                | 129,786     |
| Sioux Lookout Area Aboriginal Management Board      | 386,381                | 351,784                | 388,047     |
| Ministry of Health                                  | 138,276                | 137,998                | 131,369     |
| Ministry of Indigenous Relations and Reconciliation | 75,000                 | 59,050                 | 15,950      |
| Administration fees                                 | -                      | 90,310                 | -           |
| Other revenue                                       | 2,801,726              | 3,482,399              | 2,865,445   |
| Recovery of funding                                 | (20,376)               | (38,847)               | (107,936)   |
| Deferred revenue - prior year                       | 114,054                | 381,618                | 90,096      |
| Deferred revenue - current year                     | 2,989,255              | (1,685,578)            | (381,618)   |
|   | <b>21,611,084</b>      | <b>20,036,326</b>      | 18,063,771  |
| <b>Program expenses</b>                             |                        |                        |             |
| First Nation Management                             | 7,685,590              | 6,222,194              | 6,438,883   |
| Public Works  | 3,120,170              | 2,469,041              | 2,370,915   |
| Economic Development                                | 74,006                 | 74,000                 | 74,000      |
| Health Programs                                     | 3,150,227              | 2,959,827              | 1,955,618   |
| Social Services                                     | 2,158,601              | 3,081,291              | 2,456,671   |
| Educational Services                                | 5,426,875              | 5,158,603              | 4,820,630   |
| Band Housing  | 1,563,494              | 1,419,400              | 1,990,134   |
| Capital   | 75,000                 | 59,178                 | 26,417      |
| CMHC Housing  | 251,502                | 395,694                | 418,460     |
| OFNLP   | 788,039                | 844,752                | 801,990     |
| Deer Cable  | 187,968                | 286,727                | 150,576     |
| Operating Programs                                  | 524,474                | 545,681                | 599,844     |
| Arena   | 104,382                | 59,594                 | 66,666      |
| <b>Total expenses</b>                               | <b>25,110,328</b>      | <b>23,575,982</b>      | 22,170,804  |
| <b>Deficit</b>                                      | <b>(3,499,244)</b>     | <b>(3,539,656)</b>     | (4,107,033) |
| <b>Accumulated surplus, beginning of year</b>       | <b>30,364,774</b>      | <b>30,189,174</b>      | 34,296,207  |
| <b>Accumulated surplus, end of year</b>             | <b>24,099,236</b>      | <b>26,649,518</b>      | 30,189,174  |

*The accompanying notes are an integral part of these financial statements*

**Deer Lake First Nation**  
**Consolidated Statement of Changes in Net Debt**  
*For the year ended March 31, 2018*

|   | <b>2018</b><br><i>Budget</i> | <b>2018</b>        | 2017        |
|---|------------------------------|--------------------|-------------|
| <b>Annual deficit</b>                   | <b>(6,350,738)</b>           | <b>(3,539,656)</b> | (4,107,033) |
| Purchases of tangible capital assets    | -                            | (680,990)          | (1,220,538) |
| Change in inventory                     | -                            | (292,172)          | (114,477)   |
| Amortization of tangible capital assets | 6,111,511                    | 5,834,102          | 6,488,234   |
| Acquisition of prepaid expenses         | -                            | (25,000)           | -           |
| <b>Increase in net debt</b>             | <b>(239,227)</b>             | <b>1,296,284</b>   | 1,046,186   |
| <b>Net debt, beginning of year</b>      | <b>(2,550,390)</b>           | <b>(2,725,990)</b> | (3,772,176) |
| <b>Net debt, end of year</b>            | <b>(2,789,617)</b>           | <b>(1,429,706)</b> | (2,725,990) |

*The accompanying notes are an integral part of these financial statements*

**Deer Lake First Nation**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2018*

|   | <b>2018</b>      | <b>2017</b> |
|---|------------------|-------------|
| <b>Cash provided by (used for) the following activities</b> |                  |             |
| <b>Operating activities</b>                                 |                  |             |
| Deficit   | (3,539,656)      | (4,107,033) |
| Non-cash items  |                  |             |
| Amortization of tangible capital assets                     | 5,834,102        | 6,488,234   |
| Deferred revenue - current year                             | 631,653          | -           |
|   | <b>2,926,099</b> | 2,381,201   |
| Changes in working capital accounts                         |                  |             |
| Accounts receivable   | (283,552)        | (521,032)   |
| Short-term investments                                      | (314,470)        | (184,474)   |
| Restricted cash   | (226,409)        | (677)       |
| Inventory   | (292,172)        | (114,476)   |
| Prepaid expenses  | (25,000)         | -           |
| Accounts payable and accruals                               | (236,510)        | 888,588     |
| Deferred revenue  | 672,307          | 291,522     |
|   | <b>2,220,293</b> | 2,740,652   |
| <b>Financing activities</b>                                 |                  |             |
| Advances of long-term debt                                  | 80,154           | -           |
| Repayment of long-term debt                                 | (455,940)        | (454,951)   |
|   | <b>(375,786)</b> | (454,951)   |
| <b>Capital activities</b>                                   |                  |             |
| Purchases of tangible capital assets                        | (680,990)        | (1,220,538) |
| <b>Investing activities</b>                                 |                  |             |
| Contribution to portfolio investments                       | (2)              | (23)        |
| <b>Increase in cash resources</b>                           | <b>1,163,515</b> | 1,065,140   |
| <b>Cash resources, beginning of year</b>                    | <b>1,667,108</b> | 601,968     |
| <b>Cash resources, end of year</b>                          | <b>2,830,623</b> | 1,667,108   |

*The accompanying notes are an integral part of these financial statements*

**Deer Lake First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2018*

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**1. Operations**

The Deer Lake First Nation (the "First Nation") is located in the province of Ontario, and provides various services to its members. Deer Lake First Nation includes the Nation's members, government and all related entities that are accountable to the Nation and are either owned or controlled by the First Nation.

**2. Significant accounting policies**

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. These include the following significant accounting policies:

***Reporting entity***

The financial statements consolidate the financial activities of all entities and departments comprising the First Nation reporting entity, except for First Nation business entities.

The First Nation has consolidated the assets, liabilities, revenue and expenses of the following departments:

- First Nation Management
- Deer Lake Arena
- Deer Lake Cable
- Deer Lake Capital
- Deer Lake OFNLP
- Deer Lake CMHC Housing
- Deer Lake Health
- Deer Lake Education Services
- Deer Lake Band Housing
- Economic Development
- Deer Lake Operating Programs
- Deer Lake Social Services
- Deer Lake Public Works

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

***Basis of presentation***

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

***Asset classification***

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets, prepaid expenses and inventories held for use

**Deer Lake First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2018*

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**2. Significant accounting policies** *(Continued from previous page)*

**Cash and cash equivalents**

Cash and cash equivalent include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

**Funds held in Trust Fund**

Funds held in trust on behalf of First Nation members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position with an offsetting amount in accumulated surplus. Trust moneys consist of:

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other First Nation tangible capital assets; and
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

**Investments**

Long-term investments in entities that are not owned, controlled or influenced by the First Nation reporting entity are accounted for using the cost method. They are recorded at cost, less any provision for other than temporary impairment.

**Tangible capital assets**

Tangible capital assets are initially recorded at cost based on historical cost accounting records for automotive, general equipment, housing-standard construction, housing-betterments, infrastructure.

**Amortization**

Tangible capital assets are amortized annually using the following methods at rates intended to amortize the cost of the assets over their estimated useful lives:

|                | <b>Method</b> | <b>Rate</b>   |
|----------------|---------------|---------------|
| Automotive     | straight-line | 5 years       |
| Equipment      | straight-line | 4 years       |
| Housing        | straight-line | 5 - 15 years  |
| Infrastructure | straight-line | 15 - 25 years |
| CMHC housing   | straight-line | 25 years      |

**Inventories held for use**

Inventory is valued at the lower of cost and net realizable value. Cost is determined on a first-in, first-out basis. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling costs.

**Long-lived assets**

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The First Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying amount of an asset, or group of assets, may not be recoverable. Impairment is measured as the amount by which the asset's carrying amount exceeds its fair value. Fair value is measured using quoted market prices. Any impairment is included in surplus for the year.

**Net financial assets (net debt)**

The First Nation's consolidated financial statements are presented so as to highlight net financial assets (net debt) as the measurement of financial position. The net debt of the First Nation is determined by its financial assets less its liabilities. Net financial assets (net debt) is comprised of two components, non-financial assets and accumulated surplus.

**Deer Lake First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2018*

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**2. Significant accounting policies** *(Continued from previous page)*

**Revenue recognition**

Government transfer revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received under funding arrangements that relate to a subsequent fiscal period are reflected as deferred revenue on the consolidated statement of financial position in the year of receipt.

Rent is recorded in the year it is earned. At the end of each year, management evaluates the extent of the collectability of its rent revenue and records a bad debt expense and an allowance for doubtful accounts for amounts designated as unlikely to be collected.

Investment and interest revenue is recognized on an accrual basis in the year that it is earned.

All other types of revenue are recognized by the First Nation when the services are provided or the goods are shipped and collectability is reasonably assured.

**Segments**

The First Nation conducts its business through thirteen reportable segments listed below. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

- **First Nation Management** - activities include the governance function relating to decisions that define expectations, grant power or verify performance.
- **Public Works** - activities include the development and maintenance of the community's infrastructure, buildings, roads, bridges and related equipment and the provision of other more specialized community services.
- **Economic Development** - activities to increase economic opportunities for the community.
- **Health Services** - deliver health services to the community.
- **Social Services** - activities include satisfying the economic, social or health related needs of members of the community who require assistance.
- **Education** - activities include overseeing many aspects of educational opportunities for its members at all levels of learning both within the community and externally.
- **Housing** - activities include the management and maintenance of Band owned houses for community members.
- **Capital** - activities include the planning, managing and delivery of large scale infrastructure projects to the community.
- **CMHC Housing Authority** - activities include the management and maintenance of CMHC houses for community members.
- **OFNLP** - activities include providing a form of gaming entertainment for community members which generate revenue for the discretionary needs of community members.
- **Cable** - provides cable, phone and internet services to the community.
- **Operating Programs** - activities include planning, managing and delivery of various projects/programs involving various programs such as employment, infrastructure, repairs and maintenance, and training.
- **Arena** - provides sporting programs for youth and adults in the area.
- **Operating Programs** - activities include the planning, managing and delivery of various projects/programs involving various programs such as employment, infrastructure, repairs and maintenance and training.

