

Red Rock Indian Band
Consolidated Financial Statements
March 31, 2018

Management's Responsibility**Independent Auditors' Report****Consolidated Financial Statements**

Consolidated Statement of Financial Position.....	1
Consolidated Statement of Operations and Accumulated Surplus.....	2
Consolidated Statement of Change in Net Financial Assets.....	4
Consolidated Statement of Cash Flows.....	5

Notes to the Consolidated Financial Statements.....	6
--	----------

Schedules

Schedule 1 - Consolidated Schedule of Tangible Capital Assets.....	20
Schedule 2 - Consolidated Schedule of Expenses by Object.....	22
Schedule 3 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit).....	23
Schedule 4 - Consolidated Schedule of Revenue and Expenses - Administration.....	27
Schedule 5 - Consolidated Schedule of Revenue and Expenses - Education.....	28
Schedule 6 - Consolidated Schedule of Revenue and Expenses - Social Services.....	29
Schedule 7 - Consolidated Schedule of Revenue and Expenses - Capital Projects.....	30
Schedule 8 - Consolidated Schedule of Revenue and Expenses - Operations and Maintenance.....	31
Schedule 9 - Consolidated Schedule of Revenue and Expenses - Social/Cultural Programs.....	32
Schedule 10 - Consolidated Schedule of Revenue and Expenses - Employment/Economic Programs.....	33
Schedule 11 - Consolidated Schedule of Revenue and Expenses - Other Programs.....	34
Schedule 12 - Consolidated Schedule of Revenue and Expenses - Economic Development Activities.....	36
Schedule 13 - Consolidated Schedule of Revenue and Expenses - Casino Rama.....	37

Management's Responsibility

To the Chief and Council and Members of Red Rock Indian Band:

The accompanying consolidated financial statements of Red Rock Indian Band are the responsibility of management and have been approved by the Chief and Council.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada and as such include amounts that are the best estimates and judgments of management.

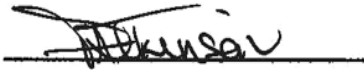
Management is responsible for the integrity and objectivity of these consolidated statements and for implementing and maintaining a system of internal control to provide reasonable assurance that reliable financial information is produced.

The Chief and Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the consolidated financial statements.

The Chief and Council meets periodically with management, as well as external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the consolidated financial statements and the external auditors' report.

The external auditors, MNP LLP, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the consolidated financial statements. The external auditors have full and free access to financial management of Red Rock Indian Band and meet when required.

September 21, 2018



Band Administrator

Independent Auditors' Report

To the Chief and Council and Members of Red Rock Indian Band:

We have audited the accompanying consolidated financial statements of Red Rock Indian Band, which comprise the consolidated statement of financial position as at March 31, 2018, and the consolidated statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for Qualified Opinion

We were not in attendance to observe the taking of inventory for resale as described in Note 25 to the consolidated financial statements at the end of the year and were not able to satisfy ourselves concerning inventory quantities and prices by alternative means. As a result, we were unable to verify the information disclosed in Note 25 to the consolidated financial statements.

The First Nation did not prepare approved budgets, which is not in compliance with Canadian public sector accounting standards.

Qualified Opinion

In our opinion, except for the possible effects of the matters described in the Basis for Qualified Opinion paragraphs, the consolidated financial statements present fairly, in all material respects, the financial position of Red Rock Indian Band as at March 31, 2018 and the results of its operations, change in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Thunder Bay, Ontario
September 21, 2018

MNP LLP

Chartered Professional Accountants
Licensed Public Accountants

Red Rock Indian Band

Consolidated Statement of Financial Position

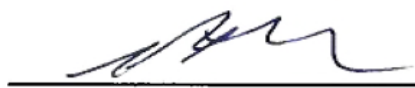
As at March 31, 2018

	2018	2017
Financial assets		
Cash and cash equivalents (Note 3)	1,085,505	1,344,353
Accounts receivable (Note 4)	814,779	692,827
Due from government and other government organizations (Note 5)	580,791	389,086
Trust funds held by federal government (Note 6)	275,760	270,030
Portfolio investments (Note 7)	1,352,944	1,718,369
Investment in government business enterprise (Note 8)	714,956	535,804
Investment in government business partnerships (Note 9), (Note 10)	212,213	41,433
Due from related First Nation entity (Note 11)	400,000	500,000
Due from Four Nations Forestry LP (Note 10)	10,000	-
	5,446,948	5,491,902
Liabilities		
Accounts payable and accruals (Note 12)	2,009,378	2,140,444
Due to government and other government organizations (Note 13)	141,267	261,171
Deferred revenue (Note 14)	12,800	16,000
Employee benefit obligations (Note 15)	10,777	3,490
Due to 2190774 Ontario Limited (Note 8), (Note 10)	1,533,139	1,534,340
	3,707,361	3,955,445
Net financial assets	1,739,587	1,536,457
Contingent liabilities (Note 16)		
Non-financial assets		
Tangible capital assets (Note 17) (Schedule 1)	12,455,932	12,128,399
Inventories held for use (Note 18)	60,036	64,231
Prepaid expenses (Note 19)	55,569	42,852
Total non-financial assets	12,571,537	12,235,482
Accumulated surplus	14,311,124	13,771,939

Approved on behalf of the Council



Chief



Councillor

Red Rock Indian Band
Consolidated Statement of Operations and Accumulated Surplus
For the year ended March 31, 2018

	2018 Budget	2018	2017
Revenue			
Indigenous Services Canada (Note 22)	-	3,488,139	2,992,132
Health Canada (Note 22)	-	292,187	316,481
Canada Mortgage and Housing Corporation (Note 22)	-	120,850	61,870
Industry Canada (Note 22)	-	100,000	-
Aboriginal Employment and Training Services	-	218,277	208,215
Administration fees	-	82,983	80,085
Bot Ferrovia Joint Venture	-	195,565	196,948
Dilico Anishinabek Family Care	-	186,586	155,876
Forestry sales	-	839,922	584,867
Hatch Mott Macdonald	-	58,365	62,225
Ministry of Community and Social Services (Note 22)	-	239,382	250,150
Ministry of Education (Note 22)	-	37,151	4,278
Ministry of the Environment (Note 22)	-	70,000	8,935
Ministry of Health and Long-Term Care (Note 22)	-	97,310	41,590
Ministry of Indigenous Affairs (Note 22)	-	83,252	101,291
Ministry of Natural Resources (Note 22)	-	17,961	13,128
Ministry of Transportation (Note 22)	-	132,976	67,040
Ministry of Attorney General (Note 22)	-	167,236	-
National Energy Board	-	1,330	-
NextBridge Infrastructure	-	205,976	7,307
Ontario First Nations Limited Partnership	-	1,019,602	1,008,758
Ontario First Nations Technical Services	-	34,564	-
Other revenue	-	837,154	579,809
Parks Canada (Note 22)	-	-	1,265
Plumbing and heating sales	-	439,622	277,832
Renewable Energy Systems	-	168,658	206,663
Rental income	-	126,149	183,390
TeraNorth	-	62,100	122,963
TransCanada Pipelines	-	79,948	115,667
Union of Ontario Indians	-	208,867	228,644
	-	9,612,112	7,877,409
Expenses			
Administration	-	1,469,145	1,075,467
Education	-	2,074,878	2,075,512
Social Services	-	620,006	645,745
Capital Projects	-	726,332	697,423
Operations and Maintenance	-	818,473	863,461
Social/Cultural Programs	-	534,953	463,389
Employment/Economic Programs	-	50,483	44,622
Other Programs	-	1,538,287	916,124
Economic Development Activities	-	1,193,908	822,268
Casino Rama	-	210,179	94,403
	-	9,236,644	7,698,414
Operating surplus before other items	-	375,468	178,995

