

**Lac des Mille Lacs First Nation  
Consolidated Financial Statements**

*March 31, 2023*

# **Lac des Mille Lacs First Nation**

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*For the year ended March 31, 2023*

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## Management's Responsibility

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To the Members and Chief and Council of Lac des Mille Lacs First Nation:

The accompanying consolidated financial statements of Lac des Mille Lacs First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated consolidated financial statements.

The Lac des Mille Lacs First Nation Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated consolidated financial statements. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management, and external auditors. The Council is also responsible for recommending the appointment of the First Nation's external auditors.

MNP LLP, an independent firm of Chartered Professional Accountants, is appointed by Chief and Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

January 19, 2024



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Band Administrator

To the Members and to the Chief and Council of Lac des Mille Lacs First Nation:

## Report on the Audit of the Consolidated Financial Statements

### Opinion

We have audited the consolidated financial statements of Lac des Mille Lacs First Nation (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2023, and the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2023, and the results of its consolidated operations, changes in its net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the First Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Kenora, Ontario

January 19, 2024

**MNP LLP**

Chartered Professional Accountants

Licensed Public Accountants

**MNP**  
LLP

**Lac des Mille Lacs First Nation**  
**Consolidated Statement of Financial Position**  
*As at March 31, 2023*

	<b>2023</b>	<b>2022</b> (Restated)
<b>Financial assets</b>		
Cash	10,490,228	5,281,289
Temporary investments (Note 4)	2,179,083	4,951,119
Amounts due from government (Note 5)	2,849,495	3,438,965
Accounts receivable (Note 6)	1,109,072	757,821
Inventory for resale	2,998	2,993
Portfolio investments (Note 2), (Note 7)	2,207,550	2,457,448
Funds held in trust (Note 8)	326,043	286,696
Investment in Lot 251-3 LP (Note 2), (Note 9)	1,835,000	1,835,000
<b>Total financial assets (Note 2)</b>	<b>20,999,469</b>	19,011,331
<b>Liabilities</b>		
Accounts payable and accruals (Note 10)	675,314	1,442,744
Deferred revenue (Note 11)	781,485	1,381,230
Due to Kakina Economic Development Group LP	101	101
Long-term debt (Note 12)	569,382	978,703
<b>Total liabilities</b>	<b>2,026,282</b>	3,802,778
<b>Net financial assets</b>	<b>18,973,187</b>	15,208,553
<b>Contingencies (Note 13)</b>		
<b>Subsequent events (Note 14)</b>		
<b>Commitments (Note 15)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Schedule 1)	16,196,628	15,812,281
Inventories held for use (Note 16)	457,727	457,727
Prepaid expenses	48,187	25,433
<b>Total non-financial assets</b>	<b>16,702,542</b>	16,295,441
<b>Accumulated surplus</b>	<b>35,675,729</b>	31,503,994

Approved on behalf of the Chief and Council

David Mee  
Tracy Mee  
Jelia Kunnak

Chief

Councillor

Councillor

Boake

Councillor

Councillor

Councillor

**Lac des Mille Lacs First Nation**  
**Consolidated Statement of Operations and Accumulated Surplus**  
*For the year ended March 31, 2023*

	<i>Schedules</i>	<i>2023 Budget (Note 23)</i>	<i>2023</i>	<i>2022 (Restated)</i>
<b>Revenue</b>				
Indigenous Services Canada (Note 17), (Note 18)	2,666,665	2,705,031	1,960,510	
First Nations and Inuit Health (Note 17), (Note 19)	1,423,246	1,076,041	1,737,141	
Canadian Heritage (Note 17)	105,000	105,000	95,000	
Natural Resources Canada	-	23,000	-	
Ministry of Labour, Training and Skills Development (Note 17)	-	-	456,930	
Ministry of Indigenous Affairs (Note 17)	185,000	165,000	283,220	
Ministry of Education (Note 17)	209,990	209,990	230,103	
Ministry of Northern Development and Mines (Note 17)	129,800	123,537	114,575	
Ministry of Health and Long-Term Care (Note 17)	84,322	84,322	84,322	
Ministry of Natural Resources (Note 17)	-	-	2,500	
REA - tuition	3,436,000	3,974,757	2,793,834	
Other revenue	680,072	488,595	1,468,488	
Other revenue - capacity development	1,200,000	1,477,538	-	
Limited Partnership Income (Note 2)	1,911,961	1,894,880	1,534,691	
Nezaadiikaang Trust Income - Future Generations	345,000	345,339	583,752	
Ontario First Nations Limited Partnership	780,000	762,758	538,025	
Grand Council Treaty #3 - Resource Revenue Sharing	982,480	982,481	495,790	
Paawidigong First Nations Forum	320,175	318,175	425,106	
Grand Council Treaty #3	189,026	203,198	308,826	
Thunder Bay District Social Services Administration Board	453,347	515,888	435,456	
Independent Electric System Operator	249,973	100,683	200,533	
Resort revenue	175,000	200,160	180,578	
Daycare	65,000	75,202	72,192	
Nuclear Waste Management	97,750	-	48,875	
Interest income	50,000	49,009	46,259	
Cigarette quota	48,775	48,775	40,950	
Osisko Resource Sharing	39,303	36,748	34,913	
Bimose Tribal Council Inc.	-	-	12,947	
ISC trust fund interest	-	2,674	949	
Shooniyaa Wa-Biitong	45,874	79,480	-	
Northern Ontario Heritage Fund Corporation	13,644	-	-	
Revenue deferred from prior year (Note 11)	1,941,075	1,381,231	2,770,402	
Revenue deferred to subsequent year (Note 11)	(263,505)	(781,485)	(1,381,231)	
Repayment of funding	-	(105,533)	-	
	<b>17,564,973</b>	<b>16,542,474</b>	<b>15,575,636</b>	

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**Lac des Mille Lacs First Nation**  
**Consolidated Statement of Operations and Accumulated Surplus**  
*For the year ended March 31, 2023*

	<i>Schedules</i>	<i>2023 Budget (Note 23)</i>	<i>2023</i>	<i>2022 (Restated)</i>
<i>(Continued from previous page)</i>		<b>17,564,973</b>	<b>16,542,474</b>	15,575,636
<b>Expenses</b>				
Administration	4	<b>468,000</b>	<b>818,942</b>	289,134
Capital	5	<b>380,757</b>	<b>850,173</b>	711,882
Culture	6	<b>386,200</b>	<b>450,448</b>	458,844
Economic Development	7	<b>403,800</b>	<b>353,451</b>	450,192
Education	8	<b>7,339,166</b>	<b>7,064,734</b>	5,443,291
Health	9	<b>987,210</b>	<b>951,713</b>	872,790
Membership Distributions	10	<b>895,000</b>	<b>889,300</b>	1,119,000
Ontario First Nations Limited Partnership	11	<b>197,000</b>	<b>206,921</b>	155,493
Planning and Consultation	12	<b>1,722,062</b>	<b>1,188,066</b>	755,809
Savanne River Resort	13	<b>246,000</b>	<b>314,465</b>	257,710
COVID	14	<b>25,000</b>	<b>27,725</b>	311,925
<b>Total Expenses (Schedule 2)</b>		<b>13,050,195</b>	<b>13,115,938</b>	10,826,070
<b>Surplus before other items</b>		<b>4,514,778</b>	<b>3,426,536</b>	4,749,566
<b>Other income (expense)</b>				
Gain (loss) on disposal of capital assets		-	<b>(24,801)</b>	-
Membership distributions		-	<b>770,000</b>	-
		-	<b>745,199</b>	-
<b>Surplus (Note 2)</b>		<b>4,514,778</b>	<b>4,171,735</b>	4,749,566
<b>Accumulated surplus, beginning of year</b>		<b>32,270,441</b>	<b>31,503,994</b>	27,698,850
Retrospective application of change in accounting policy (Note 2)		-	-	(944,422)
<b>Accumulated surplus, end of year, as restated</b>		<b>36,785,219</b>	<b>35,675,729</b>	31,503,994