**Deer Lake First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2018*

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**2. Significant accounting policies** *(Continued from previous page)*

***Measurement uncertainty***

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of tangible capital assets. Deferred revenue is recorded based on management's analysis of the extent to which eligibility requirements have been met on government transfer revenue.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in operations in the periods in which they become known.

***Financial instruments***

Financial instruments include cash and cash equivalents, investments, accounts receivable, funds held in trust, accounts payable and accruals, and long-term debt. Unless otherwise stated, it is management's opinion that that the First Nation is not exposed to significant interest, currency, or credit risks arising from these financial instruments. Unless otherwise stated, the book value of the First Nation's financial assets and liabilities approximates their fair value due to the short-term maturities of the instruments. The fair value of the First Nation's long-term debt is approximated by its carrying value as the terms and conditions of similar instruments are not materially different from those associated with the First Nation's long-term debt.

***Liability for contaminated site***

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2018.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The First Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

***Recent accounting pronouncements***

***Financial instruments***

In June 2011, the Public Sector Accounting Board (PSAB) issued PS 3450 Financial Instruments to establish standards for recognition, measurement, presentation and disclosure of financial assets, financial liabilities and non-financial derivatives. As a result of issuance of PS 3450, there have been numerous consequential amendments made to other Sections. PS 3450 is effective for fiscal years beginning on or after April 1, 2019. Earlier adoption is permitted.

PS 3450 is applied prospectively in the fiscal year of initial adoption; therefore, financial statements of prior periods, including comparative information, are not restated. The First Nation does not expect the adoption of these new standards to have a material impact on its consolidated financial statements.

***Adoption of new standards***

The First Nation has prospectively adopted the following standards from April 1, 2017: PS 2200 Related Party Disclosure, PS 3420 Inter-Entity Transactions, PS 3210 Assets, PS 3320 Contingent Assets and PS 3380 Contractual Rights. The adoption of these new standards did not have a material impact on the consolidated financial statements.

**Deer Lake First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2018*

**3. Short-term investments**

|   | <b>2018</b>    | <b>2017</b>    |
|---|----------------|----------------|
| Public Works - CIBC Flexible GIC - matures April 24, 2018 0.8% interest | 1,424          | 1,424          |
| Health - CIBC Flexible GIC - matures April 24, 2018 0.8% interest       | 378,944        | 184,474        |
| Capital - CIBC Flexible GIC - matures April 30, 2019 0.6% interest      | <u>120,000</u> | -              |
|   | <b>500,368</b> | <b>185,898</b> |

**4. Accounts receivable**

|  | <b>2018</b>      | <b>2017</b>      |
|--|------------------|------------------|
| Accounts receivable                        | 3,000            | -                |
| CMHC                                       | 21,355           | 21,356           |
| Housing                                    | 32,726           | -                |
| Capital                                    | 5,905            | 15,950           |
| ISC  | 276,054          | 200,461          |
| Due from Members                           | 390,293          | 345,270          |
| HST receivable                             | 265              | 265              |
| Ministry of Health                         | 27,051           | 7,567            |
| Nishnawbe Aski Nation                      | 61,572           | 15,523           |
| Ontario Works                              | 89,788           | 51,493           |
| Ministry of Northern Development and Mines | 33,417           | 32,447           |
| Health Canada                              | 298,305          | 27,603           |
| Other receivables                          | 976,233          | 1,109,767        |
|  | <b>2,215,964</b> | <b>1,827,702</b> |
| Less: Allowance for doubtful accounts      | 827,973          | 723,263          |
|  | <b>1,387,991</b> | <b>1,104,439</b> |

**5. Investments**

|   | <b>2018</b> | <b>2017</b> |
|---|-------------|-------------|
| Measured at cost:                               |             |             |
| First Nation LP - Cost                          | 10          | 10          |
| 2472881 Ontario Inc. - Cost                     | 10          | 10          |
| NCC Development LP - Cost                       | 1           | -           |
| NCC Development Corporation - Cost              | 1           | -           |
| OFN Asset Management GP Corp. - Cost            | 1           | 1           |
| Ontario First Nation Limited Partnership - Cost | 1           | 1           |
| Ontario First Nation Sovereign Wealth LP - Cost | 1           | 1           |
|   | <b>25</b>   | <b>23</b>   |

**Deer Lake First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2018*

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**6. Restricted cash**

|                          | <b>2018</b>    | <b>2017</b>    |
|--------------------------|----------------|----------------|
| Ottawa Trust Fund        | 44,828         | 43,896         |
| CMHC replacement reserve | 371,941        | 146,464        |
|                          | <b>416,769</b> | <b>190,360</b> |

*Ottawa Trust Fund*

The Ottawa Trust Fund arises from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is similarly governed by Sections 63 to 69 of the Indian Act. Revenue from the Ottawa Trust Fund is recognized in the year in which it is earned, when it is measurable and when collection is reasonably assured. Trust monies are transferred to the First Nation on the authorization of the Minister of Indigenous Services Canada, with consent of the First Nation's Chief and Council.

Revenue trust    \$44,828 (2017 - \$43,896); 2018 interest revenue - \$932 (2017 - \$799)

*CMHC replacement reserve*

As required as part of the First Nation's Canada Mortgage and Housing Corporation ("CMHC") Housing program, a separate bank account has been established for replacement of capital equipment and for major repairs to the houses. Under the terms of the agreements with CMHC, the replacement reserve must either be held in a separate bank account or invested in accounts or instruments secured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. At March 31, 2018, the replacement reserve bank account was underfunded by \$40,455 (2017 - \$54,983).

*CMHC operating surplus reserve*

Under the terms of the agreements with CMHC, excess federal assistance payments received may be retained in an operating surplus reserve. The reserve is to be comprised of monies deposited in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. The funds in this account may only be used to meet future subsidy requirements of income-tested occupants. The reserve has not been funded in a separate interest bearing account at March 31, 2018 or 2017.

**Deer Lake First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2018*

**7. Accounts payable and accruals**

|                               | <b>2018</b>      | <b>2017</b>      |
|-------------------------------|------------------|------------------|
| Trade payables                | 1,274,770        | 1,500,819        |
| Health Canada                 | 36,738           | 36,738           |
| Accrued salaries and benefits | 121,737          | 83,701           |
| ISC                           | 4,007            | -                |
| NAN                           | -                | 52,587           |
| Housing                       | 83               | -                |
|                               | <b>1,437,335</b> | <b>1,673,845</b> |

**8. Deferred revenue**

The following table represents changes in the deferred revenue balance attributable to each major category of external restrictions:

|   | <i>Balance,<br/>beginning of<br/>year</i> | <i>Contributions<br/>received</i> | <i>Revenue<br/>Recognized</i> | <i>Balance, end<br/>of year</i> |
|---|---|-----------------------------------|-------------------------------|---------------------------------|
| NAN Girl Power                          | 12,405                                    | -                                 | 12,405                        | -                               |
| Land use mapping                        | 20,376                                    | 55,967                            | 76,343                        | -                               |
| Northern Chiefs - Climate Change        | 6,500                                     | 35,880                            | 42,380                        | -                               |
| Operations and maintenance              | 9,237                                     | 167,805                           | 177,042                       | -                               |
| Brighter futures                        | 9,813                                     | 179,699                           | 189,512                       | -                               |
| Maternal child health                   | 11,936                                    | 60,596                            | 72,532                        | -                               |
| Management & support                    | 2,013                                     | 148,072                           | 150,085                       | -                               |
| NNADAP                                  | 3,211                                     | 105,116                           | 108,327                       | -                               |
| Mental wellness                         | 12,092                                    | 48,260                            | 60,352                        | -                               |
| Immediate needs construction            | 116,189                                   | 154,263                           | 224,490                       | 45,962                          |
| Immediate needs lot service             | 49,575                                    | -                                 | 49,575                        | -                               |
| Immediate needs renovations             | 128,271                                   | -                                 | 5,961                         | 122,310                         |
| Social services                         | -   | 79,700                            | 42,183                        | 37,517                          |
| Jordan's Principal Allied Services      | -   | 548,306                           | 461,099                       | 87,207                          |
| Wastewater systems                      | -   | 901,419                           | 601,419                       | 300,000                         |
| Jordan's Principal - Suicide Prevention | -   | 593,362                           | 380,369                       | 212,993                         |
| Jordan's Principal - Education          | -   | 293,898                           | -                             | 293,898                         |
| New Paths                               | -   | 201,300                           | 169,925                       | 31,375                          |
| Special Education - High Cost           | -   | 859,701                           | 824,110                       | 35,591                          |
| Education - Counselling                 | -   | 257,040                           | 145,638                       | 111,402                         |
| Education - FNSSP                       | -   | 193,200                           | 139,271                       | 53,929                          |
| Youth Life Promotion Initiatives        | -   | 83,725                            | 4,713                         | 79,012                          |
| Water O & M One Time Funding            | -   | 432,347                           | 432,347                       | -                               |
| FNIIP                                   | -   | 105,203                           | 91,044                        | 14,159                          |
| Water O & M                             | -   | 94,381                            | -                             | 94,381                          |
| Wastewater O & M                        | -   | 95,123                            | -                             | 95,123                          |
| Water                                   | -   | 161,474                           | 90,755                        | 70,719                          |
|   | <b>381,618</b>                            | <b>5,855,837</b>                  | <b>4,551,877</b>              | <b>1,685,578</b>                |

**Deer Lake First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2018*

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**9. Long-term debt**

CIBC non-revolving demand loan, annual payments of \$125,000, interest at CIBC prime plus 2.00% (4.70% at year-end), maturing January 5, 2019, secured by a general security agreement on all First Nation's assets, a Band Council Resolution and assignment of Shoulderblade Falls Agreement with Hydro One Remotes and assignment of lease with NWC GP Inc.

**125,000** 250,000

Toromont Cat loan, interest at 5.70% per annum, repayable in monthly payments of \$3,474, due February 9, 2019, secured by a Caterpillar 924K Wheel Loader having a net book value of \$90,209.

