

**Biigtigong Nishnaabeg**  
**Consolidated Financial Statements**  
For the year ended March 31, 2017

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## Biigtigong Nishnaabeg Management's Responsibility for Financial Reporting

March 31, 2017

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The accompanying consolidated financial statements of Biigtigong Nishnaabeg and all the information in this annual report are the responsibility of management and have been approved by the Chief and Council.

These consolidated financial statements have been prepared by management in accordance with generally accepted accounting principles for governments in Canada. Financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the consolidated financial statements are presented fairly, in all material respects.

The First Nation maintains systems of internal control and administrative controls of quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable, and accurate and the First Nation's assets are appropriately accounted for and adequately safeguarded.

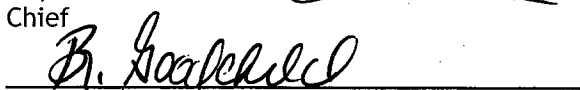
The First Nation Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements.

The Council, composed of council members, reviews the First Nation's consolidated financial statements and recommends their approval. The Council meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters, and financial reporting issues, to satisfy themselves that each party is properly discharging its responsibilities, and to review the consolidated financial statements and the external auditors' report. The Council also considers, for review and approval by the members, the engagement of the external auditors.

The consolidated financial statements have been audited by BDO Canada LLP in accordance with Canadian generally accepted auditing standards on behalf of the members. BDO Canada LLP have full and free access to Council.



Chief



Councillor

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## Independent Auditor's Report

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### To the Members of Biigtigong Nishnaabeg

We have audited the accompanying consolidated financial statements of Biigtigong Nishnaabeg, which comprise the consolidated statement of financial position as at March 31, 2017 and the consolidated statements of operations and accumulated surplus, changes in net debt and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatements, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform an audit to obtain reasonable assurance whether the consolidated financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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## Independent Auditor's Report (cont'd)

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### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Biigtigong Nishnaabeg as at March 31, 2017, and the results of its operations, changes in net debt and cash flows for the year then ended in accordance with Canadian Canadian public sector accounting standards.

*BDO Canada LLP*

Chartered Professional Accountants, Licensed Public Accountants

Thunder Bay, Ontario  
August 14, 2017

**Biigtigong Nishnaabeg**  
**Consolidated Statement of Financial Position**

March 31

2017

2016

(Note 17)

**Financial assets**

|   |                  |                  |
|---|------------------|------------------|
| Cash and cash equivalents                                       | \$ 1,720,281     | \$ -             |
| Accounts receivable (Note 2)                                    | 1,103,541        | 1,161,974        |
| Trust funds held by federal government (Note 3)                 | 33,842           | 33,226           |
| Due from government and other government organizations (Note 4) | 466,442          | 258,064          |
| Due from band members and employees (Note 5)                    | 81,949           | 76,093           |
| Lease loan receivable (Note 6)                                  | 900,000          | 2,600,080        |
| Investments in government business enterprises (Note 7)         | 3,131,996        | 3,047,601        |
|   | <u>7,438,051</u> | <u>7,177,038</u> |

**Liabilities**

|   |                  |                  |
|---|------------------|------------------|
| Bank indebtedness   | -                | 3,328            |
| Accounts payable and accrued liabilities (Note 8)             | 1,938,499        | 1,004,416        |
| Due to government and other government organizations (Note 9) | 364,329          | 73,468           |
| Demand and term loans (Note 10)                               | 5,495,601        | 4,899,550        |
| Obligations under capital lease                               | -                | 2,936,846        |
| Deferred revenue (Note 11)                                    | 1,266,552        | 14,715           |
|   | <u>9,064,981</u> | <u>8,932,323</u> |

**Net debt**

|             |             |
|-------------|-------------|
| (1,626,930) | (1,755,285) |
|-------------|-------------|

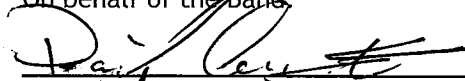
**Non-financial assets**

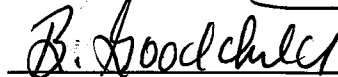
|                                   |                   |                   |
|-----------------------------------|-------------------|-------------------|
| Prepaid expenses                  | 36,702            | 34,679            |
| Deposit on leased equipment       | -                 | 14,967            |
| Tangible capital assets (Note 12) | 17,058,015        | 14,918,525        |
|                                   | <u>17,094,717</u> | <u>14,968,171</u> |

**Accumulated surplus (Note 13)**

|               |               |
|---------------|---------------|
| \$ 15,467,787 | \$ 13,212,886 |
|---------------|---------------|

On behalf of the Band:

 Chief

 Councilor

**Biigtigong Nishnaabeg**  
**Consolidated Statement of Operations**  
**and Accumulated Surplus**

| For the year ended March 31                                   | Budget<br>2017       | 2017                 | 2016                 |
|---|----------------------|----------------------|----------------------|
|   | (Note 21)            |                      |                      |
| <b>Revenue</b>  |                      |                      |                      |
| Deferred revenue, beginning of year                           | \$ -                 | \$ 14,715            | \$ 197,052           |
| Federal government transfers (Note 22)                        | 6,408,017            | 10,381,995           | 5,954,471            |
| Provincial government transfers (Note 22)                     | 1,099,043            | 1,201,626            | 1,282,048            |
| Ontario First Nation Limited Partnership                      | 705,000              | 794,236              | 702,420              |
| Rent  | 622,860              | 614,373              | 638,191              |
| Williams Operating Corporation                                | 529,000              | 530,578              | 539,312              |
| Other   | 717,830              | 1,049,204            | 960,441              |
| Deferred revenue, end of year                                 | -                    | (1,266,552)          | (14,715)             |
|   | <u>10,081,750</u>    | <u>13,320,175</u>    | <u>10,259,220</u>    |
| <b>Expenses</b>   |                      |                      |                      |
| Administration  | 2,894,738            | 3,656,548            | 2,912,889            |
| Capital Projects  | 3,294,064            | 1,984,797            | 1,783,035            |
| Economic Development  | 178,788              | 676,147              | 630,913              |
| Education   | 3,124,566            | 3,404,562            | 3,254,415            |
| Energy  | 1,146,997            | 340,670              | 970,201              |
| Health Services   | 1,309,184            | 1,397,666            | 1,250,228            |
| Social Services   | 776,809              | 859,973              | 881,320              |
|   | <u>12,725,146</u>    | <u>12,320,363</u>    | <u>11,683,001</u>    |
| <b>Surplus (deficit) for the year before the following</b>    | <u>(2,643,396)</u>   | <u>999,812</u>       | <u>(1,423,781)</u>   |
| <b>Earnings (losses) from government business enterprises</b> |                      |                      |                      |
| Twin Falls Limited Partnership                                | -                    | (8,970)              | 229,920              |
| MKWA Timber Limited Partnership                               | -                    | (657,789)            | (238,569)            |
| Umbata Falls Limited Partnership                              | 2,186,469            | 1,921,848            | 2,144,927            |
| <b>Surplus (deficit) for the year</b>                         | <u>(456,927)</u>     | <u>2,254,901</u>     | <u>712,497</u>       |
| <b>Accumulated surplus, beginning of year</b>                 | <u>13,212,886</u>    | <u>13,212,886</u>    | <u>12,500,389</u>    |
| <b>Accumulated surplus, end of year (Note 13)</b>             | <u>\$ 12,755,959</u> | <u>\$ 15,467,787</u> | <u>\$ 13,212,886</u> |