Continued on next page

Red Rock Indian Band
Consolidated Statement of Operations and Accumulated Surplus
For the year ended March 31, 2018

	2018 Budget	2018	2017
Operating surplus before other items <i>(Continued from previous page)</i>	-	375,468	178,995
Other income (loss)			
Prior year surplus recoveries	-	(199,084)	(213,160)
Earnings from investment in government business enterprise	-	179,152	181,150
Earnings from investment in government business partnerships	-	181,950	25,719
Realized gain on disposal of capital assets	-	1,699	-
	-	163,717	(6,291)
Surplus	-	539,185	172,704
Accumulated surplus, beginning of year	-	13,771,939	13,599,235
Accumulated surplus, end of year	-	14,311,124	13,771,939

The accompanying notes are an integral part of these financial statements

Red Rock Indian Band

Consolidated Statement of Change in Net Financial Assets

For the year ended March 31, 2018

	<i>2018 Budget</i>	<i>2018</i>	<i>2017</i>
Annual surplus	-	539,185	172,704
Purchases of tangible capital assets	-	(920,334)	(210,142)
Amortization of tangible capital assets	-	590,800	589,099
Realized gain on disposal of tangible capital assets	-	(1,699)	-
Proceeds of disposal of tangible capital assets	-	3,700	2,001
	-	(327,533)	380,958
Acquisition of prepaid expenses	-	(12,717)	-
Use of prepaid expenses	-	-	5,220
Use of inventories held for use	-	4,195	17,769
Increase in net financial assets	-	203,130	576,651
Net financial assets, beginning of year	-	1,536,457	959,806
Net financial assets, end of year	-	1,739,587	1,536,457

The accompanying notes are an integral part of these financial statements

Red Rock Indian Band
Consolidated Statement of Cash Flows
For the year ended March 31, 2018

	2018	2017
Cash provided by (used for) the following activities		
Operating activities		
Surplus	539,185	172,704
Non-cash items		
Amortization	590,800	589,099
Gain (loss) on disposal of tangible capital assets	(1,699)	-
Earnings from government business enterprise	(179,152)	(181,150)
Earnings from government business partnerships	(181,950)	(25,719)
	767,184	554,934
Changes in working capital accounts		
Accounts receivable	(121,952)	(35,531)
Due from government and other government organizations	(191,705)	(193,279)
Trust funds held by federal government	(5,730)	(4,916)
Inventories held for use	4,195	17,769
Prepaid expenses	(12,717)	5,220
Accounts payable and accruals	(131,066)	528,652
Deferred revenue	(3,200)	(14,491)
Due to government and other government organizations	(119,904)	214,001
Employee benefit obligations	7,287	2,796
Due to Wish Logistics	-	(52)
	192,392	1,075,103
Financing activities		
Repayment of due to 2190774 Ontario Limited	(1,201)	-
Capital activities		
Purchases of tangible capital assets	(920,334)	(210,142)
Proceeds of disposal of tangible capital assets	3,700	2,001
	(916,634)	(208,141)
Investing activities		
Purchase of portfolio investments	(34,575)	(436,168)
Disposal of portfolio investments	400,000	400,000
Change in due from Four Nations Forestry LP	(10,000)	-
Due from related First Nation entity	100,000	(500,000)
Change in investments in consolidated entities	11,170	-
	466,595	(536,168)
Increase (decrease) in cash resources	(258,848)	330,794
Cash resources, beginning of year	1,344,353	1,013,559
Cash resources, end of year	1,085,505	1,344,353

The accompanying notes are an integral part of these financial statements

1. Operations

The Red Rock Indian Band (the "First Nation") is located in the province of Ontario, and provides various services to its members. Red Rock Indian Band includes the First Nation's members, government and all related entities that are accountable to the First Nation and are either owned or controlled by the First Nation.

2. Significant accounting policies

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board of Chartered Professional Accountants of Canada.

Reporting entity

The Red Rock Indian Band reporting entity includes the Red Rock Indian Band government and all related entities that are controlled by the First Nation.

Principles of consolidation

All controlled entities are fully consolidated on a line-by-line basis except for the commercial enterprises which meet the definition of a government business enterprise or government business partnership, which are included in the consolidated financial statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Under the modified equity method of accounting, only Red Rock Indian Band's investment in the government business enterprise/partnerships and the enterprise's/partnerships' net income and other changes in equity are recorded. No adjustment is made for accounting policies of the enterprise that are different from those of Red Rock Indian Band.

Organizations consolidated in Red Rock Indian Band's consolidated financial statements include:

- Red Rock IB, LP
- Red Rock IB General Partner Inc.
- Red Rock Construction Logistics General Partner Inc.
- Nipigon & Red Rock Plumbing & Heating Limited
- Nipigon & Red Rock Plumbing & Heating, LP
- Lake Helen Gas & Variety General Partner Inc.
- Red Rock IB Holdings General Partner Inc.
- Red Rock IB Holdings, LP

Organizations accounted for on a modified equity basis include:

- 2190774 Ontario Limited
- Lake Helen Gas & Variety, LP
- Red Rock General Construction Logistics, LP

Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, which may be consumed in normal operations and are not for resale in the normal course of operations.

2. Significant accounting policies *(Continued from previous page)*

Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks, net of bank overdrafts and term deposits having a maturity of three months or less at acquisition which are held for the purpose of meeting short-term cash commitments.

Portfolio investments

Portfolio investments not quoted in an active market are recorded at cost. Portfolio investments are written down where there has been a loss in value that is other than a temporary decline.

Tangible capital assets

Tangible capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset.

Tangible capital assets are written down when conditions indicate they no longer contribute to the First Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations and accumulated surplus.

Contributed capital assets are recorded into revenue at their fair value on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Transfers of capital assets from related parties are recorded at carrying value.

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets.

Assets under construction are not amortized until the asset is available to be put into service.

Amortization

Tangible capital assets are amortized annually using the following methods at rates intended to amortize the cost of the assets over their estimated useful lives:

	<i>Method</i>	<i>Rate</i>
Land improvements	declining balance	5 %
Housing and buildings	straight-line	40 years
Machinery and equipment	declining balance	20 %
Linear assets	declining balance	2 %
Licensed mobile	declining balance	30 %
Office furniture and equipment	declining balance	20 %
Computer hardware	declining balance	30 %

Long-lived assets

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The First Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying amount of an asset, or group of assets, may not be recoverable. The carrying amount of a long-lived asset is not recoverable if the carrying amount exceeds the sum of the undiscounted future cash flows from its use and disposal. Impairment is measured as the amount by which the asset's carrying amount exceeds its fair value. Fair value is measured using discounted future cash flows. Any impairment is included in surplus (deficit) for the year.

Inventories held for use

Inventory of supplies held for consumption are recorded at the lower of cost and replacement cost.

2. Significant accounting policies *(Continued from previous page)*

Revenue recognition

Revenue is recognized in the period in which the transactions or events occurred that gave rise to the revenue. All revenue is recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impractical.

Government transfers are recognized as revenue when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when the transfer stipulations give rise to a liability. Transfer revenue is recognized in the consolidated statement of operations and accumulated surplus as the stipulations are settled.

Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

Measurement uncertainty

In preparing the consolidated financial statements for the First Nation in conformity with Canadian public sector accounting standards, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period. Items requiring the use of significant estimates include accounts receivable, accounts payable and accruals and the estimated useful lives of tangible capital assets. Actual results could differ from these estimates.

Administration fees

It is the First Nation's policy to allocate certain administrative costs to the various programs. Such allocations are recorded as management and administration fees revenue on the consolidated statement of operations and accumulated surplus.

Segments

The First Nation conducts its business through ten reportable segments. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the significant accounting policies.

Employee future benefits

The First Nation's employee future benefit program consists of a defined contribution plan. The First Nation contributions to the defined contribution plan are expensed as incurred.

