

**Muskrat Dam First Nation**  
**Consolidated Financial Statements**  
*March 31, 2019*

# Muskrat Dam First Nation

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*For the year ended March 31, 2019*

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## Management's Responsibility for the Financial Statements

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To the Members of Muskrat Dam First Nation:

The accompanying consolidated financial statements of Muskrat Dam First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Muskrat Dam First Nation Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the First Nation's external auditors.

Kevin Houghton Professional Corporation is appointed by the Chief and Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

July 15, 2019

Original Signed By:  
VERNON MORRIS

Chief

Original Signed By:  
GWENDOLA DUNCAN

Deputy Chief

Original Signed By:  
VIETTA MORRIS

Councillor

\_\_\_\_\_

Councillor

Original Signed By:  
CHARLIE BEARDY

Councillor

\_\_\_\_\_

Councillor

## **To the Chief and Council of Muskrat Dam First Nation**

### **Disclaimer of Opinion**

I was engaged to audit the accompanying financial statements of Muskrat Dam First Nation, which comprise the consolidated statement of financial position as at March 31, 2019, and the consolidated statement of operations, consolidated statement of changes in net debt, and consolidated statement of cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

Because of the significance of the matter described in the Basis for Disclaimer of opinion paragraph, I was not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion for the years ending March 31, 2019 and March 31, 2018. The audit opinion on the financial statements for the year ended March 31, 2018 was a disclaimer of opinion accordingly based on no change from the prior to current year on the above basis for Disclaimer of Opinion and the possible effect of this matter on the comparability of the current period's figures and corresponding figures. Accordingly, I was unable to express an opinion on the financial statements.

### **Basis for Disclaimer of Opinion**

I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibility under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am independent of the First Nation in accordance with the ethical requirements that are relevant to my audit of the financial statements in Canada, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my disclaimer of opinion.

Detailed program records have not been maintained and certain supporting data was not available for my audit. The absence of proper records does not permit the application of the necessary audit procedures to satisfy myself that the financial statements are not materially misstated. As a result, I was unable to determine whether adjustments were required in respect of all financial position and operations accounts.

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

### ***Auditors' Responsibility***

My objective is to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

*Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.*

*Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.*

*Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.*

*Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.*

*Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.*

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

A handwritten signature in black ink, consisting of several loops and a long horizontal stroke extending to the right.

Kevin Houghton Professional Corporation, authorized to practice public  
accounting by the Chartered Professional Accountants of Ontario

Kenora, Ontario

July 15, 2019

# Muskrat Dam First Nation

## Consolidated Statement of Financial Position

As at March 31, 2019

	2019	2018
<b>Financial assets</b>		
Cash - unrestricted (Note 3)	6,323,208	3,614,629
Cash - internally restricted (Note 3)	156,575	132,959
Accounts receivable (Note 4)	1,598,582	2,321,372
Investments in partnerships and business entities (Note 5)	1,085,580	1,086,538
Due from government and other government organizations (Note 6)	2,292,181	1,239,136
Funds held in Ottawa Trust Fund (Note 7)	46,427	42,142
<b>Total financial assets</b>	<b>11,502,553</b>	<b>8,436,776</b>
<b>Liabilities</b>		
Accounts payable and accruals (Note 8)	3,474,151	5,761,730
Deferred revenue (Note 9)	4,753,737	2,839,245
Due to government and other government organizations (Note 10)	620,921	1,358
Term loans due on demand (Note 11)	2,577,921	2,426,121
CMHC mortgage (Note 12)	292,039	326,258
<b>Total liabilities</b>	<b>11,718,769</b>	<b>11,354,712</b>
<b>Net debt</b>	<b>(216,216)</b>	<b>(2,917,936)</b>
<b>Contingent liabilities (Note 13)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Schedule 1)	31,041,445	27,000,223
Inventories of supplies (Note 14)	840,000	922,500
Prepaid expenses	88,000	1,937,868
<b>Total non-financial assets</b>	<b>31,969,445</b>	<b>29,860,591</b>
<b>Accumulated surplus (Note 18)</b>	<b>31,753,229</b>	<b>26,942,655</b>
<b>Approved on behalf of the Council</b>		
Original Signed By: VERNON MORRIS	Chief	Original Signed By: GWENDOLA DUNCAN
Original Signed By: VIETTA MORRIS	Councillor	Deputy Chief
Original Signed By: CHARLIE BEARDY	Councillor	Councillor

The accompanying notes are an integral part of these financial statements

**Muskrat Dam First Nation**  
**Consolidated Statement of Operations and Accumulated Surplus**  
*For the year ended March 31, 2019*