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

**Biigtigong Nishnaabeg**  
**Consolidated Statement of Changes in Net Debt**

| For the year ended March 31                 | Budget<br>2017 | 2017           | 2016           |
|---|----------------|----------------|----------------|
|   | (Note 21)      |                | (Note 16)      |
| Surplus (deficit) for the year              | \$ (869,646)   | \$ 2,254,901   | \$ 712,497     |
| Acquisition of tangible capital assets      | -              | (2,720,616)    | (1,539,387)    |
| Amortization of tangible capital assets     | -              | 581,126        | 582,795        |
| Loss on disposal of tangible capital assets | -              | -              | 13,500         |
| Proceeds on sale of tangible capital assets | -              | -              | 350,097        |
|   | (869,646)      | 115,411        | 119,502        |
| Change in prepaid expenses                  | -              | (2,023)        | 42,608         |
| Change in deposit on leased equipment       | -              | 14,967         | (14,967)       |
| Change in net debt                          | (869,646)      | 128,355        | 147,143        |
| Net debt, beginning of year                 | (1,755,285)    | (1,755,285)    | (1,902,428)    |
| Net debt, end of year                       | \$ (2,624,931) | \$ (1,626,930) | \$ (1,755,285) |

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

**Biigtigong Nishnaabeg**  
**Consolidated Statement of Cash Flows**

| For the year ended March 31   | 2017                | 2016               |
|---|---------------------|--------------------|
|   |                     | (Note 17)          |
| <b>Cash flows from operating activities</b>                             |                     |                    |
| Surplus for the year  | \$ 2,254,901        | \$ 712,497         |
| Items not involving cash  |                     |                    |
| Amortization of tangible capital assets                                 | 581,126             | 582,795            |
| Loss on disposal of tangible capital assets                             | -                   | 13,500             |
| Write down of lease loan receivable                                     | 900,080             | -                  |
| Interest on earned on capital lease receivables                         | -                   | (6,111)            |
| MKWA Timber Limited Partnership losses                                  | 657,789             | 238,569            |
| Twin Falls Limited Partnership earnings                                 | 8,970               | (229,920)          |
|   | <u>4,402,866</u>    | <u>1,311,330</u>   |
| Change in non-cash working capital items                                |                     |                    |
| Deposit on leased equipment   | 14,967              | (14,967)           |
| Due from band members and employees                                     | (5,856)             | 126,493            |
| Accounts receivable   | 58,433              | 789,333            |
| Trust funds held by federal government                                  | (616)               | (690)              |
| Due from government and other government organizations                  | (208,378)           | 44,712             |
| Prepaid expenses  | (2,023)             | 42,608             |
| Accounts payable and accrued liabilities                                | 934,083             | 299,636            |
| Due to government and other government organizations                    | 290,861             | (226,313)          |
| Deferred revenue  | 1,251,837           | (182,337)          |
|   | <u>2,333,308</u>    | <u>878,475</u>     |
| <b>Cash flows from financing activities</b>                             |                     |                    |
| Advances of demand and term loans                                       | 1,819,998           | 65,000             |
| Repayment of demand and term loans                                      | (1,223,947)         | (975,151)          |
| Obligations under capital lease incurred                                | -                   | 2,969,931          |
| Repayment of obligations under capital lease                            | (2,936,846)         | (33,085)           |
|   | <u>(2,340,795)</u>  | <u>2,026,695</u>   |
| <b>Cash flows from investing activities</b>                             |                     |                    |
| Advances to Twin falls Limited Partnership                              | (4,194)             | 250                |
| Advances to MKWA Timber Limited Partnership                             | (436,160)           | (115,099)          |
| Advances to Biigtigong Dbenjgan Ltd.                                    | (310,800)           | -                  |
| Investment in MKWA Timber Limited Partnership                           | -                   | (345,100)          |
| Acquisition of tangible capital assets                                  | (2,720,616)         | (1,539,387)        |
| Proceeds on disposal of tangible capital assets                         | -                   | 350,097            |
| Lease loan advances   | -                   | (2,672,697)        |
| Payments received for leases  | 800,000             | 78,728             |
|   | <u>(2,671,770)</u>  | <u>(4,243,208)</u> |
| <b>Increase (decrease) in cash and cash equivalents (bank indebt.)</b>  | <b>1,723,609</b>    | <b>(26,708)</b>    |
| <b>Cash and cash equivalents (bank indebtedness), beginning of year</b> | <b>(3,328)</b>      | <b>23,380</b>      |
| <b>Cash and cash equivalents (bank indebtedness), end of year</b>       | <b>\$ 1,720,281</b> | <b>\$ (3,328)</b>  |
| <b>Supplementary cash flow information</b>                              |                     |                    |
| Interest received in the year   | \$ 175              | \$ 491             |
| Interest paid in the year   | 75,171              | 111,114            |



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**Biigtigong Nishnaabeg**  
**Notes to Consolidated Financial Statements**

**March 31, 2017**

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**1. Significant Accounting Policies**

|                                  |  |
|----------------------------------|--|
| <b>Reporting Entity</b>          | <p>The consolidated financial statements reflect the assets, liabilities, revenues and expenses of the reporting entity. The reporting entity is comprised of all related entities accountable for the administration of their financial affairs and resources to the Biigtigong Nishnaabeg and which are owned or controlled by the First Nation. These financial statements include:</p> <p style="text-align: center;">Begetekong Trust</p> <p>Inter-entity transactions and balances have been eliminated with the exception of loans or advances between reserve funds and any other fund of the First Nation and the resulting interest income and expenditures.</p>   |
| <b>Accounting Principles</b>     | <p>The financial statements of the Biigtigong Nishnaabeg are the representation of management prepared in accordance with principles established by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants as prescribed by Indigenous and Northern Affairs Canada (INAC).</p>  |
| <b>Cash and Cash Equivalents</b> | <p>Cash and cash equivalents consist of cash on hand, bank balances and bank overdrafts with maturities of three months or less.</p>   |
| <b>Revenue Recognition</b>       | <p>Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable. Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled. Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose. Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.</p> |

## Biigtigong Nishnaabeg Notes to Consolidated Financial Statements

March 31, 2017

### 1. Significant Accounting Policies (Cont'd)

#### Use of Estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reported period. Actual results could differ from management's best estimates as additional information becomes available in the future.

#### Tangible Capital Assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital asset commencing once the asset is available for productive use as follows:

|                               |               |
|-------------------------------|---------------|
| Equipment                     | - 10 years    |
| Furniture and fixtures        | - 10 years    |
| Vehicles                      | - 10 years    |
| Commercial buildings          | - 20 years    |
| Housing Assets                | - 50 years    |
| Other - Capital               | - 20 years    |
| Other - Computer equipment    | - 3 years     |
| Infrastructure                | - 20-75 years |
| Forestry Harvesting Equipment | - 10 years    |

#### Leased Assets

Leases that transfer substantially all the benefits and risks of ownership to the lessee are recorded as the acquisition of a tangible capital asset and the incurrence of an obligation. The asset is amortized in a manner consistent with tangible capital assets owned by the First Nation, and the obligation, including interest thereon, is repaid over the term of the lease. All other leases are accounted for as operating leases, and the rental costs are expensed as incurred.

#### Government Business Enterprises

Investments in Government Business Enterprises are recorded using the modified equity method. Under the equity modified equity method, the business enterprise's accounting principles are not adjusted to confirm with those of the First Nation.

Umbata Falls Limited Partnership, Twin Falls Limited Partnership (general partner Kagiano Power Corporation), MKWA Timber Limited Partnership (general partner 1698315 Ontario Ltd.), Begetekong Power Corporation and Biitigong Dbenjgan Lt. are considered Government Business Enterprises and are recorded using the modified equity method and inter organizational transactions are not eliminated.

**Biigtigong Nishnaabeg**  
**Notes to Consolidated Financial Statements**

March 31, 2017

**1. Significant Accounting Policies (Cont'd)**

**Replacement Reserves** Under the terms of agreements with Canada Mortgage and Housing Corporation, the Replacement Reserve for housing is to be credited in varying amounts annually until it accumulates to the maximum amount plus accumulated interest. These funds along with accumulated interest, must be held in separate bank accounts and may only be used as approved by Canada Mortgage and Housing Corporation.