2. Significant accounting policies *(Continued from previous page)*

Financial instruments

The First Nation recognizes its financial instruments when the First Nation becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value.

At initial recognition, the First Nation may irrevocably elect to subsequently measure any financial instrument at fair value. The First Nation has made such an election during the year.

The First Nation subsequently measures investments in equity instruments quoted in an active market at fair value. Fair value is determined by published price quotations. Transactions to purchase or sell these items are recorded on the trade date. Net gains and losses arising from changes in fair value are recognized in the statement of remeasurement gains and losses. The First Nation has not presented a statement of remeasurement gains and losses as it does not have any items giving rise to remeasurement gains and losses. Investments in equity instruments not quoted in an active market are subsequently measured at cost. All other financial assets and liabilities are subsequently measured at amortized cost using the effective interest rate method.

Transaction costs directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in operating surplus. Conversely, transaction costs are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

All financial assets except derivatives are tested annually for impairment. Any impairment, which is not considered temporary, is recorded in the consolidated statement of operations and accumulated surplus. Write-downs of financial assets measured at cost and/or amortized cost to reflect losses in value are not reversed for subsequent increases in value. Reversals of any net remeasurements of financial assets measured at fair value are reported in the statement of remeasurement gains and losses.

Adoption of new standards

Effective April 1, 2017, the First Nation adopted the recommendations relating to the following Sections, as set out in the CPA Canada Public Sector Accounting Handbook: PS 2200 *Related Party Disclosures*, PS 3420 *Inter-Entity Transactions*, PS 3210 *Assets*, PS 3320 *Contingent Assets* and PS 3380 *Contractual Rights*. Pursuant to the recommendations, the changes were applied prospectively, and prior periods have not been restated. There was no material impact on the consolidated financial statements of adopting the new Sections.

Red Rock Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

3. Cash and cash equivalents

The First Nation has available to it the following credit facilities:

A \$100,000 Royal Bank of Canada revolving demand facility on the First Nation's general bank account incurring interest at the bank prime rate plus 1%. The bank's prime rate at March 31, 2018 was 3.45% (2017 - 2.70%). The balance of the demand facility was \$Nil at March 31, 2018 (2017 - \$Nil).

A \$25,000 Royal Bank of Canada revolving demand facility on the First Nation's social services bank account incurring interest at bank prime plus 1%. The bank's prime rate at March 31, 2018 was 3.45% (2017 - 2.70%). The balance of the demand facility was \$Nil at March 31, 2018 (2017 - \$Nil).

A \$55,000 Royal Bank of Canada operating line of credit on the Nipigon & Red Rock Plumbing & Heating, LP bank account incurring interest at bank prime plus 1.5%. The bank's prime rate at March 31, 2018 was 3.45% (2017 - 2.70%). The balance of the line of credit was \$12,500 at March 31, 2018 (2017 - \$11,500).

The demand facilities noted above are secured by a general security agreement on all personal property and equipment of the First Nation, an assignment of rents, and guarantee and postponement of claim in the amount of \$2,900,000.

Under the terms of an agreement with Canada Mortgage and Housing Corporation, the First Nation must set aside funds annually for the repair, maintenance and replacement of worn out assets. These funds are to be held in a separate bank account and invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as otherwise approved by the Canada Mortgage and Housing Corporation with any interest earned to be credited as revenue to the Apartment Replacement and Subsidy Fund.

The Ontario Power Generation (OPG) Settlement account is internally restricted for the purpose of making payments to various Band members upon verification of their current location.

Cash and cash equivalents is comprised of the following:

	2018	2017
Cash on hand	2,973	2,865
General (unrestricted)	135,617	157,885
Social Services (unrestricted)	108,303	65,538
Education (unrestricted)	48,675	156,465
CMHC Replacement Reserve (externally restricted)	5,278	5,334
OPG Settlement (internally restricted)	56,627	64,020
St. Sylvester's Church (unrestricted)	6,211	6,211
Pow Wow (unrestricted)	1,663	6,029
Fire Department (unrestricted)	9,126	9,126
OFNLP (unrestricted)	697,103	811,470
Red Rock IB, LP (unrestricted)	33,746	48,070
Nipigon & Red Rock Plumbing & Heating, LP (unrestricted)	(19,817)	11,340
	1,085,505	1,344,353

Red Rock Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

4. Accounts receivable

	2018	2017
Due from members:		
Advances	3,062	2,174
Other	9,405	9,238
	12,467	11,412
Due from others:		
Trade receivables	1,292,827	1,159,810
Less: allowance for doubtful accounts	(490,515)	(478,395)
	814,779	692,827

5. Due from government and other government organizations

	2018	2017
Federal government		
Indigenous Services Canada	57,759	192,490
Fisheries and Oceans Canada	6,000	6,000
Health Canada	1,395	16,540
Canada Mortgage & Housing Corporation	127,763	61,211
Canada Revenue Agency	-	27,010
Canada Environmental Assessment Agency	8,935	8,935
Government of Canada	14,178	14,178
Environment Canada	10,000	-
Industry Canada	100,000	-
	326,030	326,364
Provincial government		
Ministry of Community and Social Services - Ontario Works	9,153	14,283
Ministry of Community and Social Services	2,013	2,013
Ministry of Education	33,237	-
Ministry of the Environment and Climate Change	38,049	8,749
Ministry of Finance	2,808	7,482
Ministry of Health and Long-Term Care	8,815	3,920
Ministry of Indigenous Affairs	1,551	1,551
Ministry of Natural Resources	3,000	1,809
Ministry of Northern Development and Mines	-	195
Ministry of Training Colleges & Universities	10,283	10,283
Ministry of Transportation	53,068	12,437
Ministry of Infrastructure	90,944	-
Ministry of Community Safety and Correctional Service	1,840	-
	254,761	62,722
	580,791	389,086

Red Rock Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

6. Trust funds held by federal government

Capital and revenue trust monies are transferred to the First Nation on the authorization of Indigenous Services Canada (ISC), with the consent of the First Nation's Council.

	2018	2017
Capital Trust		
Balance, beginning of year	6,880	6,880
Balance, end of year	6,880	6,880
Revenue Trust		
Balance, beginning of year	263,150	258,234
Interest	5,730	4,916
Balance, end of year	268,880	263,150
	275,760	270,030

Trust fund accounts arise from monies derived from capital or revenue sources as outlined in Section 62 of the *Indian Act*. These funds are held in trust in the consolidated revenue fund of the Government of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the *Indian Act*.

7. Portfolio investments

	2018	2017
Waaskiinaysay Ziibi Inc., 250 Class A shares	25,000	25,000
Cashable guaranteed investment certificate earning interest at 2.2% per annum, maturing June 2019	908,332	1,280,170
Cashable guaranteed investment certificate earning interest at 1.6% per annum, maturing June 2021	406,400	400,000
Ontario First Nations Sovereign Wealth Limited Partnership	1	-
Ontario First Nations Asset Management General Partnership Corporation	1	-
Bamkushwada Limited Partnership	13,199	13,199
Ne-Daa-Kii-Me-Naan Inc., 100 Common shares	10	-
Supercom Industries LP	1	-
	1,352,944	1,718,369

The Waaskiinaysay Ziibi Inc. shares represent an ownership interest of 20%. The Corporation was formed to carry on the business of constructing and operating various energy projects.

Red Rock Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

8. Investment in government business enterprise

	<i>2018</i>	<i>2017</i>
2190774 Ontario Limited	714,956	535,804

Red Rock Indian Band owns 100% of 2190774 Ontario Limited. The net amount owing from Red Rock Indian Band to 2190774 Ontario Limited as at March 31, 2018 was \$1,533,139 (2017 - \$1,534,340).