	<i>Schedules</i>	<b>2019</b>	<b>2019</b>	<b>2018</b>
<b>Revenue</b>				
Indigenous Services Canada				
Grant		370,119	517,147	551,888
Fixed Contribution		2,882,064	4,557,846	4,531,540
Set Contribution		15,000	15,000	25,100
Flexible transfer payments		7,885,627	9,183,745	4,706,671
Canada Mortgage and Housing Corporation		34,127	35,807	237,755
Health Canada				
Flexible funding		1,864,667	1,287,840	1,750,186
Set funding		-	730,278	823,782
Ontario First Nations (2008) Limited Partnership		975,000	1,203,098	950,156
Increase/(decrease) in Investments		-	(958)	(51,166)
Investment income		-	63,146	4,348
Ministry of Aboriginal Affairs		90,000	90,000	90,000
Ministry of Community and Social Services		360,000	485,133	360,128
Ministry of Education		-	-	6,962
Ministry of Health and Long Term Care		110,577	154,938	112,695
Ministry of Northern Development and Mines		161,000	160,680	160,680
Ministry of the Attorney General		99,275	-	86,075
Nishnawbe-Aski Nation		272,131	347,541	259,437
Northern Nishnawbe Education Council		74,000	51,474	73,548
Ontario Arts Council		-	16,272	27,120
Other revenue		1,305,350	2,326,235	1,812,514
S.L.A.A.M.B.		123,536	135,463	126,056
Sales		3,350,000	2,979,061	2,822,444
Deferred revenue - beginning of year (Note 9)		3,675,048	2,839,245	2,391,979
Deferred revenue - end of year (Note 9)		(832,803)	(4,753,737)	(2,839,245)
Repaid/repayable to funding agency		-	(694,584)	(844,349)
		<b>22,814,718</b>	<b>21,730,670</b>	<b>18,176,304</b>
<b>Segment expenses</b>				
BAND GOVERNMENT	3	590,394	238,744	699,059
COMMUNITY SERVICES	4	2,116,000	2,014,660	2,092,194
ECONOMIC DEVELOPMENT	5	548,357	780,189	409,213
EDUCATION	6	1,255,610	942,809	772,325
EMPLOYMENT PROGRAMS	7	175,906	214,795	170,517
HEALTH	8	2,692,485	2,382,061	2,588,041
HOUSING	9	180,678	669,922	932,189
PUBLIC WORKS - CAPITAL PROJECTS	10	10,847,653	4,659,267	4,281,256
PUBLIC WORKS - OPERATIONS	11	3,270,308	4,491,499	4,369,432
SOCIAL SERVICES	12	509,277	526,150	500,714
<b>Total expenses (Schedule 2)</b>		<b>22,186,668</b>	<b>16,920,096</b>	<b>16,814,940</b>
<b>Surplus</b>		<b>628,050</b>	<b>4,810,574</b>	<b>1,361,364</b>
<b>Accumulated surplus, beginning of year</b>		<b>26,942,655</b>	<b>26,942,655</b>	<b>25,581,291</b>
<b>Accumulated surplus, end of year</b>		<b>27,570,705</b>	<b>31,753,229</b>	<b>26,942,655</b>



**Muskrat Dam First Nation**  
**Consolidated Statement of Change in Net Debt**  
*For the year ended March 31, 2019*

	<i>2019 Budget</i>	<i>2019 Actual</i>	<i>2018 Actual</i>
<b>Surplus (deficit)</b>	<b>628,050</b>	<b>4,810,574</b>	1,361,364
Purchases of tangible capital assets	-	<b>(6,727,645)</b>	(2,743,845)
Amortization of tangible capital assets	-	<b>2,686,423</b>	2,352,985
	-	<b>(4,041,222)</b>	(390,860)
Use (acquisition) of inventory of supplies	-	<b>82,500</b>	(37,500)
Use (acquisition) of prepaid expenses	-	<b>1,849,869</b>	(1,835,230)
	-	<b>1,932,369</b>	(1,872,730)
<b>Increase in net debt</b>	<b>628,050</b>	<b>2,701,721</b>	(902,226)
<b>Net debt, beginning of year</b>	<b>(2,917,937)</b>	<b>(2,917,937)</b>	(2,015,710)
<b>Net debt, end of year</b>	<b>(2,289,887)</b>	<b>(216,216)</b>	(2,917,936)

**Muskrat Dam First Nation**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2019*

	2019	2018
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Surplus	4,810,574	1,361,364
Non-cash items		
Amortization	2,686,423	2,352,985
Increase/decrease in investments	958	51,145
	7,497,955	3,765,494
Changes in working capital accounts		
Accounts receivable	722,790	(800,950)
Accounts payable and accruals	(2,287,579)	3,761,635
Due from government and other government organizations	(1,053,045)	393,391
Deferred revenue	1,914,492	447,266
Inventory of supplies	82,500	(37,500)
Prepaid expenses	1,849,868	(1,835,214)
Funds held in Ottawa Trust Fund	(4,285)	(4,110)
Due to government and other government organizations	619,563	(59,677)
	9,342,259	5,630,335
<b>Financing activities</b>		
Repayment of current portion of long-term debt	(34,219)	(33,699)
Advance of term loans due on demand	700,000	-
Repayment of term loans due on demand	(548,200)	(384,715)
	117,581	(418,414)
<b>Capital activities</b>		
Purchases of tangible capital assets	(6,727,645)	(2,743,845)
<b>Increase in cash</b>	2,732,195	2,468,076
<b>Cash, beginning of year</b>	3,747,588	1,279,512
<b>Cash, end of year</b>	6,479,783	3,747,588
<b>Cash is composed of:</b>		
Cash - unrestricted total	6,323,208	3,614,629
Cash - internally restricted	156,575	132,959
	6,479,783	3,747,588
<b>Supplementary cash flow information</b>		
Interest paid	178,134	190,417

**1. Operations**

The Muskrat Dam First Nation (the "First Nation") is located in the province of Ontario, and provides various services to its members.

**2. Summary of significant accounting policies**

**Basis of accounting**

These financial statements are the representations of management and have been prepared in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board of Chartered Professional Accountants Canada.

**Reporting entity**

The First Nation has included the assets, liabilities, revenue and expenses of the following entities and departments:

- Muskrat Dam First Nation
- Muskrat Dam Power Utility and Propane

All inter-entity balances have been eliminated on preparation of the statements; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

Incorporated business enterprises that are non-controlled by the First Nation but not dependent on the First Nation for their continuing operations, are included in the financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent that the business entity accounting principles are not adjusted to conform to those of the First Nation. Thus, the First Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received.

**Basis of presentation**

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

**Funds held in Ottawa Trust**

Funds held in trust on behalf of First Nation members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position with an offsetting amount in revenue on the statement of operations and accumulated surplus. Trust monies consist of:

- Capital trust monies derived from non-renewable resource transactions on the sale of land or other First Nation tangible capital assets; and
- Revenue trust monies generated primarily through land leasing transactions or interest earned on deposits held in trust.