The First Nation has also established reserve funds for new school capital, computer replacements, health services vehicle and for the construction of a new health centre. Annual determinations of amounts to be set aside in these reserve funds are approved by Chief and Council.

**2. Accounts Receivable**

|  | 2017                | 2016                |
|--|---------------------|---------------------|
| Anishinabek Employment and Training Services | \$ 11,657           | \$ 3,982            |
| Biidaaban Healing Lodge                      | 116,209             | 106,298             |
| Clean Power Operating Trust                  | -                   | 41,342              |
| Dilico                                       | 27,825              | -                   |
| Nokiiwin Tribal Council                      | 2,055               | 34,434              |
| Pic River Development Corporation            | 106,687             | 921                 |
| Stillwater Canada Ltd.                       | -                   | 219,110             |
| Union of Ontario Indians                     | 99,810              | 16,630              |
| Umbata Falls Limited Partnership             | 737,078             | 737,293             |
| Other receivables                            | 2,220               | 1,964               |
|  | <u>\$ 1,103,541</u> | <u>\$ 1,161,974</u> |

**Biigtigong Nishnaabeg**  
**Notes to Consolidated Financial Statements**

**March 31, 2017**

**3. Trust Funds Held by Federal Government**

|         | March 31,<br>2016 | Additions<br>2017 | Withdrawals<br>2017 | March 31,<br>2017 |
|---------|-------------------|-------------------|---------------------|-------------------|
| Revenue | \$ 32,343         | \$ 616            | \$ -                | \$ 32,959         |
| Capital | 883               | -                 | -                   | 883               |
|         | <u>\$ 33,226</u>  | <u>\$ 616</u>     | <u>\$ -</u>         | <u>\$ 33,842</u>  |

The trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

**4. Due from Government and Other Government Organizations**

|   | 2017              | 2016              |
|---|-------------------|-------------------|
| Federal government                            |                   |                   |
| Indigenous and Northern Affairs Canada        | \$ 380,536        | \$ -              |
| Health Canada                                 | 291               | 127,802           |
| Canada Mortgage and Housing Corporation       | 9,603             | -                 |
| Transport Canada                              | 19,691            | -                 |
| Parks Canada                                  | 2,000             | -                 |
| Provincial government                         |                   |                   |
| Ministry of Community & Social Services       | 8,983             | -                 |
| Ontario Ministry of Health and Long-Term Care | 43,631            | 29,262            |
| Ontario Ministry of Transportation            | -                 | 101,000           |
| Other government organizations                | 1,707             | -                 |
|   | <u>\$ 466,442</u> | <u>\$ 258,064</u> |

**5. Due from Band Members and Employees**

|                                 | 2017             | 2016             |
|---------------------------------|------------------|------------------|
| Rents receivable                | \$ 449,157       | \$ 374,021       |
| Allowance for doubtful accounts | (380,302)        | (321,091)        |
|                                 | <u>68,855</u>    | <u>52,930</u>    |
| General                         | 13,094           | 23,163           |
|                                 | <u>\$ 81,949</u> | <u>\$ 76,093</u> |

**Biigtigong Nishnaabeg**  
**Notes to Consolidated Financial Statements**

March 31, 2017

**6. Lease Loan Receivable**

|   | 2017              | 2016                |
|---|-------------------|---------------------|
| Total minimum lease payments receivable | \$ 1,956,715      | \$ 2,756,715        |
| Unearned income                         | -                 | (156,635)           |
| Provision for impairment                | (1,056,715)       | -                   |
|   | <u>\$ 900,000</u> | <u>\$ 2,600,080</u> |

Biigtigong Nishnaabeg entered into direct financing lease arrangements with MKWA Timber Limited Partnership for road maintenance and forestry harvesting equipment. The terms of the leases range from 60 to 72 months. The interest rate implicit in the leases range from 1.86% to 3.7%.

After review of the future estimated cash flows expected to be received from the Partnership for its lease loan receivable, management has made a provision for impairment up to the amount of expected future cash flows. The Band expects to receive minimum lease payments receivable of \$600,000 in 2018 which is equal to the proceeds expected to be received on the related leased assets.

**7. Investments in Government Business Enterprises**

Biigtigong Nishnaabeg's investments in government business enterprises consist of the following:

|                                 | 2017                | 2016                |
|---------------------------------|---------------------|---------------------|
| Kagiano Power Corporation       |                     |                     |
| Investment                      | \$ 1                | \$ 1                |
| Advances                        | 151,100             | 151,100             |
| MKWA Timber Limited Partnership |                     |                     |
| Investment                      | 1                   | 106,531             |
| Advances                        | -                   | 115,099             |
| Twin Falls Limited Partnership  |                     |                     |
| Investment                      | 2,270,030           | 2,279,000           |
| Advances                        | 400,064             | 395,870             |
| Biigtigong Dbenjgan Ltd.        |                     |                     |
| Advances                        | 310,800             | -                   |
|                                 | <u>\$ 3,131,996</u> | <u>\$ 3,047,601</u> |

**Biigtigong Nishnaabeg**  
**Notes to Consolidated Financial Statements**

**March 31, 2017**

**7. Investments in Government Business Enterprises (cont'd)**

The following table presents condensed financial information for these commercial enterprises:

|  | 2017                 | 2016                 |
|--|----------------------|----------------------|
| Cash   | \$ 1,457,266         | \$ 1,393,068         |
| Accounts receivable                            | 1,290,330            | 1,771,683            |
| Tangible capital assets                        | 45,281,312           | 46,322,722           |
| Other assets                                   | 6,031,267            | 6,009,871            |
| <b>Total assets</b>                            | <b>\$ 54,060,175</b> | <b>\$ 55,497,344</b> |
| Accounts payable                               | \$ 568,969           | \$ 427,809           |
| Long-term debt                                 | 41,724,604           | 45,710,883           |
| Other liabilities                              | 14,141,654           | 10,542,473           |
| <b>Total liabilities</b>                       | <b>56,435,227</b>    | <b>56,681,165</b>    |
| Equity   | (2,375,052)          | (1,383,821)          |
| <b>Total liabilities and equity</b>            | <b>\$ 54,060,175</b> | <b>\$ 55,297,344</b> |
| Revenue  | \$ 11,269,478        | \$ 11,594,544        |
| Unrealized gain (loss) on financial instrument | 526,489              | (1,217,131)          |
|  | <b>11,795,967</b>    | <b>10,377,413</b>    |
| Expenses                                       | <b>8,359,188</b>     | <b>7,529,891</b>     |
| <b>Net income</b>                              | <b>\$ 3,436,779</b>  | <b>\$ 2,847,522</b>  |

The government business enterprises are related to the generation of hydroelectricity and forestry operations.

The Band formed a partnership, MKWA Timber Limited Partnership, to carry on the business of forestry harvesting and forestry related services such as forestry management, renewal, silviculture, road maintenance and construction. The Band acquired a 99% interest at the time of the formation of the partnership, with the remaining 1% owned by 1698315 Ontario Ltd, a corporation wholly owned by the Band, which is the general partner. The latest financial statements available for the partnership are for the year ended December 31, 2016. MKWA realized an operating loss for the year ended December 31, 2016 totaling \$1,342,594. The Band recorded their proportionate share of the loss limited to the amount of investment in the Limited Partner Units which amounted to \$657,789 (2015 - \$238,569). The Band has no liability related to the MKWA Timber Limited Partnership, which has an accumulated loss as at December 31, 2016 amounting to \$1,583,573 (2015 - \$240,979). Future earnings will be recorded once the Limited Partnership earnings exceed accumulated losses.