**37,440** 75,822

CIBC non-revolving instalment loan for Arena construction, interest at CIBC prime plus 2.00% (4.70% at year-end), repayable in 180 regular monthly payments of \$8,027 plus interest, all outstanding amounts due on September 1, 2021, secured by assignment of Shoulderblade Falls agreement between the First Nation and Hydro One Remote, assignment of lease agreement with NWC GP Inc. and general partners of the North West Company LP.

**335,460** 431,784

The First Nation obtained financing to build six houses. Through this program the Housing Projects receives government assistance of \$4,209 per month to operate the houses as rental units. The carrying value of the six houses at year-end was \$245,763.

CMHC mortgage payable in monthly installments of \$3,152 including interest at 1.12% per annum. Renewal February 1, 2020 and maturing December 1, 2024.

**245,763** 280,624

The First Nation obtained financing to build six houses. Through this program the Housing Projects receives government assistance of \$3,089 per month to operate the houses as rental units. The carrying value of the six houses at year-end was \$391,255.

CMHC mortgage payable in monthly installments of \$3,515 including interest at 1.67% per annum. Renewal June 1, 2018 and maturing April 1, 2028.

**391,255** 426,600

The First Nation obtained financing to build eight houses. Through this program the Housing Projects receives government assistance of \$5,224 per month to operate the houses as rental units. The carrying value of the eight houses at year-end was \$719,246.

CMHC mortgage payable in monthly installments of \$5,375 including interest at 1.12% per annum. Renewal February 1, 2020 and maturing February 1, 2030.

**719,246** 775,365

The First Nation obtained financing to build four houses. Through this program the Housing Projects receives government assistance of \$2,369 per month to operate the houses as rental units. The carrying value of the four houses at year-end was \$406,475.

CMHC mortgage payable in monthly installments of \$2,459 including interest at 1.98% per annum. Renewal May 1, 2019 and maturing April 1, 2034.

**406,475** 427,743

The First Nation obtained financing to build four houses. Through this program the Housing Projects receives government assistance of \$1,657 per month to operate the houses as rental units. The carrying value of the four houses at year-end was \$224,703.

CMHC mortgage payable in monthly installments of \$1,181 including interest at 1.04% per annum. Renewal October 1, 2020 and maturing July 1, 2035.

**224,703** 236,475

**Deer Lake First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2018*

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**9. Long-term debt** *(Continued from previous page)*

|   | <b>2018</b>      | <b>2017</b> |
|---|------------------|-------------|
| The First Nation obtained financing to build six houses. Through this program the Housing Projects receives government assistance of \$4,807 per month to operate the houses as rental units. The carrying value of the six houses at year-end was \$877,073. |                  |             |
| CMHC mortgage payable in monthly installments of \$4,332 including interest at 1.69% per annum. Renewal May 1, 2018 and maturing February 1, 2038.  | 877,073          | 913,942     |
| Equipment loan payable in monthly installments of \$2,402 including interest at 5.00% per annum, secured by equipment having a net book value of \$82,500.  | <u>80,154</u>    | -           |
|   | 3,442,569        | 3,818,355   |
| <u>Less: current portion</u>  | <u>486,196</u>   | 455,804     |
|   | <b>2,956,373</b> | 3,362,551   |

Principal repayments on long-term debt in each of the next five years, assuming long-term debt subject to refinancing is renewed, are estimated as follows:

|      | Principal |
|------|-----------|
| 2019 | 486,196   |
| 2020 | 326,877   |
| 2021 | 323,424   |
| 2022 | 254,011   |
| 2023 | 210,487   |

**10. Contingent liabilities**

The First Nation has agreements with Indigenous Services Canada ("ISC") and other government bodies for each restricted fund which states that the First Nation may be required to return any surplus which may arise. The First Nation is solely responsible for any deficits.

The First Nation is contingently liable to Canada Mortgage and Housing Corporation ("CMHC") for unearned portion of various forgivable loans if the terms of the agreement are not met. The First Nation must continue to own the units and they must be occupied by band members with a total household income at or below the income threshold during this period. If the First Nation sells, transfers or ceases to operate before the maturity date, the unearned forgivable loan plus interest will immediately become due and payable.

The loans are fully forgiven in May 2022.

**11. Tangible capital assets**

The tangible capital assets reconciliation is included in Schedule 1.

Band housing includes two duplexes under construction with a carrying value of \$727,746 (2017 - \$727,746). No amortization of this asset has been recorded during the year because it is currently under construction and is expected to be finished in the upcoming fiscal year. Commitments related to the completion of this project amount to \$135,458. No liability has been recorded for this commitment in the consolidated financial statements.

**Deer Lake First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2018*

**12. Inventories held for use**

|                        | <b>2018</b>    | <b>2017</b> |
|------------------------|----------------|-------------|
| Fuel, Public Works     | 772,246        | 543,149     |
| Fuel, Education        | -              | 40,000      |
| Materials and supplies | 139,969        | 36,894      |
|                        | <b>912,215</b> | 620,043     |

**13. Accumulated surplus**

|   | <b>2018</b>       | <b>2017</b> |
|---|-------------------|-------------|
| Ottawa Trust Funds                      | 44,828            | 43,896      |
| Equity in tangible capital assets       | 23,699,440        | 28,476,766  |
| CMHC replacement reserve (Note 14)      | 412,396           | 201,447     |
| CMHC operating fund reserve (Note 14)   | 235,289           | 249,818     |
| Equipment replacement reserve (Note 14) | 83,681            | 83,681      |
| Operating surplus                       | 2,173,884         | 1,133,566   |
|   | <b>26,649,518</b> | 30,189,174  |

**14. Reserves**

Under agreements with Canada Mortgage and Housing Corporation ("CMHC") the First Nation established the following:

A replacement reserve, established by an annual allocation of \$35,350 to ensure replacement of buildings financed by CMHC. At March 31, 2018, \$371,941 (2017 - \$146,464) has been set aside to fund this reserve. The unfunded portion at March 31, 2018 was \$40,455 (2017 - \$230,582).

A operating fund reserve is established by retaining excess federal assistance payments received plus interest. Reserve funds may be used to meet future subsidy requirements of income test occupants, over and above the maximum federal assistance. At March 31, 2018 this reserve is not funded (2017 - not funded).

In addition, the First Nation has established an internally restricted replacement reserve for the future purchase of vehicles and equipment.

|   | <b>2018</b>    | <b>2017</b> |
|---|----------------|-------------|
| <b>CMHC reserves</b>  |                |             |
| CMHC - replacement reserve                                  | 412,396        | 201,447     |
| CMHC - operating reserve                                    | 235,289        | 249,818     |
|   | <b>647,685</b> | 451,265     |
| <b>Internally restricted replacement reserve</b>            |                |             |
| Medical/Health vehicle/truck/health office - administration | 30,744         | 30,744      |
| Water truck - public works                                  | 22,937         | 22,937      |
| Equipment - public works                                    | 30,000         | 30,000      |
|   | <b>83,681</b>  | 83,681      |
|   | <b>731,366</b> | 534,946     |

**Deer Lake First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2018*

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**15. Indigenous Services Canada funding**

|  | <b>2018</b>      | <b>2017</b>      |
|--|------------------|------------------|
| Indigenous Services Canada confirmation balance                          | <b>9,669,361</b> | <b>9,555,726</b> |
| Indigenous Services Canada revenue per consolidated financial statements | <b>9,669,361</b> | <b>9,555,726</b> |

**16. Operating facility**

CIBC has provided a \$100,000 revolving line of credit with interest at CIBC prime plus 2.00%, repayable on demand. The revolving line of credit is secured by a first interest in all present and future acquired personal property of the First Nation, and Band Council Resolutions directing all present and future ISC funding directly to CIBC Sioux Lookout for deposit to the First Nation's bank account.

CIBC has provided revolving lines of credit of \$50,000 and \$35,000, available by way of business operating account overdrafts, with interest at CIBC prime plus 2.00%, repayable on demand. The revolving lines of credit are secured by way of all present and future acquired personal property of the First Nation.

**17. Economic dependence**

Deer Lake First Nation receives 62% (2017 - 62%) of its revenue from Indigenous Services Canada ("ISC") and Health Canada as a result of treaties entered into with the Government of Canada. These treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the Nation to continue operations is dependant upon Government of Canada's continued financial commitments as guaranteed by these treaties.

**18. First Nations Financial Transparency and Accountability Act**

The First Nation is required by the First Nations Financial Transparency and Accountability Act to post its consolidated financial statements on a website and submit the consolidated financial statements to Indigenous Services Canada by July 29, 2018. As the audit report is dated after this date, the First Nation is not in compliance with this requirement. The possible effect of this non-compliance has not yet been determined.

**19. Budget information**

The disclosed budget information has been approved by the Chief and Council of Deer Lake First Nation.

**20. Comparative figures**

Certain comparative figures have been reclassified to conform with current year's presentation.

**Deer Lake First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2018*

|   | <i>Automotive</i> | <i>Equipment</i> | <i>Housing</i>    | <i>Infrastructure</i> | <i>CMHC<br/>Housing</i> | <i>2018</i>        | <i>2017</i>        |
|---|-------------------|------------------|-------------------|-----------------------|-------------------------|--------------------|--------------------|
| <b>Cost</b>   |                   |                  |                   |                       |                         |                    |                    |
| Balance, beginning of year                                  | 1,455,473         | 2,758,488        | 30,633,325        | 88,901,810            | 4,680,143               | 128,429,239        | 127,208,701        |
| Acquisition of tangible capital assets                      | 318,587           | 89,153           | 36,895            | 236,355               | -                       | 680,990            | 1,220,538          |
| Balance, end of year  | <b>1,774,060</b>  | <b>2,847,641</b> | <b>30,670,220</b> | <b>89,138,165</b>     | <b>4,680,143</b>        | <b>129,110,229</b> | <b>128,429,239</b> |
| <b>Accumulated amortization</b>                             |                   |                  |                   |                       |                         |                    |                    |
| Balance, beginning of year                                  | 1,213,139         | 2,688,283        | 28,816,086        | 61,438,721            | 1,977,889               | 96,134,118         | 89,645,884         |
| Annual amortization   | 170,500           | 43,623           | 1,057,653         | 4,375,120             | 187,206                 | 5,834,102          | 6,488,234          |
| Balance, end of year  | <b>1,383,639</b>  | <b>2,731,906</b> | <b>29,873,739</b> | <b>65,813,841</b>     | <b>2,165,095</b>        | <b>101,968,220</b> | <b>96,134,118</b>  |
| <b>Net book value of tangible capital assets</b>            | <b>390,421</b>    | <b>115,735</b>   | <b>796,481</b>    | <b>23,324,324</b>     | <b>2,515,048</b>        | <b>27,142,009</b>  | <b>32,295,121</b>  |
| Net book value of tangible capital assets March 31,<br>2017 | 242,334           | 70,205           | 1,817,239         | 27,463,089            | 2,702,254               | 32,295,121         |                    |