**Cash**

Cash includes cash on hand and balances with banks.

**Liability for contaminated site**

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2019.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized are accounted for in the period revisions are made. The First Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

***Tangible capital assets***

Tangible capital assets are initially recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset.

Tangible capital assets are written down when conditions indicate that they no longer contribute to the First Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

Contributed tangible assets are recorded into revenue at their fair value at the date of contribution.

***Amortization***

Tangible capital assets are amortized annually using the straight line method at rates intended to amortize the cost of the assets over their estimated useful lives as follows:

	Rate
Buildings	25 years
Equipment	5 years
Electrical	25 years
Sewer and Water	25 years
Soil Remediation/Roads	25 years
Housing	20 years

***Long-lived assets***

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The First Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying value of an asset, or group of assets, may not be recoverable. Impairment losses are recognized when undiscounted future cash flows from its use and disposal are less than the asset's carrying amount. Impairment is measured as the amount by which the asset's carrying value exceeds its fair value.

***Asset classification***

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets, inventories of supplies and prepaid expenses.

***Inventory held for use***

Inventory of fuel held for consumption is valued at the lower of cost and replacement cost.

***Net debt***

The First Nation's financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt of the First Nation is determined by its financial assets less its liabilities. Net debt combined with non-financial assets comprises a second indicator of financial position, accumulated surplus (deficit).

***Revenue recognition***

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled. Funding received under funding arrangements that relate to a subsequent fiscal period are reflected as deferred revenue on the consolidated statement of financial position in the year of receipt.

Rental revenue is recognized over the rental term. Other revenues are earned from other services provided by the First Nation and are recognized when the service has been provided and collection is reasonably assured.

Fuel and other sales are recognized when the sale is made and the customer takes possession of the merchandise or receives the services provided and collection is reasonably assured.

Investment income is recorded as the First Nation's annual proportionate share of earnings or losses.

***Use of estimates***

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period. The estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in the records in the periods in which they become known.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

Amortization is based on the estimated useful lives of the tangible capital assets.

Accounts payable and accruals are estimated based on historical charges for unbilled goods and services at year end.

***Measurement uncertainty***

In preparing the financial statements for Muskrat Dam First Nation, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities, at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from these estimates.

**Muskrat Dam First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

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**Segments**

The First Nation conducts its business through eleven reportable segments. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives, to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the significant accounting policies.

**3. Cash**

	<b>2019</b>	<b>2018</b>
Administration accounts	<b>5,198,722</b>	3,278,527
CMHC Housing	<b>101,755</b>	68,119
Masenahega Shoonia	<b>5,086</b>	5,220
NAPS	<b>425,618</b>	50,000
Power Utility	<b>87,797</b>	142,840
Welfare	<b>504,230</b>	69,923
<b>Unrestricted</b>	<b>6,323,208</b>	3,614,629
	<b>2019</b>	<b>2018</b>
<b>Internally restricted</b>	<b>156,575</b>	132,959

**4. Accounts receivable**

	<b>2019</b>	<b>2018</b>
Other accounts receivable	<b>1,598,582</b>	2,321,372
	<b>1,598,582</b>	2,321,372

**Muskrat Dam First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

**5. Investments in First Nation partnerships and business entities**

The First Nation has investments in the following entities:

				2019
	Opening	Purchases	Increase/ (decrease) in investments for the year	Total investment
Wasaya Airways Limited Partnership	840,000	-	-	840,000
The Wellington Leasing Corporation - 50% interest	103,818	-	(1,116)	102,702
The Wellington Limited Partnership - 50% interest	52,598	-	(13,987)	38,611
The Wellington General Partner Ltd. - 50% interest	90,102	-	14,145	104,247
24723881 Ontario Inc.	10	-	-	10
First Nation LP	10	-	-	10
	1,086,538	-	(958)	1,085,580

				2018
	Opening	Purchases	Increase/ (decrease) in investments for the year	Total investment
Wasaya Airways Limited Partnership	840,000	-	-	840,000
The Wellington Leasing Corporation - 50% interest	102,842	-	976	103,818
The Wellington Limited Partnership - 50% interest	133,269	-	(80,671)	52,598
The Wellington General Partner Ltd. - 50% interest	61,573	-	28,529	90,102
24723881 Ontario Inc.	-	10	-	10
First Nation LP	-	10	-	10
	1,137,684	20	(51,166)	1,086,538

The Wellington group of entities have a December year end. They operate a convenience store, motel, restaurant and gas bar in Sioux Lookout, Ontario. The most recent financial information provided for these entities is for December 31, 2018 and is on the following page.

Wasaya Airways Limited Partnership provides passenger and cargo air services. No financial information is available for this entity.

**Muskrat Dam First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

	<i>Wellington Leasing Corporation As at December 31, 2018</i>	<i>Wellington Limited Partnership As at December 31, 2018</i>	<i>Wellington General Partner Ltd. As at December 31, 2018</i>	<i>Total As at December 31, 2018</i>	<i>Total As at December 31, 2017</i>
<b>Assets</b>					
Cash	38,242	174,081	39,576	251,899	193,169
Accounts receivable	-	85,367	1,680	87,047	56,971
Inventory	-	160,042	-	160,042	167,369
Prepays	32,531	3,908	-	36,439	-
Investments	200	-	100	300	300
Due from (to) related parties	(144,190)	(43,580)	187,770	-	-
Property, plant and equipment	173,563	135,093	-	308,656	340,257
<b>Total assets</b>	<b>100,346</b>	<b>514,911</b>	<b>229,126</b>	<b>844,383</b>	<b>758,066</b>
<b>Liabilities</b>					
Accounts payable and accruals	48,293	208,327	23,722	280,342	374,012
Income taxes payable	3,860	-	-	3,860	3,187
Due to shareholders	9,100	-	-	9,100	9,100
Long-term debt	-	254,263	-	254,263	75,834
<b>Total liabilities</b>	<b>61,253</b>	<b>462,590</b>	<b>23,722</b>	<b>547,565</b>	<b>462,133</b>
<b>Equity</b>	<b>39,093</b>	<b>52,321</b>	<b>205,404</b>	<b>296,818</b>	<b>295,933</b>
<b>Total revenue</b>	<b>99,906</b>	<b>5,758,718</b>	<b>96,035</b>	<b>5,954,659</b>	<b>6,055,453</b>
<b>Total expenses</b>	<b>92,190</b>	<b>5,786,692</b>	<b>67,099</b>	<b>5,945,981</b>	<b>6,017,830</b>
	7,716	(27,974)	28,936	8,678	37,623
<b>Provision for income taxes</b>	<b>(3,860)</b>	<b>-</b>	<b>(3,934)</b>	<b>(7,794)</b>	<b>(6,325)</b>
<b>Income/(loss)</b>	<b>3,856</b>	<b>(27,974)</b>	<b>25,002</b>	<b>884</b>	<b>31,298</b>