**Biigtigong Nishnaabeg**  
**Notes to Consolidated Financial Statements**

**March 31, 2017**

**7. Investments in Government Business Enterprises (cont'd)**

The Band owns 97% of the units of Twin Falls Limited Partnership and 100% of Kagiano Power Corporation, which is the general partner. The remaining interest is owned by an arm's length party. Twin Falls Limited Partnership was formed to carry on the business of constructing and operating a hydro electric project. The latest financial statements available for the partnership are for the year ended December 31, 2016. Twin Falls Limited Partnership realized a net loss for the year ended December 31, 2016 totaling \$9,290 (net income in 2015 - \$238,111). The Band recorded their proportionate share of the income, limited to the amount of investment in the Limited Partner Units which amounted to \$8,970 (net income in 2015 - \$229,920). The Band has guaranteed that Twin Falls Limited Partnership's hydrology/maintenance reserve fund will remain funded to a prescribed amount of \$400,000. As at December 31, 2016, this reserve was funded to a level of \$275,000 (2015 - \$400,000). In the event that the reserve is underfunded, Twin Falls Limited Partnership's financial institution has the right to call for the additional capital from the Band. Management plans to defer any limited partnership distributions and direct earnings towards reducing the accumulated deficit.

The Band has a 51% interest in the Umbata Falls Limited Partnership with the remaining interest being owned by arm's length parties. No monies have been contributed by the Band to this Limited Partnership as all startup costs are to be paid by the 49% interest parties. The Band has no liability relating to the Umbata Falls Limited Partnership, which has accumulated losses as at December 31, 2016 amounting to \$14,784,320 (2015 - \$15,144,972). The net income for the Limited Partnership for the year ended December 31, 2016 was \$4,129,781 (2015 - net income of \$2,850,390). Future earnings will be recorded once the Limited partnership earnings exceed accumulated losses. The Band has pledged its limited partnership units in Umbata Falls Limited Partnership as security for debt held by Umbata Falls Limited Partnership.

**8. Accounts Payable and Accrued Liabilities**

|                           | 2017                | 2016                |
|---------------------------|---------------------|---------------------|
| Trade payables            | \$ 1,386,739        | \$ 574,339          |
| Other accrued liabilities | 551,760             | 430,077             |
|                           | <u>\$ 1,938,499</u> | <u>\$ 1,004,416</u> |

**9. Due to Government and Other Government Organizations**

|   | 2017              | 2016             |
|---|-------------------|------------------|
| Federal government                                  |                   |                  |
| Indigenous and Northern Affairs Canada              | \$ 19,370         | \$ 52,589        |
| Receiver General                                    | 213,063           | 18,703           |
| Health Canada                                       | 7,567             | -                |
| Provincial government                               |                   |                  |
| Ministry of Indigenous Relations and Reconciliation | 80,000            | -                |
| Ontario Ministry of Finance                         | -                 | 2,176            |
| Ontario Trillium Foundation                         | 44,329            | -                |
|   | <u>\$ 364,329</u> | <u>\$ 73,468</u> |

**Biigtigong Nishnaabeg**  
**Notes to Consolidated Financial Statements**

**March 31, 2017**

**10. Demand and Term Loans**

|   | 2017                | 2016                |
|---|---------------------|---------------------|
| Toronto-Dominion Bank operating loan, due on demand   | \$ -                | \$ 565,000          |
| Royal Bank Six Plex loan, due on demand, repayable \$1,265 per month including interest at 3.22%, maturing June 2017                    | 112,709             | 124,416             |
| Royal Bank Police building loan, due on demand, repayable \$1,170 per month, including interest at 3.99%, maturing October 2021         | 147,780             | 157,068             |
| Royal Bank Phase II and 8 unit housing loan, repayable \$2,419 per month, including interest at 3.64%, maturing in November 2019        | 151,026             | 174,599             |
| Royal Bank Phase III and 8 unit housing loans, repayable \$2,564 per month, including interest at 3.64%, maturing in February 2020      | 92,713              | 120,070             |
| Royal Bank Phase I housing loans, repayable \$1,779 per month, including interest at 3.78%, maturing in February 2020                   | 115,255             | 132,692             |
| Royal Bank loan, due on demand, repayable \$31,167 per month, plus interest at prime plus 1.62% (currently 2.7%), maturing January 2018 | 1,007,666           | -                   |
| Royal Bank loan, due on demand, repayable \$12,500 per month, plus interest at prime plus 1.62% (currently 2.7%), maturing January 2018 | 724,999             | -                   |
| TD Mortgage, repayable \$12,389 monthly, including interest at 4.04%, maturing February 2017  | -                   | 133,505             |
| CMHC Mortgage, repayable \$11,324 monthly, including interest at 1.67%, maturing March 2019   | 267,116             | 397,385             |
| CMHC repayable \$6,691 monthly, including interest at 1.37%, maturing 2025  | 620,164             | 691,477             |
| CMHC repayable \$4,919 monthly, including interest at 1.14%, maturing 2026  | 522,540             | 574,488             |
| CMHC repayable \$4,508 monthly, plus interest at 1.43%, maturing 2032   | 730,199             | 772,733             |
| CMHC Mortgage, repayable \$2,615 monthly, including interest at 1.61%, maturing 2032  | 432,306             | 456,549             |
| CMHC repayable \$1,641 monthly, including interest at 2.11%, maturing 2033  | 276,730             | 290,468             |
| CMHC repayable \$1,753 monthly, including interest at 2.11%, maturing 2033  | 294,398             | 309,100             |
|   | <u>\$ 5,495,601</u> | <u>\$ 4,899,550</u> |



**Biigtigong Nishnaabeg**  
**Notes to Consolidated Financial Statements**

**March 31, 2017**

**10. Demand and Term Loans (cont'd)**

Royal Bank demand loans are secured by a general security agreement covering all Band assets, the assignment of Casino Rama funds in the amount of \$200,000 per annum, the future revenues of Umbata Falls Generating Station and the future rental revenues from the Anishinabek Police Service Building. CMHC and Toronto Dominion mortgages are secured by land and buildings and guaranteed by Indigenous and Northern Affairs Canada.

Principal payments due in the five years and thereafter are as follows:

|            | Current<br>Banking<br>Agreements | Assuming<br>Refinancing<br>Under Similar<br>Terms on Maturity |
|------------|----------------------------------|---|
| Year       |                                  |   |
| 2018       | \$ 2,687,643                     | \$ 970,685  |
| 2019       | 930,640                          | 979,567   |
| 2020       | 400,439                          | 803,844   |
| 2021       | 511,840                          | 433,947   |
| 2022       | 460,478                          | 414,219   |
| Thereafter | 504,561                          | 1,893,339   |
|            | \$ 5,495,601                     | \$ 5,495,601  |

**11. Deferred Revenue**

|   | Balance<br>March 31<br>2016 | Funding<br>Received<br>2017 | Revenue<br>Recognized<br>2017 | Balance<br>March 31<br>2017 |
|---|-----------------------------|-----------------------------|-------------------------------|-----------------------------|
| <b>Federal Government</b>                       |                             |                             |                               |                             |
| Social Assistance - MCSS                        | \$ -                        | \$ 339,537                  | \$ 323,877                    | \$ 15,660                   |
| Social Assistance - MCSS                        | -                           | 103,400                     | 92,837                        | 10,563                      |
| Post Secondary - INAC                           | -                           | 657,339                     | 646,896                       | 10,443                      |
| Student Transportation<br>- INAC                | -                           | 149,808                     | 136,576                       | 13,232                      |
| Renovation Housing - INAC                       | -                           | 872,452                     | 92,182                        | 780,270                     |
| New School Capital - INAC                       | -                           | 321,635                     | 307,383                       | 14,252                      |
| Healthy Planning and Quality<br>- Health Canada | 14,715                      | 315,703                     | 330,418                       | -                           |
| New Health Centre<br>- Health Canada            | -                           | 3,096,242                   | 2,674,110                     | 422,132                     |
|   | \$ 14,715                   | \$ 5,856,116                | \$ 4,604,279                  | \$ 1,266,552                |