**Deer Lake First Nation**  
**Schedule 2 - Schedule of Consolidated Expenses by Object**  
*For the year ended March 31, 2018*

|  | <b>2018<br/>Budget</b> | <b>2018</b> | <b>2017</b> |
|--|------------------------|-------------|-------------|
| <b>Consolidated expenses by object</b> |                        |             |             |
| ADI - resources                        | 3,230                  | 9,737       | 3,230       |
| Administration                         | (14,078)               | (37,555)    | (27,524)    |
| Advertising and promotion              | 880                    | 880         | 480         |
| Amortization                           | 6,111,511              | 5,834,102   | 6,488,234   |
| Audit fees                             | 14,650                 | 23,387      | 13,250      |
| Automotive                             | 216,299                | 209,941     | 163,413     |
| Bad debts (recovery)                   | -                      | 144,406     | 43,908      |
| Bank charges and interest              | 40,820                 | 38,585      | 35,210      |
| Benefits                               | 76,769                 | 78,350      | 56,759      |
| Bonus - Chief and Council              | 45,500                 | 45,700      | 41,500      |
| Casual labour                          | 189,679                | 195,797     | 84,407      |
| Community donations                    | 32,011                 | 26,011      | 35,572      |
| Community events                       | 234,874                | 268,599     | 195,753     |
| Construction                           | 83,475                 | 79,617      | 30,425      |
| Consulting                             | 79,459                 | 59,651      | 85,573      |
| Contracted services                    | 13,665                 | 12,171      | 6,682       |
| Elders social                          | 3,143                  | 3,282       | 2,204       |
| Food and beverage                      | -                      | 131         | -           |
| Food bank                              | 36,378                 | 36,378      | 35,265      |
| Freight and hauling                    | 42,196                 | 27,009      | 17,879      |
| Fuel allowance - Chief and Council     | 60,000                 | 57,600      | 49,800      |
| Fuel purchases                         | 850,365                | 530,123     | 422,477     |
| Furniture and equipment                | 99,000                 | 10,398      | 66,259      |
| Groomer purchase                       | -                      | 70,000      | -           |
| Home visits                            | 3,144                  | 2,879       | 2,366       |
| Honoraria                              | 244,457                | 171,458     | 140,919     |
| Honoraria - Chief and Council          | 621,043                | 620,551     | 579,123     |
| Insurance                              | 505,034                | 331,277     | 367,572     |
| Interest on long-term debt             | 55,615                 | 66,357      | 74,820      |
| Land compensation                      | 3,125                  | -           | -           |
| Language and culture                   | 103,800                | 85,039      | -           |
| Literacy and numeracy                  | 95,790                 | 74,050      | 119,994     |
| Lunch program                          | 40,802                 | 37,802      | 38,913      |
| Materials                              | 166,614                | 125,203     | 117,165     |
| Meeting                                | 7,200                  | 9,847       | 14,916      |
| Membership and registration            | 9,654                  | 8,304       | 3,985       |
| Miscellaneous                          | 101,212                | 75,814      | 34,695      |
| Nutrition and exercise camps           | 10,581                 | 10,581      | 9,500       |
| Office equipment lease                 | 32,800                 | 38,000      | 24,600      |
| Office supplies                        | 96,610                 | 82,617      | 41,659      |
| Parental support                       | 27,990                 | 27,990      | 34,002      |
| Pension                                | 6,923                  | 6,758       | 6,420       |
| Postage                                | 13,219                 | 7,141       | 17,631      |
| Professional development               | 158,622                | 136,718     | 81,187      |
| Professional fees                      | 470,028                | 397,074     | 230,882     |
| Program activities                     | -                      | 11,165      | -           |
| Program education                      | 52,428                 | 74,944      | 67,135      |
| Program expense                        | 412,032                | 240,176     | 222,437     |
| Property tax                           | 24,000                 | 7,006       | 18,642      |
| Purchase of tangible capital assets    | 488,151                | (70,000)    | (375,996)   |
| Recruitment and retention              | 144,067                | 116,202     | 109,223     |
| Renovations                            | 3,000                  | -           | 9,787       |
| Rent                                   | 266,583                | 235,453     | 201,452     |
| Repairs and maintenance                | 1,378,659              | 1,288,392   | 911,915     |
| Replacement reserve                    | 208,588                | -           | -           |

**Deer Lake First Nation**  
**Schedule 2 - Schedule of Consolidated Expenses by Object**  
*For the year ended March 31, 2018*

|                               | 2018              | 2018              | 2017              |
|-------------------------------|-------------------|-------------------|-------------------|
| Salaries and benefits         | 6,581,004         | 6,363,004         | 6,053,079         |
| School visits                 | 1,000             | 924               | 864               |
| Skidoo purchase               | -                 | 9,919             | -                 |
| Social assistance             | 1,573,865         | 2,575,126         | 2,496,216         |
| Software & support costs      | 6,277             | 5,030             | 1,190             |
| Solar panel financing charges | -                 | 120,000           | 120,000           |
| Special projects              | 4,500             | 4,754             | 3,302             |
| Supplies                      | 234,572           | 238,575           | 245,813           |
| Telephone                     | 171,504           | 164,359           | 78,284            |
| Trailer purchase              | 2,490             | 2,500             | -                 |
| Training                      | 318,137           | 257,644           | 110,571           |
| Transportation                | 9,996             | 30,000            | 15,000            |
| Travel                        | 349,154           | 343,688           | 275,062           |
| Travel - Chief and Council    | 407,389           | 401,148           | 414,959           |
| Truck purchase                | 9,500             | 9,500             | -                 |
| Upgrading allowance           | 45,000            | 42,016            | 97,152            |
| User fees                     | 112,366           | 116,182           | 96,450            |
| Utilities                     | 914,153           | 752,932           | 871,037           |
| Vehicle                       | 59,272            | 2,165             | 281,061           |
| Walking programs              | 2,000             | 2,080             | 3,728             |
| Weight loss challenges        | 2,000             | 2,810             | 2,000             |
| Wilderness adventure          | 10,400            | 10,400            | 10,215            |
| Write off old payables        | -                 | (94,725)          | (39,641)          |
| Youth activities              | 254,152           | 272,853           | 78,762            |
|                               | <b>25,040,328</b> | <b>23,575,982</b> | <b>22,170,804</b> |

**Deer Lake First Nation**  
**Schedule 3 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|                         | <i>ISC Revenue</i> | <i>Other Revenue</i> | <i>Deferred Revenue</i> | <i>Total Revenue</i> | <i>Total Expenses</i> | <i>Adjustments/Transfers From (To)</i> | <i>Current Surplus (Deficit)</i> | <i>Prior Year Surplus (Deficit)</i> |
|-------------------------|--------------------|----------------------|-------------------------|----------------------|-----------------------|--|----------------------------------|-------------------------------------|
| <b>Operations</b>       |                    |                      |                         |                      |                       |  |                                  |                                     |
| First Nation Management | 1,018,399          | 334,987              | -                       | 1,353,386            | 6,231,708             | 565,288                                | (4,313,034)                      | (4,420,281)                         |
| Public Works            | 2,111,457          | 933,059              | (560,223)               | 2,484,293            | 2,459,527             | 22,645                                 | 47,411                           | 28,291                              |
| Economic Development    | 74,000             | -                    | -                       | 74,000               | 74,000                | -                                      | -                                | -                                   |
| Health Programs         | -                  | 3,531,273            | (239,493)               | 3,291,780            | 2,959,827             | (297,341)                              | 34,612                           | 20,168                              |
| Social Services         | 381,300            | 2,627,384            | (37,517)                | 2,971,167            | 3,081,291             | 103,643                                | (6,481)                          | (6,539)                             |
| Educational Services    | 5,190,131          | 790,333              | (619,366)               | 5,361,098            | 5,158,603             | 146,924                                | 349,419                          | 201,809                             |
| Band Housing            | 894,074            | 497,721              | 125,763                 | 1,517,558            | 1,419,400             | (185,061)                              | (86,903)                         | 48,546                              |
| Capital                 | -                  | 59,050               | -                       | 59,050               | 59,178                | -                                      | (128)                            | 240                                 |
| CMHC Housing            | -                  | 592,114              | -                       | 592,114              | 395,694               | -                                      | 196,420                          | (177,544)                           |
| OFNLP                   | -                  | 1,215,850            | -                       | 1,215,850            | 844,752               | (371,098)                              | -                                | -                                   |
| Deer Cable              | -                  | 242,554              | -                       | 242,554              | 286,727               | 15,000                                 | (29,173)                         | 15,563                              |
| Operating Programs      | -                  | 806,600              | 26,876                  | 833,476              | 545,681               | -                                      | 287,795                          | 209,380                             |
| Arena                   | -                  | 40,000               | -                       | 40,000               | 59,594                | -                                      | (19,594)                         | (26,666)                            |
| <b>Total</b>            | <b>9,669,361</b>   | <b>11,670,925</b>    | <b>(1,303,960)</b>      | <b>20,036,326</b>    | <b>23,575,982</b>     | <b>-</b>                               | <b>(3,539,656)</b>               | <b>(4,107,033)</b>                  |