**Muskrat Dam First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

**6. Due from government and other government organizations**

	<b>2019</b>	<b>2018</b>
Indigenous Services Canada	<b>883,897</b>	449,562
Health Canada	<b>863,993</b>	142,585
Province of Ontario	<b>230,987</b>	336,663
Canada Mortgage and Housing Corporation	<b>2,824</b>	63,133
Nishnawbe-Aski Nation	<b>235,181</b>	151,134
Federal government	<b>67,617</b>	75,089
SLAAMB	<b>7,682</b>	20,970
	<b>2,292,181</b>	1,239,136

**7. Funds held in Ottawa Trust Fund**

The trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. The funds are held in trust in the Consolidated Revenue Fund of the Government of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

	<b>2019</b>	<b>2018</b>
<b>Capital Trust</b>		
Balance, beginning of year	<b>126</b>	126
Balance, end of year	<b>126</b>	126
<b>Revenue Trust</b>		
Balance, beginning of year	<b>42,016</b>	37,906
Interest	<b>960</b>	785
Bell fibre optic fees	<b>3,325</b>	3,325
Balance, end of year	<b>46,301</b>	42,016
	<b>46,427</b>	42,142

**8. Accounts payable and accruals**

	<b>2019</b>	<b>2018</b>
Trade payables	<b>3,474,151</b>	5,761,730

**Muskrat Dam First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

**9. Deferred revenue**

The following table represents changes in the deferred revenue balance attributable to each major category of external restrictions:

	<i>Balance, beginning of year</i>	<i>Contributions received</i>	<i>Revenue Recognized</i>	<i>Balance, end of year</i>
Arts council	22,120	16,272	38,392	-
Capital water O & M	26,369	-	26,369	-
Child protection	60,100	388,060	28,000	420,160
Climate change	150,000	-	-	150,000
CMHC housing renovations	15,829	-	15,829	-
Community Assistance	-	485,753	325,696	160,057
Community Comprehensive Plan	-	75,000	-	75,000
Education	-	694,814	587,816	106,998
Emergency School repairs	-	190,280	67,830	122,450
Guidance and counselling	105,000	105,000	42,826	167,174
Health Canada flexible funding	108,909	715,659	525,788	298,780
High Cost education	-	357,047	132,102	224,945
Human Resource management	-	65,000	-	65,000
Incremental fuel relief	443,045	-	191,499	251,546
Innovative Housing	-	375,000	242,887	132,113
Jordan's Principle	260,578	236,481	497,059	-
LEDSP Economic development capacity	48,357	-	48,357	-
Lo Cost Education	-	17,700	1,812	15,888
Remediation project - ARJUP	500,632	2,859,808	2,631,304	729,136
School effectiveness	48,650	-	4,999	43,651
Severn River bridge design	237,000	-	-	237,000
Sewer systems and facilities	46,804	-	46,804	-
Solid waste management equipment	48,921	-	48,921	-
Switchgear upgrade	716,931	625,000	568,087	773,844
Water plant upgrade	-	6,256,908	5,476,923	779,985
	<b>2,839,245</b>	<b>13,463,782</b>	<b>11,549,300</b>	<b>4,753,727</b>

**10. Due to government and other government organizations**

	<b>2019</b>	<b>2018</b>
Federal government	620,921	1,358

**Muskrat Dam First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

**11. Term loans due on demand**

	2019	2018
Refinancing loan, repayable \$ 32,426 per month plus interest at prime plus 4%	1,877,921	2,426,121
Fuel loans, repayable \$ 77,778 per month plus interest at prime plus 4%	700,000	-
	<b>2,577,921</b>	<b>2,426,121</b>

**12. Long-term debt**

	2019	2018
Canada Mortgage and Housing Corporation housing mortgage repayable in monthly instalments of \$3,221 including interest at 1.43%, secured by ministerial guarantee, due March 2027.	292,039	326,258
Less: current portion of CMHC loan	34,701	34,219
	<b>257,338</b>	<b>292,039</b>

Principal repayments on long-term debt are estimated as follows:

	Principal		
2020	34,701		
2021	35,216		
2022	35,713		
2023	36,227		
2024	36,741		
Thereafter	113,441	-	-

Interest on long-term debt amounted to \$4,430 (2018 - \$4,873).

**13. Contingent liabilities**

The First Nation has agreements with Indigenous Services Canada and other government bodies for each restricted fund which state that the First Nation may be required to return any surpluses which may arise. The First Nation is solely responsible for any deficits. Funding received under these contribution agreements is subject to repayment if the First Nation fails to comply with the terms and conditions of the agreements.

The First Nation has signed ministerial guarantees relating to a CMHC housing loan. The balance of the CMHC loan was \$292,039 (2018 - \$326,258) at year-end.