The following table presents condensed financial information for the commercial enterprise:

2190774 Ontario Limited	<i>March 31, 2018</i>	<i>March 31, 2017</i>
Cash	245,765	98,546
Accounts receivable	-	-
Due from related party	1,619,561	1,694,518
Prepaid expenses	6,859	6,591
Tangible capital assets	<u>1,444,422</u>	<u>1,487,969</u>
Total assets	<u>3,316,607</u>	<u>3,287,624</u>
Bank indebtedness	-	5,000
Accounts payable	25,771	15,031
Deferred revenue	37,075	34,575
Long-term debt	2,517,160	2,674,838
Government remittances payable	<u>21,645</u>	<u>22,376</u>
Total liabilities	<u>2,601,651</u>	<u>2,751,820</u>
Equity	<u>714,956</u>	<u>535,804</u>
Total liabilities and equity	<u>3,316,607</u>	<u>3,287,624</u>
Revenue	464,505	464,505
Gain on disposal of assets	-	-
Expenses	<u>285,353</u>	<u>283,355</u>
Net income	<u>179,152</u>	<u>181,150</u>

2190774 Ontario Limited is a Corporation engaged in the rental of commercial office buildings.

Red Rock Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

9. Investment in government business partnership

Red Rock Indian Band's investments in government business partnerships consist of the following:

	2018	2017
Red Rock Construction Logistics, LP	11,466	10,413
Lake Helen Gas and Variety, LP	200,747	31,020
	212,213	41,433

Red Rock Indian Band owns 51% of Red Rock General Construction Logistics, LP.

Red Rock General Construction Logistics, LP	March 31, 2018 (unaudited)	March 31, 2017 (unaudited)
Cash	15,163	14,894
Accounts receivable	2,209	1,620
HST receivable	12	39
Total assets	17,384	16,553
Accounts payable	1,313	2,548
Total liabilities	1,313	2,548
Partners' capital	16,071	14,005
Total liabilities and partners' capital	17,384	16,553
Revenue	4,120	11,613
Expenses	2,055	1,000
Net income	2,065	10,613

Red Rock Construction Logistics, LP provides storage services and general construction assistance.

Red Rock Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

9. Investment in government business partnership *(Continued from previous page)*

Red Rock Indian Band owns 100% of Lake Helen Gas & Variety, LP.

Lake Helen Gas & Variety, LP

	March 31, 2018	47 days ended March 31, 2017 (unaudited)
Cash	182,371	90,446
Due from government organizations	3,988	113
Trade receivables	6,192	-
Receivable from shareholders	1,000	1,000
Inventory	143,661	160,781
Prepaid expenses	1,430	-
Tangible capital assets	340,260	291,020
Total assets	678,902	543,360
Accounts payable and accruals	78,155	11,341
Advances from related parties	400,000	500,000
Total liabilities	478,155	511,341
Equity	200,747	32,019
Total liabilities and equity	678,902	543,360
Revenue	6,947,602	360,131
Expenses	6,778,875	329,111
Net income	168,727	31,020

Lake Helen Gas & Variety, LP operates a gas bar and variety store. The main business activity is the sale of convenience goods and fuel.

10. Related party transactions

During the year, the First Nation conducted the following transactions with related entities. All transactions were undertaken at normal market prices for similar goods and services.

	2018	2017
Balances due to/from related parties:		
Balance receivable from 2190774 Ontario Limited	15,954	6,108
Balance receivable from Lake Helen Gas & Variety, LP	5,100	-
Unsecured, non-interest bearing loan payable to 2190774 Ontario Limited	1,533,139	1,534,340
Balance receivable from Four Nations Forestry LP	10,000	-
Transactions with related parties:		
Sales	203,124	5,687
Expenses	187,597	43,899

Red Rock Indian Band

Notes to the Consolidated Financial Statements

For the year ended March 31, 2018

11. Due from related First Nation entity

The amount due from related First Nation entity is unsecured, non-interest bearing and has no fixed terms of repayment.

	2018	2017
Lake Helen Gas & Variety, LP	400,000	500,000

12. Accounts payable and accruals

	2018	2017
Trade payables	1,894,134	2,032,504
Accruals - OPG settlement	84,200	84,200
Wages payable	31,044	23,740
	2,009,378	2,140,444

13. Due to government and other government organizations

	2018	2017
Canada Revenue Agency	135,738	55,063
Indigenous Services Canada	5,180	205,758
Workplace Safety and Insurance Board	349	350
	141,267	261,171

14. Deferred revenue

	<i>Balance March 31, 2017</i>	<i>Funding Received 2018</i>	<i>Revenue Recognized 2018</i>	<i>Balance March 31, 2018</i>
TransCanada Pipelines Limited	16,000	-	3,200	12,800

15. Employee benefit obligations

	2018	2017
Pension, vacation and overtime	10,777	3,490

Vacation and overtime

The vacation and overtime liability is comprised of the vacation and overtime that employees are deferring to future years. Employees have either earned the benefits or are entitled to these benefits within the next budgetary year.

Pension plan

The First Nation has a defined contribution plan for which all full-time, permanent employees of the First Nation are eligible. Members are required to contribute between 3%-5% of their salary. The First Nation contributes between 3%-5% which contributions are directed to the members' contribution account. The amount of retirement benefit to be received by the employees will be the amount of retirement annuity that could be purchased based on the members' share of the pension plan at the time of the members' withdrawal from the plan. Employer contributions during the year were \$14,558 (2017 - \$13,671). The First Nation does not have any other obligations with regards to the pension plan as at March 31, 2018.

Red Rock Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

16. Contingent liabilities

The First Nation has entered into contribution agreements with various federal government departments. Funding received under these contribution agreements is subject to repayment if the First Nation fails to comply with the terms and conditions of the agreements.

In addition, in the normal course of its operations, the First Nation becomes involved in legal actions. Some of these potential liabilities may become actual liabilities when one or more future events occur or fail to occur. To the extent that the future event is likely to occur, and a reasonable estimate of the loss can be made, an estimated liability is accrued and an expense recorded on the First Nation's consolidated financial statements.

17. Tangible capital assets

The consolidated schedule of tangible capital assets (Schedule 1) represents all balances and changes in the year relating to the tangible capital assets owned by the First Nation.

18. Inventories held for use

	2018	2017
Plumbing and heating supplies	60,036	64,231

The cost of inventories recognized as an expense and included in cost of sales amounted to \$234,134 (2017 - \$160,136).

19. Prepaid expenses

	2018	2017
Honorarium	-	400
Insurance	47,756	37,671
Supplies	2,078	532
Tuition	-	3,863
WSIB	5,735	386
	55,569	42,852

20. Interfund transfers

An amount of \$641,634 (2017 - \$332,770) was transferred from the Casino Rama Fund to the Operating Fund in order to fund disbursements for operating activities.

Red Rock Indian Band
Notes to the Consolidated Financial Statements
For the year ended March 31, 2018

21. Segments

The First Nation has ten reportable segments. These segments are differentiated by the major activities or services they provide. The First Nation's segments are as follows:

Administration - includes administration and governance activities.

Education - includes the operations of education programs.

Social Services - activities include delivering social programs.

Capital Projects - includes activities relating to housing and other large capital projects.

Operations and Maintenance - includes Band programs and maintenance.

Social/Cultural Programs - activities include delivering community support programs.

Employment/Economic Programs - includes activities for the maintenance of the community and its infrastructure.

Other Programs - includes other activities and programs within the community.

Economic Development Activities - includes activities to increase economic opportunities for the First Nation.

Casino Rama - reports on the First Nation's Ontario First Nations Limited Partnership funding.

Inter-segment transfers are recorded at their exchange amount. The accounting policies are the same as those described in Note 2.