**Lac des Mille Lacs First Nation**  
**Consolidated Statement of Change in Net Financial Assets**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 23)</b>	<b>2023</b>	<b>2022 (Restated)</b>
<b>Surplus</b>	<b>4,514,778</b>	<b>4,171,735</b>	4,749,566
Purchase of tangible capital assets	-	(1,338,865)	(2,633,114)
Amortization of tangible capital assets	-	929,717	877,895
(Gain) loss on sale of tangible capital assets	-	24,801	-
	-	(384,347)	(1,755,219)
Acquisition of prepaid expenses	-	(22,754)	-
Use of prepaid expenses	-	-	17,400
Use of inventories	-	-	79,400
	-	(22,754)	96,800
<b>Increase in net financial assets</b>	<b>4,514,778</b>	<b>3,764,634</b>	3,091,147
<b>Net financial assets, beginning of year (Note 2)</b>	<b>15,975,000</b>	<b>15,208,553</b>	12,117,406
<b>Net financial assets, end of year (Note 2)</b>	<b>20,489,778</b>	<b>18,973,187</b>	15,208,553

**Lac des Mille Lacs First Nation**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2023*

**2023**                    **2022**  
*(Restated)*

**Cash provided by (used for) the following activities**

**Operating activities**

Surplus (deficit)	<b>4,171,735</b>	4,749,566
Non-cash items		
Amortization	929,717	877,895
Bad debts	250,000	-
Revenue deferred from prior year	(49,590)	(49,589)
Revenue deferred to subsequent year	57,089	49,590
(Gain) loss on disposal of capital assets	24,801	-

Changes in working capital accounts	<b>5,383,752</b>	5,627,462
Accounts receivable	(351,251)	214,205
Amounts due from government	589,470	(2,488,635)
Prepaid expenses	(22,754)	17,400
Inventory for resale	-	(1,380)
Inventories held for use	-	79,401
Accounts payable and accruals	(767,434)	291,671
Deferred revenue	(607,245)	(1,389,172)

**4,224,538**            2,350,952

**Financing activities**

Repayments of long-term debt	<b>(409,321)</b>	(394,672)
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**Capital activities**

Purchase of tangible capital assets	<b>(1,338,865)</b>	(2,633,114)
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**Investing activities**

Purchase of temporary investments	-	(278,446)
Proceeds on disposal of temporary investments	-	3,235,141
Purchases of portfolio investments	(51)	(154)
Proceeds from disposal of Investments	-	15,000
Investment in Government Business Partnerships	(51)	(185)
Funds Held in Trust	(39,347)	(40,730)

**(39,449)**            2,930,626

**Increase (decrease) in cash resources**                    **2,436,903**            2,253,792

**Cash resources, beginning of year**                    **10,232,408**            7,978,616

**Cash resources, end of year**                    **12,669,311**            10,232,408

**Cash resources are composed of:**

Cash	<b>10,490,228</b>	5,281,289
GIC's with maturities less than one year (Note 4)	2,179,083	4,951,119
	<b>12,669,311</b>	10,232,408

**Supplementary cash flow information**

Interest paid	<b>28,919</b>	43,658
Interest earned	23,872	46,259

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2023*

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**1. Operations**

The Lac des Mille Lacs First Nation (the "First Nation") is located in the Province of Ontario, and provides various services to its members. Lac des Mille Lacs First Nation includes the First Nation's members, government and all related entities that are accountable to the First Nation and are either owned or controlled by the First Nation.

**2. Change in accounting policy**

**Financial instruments**

Effective April 1, 2022, the First Nation adopted the Public Sector Accounting Board's (PSAB) new recommendations for the recognition, measurement, presentation and disclosure of financial assets, financial liabilities and derivatives under Section PS 3450 *Financial Instruments*. This new Section is applied prospectively, and prior periods have not been restated. There was no material impact on the consolidated financial statements from the prospective application of the new accounting recommendations.

**Investments in Government Business Enterprises**

Effective April 1, 2022, the First Nation changed its accounting policy to measure its Investments in Government Business Enterprises using the cost method. Previously, the First Nation measured these investments using the modified equity method.

The change in policy has been made because it is now management's opinion that the cost method more accurately reflects the extent of control the First Nation exercises over the two limited partnerships. The effect of this change in policy has been applied retrospectively and the prior year's financial statements have accordingly been adjusted.

For 2022 the impact of this change has resulted in a decrease in Investment in Government Business Partnerships of \$2,444,436, an increase in Portfolio Investments of \$1,699,972, a decrease in Investment in Lot 251-3 LP of \$21,983, a decrease in Financial Assets and Net Financial Assets of \$744,446, an increase in Limited Partnership Income of \$177,995, an increase in Surplus of \$177,995, a decrease in Accumulated Surplus, beginning of year of \$944,422 and a decrease in Accumulated Surplus, end of year of \$766,432.

**3. Significant accounting policies**

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

**Principles of consolidation**

All controlled entities are fully consolidated on a line-by-line basis except for the commercial enterprises which meet the definition of government business enterprise, which are included in the consolidated financial statements on a modified equity basis.

Government partnerships are proportionally consolidated on a line-by-line basis except for the partnerships which meet the definition of government business partnership, which are included in the consolidated financial statements on a modified equity basis.

Under the modified equity method of accounting, only the Lac des Mille Lacs First Nation's investment in the government business enterprise and the enterprise's net income and other changes in equity are recorded. No adjustment is made for accounting policies of the enterprise that are different from those of Lac des Mille Lacs First Nation.

Organizations consolidated in Lac des Mille Lacs First Nation's consolidated financial statements include:

Lac des Mille Lacs First Nation  
1913563 Ontario Inc.  
Nezaadiikaang General Contracting GP Inc.  
Nezaadiikaang Economic Development LP

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**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2023*

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**3. Significant accounting policies** *(Continued from previous page)*

All inter-entity balances have been eliminated on consolidation. However, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

**Cash resources**

Cash resources includes balances with banks and short-term investments with maturities of one year or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

**Temporary investments**

Temporary investments are valued at market value.

**Funds held in Ottawa Trust Fund**

Funds held in trust on behalf of First Nation members by the Government of Canada in the Ottawa Trust Fund are reported on the consolidated statement of financial position. Trust moneys consist of:

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other First Nation capital assets.
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

**Osisko Hammond Reef Trust**

Funds held in trust on behalf of First Nation members by the Lac Des Mille Lac Trust Fund are reported on the consolidated statement of financial position. Trust moneys consist of:

- Capital trust moneys derived from funding paid by Osisko Hammond Reef on an annual basis

**Inventory**

Inventory is valued at the lower of cost and net realizable value. Cost is determined by the first-in, first-out method. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling costs.

Inventory held for resale is classified as a financial asset when all of the following criteria are met:

- Prior to March 31, 2023, the First Nation has committed to sell the asset;
- The asset is in a condition to be sold;
- The asset is publicly seen to be for sale;
- There is an active market for the asset;
- A plan exists for selling the asset; and
- A sale to a party external to the First Nation can reasonably be expected within one year.

**Portfolio investments**

Long-term investments in entities that are not owned, controlled or influenced by the First Nation reporting entity are accounted for using the cost method. They are recorded at cost, less any provision for other than temporary impairment.

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2023*

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**3. Significant accounting policies** *(Continued from previous page)*

**Tangible capital assets**

Tangible capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributed to construction and development, as well as interest costs that are directly attributable to the acquisition and construction of the asset.

Tangible capital assets are written down when the conditions indicate they no longer contribute to the First Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital asset are less than their net book value. The net write-downs are accounted for as an expense in the consolidated statement of operations and accumulated surplus.