**Biigtigong Nishnaabeg**  
**Notes to Consolidated Financial Statements**

March 31, 2017

**12. Tangible Capital Assets**

|   | 2017       |                |                      |                        |            |            |                |            |  |                               |                                       |               |
|---|------------|----------------|----------------------|------------------------|------------|------------|----------------|------------|--|-------------------------------|---------------------------------------|---------------|
|   | Land       | Housing Assets | Commercial Buildings | Furniture and Fixtures | Equipment  | Vehicles   | Infrastructure | Other      | Construction in Progress - New Health Centre | Forestry Harvesting Equipment | Construction in Progress - New School | Total         |
| Cost, beginning of year                     | \$ 110,749 | \$ 15,344,785  | \$ 4,512,125         | \$ 734,983             | \$ 261,869 | \$ 611,442 | \$ 3,202,585   | \$ 567,130 | \$ -   | \$ 632,366                    | \$ 225,000                            | \$ 26,203,034 |
| Acquisition                                 | -          | -              | -                    | -                      | -          | -          | -              | -          | 2,649,686                                    | 14,967                        | 55,963                                | 2,720,616     |
| Cost, end of year                           | 110,749    | 15,344,785     | 4,512,125            | 734,983                | 261,869    | 611,442    | 3,202,585      | 567,130    | 2,649,686                                    | 647,333                       | 280,963                               | 28,923,650    |
| Accumulated amortization, beginning of year | -          | 5,674,840      | 2,180,898            | 734,983                | 141,711    | 564,715    | 1,356,995      | 567,130    | -  | 63,237                        | -                                     | 11,284,509    |
| Amortization                                | -          | 304,365        | 90,243               | -                      | 26,187     | 22,414     | 73,184         | -          | -  | 64,733                        | -                                     | 581,126       |
| Accumulated amortization, end of year       | -          | 5,979,205      | 2,271,141            | 734,983                | 167,898    | 587,129    | 1,430,179      | 567,130    | -  | 127,970                       | -                                     | 11,865,635    |
| Net carrying amount, end of year            | \$ 110,749 | \$ 9,365,580   | \$ 2,240,984         | \$ -                   | \$ 93,971  | \$ 24,313  | \$ 1,772,406   | \$ -       | \$ 2,649,686                                 | \$ 519,363                    | \$ 280,963                            | \$ 17,058,015 |

**Biigtigong Nishnaabeg**  
**Notes to Consolidated Financial Statements**

March 31, 2017

**12. Tangible Capital Assets (cont'd)**

|   |            |                |                      |                        |            |            |                |            |                            |                               |                                       | 2016          |
|---|------------|----------------|----------------------|------------------------|------------|------------|----------------|------------|----------------------------|-------------------------------|---------------------------------------|---------------|
|   | Land       | Housing Assets | Commercial Buildings | Furniture and Fixtures | Equipment  | Vehicles   | Infrastructure | Other      | Road Maintenance Equipment | Forestry Harvesting Equipment | Construction in Progress - New School | Total         |
| Cost, beginning of year                     | \$ 110,749 | \$ 15,344,785  | \$ 4,512,125         | \$ 734,983             | \$ 234,220 | \$ 559,523 | \$ 2,615,132   | \$ 567,130 | \$ 407,264                 | \$ -                          | \$ -                                  | \$ 25,085,911 |
| Acquisition                                 | -          | -              | -                    | -                      | 42,649     | 51,919     | 587,453        | -          | -                          | 632,366                       | 225,000                               | 1,539,387     |
| Disposals                                   | -          | -              | -                    | -                      | (15,000)   | -          | -              | -          | (407,264)                  | -                             | -                                     | (422,264)     |
| Cost, end of year                           | 110,749    | 15,344,785     | 4,512,125            | 734,983                | 261,869    | 611,442    | 3,202,585      | 567,130    | -                          | 632,366                       | 225,000                               | 26,203,034    |
| Accumulated amortization, beginning of year | -          | 5,370,475      | 2,090,656            | 731,035                | 117,024    | 559,523    | 1,283,811      | 567,130    | 40,727                     | -                             | -                                     | 10,760,381    |
| Amortization                                | -          | 304,365        | 90,242               | 3,948                  | 26,187     | 5,192      | 73,184         | -          | 16,440                     | 63,237                        | -                                     | 582,795       |
| Disposals                                   | -          | -              | -                    | -                      | (1,500)    | -          | -              | -          | (57,167)                   | -                             | -                                     | (58,667)      |
| Accumulated amortization, end of year       | -          | 5,674,840      | 2,180,898            | 734,983                | 141,711    | 564,715    | 1,356,995      | 567,130    | -                          | 63,237                        | -                                     | 11,284,509    |
| Net carrying amount, end of year            | \$ 110,749 | \$ 9,669,945   | \$ 2,331,227         | \$ -                   | \$ 120,158 | \$ 46,727  | \$ 1,845,590   | \$ -       | \$ -                       | \$ 569,129                    | \$ 225,000                            | \$ 14,918,525 |

**Biigtigong Nishnaabeg**  
**Notes to Consolidated Financial Statements**

**March 31, 2017**

**13. Accumulated Surplus**

The First Nation segregates its accumulated surplus in the following categories:

|   | <u>2017</u>                     | <u>2016</u>                     |
|---|---------------------------------|---------------------------------|
| <b>Internally Restricted</b>                  |                                 |                                 |
| Reserve for New School (Note 14)              | \$ 69,109                       | \$ 69,109                       |
| Reserve for Computing Replacements (Note 14)  | (11,059)                        | (11,059)                        |
| Reserve for New Health Centre (Note 14)       | 700,000                         | 700,000                         |
|   | <u>758,050</u>                  | <u>758,050</u>                  |
| <b>Externally Restricted</b>                  |                                 |                                 |
| Subsidy Surplus Reserve (Note 15)             | 10,000                          | 10,000                          |
| Reserve for Pre-1997 Housing (Note 14)        | 235,783                         | 246,117                         |
| Reserve for Post-1996 Housing (Note 14)       | 246,629                         | 242,381                         |
|   | <u>492,412</u>                  | <u>498,498</u>                  |
| <br><b>Unrestricted Surplus</b>               | <br><u>14,217,325</u>           | <br><u>11,956,338</u>           |
| <br><b>Accumulated surplus at end of year</b> | <br><u><u>\$ 15,467,787</u></u> | <br><u><u>\$ 13,212,886</u></u> |

Internally restricted Reserve Funds represent funds set aside by council resolution for specific purposes.

## Biigtigong Nishnaabeg Notes to Consolidated Financial Statements

**March 31, 2017**

### 14. Replacement Reserves

|                            |                     |                      |            |                          |                          | 2017        | 2016         |
|----------------------------|---------------------|----------------------|------------|--------------------------|--------------------------|-------------|--------------|
|                            | Pre-1997<br>Housing | Post-1996<br>Housing | New School | Computer<br>Replacements | Health Centre<br>Capital | Total       | Total        |
| Balance, beginning of year | \$ 246,117          | \$ 242,381           | \$ 69,109  | \$ (11,059)              | \$ 700,000               | \$1,246,548 | \$ 1,269,213 |
| Allocation for the year    | 16,100              | 41,150               | -          | -                        | -                        | 57,250      | 57,250       |
| Expenditures               | (26,434)            | (36,902)             | -          | -                        | -                        | (63,336)    | (79,915)     |
| Balance, end of year       | \$ 235,783          | \$ 246,629           | \$ 69,109  | \$ (11,059)              | \$ 700,000               | \$1,240,462 | \$ 1,246,548 |

Under the terms of agreements with Canada Mortgage and Housing Corporation, the Replacement Reserve for Pre-1997 housing is to be credited in the amount of \$16,100 annually until it accumulates to the maximum of \$161,000 plus accumulated interest. These funds along with accumulated interest, must be held in separate bank accounts and may only be used as approved by Canada Mortgage and Housing Corporation. As at March 31, 2017, the replacement reserves have not been funded.

