

**Lac des Mille Lacs First Nation  
Consolidated Financial Statements**

*March 31, 2021*

# Lac des Mille Lacs First Nation Contents

*For the year ended March 31, 2021*

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## **Management's Responsibility**

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To the Members and Chief and Council of Lac des Mille Lacs First Nation:

The accompanying consolidated financial statements of Lac des Mille Lacs First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Lac des Mille Lacs First Nation Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial statements. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management, and external auditors. The Council is also responsible for recommending the appointment of the First Nation's external auditors.

MNP LLP, an independent firm of Chartered Professional Accountants, is appointed by Chief and Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

December 15, 2021



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Band Administrator

## Independent Auditor's Report

To the Members and to the Chief and Council of Lac des Mille Lacs First Nation:

We have audited the consolidated financial statements of Lac des Mille Lacs First Nation and its subsidiaries (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2021, and the consolidated statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the First Nation as at March 31, 2021, and the results of its consolidated operations, changes in its net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### **Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the First Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*MNP LLP*

Kenora, Ontario

Chartered Professional Accountants

December 15, 2021

Licensed Public Accountants

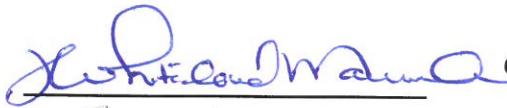
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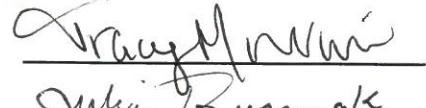
**Lac des Mille Lacs First Nation**  
**Consolidated Statement of Financial Position**

As at March 31, 2021

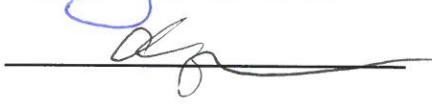
	2021	2020
<b>Financial assets</b>		
Cash	3,317,259	1,597,813
Temporary investments (Note 3)	7,618,050	7,786,165
Amounts due from government (Note 4)	950,330	336,227
Accounts receivable (Note 5)	972,025	750,951
Inventory for resale	1,610	3,545
Portfolio investments (Note 6)	772,344	757,424
Investment in Government Business Partnerships (Note 7)	2,635,375	2,806,749
Funds held in trust (Note 8)	245,964	209,834
Investment in Lot 251-3 LP (Note 9)	1,843,813	1,835,000
<b>Total financial assets</b>	<b>18,356,770</b>	16,083,708
<b>Liabilities</b>		
Accounts payable and accruals (Note 10)	1,151,071	1,322,616
Deferred revenue (Note 11)	2,770,402	1,477,396
Due to Kakina Economic Development Group LP	101	101
Long-term debt (Note 12)	1,373,374	1,753,899
<b>Total liabilities</b>	<b>5,294,948</b>	4,554,012
<b>Net financial assets</b>	<b>13,061,822</b>	11,529,696
<b>Contingencies (Note 13)</b>		
<b>Commitments (Note 14)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Schedule 1)	14,057,062	14,265,770
Inventories held for use (Note 15)	537,128	564,280
Prepaid expenses	42,834	15,302
<b>Total non-financial assets</b>	<b>14,637,024</b>	14,845,352
<b>Accumulated surplus</b>	<b>27,698,846</b>	26,375,048

Approved on behalf of the Chief and Council

 **Chief**

 **Councillor**  
 **Councillor**

 **Councillor**

 **Councillor**

**Lac des Mille Lacs First Nation**  
**Consolidated Statement of Operations and Accumulated Surplus**  
*For the year ended March 31, 2021*

	<i>Schedules</i>	<i>2021 budget</i>	<i>2021</i>	<i>2020</i>
<b>Revenue</b>				
Indigenous Services Canada (Note 16), (Note 17)	3,591,015	3,694,316	2,220,161	
First Nations and Inuit Health (Note 16)	1,009,347	755,572	728,650	
Canadian Heritage (Note 16)	113,116	101,666	-	
Ministry of Indigenous Affairs (Note 16)	257,390	207,390	235,000	
Ministry of Education (Note 16)	221,991	201,878	217,091	
Ministry of Health and Long-Term Care (Note 16)	84,322	84,312	84,332	
Ministry of Northern Development and Mines (Note 16)	129,800	51,920	-	
Ministry of Natural Resources (Note 16)	13,500	13,500	300	
School revenue	1,766,152	1,841,680	942,440	
Limited Partnership Income	1,313,000	1,220,466	766,101	
Ontario First Nations Limited Partnership	888,000	887,735	912,178	
Other revenue	238,429	583,836	255,213	
Paawidong First Nations Forum	446,323	446,322	355,526	
Grand Council Treaty #3	220,819	332,823	48,249	
Grand Council Treaty #3 - Resource Revenue Sharing	300,000	290,766	374,173	
Thunder Bay District Social Services Administration Board	281,600	287,517	283,967	
Nezaadiikaang Trust Income - Future Generations	-	286,034	607,819	
Shooniyaa Wa-Biitong	232,812	215,224	234,859	
Resort revenue	182,000	180,629	199,777	
Nuclear Waste Management	345,199	96,309	212,695	
Fednor	297,000	93,298	79,794	
Bimose Tribal Council Inc.	80,000	87,858	30,261	
Interest income	35,164	62,437	200,801	
Osisko Resource Sharing	35,000	34,261	33,635	
Daycare	40,000	32,165	35,911	
Donations - gift cards	25,600	25,600	-	
Northern Ontario Heritage Fund Corporation	13,644	13,644	17,856	
Donations	1,000	6,347	-	
Cigarette quota	47,710	2,945	-	
ISC trust fund interest	-	1,998	1,986	
Independent Electric System Operator	50,000	-	80,000	
Complex revenue	-	-	52,090	
First Nation tuition revenue	-	-	6,263	
Flow-through to Bingwi Neyaashi Anishinaabek	-	(156,667)	-	
Flow-through to Animbiigoo Zaagi'igan Anishinaabek	-	(156,667)	-	
Revenue deferred from prior year (Note 11)	1,353,395	1,477,396	75,886	
Revenue deferred to subsequent year (Note 11)	(21,796)	(2,770,402)	(1,477,396)	
Repayment of funding	-	(25,700)	-	
	<b>13,591,532</b>	<b>10,508,408</b>	<b>7,815,618</b>	

*Continued on next page*

**Lac des Mille Lacs First Nation**  
**Consolidated Statement of Operations and Accumulated Surplus**  
*For the year ended March 31, 2021*

	<i>Schedules</i>	<i>2021 budget</i>	<i>2021</i>	<i>2020</i>
<i>(Continued from previous page)</i>		<b>13,591,532</b>	<b>10,508,408</b>	7,815,618
<b>Expenses</b>				
Administration	4	768,857	913,838	1,147,455
Capital	5	500,000	978,392	403,081
Culture	6	188,563	104,819	376,925
Economic Development	7	849,430	455,128	440,323
Education	8	4,908,204	3,816,659	3,364,500
Health	9	699,799	611,910	996,844
Membership Distributions	10	995,000	974,049	765,450
Ontario First Nations Limited Partnership	11	192,000	151,333	186,120
Planning and Consultation	12	967,925	491,563	779,878
Savanne River Resort	13	182,000	231,825	291,256
COVID	14	436,359	455,094	31,079
<b>Total Expenses (Schedule 2)</b>		<b>10,688,137</b>	<b>9,184,610</b>	8,782,911
<b>Surplus (deficit) before other items</b>		<b>2,903,395</b>	<b>1,323,798</b>	(967,293)
<b>Other income (expense)</b>				
Gain (loss) on disposal of capital assets		-	-	(20,774)
<b>Surplus (deficit)</b>		<b>2,903,395</b>	<b>1,323,798</b>	(988,067)
<b>Accumulated surplus (deficit), beginning of year</b>		<b>26,375,049</b>	<b>26,375,048</b>	27,363,115
<b>Accumulated surplus (deficit), end of year</b>		<b>29,278,444</b>	<b>27,698,846</b>	26,375,048