Contributed capital assets are recorded into revenue at their fair value on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Transfers of capital assets from related parties are recorded at carrying value.

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets.

**Amortization**

Tangible capital assets are amortized annually using the straight-line method at rates intended to amortize the cost of the assets over their estimated useful lives:

	Rate
Automobiles	10 years
First Nation Detached Buildings	40 years
Computers	4 years
Cultural Complex	40 years
Equipment	10 years
Furniture and Equipment	10 years
Landscaping and Outdoor Structures	40 years
Leasehold Improvements	10 years
Roundhouse	40 years
Resort Buildings	25 years
Resort Boats and Motors	6 years
Resort Docks	20 years
Solar Power Grid	25 years
Infrastructure - on reserve	40 years
Computer Software	6 years
Transmission Line Phase II - not yet in use	0 %

**Long-lived assets**

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The First Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying value of an asset, or group of assets, may not be recoverable. Impairment losses are recognized when undiscounted future cash flows from its use and disposal are less than the assets' carrying amount. Impairment is measured as the amount by which the assets' carrying value exceeds its fair value. Any impairment is included in surplus for the year.

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2023*

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**3. Significant accounting policies** *(Continued from previous page)*

**Net financial assets**

The First Nation's consolidated financial statements are presented so as to highlight net financial assets as the measurement of financial position. The net financial assets of the First Nation is determined by its financial assets less its liabilities. Net financial assets is comprised of two components, non-financial assets and accumulated surplus.

**Revenue recognition**

**Government Transfers**

The First Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the First Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

**Restricted revenue**

The First Nation recognizes externally restricted inflows as revenue in the period the resources are used for the purposes specified in accordance with an agreement or legislation. Until this time, the First Nation records externally restricted inflows in deferred revenue.

**Sales revenue**

Revenue is recognized when a price is agreed upon, goods and services are provided to customers, and collectability is reasonably assured. If collectability is not considered reasonably assured at the time of sale, the First Nation does not recognize revenue until collection occurs.

**Use of estimates**

The preparation of the consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable is stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

Amortization is based on the estimated useful lives of tangible capital assets.

Inventory based upon management's assessment of the realizable amount less selling costs.

Accounts payable and accruals are based on historical charges for unbilled goods and services at year-end.

Deferred revenue is based on unspent funding at year-end and on agreements in place with funding agencies.

Surplus repayable is based on the agreements in place with funding agencies.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

**Deferred revenue**

Deferred revenue consists of unspent contributions for programs which are not complete at year end. The unspent revenue is carried forward to be matched against expenses to be incurred in the subsequent year.

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2023*

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**3. Significant accounting policies** *(Continued from previous page)*

**Segments**

The First Nation conducts its business through eleven reportable segments: Administration, Capital, Culture, Economic Development, Education, Health, Membership Distributions, Ontario First Nations Limited Partnership, Planning and Consultation, Savanne River Resort and COVID. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the Significant Accounting Policies.

**Asset classification**

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

**4. Temporary Investments**

GIC's valued at market value consist of:

	<b>2023</b>	<b>2022</b>
With maturities less than one year:		
GIC with an interest rate of 0.60% matured May 2022	-	2,515,000
GIC with an interest rate of 3.95% maturing November 2023	<b>2,179,083</b>	-
GIC with an interest rate of 2.30% matured February 2023	-	267,197
GIC with an interest rate of 0.75% matured March 2023	-	911,459
GIC with an interest rate of 0.75% matured March 2023	-	911,459
GIC with an interest rate of 0.75% matured March 2023	-	346,004
	<b>2,179,083</b>	<b>4,951,119</b>

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2023*

**5. Amounts due from government**

	<b>2023</b>	2022
<b>Federal</b>		
Indigenous Services Canada	75,707	269,616
First Nations and Inuit Health	1,148,840	1,126,959
<b>Province of Ontario</b>	<b>1,624,948</b>	2,042,390
	<b>2,849,495</b>	3,438,965

**6. Accounts receivable**

	<b>2023</b>	2022
Trade Receivables	1,105,072	601,664
PSB, GST and HST rebates	4,000	156,157
	<b>1,109,072</b>	757,821

**7. Portfolio investments**

	<b>2023</b>	2022 (Restated)
<b>Dallan Holdings &amp; Dallan Fort William</b>		
Dallan Holdings, LP Partnership units - 4,166.25 (37.5% interest)	892,432	892,432
Dallan Holdings Inc. 100 Class C common shares (33.33% interest)	100	100
Dallan Holdings Inc. 25 Class A common shares (25.00% interest)	156,900	156,900
Dallan Fort William, LP Partnership units - 12,498.75 (41.67% interest)	807,333	807,333
Dallan Fort William General Partner Inc. 250 Class D preference shares (25.00% interest)	150,000	150,000
Dallan Fort William General Partner Inc. 250 Class E preference shares (25.00% interest)	1	1
	<b>2,006,766</b>	2,006,766
<b>Firesteel Construction</b>		
Partnership units - 51 (51% interest)	51	-
Firesteel Construction GP Inc. - 51 Class A Common shares (51% interest)	51	-
	<b>102</b>	-
<b>Giiwedini Environmental Services</b>		
Partnership units - 51 (51% interest)	51	51
Giiwedini Environmental Services GP Inc. - 51 Class A Common shares (51% interest)	51	51
	<b>102</b>	102
<b>Glow Transformers</b>		
Partnership units - 52 (52% interest)	52	52
Glow Transformers GP Inc. - 52 Class A Common shares (52% interest)	52	52
	<b>104</b>	104
<b>Bolt Utilities</b>		
Partnership units - 51 (51% interest)	51	51
Bolt Utilities GP - 51 Class A Common shares (51% interest)	51	51
	<b>102</b>	102

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2023*

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**7. Portfolio investments (Continued from previous page)**

	<b>2023</b>	<b>2022</b> (Restated)
<b>Stoneman Contracting</b>		
Partnership units - 51 (51% interest)	51	51
10755834 Canada Inc. (Stoneman Contracting GP) 100 Class A common shares	100	100
	<b>151</b>	<b>151</b>
<b>Kakina Economic Development Group</b>		
Partnership units - 99,999 (10% interest)	1	1
Kakina Economic Development Group GP Inc. - 100 shares (10% interest)	100	100
	<b>101</b>	<b>101</b>
<b>First Nation LP</b>		
Partnership units - 100 (4.5% interest)	10	10
2472881 Ontario Inc. (Wataynikaneyap) 10 shares (4.5% interest)	10	10
	<b>20</b>	<b>20</b>
<b>Sovereign Wealth</b>		
Partnership Units for Lac des Mille Lacs First Nation - 1 (0.64% interest)	1	1
Sovereign Wealth GP Inc. - 1 Common share	1	1
	<b>2</b>	<b>2</b>
9738479 Canada Corp (Sun Energy Canada) 1.25 Class A common shares	-	250,000
Bold Ventures Inc. 4,000,000 (2022 - 4,300,000) Common shares	180,000	180,000
Bold Ventures Inc. 4,000,000 Common share purchase warrants entitling holder to purchase of one common share per warrant at a price of \$0.05 per share	20,000	20,000
Lot 251-3 Development GP Inc. 100 common shares (25.00% interest)	100	100
	<b>2,207,550</b>	<b>2,457,448</b>

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2023*

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**8. Funds Held in Trust**

Capital and revenue trust moneys are transferred to the First Nation on the authorization of the Minister of Indigenous Services Canada, with the consent of the First Nation's Council. Osisko - Hammond Reef Trust moneys are transferred to the First Nation with the authorization and consent of the First Nation's Council.