These financial statements are subject to review by the First Nation's funding agencies. It is possible that adjustments could be made based on the result of their reviews.

**14. Inventories of supplies**

	2019	2018
Fuel inventory	840,000	922,500

The cost of inventories recognized as an expense and included in fuel amounted to \$746,587 (2018 - \$885,000).

**Muskrat Dam First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

**15. Economic dependence**

Muskrat Dam First Nation receives approximately 64% (2018 - 64%) of its revenue from the Government of Canada as a result of Treaties entered into with the Government of Canada. These treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these Treaties.

Due to certain deficiencies in its system of internal control, the First Nation is also party to a Remedial Management Plan agreement with ISC. Under the terms of the agreement, funding from the Remedial Management Plan can be suspended if the First Nation does not comply with the terms of the agreement.

**16. Segments**

The First Nation has eleven reportable segments. These segments are differentiated by the major activities or services they provide. The First Nation's segments are as follows:

**Band government** - includes administration and governance activities.

**Community services** - activities include delivering community support programs.

**Economic development** - includes activities for the maintenance of the community and its infrastructure.

**Education** - includes the operations of education programs.

**Employment programs** - activities include delivering employment opportunities to members of the community.

**Health** - reports on the First Nation's Health Canada funding.

**Housing** - includes development of housing and maintenance.

**Public works (Capital)** - includes capital projects and maintenance.

**Public works (Operations)** - includes Band programs and maintenance.

**Social Services** - activities include delivering social programs.

**ISC Trust Funds** - includes interest earned on funds held in Ottawa Trust.

Inter-segment transfers are recorded at their exchange amount. The accounting policies are the same as those described in Note 2.

**17. Comparative figures**

Certain comparative figures have been reclassified to conform with the current year presentation.

**Muskrat Dam First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

**18. Accumulated surplus**

Accumulated surplus (deficit) consists of the following:

	2019	2018
Equity in Ottawa Trust Funds		
Balance, beginning of year	42,142	38,032
Contributions	4,285	4,110
	<b>46,427</b>	42,142
Equity in tangible capital assets		
Balance, beginning of year	27,000,223	26,609,363
Additions	6,727,645	2,743,845
Amortization	(2,686,423)	(2,352,985)
	<b>31,041,445</b>	27,000,223
Unrestricted surplus		
Balance, beginning of year	(99,696)	(1,066,089)
Net increase/(decrease)	765,053	966,379
	<b>665,357</b>	(99,710)
	<b>31,753,229</b>	26,942,655

**19. Government transfers**

	Set	Flexible	Grant	Fixed	2019	2018
<b>Federal government transfers</b>						
ISC	15,000	9,116,716	517,147	4,624,875	14,273,738	9,815,199
Health Canada	730,278	1,287,840	-	-	2,018,118	2,573,968
CMHC	35,807	-	-	-	35,807	237,755
Total federal government transfers	781,085	10,404,556	517,147	4,624,875	16,327,663	12,626,922
<b>Provincial government transfers</b>	907,023	-	-	-	907,023	846,540
<b>Total government transfers</b>	1,688,108	10,404,556	517,147	4,624,875	17,234,686	13,473,462

**20. Budget information**

Canadian public sector accounting (PSA) standards require the disclosure of budget information for comparison to the First Nation's actual revenue and expenses. The budgeted revenue, expenses and surplus have been approved by Chief and Council and are reported in these financial statements.

**Muskrat Dam First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2018*

	<i>Buildings</i>	<i>Equipment</i>	<i>Electrical</i>	<i>Sewer and Water</i>	<i>Soil Remediation/ Roads</i>	<i>Subtotal</i>
<b>Cost</b>						
Balance, beginning of year	14,833,199	3,679,991	8,655,891	13,424,314	1,223,453	41,816,848
Acquisition of tangible capital assets	118,806	166,000	568,087	5,534,961	-	6,387,855
Balance, end of year	14,952,005	3,845,991	9,223,978	18,959,275	1,223,453	48,204,702
<b>Accumulated amortization</b>						
Balance, beginning of year	7,814,625	2,820,699	3,161,613	6,796,908	842,896	21,436,741
Annual amortization	598,080	400,942	368,959	758,371	48,939	2,175,291
Balance, end of year	8,412,705	3,221,641	3,530,572	7,555,279	891,835	23,612,032
<b>Net book value of tangible capital assets</b>	<b>6,539,300</b>	<b>624,350</b>	<b>5,693,406</b>	<b>11,403,996</b>	<b>331,618</b>	<b>24,592,676</b>
2018 Net book value of tangible capital assets	7,018,574	859,292	5,494,278	6,627,405	380,557	20,380,106

**Muskrat Dam First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2019*

	<i>Subtotal</i>	<i>Housing</i>	<i>2019</i>	<i>2018</i>
<b>Cost</b>				
Balance, beginning of year	41,816,848	13,218,595	55,035,443	52,291,598
Acquisition of tangible capital assets	6,387,854	339,792	6,727,646	2,743,845
Balance, end of year	48,204,702	13,558,387	61,763,089	55,035,443
<b>Accumulated amortization</b>				
Balance, beginning of year	21,436,741	6,598,478	28,035,219	25,682,235
Annual amortization	2,175,291	511,134	2,686,425	2,352,985
Balance, end of year	23,612,032	7,109,612	30,721,644	28,035,220
<b>Net book value of tangible capital assets</b>	<b>24,592,670</b>	<b>6,448,775</b>	<b>31,041,445</b>	<b>27,000,223</b>
2018 Net book value of tangible capital assets	20,380,106	6,620,117	27,000,223	

**Muskrat Dam First Nation**  
**Schedule 2 - Consolidated Schedule of Expenses by Object**  
*For the year ended March 31, 2019*