**Lac des Mille Lacs First Nation**  
**Consolidated Statement of Change in Net Financial Assets**  
*For the year ended March 31, 2021*

	<b>2021 budget</b>	<b>2021</b>	<b>2020</b>
<b>Surplus (deficit)</b>	<b>2,903,395</b>	<b>1,323,798</b>	<b>(988,067)</b>
Purchases of tangible capital assets	-	(625,500)	(3,336,351)
Amortization of tangible capital assets	-	834,208	574,215
(Gain) loss on sale of tangible capital assets	-	-	20,774
Proceeds of disposal of tangible capital assets	-	-	2,217,831
	-	<b>208,708</b>	<b>(523,531)</b>
Acquisition of prepaid expenses	-	(42,840)	(15,301)
Use of prepaid expenses	-	15,308	109,353
Use of inventories	-	27,152	-
	-	<b>(380)</b>	<b>94,052</b>
<b>Increase (decrease) in net financial assets</b>	<b>2,903,395</b>	<b>1,532,126</b>	<b>(1,417,546)</b>
<b>Net financial assets, beginning of year</b>	<b>11,529,696</b>	<b>11,529,696</b>	<b>12,947,242</b>
<b>Net financial assets, end of year</b>	<b>14,433,091</b>	<b>13,061,822</b>	<b>11,529,696</b>

**Lac des Mille Lacs First Nation**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2021*

**2021**

**2020**

**Cash provided by (used for) the following activities**

**Operating activities**

Surplus (deficit)	1,323,798	(988,067)
Non-cash items		
Amortization	834,208	574,215
Revenue deferred to subsequent year	(732,492)	-
(Gain) loss on disposal of capital assets	-	20,774
	<b>1,425,514</b>	(393,078)
Changes in working capital accounts		
Accounts receivable	(835,177)	(607,049)
Prepaid expenses	(27,532)	94,051
Inventory for resale	1,936	3,162
Inventories held for use	27,152	-
Accounts payable and accruals	(171,545)	(1,237,814)
Deferred revenue	2,025,497	1,401,510
	<b>2,445,845</b>	(739,218)

**Financing activities**

Advance of long-term debt	-	2,000,000
Repayments of long-term debt	(380,525)	(246,101)
	<b>(380,525)</b>	1,753,899

**Capital activities**

Purchases of tangible capital assets	(625,500)	(3,336,351)
Proceeds of disposal of tangible capital assets	-	2,217,831
	<b>(625,500)</b>	(1,118,520)

**Investing activities**

Purchase of temporary investments	(2,514,764)	(21,137)
Proceeds on disposal of temporary investments	200,000	202,200
Purchases of portfolio investments	(23,733)	(2,142,000)
Investment in Government Business Partnerships	(235,289)	(1,839,076)
Proceeds from Government Business Partnerships	406,663	361,725
Funds Held in Trust	(36,130)	(35,492)
	<b>(2,203,253)</b>	(3,473,780)

<b>Increase (decrease) in cash resources</b>	<b>(763,433)</b>	(3,577,619)
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<b>Cash resources, beginning of year</b>	<b>8,742,049</b>	12,319,668
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<b>Cash resources, end of year</b>	<b>7,978,616</b>	8,742,049
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**Cash resources are composed of:**

Cash	3,317,259	1,597,813
GIC's with maturities less than one year (Note 3)	4,661,357	7,144,236
	<b>7,978,616</b>	8,742,049

**Supplementary cash flow information**

Interest paid	57,715	31,434
Interest earned	62,437	200,846

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**1. Operations**

The Lac des Mille Lacs First Nation (the "First Nation") is located in the Province of Ontario, and provides various services to its members. Lac des Mille Lacs First Nation includes the First Nation's members, government and all related entities that are accountable to the First Nation and are either owned or controlled by the First Nation.

**Impact on operations of COVID-19 (coronavirus)**

In early March 2020 the impact of the global outbreak of COVID-19 (coronavirus) began to have a significant impact on first nations through the restrictions put in place by the Canadian, provincial and municipal governments regarding travel, business operations and isolation/quarantine orders.

The impact of COVID-19 has been partially offset by available Government programs for which the First Nation was eligible. Eligibility requirements under these programs have evolved since first announced and can be subject to changes in legislation or administrative positions, further, there is significant uncertainty of the period of time into the future that the Government will continue these programs.

At this time, it is unknown the extent of the impact the COVID-19 outbreak may have on the First Nation as this will depend on future developments that are highly uncertain and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the ultimate geographic spread of the disease, and the duration of the outbreak, including the duration of travel restrictions, business closures or disruptions, and quarantine/isolation measures that are currently, or may be put, in place by Canada and other countries to fight the virus. While the extent of the impact is unknown, we anticipate this outbreak may cause increased government regulations which may negatively impact the First Nation's financial condition.

**2. Significant accounting policies**

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

***Principles of consolidation***

All controlled entities are fully consolidated on a line-by-line basis except for the commercial enterprises which meet the definition of government business enterprise, which are included in the consolidated financial statements on a modified equity basis.

Government partnerships are proportionally consolidated on a line-by-line basis except for the partnerships which meet the definition of government business partnership, which are included in the consolidated financial statements on a modified equity basis.

Under the modified equity method of accounting, only the Lac des Mille Lacs First Nation's investment in the government business enterprise and the enterprise's net income and other changes in equity are recorded. No adjustment is made for accounting policies of the enterprise that are different from those of Lac des Mille Lacs First Nation.

Organizations consolidated in Lac des Mille Lacs First Nation's consolidated financial statements include:

Lac des Mille Lacs First Nation  
1913563 Ontario Inc.  
Nezaadiikaang General Contracting GP Inc.  
Nezaadiikaang Economic Development LP

All inter-entity balances have been eliminated on consolidation. However, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

***Cash resources***

Cash resources includes balances with banks and short-term investments with maturities of one year or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**2. Significant accounting policies** *(Continued from previous page)*

***Temporary investments***

Temporary investments are valued at market value.

***Investments in Government Business Partnerships***

Government Business Partnerships that are not dependent on the First Nation for their continued operations, are included in the consolidated financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent the business entity accounting principles are not adjusted to conform to those of the First Nation. Thus, the First Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received.

***Funds held in Ottawa Trust Fund***

Funds held in trust on behalf of First Nation members by the Government of Canada in the Ottawa Trust Fund are reported on the consolidated statement of financial position. Trust moneys consist of:

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other First Nation capital assets.
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

***Inventory***

Inventory is valued at the lower of cost and net realizable value. Cost is determined by the first-in, first-out method. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling costs.

Inventory held for resale is classified as a financial asset when all of the following criteria are met:

- Prior to March 31, 2021, the First Nation has committed to sell the asset;
- The asset is in a condition to be sold;
- The asset is publicly seen to be for sale;
- There is an active market for the asset;
- A plan exists for selling the asset; and
- A sale to a party external to the First Nation can reasonably be expected within one year.

***Portfolio investments***

Long-term investments in entities that are not owned, controlled or influenced by the First Nation reporting entity are accounted for using the cost method. They are recorded at cost, less any provision for other than temporary impairment.

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**2. Significant accounting policies** *(Continued from previous page)*

***Tangible capital assets***

Tangible capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributed to construction and development, as well as interest costs that are directly attributable to the acquisition and construction of the asset.

Tangible capital assets are written down when the conditions indicate they no longer contribute to the First Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital asset are less than their net book value. The net write-downs are accounted for as an expense in the consolidated statement of operations and accumulated surplus.

Contributed capital assets are recorded into revenue at their fair value on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Transfers of capital assets from related parties are recorded at carrying value.

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets.