	<b>2023</b>	<b>2022</b>
<b>ISC Capital Trust</b>		
Balance, beginning of year	<b>7,629</b>	7,629
<b>ISC Revenue Trust</b>		
Balance, beginning of year	98,470	97,521
Interest	2,674	949
Balance, end of year	<b>101,144</b>	98,470
<b>Osisko - Hammond Reef Trust</b>		
Balance, beginning of year	180,597	140,814
Investment income	36,748	34,913
Bank charges	(75)	(130)
Donation	-	5,000
Total Osisko - Hammond Reef Trust	<b>217,270</b>	180,597
Total funds held in trust	<b>326,043</b>	286,696

**9. Investment in Lot 251-3 Development Limited Partnership**

During the 2020 fiscal year the First Nation advanced \$1,835,000 to Nezaadiikaang Economic Development LP, a wholly owned limited partnership. The limited partnership in turn invested \$1,835,000 to purchase 250 partnership units (25% interest) in Lot 251-3 Development Limited Partnership.

**10. Accounts payable and accruals**

	<b>2023</b>	<b>2022</b>
Trade payables	274,725	423,947
Vacation accrual	129,356	97,543
Audit accrual	80,000	30,000
Source deductions payable	-	35,445
Flood settlement member distributions	70,000	840,000
Funding repayable	121,233	15,809
	<b>675,314</b>	1,442,744

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2023*

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**11. Deferred revenue**

	Balance March 31, 2022	Revenue Recognized 2023	Funding Received 2023	Balance March 31, 2023
<b>Federal Government</b>				
Administration	20,000	-	-	20,000
Education	354,634	(972,538)	846,457	228,553
Health	51,983	(148,707)	121,200	24,476
Planning and Consultation	265,158	(141,197)	22,110	146,071
<b>Other</b>				
Culture	48,249	(66,662)	24,978	6,565
Economic Development	1,933	(142,211)	140,278	-
Education	186,547	(733,047)	596,090	49,590
Health	378,734	(254,546)	148,888	273,076
Planning and Consultation	73,992	(104,291)	63,453	33,154
	<b>1,381,230</b>	<b>(2,563,199)</b>	<b>1,963,454</b>	<b>781,485</b>

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**12. Long-term debt**

	2023	2022
RBC Royal Bank term loan, repayable in blended monthly payments of \$36,520, interest at 3.65%. Loan matures August 9, 2024.	<b>569,382</b>	978,703

Debt is secured by the backing of Ontario First Nation Limited Partnership funding. Principal repayments on long-term debt in each of the next two years are estimated as follows:

	Principal
2024	424,513
2025	144,869
	<b>569,382</b>

Interest on long-term debt in 2023 amounted to \$28,919 (2022 - \$43,568).

**13. Contingencies**

The First Nation has signed funding agreements with Indigenous Services Canada and other governmental bodies for funding of programs which state that the funding received under these contribution agreements is subject to repayment if the First Nation fails to comply with the terms and conditions of the agreements.

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2023*

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**14. Subsequent events**

Subsequent to year-end, the First Nation acquired a building for consideration of \$2,400,000.

Subsequent to year-end, the First Nation completed the purchase of an additional 1,249.875 units of Dallan Holdings, LP for total consideration of \$437,500.

Subsequent to year-end, the First Nation completed the purchase of an additional 12.5 Class A Common shares of Dallan Holdings Inc. for total consideration of \$25,000.

Subsequent to year-end, the First Nation completed the purchase of an additional 125 Class D Preferred shares and 125 Class E Preferred shares of Dallan Fort William General Partner Inc. for total consideration of \$75,000.

Subsequent to year-end, the First Nation completed the purchase of an additional 416.625 units of Dallan Fort William, LP for total consideration of \$337,500.

**15. Commitments**

The First Nation has entered into an operating lease agreement with Lakehead District School Board expiring August 2024, for use of a building in connection with its Education programs.

The First Nation has entered into an operating lease agreement with Lot 251-3 Development Limited Partnership expiring in October 2024, for use of an office building.

The minimum annual lease payments for the next two years are as follows:

2024	\$ 648,844
2025	310,569
<u>Total</u>	<u>\$ 959,413</u>

**16. Inventories held for use**

	2023	2022
Aggregate inventory	<u>457,727</u>	<u>457,727</u>

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2023*

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**17. Government transfers**

<b>Federal government transfers:</b>	<b>Operating</b>	<b>Capital</b>	<b>2023</b>	<b>2022</b>
Indigenous Services Canada	2,498,557	206,474	2,705,031	1,960,510
First Nations and Inuit Health	1,076,041	-	1,076,041	1,737,141
Canadian Heritage	105,000	-	105,000	95,000
Natural Resources Canada	23,000	-	23,000	-
<b>Total Federal</b>	<b>3,702,598</b>	<b>206,474</b>	<b>3,909,072</b>	<b>3,792,651</b>
 <b>Provincial government transfers:</b>				
Ministry of Labour, Training and Skills Development	-	-	-	456,930
Ministry of Indigenous Affairs	165,000	-	165,000	283,220
Ministry of Education	209,990	-	209,990	230,103
Ministry of Northern Development and Mines	123,537	-	123,537	114,575
Ministry of Health and Long-Term Care	84,322	-	84,322	84,322
Ministry of Natural Resources	-	-	-	2,500
<b>Total Provincial</b>	<b>582,849</b>	<b>-</b>	<b>582,849</b>	<b>1,171,650</b>
	<b>4,285,447</b>	<b>206,474</b>	<b>4,491,921</b>	<b>4,964,301</b>

**18. Indigenous Services Canada funding reconciliation**

	<b>2023</b>	<b>2022</b>
Indigenous Services Canada revenue per funding confirmation	2,813,301	2,066,472
Revenue recognized in prior year - Band representative services	(130,380)	(236,342)
Revenue recognized in current year - Other funding	22,110	-
Revenue recognized in current year - Band representative services	-	130,380
 Indigenous Services Canada revenue per financial statements	<b>2,705,031</b>	<b>1,960,510</b>

**19. First Nations and Inuit Health funding reconciliation**

	<b>2023</b>	<b>2022</b>
First Nations and Inuit Health revenue per funding confirmation	814,378	524,620
Jordan's Principle - Individuals amounts invoiced	939,005	535,179
Jordan's Principle - School Transportation amounts invoiced	(677,342)	677,342
 First Nations and Inuit Health revenue per financial statements	<b>1,076,041</b>	<b>1,737,141</b>

**20. Economic dependence**

The First Nation received 16% (2022 - 26%) of its recurring revenue from Indigenous Services Canada (ISC) as a result of Treaties entered into with the Government of Canada. These Treaties are administered by ISC under the terms and conditions of the Indian Act.

**21. Ontario First Nations Limited Partnership**

Commencing with the 2012 fiscal year and in each fiscal year thereafter during the initial and renewal terms of the agreement between the Province of Ontario and Ontario First Nations Limited Partnership (OFNLP), the Province of Ontario shall pay to OFNLP 12 monthly payments equal to one-twelfth of 1.7% of the aggregate provincial gross gaming revenues. OFNLP then distributes to the First Nation its share of these revenues according to a formula used for that purpose. The use of these funds, according to agreements, is restricted to community development, health, education, cultural development, economic development, and permitted interim investments.

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2023*

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**22. Comparative figures**

Certain comparative figures have been reclassified to conform with current year's presentation.

**23. Budget information**

The disclosed budget information has been approved by the Chief and Council.

**24. First Nations Transparency Act**

The First Nation is required by the First Nations Financial Transparency Act to post its consolidated financial statements on a website and submit the consolidated financial statements to ISC by July 29, 2023. As the audit report date is after this date, the First Nation is not in compliance with the requirement. The possible effect of non-compliance has not yet been determined.