	<i>2019 Budget</i>	<i>2019</i>	<i>2018</i>
<b>Expenses by object</b>			
Administration overhead	-	(93,362)	(81,905)
Amortization	-	2,686,423	2,352,985
Bad debts	-	551,020	1,206
Bank charges and interest	45,000	64,937	141,495
Basic needs	360,000	298,704	250,534
Contracted services	10,518,647	3,413,359	4,277,571
Cultural program	-	20,022	22,174
Equipment rental	182,763	109,606	60,321
First Nation Project Coordination Services	-	37,230	26,719
Freight	443,045	191,499	226,965
Fuel	900,000	746,587	866,958
Honoraria	77,400	61,572	56,800
Insurance	122,700	135,519	138,624
Interest on long term debt	-	123,203	51,304
Materials and supplies	3,467,828	2,985,384	3,342,484
Miscellaneous	86,862	143,545	27,016
Office supplies	-	94,238	65,328
Professional fees	30,000	28,364	31,248
Repairs and maintenance	610,475	657,302	522,532
Special events	-	37,413	14,572
Supplies	-	22,299	21,717
Telephone	101,470	73,809	87,125
Training	77,813	21,272	12,399
Travel	434,546	589,338	467,773
Utilities	801,284	555,350	801,009
Vehicle expenses	-	7,710	3,246
Wages and benefits	3,926,835	3,357,751	3,026,740
	<b>22,186,668</b>	<b>16,920,094</b>	<b>16,814,940</b>



**Muskrat Dam First Nation  
BAND GOVERNMENT**

**Schedule 3 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)**

*For the year ended March 31, 2019*

	2019	2019	2018
<b>Revenue</b>			
Indigenous Services Canada			
Grant	405,119	517,147	551,888
Fixed Contribution	-	140,000	35,000
Ministry of Aboriginal Affairs	-	90,000	90,000
Ministry of the Attorney General	-	-	86,075
Other revenue	213,425	78,147	19,281
Repaid/repayable to funding agency	-	(4,057)	-
Deferred revenue - end of year	-	(140,000)	-
	<b>618,544</b>	<b>681,237</b>	<b>782,244</b>
<b>Expenses</b>			
Administration overhead	(542,332)	(705,331)	(454,540)
Bad debts	-	(49,125)	-
Bank charges and interest	45,000	1,044	455
Contracted services	414,750	265,234	473,445
Equipment rental	14,000	450	6,950
Honoraria	58,400	55,622	55,500
Insurance	9,500	-	9,405
Interest on long term debt	-	118,814	46,430
Materials and supplies	55,392	36,213	104,403
Office supplies	-	15,347	19,254
Repairs and maintenance	1,800	743	2,405
Telephone	51,250	31,869	53,513
Training	-	990	552
Travel	165,422	228,162	155,572
Utilities	14,000	13,097	13,750
Wages and benefits	303,212	225,615	211,965
	<b>590,394</b>	<b>238,744</b>	<b>699,059</b>
<b>Surplus before transfers</b>	<b>28,150</b>	<b>442,493</b>	<b>83,185</b>
<b>Transfers between programs</b>	<b>-</b>	<b>18,804</b>	<b>-</b>
<b>Surplus</b>	<b>28,150</b>	<b>461,297</b>	<b>83,185</b>

**Muskrat Dam First Nation  
COMMUNITY SERVICES**

**Schedule 4 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)**

*For the year ended March 31, 2019*

	2019	2019	2018
<b>Revenue</b>			
Sales	1,950,000	1,751,388	1,798,179
Other revenue	166,000	506,298	16,302
S.L.A.A.M.B.	-	7,682	-
Deferred revenue - end of year	-	(160,057)	-
	<b>2,116,000</b>	<b>2,105,311</b>	1,814,481
<b>Expenses</b>			
Bank charges and interest	-	-	50
Contracted services	-	2,100	200
Equipment rental	-	-	300
Materials and supplies	1,988,000	1,829,730	2,010,365
Office supplies	6,000	25,634	-
Telephone	-	-	527
Travel	80,000	100,524	46,031
Utilities	-	-	7,295
Wages and benefits	42,000	56,672	27,426
	<b>2,116,000</b>	<b>2,014,660</b>	2,092,194
<b>Surplus (deficit) before transfers</b>	-	90,651	(277,713)
<b>Transfers between programs</b>	-	8,808	-
<b>Surplus (deficit)</b>	-	99,459	(277,713)

**Muskkrat Dam First Nation**  
**ECONOMIC DEVELOPMENT**

**Schedule 5 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)**

*For the year ended March 31, 2019*

	2019	2019	2018
<b>Revenue</b>			
Indigenous Services Canada			
Fixed Contribution	50,000	50,000	131,780
Ontario First Nations (2008) Limited Partnership	975,000	1,203,098	950,156
Increase/(decrease) in investments	-	(958)	(51,166)
Other revenue	100,000	104,797	97,879
Deferred revenue - end of year (Note 9)	-	-	(48,357)
Investment income	48,357	58,438	-
Deferred revenue - beginning of year	-	48,357	-
	<b>1,173,357</b>	<b>1,463,732</b>	<b>1,080,292</b>
<b>Expenses</b>			
Administration overhead	10,000	9,996	8,178
Bad debts	-	549,049	-
Contracted services	12,000	20,633	25,299
Materials and supplies	399,000	63,293	296,711
Office supplies	-	566	-
Telephone	5,000	11,530	4,018
Travel	6,000	13,194	300
Utilities	18,000	19,585	7,549
Wages and benefits	98,357	92,343	67,158
	<b>548,357</b>	<b>780,189</b>	<b>409,213</b>
<b>Surplus before transfers</b>	<b>625,000</b>	<b>683,543</b>	<b>671,079</b>
<b>Transfers between programs</b>	<b>(26,100)</b>	<b>(17,983)</b>	<b>(26,100)</b>
<b>Surplus</b>	<b>625,000</b>	<b>665,560</b>	<b>644,979</b>