22. Government transfers

	Operating	Capital	2018	2017
Indigenous Services Canada	3,263,717	224,422	3,488,139	2,992,132
Health Canada	292,187	-	292,187	316,481
Canada Mortgage and Housing Corporation	120,850	-	120,850	61,870
Natural Resources Canada	2,334	-	2,334	6,701
Parks Canada	-	-	-	1,265
Industry Canada	100,000	-	100,000	-
National Energy Board	1,330	-	1,330	-
Federal Government transfers	3,780,418	224,422	4,004,840	3,378,449
Ministry of Community and Social Services	239,382	-	239,382	250,150
Ministry of Transportation	132,976	-	132,976	67,040
Ministry of Indigenous Affairs	83,252	-	83,252	101,291
Ministry of Natural Resources	17,961	-	17,961	13,128
Ministry of the Environment	70,000	-	70,000	8,935
Ministry of Education	37,151	-	37,151	4,278
Ministry of Health and Long-Term Care	97,310	-	97,310	41,590
Ministry of the Attorney General	167,236	-	167,236	-
Provincial Government transfers	845,268	-	845,268	486,412
	4,625,686	224,422	4,850,108	3,864,861

23. Financial instruments

The First Nation, as part of its operations, carries a number of financial instruments. It is management's opinion that the First Nation is not exposed to significant interest, currency or credit risks arising from these financial instruments except as otherwise disclosed.

Fair value of financial instruments

The fair value of current financial assets and current financial liabilities approximates their carrying value due to their short-term maturity.

Credit risk

Credit risk is the risk of financial loss because a counter party to a financial instrument fails to discharge its contractual obligations.

Risk management

The First Nation manages its credit risk by providing allowances for potentially uncollectible accounts receivable.

Liquidity risk

Liquidity risk is the risk that the First Nation will encounter difficulty in meeting obligations associated with financial liabilities. The First Nation enters into transactions to purchase goods and services on credit for which repayment is required at various maturity dates.

24. Budgeted figures

Canadian Public Sector Accounting (PSA) standards require the disclosure of budget information for comparison to the First Nation's actual revenue and expenses. The consolidated budgeted revenue and expenses, and surplus have not been reported in these consolidated financial statements. While having no effect on reported revenue, expenses, and surplus, omission of this information is considered a departure from PSA standards.

25. Inventory for resale

On March 31, 2018, the First Nation was in possession of approximately 8,500 loads of rock which were obtained at no cost from road building contracts administered by the First Nation during the year. The First Nation estimates the selling value of the rock to be \$50 per load for a total estimated fair value of \$425,000. The rock inventory has not been recorded as an asset on the consolidated statement of financial position nor has the consolidated statement of operations and accumulated surplus been adjusted to reflect the residual value of the rock inventory.

26. Comparative figures

Certain comparative figures have been reclassified to conform with current year's presentation.

27. First Nations Financial Transparency Act

The First Nation is required by the First Nations Financial Transparency Act to post its consolidated financial statements on a website and submit the consolidated financial statements to ISC by July 31, 2018. As the audit report date is after this date, the First Nation is not in compliance with the requirement. The possible effect of this non-compliance has not yet been determined.

Red Rock Indian Band
Schedule 1 - Consolidated Schedule of Tangible Capital Assets
For the year ended March 31, 2018

	Land	Land Improvements	Housing and Buildings	Machinery and Equipment	Linear Assets	Licensed Mobile	Subtotal
Cost							
Balance, beginning of year	315,165	146,073	14,226,928	2,910,505	2,182,684	325,301	20,106,656
Acquisition of tangible capital assets	-	-	-	19,746	-	63,236	82,982
Disposal of tangible capital assets	-	-	-	(28,585)	-	-	(28,585)
Balance, end of year	315,165	146,073	14,226,928	2,901,666	2,182,684	388,537	20,161,053
Accumulated amortization							
Balance, beginning of year	-	106,812	4,734,554	1,973,954	852,154	323,679	7,991,153
Annual amortization	-	1,963	354,248	195,043	26,611	9,972	587,837
Accumulated amortization on disposals	-	-	-	(26,583)	-	-	(26,583)
Balance, end of year	-	108,775	5,088,802	2,142,414	878,765	333,651	8,552,407
Net book value of tangible capital assets	315,165	37,298	9,138,126	759,252	1,303,919	54,886	11,608,646
Net book value of tangible capital assets 2017	315,165	39,260	9,492,215	935,661	1,330,530	2,317	12,115,148

Red Rock Indian Band
Schedule 1 - Consolidated Schedule of Tangible Capital Assets
For the year ended March 31, 2018

	<i>Subtotal</i>	<i>Office Furniture and Equipment</i>	<i>Computer Hardware</i>	<i>Assets Under Construction</i>	<i>2018</i>	<i>2017</i>
Cost						
Balance, beginning of year	20,106,656	125,738	45,074	-	20,277,468	20,069,326
Acquisition of tangible capital assets	82,982	-	-	837,352	920,334	210,142
Disposal of tangible capital assets	(28,585)	-	-	-	(28,585)	(2,001)
Balance, end of year	20,161,053	125,738	45,074	837,352	21,169,217	20,277,467
Accumulated amortization						
Balance, beginning of year	7,991,153	116,684	41,231	-	8,149,068	7,559,969
Annual amortization	587,837	1,811	1,152	-	590,800	589,099
Accumulated amortization on disposals	(26,583)	-	-	-	(26,583)	-
Balance, end of year	8,552,407	118,495	42,383	-	8,713,285	8,149,068
Net book value of tangible capital assets	11,608,646	7,243	2,691	837,352	12,455,932	12,128,399
Net book value of tangible capital assets 2017	12,115,148	9,391	3,860	-	12,128,399	

Red Rock Indian Band

Schedule 2 - Consolidated Schedule of Expenses by Object

For the year ended March 31, 2018

	2018	2017
Consolidated expenses by object		
Administration	59,545	70,016
Advertising	9,676	6,236
Amortization	590,800	589,099
Assistance	137,774	114,257
Bad debts	19,166	2,985
Bank charges and interest	19,940	20,222
Community events	3,701	-
Community meetings	1,252	26,490
Contracted services	660,864	543,023
Cost of goods sold - forestry	507,818	273,451
Cost of sales - plumbing and heating	212,479	160,136
Equipment	276,379	63,976
Fuel	163,681	98,887
Funeral	7,804	-
Honoraria	191,041	190,110
Insurance	71,649	78,215
Land taxes and fees	2,761	7,600
Licenses and dues	17,724	114,909
Materials and supplies	265,892	135,816
Miscellaneous	28,706	39,427
Office supplies	58,410	36,051
Ontario Works - Discretionary benefits	16,284	19,499
Ontario Works - Mandatory benefits	7,899	4,442
Professional fees	697,393	229,904
Program and project activities	535,712	502,624
Repairs and maintenance	76,765	101,643
Rental expense	83,859	123,178
Special education	59,669	53,877
Telephone	6,898	3,496
Training	12,211	19,839
Travel	135,893	72,643
Tuition	1,676,043	1,725,616
Utilities	138,789	160,159
Wages and fringe benefits	2,482,167	2,110,588
	9,236,644	7,698,414

Red Rock Indian Band

Schedule 3 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)