**Lac des Mille Lacs First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
For the year ended March 31, 2023

	Automobiles	First Nation Detached Buildings	Computers	Cultural Complex	Equipment	Furniture and Equipment	Subtotal
<b>Cost</b>							
Balance, beginning of year	930,926	331,998	392,371	2,343,613	657,412	745,195	5,401,515
Acquisition of tangible capital assets	464,952	-	29,992	-	336,373	80,838	912,155
Disposal of tangible capital assets	-	-	-	-	(31,001)	-	(31,001)
Balance, end of year	1,395,878	331,998	422,363	2,343,613	962,784	826,033	6,282,669
<b>Accumulated amortization</b>							
Balance, beginning of year	267,873	51,960	306,084	506,997	280,352	216,470	1,629,736
Annual amortization	110,209	8,300	54,353	58,590	73,773	78,562	383,787
Accumulated amortization on disposals	-	-	-	-	(6,200)	-	(6,200)
Balance, end of year	378,082	60,260	360,437	565,587	347,925	295,032	2,007,323
<b>Net book value of tangible capital assets</b>	<b>1,017,796</b>	<b>271,738</b>	<b>61,926</b>	<b>1,778,026</b>	<b>614,859</b>	<b>531,001</b>	<b>4,275,346</b>
2022 Net book value of tangible capital assets	663,053	280,038	86,287	1,836,616	377,060	528,725	3,771,779

**Lac des Mille Lacs First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
For the year ended March 31, 2023

	Subtotal	Landscaping and outdoor structures	Leasehold improvements	Infrastructure - on reserve	Roundhouse	Resort Land	Subtotal
<b>Cost</b>							
Balance, beginning of year	5,401,515	1,625,655	2,168,797	5,401,168	742,328	160,000	15,499,463
Acquisition of tangible capital assets	912,155	-	382,506	10,000	-	-	1,304,661
Disposal of tangible capital assets	(31,001)	-	-	-	-	-	(31,001)
Balance, end of year	6,282,669	1,625,655	2,551,303	5,411,168	742,328	160,000	16,773,123
<b>Accumulated amortization</b>							
Balance, beginning of year	1,629,736	314,903	536,756	680,013	185,581	-	3,346,989
Annual amortization	383,787	40,678	236,005	135,029	18,558	-	814,057
Accumulated amortization on disposals	(6,200)	-	-	-	-	-	(6,200)
Balance, end of year	2,007,323	355,581	772,761	815,042	204,139	-	4,154,846
<b>Net book value of tangible capital assets</b>	<b>4,275,346</b>	<b>1,270,074</b>	<b>1,778,542</b>	<b>4,596,126</b>	<b>538,189</b>	<b>160,000</b>	<b>12,618,277</b>
2022 Net book value of tangible capital assets	3,771,779	1,310,752	1,632,041	4,721,155	556,747	160,000	12,152,474

**Lac des Mille Lacs First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
For the year ended March 31, 2023

	Subtotal	Resort Buildings	Resort Boats and Motors	Resort Docks	Solar Power Grid	Transmission Line Phase II	Subtotal
<b>Cost</b>							
Balance, beginning of year	15,499,463	714,385	105,224	39,141	834,532	2,326,155	19,518,900
Acquisition of tangible capital assets	1,304,661	-	-	-	-	-	1,304,661
Disposal of tangible capital assets	(31,001)	-	-	-	-	-	(31,001)
Balance, end of year	16,773,123	714,385	105,224	39,141	834,532	2,326,155	20,792,560
<b>Accumulated amortization</b>							
Balance, beginning of year	3,346,989	142,877	86,822	17,614	164,707	-	3,759,009
Annual amortization	814,057	28,775	8,228	1,957	33,381	-	886,398
Accumulated amortization on disposals	(6,200)	-	-	-	-	-	(6,200)
Balance, end of year	4,154,846	171,652	95,050	19,571	198,088	-	4,639,207
<b>Net book value of tangible capital assets</b>	<b>12,618,277</b>	<b>542,733</b>	<b>10,174</b>	<b>19,570</b>	<b>636,444</b>	<b>2,326,155</b>	<b>16,153,353</b>
2022 Net book value of tangible capital assets	12,152,474	571,508	18,402	21,527	669,825	2,326,155	15,759,891

**Lac des Mille Lacs First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
For the year ended March 31, 2023

	Subtotal	Computer software	2023	2022
(Restated)				
<b>Cost</b>				
Balance, beginning of year	19,518,900	182,821	19,701,721	17,068,607
Acquisition of tangible capital assets	1,304,661	34,204	1,338,865	2,633,114
Disposal of tangible capital assets	(31,001)	-	(31,001)	-
Balance, end of year	20,792,560	217,025	21,009,585	19,701,721
<b>Accumulated amortization</b>				
Balance, beginning of year	3,759,009	130,431	3,889,440	3,011,545
Annual amortization	886,398	43,319	929,717	877,895
Accumulated amortization on disposals	(6,200)	-	(6,200)	-
Balance, end of year	4,639,207	173,750	4,812,957	3,889,440
<b>Net book value of tangible capital assets</b>	<b>16,153,353</b>	<b>43,275</b>	<b>16,196,628</b>	<b>15,812,281</b>
2022 Net book value of tangible capital assets	15,759,891	52,390	15,812,281	

**Lac des Mille Lacs First Nation**  
**Schedule 2 - Consolidated Schedule of Expenses by Object**  
*For the year ended March 31, 2023*

	2023 <i>Budget</i> (Note 23)	2023	2022 (Restated)
<b>Consolidated expenses by object</b>			
Administrative expenses	178,506	-	-
Amortization of tangible capital assets	-	929,717	877,895
Bank charges and short-term interest	18,100	30,556	21,070
Cultural and community development	604,641	274,632	296,987
Education	382,000	334,414	236,776
Honouraria, salaries and benefits	6,719,673	6,379,375	5,014,910
Interest on long-term debt	-	28,919	43,568
Membership distributions	635,000	632,800	615,550
Office and utilities	2,427,155	2,777,686	2,355,079
Professional fees	1,326,107	993,890	892,417
Training and travel	759,013	733,949	471,799
	<b>13,050,195</b>	<b>13,115,938</b>	10,826,051

**Lac des Mille Lacs First Nation**  
**Schedule 3 - Summary of Consolidated Schedule of Revenue and Expenses and Surplus (Deficit)**  
*For the year ended March 31, 2023*

	<i>Schedule #</i>	<i>ISC Revenue</i>	<i>Other Revenue (/Repayable to funder)</i>	<i>Deferred Revenue</i>	<i>Total Revenue</i>	<i>Total Expenses</i>	<i>Other income (expenses)</i>	<i>Adjustments/ Transfers From (To)</i>	<i>Current Surplus (Deficit)</i>
Administration	4	176,765	1,252,233	-	1,428,998	818,942	770,000	(157,613)	1,222,443
Capital	5	206,474	41,995	-	248,469	850,173	-	136,429	(465,275)
Culture	6	-	27,200	41,684	68,884	450,448	-	290,515	(91,049)
Economic Development	7	42,000	1,442,966	1,933	1,486,899	353,451	-	(518,511)	614,937
Education	8	1,936,464	6,139,446	263,037	8,338,947	7,064,734	-	75,789	1,350,002
Health	9	296,218	572,074	133,166	1,001,458	951,713	-	(37,281)	12,464
Membership Distributions	10	-	345,339	-	345,339	889,300	-	543,961	-
Ontario First Nations Limited Partnership	11	-	779,771	-	779,771	206,921	-	(503,559)	69,291
Planning and Consultation	12	22,110	2,435,515	159,924	2,617,549	1,188,066	-	(58,193)	1,371,290
Savanne River Resort	13	-	201,160	-	201,160	314,465	(24,801)	228,372	90,266
COVID	14	25,000	-	-	25,000	27,725	-	91	(2,634)
<b>Total</b>		<b>2,705,031</b>	<b>13,237,699</b>	<b>599,744</b>	<b>16,542,474</b>	<b>13,115,938</b>	<b>745,199</b>	<b>-</b>	<b>4,171,735</b>