**Muskrat Dam First Nation  
EDUCATION**

**Schedule 6 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)**

*For the year ended March 31, 2019*

	2019	2019	2018
<b>Revenue</b>			
Indigenous Services Canada			
Fixed Contribution	979,760	1,265,774	990,776
Northern Nishnawbe Education Council	-	51,474	73,548
Other revenue	122,200	50,690	64,200
Deferred revenue - beginning of year (Note 9)	153,650	153,650	48,650
Deferred revenue - end of year (Note 9)	-	(558,656)	(153,650)
	<b>1,255,610</b>	<b>962,932</b>	<b>1,023,524</b>
<b>Expenses</b>			
Administration overhead	121,289	149,929	80,920
Contracted services	136,785	12,200	3,320
Cultural program	-	20,022	22,174
Honoraria	-	1,350	-
Insurance	2,200	2,041	2,041
Materials and supplies	171,249	5,609	10,990
Miscellaneous	-	61,045	20,885
Office supplies	42,084	1,274	596
Repairs and maintenance	2,000	872	1,436
Special events	-	37,413	14,400
Supplies	-	18,957	17,923
Telephone	8,800	7,095	5,018
Travel	64,500	19,961	17,132
Utilities	12,000	7,613	11,098
Vehicle expenses	-	5,085	1,879
Wages and benefits	694,703	592,343	562,513
	<b>1,255,610</b>	<b>942,809</b>	<b>772,325</b>
<b>Surplus</b>	<b>-</b>	<b>20,123</b>	<b>251,199</b>

**Muskrat Dam First Nation  
EMPLOYMENT PROGRAMS**

**Schedule 7 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)**

*For the year ended March 31, 2019*

	2019	2019	2018
<b>Revenue</b>			
Indigenous Services Canada			
Fixed Contribution	30,250	30,250	30,180
Nishnawbe-Aski Nation	-	-	(12,405)
Ontario Arts Council	-	16,272	27,120
S.L.A.A.M.B.	-	127,781	126,056
Other revenue	123,536	23,736	7,576
Deferred revenue - end of year (Note 9)	-	-	(22,120)
Deferred revenue - beginning of year	22,120	22,120	-
	<b>175,906</b>	<b>220,159</b>	156,407
<b>Expenses</b>			
Administration overhead	2,712	2,712	-
Contracted services	-	-	8,036
Equipment rental	-	-	3,775
Materials and supplies	1,200	3,576	5,429
Travel	-	21,454	-
Wages and benefits	171,994	187,053	153,277
	<b>175,906</b>	<b>214,795</b>	170,517
<b>Surplus (deficit) before transfers</b>	-	5,364	(14,110)
<b>Transfers between programs</b>	-	19,978	-
<b>Surplus (deficit)</b>	-	25,342	(14,110)

**Muskrat Dam First Nation  
HEALTH**

**Schedule 8 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)**

*For the year ended March 31, 2019*

	2019	2019	2018
<b>Revenue</b>			
Health Canada			
Flexible funding	1,134,389	1,287,840	1,750,186
Set funding	730,278	730,278	823,782
Indigenous Services Canada			
Fixed Contribution	123,100	388,060	60,100
Ministry of Education	-	-	6,962
Nishnawbe-Aski Nation	272,131	286,660	271,842
Deferred revenue - end of year (Note 9)	-	(718,950)	(429,587)
Deferred revenue - beginning of year	432,587	429,587	-
Repaid/repayable to funding agency	-	(620,921)	-
	<b>2,692,485</b>	<b>1,782,554</b>	<b>2,483,285</b>
<b>Expenses</b>			
Administration overhead	227,874	255,480	240,268
Amortization	-	174,904	174,904
Contracted services	226,000	125,223	316,099
Equipment rental	24,000	9,250	10,053
First Nation Project Coordination Services	-	-	16,452
Honoraria	19,000	4,600	1,300
Insurance	-	10,582	10,384
Materials and supplies	354,136	332,494	447,550
Miscellaneous	-	-	375
Office supplies	99,255	29,636	9,182
Repairs and maintenance	-	14,701	12,129
Telephone	10,420	15,675	10,191
Training	31,000	996	10,072
Travel	117,224	109,634	89,165
Utilities	170,000	152,190	183,483
Wages and benefits	1,413,576	1,146,696	1,056,434
	<b>2,692,485</b>	<b>2,382,061</b>	<b>2,588,041</b>
<b>Deficit before transfers</b>	-	(599,507)	(104,756)
<b>Transfers between programs</b>	-	(43,338)	-
<b>Deficit</b>	-	<b>(642,845)</b>	<b>(104,756)</b>

**Muskrat Dam First Nation  
HOUSING**

**Schedule 9 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)**

*For the year ended March 31, 2019*

	2019	2019	2018
<b>Revenue</b>			
Indigenous Services Canada			
Fixed Contribution	104,622	479,622	103,809
Canada Mortgage and Housing Corporation	34,127	35,807	237,755
Investment income	-	423	238
Deferred revenue - beginning of year (Note 9)	15,829	15,829	251,060
Deferred revenue - end of year (Note 9)	-	(132,113)	(15,829)
Repaid/repayable to funding agency	-	(60,309)	-
	<b>154,578</b>	<b>339,259</b>	<b>577,033</b>
<b>Expenses</b>			
Administration overhead	3,500	3,538	20,000
Amortization	-	498,031	512,087
Bank charges and interest	400	253	382
Contracted services	12,000	10,225	134,705
Equipment rental	6,000	75	6,720
First Nation Project Coordination Services	-	-	3,816
Insurance	10,000	10,655	9,950
Interest on long term debt	-	4,389	4,874
Materials and supplies	55,000	88,730	95,064
Office supplies	38,652	1,197	-
Repairs and maintenance	4,675	1,500	-
Travel	-	468	20,612
Wages and benefits	50,451	50,861	123,979
	<b>180,678</b>	<b>669,922</b>	<b>932,189</b>
<b>Deficit before transfers</b>	<b>(26,100)</b>	<b>(330,663)</b>	<b>(355,156)</b>
<b>Transfers between programs</b>	<b>-</b>	<b>41,616</b>	<b>26,100</b>
<b>Deficit</b>	<b>(26,100)</b>	<b>(289,047)</b>	<b>(329,056)</b>