**Deer Lake First Nation**  
**First Nation Management**  
**Schedule 4 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|  | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|--|------------------------|------------------------|------------------------|
| <b>Revenue</b>                             |                        |                        |                        |
| Indigenous Services Canada                 |                        |                        |                        |
| Band Support, Grant funding                | 689,814                | 921,655                | 669,195                |
| Indian Registry, Fixed funding             | 9,318                  | 9,318                  | 9,127                  |
| Events, Set funding                        | 386                    | 386                    | 518                    |
| Summer Students, Set funding               | 63,867                 | 63,867                 | 71,000                 |
| Skills Link, Set funding                   | 23,172                 | 23,173                 | 17,600                 |
| Land lease                                 | 786,557                | 1,018,399              | 767,440                |
| Hydro One                                  | 120,000                | 120,000                | 120,000                |
| Rent                                       | 73,720                 | 73,720                 | 48,720                 |
| Other                                      | 100,000                | 20,401                 | 200,416                |
| Interest                                   | -                      | 3,165                  | 2,263                  |
| Ministry of Northern Development and Mines | 3,553                  | -                      | 1,746                  |
| Solar project                              | 3,000                  | 3,000                  | 120,000                |
| Interest - Ottawa trust fund               | -                      | 932                    | 799                    |
| Band top-up                                | 5,125                  | -                      | -                      |
| GST and Sales Tax rebates                  | -                      | 113,769                | 135,470                |
| Deferred revenue - prior year              | -                      | -                      | 12,405                 |
|  | <b>1,091,955</b>       | <b>1,353,386</b>       | <b>1,426,981</b>       |

*Continued on next page*

**Deer Lake First Nation**  
**First Nation Management**  
**Schedule 4 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|  | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|--|------------------------|------------------------|------------------------|
| <i>(Continued from previous page)</i>                    | <b>1,091,955</b>       | <b>1,353,386</b>       | <b>1,426,981</b>       |
| <b>Expenses</b>  |                        |                        |                        |
| Administration   | (348,626)              | (465,674)              | (376,851)              |
| Amortization   | 6,111,511              | 5,637,868              | 6,290,581              |
| Bank charges and interest                                | 27,362                 | 24,930                 | 30,056                 |
| Bonus - Chief and Council                                | 45,500                 | 45,700                 | 41,500                 |
| Consulting   | -                      | -                      | 27,611                 |
| Fuel Allowance - Chief and Council                       | 60,000                 | 57,600                 | 49,800                 |
| Furniture and equipment                                  | 7,000                  | 7,000                  | -                      |
| Honoraria  | 16,300                 | 16,300                 | -                      |
| Honoraria - Chief and Council                            | 621,043                | 620,551                | 579,123                |
| Insurance  | 4,684                  | 4,772                  | 4,788                  |
| Miscellaneous  | -                      | 13,773                 | 2                      |
| Office supplies  | 37,999                 | 30,121                 | 26,182                 |
| Professional fees  | 181,178                | 142,286                | 136,709                |
| Purchase of tangible capital assets included in expenses | -                      | (680,990)              | (1,220,538)            |
| Salaries and benefits                                    | 382,777                | 367,520                | 367,583                |
| Software & support costs                                 | 6,277                  | 5,030                  | 1,190                  |
| Telephone  | 54,066                 | 37,583                 | 35,611                 |
| Training   | 71,130                 | 60,915                 | 70,218                 |
| Travel - Chief and Council                               | 407,389                | 401,148                | 414,959                |
| Write off old payables                                   | -                      | (94,725)               | (39,641)               |
|  | <b>7,685,590</b>       | <b>6,231,708</b>       | <b>6,438,883</b>       |
| <b>Deficit before transfers</b>                          | <b>(6,593,635)</b>     | <b>(4,878,322)</b>     | <b>(5,011,902)</b>     |
| <b>Transfers between programs</b>                        |                        |                        |                        |
| Transfer from OFNLP                                      | 376,000                | 371,098                | 396,617                |
| Transfer from Band Housing                               | 69,730                 | 69,730                 | 69,730                 |
| Transfer from Public Works                               | 69,730                 | 69,730                 | 67,949                 |
| Transfer from Educational Services                       | 69,730                 | 69,730                 | 69,730                 |
| Transfer to Health Programs                              | -                      | -                      | (12,405)               |
| Transfer to Deer Cable                                   | (15,000)               | (15,000)               | -                      |
|  | <b>570,190</b>         | <b>565,288</b>         | <b>591,621</b>         |
| <b>Deficit</b>   | <b>(6,023,445)</b>     | <b>(4,313,034)</b>     | <b>(4,420,281)</b>     |

**Deer Lake First Nation**  
**Public Works**  
**Schedule 5 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|  | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|--|------------------------|------------------------|------------------------|
| <b>Revenue</b>                             |                        |                        |                        |
| Indigenous Services Canada                 |                        |                        |                        |
| Fire training, Fixed funding               | 38,650                 | 38,650                 | 37,910                 |
| Fire protection, Fixed funding             | 15,727                 | 15,727                 | 15,122                 |
| Fuel differential, Fixed funding           | -                      | -                      | 226,439                |
| Roads and bridges, Fixed funding           | 122,260                | 122,260                | 117,088                |
| Community Building, Fixed funding          | 122,711                | 122,711                | 119,514                |
| Water systems, Fixed funding               | 161,474                | 161,474                | 571,664                |
| Water O & M, Set funding                   | 432,347                | 432,347                | -                      |
| Winter Road, Fixed funding                 | 127,365                | 127,365                | 127,689                |
| Wastewater, Fixed funding                  | 596,382                | 596,382                | 573,303                |
| Solid Waste, Fixed funding                 | 5,037                  | 5,037                  | 4,804                  |
| A&C Water < \$1.5M, Fixed funding          | -                      | 300,000                | -                      |
| Water O&M, Fixed funding                   | 94,381                 | 94,381                 | -                      |
| Wastewater O&M, Fixed funding              | 95,123                 | 95,123                 | -                      |
| Other                                      | 1,811,457              | 2,111,457              | 1,793,533              |
| Equipment rental                           | 7,650                  | 20,826                 | 3,184                  |
| Granular sales                             | 40,745                 | 41,283                 | 560                    |
| Hydro road maintenance allowance           | 26,150                 | 21,510                 | -                      |
| Fuel sales                                 | 10,000                 | 10,000                 | 10,000                 |
| Ministry of Northern Development and Mines | 667,125                | 705,773                | 420,403                |
| Deferred revenue - current year            | 133,667                | 133,667                | 129,786                |
|  | -                      | (560,223)              | -                      |
|  | <b>2,696,794</b>       | <b>2,484,293</b>       | <b>2,357,466</b>       |

*Continued on next page*

**Deer Lake First Nation**  
**Public Works**  
**Schedule 5 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|  | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|--|------------------------|------------------------|------------------------|
| <i>(Continued from previous page)</i>                    | <b>2,696,794</b>       | <b>2,484,293</b>       | <b>2,357,466</b>       |
| <b>Expenses</b>  |                        |                        |                        |
| Administration   | 73,245                 | 63,732                 | 164,450                |
| Automotive   | 55,000                 | 64,850                 | 52,225                 |
| Bad debts (recovery)                                     | -                      | 46,007                 | (2,801)                |
| Bank charges and interest                                | 2,348                  | 2,432                  | 2,265                  |
| Consulting   | 6,000                  | 5,251                  | 12,059                 |
| Fuel purchases   | 850,365                | 530,123                | 422,477                |
| Furniture and equipment                                  | 80,000                 | -                      | 58,500                 |
| Groomer purchase   | -                      | 70,000                 | -                      |
| Insurance  | 52,803                 | 72,206                 | 49,522                 |
| Interest on long-term debt                               | -                      | 3,314                  | 5,722                  |
| Miscellaneous  | -                      | 200                    | 7,516                  |
| Office equipment lease                                   | 32,800                 | 38,000                 | 24,600                 |
| Office supplies  | 3,500                  | -                      | (2,606)                |
| Postage  | 13,219                 | 7,141                  | 17,631                 |
| Program delivery   | 94,381                 | -                      | -                      |
| Purchase of tangible capital assets included in expenses | 142,885                | -                      | 21,900                 |
| Repairs and maintenance                                  | 560,191                | 508,696                | 312,120                |
| Salaries and benefits                                    | 711,440                | 689,806                | 795,364                |
| Skidoo purchase  | -                      | 9,919                  | -                      |
| Supplies   | 21,000                 | 37,969                 | 5,407                  |
| Trailer purchase   | -                      | 2,500                  | -                      |
| Training   | -                      | -                      | 160                    |
| Travel   | -                      | 900                    | -                      |
| Truck purchase   | -                      | 9,500                  | -                      |
| Upgrading allowance                                      | -                      | -                      | 4,151                  |
| User fees  | 84,000                 | 84,000                 | 96,450                 |
| Utilities  | 266,993                | 212,981                | 323,803                |
|  | <b>3,050,170</b>       | <b>2,459,527</b>       | <b>2,370,915</b>       |
| <b>Surplus (deficit) before transfers</b>                | <b>(353,376)</b>       | <b>24,766</b>          | <b>(13,449)</b>        |
| <b>Transfers between programs</b>                        |                        |                        |                        |
| Transfer from Band Housing                               | 72,375                 | 72,375                 | 89,689                 |
| Transfer to First Nation Management                      | (69,730)               | (69,730)               | (67,949)               |
| Transfer from Educational Services                       | 20,000                 | 20,000                 | 20,000                 |
|  | <b>22,645</b>          | <b>22,645</b>          | <b>41,740</b>          |
| <b>Surplus (deficit)</b>                                 | <b>(330,731)</b>       | <b>47,411</b>          | <b>28,291</b>          |

**Deer Lake First Nation**  
**Economic Development**  
**Schedule 6 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|   | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|---|------------------------|------------------------|------------------------|
| <b>Revenue</b>  |                        |                        |                        |
| Indigenous Services Canada<br>Economic Development, Fixed funding | 74,000                 | 74,000                 | 74,000                 |
| <b>Expenses</b>   |                        |                        |                        |
| Administration  | 7,404                  | 7,404                  | 7,404                  |
| Salaries and benefits   | 42,140                 | 41,770                 | 41,544                 |
| Supplies  | 13,962                 | 9,982                  | 2,222                  |
| Travel  | 10,500                 | 14,844                 | 22,830                 |
|   | 74,006                 | 74,000                 | 74,000                 |
| <b>Deficit</b>  | <b>(6)</b>             | -                      | -                      |