**Lac des Mille Lacs First Nation**  
**Administration**  
**Schedule 4 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*  
*(Unaudited)*

	<b>2023</b> <i>Budget</i> <i>(Note 23)</i>	<b>2023</b>	<b>2022</b>
<b>Revenue</b>			
Indigenous Services Canada	183,274	176,765	183,274
Grand Council Treaty #3 - Resource Revenue Sharing	982,480	982,481	495,790
Limited Partnership Income	133,000	133,101	146,271
Cigarette quota	48,775	48,775	40,950
Osisko Resource Sharing	39,303	36,748	34,913
Interest income	30,000	31,995	44,803
Other revenue	3,000	16,455	18,200
ISC trust fund interest	-	2,674	949
Revenue deferred from prior year <i>(Note 11)</i>	722,792	20,000	20,000
Revenue deferred to subsequent year <i>(Note 11)</i>	-	(20,000)	(20,000)
	<b>2,142,624</b>	<b>1,428,994</b>	<b>965,150</b>
<b>Expenses</b>			
Administration (recovery)	(494,750)	(669,169)	(564,317)
Amortization	-	65,791	68,796
Audit fees	28,000	47,901	17,974
Bad debts	-	334,303	-
Bank charges and interest	10,000	20,901	13,152
Election	-	-	56,059
Emergency assistance	-	-	579
Equipment rental	-	1,000	-
Food and beverage	-	1,613	254
Furniture and equipment	-	364	-
Honouraria	230,000	216,975	209,584
Honouraria - other	1,500	750	-
Insurance	30,000	31,486	26,168
Legal fees	25,000	10,808	33,916
Licenses, permits and fees	2,500	9,272	5,870
Marketing	500	-	620
Meetings	5,500	6,198	281
Miscellaneous	9,750	60	191
Office supplies	12,300	29,914	15,618
Professional fees	16,200	-	-
Rent	73,000	98,053	24,091
Repairs and maintenance	28,500	53,949	69,885
Salaries and benefits	390,500	392,097	226,017
Sponsorships and donations	-	1,000	-
Subcontracts	25,000	23,100	12,600
Supplies	5,000	13,004	4,396
Telephone	-	910	33
Tradition and culture	60,000	98,536	61,884
Travel	5,500	24,916	1,075
Utilities	4,000	5,210	4,408
	<b>468,000</b>	<b>818,942</b>	<b>289,134</b>
<b>Surplus before other items</b>	<b>1,674,624</b>	<b>610,052</b>	<b>676,016</b>

*Continued on next page*

**Lac des Mille Lacs First Nation**  
**Administration**  
**Schedule 4 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*  
*(Unaudited)*

	<b>2023</b> <i>Budget</i> <i>(Note 23)</i>	<b>2023</b>	<b>2022</b>
<b>Surplus before other items</b> <i>(Continued from previous page)</i>	<b>1,674,624</b>	<b>610,052</b>	676,016
<b>Membership distributions</b>	-	<b>770,000</b>	-
<b>Surplus before transfers</b>	<b>1,674,624</b>	<b>1,380,052</b>	676,016
<b>Transfers from (to) other programs</b>	<b>(1,635,321)</b>	<b>(157,613)</b>	(87,106)
<b>Surplus</b>	<b>39,303</b>	<b>1,222,439</b>	588,910

**Lac des Mille Lacs First Nation**  
**Capital**  
**Schedule 5 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*  
*(Unaudited)*

	<b>2023</b> <i>Budget</i> <i>(Note 23)</i>	<b>2023</b>	<b>2022</b>
<b>Revenue</b>			
Indigenous Services Canada	213,762	206,474	213,593
Resolute Forest	41,995	41,995	386,357
Revenue deferred from prior year	-	-	1,292,198
	<b>255,757</b>	<b>248,469</b>	1,892,148
<b>Expenses</b>			
Administration	-	-	2,314
Amortization	-	478,344	476,084
Land-based infrastructure	-	-	9,000
Legal fees	5,000	6,769	-
Licenses, permits and fees	1,000	827	470
Meetings	3,000	1,461	46
Office supplies	-	114	48
Professional fees	116,000	110,144	45,579
Repairs and maintenance	122,657	109,712	45,261
Salaries and benefits	128,600	141,097	131,859
Supplies	500	1,165	-
Telephone	-	-	1,221
Travel	4,000	540	-
	<b>380,757</b>	<b>850,173</b>	711,882
<b>Surplus (deficit) before transfers</b>	<b>(125,000)</b>	<b>(601,704)</b>	1,180,266
<b>Transfers from (to) other programs</b>	<b>125,000</b>	<b>136,429</b>	128,085
<b>Surplus (deficit)</b>	<b>-</b>	<b>(465,275)</b>	1,308,351

**Lac des Mille Lacs First Nation**  
**Culture**  
**Schedule 6 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*  
*(Unaudited)*

	<b>2023</b> <i>Budget</i> <i>(Note 23)</i>	<b>2023</b>	<b>2022</b>
<b>Revenue</b>			
Other revenue	261,000	27,200	222,800
Revenue deferred from prior year	-	48,249	38,500
Revenue deferred to subsequent year (Note 11)	-	(6,565)	(48,249)
	<b>261,000</b>	<b>68,884</b>	<b>213,051</b>
<b>Expenses</b>			
Administration	-	-	5,745
Amortization	-	94,261	93,711
Consulting	20,000	-	11,509
Contracted services	30,000	43,750	30,000
Equipment rental	500	5,223	263
Food and beverage	32,000	34,612	32,550
Furniture and equipment	30,000	6,029	-
Honouraria	-	4,850	-
Honouraria - other	7,800	1,800	10,025
Insurance	30,000	31,486	26,168
Legal fees	1,000	875	14,260
Membership distributions	-	800	-
Miscellaneous	500	1,057	7,226
Office supplies	-	469	760
Postage	-	-	2,089
Professional fees	-	-	20,676
Registration fees	-	90	82
Rent	1,200	-	-
Repairs and maintenance	15,000	21,800	8,173
Salaries and benefits	126,000	103,008	84,155
Supplies	17,200	15,664	9,595
Tradition and culture	43,000	39,345	63,408
Training	-	3,961	-
Travel	12,000	11,431	10,053
Utilities	20,000	29,937	28,396
	<b>386,200</b>	<b>450,448</b>	<b>458,844</b>
<b>Deficit before transfers</b>	<b>(125,200)</b>	<b>(381,564)</b>	<b>(245,793)</b>
<b>Transfers from (to) other programs</b>	<b>125,200</b>	<b>290,515</b>	<b>154,892</b>
<b>Deficit</b>	<b>-</b>	<b>(91,049)</b>	<b>(90,901)</b>