**Muskrat Dam First Nation**  
**PUBLIC WORKS - CAPITAL PROJECTS**  
**Schedule 10 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)**  
*For the year ended March 31, 2019*

	2019	2019	2018
<b>Revenue</b>			
Government funding			
Indigenous Services Canada			
Fixed Contribution	335,369	1,150,649	1,625,133
Flexible transfer payments	7,885,627	9,183,745	4,706,671
Other revenue	1,400,000	1,473,872	1,561,925
Deferred revenue - beginning of year (Note 9)	2,409,460	1,576,657	1,607,492
Deferred revenue - end of year (Note 9)	(832,803)	(2,642,415)	(1,576,657)
Repaid/repayable to funding agency	-	(9,297)	(832,803)
	<b>11,197,653</b>	<b>10,733,211</b>	<b>7,091,761</b>
<b>Expenses</b>			
Administration overhead	140,000	140,004	12,000
Amortization	-	400,942	302,322
Contracted services	9,674,894	2,946,530	3,231,629
Equipment rental	(85,000)	(82,575)	(90,770)
First Nation Project Coordination Services	-	37,230	6,451
Insurance	15,000	11,387	13,366
Materials and supplies	98,921	335,993	25,859
Office supplies	-	6,807	-
Repairs and maintenance	480,000	476,173	395,353
Training	-	-	600
Travel	28,000	3,029	5,848
Utilities	120,000	-	123,000
Wages and benefits	375,838	383,747	255,598
	<b>10,847,653</b>	<b>4,659,267</b>	<b>4,281,256</b>
<b>Surplus before transfers</b>	<b>350,000</b>	<b>6,073,944</b>	<b>2,810,505</b>
<b>Transfers between programs</b>	<b>26,100</b>	<b>(106,016)</b>	<b>-</b>
<b>Surplus</b>	<b>350,000</b>	<b>5,967,928</b>	<b>2,810,505</b>



**Muskrat Dam First Nation**  
**PUBLIC WORKS - OPERATIONS**

**Schedule 11 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)**

*For the year ended March 31, 2019*

	2019	2019	2018
<b>Revenue</b>			
Indigenous Services Canada			
Fixed Contribution	1,204,263	1,033,791	1,532,462
Ministry of Northern Development and Mines	161,000	160,680	160,680
Sales	-	1,227,672	1,024,265
Other revenue	963,000	88,695	45,350
Deferred revenue - beginning of year (Note 9)	593,045	593,045	474,151
Deferred revenue - end of year (Note 9)	-	(401,546)	(593,045)
Nishnawbe-Aski Nation	-	60,881	-
	<b>2,921,308</b>	<b>2,763,218</b>	2,643,863
<b>Expenses</b>			
Administration overhead	24,000	30,000	-
Amortization	-	1,612,546	1,363,672
Bad debts	-	51,096	1,206
Bank charges and interest	-	63,640	140,149
Contracted services	42,218	31,215	84,837
Equipment rental	203,679	182,406	123,293
Freight	-	191,499	226,965
Fuel	-	746,587	866,958
Insurance	86,000	100,854	93,478
Materials and supplies	709,530	286,978	346,114
Miscellaneous	-	82,500	5,756
Office supplies	902,000	13,776	36,297
Professional fees	30,000	28,364	31,248
Repairs and maintenance	117,000	163,314	111,209
Telephone	26,000	7,640	13,858
Training	10,813	-	1,175
Travel	9,400	18,217	4,757
Utilities	467,284	362,866	454,835
Vehicle expenses	-	2,625	1,367
Wages and benefits	642,384	515,376	462,258
	<b>3,270,308</b>	<b>4,491,499</b>	4,369,432
<b>Deficit before transfers</b>	<b>(349,000)</b>	<b>(1,728,281)</b>	(1,725,569)
<b>Transfers between programs</b>	<b>-</b>	<b>(75,978)</b>	-
<b>Deficit</b>	<b>(349,000)</b>	<b>(1,804,259)</b>	(1,725,569)

**Muskrat Dam First Nation**  
**SOCIAL SERVICES**

**Schedule 12 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)**

*For the year ended March 31, 2019*

	2019	2019	2018
<b>Revenue</b>			
Government funding			
Indigenous Services Canada			
Fixed Contribution	19,700	19,700	22,300
Set Contribution	15,000	15,000	25,100
Ministry of Community and Social Services	360,000	485,133	360,128
Ministry of Health and Long Term Care	114,577	154,938	112,695
Deferred revenue - beginning of year (Note 9)	-	-	10,626
Repaid/repayable to funding agency	-	-	(11,546)
	<b>509,277</b>	<b>674,771</b>	519,303
<b>Expenses</b>			
Administration overhead	12,957	20,310	11,269
Bank charges and interest	-	-	459
Basic needs	-	298,704	250,534
Materials and supplies	2,000	2,768	-
Special events	-	-	172
Supplies	360,000	3,342	3,794
Training	-	19,287	-
Travel	-	74,696	128,356
Wages and benefits	134,320	107,043	106,130
	<b>509,277</b>	<b>526,150</b>	500,714
<b>Surplus before transfers</b>	-	148,621	18,589
<b>Transfers between programs</b>	-	2,153	-
<b>Surplus</b>	-	150,774	18,589