Under the terms of agreements with Canada Mortgage and Housing Corporation, the Replacement Reserve for Post-1996 housing is to be credited in the amount of \$41,150 annually until it accumulates to the maximum of \$161,000 plus accumulated interest. These funds along with accumulated interest, must be held in separate bank accounts and may only be used as approved by Canada Mortgage and Housing Corporation. As at March 31, 2017, the replacement reserves have not been funded.

The First Nation has also established reserve funds for new school capital, computer replacements and for the construction of a new health centre. Annual determinations of amounts to be set aside in these reserve funds are approved by Chief and Council. The Health Centre Capital Reserves have been funded by Health and Welfare Canada through the Health Services Fund. Health Canada approved the construction of the new health centre and construction began during the year.

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**Biigtigong Nishnaabeg**  
**Notes to Consolidated Financial Statements**

**March 31, 2017**

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**15. Subsidy Surplus Reserve**

|                                    | 2017      | 2016      |
|------------------------------------|-----------|-----------|
| Balance, beginning and end of year | \$ 10,000 | \$ 10,000 |

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Under the terms of agreements with Canada Mortgage and Housing Corporation, excess federal assistance payments received may be retained in a subsidy surplus reserve up to a maximum of \$500 per unit plus interest. These funds, along with accumulated interest must be retained in separate bank accounts. The funds in this account may only be used to meet future subsidy requirements of income tested occupants over and above the maximum federal assistance. When the fund has attained the maximum of \$500 per unit, up to 10% of the excess assistance during a year may be transferred to other projects owned by the Band requiring additional assistance. As at March 31, 2017, the required funds have not been set aside in a separate bank account.

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**16. Comparative Figures**

Certain comparative figures presented in the accompanying consolidated financial statements have been reclassified to conform with the current year's presentation.

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**17. Economic Dependence**

The Band is dependent upon subsidy payments from various government agencies to finance its continuing operations.

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**18. Pension Plan**

The Band has a defined contribution pension plan covering all employees. The employees contribute 5% of their earnings to the plan and the Band matches their contribution. Employees may also increase the size of their pension investment by making voluntary contributions by payroll deduction subject to the limit specified in the Income Tax Act (Canada). The expense to the Band included in wages and benefits for the year was \$234,168 (2016 - \$138,946).

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**Biigtigong Nishnaabeg**  
**Notes to Consolidated Financial Statements**

**March 31, 2017**

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**19. Contingent Liability**

The First Nation is contingently liable to Indigenous and Northern Affairs Canada or any other funding agency for any expenditure it may have made in contravention of the contribution agreements. The likelihood and amounts, if any, cannot be reasonably determined.

In the normal course of operations the Band may face claims and litigation, the outcome of which is not determinable as at March 31, 2017. Settlements if any, will be expensed in the Consolidated Statement of Operations and Accumulated Surplus in the year which judgment or settlement is rendered. No provision has been made in these consolidated financial statements in respect of the above claims of litigation.

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**20. Contaminated Sites**

PSAB 3260.08 states that a liability for contaminated sites should be recognized when all of the following criteria have been met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) the government is directly responsible or accepts responsibility
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

As at March 31, 2017, The Band has not identified any circumstances where it is directly responsible, accepted responsibility or expects that future economic benefits will be given up to address contaminated sites. Consequently no liability has been accrued in these financial statements.

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**21. Budgeted Figures**

Budget figures have been provided for comparison purposes and have been derived from estimates approved by Chief and Council for the year ended March 31, 2017. The First Nation prepares its budget on a program by program basis. The following is a summary of the approved budget surplus (deficits) per program area for the year ended March 31, 2017:

|  |                |
|--|----------------|
| Administration                         | \$ (1,264,950) |
| Education                              | (263,232)      |
| Health                                 | (23,252)       |
| Social Services                        | (3,461)        |
| Housing                                | (619,509)      |
| Economic Development                   | (45,988)       |
| Energy                                 | 1,763,465      |
|  | <hr/>          |
| Budget surplus (deficit), for the year | \$ (456,927)   |
|  | <hr/>          |

**Biigtigong Nishnaabeg**  
**Notes to Consolidated Financial Statements**

**March 31, 2017**

**22. Government Transfers**

|            |                     |                     | 2017                 |                     |             | 2016                |
|------------|---------------------|---------------------|----------------------|---------------------|-------------|---------------------|
|            | Operating           | Capital             | Total                | Operating           | Capital     | Total               |
| Federal    |                     |                     |                      |                     |             |                     |
| INAC       | \$ 5,605,737        | \$ -                | \$ 5,605,737         | \$ 4,224,880        | \$ -        | \$ 4,224,880        |
| CMHC       | 332,894             | -                   | 332,894              | 353,616             | -           | 353,616             |
| Health     |                     |                     |                      |                     |             |                     |
| Canada     | 1,300,361           | 3,096,242           | 4,396,603            | 1,363,144           | -           | 1,363,144           |
| Parks      |                     |                     |                      |                     |             |                     |
| Canada     | 4,000               | -                   | 4,000                | -                   | -           | -                   |
| ESDC       | 16,308              | -                   | 16,308               | 7,831               | -           | 7,831               |
| TCEE       | 26,453              | -                   | 26,453               | -                   | -           | -                   |
| NRC        | -                   | -                   | -                    | 5,000               | -           | 5,000               |
|            | <u>\$ 7,285,753</u> | <u>\$ 3,096,242</u> | <u>\$ 10,381,995</u> | <u>\$ 5,954,471</u> | <u>\$ -</u> | <u>\$ 5,954,471</u> |
| Provincial |                     |                     |                      |                     |             |                     |
| MAA        | \$ 170,000          | \$ -                | \$ 170,000           | \$ 176,547          | \$ -        | \$ 176,547          |
| MCSS       | 854,391             | -                   | 854,391              | 880,595             | -           | 880,595             |
| MOH        | 85,346              | -                   | 85,346               | 86,471              | -           | 86,471              |
| MNDM       | -                   | -                   | -                    | 4,130               | -           | 4,130               |
| MTO        | 14,790              | -                   | 14,790               | 115,546             | -           | 115,546             |
| OFS        | -                   | -                   | -                    | 1,750               | -           | 1,750               |
| OSS        | 15,350              | -                   | 15,350               | 260                 | -           | 260                 |
| MTR        | 16,749              | -                   | 16,749               | 16,749              | -           | 16,749              |
| OTF        | 45,000              | -                   | 45,000               | -                   | -           | -                   |
|            | <u>\$ 1,201,626</u> | <u>\$ -</u>         | <u>\$ 1,201,626</u>  | <u>\$ 1,282,048</u> | <u>\$ -</u> | <u>\$ 1,282,048</u> |

INAC = Indigenous and Northern Affairs Canada

CMHC = Canadian Mortgage and Housing Corporation

NRC = Natural Resource Canada

MMA = Ministry of Aboriginal Affairs

MCSS = Ministry of Community and Social Services

MOH = Ministry of Health

MNDM = Ministry of Northern Development and Mines

MTO = Ministry of Transportation

OFS = Ontario Financial Services

OSS = Ontario Senior's Secretariat

MTR = Ministry of Tourism Culture and Sport

TCEE = Trans Canada Energy East

ESDC = Employment & Social Development Canada



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**Biigtigong Nishnaabeg**  
**Notes to Consolidated Financial Statements**

**March 31, 2017**

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**23. Segmented Information**

Biigtigong Nishnaabeg is a diversified government institution that provides a wide range of services to its members, including administration, medical and other health services, education, capital, infrastructure maintenance and other services. For management reporting purposes the First Nation's operations and activities are organized and reported by Fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with specific regulations, restrictions or limitations.