**Amortization**

Tangible capital assets are amortized annually using the straight-line method at rates intended to amortize the cost of the assets over their estimated useful lives:

	Rate
Automobiles	10 years
First Nation Detached Buildings	40 years
Computers	4 years
Cultural Complex	40 years
Equipment	10 years
Furniture and Equipment	10 years
Landscaping and Outdoor Structures	40 years
Leasehold Improvements	10 years
Roundhouse	40 years
Resort Buildings	25 years
Resort Boats and Motors	6 years
Resort Docks	20 years
Resort Parking Lot	20 years
Solar Power Grid	25 years
Infrastructure - on reserve	40 years
Computer Software	6 years
Transmission Line Phase II - not yet in use	0 %

***Long-lived assets***

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The First Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying value of an asset, or group of assets, may not be recoverable. Impairment losses are recognized when undiscounted future cash flows from its use and disposal are less than the assets' carrying amount. Impairment is measured as the amount by which the assets' carrying value exceeds its fair value. Any impairment is included in surplus for the year.

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**2. Significant accounting policies** *(Continued from previous page)*

**Net financial assets**

The First Nation's consolidated financial statements are presented so as to highlight net financial assets as the measurement of financial position. The net financial assets of the First Nation is determined by its financial assets less its liabilities. Net financial assets is comprised of two components, non-financial assets and accumulated surplus.

**Revenue recognition**

**Government Transfers**

The First Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the First Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

**Restricted revenue**

The First Nation recognizes externally restricted inflows as revenue in the period the resources are used for the purposes specified in accordance with an agreement or legislation. Until this time, the First Nation records externally restricted inflows in deferred revenue.

**Sales revenue**

Revenue is recognized when a price is agreed upon, goods and services are provided to customers, and collectability is reasonably assured. If collectability is not considered reasonably assured at the time of sale, the First Nation does not recognize revenue until collection occurs.

**Use of estimates**

The preparation of the consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable is stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

Amortization is based on the estimated useful lives of tangible capital assets.

Accounts payable and accruals are based on historical charges for unbilled goods and services at year-end.

Surplus repayable is based on the agreements in place with the funding agencies.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

**Deferred revenue**

Deferred revenue consists of unspent contributions for programs which are not complete at year end. The unspent revenue is carried forward to be matched against expenses to be incurred in the subsequent year.

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**2. Significant accounting policies** *(Continued from previous page)*

**Segments**

The First Nation conducts its business through eleven reportable segments: Administration, Capital, Culture, Economic Development, Education, Health, Membership Distributions, Ontario First Nations Limited Partnership, Planning and Consultation, Savanne River Resort and COVID. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the Significant Accounting Policies.

**Asset classification**

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

**3. Temporary Investments**

GIC's valued at market value consist of:

	<b>2021</b>	<b>2020</b>
With maturities less than one year:		
GIC with an interest rate of 0.60% maturing November 8, 2021	2,500,000	-
GIC with an interest rate of 1.81% matured June 12, 2020	-	5,007,055
GIC with an interest rate of 0.10% maturing March 31, 2022	908,280	-
GIC with an interest rate of 1.95% matured February 17, 2021	-	2,137,181
GIC with an interest rate of 0.92% maturing March 31, 2022	908,280	-
GIC with an interest rate of 0.10% maturing March 31, 2022	344,797	-
	<b>4,661,357</b>	7,144,236
With maturities greater than one year:		
GIC with an interest rate of 0.60% maturing May 11, 2022	2,500,000	-
GIC with an interest rate of 2.30% maturing February 15, 2023	456,693	641,929
	<b>2,956,693</b>	641,929
	<b>7,618,050</b>	7,786,165

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**4. Amounts due from government**

	<b>2021</b>	2020
<b>Federal</b>		
Indigenous Services Canada	243,658	12,316
Health Canada	300,548	285,411
Province of Ontario	406,124	38,500
	<b>950,330</b>	336,227

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**5. Accounts receivable**

	<b>2021</b>	2020
Trade Receivables	964,499	635,731
PSB, GST and HST rebates	7,526	115,220
	<b>972,025</b>	750,951

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**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**6. Portfolio Investments**

	2021	2020
<b>Dallan Holdings Inc.</b>		
100 Class C common shares (33.33% interest)	100	100
25 Class A common shares (25.00% interest)	<b>156,900</b>	156,900
	<b>157,000</b>	157,000
<b>Dallan Fort William General Partner Inc.</b>		
250 Class D preference shares (25.00% interest)	<b>150,000</b>	150,000
250 Class E preference shares (25.00% interest)	1	1
	<b>150,001</b>	150,001
<b>Kakina Economic Development Group</b>		
Kakina Economic Development Group GP Inc. - 100 shares (10% interest)	100	100
Kakina Economic Development Group LP - 99,999 Partnership Units (10% interest)	1	1
	<b>101</b>	101
<b>Sovereign Wealth</b>		
Sovereign Wealth GP Inc. - 1 Common share	1	1
Sovereign Wealth LP - 1 Partnership Unit (0.64% interest)	1	1
	<b>2</b>	2
<b>2472881 Ontario Inc. (Wataynikaneyap)</b>		
10 shares (4.5% interest)	<b>10</b>	10
<b>9738479 Canada Corp (Sun Energy Canada)</b>		
1.25 Class A common shares	<b>250,000</b>	250,000
<b>Bold Ventures Inc.</b>		
4,300,000 (2020 - 4,000,000) Common shares	<b>195,000</b>	180,000
4,000,000 Common share purchase warrants entitling holder to purchase of one common share per warrant at a price of \$0.05 per share	20,000	20,000
	<b>215,000</b>	200,000
<b>2574723 Ontario Ltd. (Gridlink GP)</b>		
100 Class A common shares	-	100
<b>First Nation, LP</b>		
100 Partnership Units (4.5% interest)	<b>10</b>	10
<b>Opiikapawiin Holdings</b>		
10 common shares (4.2% interest)	10	-
100 partnership units (4.2% interest)	10	-
	<b>20</b>	-
<b>10755834 Canada Inc. (Stoneman Contracting GP)</b>		
100 Class A common shares	<b>100</b>	100
<b>Lot 251-3 Development GP Inc.</b>		
100 common shares (25.00% interest)	<b>100</b>	100
	<b>772,344</b>	757,424

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

**7. Investments in Government Business Partnerships**

	<b>2021</b>	<b>2020</b>
<b>Dallan Holdings, LP</b>		
Partnership Units - 12,498.75 - 41.67% interest (2020 - 12,498.75 - 41.67% interest)	892,433	892,433
Income earned less distributed	827,518	592,229
	<b>1,719,951</b>	1,484,662
<b>Dallan Fort William, LP</b>		
Partnership Units - 4,166.25 - 37.50% interest (2020 - 4,166.25 - 37.50% interest)	807,333	807,333
Income earned less distributed	108,091	514,754
	<b>915,424</b>	1,322,087
	<b>2,635,375</b>	2,806,749

The following table presents condensed financial information for the active limited partnerships accounted for using the modified equity basis:

<b>As at December 31</b>	<b>Dallan Holdings, LP</b>	<b>Dallan Fort William, LP</b>	<b>2020</b> (unaudited)	<b>2019</b> (unaudited)
Current assets	80,026	654,495	734,521	495,460
Investment in limited partnerships	2,232,819	1,487,974	3,720,793	3,590,003
Property and equipment	3,279,878	403,974	3,683,852	4,034,378
Goodwill	-	1	1	1
Long-term prepaid rents	-	-	-	3,858
<b>Total assets</b>	<b>5,592,723</b>	<b>2,546,444</b>	<b>8,139,167</b>	8,123,700
Current liabilities	2,412,441	350,523	2,762,964	2,537,104
Bank term loan	-	-	-	32,647
Obligations under capital lease	182,225	-	182,225	382,730
Long-term unearned revenue	113,244	-	113,244	52,747
<b>Total liabilities</b>	<b>2,707,910</b>	<b>350,523</b>	<b>3,058,433</b>	3,005,228
Partners' capital	2,884,813	2,195,921	5,080,734	5,118,472
<b>Total liabilities and partners' capital</b>	<b>5,592,723</b>	<b>2,546,444</b>	<b>8,139,167</b>	8,123,700
Revenue	2,463,166	8,205,446	10,668,612	9,878,191
Expenses	1,230,368	6,949,336	8,179,704	8,574,455
<b>Net income</b>	<b>1,232,798</b>	<b>1,256,110</b>	<b>2,488,908</b>	1,303,736

The Dallan Limited Partnerships' main business activities includes sawmill yard maintenance services and equipment rentals.