**Deer Lake First Nation**  
**Health Programs**  
**Schedule 7 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|                                     | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|-------------------------------------|------------------------|------------------------|------------------------|
| <b>Revenue</b>                      |                        |                        |                        |
| Health Canada                       |                        |                        |                        |
| Flexible funding                    | 2,347,280              | 2,636,130              | 1,447,066              |
| Set funding                         | 363,213                | 368,166                | 233,035                |
| Revenue-other                       | 18,700                 | -                      | -                      |
| Vision Care, Set funding            | 845                    | -                      | -                      |
| Management, Flexible funding        | 84,480                 | 87,014                 | 84,480                 |
| Other                               | 2,814,518              | 3,091,310              | 1,764,581              |
| NAN                                 | 10,114                 | 10,114                 | -                      |
| Northern Ontario School of Medicine | 278,773                | 331,628                | 287,298                |
| Ministry of Education               | 4,500                  | 6,500                  | 4,500                  |
| Rent revenue                        | 22,165                 | 17,921                 | 22,165                 |
| KIHS high school                    | -                      | 18,500                 | -                      |
| Recovery of funding                 | -                      | 55,300                 | -                      |
| Deferred revenue - prior year       | 114,054                | 60,707                 | -                      |
| Deferred revenue - current year     | -                      | (300,200)              | (60,707)               |
|                                     | <b>3,244,124</b>       | <b>3,291,780</b>       | <b>1,963,381</b>       |

*Continued on next page*

**Deer Lake First Nation**  
**Health Programs**  
**Schedule 7 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|  | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|--|------------------------|------------------------|------------------------|
| <i>(Continued from previous page)</i>                    | <b>3,244,124</b>       | <b>3,291,780</b>       | <b>1,963,381</b>       |
| <b>Expenses</b>  |                        |                        |                        |
| ADI - resources  | 3,230                  | 9,737                  | 3,230                  |
| Administration   | 183,557                | 206,779                | 96,127                 |
| Advertising and promotion                                | 880                    | 880                    | 480                    |
| Audit fees   | 8,650                  | 8,650                  | 6,000                  |
| Automotive   | 49,899                 | 48,065                 | 52,348                 |
| Bank charges and interest                                | 850                    | 1,024                  | 616                    |
| Community events   | 3,500                  | 49,714                 | 4,023                  |
| Computer purchase  | 7,500                  | -                      | -                      |
| Consulting   | 25,000                 | 8,458                  | 16,732                 |
| Contracted services                                      | 7,665                  | 7,166                  | 6,682                  |
| Elders social  | 3,143                  | 3,282                  | 2,204                  |
| Food and beverage  | -                      | 131                    | -                      |
| Freight and hauling                                      | 12,000                 | -                      | -                      |
| Home visits  | 3,144                  | 2,879                  | 2,366                  |
| Honoraria  | 58,553                 | 57,751                 | 52,873                 |
| Insurance  | 24,692                 | 25,163                 | 32,538                 |
| Literacy and numeracy                                    | 2,000                  | 7,251                  | -                      |
| Lunch program  | 3,000                  | -                      | -                      |
| Materials  | 24,600                 | 28,545                 | -                      |
| Miscellaneous  | 66,622                 | 38,161                 | 1,999                  |
| Nutrition and exercise camps                             | 9,302                  | 9,302                  | 9,500                  |
| Office supplies  | 5,826                  | 11,279                 | 6,982                  |
| Pension  | 6,923                  | 6,758                  | 6,420                  |
| Professional development                                 | 7,692                  | -                      | -                      |
| Professional fees  | 58,050                 | 54,609                 | -                      |
| Program activities                                       | -                      | 11,165                 | -                      |
| Program expense  | 144,476                | 83,599                 | 126,969                |
| Purchase of tangible capital assets included in expenses | 50,507                 | 104,893                | -                      |
| Recruitment and retention                                | 28,867                 | 27,976                 | 1,812                  |
| Rent   | 24,592                 | 3,593                  | 3,592                  |
| Repairs and maintenance                                  | 3,232                  | 2,983                  | 3,232                  |
| Salaries and benefits                                    | 1,556,786              | 1,386,438              | 1,217,341              |
| School visits  | 1,000                  | 924                    | 864                    |
| Special projects   | 4,500                  | 4,754                  | 3,302                  |
| Supplies   | 66,816                 | 93,359                 | 44,194                 |
| Telephone  | 56,691                 | 43,321                 | 16,638                 |
| Training   | 179,780                | 162,864                | 34,021                 |
| Travel   | 136,844                | 98,282                 | 91,076                 |
| User fees  | 28,366                 | 32,182                 | -                      |
| Utilities  | 88,092                 | 96,706                 | 81,013                 |
| Vehicle  | 2,000                  | 2,000                  | -                      |
| Walking programs   | 2,000                  | 2,080                  | 3,728                  |
| Weight loss challenges                                   | 2,000                  | 2,810                  | 2,000                  |
| Wilderness adventure                                     | 10,400                 | 10,400                 | 10,215                 |
| Youth activities   | 187,000                | 203,914                | 14,501                 |
|  | <b>3,150,227</b>       | <b>2,959,827</b>       | <b>1,955,618</b>       |
| <b>Surplus before transfers</b>                          | <b>93,897</b>          | <b>331,953</b>         | <b>7,763</b>           |

*Continued on next page*

**Deer Lake First Nation**  
**Health Programs**  
**Schedule 7 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|   | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|---|------------------------|------------------------|------------------------|
| <b>Surplus before transfers</b> <i>(Continued from previous page)</i> | <b>93,897</b>          | <b>331,953</b>         | <b>7,763</b>           |
| <b>Transfers between programs</b>                                     |                        |                        |                        |
| Transfer from First Nation Management                                 | -                      | -                      | 12,405                 |
| Transfer to Social Services   | (8,403)                | (2,625)                | -                      |
| Transfer to Social Services   | (818)                  | (818)                  | -                      |
| Transfer to Educational Services                                      | -                      | (293,898)              | -                      |
|   | <b>(9,221)</b>         | <b>(297,341)</b>       | <b>12,405</b>          |
| <b>Surplus</b>  | <b>84,676</b>          | <b>34,612</b>          | <b>20,168</b>          |

**Deer Lake First Nation**  
**Social Services**  
**Schedule 8 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|  | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|--|------------------------|------------------------|------------------------|
| <b>Revenue</b>                               |                        |                        |                        |
| Indigenous Services Canada                   |                        |                        |                        |
| Basic Needs, Set funding                     | 37,100                 | 37,100                 | 82,800                 |
| Special Needs, Set funding                   | 600                    | 600                    | 300                    |
| Service Delivery, Fixed funding              | 82,100                 | 82,100                 | 62,100                 |
| In Home care, Set funding                    | 22,500                 | 22,500                 | 22,500                 |
| National Child Benefit, Set funding          | -                      | -                      | 120,200                |
| Service Delivery, Set funding                | 3,900                  | 4,200                  | 28,900                 |
| Employment Support, Set funding              | -                      | -                      | 1,300                  |
| Service Delivery, Set Funding Infrastructure | 115,600                | 155,100                | -                      |
| ISC Prevention Services                      | 79,700                 | 79,700                 | -                      |
| Ministry of Community and Social Services    | 341,500                | 381,300                | 318,100                |
| Ministry of Health                           | 1,564,096              | 2,507,857              | 2,017,405              |
| Recovery of funding                          | 138,276                | 137,998                | 131,369                |
| Deferred revenue - current year              | -                      | (18,471)               | (16,742)               |
|  | -                      | (37,517)               | -                      |
|  | <b>2,043,872</b>       | <b>2,971,167</b>       | <b>2,450,132</b>       |
| <b>Expenses</b>                              |                        |                        |                        |
| ARR professional fees                        | 1,800                  | -                      | -                      |
| Administration                               | 29,405                 | 29,405                 | 27,556                 |
| Audit fees                                   | 6,000                  | 9,000                  | 7,250                  |
| Bank charges and interest                    | 5,000                  | 4,886                  | 4,527                  |
| Contracted services                          | 6,000                  | 5,005                  | -                      |
| Food bank                                    | 36,378                 | 36,378                 | 35,265                 |
| Insurance                                    | 7,402                  | 3,767                  | -                      |
| Lunch program                                | 37,802                 | 37,802                 | 38,913                 |
| Membership and registration                  | 9,654                  | 8,304                  | 3,985                  |
| Office supplies                              | 30,000                 | 19,634                 | 1,248                  |
| Parental support                             | 27,990                 | 27,990                 | 34,002                 |
| Professional fees                            | 12,000                 | 13,109                 | 12,268                 |
| Program expense                              | 100,000                | 95,546                 | 49,388                 |
| Purchase of services                         | 3,500                  | -                      | -                      |
| Rent   | 31,250                 | 25,000                 | -                      |
| Repairs and maintenance                      | 10,000                 | 11,292                 | 14,000                 |
| Salaries and benefits                        | 630,720                | 662,336                | 258,876                |
| Social assistance                            | 1,058,700              | 1,999,377              | 1,916,766              |
| Supplies                                     | -                      | -                      | 53                     |
| Training                                     | 45,000                 | 27,888                 | -                      |
| Travel                                       | 70,000                 | 64,572                 | 52,574                 |
|  | <b>2,158,601</b>       | <b>3,081,291</b>       | <b>2,456,671</b>       |
| <b>Deficit before transfers</b>              | <b>(114,729)</b>       | <b>(110,124)</b>       | <b>(6,539)</b>         |

*Continued on next page*

**Deer Lake First Nation**  
**Social Services**  
**Schedule 8 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|   | <i>2018<br/>Budget</i> | <i>2018<br/>Actual</i> | <i>2017<br/>Actual</i> |
|---|------------------------|------------------------|------------------------|
| <b>Deficit before transfers</b> <i>(Continued from previous page)</i> | <b>(114,729)</b>       | <b>(110,124)</b>       | <b>(6,539)</b>         |
| <b>Transfers between programs</b>                                     |                        |                        |                        |
| Transfer from Health Programs   | 8,403                  | 2,625                  | -                      |
| Transfer from Health Programs   | 818                    | 818                    | -                      |
| Transfer from Educational Services                                    | 100,200                | 100,200                | -                      |
|   | <b>109,421</b>         | <b>103,643</b>         | <b>-</b>               |
| <b>Deficit</b>  | <b>(5,308)</b>         | <b>(6,481)</b>         | <b>(6,539)</b>         |