For the year ended March 31, 2018

	ISC Revenue	Other Revenue	Total Revenue	Total Expenses	Adjustments/ Transfers From (To)	Current Surplus (Deficit)
Administration						
Administration - Council	-	22,500	22,500	217,643	-	(195,143)
Administration - Band Employee Benefits	23,900	-	23,900	24,779	-	(879)
Administration - Pension	3,500	-	3,500	3,500	-	-
Administration - RES Canada	-	43,000	43,000	46,247	-	(3,247)
Administration - MNR	-	17,961	17,961	17,961	-	-
Administration - Band Administration	251,080	209,206	460,286	507,578	-	(47,292)
Administration - Hatch Mott MacDonald	-	58,365	58,365	56,193	-	2,172
Administration - MTO Liaison	-	52,454	52,454	58,891	-	(6,437)
Administration - Band Membership	12,959	7,113	20,072	18,763	-	1,309
Administration - Registry Events	525	-	525	525	-	-
Administration - Funerals & Burials	6,591	-	6,591	7,804	-	(1,213)
Administration - Archaeological Dig	-	18,802	18,802	19,068	-	(266)
Administration - RMP Capacity Training	-	-	-	13,487	-	(13,487)
Administration - Treaty Research Annuity	87,000	87,000	174,000	476,706	302,706	-
	385,555	516,401	901,956	1,469,145	302,706	(264,483)
Education						
Education - Tuition	1,693,000	-	1,693,000	1,677,487	-	15,513
Education - Special Education	213,938	-	213,938	158,255	-	55,683
Education - Ancillary Support	65,200	30	65,230	57,953	-	7,277
Education - Guidance & Counselling	76,300	-	76,300	77,504	-	(1,204)
Education - Student Transportation	114,521	-	114,521	94,614	-	19,907
Education - Student Allowance	8,200	-	8,200	7,608	-	592
Education - Advice	2,000	-	2,000	1,457	-	543
	2,173,159	30	2,173,189	2,074,878	-	98,311
Social Services						
Social Services - SS	-	104,554	104,554	159,873	-	(55,319)
Social Services - Deliver to Basic Needs	2,100	-	2,100	2,387	-	(287)
Social Services - Special Needs	500	-	500	500	-	-
Social Services - Homemakers	9,700	40,182	49,882	46,418	-	3,464
Social Services - Family Support Worker	-	130,384	130,384	117,328	-	13,056
Social Services - Patient Transportation	-	70,919	70,919	119,995	49,082	6
Social Services - CHR	-	53,079	53,079	50,078	-	3,001
Social Services - OW Transitional Fund	-	15,800	15,800	15,994	-	(194)
Social Services - OW Child Care	-	37,151	37,151	1,700	-	35,451
Social Services - OW COA	12,300	80,655	92,955	62,666	-	30,289
Social Services - OW Employment Assistance	500	36,746	37,246	24,570	-	12,676
Social Services - Service Delivery Infrastructure	18,500	-	18,500	18,497	-	3
Social Services - Employment & Training	14,400	-	14,400	-	-	14,400
	58,000	569,470	627,470	620,006	49,082	56,546

Red Rock Indian Band

Schedule 3 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)

For the year ended March 31, 2018

	ISC Revenue	Other Revenue	Total Revenue	Total Expenses	Adjustments/ Transfers From (To)	Current Surplus Surplus (Deficit)
Capital Projects						
Capital Projects - Capital Housing	118,077	-	118,077	255,122	-	(137,045)
Capital Projects - Renovations	106,345	-	106,345	106,938	593	-
Capital Projects - CMHC/RAAP	-	120,850	120,850	65,885	38,715	93,680
Capital Projects - Additions to Reserve	-	-	-	2,192	2,192	-
Capital Projects - AETS	-	218,277	218,277	222,036	-	(3,759)
Capital Projects - East West Tie	-	62,744	62,744	73,907	-	(11,163)
Capital Projects - Energy	-	17,487	17,487	252	-	17,235
	224,422	419,358	643,780	726,332	41,500	(41,052)
Operations & Maintenance						
Operations & Maintenance - Roads	43,830	83,482	127,312	164,633	24,667	(12,654)
Operations & Maintenance - Water Systems	62,625	22,348	84,973	323,984	9,257	(229,754)
Operations & Maintenance - Solid Waste	1,400	-	1,400	1,650	-	(250)
Operations & Maintenance - Fire Hall	21,944	6,200	28,144	23,364	-	4,780
Operations & Maintenance - Community Buildings	34,865	135,470	170,335	218,995	38,632	(10,028)
Operations & Maintenance - Electrification	12,312	-	12,312	13,853	1,096	(445)
Operations & Maintenance - Enhanced	65,824	-	65,824	67,306	1,482	-
Operations & Maintenance - OFNTSC	-	38,740	38,740	4,688	-	34,052
	242,800	286,240	529,040	818,473	75,134	(214,299)
Social/Cultural Programs						
Social/Cultural Programs - Consultations	-	83,535	83,535	80,356	-	3,179
Social/Cultural Programs - Family Violence	-	4,929	4,929	5,930	-	(1,001)
Social/Cultural Programs - Early Childhood Development	-	39,054	39,054	42,165	-	(3,111)
Social/Cultural Programs - Children's Oral Health Initiative	-	24,442	24,442	25,315	-	(873)
Social/Cultural Programs - Youth Employment	20,189	-	20,189	13,938	-	6,251
Social/Cultural Programs - Canada Summer Jobs	-	22,487	22,487	31,306	-	(8,819)
Social/Cultural Programs - Brighter Futures	-	78,428	78,428	79,775	-	(1,347)
Social/Cultural Programs - Building Healthy Communities	-	56,063	56,063	55,979	-	84
Social/Cultural Programs - HCON	-	2,000	2,000	2,005	-	(5)
Social/Cultural Programs - Aboriginal Diabetes Initiative	-	19,154	19,154	19,537	-	(383)
Social/Cultural Programs - St. Sylvester's Church	-	200	200	2,821	2,621	-
Social/Cultural Programs - Prevention/AHWS	-	62,589	62,589	63,279	-	(690)
Social/Cultural Programs - Family Well-Being	-	121,049	121,049	106,500	-	14,549
Social/Cultural Programs - Suicide Solvent	-	6,354	6,354	6,047	-	307
	20,189	520,284	540,473	534,953	2,621	8,141
Employment/Economic Programs						
Employment/Economic Programs - Economic Development Officer	42,000	5,136	47,136	50,483	3,347	-

Red Rock Indian Band

Schedule 3 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)

For the year ended March 31, 2018

	ISC Revenue	Other Revenue	Total Revenue	Total Expenses	Adjustments/ Transfers From (To)	Current Surplus (Deficit)
Other Programs						
Other Programs - HIV/AIDS	-	1,000	1,000	1,001	-	(1)
Other Programs - Pow Wow	-	74,256	74,256	84,372	10,116	-
Other Programs - Fire Prevention	64,054	136	64,190	58,213	-	5,977
Other Programs - RHS- COO	-	14,830	14,830	7,817	-	7,013
Other Programs - Bot Ferrovial	-	195,465	195,465	201,056	-	(5,591)
Other Programs - RES	-	125,658	125,658	125,658	-	-
Other Programs - Terra North	-	46,485	46,485	46,485	-	-
Other Programs - Participation and Energy Board	-	1,330	1,330	-	-	1,330
Other Programs - Energy East Project	-	52,461	52,461	-	-	52,461
Other Programs - Smith Bay	-	196,767	196,767	211,049	-	(14,282)
Other Programs - Traverse	-	5,001	5,001	3,057	-	1,944
Other Programs - Ruby Lake	-	-	-	27,015	-	(27,015)
Other Programs - KAVC	-	98,195	98,195	99,173	-	(978)
Other Programs - Renovations and Additions	183,500	-	183,500	32,198	-	151,302
Other Programs - Restorative Justice	-	80,236	80,236	69,546	-	10,690
Other Programs - NOHFC	-	32,760	32,760	35,674	-	-
Other Programs - CHRT-UOI	68,600	(956)	67,644	69,737	2,914	(2,093)
Other Programs - Wellness	-	30,000	30,000	12,225	-	17,775
Other Programs - CWV	-	90,944	90,944	105,621	-	(14,677)
Other Programs - Natural Resource CA	2,234	-	2,234	-	-	2,234
Other Programs - Ministry of Health PSW	-	55,300	55,300	-	-	55,300
Other Programs - Youth Life	-	4,449	4,449	4,448	-	1
Other Programs - Environmental Capacity	-	40,000	40,000	28,436	-	11,564
Other Programs - Chalet Lodge	-	100,000	100,000	63,893	154,214	190,321
Other Programs - Registration Process	12,677	-	12,677	10,975	-	1,702
Other Programs - Parental Engagement	10,949	-	10,949	11,826	-	(877)
Other Programs - Ontario Power Generation Claim	-	-	-	25	-	(25)
Other Programs - EWT- EA	-	124,881	124,881	113,277	-	11,604
Other Programs - Alternate Route	-	31,984	31,984	31,518	-	466
Other Programs - MTCs Job Creation	-	57,350	57,350	47,806	-	9,544
Other Programs - Watershed	-	30,000	30,000	36,186	-	(6,186)
	342,014	1,488,532	1,830,546	1,538,287	167,244	459,503
Economic Development Activities						
Red Rock IB, LP - Income Statement	-	839,922	839,922	523,781	-	316,141
Nipigon and Red Rock Plumbing & Heating, LP - Income Statement	-	439,622	439,622	666,617	-	(226,995)
Red Rock Construction GP - Income Statement	-	-	-	510	-	(510)
Red Rock IB Holdings, GP - Income Statement	-	-	-	1,000	-	(1,000)
Red Rock IB Holdings LP - Income Statement	-	-	-	1,000	-	(1,000)
Lake Helen Gas & Variety, GP - Income Statement	-	-	-	1,000	-	(1,000)
	-	1,279,544	1,279,544	1,193,908	-	85,636