**Lac des Mille Lacs First Nation**  
**Economic Development**  
**Schedule 7 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	2023 Budget (Note 23)	2023	2022 (Restated)
<b>Revenue</b>			
Indigenous Services Canada	42,000	42,000	42,000
Ministry of Indigenous Affairs	185,000	165,000	160,000
Ministry of Northern Development and Mines	129,800	123,537	114,575
Limited Partnership Income	1,035,000	1,017,818	1,388,420
Other revenue	200,000	216,611	49,962
Revenue deferred from prior year (Note 11)	-	1,933	5,691
Revenue deferred to subsequent year (Note 11)	-	-	(1,933)
Repayment of funding	-	(80,000)	-
	<b>1,591,800</b>	<b>1,486,899</b>	<b>1,758,715</b>
<b>Expenses</b>			
Administration	19,575	11,800	8,965
Amortization	-	1,716	1,716
Audit fees	5,000	12,500	3,571
Bank charges and interest	-	-	50
Food and beverage	-	-	130
Furniture and equipment	-	-	523
Honouraria - other	-	-	1,750
Interest on long-term debt	-	28,919	43,568
Legal fees	32,500	28,647	16,248
Licenses, permits and fees	-	-	249
Meetings	3,000	778	3,282
Office rent	13,000	13,000	13,000
Office supplies	-	-	1,486
Postage	-	-	1,602
Professional fees	80,750	-	125,016
Registration fees	-	1,192	-
Repairs and maintenance	-	-	5,136
Salaries and benefits	225,375	240,877	212,210
Sponsorships and donations	4,000	3,750	3,315
Supplies	-	-	156
Telephone	5,000	1,522	5,602
Training	4,000	-	-
Travel	11,600	8,750	2,617
	<b>403,800</b>	<b>353,451</b>	<b>450,192</b>
<b>Surplus (deficit) before transfers</b>	<b>1,188,000</b>	<b>1,133,448</b>	<b>1,308,523</b>
<b>Transfers from (to) other programs</b>	<b>(990,500)</b>	<b>(518,511)</b>	<b>(262,518)</b>
<b>Surplus (deficit)</b>	<b>197,500</b>	<b>614,937</b>	<b>1,046,005</b>

**Lac des Mille Lacs First Nation**  
**Education**  
**Schedule 8 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023</b> <i>Budget</i> <i>(Note 23)</i>	<b>2023</b>	2022
<b>Revenue</b>			
Indigenous Services Canada	1,922,062	1,936,464	816,596
First Nations and Inuit Health	1,254,346	939,005	1,541,971
Ministry of Education	209,990	209,990	230,103
Ministry of Labour, Training and Skills Development	-	-	456,930
REA - tuition	3,436,000	3,974,757	2,793,834
The District of Thunder Bay Social Services Administration Board	453,347	515,888	435,456
Grand Council Treaty #3	132,000	145,123	148,138
Canadian Heritage	105,000	105,000	95,000
Other revenue	89,624	95,001	312,473
Shooniyyaa Wa-Biitong	45,874	79,480	-
Daycare	65,000	75,202	72,192
Bimose Tribal Council Inc.	-	-	6,000
Northern Ontario Heritage Fund Corporation	13,644	-	-
Revenue deferred from prior year	491,592	541,181	884,749
Revenue deferred to subsequent year <i>(Note 11)</i>	-	(278,144)	(541,181)
	<b>8,218,479</b>	<b>8,338,947</b>	<b>7,252,261</b>

*Continued on next page*

**Lac des Mille Lacs First Nation**  
**Education**  
**Schedule 8 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 23)</b>	<b>2023</b>	<b>2022</b>
(Continued from previous page)	8,218,479	8,338,947	7,252,261
<b>Expenses</b>			
Administration	508,367	560,385	478,902
Advertising	5,000	3,611	20
Amortization	-	174,060	125,423
Audit fees	29,500	69,656	26,811
Bad debts	-	2,879	-
Bank charges and interest	600	682	333
Consulting	125,000	59,878	84,500
Contracted services	52,000	60,741	36,945
Education, tuition, books and fees	348,800	302,693	221,036
Equipment rental	6,000	12,677	18,967
Food and beverage	61,000	80,996	39,274
Fuel and oil	70,500	83,785	13,092
Fundraising expense	8,500	9,115	-
Furniture and equipment	93,974	67,415	65,350
Health	24,409	2,540	998
Honouraria - other	36,300	28,336	5,423
Incentives	-	610	-
Insurance	29,500	31,486	26,168
Legal fees	7,500	8,863	4,395
Licenses, permits and fees	24,200	18,326	47,146
Living allowance	325,618	231,942	221,633
Marketing	8,500	16,001	2,134
Materials	10,000	5,461	9,745
Meetings	18,835	3,660	-
Miscellaneous	3,500	2,368	628
Office rent	440,000	525,324	417,113
Office supplies	60,600	40,791	63,327
Professional fees	217,677	129,339	152,335
Registration fees	24,100	24,110	500
Rent	128,250	153,432	129,933
Repairs and maintenance	7,500	11,345	6,540
Salaries and benefits	4,074,255	3,823,252	2,801,701
Sponsorships and donations	-	5,761	100
Supplies	81,166	49,049	46,421
Telephone	4,000	3,494	500
Tradition and culture	-	-	340
Training	86,874	100,557	146,785
Travel	391,541	349,630	240,089
Workshops	25,600	10,484	8,684
	7,339,166	7,064,734	5,443,291
<b>Surplus before transfers</b>	<b>879,313</b>	<b>1,274,213</b>	<b>1,808,970</b>
<b>Transfers from (to) other programs</b>	<b>74,106</b>	<b>75,789</b>	<b>116,964</b>
<b>Surplus</b>	<b>953,419</b>	<b>1,350,002</b>	<b>1,925,934</b>

**Lac des Mille Lacs First Nation**  
**Health**  
**Schedule 9 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023</b> <i>Budget</i> <i>(Note 23)</i>	<b>2023</b>	<b>2022</b>
<b>Revenue</b>			
Indigenous Services Canada	258,456	296,218	241,421
First Nations and Inuit Health	168,900	137,036	170,170
Ministry of Health and Long-Term Care	84,322	84,322	84,322
Paawidigong First Nations Forum	320,175	318,175	425,106
Grand Council Treaty #3	57,026	58,074	153,910
Other revenue	-	-	50,000
Revenue deferred from prior year	400,783	430,717	139,645
Revenue deferred to subsequent year	(190,000)	(297,551)	(430,717)
Repayment of funding	-	(25,533)	-
	<b>1,099,662</b>	<b>1,001,458</b>	<b>833,857</b>

*Continued on next page*

**Lac des Mille Lacs First Nation**  
**Health**  
**Schedule 9 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 23)</b>	<b>2023</b>	<b>2022</b>
(Continued from previous page)	1,099,662	1,001,458	833,857
<b>Expenses</b>			
Administration	18,145	18,145	11,104
Amortization	-	27,322	50,995
Bank charges and interest	-	100	-
Contracted services	6,300	2,358	4,230
Emergency assistance	129,149	145,716	87,016
Equipment rental	1,000	-	-
Food and beverage	16,660	11,960	20,258
Fuel and oil	100	199	214
Furniture and equipment	500	838	-
Health	73,277	51,624	85,195
Honouraria	13,710	13,125	20,417
Honouraria - other	31,460	17,850	22,820
Incentives	10,700	10,077	14,791
Licenses, permits and fees	8,600	4,728	6,608
Marketing	250	1,162	-
Meetings	1,000	-	-
Miscellaneous	1,234	-	-
Office rent	32,300	34,988	43,446
Office supplies	15,500	7,588	11,554
Postage	13,708	8,643	8,558
Professional fees	4,800	11,205	2,400
Registration fees	900	-	130
Rent	195,298	175,050	77,437
Repairs and maintenance	11,100	2,792	5,751
Salaries and benefits	277,531	304,420	338,667
Sponsorships and donations	12,300	8,865	10,956
Supplies	19,718	16,766	12,566
Telephone	10,011	6,131	7,649
Tradition and culture	16,362	267	22,795
Training	13,510	2,753	465
Travel	9,087	15,261	6,071
Workshops	43,000	51,780	697
	987,210	951,713	872,790
<b>Surplus (deficit) before transfers</b>	<b>112,452</b>	<b>49,745</b>	<b>(38,933)</b>
<b>Transfers from (to) other programs</b>	<b>(112,452)</b>	<b>(37,281)</b>	<b>(40,828)</b>
<b>Surplus (deficit)</b>	<b>-</b>	<b>12,464</b>	<b>(79,761)</b>