Services are provided by several departments and their activities are reported in these funds. The activities can also be categorized into segments. The following segments have been identified and as such are separately disclosed.

**Administration**

The Administration department oversees the delivery of all government services. The department is responsible for ensuring that there are adequate policies and procedures in place to safeguard assets and to properly report financial activities of Chief and Council.

**Education**

The Education department provides public services to elementary and secondary students primarily by entering into service contracts with provincially funded area school boards, as well as native language study. In addition, the department provides sponsorship to students attending post secondary institutions.

**Social Services**

Social Services administers assistance payments as well as providing services directed towards members.

**Health Services**

Health Services contains activities that provide medical services to band members. Furthermore, the community wellness department provides a diverse bundle of services directed towards transportation, pre-natal and early childhood care, nursing, health representation, traditional healing, family violence prevention and many other smaller programs designed to enhance the health of members.

**Capital Projects**

Capital Projects contains all activities that relate to the maintenance of the First Nation's buildings and land and the provision of housing and repairs and maintenance to band members' housing.

**Energy**

Energy contains all activities that relate to the management of the First Nation's power production investments.

**Economic Development**

The Economic Development department provides a wide array of activities to further support the development and progressively enhance the First Nation's economy and community.

For each reported segment, revenues and expenses include amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information, including transfers that have been appointed based on a percentage of budgeted expenses.

The accounting policies used in the segments are consistent with those followed in preparation of the financial statements as disclosed in the summary of significant accounting policies.

**Biigtigong Nishnaabeg**  
**Notes to Consolidated Financial Statements**

March 31, 2017

**24. Segmented Information (cont'd)**

| For the year ended March 31, 2017                    | Administration      | Education           | Social Services   | Health Services     | Capital Projects    | Economic Development | Energy            | Total                |
|--|---------------------|---------------------|-------------------|---------------------|---------------------|----------------------|-------------------|----------------------|
| <b>Revenue</b>                                       |                     |                     |                   |                     |                     |                      |                   |                      |
| Deferred revenue, beginning of year                  | \$ -                | \$ -                | \$ -              | \$ 14,715           | \$ -                | \$ -                 | \$ -              | \$ 14,715            |
| Federal Transfers                                    | 675,057             | 2,700,924           | 112,370           | 1,298,361           | 5,198,898           | 396,385              | -                 | 10,381,995           |
| Provincial Transfers                                 | 105,350             | 428,203             | 528,283           | -                   | 14,790              | 125,000              | -                 | 1,201,626            |
| Ontario First Nations Limited Partnership            | 794,236             | -                   | -                 | -                   | -                   | -                    | -                 | 794,236              |
| Other  | 625,687             | 155,553             | 300,129           | 58,092              | 121,450             | 69,872               | 248,999           | 1,579,782            |
| Rent   | -                   | 4,650               | 6,950             | -                   | 554,773             | 48,000               | -                 | 614,373              |
| Deferred revenue, end of year                        | -                   | (23,675)            | (26,223)          | -                   | (1,216,654)         | -                    | -                 | (1,266,552)          |
|  | 2,200,330           | 3,265,655           | 921,509           | 1,371,168           | 4,673,257           | 639,257              | 248,999           | 13,320,175           |
| Earnings (loss) from government business enterprises | 1,138,500           | -                   | -                 | -                   | -                   | -                    | 116,589           | 1,255,089            |
| <b>Total Revenue</b>                                 | <b>\$ 3,338,830</b> | <b>\$ 3,265,655</b> | <b>\$ 921,509</b> | <b>\$ 1,371,168</b> | <b>\$ 4,673,257</b> | <b>\$ 639,257</b>    | <b>\$ 365,588</b> | <b>\$ 14,575,264</b> |
| <b>Expenses</b>                                      |                     |                     |                   |                     |                     |                      |                   |                      |
| Advertising and promotion                            | \$ 2,857            | \$ 174              | \$ 26             | \$ 1,382            | \$ 410              | \$ -                 | \$ 12             | \$ 4,861             |
| Allocated services                                   | -                   | -                   | -                 | 24,000              | -                   | -                    | -                 | 24,000               |
| Amortization   | 2,676               | 14,411              | 1,330             | 29,035              | 435,643             | 7,884                | 90,147            | 581,126              |
| Bad debts  | 899,420             | -                   | -                 | -                   | 57,224              | -                    | -                 | 956,644              |
| Community projects                                   | 360                 | -                   | -                 | 1,032               | -                   | 1,149                | 588               | 3,129                |
| Contracts  | 45,866              | 168,060             | 646               | 70,574              | 455,681             | 222,495              | 100               | 963,422              |
| Donations  | 27,290              | -                   | -                 | 1,630               | -                   | -                    | -                 | 28,920               |
| Dues, fees and licenses                              | 7,346               | 2,790               | -                 | 645                 | -                   | -                    | -                 | 10,781               |
| Graduation expense                                   | -                   | 9,726               | -                 | -                   | -                   | -                    | -                 | 9,726                |
| Honoraria  | 195,385             | 15,175              | 3,473             | -                   | 19,324              | 5,500                | 6,950             | 245,807              |
| Insurance  | 39,611              | 16,304              | 642               | 5,792               | 74,226              | 5,461                | -                 | 142,036              |
| Interest and bank charges                            | 12,756              | -                   | -                 | 102                 | 5,245               | -                    | -                 | 18,103               |
| Interest on long term debt                           | 315                 | -                   | -                 | -                   | 70,811              | -                    | (1,401)           | 69,725               |
| Internet   | 20,120              | 21,397              | -                 | -                   | 20,525              | 540                  | -                 | 62,582               |
| Meals and entertainment                              | -                   | 2,340               | -                 | 93                  | 1,131               | -                    | -                 | 3,564                |
| Miscellaneous  | 33,303              | 150                 | 25                | 7,588               | 14,564              | 15                   | -                 | 55,645               |
| Office   | 31,297              | 4,960               | 1,641             | 11,654              | -                   | 59                   | 249               | 49,860               |
| Professional services                                | 1,136,228           | 34,321              | -                 | 16,588              | 11,962              | 57,149               | 43,653            | 1,299,901            |
| Program expense                                      | 83,580              | 178,580             | 102,192           | 112,053             | 21,690              | 5,271                | 50,073            | 553,439              |
| Recovery of current year surplus                     | -                   | (33,219)            | -                 | 7,567               | -                   | 124,329              | -                 | 98,677               |
| Repairs and maintenance                              | -                   | 84,205              | -                 | 5,383               | 8,049               | 35,868               | -                 | 133,505              |
| Replacement reserve expenses                         | -                   | -                   | -                 | -                   | 63,335              | -                    | -                 | 63,335               |
| Resource materials                                   | -                   | 5,146               | -                 | 25,524              | -                   | -                    | -                 | 30,670               |
| Social assistance                                    | -                   | -                   | 353,948           | 1,542               | -                   | -                    | -                 | 355,490              |
| Student board, lodging and tuition                   | -                   | 1,107,091           | -                 | -                   | -                   | -                    | -                 | 1,107,091            |
| Supplies   | 28,004              | 228,859             | 12,111            | 36,096              | 126,479             | 19,897               | 9,130             | 460,576              |
| Telephone  | 19,395              | 6,795               | 2,105             | 8,783               | 12,497              | 3,830                | 207               | 53,612               |
| Training   | 4,023               | 14,647              | 2,843             | 13,204              | 6,121               | -                    | -                 | 40,838               |
| Travel   | 124,867             | 84,468              | 24,485            | 23,703              | 44,275              | 3,665                | 10,006            | 315,469              |
| Utilities  | 2,356               | 35,406              | 2,276             | 15,305              | 142,633             | 6,675                | 1,130             | 205,781              |
| Vehicle  | -                   | 905                 | -                 | 16,520              | 1,568               | -                    | -                 | 18,993               |
| Wages and benefits                                   | 939,493             | 1,401,871           | 352,230           | 961,871             | 391,404             | 176,360              | 129,826           | 4,353,055            |
| <b>Total Expenses</b>                                | <b>\$ 3,656,548</b> | <b>\$ 3,404,562</b> | <b>\$ 859,973</b> | <b>\$ 1,397,666</b> | <b>\$ 1,984,797</b> | <b>\$ 676,147</b>    | <b>\$ 340,670</b> | <b>\$ 12,320,363</b> |