Red Rock Indian Band
Schedule 3 - Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)
For the year ended March 31, 2018

	ISC Revenue	Other Revenue	Total Revenue	Total Expenses	Adjustments/ Transfers From (To)	Current Surplus (Deficit)
Casino Rama Casino Rama	-	1,027,977	1,027,977	210,179	(641,634)	176,164
Total	3,488,139	6,112,972	9,601,111	9,236,644	-	364,467

Red Rock Indian Band
Administration

Schedule 4 - Consolidated Schedule of Revenue and Expenses

For the year ended March 31, 2018

	2018	2017
Revenue		
Government funding		
Indigenous Services Canada	385,555	421,017
Aboriginal Employment and Training Services	-	887
Administration fees	82,983	80,085
Hatch Mott Macdonald	58,365	62,225
Ministry of Attorney General	87,000	-
Ministry of Natural Resources	17,961	13,128
Ministry of Transportation	52,454	56,738
NextBridge Infrastructure	18,802	-
Other revenue	153,906	111,442
Parks Canada	-	1,265
Renewable Energy Systems	43,000	43,000
Rental income	1,930	-
TransCanada Pipelines	-	3,200
	901,956	792,987
Expenses		
Administration	909	3
Advertising	2,124	3,816
Amortization	104,124	104,488
Bad debts	-	344
Bank charges and interest	8,012	13,123
Community meetings	90	-
Contracted services	95,694	58,232
Equipment	7,965	9,299
Fuel (recovery)	(343)	1,069
Funeral	7,804	-
Honoraria	182,950	185,610
Insurance	2,296	2,322
Land taxes and fees	656	706
Licenses and dues	5,621	3,130
Materials and supplies	5,658	911
Miscellaneous	15,786	6,700
Office supplies	24,055	21,767
Professional fees	530,289	125,501
Program and project activities	28,113	37,832
Rental expense	9,803	34,736
Repairs and maintenance	5	-
Training	3,012	9,626
Travel	36,471	25,206
Utilities	16,049	17,048
Wages and fringe benefits	382,002	413,998
	1,469,145	1,075,467
Deficit before transfers	(567,189)	(282,480)
Transfers between programs		
Transfer from Casino Rama	302,706	77,492
Deficit	(264,483)	(204,988)

Red Rock Indian Band

Education

Schedule 5 - Consolidated Schedule of Revenue and Expenses

For the year ended March 31, 2018

	2018	2017
Revenue		
Government funding		
Indigenous Services Canada	2,173,159	1,997,005
Other revenue	30	76
	2,173,189	1,997,081
Expenses		
Administration	21,394	37,942
Amortization	206	210
Bank charges and interest	2,137	1
Contracted services	141,428	108,936
Equipment	24,945	-
Licenses and dues	-	590
Miscellaneous	3,294	-
Office supplies	-	86
Program and project activities	107,842	110,434
Rental expense	-	3,155
Special education	59,669	53,877
Travel	580	241
Tuition	1,676,043	1,725,616
Wages and fringe benefits	37,340	34,424
	2,074,878	2,075,512
Surplus (deficit) before other items	98,311	(78,431)
Other expense		
Less: prior year surplus recoveries	-	(205,758)
Surplus (deficit) before transfers	98,311	(284,189)
Transfers between programs		
Transfer from Casino Rama	-	(30,141)
Surplus (deficit)	98,311	(314,330)

Red Rock Indian Band

Social Services

Schedule 6 - Consolidated Schedule of Revenue and Expenses

For the year ended March 31, 2018

	2018	2017
Revenue		
Indigenous Services Canada	58,000	55,500
First Nation and Inuit Health	65,932	110,932
Aboriginal Employment and Training Services	-	14,000
Dilico Anishinabek Family Care	182,986	155,616
Ministry of Community and Social Services	239,382	250,150
Ministry of Education	37,151	4,278
Ministry of Health and Long-Term Care	42,010	41,590
Other revenue	8,577	29,597
	634,038	661,663
Expenses		
Administration	7,835	6,018
Amortization	2,518	2,567
Assistance	137,774	114,257
Bad debts	690	-
Bank charges and interest	713	154
Community events	42	-
Contracted services	7,575	3,825
Equipment	3,087	2,375
Fuel	6,399	5,175
Honoraria	-	300
Insurance	8,073	4,129
Licenses and dues	3,952	2,560
Materials and supplies	898	542
Office supplies	11,462	3,646
Ontario Works - Discretionary benefits	16,284	19,499
Ontario Works - Mandatory benefits	7,899	4,442
Program and project activities	47,576	111,042
Rental expense	15,177	25,355
Repairs and maintenance	1,580	1,700
Telephone	851	-
Training	1,248	1,125
Travel	30,511	18,991
Utilities	1,994	2,794
Wages and fringe benefits	305,868	315,249
	620,006	645,745
Surplus before other items	14,032	15,918
Other expense		
Less: prior year surplus recoveries	(6,568)	-
Surplus before transfers	7,464	15,918
Transfers between programs		
Transfer from Casino Rama	49,082	68,369
Surplus	56,546	84,287

Red Rock Indian Band
Capital Projects

Schedule 7 - Consolidated Schedule of Revenue and Expenses

For the year ended March 31, 2018

	2018	2017
Revenue		
Indigenous Services Canada	224,422	244,543
Canada Mortgage and Housing Corporation	120,850	61,870
Aboriginal Employment and Training Services	218,277	193,329
NextBridge Infrastructure	62,293	7,307
Other revenue	451	17,000
TransCanada Pipelines	17,487	-
	643,780	524,049
Expenses		
Administration	3,504	1,594
Amortization	152,065	154,979
Community meetings	146	-
Contracted services	91,109	96,436
Equipment	10,471	4,808
Fuel	399	2,356
Honoraria	600	-
Insurance	6,567	19,006
Land taxes and fees (recovery)	1,250	(619)
Licenses and dues	516	-
Materials and supplies	82,049	63,969
Miscellaneous	-	269
Office supplies	565	321
Professional fees	24,885	21,896
Program and project activities	7,209	8,868
Rental expense	1,291	2,688
Repairs and maintenance	2,478	14,127
Training	701	-
Travel	1,903	3,992
Utilities	1,849	12,168
Wages and fringe benefits	336,775	290,565
	726,332	697,423
Deficit before transfers	(82,552)	(173,374)
Transfers between programs		
Transfer from Casino Rama	41,500	3,588
Deficit	(41,052)	(169,786)