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**8. Funds Held in Trust**

Capital and revenue trust moneys are transferred to the First Nation on the authorization of the Minister of Indigenous Services Canada, with the consent of the First Nation's Council.

	<b>2021</b>	<b>2020</b>
<b>ISC Capital Trust</b>		
Balance, beginning of year	<b>7,629</b>	7,629
<b>ISC Revenue Trust</b>		
Balance, beginning of year	95,523	93,537
Interest	1,998	1,986
Balance, end of year	<b>97,521</b>	95,523
<b>Osisko - Hammond Reef Trust</b>		
Balance, beginning of year	106,682	73,175
Investment income	34,261	33,635
Bank charges	(129)	(128)
Total Osisko - Hammond Reef Trust	<b>140,814</b>	106,682
Total funds held in trust	<b>245,964</b>	209,834

**9. Investment in Lot 251-3 Development Limited Partnership**

During the 2020 fiscal year the First Nation advanced \$1,835,000 to Nezaadiikaang Economic Development LP, a wholly owned limited partnership. The limited partnership in turn invested \$1,835,000 to purchase 250 partnership units (25% interest) in Lot 251-3 Development Limited Partnership.

**10. Accounts payable and accruals**

	<b>2021</b>	<b>2020</b>
Trade payables	177,066	98,235
Vacation accrual	65,825	47,284
Audit accrual	30,000	20,300
Source deductions payable	22,480	36,797
Flood settlement member distributions	840,000	1,120,000
Funding repayable	15,700	-
	<b>1,151,071</b>	1,322,616

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**11. Deferred revenue**

	Balance March 31, 2020	Revenue 2021	Revenue Recognized 2021	Balance March 31, 2021
<b>Federal Government</b>				
Administration	-	412,162	392,162	<b>20,000</b>
Capital	-	1,884,323	592,128	<b>1,292,195</b>
Education	211,962	1,504,905	1,378,046	<b>338,821</b>
Health	130,368	161,977	284,493	<b>7,852</b>
Planning and Consultation	610,750	98,002	436,135	<b>272,617</b>
<b>Other</b>				
Administration	374,173	564,506	938,679	-
COVID 19	-	407,329	311,559	<b>95,770</b>
Culture	-	58,700	20,200	<b>38,500</b>
Economic Development	-	1,308,769	1,303,078	<b>5,691</b>
Education	84,530	2,872,198	2,410,798	<b>545,930</b>
Health	5,551	632,841	506,599	<b>131,793</b>
OFNLP	-	889,164	889,164	-
Planning and Consultation	60,062	-	38,829	<b>21,233</b>
	<b>1,477,396</b>	<b>10,794,876</b>	<b>9,501,870</b>	<b>2,770,402</b>

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**12. Long-term debt**

	2021	2020
RBC Royal Bank term loan, repayable in blended monthly payments of \$36,520, interest at 3.65%. Loan matures August 9, 2024.	<b>1,373,374</b>	1,753,899

Debt is secured by the backing of Ontario First Nation Limited Partnership funding. Principal repayments on long-term debt in each of the next four years are estimated as follows:

	<b>Principal</b>
2022	394,672
2023	409,321
2024	424,513
2025	144,868
	<b>1,373,374</b>

Interest on long-term debt amounted to \$57,715 (2020 - \$31,434).

**13. Contingencies**

The First Nation has signed funding agreements with Indigenous Services Canada and other governmental bodies for funding of programs which state that the funding party may require surpluses to be returned. The total of such surpluses were indeterminable and the amount could be material. Payment or recoveries of prior year surpluses will be recorded in the year recovered or paid.

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**14. Commitments**

The First Nation has entered into an operating lease agreement with Lakehead District School Board expiring August 2023, for use of a building in connection with its Education programs.

The First Nation has entered into an operating lease agreement with Lot 251-3 Development Limited Partnership expiring in October 2024, for use of an office building.

The First Nation has entered into a contract with First Student Canada for provision of bussing services expiring in June 2022.

The minimum annual lease payments for the next three years is as follows:

2022	\$ 703,069
2023	569,540
2024	275,278
<b>Total</b>	<b>\$1,547,887</b>

**15. Inventories held for use**

	2021	2020
Aggregate inventory	<b>537,128</b>	564,280

**16. Government transfers**

<b>Federal government transfers:</b>	<b>Operating</b>	<b>Capital</b>	<b>2021</b>	<b>2020</b>
Indigenous Services Canada	3,694,316	-	<b>3,694,316</b>	2,220,161
First Nations and Inuit Health	755,572	-	755,572	728,650
Canadian Heritage	101,666	-	101,666	-
<b>Total Federal</b>	<b>4,551,554</b>	-	<b>4,551,554</b>	2,948,811
 <b>Provincial government transfers:</b>				
Ministry of Indigenous Affairs	207,390	-	207,390	235,000
Ministry of Education	201,878	-	201,878	217,091
Ministry of Health and Long-Term Care	84,312	-	84,312	84,332
Ministry of Northern Development and Mines	51,920	-	51,920	-
Ministry of Natural Resources	13,500	-	13,500	300
<b>Total Provincial</b>	<b>559,000</b>	-	<b>559,000</b>	536,723
	<b>5,110,554</b>	-	<b>5,110,554</b>	3,485,534

**Lac des Mille Lacs First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2021*

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**17. Indigenous Services Canada funding reconciliation**

	<b>2021</b>	<b>2020</b>
Indigenous Services Canada revenue per funding confirmation	3,918,671	2,374,303
Revenue recognized in prior year	(224,355)	(154,142)
 Indigenous Services Canada revenue per financial statements	 3,694,316	 2,220,161

**18. Economic dependence**

The First Nation received 38% (2020 - 28%) of its recurring revenue from Indigenous Services Canada (ISC) as a result of Treaties entered into with the Government of Canada. These Treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these Treaties.

**19. Ontario First Nations Limited Partnership**

Commencing with the 2012 fiscal year and in each fiscal year thereafter during the initial and renewal terms of the agreement between the Province of Ontario and Ontario First Nations Limited Partnership (OFNLP), the Province of Ontario shall pay to OFNLP 12 monthly payments equal to one-twelfth of 1.7% of the aggregate provincial gross gaming revenues. OFNLP then distributes to the First Nation its share of these revenues according to a formula used for that purpose. The use of these funds, according to agreements, is restricted to community development, health, education, cultural development, economic development, and permitted interim investments.

**20. Comparative figures**

Certain comparative figures have been reclassified to conform with current year's presentation.

**21. Budget information**

The disclosed budget information has been approved by the Chief and Council and is unaudited.

**22. First Nations Transparency Act**

The First Nation is required by the First Nations Financial Transparency Act to post its consolidated financial statements on a website and submit the consolidated financial statements to ISC by July 29, 2021. As the audit report date is after this date, the First Nation is not in compliance with the requirement. The possible effect of non-compliance has not yet been determined.