**Lac des Mille Lacs First Nation**  
**Membership Distributions**  
**Schedule 10 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023</b> <i>Budget</i> <i>(Note 23)</i>	<b>2023</b>	2022
<b>Revenue</b>			
Nezaadiikaang Trust Income - Future Generations	345,000	345,339	583,752
<b>Expenses</b>			
Elders' Subsidy	260,000	260,000	182,000
Emergency assistance	-	(2,700)	321,450
Membership distributions	635,000	632,000	615,550
	895,000	889,300	1,119,000
<b>Surplus (deficit) before transfers</b>	<b>(550,000)</b>	<b>(543,961)</b>	<b>(535,248)</b>
<b>Transfers from (to) other programs</b>	<b>550,000</b>	<b>543,961</b>	<b>535,248</b>
<b>Surplus (deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Lac des Mille Lacs First Nation**  
**Ontario First Nations Limited Partnership**  
**Schedule 11 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 23)</b>	<b>2023</b>	<b>2022</b>
<b>Revenue</b>			
Ontario First Nations Limited Partnership	780,000	762,758	538,025
Interest income	20,000	17,013	1,456
	<b>800,000</b>	<b>779,771</b>	539,481
<b>Expenses</b>			
Education, tuition, books and fees	14,000	11,918	950
Emergency assistance	8,000	12,680	8,314
Equipment rental	-	300	-
Food and beverage	-	1,311	-
Honouraria - other	-	7,200	-
Materials	-	1,200	-
Meetings	-	1,049	-
Salaries and benefits	175,000	158,971	146,229
Sponsorships and donations	-	4,086	-
Tradition and culture	-	4,791	-
Training	-	483	-
Travel	-	2,932	-
	<b>197,000</b>	<b>206,921</b>	155,493
<b>Surplus (deficit) before transfers</b>	<b>603,000</b>	<b>572,850</b>	383,988
<b>Transfers from (to) other programs</b>	<b>(603,000)</b>	<b>(503,559)</b>	(274,047)
<b>Surplus (deficit)</b>	<b>-</b>	<b>69,291</b>	109,941

**Lac des Mille Lacs First Nation**  
**Planning and Consultation**  
**Schedule 12 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	2023 Budget (Note 23)	2023	2022
<b>Revenue</b>			
Indigenous Services Canada	22,110	22,110	88,440
Natural Resources Canada	-	23,000	-
Other revenue - capacity development	1,200,000	1,477,538	-
Limited Partnership Income	743,961	743,961	-
Independent Electric System Operator	249,973	100,683	200,533
Other revenue	83,453	90,333	428,697
Nuclear Waste Management	97,750	-	48,875
Ministry of Natural Resources	-	-	2,500
Revenue deferred from prior year	325,909	339,150	293,849
Revenue deferred to subsequent year (Note 11)	(73,505)	(179,226)	(339,150)
	<b>2,649,651</b>	<b>2,617,549</b>	<b>723,744</b>
<b>Expenses</b>			
Administration	127,170	78,839	57,287
Amortization	-	25,158	6,024
Bank charges and interest	-	4	-
Consulting	10,000	23,180	5,040
Contracted services	-	-	4,200
Food and beverage	50,000	1,203	34
Furniture and equipment	76,500	-	-
Honouraria	-	8,500	-
Honouraria - other	64,015	29,505	13,200
Legal fees	154,750	52,150	43,335
Licenses, permits and fees	420	1,463	1,061
Marketing	-	1,871	-
Meetings	85,500	26,079	2,070
Office rent	100,000	-	4,500
Office supplies	2,900	1,358	3,152
Postage	2,000	-	-
Professional fees	314,380	281,307	128,789
Registration fees	-	845	-
Repairs and maintenance	-	-	1,000
Salaries and benefits	581,127	531,475	439,651
Supplies	26,000	895	81
Telephone	-	-	1,451
Travel	77,300	123,570	44,934
Workshops	50,000	664	-
	<b>1,722,062</b>	<b>1,188,066</b>	<b>755,809</b>
<b>Surplus (deficit) before transfers</b>	<b>927,589</b>	<b>1,429,483</b>	<b>(32,065)</b>
<b>Transfers from (to) other programs</b>	<b>16,372</b>	<b>(58,193)</b>	<b>26,920</b>
<b>Surplus (deficit)</b>	<b>943,961</b>	<b>1,371,290</b>	<b>(5,145)</b>

**Lac des Mille Lacs First Nation**  
**Savanne River Resort**  
**Schedule 13 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023 Budget (Note 23)</b>	<b>2023</b>	<b>2022</b>
<b>Revenue</b>			
Resort revenue	175,000	200,160	180,578
Other revenue	1,000	1,000	-
	<b>176,000</b>	<b>201,160</b>	<b>180,578</b>
<b>Expenses</b>			
Amortization	-	60,431	52,511
Audit fees	10,000	10,719	8,937
Bank charges and interest	7,500	8,868	7,547
Contracted services	-	-	42,800
Fuel and oil	20,000	26,288	14,875
Furniture and equipment	500	1,454	525
Honouraria - other	-	1,500	-
Insurance	30,000	31,486	26,168
Licenses, permits and fees	500	39	441
Marketing	-	-	720
Materials	5,000	2,979	5,218
Office supplies	500	413	158
Property tax	1,000	1,077	2,930
Rent	500	-	-
Repairs and maintenance	35,000	25,672	15,627
Salaries and benefits	96,500	93,786	47,653
Sponsorships and donations	2,000	2,816	1,300
Supplies	7,500	7,425	6,721
Telephone	4,500	4,354	3,809
Utilities	25,000	35,158	19,770
	<b>246,000</b>	<b>314,465</b>	<b>257,710</b>
<b>Deficit before other items</b>	<b>(70,000)</b>	<b>(113,305)</b>	<b>(77,132)</b>
<b>Other income (expense)</b>			
Gain (loss) on disposal of capital assets	-	(24,801)	-
<b>Deficit before transfers</b>	<b>(70,000)</b>	<b>(138,106)</b>	<b>(77,132)</b>
<b>Transfers from (to) other programs</b>	<b>70,000</b>	<b>228,372</b>	<b>26,003</b>
<b>Surplus (deficit)</b>	<b>-</b>	<b>90,266</b>	<b>(51,129)</b>

**Lac des Mille Lacs First Nation**  
**COVID**  
**Schedule 14 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2023*

	<b>2023</b> <i>Budget</i> <i>(Note 23)</i>	<b>2023</b>	2022
<b>Revenue</b>			
Indigenous Services Canada	<b>25,000</b>	<b>25,000</b>	375,186
First Nations and Inuit Health	-	-	25,000
Ministry of Indigenous Affairs	-	-	123,220
Bimose Tribal Council Inc.	-	-	6,947
Grand Council Treaty #3	-	-	6,777
Revenue deferred from prior year	-	-	95,770
	<b>25,000</b>	<b>25,000</b>	632,900
<b>Expenses</b>			
Amortization	-	2,635	2,635
Contracted services	-	-	7,350
Emergency assistance	<b>5,000</b>	<b>6,694</b>	-
Equipment rental	-	-	276
Fuel and oil	-	-	5,910
Furniture and equipment	-	-	2,082
Honouraria - other	-	-	300
Office rent	-	-	20,811
Office supplies	-	-	2,933
Postage	-	-	3,957
Rent	<b>20,000</b>	<b>18,396</b>	106,123
Repairs and maintenance	-	-	11,803
Salaries and benefits	-	-	121,249
Supplies	-	-	1,767
Telephone	-	-	4,573
Travel	-	-	9,613
Utilities	-	-	10,543
	<b>25,000</b>	<b>27,725</b>	311,925
<b>Surplus (deficit) before transfers</b>	<b>-</b>	<b>(2,725)</b>	320,975
<b>Transfers from (to) other programs</b>	<b>-</b>	<b>91</b>	(323,612)
<b>Surplus (deficit)</b>	<b>-</b>	<b>(2,634)</b>	(2,637)