Red Rock Indian Band
Operations and Maintenance
Schedule 8 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	2018	2017
Revenue		
Indigenous Services Canada	242,800	162,454
Dilico Anishinabek Family Care	3,600	260
Ministry of Transportation	23,172	10,302
Ontario First Nations Technical Services	34,564	-
Other revenue	91,644	89,208
Rental income	123,260	182,924
TransCanada Pipelines	10,000	-
	529,040	445,148
Expenses		
Amortization	288,198	293,721
Bank charges and interest	19	7
Contracted services	53,590	56,774
Equipment	11,988	28,882
Fuel	62,132	68,602
Honoraria	3,001	1,000
Insurance	26,395	30,808
Land taxes and fees	-	6,202
Licenses and dues	3,018	5,609
Materials and supplies	36,156	20,524
Miscellaneous	50	200
Office supplies	1,373	2,126
Program and project activities	-	148
Rental expense	1,790	3,127
Repairs and maintenance	32,157	48,723
Training	2,452	6,875
Travel	12,253	4,133
Utilities	115,125	120,184
Wages and fringe benefits	168,776	165,816
	818,473	863,461
Deficit before transfers	(289,433)	(418,313)
Transfers between programs		
Transfer from Casino Rama	75,134	127,524
Deficit	(214,299)	(290,789)

Red Rock Indian Band
Social/Cultural Programs
Schedule 9 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	2018	2017
Revenue		
Indigenous Services Canada	20,189	6,500
First Nation and Inuit Health	226,255	205,549
Ministry of Indigenous Relations & Reconciliation	83,252	90,000
Other revenue	25,666	31,792
Union of Ontario Indians	188,588	129,470
	543,950	463,311
Expenses		
Administration	10,302	11,840
Advertising	1,520	-
Amortization	3,024	3,081
Community meetings	-	1,260
Contracted services	15,841	18,852
Equipment	6,159	12,645
Fuel	113	338
Honoraria	200	-
Insurance	5,911	4,564
Land taxes and fees	765	647
Materials and supplies	26,037	5,265
Miscellaneous	5,430	20,019
Office supplies	1,820	2,569
Program and project activities	167,048	147,953
Rental expense	10,535	19,161
Training	400	234
Travel	5,947	3,116
Utilities	-	641
Wages and fringe benefits	273,901	211,204
	534,953	463,389
Surplus (deficit) before other items	8,997	(78)
Other expense		
Less: prior year surplus recoveries	(3,477)	(7,402)
Surplus (deficit) before transfers	5,520	(7,480)
Transfers between programs		
Transfer from Casino Rama	2,621	5,461
Surplus (deficit)	8,141	(2,019)

Red Rock Indian Band
Employment/Economic Programs
Schedule 10 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	2018	2017
Revenue		
Indigenous Services Canada	42,000	42,000
Other revenue	5,136	1,819
	47,136	43,819
Expenses		
Contracted services	-	66
Insurance	-	366
Materials and supplies	188	-
Office supplies	223	70
Program and project activities	1,925	-
Rental expense	-	2,340
Training	1,724	-
Travel	3,444	3,620
Utilities	826	942
Wages and fringe benefits	42,153	37,218
	50,483	44,622
Deficit before transfers	(3,347)	(803)
Transfers between programs		
Transfer from Casino Rama	3,347	-
Deficit	-	(803)

Red Rock Indian Band
Other Programs

Schedule 11 - Consolidated Schedule of Revenue and Expenses

For the year ended March 31, 2018

	2018	2017
Revenue		
Indigenous Services Canada	342,014	63,113
Bot Ferrovia Joint Venture	195,565	196,948
Industry Canada	100,000	-
Ministry of Attorney General	80,236	-
Ministry of Health and Long-Term Care	55,300	-
Ministry of Indigenous Relations & Reconciliation	-	11,291
Ministry of Transportation	57,350	-
Ministry of the Environment	70,000	8,935
National Energy Board	1,330	-
NextBridge Infrastructure	124,881	-
Other revenue	543,369	292,530
Renewable Energy Systems	125,658	163,663
Rental income	959	466
TeraNorth	62,100	122,963
TransCanada Pipelines	52,461	112,467
Union of Ontario Indians	20,279	99,174
	1,831,502	1,071,550
Expenses		
Administration	15,601	12,618
Advertising	5,064	2,179
Amortization	1,662	1,694
Bank charges and interest	39	26
Community events	3,659	-
Community meetings	617	230
Contracted services	255,627	166,513
Equipment	33,035	2,894
Fuel	94,981	21,347
Honoraria	4,290	3,200
Insurance	6,452	7,480
Land taxes and fees	90	645
Licenses and dues	2,090	5,384
Materials and supplies	114,664	40,017
Miscellaneous	862	-
Office supplies	12,982	4,320
Professional fees	113,277	45,683
Program and project activities	175,999	86,347
Rental expense	33,243	20,417
Repairs and maintenance	23,533	25,598
Telephone	2,123	-
Travel	33,909	7,239
Utilities	2,946	6,090
Wages and fringe benefits	601,542	456,203
	1,538,287	916,124
Surplus before other items	293,215	155,426

Continued on next page

Red Rock Indian Band
Other Programs

Schedule 11 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	<i>2018</i>	<i>2017</i>
Other expense		
Less: prior year surplus recoveries	(956)	-
Surplus before transfers	292,259	155,426
Transfers between programs		
Transfer from Casino Rama	167,244	20,195
Surplus	459,503	175,621

Red Rock Indian Band
Economic Development Activities
Schedule 12 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	2018	2017
Revenue		
Forestry sales	839,922	584,867
Other revenue	-	42
Plumbing and heating sales	439,622	277,832
	1,279,544	862,741
Expenses		
Advertising	968	240
Amortization	11,280	2,105
Bad debts	18,476	2,641
Bank charges and interest	8,976	6,887
Cost of goods sold	507,818	273,451
Cost of sales - plumbing and heating	212,479	160,136
Insurance	15,955	9,540
Land taxes and fees	-	19
Licenses and dues	2,527	97,636
Materials and supplies	242	4,588
Miscellaneous	-	5,486
Office supplies	5,930	1,233
Professional fees	28,942	36,825
Rental expense	12,020	12,201
Repairs and maintenance	17,012	11,496
Telephone	3,924	3,496
Training	2,674	1,979
Travel	10,875	6,105
Utilities	-	292
Wages and fringe benefits	333,810	185,912
	1,193,908	822,268
Surplus	85,636	40,473

Red Rock Indian Band
Casino Rama

Schedule 13 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2018

	2018	2017
Revenue		
Interest revenue	8,375	6,304
Ontario First Nations Limited Partnership	1,019,602	1,008,758
	1,027,977	1,015,062
Expenses		
Amortization	27,723	26,253
Bank charges and interest	44	25
Community meetings	399	25,000
Contracted services	-	33,389
Equipment	178,729	3,075
Miscellaneous	3,284	6,661
	210,179	94,403
Surplus before transfers	817,798	920,659
Transfers between programs		
Transfer to Administration Programs	(302,706)	(77,492)
Transfer to Capital Programs	(41,500)	(3,588)
Transfer to Economic Development Programs	(3,347)	-
Transfer to Education	-	(30,141)
Transfer to Operations and Maintenance	(75,134)	(127,524)
Transfer to Social Services Programs	(49,082)	(68,369)
Transfer to Social/Cultural Programs	(169,865)	(25,656)
	(641,634)	(332,770)
Surplus	176,164	587,889