**Lac des Mille Lacs First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2021*

	<i>Automobiles</i>	<i>First Nation Detached Buildings</i>	<i>Computers</i>	<i>Cultural Complex</i>	<i>Equipment</i>	<i>Furniture and Equipment</i>	<i>Subtotal</i>
<b>Cost</b>							
Balance, beginning of year	398,563	321,475	358,821	2,343,613	611,156	666,765	4,700,393
Acquisition of tangible capital assets	-	-	25,582	-	27,464	13,974	67,020
Disposal of tangible capital assets	-	-	-	-	-	-	-
Transfer of assets	-	-	-	-	-	-	-
Balance, end of year	398,563	321,475	384,403	2,343,613	638,620	680,739	4,767,413
<b>Accumulated amortization</b>							
Balance, beginning of year	161,542	35,755	152,848	389,817	165,972	77,797	983,731
Annual amortization	39,857	8,037	76,877	58,590	56,107	67,375	306,843
Accumulated amortization on disposals	-	-	-	-	-	-	-
Balance, end of year	201,399	43,792	229,725	448,407	222,079	145,172	1,290,574
<b>Net book value of tangible capital assets</b>	<b>197,164</b>	<b>277,683</b>	<b>154,678</b>	<b>1,895,206</b>	<b>416,541</b>	<b>535,567</b>	<b>3,476,839</b>
Net book value of tangible capital assets - 2020	237,021	285,720	205,973	1,953,796	445,184	588,968	3,716,662

**Lac des Mille Lacs First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2021*

	<b>Subtotal</b>	<i>Landscaping and outdoor structures</i>	<i>Leasehold improvements</i>	<i>Infrastructure - on reserve</i>	<i>Roundhouse</i>	<i>Resort Land</i>	<b>Subtotal</b>
<b>Cost</b>							
Balance, beginning of year	4,700,393	1,624,184	2,114,344	5,267,105	742,328	160,000	14,608,354
Acquisition of tangible capital assets	67,020	-	54,454	-	-	-	121,474
Disposal of tangible capital assets	-	-	-	-	-	-	-
Transfer of assets	-	-	-	-	-	-	-
Balance, end of year	<b>4,767,413</b>	<b>1,624,184</b>	<b>2,168,798</b>	<b>5,267,105</b>	<b>742,328</b>	<b>160,000</b>	<b>14,729,828</b>
<b>Accumulated amortization</b>							
Balance, beginning of year	983,731	233,032	105,719	414,982	148,465	-	1,885,929
Annual amortization	306,843	40,604	214,157	131,678	18,558	-	711,840
Accumulated amortization on disposals	-	-	-	-	-	-	-
Balance, end of year	<b>1,290,574</b>	<b>273,636</b>	<b>319,876</b>	<b>546,660</b>	<b>167,023</b>	-	<b>2,597,769</b>
<b>Net book value of tangible capital assets</b>	<b>3,476,839</b>	<b>1,350,548</b>	<b>1,848,922</b>	<b>4,720,445</b>	<b>575,305</b>	<b>160,000</b>	<b>12,132,059</b>
Net book value of tangible capital assets - 2020	3,716,662	1,391,152	2,008,625	4,852,123	593,863	160,000	12,722,425

**Lac des Mille Lacs First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2021*

	<i><b>Subtotal</b></i>	<i><b>Resort Buildings</b></i>	<i><b>Resort Boats and Motors</b></i>	<i><b>Resort Docks</b></i>	<i><b>Resort Parking lot</b></i>	<i><b>Solar Power Grid</b></i>	<i><b>Subtotal</b></i>
<hr/>							
<b>Cost</b>							
Balance, beginning of year	<b>14,608,354</b>	714,385	105,224	39,141	1,471	834,532	16,303,107
Acquisition of tangible capital assets	<b>121,474</b>	-	-	-	-	-	<b>121,474</b>
Disposal of tangible capital assets	-	-	-	-	-	-	-
Transfer of assets	-	-	-	-	-	-	-
Balance, end of year	<b>14,729,828</b>	714,385	105,224	39,141	1,471	834,532	16,424,581
<hr/>							
<b>Accumulated amortization</b>							
Balance, beginning of year	<b>1,885,929</b>	85,726	70,191	13,700	515	97,944	2,154,005
Annual amortization	<b>711,840</b>	28,575	8,399	1,957	74	33,381	784,226
Accumulated amortization on disposals	-	-	-	-	-	-	-
Balance, end of year	<b>2,597,769</b>	114,301	78,590	15,657	589	131,325	2,938,231
Net book value of tangible capital assets	<b>12,132,059</b>	600,084	26,634	23,484	882	703,207	13,486,350
Net book value of tangible capital assets - 2020	12,722,425	628,659	35,033	25,441	956	736,588	14,149,102

**Lac des Mille Lacs First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2021*

	<i>Subtotal</i>	<i>Transmission Line Phase II</i>	<i>Computer Software</i>	<b>2021</b>	<b>2020</b>
<b>Cost</b>					
Balance, beginning of year	16,303,107	-	140,000	16,443,107	15,402,399
Acquisition of tangible capital assets	121,474	484,104	19,922	625,500	3,336,351
Disposal of tangible capital assets	-	-	-	-	(77,812)
Transfer of assets	-	-	-	-	(2,217,831)
Balance, end of year	<b>16,424,581</b>	<b>484,104</b>	<b>159,922</b>	<b>17,068,607</b>	<b>16,443,107</b>
<b>Accumulated amortization</b>					
Balance, beginning of year	2,154,005	-	23,332	2,177,337	1,660,159
Annual amortization	784,226	-	49,982	834,208	574,215
Accumulated amortization on disposals	-	-	-	-	(57,037)
Balance, end of year	<b>2,938,231</b>	<b>-</b>	<b>73,314</b>	<b>3,011,545</b>	<b>2,177,337</b>
<b>Net book value of tangible capital assets</b>	<b>13,486,350</b>	<b>484,104</b>	<b>86,608</b>	<b>14,057,062</b>	<b>14,265,770</b>
Net book value of tangible capital assets - 2020	14,149,102	-	116,668	14,265,770	

**Lac des Mille Lacs First Nation**  
**Schedule 2 - Consolidated Schedule of Expenses by Object**  
*For the year ended March 31, 2021*

	<b>2021 budget</b>	<b>2021</b>	<b>2020</b>
<b>Consolidated expenses by object</b>			
Administrative expenses	106,220	-	-
Amortization of tangible capital assets	-	834,208	574,215
Bank charges and short-term interest	16,000	20,460	22,872
Cultural and community development	620,086	247,577	344,211
Education	312,669	237,650	218,140
Honouraria, salaries and benefits	5,318,186	4,184,064	3,653,807
Interest on long-term debt	-	57,715	31,434
Membership distributions	500,000	493,300	490,400
Office and utilities	2,015,091	1,893,662	1,934,185
Professional fees	1,398,995	1,053,849	982,320
Training and travel	400,890	162,125	531,327
	<b>10,688,137</b>	<b>9,184,610</b>	<b>8,782,911</b>

**Lac des Mille Lacs First Nation**  
**Schedule 3 - Summary of Consolidated Schedules of Revenue and Expenses by Segment**  
*For the year ended March 31, 2021*

	Schedule #	ISC Revenue	Other Revenue	Deferred Revenue	Total Revenue	Total Expenses	Adjustments /Transfers From (To)	Current Surplus (Deficit)
Administration	4	412,162	564,505	354,173	1,330,840	913,838	(201,920)	215,082
Capital	5	1,884,323	20,000	(1,292,198)	612,125	978,392	348,811	(17,456)
Culture	6	-	58,700	(38,500)	20,200	104,819	96,068	11,449
Economic Development	7	42,000	1,308,769	(5,691)	1,345,078	455,128	(236,508)	653,442
Education	8	880,581	3,496,523	(588,257)	3,788,847	3,816,659	15,552	(12,260)
Health	9	45,141	749,677	(3,726)	791,092	611,910	(189,661)	(10,479)
Membership Distributions	10	-	286,034	-	286,034	974,049	688,015	-
Ontario First Nations Limited Partnership	11	-	889,164	-	889,164	151,333	(249,537)	488,294
Planning and Consultation	12	98,002	131,704	376,963	606,669	491,563	(68,938)	46,168
Savanne River Resort	13	-	180,279	-	180,279	231,825	-	(51,546)
COVID	14	332,107	421,743	(95,770)	658,079	455,094	(201,882)	1,103
<b>Total</b>		<b>3,694,316</b>	<b>8,107,098</b>	<b>(1,293,006)</b>	<b>10,508,407</b>	<b>9,184,610</b>	<b>-</b>	<b>1,323,797</b>