**Deer Lake First Nation**  
**Educational Services**  
**Schedule 9 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|   | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|---|------------------------|------------------------|------------------------|
| <b>Revenue</b>                                  |                        |                        |                        |
| Indigenous Services Canada                      |                        |                        |                        |
| Instructional, Fixed funding                    | 2,075,500              | 2,224,400              | 1,975,300              |
| Financial assistance allowance, Fixed funding   | 5,000                  | 5,000                  | 5,000                  |
| Low Cost Special Education, Fixed funding       | 91,200                 | 98,100                 | 91,200                 |
| Schools O & M, Fixed funding                    | 1,096,711              | 1,096,711              | 1,031,315              |
| Teacherages O & M                               | 130,041                | 130,041                | 123,476                |
| Planning design and construction, Fixed funding | -                      | -                      | 42,094                 |
| Student transportation, Fixed funding           | 131,408                | 131,408                | 131,408                |
| Counselling, Fixed funding                      | 210,000                | 210,000                | 210,000                |
| Enhanced Teacher Salary, Set funding            | 108,200                | 108,200                | 104,500                |
| High Cost, Fixed funding                        | 859,071                | 859,071                | 622,489                |
| BEB, Set funding                                | 97,400                 | 101,900                | 97,400                 |
| BEB, Fixed funding                              | 22,000                 | 24,000                 | 22,000                 |
| Parental Comm. Engagement, Set funding          | 10,000                 | 10,000                 | 15,000                 |
| Teacher Recruitment Retention, Set funding      | 25,000                 | 25,000                 | 55,000                 |
| School Effectiveness, Set funding               | 45,000                 | 45,000                 | 93,000                 |
| Strengthening Education, Set funding            | 17,500                 | 17,500                 | 17,000                 |
| ISC New Paths - Language & Culture              | 103,800                | 103,800                | -                      |
| Interest  | 5,027,831              | 5,190,131              | 4,636,182              |
| Other   | -                      | 46                     | -                      |
| NAN   | 28,000                 | 40,009                 | 44,721                 |
| Northern Chiefs                                 | -                      | 83,725                 | -                      |
| NNEC/Wahsa                                      | 67,595                 | 79,040                 | 28,000                 |
| Teacherage rent                                 | 43,860                 | 100,044                | 54,756                 |
| First Nation Student Success Program            | 31,830                 | 29,651                 | 34,105                 |
| Ministry of Health and Youth Services           | 193,200                | 193,200                | 203,600                |
| K.O. Reading                                    | 110,805                | 111,005                | 110,805                |
| Administration fees                             | 38,000                 | 52,893                 | -                      |
| KIHS high school                                | -                      | 90,310                 | -                      |
| Deferred revenue - current year                 | 5,952                  | 10,410                 | -                      |
|   | -                      | (619,366)              | -                      |
|   | <b>5,547,073</b>       | <b>5,361,098</b>       | <b>5,112,169</b>       |

*Continued on next page*

**Deer Lake First Nation**  
**Educational Services**  
**Schedule 9 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|  | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|--|------------------------|------------------------|------------------------|
| <i>(Continued from previous page)</i>                    | <b>5,547,073</b>       | <b>5,361,098</b>       | <b>5,112,169</b>       |
| <b>Expenses</b>  |                        |                        |                        |
| Administration   | 25,000                 | 99,862                 | 32,762                 |
| Automotive   | 83,200                 | 66,405                 | 31,663                 |
| Bank charges and interest                                | 2,879                  | 2,878                  | (4,818)                |
| Benefits   | 76,769                 | 78,350                 | 56,759                 |
| Community donations                                      | 32,011                 | 26,011                 | 35,572                 |
| Consulting   | 42,826                 | 40,000                 | 22,868                 |
| Freight and hauling                                      | 30,196                 | 27,009                 | 17,879                 |
| Furniture and equipment                                  | 7,000                  | 3,398                  | 7,759                  |
| Honoraria  | 169,604                | 96,277                 | 85,806                 |
| Insurance  | 18,577                 | 1,174                  | 1,174                  |
| Language and culture                                     | 103,800                | 85,039                 | -                      |
| Literacy and numeracy                                    | 93,790                 | 66,799                 | 119,994                |
| Materials  | 78,120                 | 78,886                 | 84,381                 |
| Miscellaneous  | 19,670                 | 10,930                 | 20,187                 |
| Nutrition and exercise camps                             | 1,279                  | 1,279                  | -                      |
| Office supplies  | 13,690                 | 7,154                  | 8,229                  |
| Professional development                                 | 150,930                | 136,718                | 81,187                 |
| Professional fees  | 136,000                | 112,220                | 46,545                 |
| Program education  | 52,428                 | 50,914                 | 58,889                 |
| Purchase of tangible capital assets included in expenses | 163,570                | 244,154                | 80,039                 |
| Recruitment and retention                                | 115,200                | 88,226                 | 107,412                |
| Rent   | 40,000                 | 40,000                 | 31,000                 |
| Repairs and maintenance                                  | 503,111                | 507,705                | 487,244                |
| Replacement reserve                                      | 173,238                | -                      | -                      |
| Salaries and benefits                                    | 2,497,892              | 2,468,527              | 2,331,305              |
| Solar Panel financing charges                            | -                      | 120,000                | 120,000                |
| Supplies   | 45,267                 | 45,116                 | 32,471                 |
| Telephone  | 34,170                 | 29,812                 | 18,220                 |
| Training   | 15,000                 | -                      | -                      |
| Transportation   | -                      | 30,000                 | 15,000                 |
| Travel   | 70,674                 | 87,703                 | 54,037                 |
| Upgrading allowance                                      | 45,000                 | 42,016                 | 93,000                 |
| Utilities  | 469,370                | 400,102                | 398,744                |
| Vehicle  | 52,272                 | -                      | 281,061                |
| Youth activities   | 64,342                 | 63,939                 | 64,261                 |
|  | <b>5,426,875</b>       | <b>5,158,603</b>       | <b>4,820,630</b>       |
| <b>Surplus before transfers</b>                          | <b>120,198</b>         | <b>202,495</b>         | <b>291,539</b>         |
| <b>Transfers between programs</b>                        |                        |                        |                        |
| Transfer to Public Works                                 | (20,000)               | (20,000)               | (20,000)               |
| Transfer to First Nation Management                      | -                      | (69,730)               | (69,730)               |
| Transfer to Social Services                              | (100,200)              | (100,200)              | -                      |
| Transfers from Health Programs                           | -                      | 293,898                | -                      |
| Transfer from Housing                                    | -                      | 42,956                 | -                      |
|  | <b>(120,200)</b>       | <b>146,924</b>         | <b>(89,730)</b>        |
| <b>Surplus (deficit)</b>                                 | <b>(2)</b>             | <b>349,419</b>         | <b>201,809</b>         |

**Deer Lake First Nation**  
**Band Housing**  
**Schedule 10 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|   | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|---|------------------------|------------------------|------------------------|
| <b>Revenue</b>                                    |                        |                        |                        |
| Government funding                                |                        |                        |                        |
| Indigenous Services Canada                        |                        |                        |                        |
| Planning design and construction, Fixed funding   | 377,450                | 377,450                | 374,937                |
| SATF, Set funding                                 | 108,000                | 108,000                | 93,300                 |
| Construction, Fixed funding                       | 116,189                | -                      | 780,000                |
| Lot Servicing, Fixed funding                      | -                      | -                      | 80,000                 |
| Renovation, Fixed funding                         | -                      | -                      | 275,000                |
| Special Services, Fixed funding                   | 365,668                | 365,668                | 363,234                |
| Education planning design and construction, Fixed | 42,956                 | 42,956                 | -                      |
| Other revenue                                     | 117,529                | 154,263                | -                      |
| Canada Mortgage and Housing Corporation           | 30,960                 | 53,430                 | 304,950                |
| <br>Rent  | <br>1,158,752          | <br>1,101,767          | <br>2,271,421          |
| Other   | 57,644                 | 103,820                | 68,411                 |
| EI part 2   | -                      | -                      | 337                    |
| Housing renovations                               | 87,680                 | 81,956                 | 46,503                 |
| Deferred revenue - prior year                     | 111,260                | 104,252                | 105,462                |
| Deferred revenue - current year                   | -                      | 294,035                | -                      |
|   | 49,575                 | (168,272)              | (294,035)              |
|   | <br>1,464,911          | <br>1,517,558          | <br>2,198,099          |

*Continued on next page*

**Deer Lake First Nation**  
**Band Housing**  
**Schedule 10 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|  | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|--|------------------------|------------------------|------------------------|
| <i>(Continued from previous page)</i>                    | 1,464,911              | 1,517,558              | 2,198,099              |
| <b>Expenses</b>  |                        |                        |                        |
| Administration   | (25,350)               | (25,350)               | (25,350)               |
| Audit fees   | -                      | 5,737                  | -                      |
| Automotive   | 27,000                 | 21,296                 | 26,676                 |
| Bank charges and interest                                | 1,425                  | 1,241                  | 1,096                  |
| Casual labour  | 187,679                | 195,797                | 84,407                 |
| Construction - design study                              | 33,900                 | 29,090                 | -                      |
| Construction - lot servicing                             | 49,575                 | 50,527                 | 30,425                 |
| Consulting   | -                      | -                      | 5,938                  |
| Furniture and equipment                                  | 5,000                  | -                      | -                      |
| Insurance  | 264,439                | 98,201                 | 122,733                |
| Materials  | 63,894                 | 17,772                 | 32,784                 |
| Miscellaneous  | -                      | 2,312                  | 1,991                  |
| Purchase of tangible capital assets included in expenses | 131,189                | 261,943                | 742,603                |
| Rent   | 160,260                | 160,260                | 160,260                |
| Repairs and maintenance                                  | 249,799                | 234,799                | 69,363                 |
| Salaries and benefits                                    | 359,255                | 344,968                | 549,255                |
| Supplies   | 20,345                 | 686                    | 146,729                |
| Telephone  | 1,500                  | 1,398                  | 1,420                  |
| Travel   | 8,084                  | 9,825                  | 6,045                  |
| Utilities  | 25,500                 | 8,898                  | 33,759                 |
|  | 1,563,494              | 1,419,400              | 1,990,134              |
| <b>Surplus (deficit) before transfers</b>                | <b>(98,583)</b>        | <b>98,158</b>          | <b>207,965</b>         |
| <b>Transfers between programs</b>                        |                        |                        |                        |
| Transfer to First Nation Management                      | (69,730)               | (69,730)               | (69,730)               |
| Transfer to Public Works                                 | (72,375)               | (72,375)               | (89,689)               |
| Transfer to Education                                    | -                      | (42,956)               | -                      |
|  | (142,105)              | (185,061)              | (159,419)              |
| <b>Surplus (deficit)</b>                                 | <b>(240,688)</b>       | <b>(86,903)</b>        | <b>48,546</b>          |