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**Notes to Consolidated Financial Statements**

March 31, 2017

**24. Segmented Information (cont'd)**

| For the year ended March 31, 2016                    | Administration      | Education           | Social Services   | Health Services     | Capital Projects    | Economic Development | Energy              | Total                |
|--|---------------------|---------------------|-------------------|---------------------|---------------------|----------------------|---------------------|----------------------|
| <b>Revenue</b>                                       |                     |                     |                   |                     |                     |                      |                     |                      |
| Deferred revenue, beginning of year                  | \$ -                | \$ 117,812          | \$ -              | \$ 44,966           | \$ 34,274           | \$ -                 | \$ -                | \$ 197,052           |
| Federal Transfers                                    | 554,225             | 2,411,864           | 118,912           | 1,306,325           | 1,495,314           | 67,831               | -                   | 5,954,471            |
| Provincial Transfers                                 | 90,000              | 483,322             | 500,753           | -                   | 115,546             | 92,427               | -                   | 1,282,048            |
| Ontario First Nations Limited Partnership            | 702,420             | -                   | -                 | -                   | -                   | -                    | -                   | 702,420              |
| Other  | 699,861             | 160,005             | 117,177           | 57,649              | 19,563              | 210,462              | 235,036             | 1,499,753            |
| Rent   | -                   | 9,135               | 3,834             | -                   | 577,222             | 48,000               | -                   | 638,191              |
| Deferred revenue, end of year                        | -                   | -                   | -                 | (14,715)            | -                   | -                    | -                   | (14,715)             |
|  | 2,046,506           | 3,182,138           | 740,676           | 1,394,225           | 2,241,919           | 418,720              | 235,036             | 10,259,220           |
| Earnings (loss) from government business enterprises | -                   | -                   | -                 | -                   | -                   | -                    | 2,136,278           | 2,136,278            |
| <b>Total Revenue</b>                                 | <b>\$ 2,046,506</b> | <b>\$ 3,182,138</b> | <b>\$ 740,676</b> | <b>\$ 1,394,225</b> | <b>\$ 2,241,919</b> | <b>\$ 418,720</b>    | <b>\$ 2,371,314</b> | <b>\$ 12,395,498</b> |
| <b>Expenses</b>                                      |                     |                     |                   |                     |                     |                      |                     |                      |
| Advertising and promotion                            | \$ 6,279            | \$ 3,728            | \$ 60             | \$ 1,846            | \$ 1,776            | \$ 5,624             | \$ -                | \$ 19,313            |
| Amortization   | 2,676               | 14,411              | 1,330             | 29,035              | 438,808             | 7,884                | 88,651              | 582,795              |
| Bad debts  | (15,547)            | -                   | -                 | -                   | 29,561              | -                    | 835                 | 14,849               |
| Community projects                                   | -                   | -                   | -                 | 7,758               | -                   | 34,441               | 1,750               | 43,949               |
| Contracts  | 40,748              | 205,322             | -                 | 42,656              | 421,727             | 44,853               | 23,512              | 778,818              |
| Donations  | 26,477              | 1,200               | -                 | -                   | -                   | -                    | -                   | 27,677               |
| Dues, fees and licenses                              | 14,028              | 20,663              | 1,200             | 695                 | 1,505               | 1,463                | -                   | 39,554               |
| Equipment  | -                   | -                   | -                 | -                   | -                   | -                    | 22,093              | 22,093               |
| Graduation expense                                   | -                   | 13,855              | -                 | -                   | -                   | -                    | 13,500              | 27,355               |
| Honoraria  | 173,215             | 6,850               | -                 | -                   | 15,595              | -                    | 11,000              | 206,660              |
| Insurance  | 40,555              | 13,718              | 583               | 2,992               | 70,075              | 1,144                | 11,899              | 140,966              |
| Interest and bank charges                            | 27,284              | -                   | -                 | 118                 | 4,756               | -                    | -                   | 32,158               |
| Interest on long term debt                           | 40                  | -                   | -                 | -                   | 94,055              | -                    | 2,632               | 96,727               |
| Internet   | 20,225              | 21,266              | -                 | -                   | 20,660              | 945                  | -                   | 63,096               |
| Meals and entertainment                              | -                   | 555                 | -                 | -                   | -                   | -                    | 101                 | 656                  |
| Miscellaneous  | 5,457               | 540                 | 368               | 12,310              | 507                 | 6,085                | -                   | 25,267               |
| Office   | 27,212              | 2,502               | 1,312             | 9,218               | 1,000               | 8,745                | 1,146               | 51,135               |
| Professional services                                | 1,208,946           | 32,673              | -                 | 62,599              | 20,554              | 12,603               | 291,067             | 1,628,442            |
| Program expense                                      | 158,830             | 143,788             | 55,920            | 127,953             | 41,037              | 64,717               | 84,799              | 677,044              |
| Recovery of current year surplus                     | -                   | (87,998)            | -                 | -                   | -                   | -                    | -                   | (87,998)             |
| Repairs and maintenance                              | 2,176               | 73,440              | -                 | 1,446               | (30,724)            | 4,759                | 1,898               | 52,995               |
| Replacement reserve expenses                         | -                   | -                   | -                 | -                   | 42,414              | -                    | -                   | 42,414               |
| Resource materials                                   | -                   | 25,408              | -                 | 824                 | -                   | -                    | -                   | 26,232               |
| Social assistance                                    | -                   | -                   | 361,045           | (670)               | -                   | -                    | -                   | 360,375              |
| Student board, lodging and tuition                   | -                   | 1,176,065           | -                 | -                   | -                   | -                    | -                   | 1,176,065            |
| Supplies   | 34,656              | 85,827              | 8,818             | 48,396              | 125,864             | 23,437               | 29,871              | 356,869              |
| Telephone  | 17,273              | 7,397               | 1,297             | 8,576               | 10,706              | 5,500                | 1,445               | 52,194               |
| Traditional fees                                     | -                   | 5,100               | 2,884             | 13,888              | -                   | -                    | -                   | 21,872               |
| Training   | 22,241              | 27,115              | 3,947             | 24,380              | 12,790              | 7,907                | -                   | 98,380               |
| Travel   | 108,347             | 32,974              | 25,836            | 28,676              | 43,787              | 17,852               | 50,919              | 308,391              |
| Utilities  | 1,957               | 32,601              | 2,002             | 6,585               | 121,624             | 5,291                | 546                 | 170,606              |
| Vehicle  | 72                  | -                   | -                 | 23,477              | 3,104               | 1,438                | 6,074               | 34,165               |
| Wages and benefits                                   | 989,742             | 1,395,415           | 414,718           | 797,470             | 291,854             | 376,225              | 326,463             | 4,591,887            |
| <b>Total Expenses</b>                                | <b>\$ 2,912,889</b> | <b>\$ 3,254,415</b> | <b>\$ 881,320</b> | <b>\$ 1,250,228</b> | <b>\$ 1,783,035</b> | <b>\$ 630,913</b>    | <b>\$ 970,201</b>   | <b>\$ 11,683,001</b> |