**Lac des Mille Lacs First Nation**  
**Administration**  
**Schedule 4 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 budget</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>			
Indigenous Services Canada	269,152	412,162	264,251
Grand Council Treaty #3 - Resource Revenue Sharing	300,000	290,766	374,173
Limited Partnership Income	133,000	141,914	55,459
Interest income	35,164	61,008	199,670
Osisko Resource Sharing	35,000	34,261	33,635
Bimose Tribal Council Inc.	5,000	12,821	-
Grand Council Treaty #3	5,000	5,983	-
Cigarette quota	47,710	2,945	-
Other revenue	-	11,709	-
Donations	1,000	1,100	-
ISC trust fund interest	-	1,998	1,986
Complex revenue	-	-	52,090
Revenue deferred from prior year (Note 11)	390,000	374,173	-
Revenue deferred to subsequent year (Note 11)	-	(20,000)	(374,173)
	<b>1,221,026</b>	<b>1,330,840</b>	<b>607,091</b>

*Continued on next page*

**Lac des Mille Lacs First Nation**  
**Administration**  
**Schedule 4 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 budget</b>	<b>2021</b>	<b>2020</b>
<i>(Continued from previous page)</i>	<b>1,221,026</b>	<b>1,330,840</b>	<b>607,091</b>
<b>Expenses</b>			
Administration fees (recovery)	(251,893)	(315,275)	(221,831)
Amortization	-	206,654	173,044
Audit fees	55,000	66,161	71,433
Bank charges and interest	8,500	12,260	12,595
Consulting	9,750	-	50,800
Contracted services	13,500	10,800	74,840
Election	43,700	43,704	57,800
Emergency assistance	-	-	1,500
Food and beverage	-	878	3,395
Furniture and equipment	-	-	783
Honouraria - other	-	580	750
Honourarium	230,000	230,000	216,050
Insurance	48,000	48,443	68,393
Legal fees	37,500	43,578	43,080
Licenses, permits and fees	-	396	1,680
Marketing	500	220	-
Meetings	5,100	459	18,560
Miscellaneous	-	12	496
Office rent	95,000	29,938	54,887
Office supplies	12,200	14,439	45,737
Professional fees	15,000	-	-
Rent	-	75,697	11,087
Repairs and maintenance	19,000	19,625	42,324
Salaries and benefits	328,000	331,430	292,534
Subcontracts	25,000	16,911	16,800
Supplies	-	121	9,331
Tradition and culture	50,000	52,891	47,852
Training	-	-	311
Training and travel	1,000	389	26,092
Utilities	24,000	23,527	27,132
	<b>768,857</b>	<b>913,838</b>	<b>1,147,455</b>
<b>Surplus (deficit) before other items</b>	<b>452,169</b>	<b>417,002</b>	<b>(540,364)</b>
<b>Other income (expense)</b>			
Gain (loss) on disposal of capital assets	-	-	(20,774)
<b>Surplus (deficit) before transfers</b>	<b>452,169</b>	<b>417,002</b>	<b>(561,138)</b>
<b>Transfers between segments</b>	<b>(468,836)</b>	<b>(201,920)</b>	<b>237,585</b>
<b>Surplus (deficit)</b>	<b>(16,667)</b>	<b>215,082</b>	<b>(323,553)</b>

**Lac des Mille Lacs First Nation**  
**Capital**  
**Schedule 5 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 budget</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>			
Indigenous Services Canada	1,884,321	1,884,323	133,293
Resolute Forest	20,000	20,000	22,600
Revenue deferred to subsequent year (Note 11)	-	(1,292,198)	-
	<b>1,904,321</b>	<b>612,125</b>	<b>155,893</b>
<b>Expenses</b>			
Administration	-	-	36,091
Amortization	-	474,408	279,976
Contracted services (recovery)	-	-	(33,769)
Honouraria - other (recovery)	-	-	(14,580)
Insurance (recovery)	-	-	(13,266)
Land-based infrastructure	331,000	330,928	-
Legal fees (recovery)	-	-	(11,994)
Licenses, permits and fees	-	561	-
Marketing	-	-	51
Meetings	-	-	890
Office supplies	-	-	1,352
Postage	-	-	1,121
Professional fees	-	850	72,541
Rent	-	-	260
Repairs and maintenance	56,320	57,871	82,683
Salaries and benefits	109,180	109,925	-
Supplies	500	125	649
Travel	3,000	3,724	1,076
	<b>500,000</b>	<b>978,392</b>	<b>403,081</b>
<b>Surplus (deficit) before transfers</b>	<b>1,404,321</b>	<b>(366,267)</b>	<b>(247,188)</b>
<b>Transfers between segments</b>	<b>345,679</b>	<b>348,811</b>	<b>113,214</b>
<b>Surplus (deficit)</b>	<b>1,750,000</b>	<b>(17,456)</b>	<b>(133,974)</b>

**Lac des Mille Lacs First Nation**  
**Culture**  
**Schedule 6 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 budget</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>			
Canadian Heritage	49,950	38,500	-
Ontario Arts Council	18,500	20,000	14,000
Shooniyyaa Wa-Biitong	-	200	-
Revenue deferred to subsequent year (Note 11)	-	(38,500)	-
	<b>68,450</b>	<b>20,200</b>	<b>14,000</b>
<b>Expenses</b>			
Administration	5,745	-	-
Amortization	-	629	629
Consulting	5,060	-	-
Contracted services	-	-	26,520
Entertainment	-	-	1,000
Equipment rental	4,500	345	11,999
Food and beverage	40,610	32,612	89,540
Fuel and oil	-	-	129
Furniture and equipment	5,000	1,833	-
Honouraria - other	20,000	3,650	104,315
Legal fees	10,000	11,062	-
Marketing	1,500	-	-
Meetings	-	-	2,250
Miscellaneous	-	147	251
Office supplies	-	150	314
Postage	30	30	2,989
Professional fees	10,000	-	23,154
Registration fees	100	62	-
Rent	5,413	500	13,935
Supplies	8,400	7,946	20,532
Tradition and culture	53,845	40,729	16,088
Travel	15,360	5,124	62,487
Workshops	3,000	-	793
	<b>188,563</b>	<b>104,819</b>	<b>376,925</b>
<b>Surplus (deficit) before transfers</b>	<b>(120,113)</b>	<b>(84,619)</b>	<b>(362,925)</b>
<b>Transfers between segments</b>	<b>120,113</b>	<b>96,068</b>	<b>362,294</b>
<b>Surplus (deficit)</b>	<b>-</b>	<b>11,449</b>	<b>(631)</b>

**Lac des Mille Lacs First Nation**  
**Economic Development**  
**Schedule 7 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 budget</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>			
Indigenous Services Canada	42,000	42,000	42,000
Ministry of Indigenous Affairs	85,000	85,000	185,000
Ministry of Northern Development and Mines	129,800	51,920	-
Limited Partnership Income	1,180,000	1,078,551	710,642
Fednor	297,000	93,298	79,794
Bimose Tribal Council Inc.	-	-	7,151
Revenue deferred to subsequent year (Note 11)	-	(5,691)	-
	<b>1,733,800</b>	<b>1,345,078</b>	<b>1,024,587</b>
<b>Expenses</b>			
Administration	11,800	8,850	-
Amortization	-	858	-
Consulting	2,000	-	960
Contracted services	-	-	1,050
Food and beverage	2,000	407	-
Furniture and equipment	5,000	-	1,207
Honouraria	-	-	19,167
Honouraria - other	2,500	1,500	1,350
Interest on long-term debt	-	57,715	31,434
Licenses, permits and fees	-	-	312
Meetings	3,000	-	2,502
Office rent	8,000	8,296	-
Office supplies	3,000	1,904	3,347
Postage	2,000	1,783	8,123
Professional fees	179,630	89,815	29,700
Rent	5,000	3,240	-
Repairs and maintenance	13,500	5,283	-
Salaries and benefits	541,500	270,048	305,824
Sponsorships and donations	3,000	2,322	2,960
Supplies	-	-	47
Telephone	2,000	2,412	2,685
Training	4,000	-	2,599
Travel	61,500	695	27,056
	<b>849,430</b>	<b>455,128</b>	<b>440,323</b>
<b>Surplus (deficit) before transfers</b>	<b>884,370</b>	<b>889,950</b>	<b>584,264</b>
<b>Transfers between segments</b>	<b>(884,370)</b>	<b>(236,508)</b>	<b>(231,447)</b>
<b>Surplus (deficit)</b>	<b>-</b>	<b>653,442</b>	<b>352,817</b>