**Deer Lake First Nation**  
**Capital**  
**Schedule 11 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|   | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|---|------------------------|------------------------|------------------------|
| <b>Revenue</b>                                      |                        |                        |                        |
| Health Canada                                       |                        |                        | 10,707                 |
| Set funding   | -                      | -                      | 10,707                 |
| Ministry of Indigenous Relations and Reconciliation | 75,000                 | 59,050                 | 15,950                 |
| Recovery of funding                                 | -                      | -                      | (36,738)               |
| Deferred revenue - prior year                       | -                      | -                      | 36,738                 |
|   | <b>75,000</b>          | <b>59,050</b>          | <b>26,657</b>          |
| <b>Expenses</b>                                     |                        |                        |                        |
| Administration                                      | 3,000                  | 3,000                  | -                      |
| Bank charges and interest                           | -                      | 128                    | 220                    |
| Professional fees                                   | 72,000                 | 56,050                 | 16,410                 |
| Renovations   | -                      | -                      | 9,787                  |
|   | <b>75,000</b>          | <b>59,178</b>          | <b>26,417</b>          |
| <b>Surplus (deficit)</b>                            | <b>-</b>               | <b>(128)</b>           | <b>240</b>             |

**Deer Lake First Nation**  
**CMHC Housing**  
**Schedule 12 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|   | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|---|------------------------|------------------------|------------------------|
| <b>Revenue</b>                          |                        |                        |                        |
| Canada Mortgage and Housing Corporation | 216,390                | 431,854                | 80,656                 |
| Rent                                    | 215,776                | 160,260                | 160,260                |
|   | <b>432,166</b>         | <b>592,114</b>         | 240,916                |
| <b>Expenses</b>                         |                        |                        |                        |
| Administration                          | 25,350                 | 25,350                 | 25,350                 |
| Amortization                            | -                      | 196,234                | 197,653                |
| Amortization of capital assets          | 35,350                 | -                      | 35,350                 |
| Bank charges and interest               | 240                    | 260                    | 259                    |
| Insurance                               | 80,123                 | 75,062                 | 93,757                 |
| Interest on long-term debt              | 50,615                 | 43,688                 | 46,342                 |
| Professional fees                       | 10,800                 | 18,800                 | 18,800                 |
| Repairs and maintenance                 | 32,426                 | 21,450                 | 21,449                 |
| Replacement reserve                     | -                      | -                      | (35,350)               |
| Utilities                               | 16,598                 | 14,850                 | 14,850                 |
|   | <b>251,502</b>         | <b>395,694</b>         | 418,460                |
| <b>Surplus (deficit)</b>                | <b>180,664</b>         | <b>196,420</b>         | (177,544)              |

**Deer Lake First Nation**  
**OFNLP**  
**Schedule 13 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|   | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|---|------------------------|------------------------|------------------------|
| <b>Revenue</b>                            |                        |                        |                        |
| Ontario First Nations Limited Partnership | <b>1,198,000</b>       | <b>1,215,850</b>       | 1,198,607              |
| <b>Expenses</b>                           |                        |                        |                        |
| Bank charges and interest                 | 500                    | 273                    | 556                    |
| Community events                          | 217,374                | 215,547                | 188,879                |
| Professional fees                         | -                      | -                      | 150                    |
| Social assistance                         | 515,165                | 575,749                | 579,449                |
| Travel                                    | 50,000                 | 48,183                 | 32,956                 |
| Youth activities                          | 5,000                  | 5,000                  | -                      |
|   | <b>788,039</b>         | <b>844,752</b>         | 801,990                |
| <b>Surplus before transfers</b>           | <b>409,961</b>         | <b>371,098</b>         | 396,617                |
| <b>Transfers between programs</b>         |                        |                        |                        |
| Transfer to First Nation Management       | <b>(376,000)</b>       | <b>(371,098)</b>       | (396,617)              |
| <b>Surplus</b>                            | <b>33,961</b>          | -                      | -                      |

**Deer Lake First Nation**  
**Deer Cable**  
**Schedule 14 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|   | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|---|------------------------|------------------------|------------------------|
| <b>Revenue</b>                            |                        |                        |                        |
| Cable TV fees                             | 88,478                 | 110,279                | 75,259                 |
| Internet service                          | -                      | 121,520                | 89,040                 |
| Cell phone service                        | -                      | 10,755                 | 1,840                  |
|   | <b>88,478</b>          | <b>242,554</b>         | 166,139                |
| <b>Expenses</b>                           |                        |                        |                        |
| Bad debts                                 | -                      | 98,399                 | 46,709                 |
| Bank charges and interest                 | 216                    | 329                    | 317                    |
| Consulting                                | 1,739                  | 2,048                  | 365                    |
| Miscellaneous                             | 3,000                  | 3,675                  | 3,000                  |
| Office supplies                           | 5,595                  | 5,424                  | 1,558                  |
| Program education                         | -                      | 24,030                 | 8,246                  |
| Program expense                           | 44,975                 | 37,241                 | 29,893                 |
| Salaries and benefits                     | 40,716                 | 41,616                 | 39,862                 |
| Supplies                                  | 64,015                 | 46,067                 | 9,663                  |
| Telephone                                 | 21,112                 | 21,509                 | 3,754                  |
| Utilities                                 | 6,600                  | 6,224                  | 7,209                  |
| Vehicle                                   | -                      | 165                    | -                      |
|   | <b>187,968</b>         | <b>286,727</b>         | 150,576                |
| <b>Surplus (deficit) before transfers</b> | <b>(99,490)</b>        | <b>(44,173)</b>        | 15,563                 |
| <b>Transfers between programs</b>         |                        |                        |                        |
| Transfers from First Nation Management    | -                      | 15,000                 | -                      |
| <b>Surplus (deficit)</b>                  | <b>(99,490)</b>        | <b>(29,173)</b>        | 15,563                 |

**Deer Lake First Nation**  
**Operating Programs**  
**Schedule 15 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|  | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|--|------------------------|------------------------|------------------------|
| <b>Revenue</b>                                 |                        |                        |                        |
| Rent   | 126,570                | 115,893                | 101,563                |
| Other  | 5,973                  | 5,973                  | -                      |
| Northern Chiefs                                | 104,630                | 104,630                | 144,023                |
| Ministry of Northern Development and Mines     | 55,966                 | 55,967                 | 24,572                 |
| Ontario Hydro                                  | 77,400                 | 85,283                 | 89,037                 |
| North Star Air Revenue Sharing                 | 104,866                | 62,866                 | 41,676                 |
| Wasaya Dividend                                | 2,731                  | 2,731                  | 8,194                  |
| Northern Store Lease                           | -                      | 170,769                | 150,000                |
| Revenue - Black and Mc Donald                  | 1,679                  | 1,638                  | -                      |
| Rent revenue                                   | -                      | 27,500                 | -                      |
| Sioux Lookout Area Aboriginal Management Board | 187,441                | 165,576                | 236,082                |
| Recovery of funding                            | (20,376)               | (20,376)               | -                      |
| Band top-up                                    | 28,151                 | 28,150                 | -                      |
| Deferred revenue - prior year                  | -                      | 26,876                 | 40,953                 |
| Deferred revenue - current year                | 20,376                 | -                      | (26,876)               |
|  | <b>695,407</b>         | <b>833,476</b>         | <b>809,224</b>         |
| <b>Expenses</b>                                |                        |                        |                        |
| Administration                                 | 12,937                 | 17,937                 | 21,028                 |
| Automotive                                     | 1,200                  | 9,325                  | 500                    |
| Bank charges and interest                      | -                      | 204                    | 117                    |
| Community events                               | 14,000                 | 3,338                  | 2,850                  |
| Consulting                                     | 3,894                  | 3,894                  | -                      |
| Honoraria                                      | -                      | 1,130                  | 2,240                  |
| Insurance                                      | 10,932                 | 10,932                 | 10,453                 |
| Interest on long-term debt                     | -                      | 19,355                 | 22,756                 |
| Land compensation                              | 3,125                  | -                      | -                      |
| Meeting  | 7,200                  | 9,847                  | 14,916                 |
| Miscellaneous                                  | 11,920                 | 6,763                  | -                      |
| Program expense                                | 28,200                 | 23,790                 | 16,188                 |
| Property tax                                   | 24,000                 | 7,006                  | 18,642                 |
| Rent   | 10,481                 | 6,600                  | 6,600                  |
| Repairs and maintenance                        | (100)                  | 1,467                  | 2,173                  |
| Salaries and benefits                          | 359,278                | 360,023                | 451,949                |
| Supplies                                       | 3,167                  | 5,396                  | 5,074                  |
| Telephone                                      | 3,965                  | 30,736                 | 2,642                  |
| Training                                       | 7,227                  | 5,977                  | 6,172                  |
| Travel   | 13,048                 | 19,379                 | 15,544                 |
| Utilities                                      | 5,000                  | 2,582                  | -                      |
| Vehicle  | 5,000                  | -                      | -                      |
|  | <b>524,474</b>         | <b>545,681</b>         | <b>599,844</b>         |
| <b>Surplus</b>                                 | <b>170,933</b>         | <b>287,795</b>         | <b>209,380</b>         |

**Deer Lake First Nation  
Arena**  
**Schedule 16 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2018*

|                            | <b>2018<br/>Budget</b> | <b>2018<br/>Actual</b> | <b>2017<br/>Actual</b> |
|----------------------------|------------------------|------------------------|------------------------|
| <b>Revenue</b>             |                        |                        |                        |
| Rent                       | 40,000                 | 40,000                 | 40,000                 |
| <b>Expenses</b>            |                        |                        |                        |
| Casual labour              | 2,000                  | -                      | -                      |
| Insurance                  | 41,382                 | 40,000                 | 52,607                 |
| Interest on long-term debt | 5,000                  | -                      | -                      |
| Office supplies            | -                      | 9,005                  | 66                     |
| Repairs and maintenance    | 20,000                 | -                      | 2,334                  |
| Utilities                  | 36,000                 | 10,589                 | 11,659                 |
|                            | <b>104,382</b>         | <b>59,594</b>          | <b>66,666</b>          |
| <b>Deficit</b>             | <b>(64,382)</b>        | <b>(19,594)</b>        | <b>(26,666)</b>        |