**Lac des Mille Lacs First Nation**  
**Education**  
**Schedule 8 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 budget</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>			
Indigenous Services Canada	854,392	880,581	863,447
First Nations and Inuit Health	881,560	624,324	600,358
Ministry of Education	221,991	201,878	217,091
Ministry of Indigenous Affairs	50,000	-	50,000
School revenue	1,766,152	1,841,680	942,440
The District of Thunder Bay Social Services Administration Board	281,600	287,517	283,967
Grand Council Treaty #3	117,230	164,876	-
Other revenue	157,540	144,748	-
Shooniyyaa Wa-Biitong	232,812	127,978	234,859
Canadian Heritage	63,166	63,166	-
Daycare	40,000	32,165	35,911
Northern Ontario Heritage Fund Corporation	13,644	13,644	17,856
Donations	-	5,247	-
First Nation tuition revenue	-	-	6,263
Bimose Tribal Council Inc.	-	-	23,110
Revenue deferred from prior year (Note 11)	178,082	296,492	-
Revenue deferred to subsequent year (Note 11)	(21,796)	(884,749)	(296,492)
Repayment of funding	-	(10,700)	-
	<b>4,836,373</b>	<b>3,788,847</b>	<b>2,978,810</b>

*Continued on next page*

**Lac des Mille Lacs First Nation**  
**Education**  
**Schedule 8 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 budget</b>	<b>2021</b>	<b>2020</b>
<i>(Continued from previous page)</i>	<b>4,836,373</b>	<b>3,788,847</b>	<b>2,978,810</b>
<b>Expenses</b>			
Administration	<b>300,515</b>	<b>281,467</b>	118,135
Advertising	-	40	-
Amortization	-	87,628	62,342
Audit fees	<b>22,000</b>	<b>24,960</b>	-
Bad debts	-	736	-
Bank charges and interest	-	420	680
Consulting	<b>180,000</b>	<b>199,800</b>	88,220
Contracted services	<b>4,000</b>	<b>720</b>	6,700
Education, tuition, books and fees	<b>304,169</b>	<b>229,900</b>	205,634
Equipment rental	-	-	5,481
Food and beverage	<b>54,408</b>	<b>27,594</b>	59,630
Furniture and equipment	<b>25,114</b>	<b>3,698</b>	13,041
Health	<b>8,334</b>	<b>2,830</b>	1,026
Honouraria - other	<b>32,460</b>	<b>2,000</b>	73,026
Incentives	-	-	12,405
Insurance	<b>24,000</b>	<b>24,222</b>	-
Legal fees	<b>5,000</b>	-	-
Licenses, permits and fees	<b>28,300</b>	<b>9,800</b>	2,480
Living allowance	<b>323,316</b>	<b>242,401</b>	249,605
Marketing	<b>6,500</b>	<b>2,720</b>	25,185
Materials	<b>6,000</b>	<b>1,108</b>	67,822
Meetings	<b>19,000</b>	<b>180</b>	1,638
Miscellaneous	-	56	1,904
Office equipment lease	<b>700</b>	<b>785</b>	-
Office rent	<b>405,190</b>	<b>329,415</b>	274,208
Office supplies	<b>36,578</b>	<b>18,468</b>	41,395
Professional fees	<b>220,984</b>	<b>45,620</b>	149,008
Registration fees	<b>4,500</b>	<b>2,100</b>	2,555
Rent	<b>22,680</b>	<b>42,000</b>	50,896
Repairs and maintenance	<b>12,000</b>	<b>22,196</b>	3,709
Salaries and benefits	<b>2,624,593</b>	<b>2,080,652</b>	1,542,290
Sponsorships and donations	-	1,050	-
Supplies	<b>42,954</b>	<b>11,963</b>	61,099
Telephone	-	-	702
Tradition and culture	-	-	1,498
Training	<b>20,470</b>	<b>4,732</b>	74,811
Travel	<b>166,439</b>	<b>113,360</b>	151,352
Workshops	<b>8,000</b>	<b>2,038</b>	16,023
	<b>4,908,204</b>	<b>3,816,659</b>	3,364,500
<b>Surplus (deficit) before transfers</b>	<b>(71,831)</b>	<b>(27,812)</b>	(385,690)
<b>Transfers between segments</b>	<b>149,927</b>	<b>15,552</b>	122,792
<b>Surplus (deficit)</b>	<b>78,096</b>	<b>(12,260)</b>	(262,898)

**Lac des Mille Lacs First Nation**  
**Health**  
**Schedule 9 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 budget</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>			
Indigenous Services Canada	45,141	45,141	241,270
First Nations and Inuit Health	113,375	116,836	112,223
Ministry of Health and Long-Term Care	84,322	84,312	84,332
Paawidong First Nations Forum	409,948	409,948	350,933
Grand Council Treaty #3	62,224	112,981	15,778
Donations - gift cards	25,600	25,600	-
Revenue deferred from prior year (Note 11)	177,812	135,919	54,469
Revenue deferred to subsequent year (Note 11)	-	(139,645)	(135,919)
	<b>918,422</b>	<b>791,092</b>	<b>723,086</b>
<b>Expenses</b>			
Administration	17,550	17,550	44,500
Amortization	-	3,714	2,821
Consulting	-	-	38,560
Contracted services	2,859	23,880	8,655
Emergency assistance	73,713	39,300	43,468
Food and beverage	1,860	911	16,777
Fuel and oil	-	-	498
Furniture and equipment	2,500	2,134	2,808
Health	73,622	55,048	44,916
Honouraria	-	-	4,700
Honouraria - other	33,660	6,850	69,819
Incentives	6,500	6,300	2,400
Licenses, permits and fees	7,400	8,051	3,690
Marketing	800	-	16,019
Materials	-	-	104
Meetings	150	-	151
Miscellaneous	750	469	1,768
Office rent	23,300	23,326	41,356
Office supplies	16,500	11,423	10,178
Postage	9,516	6,621	9,918
Professional fees	6,500	546	11,000
Registration fees	100	-	5,227
Rent	34,717	33,302	52,764
Repairs and maintenance	4,000	3,011	10,032
Salaries and benefits	327,886	337,686	388,908
Sponsorships and donations	4,997	6,573	14,846
Supplies	16,212	11,661	45,048
Telephone	3,825	4,323	4,562
Tradition and culture	1,247	684	10,957
Training	9,794	1,949	5,067
Travel	19,341	6,493	32,864
Workshops	500	105	52,463
	<b>699,799</b>	<b>611,910</b>	<b>996,844</b>
<b>Surplus (deficit) before transfers</b>	<b>218,623</b>	<b>179,182</b>	<b>(273,758)</b>
<b>Transfers between segments</b>	<b>(190,875)</b>	<b>(189,661)</b>	<b>(149,300)</b>
<b>Surplus (deficit)</b>	<b>27,748</b>	<b>(10,479)</b>	<b>(423,058)</b>

**Lac des Mille Lacs First Nation**  
**Membership Distributions**  
**Schedule 10 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 budget</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>			
Nezaadiikaang Trust Income - Future Generations	-	286,034	607,819
<b>Expenses</b>			
Elders' Subsidy	170,000	169,500	115,000
Emergency assistance	325,000	311,249	160,050
Membership distributions	500,000	493,300	490,400
	995,000	974,049	765,450
<b>Surplus (deficit) before transfers</b>	<b>(995,000)</b>	<b>(688,015)</b>	<b>(157,631)</b>
<b>Transfers between segments</b>	<b>995,000</b>	<b>688,015</b>	<b>157,631</b>
<b>Surplus (deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Lac des Mille Lacs First Nation**  
**Ontario First Nations Limited Partnership**  
**Schedule 11 - Consolidated Schedule of Revenue and Expenses**

*For the year ended March 31, 2021*

	<b>2021 budget</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>			
Ontario First Nations Limited Partnership	<b>888,000</b>	<b>887,735</b>	912,178
Interest income	-	1,429	1,131
	<b>888,000</b>	<b>889,164</b>	913,309
<b>Expenses</b>			
Education, tuition, books and fees (recovery)	2,000	1,450	(2,300)
Emergency assistance	10,000	8,595	22,130
Food and beverage	-	-	463
Honouraria - other	-	-	5,500
Meetings	-	-	143
Miscellaneous	-	-	1,044
Salaries and benefits	110,000	88,100	101,733
Small business/entrepreneur	20,000	-	-
Sponsorships and donations	7,000	7,000	10,000
Supplies	-	-	2,594
Tradition and culture	33,000	35,487	35,975
Training	10,000	9,700	2,200
Travel	-	1,001	6,638
	<b>192,000</b>	<b>151,333</b>	186,120
<b>Surplus (deficit) before transfers</b>	<b>696,000</b>	<b>737,831</b>	727,189
<b>Transfers between segments</b>	<b>(696,000)</b>	<b>(249,537)</b>	(729,409)
<b>Surplus (deficit)</b>	<b>-</b>	<b>488,294</b>	(2,220)

**Lac des Mille Lacs First Nation**  
**Planning and Consultation**  
**Schedule 12 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 budget</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>			
Indigenous Services Canada	163,902	98,002	665,900
First Nations and Inuit Health	-	-	15,000
Ministry of Natural Resources	13,500	13,500	300
Nuclear Waste Management	320,199	71,309	212,695
Other revenue	29,889	375,229	218,263
Independent Electric System Operator	50,000	-	80,000
Flow-through to Animbiigoo Zaagi'igan Anishinaabek	-	(156,667)	-
Flow-through to Bingwi Neyaashi Anishinaabek	-	(156,667)	-
Revenue deferred from prior year (Note 11)	607,500	670,812	21,417
Revenue deferred to subsequent year (Note 11)	-	(293,849)	(670,812)
Repayment of funding	-	(15,000)	-
	<b>1,184,990</b>	<b>606,669</b>	<b>542,763</b>
<b>Expenses</b>			
Administration	15,095	-	23,105
Amortization	-	4,583	2,525
Consulting	50,000	26,760	32,695
Contracted services	-	-	8,175
Food and beverage	9,100	-	2,897
Furniture and equipment	4,250	-	-
Honouraria	-	-	7,150
Honouraria - other	21,000	4,750	28,175
Legal fees	19,510	12,010	-
Licenses, permits and fees	500	1,189	-
Marketing	11,000	-	2,344
Meetings	26,800	843	9,099
Office rent	-	-	15,356
Office supplies	29,573	613	3,079
Postage	7,250	-	-
Professional fees	145,402	98,798	273,593
Registration fees	-	-	1,099
Rent	9,000	-	8,376
Salaries and benefits	550,595	340,701	300,151
Supplies	400	-	698
Telephone	1,750	-	744
Tradition and culture	1,000	-	-
Training	8,000	-	911
Travel	57,700	1,316	59,706
	<b>967,925</b>	<b>491,563</b>	<b>779,878</b>
<b>Surplus (deficit) before transfers</b>	<b>217,065</b>	<b>115,106</b>	<b>(237,115)</b>
<b>Transfers between segments</b>	<b>26,944</b>	<b>(68,938)</b>	<b>80,003</b>
<b>Surplus (deficit)</b>	<b>244,009</b>	<b>46,168</b>	<b>(157,112)</b>

**Lac des Mille Lacs First Nation**  
**Savanne River Resort**  
**Schedule 13 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 budget</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>			
Resort revenue	<b>182,000</b>	<b>180,629</b>	199,777
Other revenue	-	(350)	350
	<b>182,000</b>	<b>180,279</b>	200,127
<b>Expenses</b>			
Amortization	-	53,277	51,739
Bank charges and interest	7,500	7,780	9,590
Contracted services	44,300	41,200	-
Food and beverage	-	-	1,274
Fuel and oil	5,000	7,047	21,293
Furniture and equipment	1,000	451	-
Insurance	24,500	24,222	-
Licenses, permits and fees	-	120	-
Marketing	-	-	920
Materials	1,000	890	6,246
Miscellaneous	-	-	500
Office supplies	1,000	115	225
Property tax	700	-	485
Repairs and maintenance	10,000	10,252	70,364
Salaries and benefits	61,500	59,788	91,945
Sponsorships and donations	-	-	2,500
Supplies	5,000	5,284	3,632
Telephone	4,500	3,981	4,531
Utilities	16,000	17,418	26,012
	<b>182,000</b>	<b>231,825</b>	291,256
<b>Surplus (deficit) before transfers</b>	-	(51,546)	(91,129)
<b>Transfers between segments</b>	-	-	36,227
<b>Surplus (deficit)</b>	<b>-</b>	<b>(51,546)</b>	(54,902)

**Lac des Mille Lacs First Nation**  
**COVID**  
**Schedule 14 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2021*

	<b>2021 Budget</b>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>			
Indigenous Services Canada	332,107	332,107	10,000
First Nations and Inuit Health	14,412	14,412	-
Ministry of Indigenous Relations and Reconciliation	122,390	122,390	-
Shooniyaa Wa-Biitong	-	87,046	-
Bimose Tribal Council Inc.	75,000	75,037	-
Grand Council Treaty #3	36,366	48,983	32,471
Paawidigong First Nations Forum	36,375	36,374	4,593
Nuclear Waste Management	25,000	25,000	-
Other revenue	12,500	12,500	-
Revenue deferred to subsequent year <i>(Note 11)</i>	-	(95,770)	-
	<b>654,150</b>	<b>658,079</b>	<b>47,064</b>
<b>Expenses</b>			
Administration	7,408	7,408	-
Amortization	-	2,457	1,140
Contracted services	5,000	9,450	600
Emergency assistance	26,466	32,567	-
Food and beverage	6,000	11,280	65
Fuel and oil	5,500	8,230	-
Furniture and equipment	500	615	375
Health	23,720	22,581	-
Honouraria - other	9,340	5,462	-
Licenses, permits and fees	-	70	-
Materials	5,000	1,313	-
Office rent	30,000	30,245	-
Office supplies	5,141	11,908	20,317
Postage	3,484	3,556	-
Rent	89,929	91,987	-
Repairs and maintenance	34,445	33,461	6,547
Salaries and benefits	145,972	141,442	-
Supplies	19,486	17,264	2,035
Telephone	1,464	1,792	-
Tradition and culture	-	401	-
Training	2,000	249	-
Travel	6,084	9,083	-
Utilities	9,420	12,273	-
	<b>436,359</b>	<b>455,094</b>	<b>31,079</b>
<b>Surplus (deficit) before transfers</b>	<b>217,791</b>	<b>202,985</b>	<b>15,985</b>
<b>Transfers between segments</b>	<b>(217,791)</b>	<b>(201,882)</b>	<b>410</b>
<b>Surplus (deficit)</b>	<b>-</b>	<b>1,103</b>	<b>16,395</b>